



## **SPECIAL GENERAL ISSUES COMMITTEE MINUTES 16-014**

9:30 a.m.

Tuesday, May 24, 2016

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor A. Johnson (Chair)  
Councillors T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr,  
D. Conley, M. Pearson, B. Johnson, A. VanderBeek,

**Absent with  
Regrets:** Councillors T. Whitehead, L. Ferguson, R. Pasuta, J. Partridge – Personal  
Councillor D. Skelly – Other City Business

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### **FOR THE INFORMATION OF COMMITTEE:**

#### **(a) CHANGES TO THE AGENDA (Item 1)**

There were no changes to the agenda.

#### **(VanderBeek/Eisenberger)**

That the agenda for the May 24, 2016 Special General Issues Committee meeting be approved, as presented.

**CARRIED**

#### **(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interests.

#### **(c) PRESENTATIONS (Item 3)**

##### **(i) Hamilton Health Sciences' 20-Year Vision (Item 3.1)**

Rob Maclsaac, President & CEO of Hamilton Health Sciences, addressed Committee respecting Hamilton Health Sciences' 20-Year Vision and introduced the following Hamilton Health Sciences staff, who were also in attendance:

- Dr. Richard McLean, Executive Vice President, Inter-Professional Practice and Chief Medical Executive

- Frank Naus, Vice President, Research
- Dave McCaig, Executive Vice President, Corporate Affairs and Chief Financial Officer
- Sharon Pierson, Vice President, Community Medicine and Population Health
- Aaron Levo, Vice President, Communications and Public Affairs
- Cynthia Janzen, Manager, Stakeholder Relations
- Fran Agnew, Executive Director, Office of the President and CEO

Mr. MacIsaac's presentation included, but was not limited to, the following:

❖ The Capital Planning Process

- Ministry of Health Capital Planning Process – Stage 1A
  - Look ahead 5, 10 and 20 years at the volume and nature of care needed and the facilities required to deliver it.
  - Create a vision for our clinical services and capital planning (Master Program).
  - Take an enterprise approach to serving our community.
- Ministry of Health Capital Planning Process – Stage 1B
  - How our programs and services work together.
  - The role of our facilities – today and tomorrow.
  - Long-term options for siting.
  - Developing new models of care (e.g. community hubs).
- Hamilton Health Sciences' Last Capital Plan Completed in 1989
  - Juravinski Hospital and Cancer Centre Redevelopment
  - West End Urgent Care

- Regional Rehabilitation Centre
- David Braley Cardiac Vascular and Stroke Research Institute
- Ron Joyce Children's Health Centre
- Challenges and Opportunities
  - Highest Urban Hospital Use in Ontario
  - Aging Infrastructure
  - Population Aged 80+ Will Double in 25 Years
  - Rise of Chronic Disease (COPD, CHF)
  - The Rising Cost of Technology
  - Changing Patient and Community Expectations
  - Leveraging our Status as Leading Teaching and Research Hospital
  - Expected 20% Growth Moderation
- Planning Timeline – Next Steps
  - June 2016 – HHS Board Approval Sought
  - September 2016 – HNHB LHIN Board Approval Sought
  - Fall 2016 – Submission to Ministry of Health & Long Term Care
  - 2017 – 2018 – HHS Completes Stage 1B Planning (approximately one year)
  - 2018 – 2020 – Detailed Functional Planning
- ❖ Vision: Patients as Partners and a Population Health Approach
  - High Quality Care+
  - Reflect What People Value Most

- Excellent Experience
  - Involvement of Family and Caregivers
  - Having an Advocate
  - Assistance with Navigation
  - Feeling Respected
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- Enduring – Our relationship with our patients should not be episodic or transactional.
  - Collaborative – Our patients should be engaged and activated in determining the whole of their healthcare journey and in managing their own health.
  - A Population Health Approach
  - The Impact of High Utilization – 1% of Our Patients; 1,000 People – \$76 Million Annually
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- ❖ Vision: Dual Service Role and Research, Innovation and Learning
    - Top 2 Research Hospitals in Canada:
      - \$212 Million: 60% Private Sector-Funded
      - Clinical Trials: 1,500 Sites In 86 Countries
    - 450 Researchers – Critically Important to Centre of Excellence Role
    - 2,200+ Student Placements Annually
    - Hamilton Health Sciences' Health Informatics (Clinical Connect) is Used in 30% of Ontario Hospitals
    - HHS Provides Integrated Decision Support for 6 LHINs
    - Over 50% of Ontario Health Data Capture is Warehoused by Hamilton Health Sciences
    - Operator of CritiCall for All of Ontario

- Apply Global Research Locally, Quickly and Effectively
- A National Leader in the Application of Evidence-Based Medicine
- Be a Magnet Organization for Healthcare's Best and Brightest
- Strategic Innovation Alliances with the Industry
  
- ❖ Vision: Rebuilding Hamilton Health Sciences
  - We are Here for Both Regional and Community Care
  - Responsible for 2.3 Million+ People
  - Community Hospital for Hamilton and West Niagara Residents
  - Regional Programs are Centres of Excellence in Ontario (Stroke, Cardiac and Vascular, Trauma, Neuro, Burn, Cancer, and Pediatrics)
  - More Hamilton Health Sciences Access Points in Our Community
    - Urgent and Ambulatory Clinics
    - Community Care Delivered in Partnership
    - Virtual Access Points
    - If a Service Doesn't have to be in Hospital, It Won't Be
  - 50%+ space required over 20 years for:
    - Population Growth
    - Modern Infection Control Standards
    - Minimum of 80% Private Rooms
    - Accessibility Standards
  - Several Ageing Buildings that are Not Well-Suited to Growth or Redevelopment

- ❖ Our Vision for 2036
  - Focus Acute Care Growth and Redevelopment on 2 Campuses
  - More Community Access Points (Urgent and Ambulatory Care Clinics)
  - New Children's and Women's Hospital
  - Rebuilt and Integrated Programs for Seniors
  - Update General and Juravinski (Redevelop Old Wings to Modern Standards)
  - Redevelop West Lincoln Memorial Hospital

- ❖ In Summary
  - Patients as Partners
  - Population Health
  - National Leadership in Research and Learning
  - New Innovation Partnerships
  - A Rebuilt Hamilton Health Sciences

**(VanderBeek/Pearson)**

That the presentation provided by Rob Maclsaac, President and CEO of Hamilton Health Sciences, respecting Hamilton Health Sciences' 20-Year Vision, be received.

**CARRIED**

**(d) ADJOURNMENT (Item 6)**

**(Green/Jackson)**

That, there being no further business, the Special General Issues Committee meeting, be adjourned at 2:38 p.m.

**CARRIED**

Respectfully submitted,

A. Johnson, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator, Office of the City Clerk