



GENERAL ISSUES COMMITTEE REPORT 16-015

9:30 a.m.

Wednesday, June 1, 2016

Council Chambers

Hamilton City Hall

71 Main Street West

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)
Councillors T. Whitehead, D. Skelly, T. Jackson, C. Collins, S. Merulla,
M. Green, A. Johnson, D. Conley, M. Pearson, L. Ferguson

Absent with

Regrets: Councillor B. Johnson, R. Pasuta – Other City Business
Councillor J. Partridge, A. VanderBeek – Personal

THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 16-015 AND RESPECTFULLY RECOMMENDS:

1. Concession Street Business Improvement Area (BIA) Revised Board of Management (PED14242(a)) (Wards 6 and 7) (Item 5.1)

That the following individuals be appointed to the Concession Street Business Improvement Area (BIA) Board of Management:

- (i) Brad Robyn
- (ii) Tej Kaloe
- (iii) Juliene Gauthier

2. Transfer from Reserve for Hamilton and Scourge National Historic Site (PED16126) (City Wide) (Item 5.2)

That \$35,000 be transferred from the Reserve for Various Museums – Reserve Number 104080 to Capital Project 7201258705 - Hamilton and Scourge Radar System to offset the cost of radar surveillance system relocation to monitor the Hamilton and Scourge shipwrecks.

3. Hamilton Wentworth District School Board Liaison Committee Report 16-001 - April 28, 2016 (Item 5.4)

- (a) Terms of Reference for the Hamilton Wentworth District School Board (HWDSB) Liaison Committee and Memorandum of Understanding (Item 8.2)**

That the Revised Terms of Reference for the HWDSB Liaison Committee, attached as Appendix "A" to Report 16-015, be approved.

4. West Harbour Development Sub-Committee Report 16-002 - May 5, 2016 (Item 5.5)

- (a) Werner Plessl, Executive Director, Hamilton Waterfront Trust and Chris Firth-Eagland, Chief Administrative Officer, Hamilton Conservation Authority, respecting the West Harbour Waterfront Recreation Master Plan (Item 7.1)**

- (i) That support for the West Harbour Waterfront Recreation Master Plan be reaffirmed;**
- (ii) That staff be directed to consult with the Hamilton Waterfront Trust for development of plans for Piers 5 to 7; and,**
- (iii) That staff be directed to report to the West Harbour Development Sub-Committee with a proposal to increase staffing resources for the Waterfront Development Office so that the West Harbour Waterfront Recreation Master Plan can be implemented.**

5. Vital Signs: Poverty and Employment Indicators (CES16021/PED16129) (City Wide) (Outstanding Business List Item) (Item 5.6)

That Report CES16021/PED16129, respecting Vital Signs: Poverty and Employment Indicators, be received.

6. Development Charges Annual Indexing - Effective July 6, 2016 (FCS16049) (City Wide) (Item 5.7)

That Report FCS16049, respecting Development Charges Annual Indexing - Effective July 6, 2016, be received.

7. Business Improvement Area Advisory Committee Report 16-004 - May 10, 2016 (Item 5.8)

(a) Business Area Improvement Advisory Committee Branding Exercise (Item 6.3)

- (i) That the Business Improvement Area Advisory Committee (BIAAC) logo and Positioning statement, "One City. Spend it here.", attached as Appendix "B" to Report 16-015, be adopted for use by the BIAAC in its external communications and other uses it deems appropriate; and,
- (ii) That individual Business Improvement Areas be encouraged to use the recommended Business Improvement Area Advisory Committee (BIAAC) logo and positioning statement in their own advertising and marketing initiatives.

(b) On-Street Places and the Patio Pilot Project (Item 6.2)

That staff be directed to investigate the feasibility of waiving all costs related to obtaining City permits and all fees associated with the On-Street Places and Patios Pilot Project and report back to the Business Improvement Area Advisory Committee (BIAAC) with their findings.

(c) Proposed Expenditure from the Stoney Creek BIA respecting the City of Hamilton Parking Revenue Sharing Program (Item 7.1)

That the Expenditure Request from the Stoney Creek BIA in the amount of \$3,522.47 from the Parking Revenue Sharing Program, to be spent on "Saturdays in the Creek" events, be approved.

8. 2016 - 2025 Strategic Plan - Components (CM16003(b)) (Item 7.1)

- (a) That the 2016 – 2025 Strategic Plan, including Our Vision, Our Mission, Our Priorities, attached as Appendix "C" to Report 16-005, **as amended**, be approved and communicated to staff;
- (b) That staff report back to General Issues Committee in September 2016 with a performance measurement program to support the Strategic Plan;
- (c) That staff report back to General Issues Committee, as part of the next budget process, with a list of specific activities that will support the Strategic Plan Priorities and related desired outcomes in 2017; and,

- (d) That staff review and update any corporate templates i.e. committee staff report templates, to reflect the 2016 – 2025 Strategic Plan.

9. Innovation Factory Request for Funding Renewal Option - 2016, 2017 and 2018 (PED16123) (City Wide) (Item 8.1)

- (a) That the request by the Innovation Factory (IF) to exercise their renewal option of the City's 2015 annual community partnership contribution of \$50,000, per previous General Issues Committee (GIC) Report PED15090, be approved;
- (b) That the Innovation Factory (IF) renewal option for 2016, 2017 and 2018 be conditional on City Council's satisfaction with the annual Key Performance Indicators (KPIs) for 2015 contained within Report PED16123;
- (c) That this \$50,000 annual contribution for the Innovation Factory (IF) be funded from the Economic Development Investment Reserve Account No. 112221;
- (d) That City staff, together with Innovation Factory (IF), report back the General Issues Committee with an annual review of the Municipal funding program prior to the approval of a renewal option for 2017 and 2018 and subject to satisfactory KPI results of the previous year.

10. Process respecting the Designation and Retention of 18-22 King Street East and the Redevelopment of 24-28 King Street East (PED16116) (Ward 2) (Item 8.2)

WHEREAS, at its meeting on April 13, 2016, Council passed a motion directing staff to report back to the General Issues Committee on a process for Committee's consideration respecting the designation and retention of 18-22 King Street East, Hamilton and redevelopment of 24-28 King Street East, Hamilton (Gore Park Apartments);

WHEREAS, the proposal is to redevelop 18-22 King Street East and 24-28 King Street East as a five storey, multiple dwelling to replace the properties at 24-28 King Street East as well as a penthouse to be constructed above the properties at 18-22 King Street East; and,

WHEREAS, staff has proposed a process to address the direction outlined for the consideration of General Issues Committee through Report PED16116;

THEREFORE BE IT RESOLVED:

That staff be directed to request the owners of 18-22 and 24-28 King Street East to provide written confirmation to the City that they concur that this process is

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appropriate and that they will withdraw their objection to the Notice of Intent to Designate after Building Permits have been issued for the development proposal in order to give effect to the process outlined in Report PED16116.

11. St. Mark's Capital Funding Plan (PED15162(a)) (Ward 2) (Outstanding Business List Item) (Item 8.3)

- (a) That staff be directed to complete Phase 2 and 3 of the restoration of St. Mark's by 2020 or sooner at an estimated cost of \$1.9 million;
- (b) That staff be directed to continue the restoration of St. Mark's Phase 2 and 3 to be funded by the Tourism and Culture Capital block allocation in 2017 of \$500,000, in 2018 of \$500,000, in 2019 of \$500,000 and 2020 of \$400,000;
- (c) That staff be directed to apply for any grants available to assist towards the restoration of St. Mark's as applicable and that any grants received would reduce the funding required in Recommendation (b) of Report PED15162(a);
- (d) That the Strategic Study on fundraising potential prepared by Ketchum Canada Inc., attached as Appendix "B" to Report PED15162(a), be received;

12. City of Hamilton Ward Boundary Review – Project Progress Report (CL16009) (City Wide) (Outstanding Business List Item) (Item 8.5)

That Report CL16009, respecting the City of Hamilton Ward Boundary Review – Project Progress Report, be received.

13. Community Policing Partnerships (CPP) Program Agreement with the Ministry of Community and Safety and Correctional Services for Additional Funding for Front-line Officers (PSB 98-069(k)) (City Wide) (Item 8.6)

That the Mayor and City Clerk be authorized and directed to execute the Community Policing Partnerships (CPP) Program Agreement, respecting additional funding for front-line officers between the Province of Ontario, the City of Hamilton and the Hamilton Police Services Board (attached as Appendix "A" to Report PSB98-069(k), in a form satisfactory to the City Solicitor.

14. Funding Agreement: Safer Communities – 1,000 Officers Partnership Program (SCOPP) (PSB 05-0551) (City Wide) (Item 8.7)

That the Mayor and City Clerk be authorized and directed to execute the Funding Agreement Safer Communities – 1,000 Officers Partnership Program (SCOPP), respecting additional funding for front-line officers between Her Majesty in Right of Ontario as represented by the Minister of Community Safety and Correctional Services, the City of Hamilton and the Hamilton Police Services Board (attached as Appendix "A" to Report PSB 05-0551), in a form satisfactory to the City Solicitor.

15. Transfer of the City Clerk's Division (Item 12.1)

- (a) That the City Clerk's Division be transferred from the Office of the City Manager to the Legal Services Division, effective July 1st, 2016; and,
- (b) That the City Manager be directed to report back to the General Issues Committee by the end of 2016, respecting the progress of the Clerk's Division under the Legal Services Division.

16. Corporate Services Department (Access and Equity Division) (Item 12.2)

- (a) That the City re-define and re-launch both the Access and Equity Office's and access and equity plans; and,
- (b) That the Access and Equity Office be transferred from under the Corporate Services Department, as a Section of the Human Resources Division in its new format.

FOR THE INFORMATION OF COMMITTEE:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

1. DELEGATION REQUESTS (Item 4)

- 4.2 Kristen Sprague, respecting MacNab Terminal Bathrooms (For the June 15, 2015 GIC)
- 4.3 Robert Wood, Pool & Hot Tub Council of Canada, respecting the Proposed Pool Enclosure By-law (For the June 15, 2016 GIC)

- 4.4 Second Lieutenant Richard Moll and Sergeant Brian Buckle, Royal Hamilton Light Infantry XIIIth Regiment Auchmar Trust, respecting the Proposal for the Reuse of Auchmar (For the June 15, 2016 GIC)
- 4.5 Susie Braithwaite, Business Improvement Area Advisory Committee, and Mark Tharme, Muse Marketing Group, respecting Item 5.8 – Item 1 of the Business Improvement Area Advisory Committee Report 16-004 (For the June 1, 2016 GIC) – NOTE: This is a duplicate item, as the matter is on the printed agenda as Item 4.1; therefore, requires no further action.
- 4.6 Glenn Wellings, Wellings Planning, and David Premi, Architect, respecting Item 8.2 – Report PED16116, Process respecting the Designation and Retention of 18-22 King Street East (Hamilton) and the Redevelopment of 24-28 King Street East (Hamilton) (For the June 1, 2016 GIC)
- 4.7 Janice Brown, Durand Neighbourhood Association, respecting Item 8.3 – Report PED15162(a), St. Mark's Capital Funding Plan (For the June 1, 2016 GIC)

2. DISCUSSION ITEMS (Item 8)

- 8.4 Report CM16003(b) – 2016 – 2025 Strategic Plan – Components – this report has been moved to Item 7.1, as there is a presentation to accompany this report.
- 8.6 Community Policing Partnerships (CPP) Program Agreement with the Ministry of Community and Safety and Correctional Services for Additional Funding for Front-line Officers (PSB 98-069(k)) (City Wide)
- 8.7 Funding Agreement: Safer Communities – 1,000 Officers Partnership Program (SCOPP) (PSB 05-0551) (City Wide)

3. NOTICES OF MOTION (Item 10)

- 10.1 Hamilton Police Service 2015 Year-End Operating Surplus

4. PRIVATE & CONFIDENTIAL (Item 12)

- 12.1 City Clerks Division Review (no copy)

Pursuant to Section 8.1, Sub-section (b) of the City's Procedural By-law 14-300, and Section 239(2), Sub-section (b) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees.

**12.2 Corporate Services Department (Access and Equity Division Review)
(no copy)**

Pursuant to Section 8.1, Sub-section (b) of the City's Procedural By-law 14-300, and Section 239(2), Sub-section (b) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees.

The agenda for the June 1, 2016 General Issues Committee meeting be approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interests.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) May 18, 2016 (Item 3.1)

The Minutes of the May 18, 2016 General Issues Committee meeting were approved, as presented.

(d) DELEGATION REQUESTS (Item 4)

(i) Susie Braithwaite, Business Improvement Area Advisory Committee, and Mark Tharme, Muse Marketing Group, respecting Item 5.8 – Item 1 of the Business Improvement Area Advisory Committee Report 16-004 (For the June 1, 2016 GIC) (Item 4.1)

The delegation request submitted by Susie Braithwaite, Business Improvement Area Advisory Committee, and Mark Tharme, Muse Marketing Group, respecting Item 5.8 – Item 1 of the Business Improvement Area Advisory Committee Report 16-004, was approved to appear before the General Issues Committee on June 1, 2016.

4.2 Kristen Sprague, respecting MacNab Terminal Bathrooms (For the June 15, 2015 GIC)

The delegation request submitted by Kristen Sprague, respecting MacNab Terminal Bathrooms, was approved to appear before the General Issues Committee on June 15, 2016.

4.3 Robert Wood, Pool & Hot Tub Council of Canada, respecting the Proposed Pool Enclosure By-law (For the June 15, 2016 GIC)

The delegation request submitted by Robert Wood, Pool & Hot Tub Council of Canada, respecting the Proposed Pool Enclosure By-law, was approved to appear before the General Issues Committee on June 15, 2016.

4.4 Second Lieutenant Richard Moll and Sergeant Brian Buckle, Royal Hamilton Light Infantry XIIIth Regiment Auchmar Trust, respecting the Proposal for the Reuse of Auchmar (For the June 15, 2016 GIC)

The delegation request submitted by Second Lieutenant Richard Moll and Sergeant Brian Buckle, Royal Hamilton Light Infantry XIIIth Regiment Auchmar Trust, respecting the Proposal for the Reuse of Auchmar, was approved to appear before the General Issues Committee on June 15, 2016.

4.5 Susie Braithwaite, Business Improvement Area Advisory Committee, and Mark Tharme, Muse Marketing Group, respecting Item 5.8 – Item 1 of the Business Improvement Area Advisory Committee Report 16-004 (For the June 1, 2016 GIC)

As noted in the Changes to the Agenda, Item 4.5 is a duplicate of Item 4.1, which is already listed on the agenda. Therefore, no further action was required.

4.6 Glenn Wellings, Wellings Planning, and David Premi, Architect, respecting Item 8.2 – Report PED16116, Process respecting the Designation and Retention of 18-22 King Street East (Hamilton) and the Redevelopment of 24-28 King Street East (Hamilton) (For the June 1, 2016 GIC)

The delegation request submitted by Glenn Wellings, Wellings Planning, and David Premi, Architect, respecting Item 8.2 – Report PED16116, Process respecting the Designation and Retention of 18-22 King Street East (Hamilton)

and the Redevelopment of 24-28 King Street East, was approved to appear before the General Issues Committee on June 1, 2016.

4.7 Janice Brown, Durand Neighbourhood Association, respecting Item 8.3 – Report PED15162(a), St. Mark’s Capital Funding Plan (For the June 1, 2016 GIC)

The delegation request submitted by Janice Brown, Durand Neighbourhood Association, respecting Item 8.3 – Report PED15162(a), St. Mark’s Capital Funding Plan, was approved to appear before the General Issues Committee on June 1, 2016.

(e) CONSENT ITEMS (Item 5)

(i) Business Improvement Area Advisory Committee Minutes 16-003 - March 8, 2016 (Item 5.3)

The Minutes of the March 8, 2016, Business Improvement Area Advisory Committee meeting were received.

(ii) Business Improvement Area Advisory Committee Report 16-004 - May 10, 2016 (Item 5.8)

Consideration of Item 5.8, respecting the Business Improvement Area Advisory Committee Report 16-004, was deferred until after Item 6.2; the delegation by Susie Braithwaite, Business Improvement Area Advisory Committee, and Mark Tharme, Muse Marketing Group, respecting Item the same matter.

For disposition of this matter, please refer to Item 7.

(f) PUBLIC HEARINGS / DELEGATIONS (Item 6)

(i) David Carter, Executive Director of Innovation Factory respecting Innovation Factory Request for Funding Renewal Option - 2016, 2017 and 2018 (PED16123) (Item 6.1)

David Carter, Executive Director of Innovation Factory, addressed Committee respecting the Innovation Factory’s Request for Funding Renewal Option - 2016, 2017 and 2018. Mr. Carter’s presentation included, but was not limited to, the following:

- Regional Innovation Centre for an Ontario Network of Entrepreneurs
- Mission
 - Be a catalyst for Innovation in Hamilton
- Vision
 - Our vision is to drive the success of companies in Hamilton and create an environment of innovation.
 - We will do this via direct 1-1 support for companies; creating partnerships; and building community.
 - We will create an environment and culture that draws people outside of Hamilton as a place to live, learn, work and start businesses.
 - Investors will watch Hamilton as a thriving innovation community and leaders in industry will want offices here.
 - Make sure Hamilton attracts its fair share of funding.
 - Bring our entrepreneurs back from other regions.
- Our Process
 - Schedule an Intake Meeting
 - Do a Assessment / Check-up
 - Write a Prescription
 - Schedule a Follow-up
- The Prescription
 - Join the Network
 - Get a Referral to a Partner
 - Help Find Funding

- Attend “One to Many” Events
- Sign up for Programming
- Work with a Volunteer Mentor
- Be Assigned an Entrepreneur-in-Residence
- Clients
 - ICT Digital 43%
 - Other/Misc. 25%
 - Life Science 19%
 - Advanced Manufacturing 8%
 - Cleantech 3%
- Save the Date: Lion’s Lair Gala, September 29, 2016 (Hamilton Chamber of Commerce and Innovation Factory)

The presentation provided by David Carter, Executive Director of the Innovation Factory, respecting the Innovation Factory’s Request for Funding Renewal Option - 2016, 2017 and 2018, was received.

The presentation is available on the City’s website or through the Office of the City Clerk.

(ii) Susie Braithwaite, Business Improvement Area Advisory Committee, and Mark Tharme, Muse Marketing Group, respecting Item 5.8 – Item 1 of the Business Improvement Area Advisory Committee Report 16-004 (Item 6.2)

Susie Braithwaite, Business Improvement Area Advisory Committee, and Mark Tharme, Muse Marketing Group, addressed Committee respecting Item 5.8 – Item 1 of the Business Improvement Area Advisory Committee Report 16-004. Their comments included, but were not limited to, the following:

- BIA Advisory Committee recently underwent a rebranding review with Muse Marketing for all BIAs that can be used across the City of Hamilton; either individually or together.
- The process of creating the brand was a very consultative process and reflects all of the parties. This is a product of the BIAs themselves as well as the company.
- We are shop owners, entrepreneurs and volunteers. We believe in creating unique and exceptional consumer experiences. We know that great businesses are an essential part of great neighbourhoods. We are purveyors of goods, providers of services and leaders of commerce. We create gathering spaces that feed and entertain. We decorate and beautify the places where you walk, shop, work and play. We have grit and passion for our city. We are Hamilton's business improvement areas. One city – spend it here!

The presentation provided by Susie Braithwaite, Business Improvement Area Advisory Committee, and Mark Tharme, Muse Marketing Group, respecting Item 5.8 – Item 1 of the Business Improvement Area Advisory Committee Report, was received.

A copy of the presentation is available on the City's website or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 7.

WHEREAS, the amalgamated City of Hamilton contains 13 distinct Business Improvement Areas;

WHEREAS, small independent businesses are driving the Canadian economy; and,

WHEREAS, Hamilton's Economic Development has seen a strong growth in commercial/retail;

THEREFORE BE IT RESOLVED:

That staff be directed to report to the General Issues Committee respecting the feasibility and appropriate funding reserve accounts for a city-wide launch of a marketing campaign for the Business Improvement Area Advisory Committee's "One City: Spend it Here branding.

(iii) Glenn Wellings, Wellings Planning, Consultant for the Owners respecting Item 8.2 – Report PED16116, Process respecting the Designation and Retention of 18-22 King Street East (Hamilton) and the Redevelopment of 24-28 King Street East (Hamilton) (Item 6.3)

Glenn Wellings, Wellings Planning, Consultant for the Owners, addressed Committee, respecting Item 8.2 – Report PED16116, Process respecting the Designation and Retention of 18-22 King Street East (Hamilton) and the Redevelopment of 24-28 King Street East (Hamilton). The presentation included, but was not limited to, the following:

- Mr. Bullock and Mr. Premi made presentation to Committee on April 6, 2016 regarding this matter.
- We are in general agreement with the staff report and the suggested approach and various steps.
- With respect to steps #3 and #4, outlined in the report dealing with the Heritage Permit and Site Plan Applications – our request is that these be submitted and processed concurrently.
- Planning staff is agreeable, provided the Heritage Permit applications are approved first.
- This will ensure timely process and consistency between the applications.
- Incidentally, a formal consultant for the site plan application is scheduled for next Wednesday, June 9, 2016.
- We are anxious to move forward with all related applications and we believe the other steps are self explanatory.
- The buildings will be protected until step #11 is implemented.
- I believe that we, at this stage in the process, are where can move this forward in a cooperative and positive manner.

The presentation provided by Glenn Wellings, Wellings Planning, Consultant for the Owners respecting Item 8.2 – Report PED16116, Process respecting the Designation and Retention of 18-22 King Street East (Hamilton) and the Redevelopment of 24-28 King Street East (Hamilton), was received.

Item 8.2 – Report PED16116, Process respecting the Designation and Retention of 18-22 King Street East and the Redevelopment of 24-28 King Street East, was moved up on the agenda to be addressed after Item 6.3.

For disposition of this matter, please refer to Item 10.

(iv) Janice Brown, Durand Neighbourhood Association, respecting Item 8.3 – Report PED15162(a), St. Mark's Capital Funding Plan (Item 6.4)

Janice Brown, Durand Neighbourhood Association, addressed Committee respecting Item 8.3 – Report PED15162(a), St. Mark's Capital Funding Plan. Ms. Brown's comments included, but were not limited to, the following:

- This project started in 1998 and many were involved who tried to come up with a suitable adaptive reuse for St. Mark's, and now we are finally able to operate it as a cultural program facility.
- The Durand Neighbourhood Association in support of Report PED15162(a) – St. Mark's Capital Funding Plan.

The presentation provided by Janice Brown, Durand Neighbourhood Association, respecting Item 8.3 – Report PED15162(a), St. Mark's Capital Funding Plan, was received.

Item 8.3 was moved up on the agenda to be addressed after Item 6.4 – Report PED15162(a), St. Mark's Capital Funding Plan.

For disposition of this matter, please refer to Item 11.

(g) PRESENTATIONS (Item 7)

(i) 2016 - 2025 Strategic Plan - Components (CM16003(b)) (Item 7.1)

Chris Murray, City Manager, addressed Committee respecting Report CM16003(b) - 2016 - 2025 Strategic Plan - Components. Mr. Murray's presentation included, but was not limited to, the following:

- 2016-2025 Strategic Plan
 - Our Vision - What we aspire to
 - Our Mission - Our purpose for being
 - Our Culture - How we conduct ourselves

- Our Priorities - Our focus
- Engagement
 - 3,200 staff conversations
 - 54,000 community conversations
- Our Vision Story
 - Being the best place to raise a child means having an inclusive community that actively engages in making Hamilton a better place for everyone. Supporting residents through all of life's stages. It's creating an accessible environment that supports the positive development of children as they move towards being healthy adults and seniors.
- Our Mission: Our Purpose for Being
 - To provide high quality public services that contributes to a healthy, safe and prosperous community, in a sustainable manner.
 - Our Culture: How We Conduct Ourselves:
 - Collective Ownership;
 - Steadfast Integrity;
 - Courageous Change;
 - Sensational Service
 - Engaged, Empowered Employees
 - Our Priorities: Our Focus – Our People and Performance
 - Culture and Diversity
 - Community Engagement and Participation
 - Economic Prosperity and Growth
 - Healthy and Safe Communities
 - Clean and Green
 - Built Environment and Infrastructure
 - Hamilton has a prosperous and diverse local economy where all people have opportunities to grow and develop.

- Hamilton is a safe and supportive city where people are active, healthy, and have a high quality of life.
- Hamilton is environmentally sustainable with a healthy balance of natural and urban spaces.
- Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.
- Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.
- Hamiltonians have a high level of trust and confidence in their City government.
- Challenges:
 - \$3B Infrastructure Deficit
 - Aging Population
 - 88% Reliant on Residential Tax Base
 - 17% Live at or Below Poverty
 - Climate Change
 - Heavy Demand on Services
 - Precarious Employment
- Opportunities:
 - Highly Diverse Economy
 - Active Population
 - Employment Growth
 - Part of a Large Economic Region
 - Strong Institutions
 - Experiencing a “Renaissance”
- Next Steps:
 - Communicate to all staff and the Community about our new 2016 – 2025 Strategic Plan
 - Engage ALL staff in understanding the role they play in achieving the strategic plan
 - Develop a performance measurement program
 - Report back to GIC September 21, 2016

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- Align our work through multi-year budgeting and the annual budget process

The presentation respecting Report CM16003(b) - 2016 - 2025 Strategic Plan - Components, was received.

As the "Our Culture" portion of the 2016-2025 of the Strategic Plan was previously approved by Council; Item 1 of the General Issues Committee Report 16-008 on March 30, 2016, sub-section (a) to Report CM16003, respecting the 2016 - 2025 Strategic Plan – Components, was amended by deleting the words "Our Culture" to read as follows:

- (a) That the 2016 – 2025 Strategic Plan, including Our Vision, Our Mission, ~~Our Culture~~, Our Priorities, attached as Appendix "A" to Report CM16003(b), be approved and communicated to staff;

That the "Our Vision" portion of the 2016-2025 of the Strategic Plan be approved to read as: "To be the best place to raise a child and age successfully".

The new "Our Mission" portion of the 2016-2025 of the Strategic Plan was approved to read as: "To provide high quality public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

A copy of the presentation is available on the City's website or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 8.

(h) DISCUSSION ITEMS (Item 8)

- (i) City of Hamilton Ward Boundary Review – Project Progress Report (CL16009) (City Wide) (Outstanding Business List Item) (Item 8.5)**

Dr. Robert Watson, Erik Karvinen and Gary Scandlan, of Watson & Associates Economists Ltd. spoke to the report and answered questions of Committee.

(ii) Funding Agreement: Safer Communities – 1,000 Officers Partnership Program (SCOPP) (PSB 05-0551) (City Wide) (Item 8.7)

Councillor Green moved the following motion, which he subsequently withdrew:

That Report PSB 05-0551, respecting the Funding Agreement: Safer Communities – 1,000 Officers Partnership Program, be TABLED until such time as either Hamilton Police Service staff or City staff are able to report back to the General Issues Committee with the 10-year financial history of this matter.

Councillor M. Green wished to be recorded as OPPOSED to the main motion, which is shown as Item 14 above.

(i) NOTICES OF MOTION (Item 10)

Councillor M. Green introduced the following Notice of Motion:

(i) Hamilton Police Service 2015 Year-End Operating Surplus (Item 10.1)

WHEREAS, the City of Hamilton has approved the Hamilton Police Investigative Services Division Headquarters Building capital project;

WHEREAS, the City of Hamilton's approval and \$5 million commitment is contingent upon matching funding from Federal and Provincial Governments,

WHEREAS, the City of Hamilton funding commitment consists of the following funding sources:

Police Capital Reserve 110065	\$1,200,000
Debt savings from the Central Mountain Station	\$800,000
Police Development Charge (DC) Reserves	\$1,500,000
Proceeds from the Sale of Mountain Station 30	\$600,000
Debt Financing or the 2014 Police Budget Surplus	\$900,000
TOTAL	\$5,000,000

WHEREAS, in 2015 Hamilton Police Services reported a year-end operating surplus of \$3,680,948;

WHEREAS, Hamilton Police Services' Operating Budget Surplus (Deficit) Retention Policy requires any surplus to initially be transferred to the Hamilton Police Service Tax Stabilization Reserve;

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WHEREAS, the Hamilton Police Service Tax Stabilization Reserve has a target balance of approximately \$7 million;

WHEREAS, the Hamilton Police Service Board approved transferring the 2015 surplus to the Hamilton Police Investigative Services Division Headquarters Building capital project, exceeding Council's approved funding cap of \$5 million, while maintaining a reserve balance far below the \$7 million target;

WHEREAS, the City of Hamilton has authority for the establishment and use of Reserves per section 290 of the *Municipal Act*;

THEREFORE BE IT RESOLVED:

- (a) That Hamilton Police Service be required to transfer the 2015 year-end operating budget surplus back to the Hamilton Police Service Tax Stabilization Reserve; and,
- (b) That Hamilton Police Service staff and City staff be directed to report to the General Issues Committee, prior to the 2017 Capital Budget process, as to the status of the request to the Federal and Provincial governments requesting matching funding for the Hamilton Police Investigative Services Division Headquarters Building capital project.

(j) PRIVATE & CONFIDENTIAL (Item 12)

May I please have a motion to move into Closed Session, respecting:

- 12.1 City Clerks Division Review (no copy); and,
- 12.2 Corporate Services Department (Access and Equity Division Review) (no copy)

pursuant to Section 8.1, Sub-section (b) of the City's Procedural By-law 14-300, and Section 239(2), Sub-section (b) of the *Ontario Municipal Act*, 2001, as amended, as the subject matters pertain to personal matters about an identifiable individual, including City employees.

(i) City Clerks Division Review (no copy) (Item 12.2)

Councillors T. Whitehead, T. Jackson, C. Collins and M. Pearson wished to be recorded as OPPOSED to this matter.

For disposition of this matter, please refer to Item 15.

(ii) Corporate Services Department (Access and Equity Division Review) (no copy) (Item 12.2)

Councillor Green wished to be recorded as OPPOSED to this matter.

For disposition of this matter, please refer to Item 16.

(k) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 5:16 p.m.

Respectfully submitted,

J. Farr, Deputy Mayor
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk



JOINT CITY OF HAMILTON AND HAMILTON-WENTWORTH DISTRICT SCHOOL BOARD (HWDSB) LIAISON COMMITTEE

TERMS OF REFERENCE

MEMBERSHIP

Total of three Trustees (Chair of the Board and two Trustees)

Total of three Members of Council (Mayor and two members of Council)

Total of two HWDSB Secondary Students (non-voting, rotating basis, invited by HWDSB)

City and Board Staff will be invited to attend meetings as required.

The term of membership on each committee shall be consistent with the practices of each of the respective bodies.

ELECTION OF CO-CHAIRS

The Co-Chairs of each meeting will alternate between the Mayor of the City of Hamilton and the Chair of HWDSB. ~~for a one year term selected each December.~~

MANDATE

- (1) To strengthen the relationship between the City and HWDSB
- (2) To assist in addressing issues affecting the governing bodies
- (3) To promote increased co-operation, synergies and efficiencies between City Council and HWDSB
- (4) To explore common interests
- (5) To better understand and co-ordinate services
- (6) To increase and maintain regular communication

- (7) To work in a spirit of co-operation to further the mission of the City and HWDSB
- (8) Joint initiatives and outcomes will align
- (9) To develop ongoing collaborative and timely public communication strategies reflective of common purpose, work in progress and outcomes
- (10) To monitor the work developed by staff on the Joint Property Asset Committee (JPAC) as outlined in the Terms of Reference of JPAC and attached as Appendix A. ~~from the Memorandum of Understanding 2009.~~

REPORTING MECHANISM

The members of the Liaison Committee will be responsible to report back to their respective ~~Committee of the Whole~~ reporting structures.

DECISION MAKING PROCESS

Decisions will be arrived at through consensus and if a vote is required a majority from each participating body's approval is required.

MEETING FORMAT

- 1. Four business days written notice will be given of meetings. Meetings will be held at regularly scheduled dates agreed to by members. The City and HWDSB can request a meeting outside these times. Meetings will be held at either City Hall or the HWDSB Board Office.
- 2. Agenda

The agenda will be mutually developed and agreed upon by the City and HWDSB with items that fall within the mandate of the Liaison Committee.
- 3. Resources

The Committee will be clerked by the City of Hamilton.
- 4. Quorum

Quorum will be four (4) made up of two trustees and two councillors.

**Hamilton's
Business Improvement Areas**

ONE CITY 
Spend It Here

Our Vision

To be the best place to raise a child and age successfully.

Our Mission

To provide high quality public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

Our Culture

Collective Ownership

Steadfast Integrity

Courageous Change

Sensational Service

Engaged Empowered Employees

Our Priorities

Community Engagement & Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Healthy and Safe Communities

Hamilton is a safe and supportive city where people are active, healthy, and have a high quality of life.

Clean and Green

Hamilton is environmentally sustainable with a healthy balance of natural and urban spaces.

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Culture and Diversity

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.