



Hamilton

REPORT 16-005
CAPITAL PROJECTS WORK-IN-PROGRESS SUB-COMMITTEE

Thursday, September 22, 2016

2:00 p.m.

Room 264, 2nd Floor

Hamilton City Hall

71 Main Street West

Present: Councillors C. Collins (Chair), D. Conley, M. Pearson, and J. Partridge

**Absent
with Regrets:** Councillors T. Whitehead and B. Johnson – City Business

**THE CAPITAL PROJECTS WORK-IN-PROGRESS SUB-COMMITTEE PRESENTS
 REPORT 16-005 AND RESPECTFULLY RECOMMENDS:**

1. Capital Project Closing Report as of June 30, 2016 (FCS16071) (Item 5.1)

- (a) That the General Manager of Finance & Corporate Services be authorized to transfer a combined \$178,246.44 from the Unallocated Capital Levy Reserve and other Program Specific Reserves to the capital projects as outlined in Appendix "A" to Report FCS16071;
- (b) That the General Manager of Finance & Corporate Services be directed to close the completed and/or cancelled capital projects listed in Appendix "B" to Report FCS16071 in accordance with the Capital Closing Policy;
- (c) That Appendix "C" to Report FCS16071 detailing the Capital Projects' Budget Appropriations for the period covering January 1, 2016 through June 30, 2016 be received for information; and,
- (d) That the transfer of \$426,962.30 surplus from the Fire Asset Tracking Project 7400957906 to the 2016 Vehicle Purchase Capital Project 7401651601 be approved.

2. Capital Projects Status Report (excluding Public Works) as of June 30, 2016 (FCS16072) (Item 8.1)

That the Capital Projects Status Report (excluding Public Works) as of June 30, 2016, attached as Appendix "A" to Report FCS16072, be received.

FOR THE INFORMATION OF COUNCIL:

(a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

The September 22, 2016 Agenda of the Capital Projects Work-in-Progress Sub-Committee was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

None.

(c) APPROVAL OF PREVIOUS MINUTES (Item 3)

May 26, 2016 (Item 3.1)

Councillor Partridge noted she was not in attendance, but is noted as being a Mover to Item (a).

The Minutes of the May 26, 2016 meeting of the Capital Projects Work-in-Progress Review Sub-Committee were approved, as amended.

(d) ADJOURNMENT (Item 13)

There being no further business, the Capital Projects Work-in-Progress Sub-Committee meeting was adjourned at 2:50 p.m.

Respectfully submitted,

Councillor C. Collins, Chair
Capital Projects Work-in-Progress
Sub-Committee

Lisa Chamberlain
Legislative Coordinator
Office of the City Clerk



Hamilton

CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Sub-Committee
COMMITTEE DATE:	September 22, 2016
SUBJECT/REPORT NO:	Capital Project Closing Report as of June 30, 2016 (FCS16071) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Samantha Blackley (905) 546-2424 Ext. 2132
SUBMITTED BY:	Brian McMullen Director of Financial Planning and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATIONS

- (a) That the General Manager of Finance & Corporate Services be authorized to transfer a combined \$178,246.44 from the Unallocated Capital Levy Reserve and other Program Specific Reserves to the capital projects as outlined in Appendix "A" to Report FCS16071;
- (b) That the General Manager of Finance & Corporate Services be directed to close the completed and/or cancelled capital projects listed in Appendix "B" to Report FCS16071 in accordance with the Capital Closing Policy;
- (c) That Appendix "C" to Report FCS16071 detailing the Capital Projects' Budget Appropriations for the period covering January 1, 2016 through June 30, 2016 be received for information;
- (d) That the transfer of \$426,962.30 surplus from the Fire Asset Tracking Project 7400957906 to the 2016 Vehicle Purchase Capital Project 7401651601 be approved.

EXECUTIVE SUMMARY

This report presents the capital projects to be closed which have been completed or cancelled as of June 30, 2016.

Appendix "A" to Report FCS16071 summarizes net transfers to both the Unallocated Capital Levy Reserve and the Program Specific Reserves.

Appendix "B" to Report FCS16071 lists the individual projects to be closed. A total of 201 projects with a combined budget of \$129,444,643.44 are being recommended for closure and are summarized as follows:

- \$27,320,750.00 relating to completed projects with surpluses to be returned to, or deficits to be funded from the "Unallocated Capital Levy Reserve (108020)."
- \$5,347,870.00 relating to completed projects with deficits to be funded by Program Specific Reserves.
- \$9,186,940.00 relating to cancelled or delayed projects, and
- \$87,589,083.44 relating to projects completed on or under budget that do not impact reserves

All capital projects listed for closure in Appendix "B" to Report FCS16071 have been reviewed and determined to be complete, with all revenue and expenditure transactions relating to these projects having been processed. Any funding adjustments necessary to close the projects in accordance with the Capital Closing Policy are reflected in the amounts presented with the exception of project deficits that require additional funding. These amounts are reported in Appendix "A" to Report FCS16071.

Appendix "C" to Report FCS16071 lists all the re-appropriation of funds between capital projects for the period covering January 1, 2016 through June 30, 2016.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS (for recommendation(s) only)

Financial:

As outlined in Appendix "A" to Report FCS16071 and summarized in Table 1 below, a combined total of \$35,256.63 in funding is required from the "Unallocated Capital Levy Reserve (108020)" to offset projects in a negative position, these projects are offset by projects in a positive position totalling \$148,236.03, resulting in a net transfer from this reserve of \$112,979.40.

SUBJECT: Capital Project Closing Report as of June 30, 2016 (FCS16071) (City Wide) - Page 3 of 8

Table 1

City of Hamilton Capital Project Closing As of June 30, 2016 Projects impacting the Unallocated Capital Levy Reserve (108020)			
Year	ProjectID	Description	Surplus/ (Deficit)
Approved			
Projects requiring funds			
2000	6000051001	Wen Lodge Recon - Phase II-IV	\$ (26,686.17)
2012	3541255100	Facilities Audits	\$ (1,636.72)
2014	6771457401	Neighbourhood Air Monitoring	\$ (654.59)
2015	4041514016	APS - Accessible Pedestrian Signals - 2015	\$ (6,279.15)
			\$ (35,256.63)
Projects returning funds			
2010	4041016103	Truck Route Signage & Monitoring	\$ 5,943.89
2012	7401251207	Structural Firefighting Boots	\$ 30,476.00
2013	3451353702	Anti-Racism Training Program	\$ 2,527.44
2013	4031318324	Bridge 087 - Mountain Park	\$ 707.83
2014	4031418422	Bridge 025 - Lynden Road	\$ 91,207.53
2014	7401451402	Command Unit Upgrade	\$ 14,876.00
2015	4031518296	Bridge 296 - Governors Rd, 45m e/o Ogilvie	\$ 1,152.30
2015	4031518527	Bridge 327 - Burlington Street Overpass	\$ 1,152.30
2016	4031618108	Bridge 108 - Indian Trail	\$ 192.74
			\$ 148,236.03
Net impact to the Unallocated Capital Levy Reserve			\$ 112,979.40

As outlined in Appendix "A" to Report FCS16071 and summarized in Table 2 below, a net total of \$291,225.84 in funding is required from Other Program Specific Reserves (IT Capital Reserve, Water Services Reserve & Unallocated Current Funds) to offset projects in a negative position that were submitted for closure.

Table 2

City of Hamilton Capital Project Closing As of June 30, 2016 Projects Impacting Program Specific Reserves			
Year	ProjectID	Description	Surplus/ (Deficit)
<u>Projects requiring funds</u>			
2007	2050757701	FF Wireless Infrastructure	\$ (428.50)
2009	3500941906	Disaster Recovery Facility	\$ (3.71)
2010	3501057001	Microsoft Licensing	\$ (468.70)
2011	3501151104	IS Datacenter Upgrades	\$ (417.07)
2014	5141455701	Source Water Protection	\$ (214,516.94)
2014	5161461740	Unscheduled Manhole & Sewermain	\$ (579.42)
2014	5161467752	WW Outstation Inspection - AM	\$ (74,811.50)
Net impact to Other Reserves			\$ (291,225.84)

Appendix "C" to Report FCS16071 details the appropriations between projects during the period covering January 1, 2016 to June 30, 2016. A total of \$4,862,634.93 was moved between Capital projects with each appropriation transfer being in compliance with the Capital Project Monitoring Policy. They are summarized in Table 3 as follows:

Table 3

Table 3: Summary of Appropriation transfers by Department		
Department		Amount
Tax Supported Capital Budget		
Corporate Services Department	\$	186,621.36
Community and Emergency Services Department	\$	138,887.61
Planning and Economic Development Department	\$	920,243.81
Public Works Department	\$	1,280,882.15
	\$	2,526,634.93
Rate Supported Capital Budget		
Public Works Department	\$	2,336,000.00
Total	\$	4,862,634.93

The surplus of \$426,962.30 generated under Asset Tracking & Inspection Project ID 7400957906 is due to the introduction of new asset tracking software. This software was made available in 2015, through the Fire Department's existing records management provider FDM. Rather than introducing the previously planned standalone software program and supporting hardware/equipment originally envisioned in 2008.

The projected deficit within 2016 Fire Vehicles Project ID 7401651601 is due to the impact of the unfavourable exchange rate, which limited the purchase of the planned seven fire trucks to only five fire trucks in 2016.

The transfer of the surplus from the Asset Tracking & Inspection Project to the 2016 Vehicle Replacement Program would help to offset the projected funding deficit of the two fire vehicles that were not purchased in 2016, and are expected to be purchased in 2017.

It should be noted that the Vehicle Replacement Program and vehicle specifications are being reviewed by the HFD to lesson any additional capital impacts moving forward.

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30, and December 31.

On December 14, 2011, Council approved Report FCS11073(a), which directed staff to review the Capital Projects Status and Closing process and that a process where departments report to their respective Standing Committee on the status of the Capital Work-in-Progress projects be implemented. Standing Committee reporting commenced as of the June 30, 2013 reporting period. Reports will be brought forward to Standing Committees three times per reporting year, as of June 30, September 30 and December 31. This will allow Standing Committees to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight.

The Capital Projects' Closing report has remained the responsibility of the Capital Budgets section of the Financial Planning and Policy Division in order to ensure suitable controls are maintained, projects are appropriately closed, and to centralize the function

On July 10, 2015, Council approved changes to the City's Capital Project Monitoring Policy and Capital Project Closing Policy. The amended Policy will have staff submit the Capital Project Status Reports and Capital Project Closing Reports to the Capital Projects Work-in-Progress Sub-Committee.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The submission of the Capital Projects' Closing Report is a requirement of the City's Capital Closing Policy Reports (Reports FCS05044 & FCS07081(a)) and Capital Projects' Monitoring Policy Report (Report FCS14031).

The City's Capital Closing Policy (Reports FCS05044/FCS07081(a)) states:

- i) That any approved Capital project, whose construction stage has not begun after three years, be closed and be re-submitted to Council for approval.
- ii) That any closing surplus or deficit be distributed as follows:
 - 1. Surplus:
 - a) If funded from a specific reserve, return funds to that reserve.
 - b) If funded from debentures, apply to reduce future debenture requirements.
 - c) If funded from current contribution, apply to the Unallocated Capital Levy Reserve or apply to reduce Outstanding Debt.
 - 2. Deficit:
 - a) If funded from a specific reserve, fund from that reserve.
 - b) If funded from debentures, increase future debenture requirements only if no other source of financing is available.
 - c) If funded from current contribution, fund from the Unallocated Capital Levy Reserve.

The City's Capital Projects' Monitoring Policy Report (Report FCS14031) as amended by Council on July 10, 2015 states:

- 1) That a Capital Projects' Status Report be submitted by departments to Capital Projects Work-in-Progress Sub Committee three times a year as of June 30, September 30 and December 31.
- 2) That a Capital Projects' Closing Report be compiled by Corporate Services Department and submitted to the Capital Projects Work- in-Progress Sub-Committee three times a year as of June 30, September 30, and December 31.
- 3) That unfavourable project variances be funded according to the Capital Projects' Budget Appropriation and Work-in-Progress Transfer Policy. If available funding cannot be found within the limits of the Capital Projects' Budget Appropriation and Work-in-Progress Transfer policy, a report explaining the variance and

recommending a source of funding be submitted to the appropriate Committee of Council for approval.

- 4) Approval authority for the re-appropriation of funds in each financial year be at the same levels as the City's Procurement Policy:
 - a) Council must approve re-appropriations of \$250,000 or greater
 - b) City Manager or designate must approve appropriations greater than \$100,000
 - c) General Managers or delegated staff be authorized to approve appropriations up to \$100,000

RELEVANT CONSULTATION

Staff from the following departments, boards, and/or agencies submitted the included capital projects for closure:

- Public Works Department
- Planning and Economic Development Department
- Corporate Services Department
- Community and Emergency Services Department
- Public Health Services

ANALYSIS AND RATIONALE FOR RECOMMENDATION

Council approved that capital projects are reviewed in accordance with the City's approved Capital Policies. For each Capital Project Status report, staff determines if projects can be closed (inactivated) and also monitor financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts. Where projects are determined to be complete or cancelled, they are submitted by departments to Capital Budgets for inclusion in the Capital Projects' Closing report. These submissions are reviewed by Capital Budgets to ensure transactions are finalized, all purchase orders cleared and a funding source is identified where necessary.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports. More importantly it ensures that projects which are complete and/or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs/capital projects.

ALTERNATIVES FOR CONSIDERATION

There are no alternatives as the Capital Projects' Closing Report deals primarily with historical information and application of corporate policies.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement & Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS16071 Capital Project Closing Report, Summary of Projects Impacting the Unallocated Capital Levy Reserve (108020) and Other Program Specific Reserves

Appendix "B" to Report FCS16071 Capital Projects Closing Schedule

Appendix "C" to Report FCS16071 Capital Projects Budget Appropriation Schedule

City of Hamilton Capital Project Closing As of June 30, 2016					
Projects impacting the Unallocated Capital Levy Reserve & Other Reserves					
Year Approved	ProjectID	Description	Surplus/ (Deficit)	Reserve	Description
Unallocated Capital Levy Reserve			\$		
<u>Projects requiring funds</u>					
2000	6000051001	Wen Lodge Recon - Phase II-IV	\$ (26,686.17)	108020	Unalloc Capital Levy
2012	3541255100	Facilities Audits	\$ (1,636.72)	108020	Unalloc Capital Levy
2014	6771457401	Neighbourhood Air Monitoring	\$ (654.59)	108020	Unalloc Capital Levy
2015	4041514016	APS - Accessible Pedestrian Signals - 2015	\$ (6,279.15)	108020	Unalloc Capital Levy
			\$ (35,256.63)		
<u>Projects returning funds</u>					
2010	4041016103	Truck Route Signage & Monitoring	\$ 5,943.89	108020	Unalloc Capital Levy
2012	7401251207	Structural Firefighting Boots	\$ 30,476.00	108020	Unalloc Capital Levy
2013	3451353702	Anti-Racism Training Program	\$ 2,527.44	108020	Unalloc Capital Levy
2013	4031318324	Bridge 087 - Mountain Park	\$ 707.83	108020	Unalloc Capital Levy
2014	4031418422	Bridge 025 - Lynden Road	\$ 91,207.53	108020	Unalloc Capital Levy
2014	7401451402	Command Unit Upgrade	\$ 14,876.00	108020	Unalloc Capital Levy
2015	4031518296	Bridge 296 - Governors Rd, 45m e/o Ogilvie	\$ 1,152.30	108020	Unalloc Capital Levy
2015	4031518527	Bridge 327 - Burlington Street Overpass	\$ 1,152.30	108020	Unalloc Capital Levy
2016	4031618108	Bridge 108 - Indian Trail	\$ 192.74	108020	Unalloc Capital Levy
			\$ 148,236.03		
Net impact to the Unallocated Capital Levy Reserve			\$ 112,979.40		
Other Program Specific Reserves					
<u>Projects requiring funds</u>					
2007	2050757701	FF Wireless Infrastructure	\$ (428.50)	108023	IT Capital Reserve
2009	3500941906	Disaster Recovery Facility	\$ (3.71)	108023	IT Capital Reserve
2010	3501057001	Microsoft Licensing	\$ (468.70)	108023	IT Capital Reserve
2011	3501151104	IS Datacenter Upgrades	\$ (417.07)	108023	IT Capital Reserve
2014	5141455701	Source Water Protection	\$ (214,516.94)	5169309324	Unalloc Current Funds
2014	5161461740	Unscheduled Manhole & Sewermain - 2014	\$ (579.42)	5169309324	Unalloc Current Funds
2014	5161467752	WW Outstation Inspection - AM	\$ (74,811.50)	5169309324	Unalloc Current Funds
Net impact to Other Reserves			\$ (291,225.84)		
Total Net impact to the Unallocated Capital Levy Reserve & Other Reserves			\$ (178,246.44)		

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF June 30, 2016

YEAR	APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET	REVENUES	EXPENDITURES	PROJECT SURPLUS/ (DEFICIT)	% SPENT	NOTES/ REASON FOR CLOSING
				a	b	c	d = b - c	e = c/a	
				\$	\$	\$	\$		
UNALLOCATED RESERVES									
Reserve 108020 - Unallocated Capital Levy									
2000	6000051001	Wen Lodge Recon - Phase II-IV		24,188,050.00	26,101,003.44	26,127,689.61	(26,686.17)	108.0%	Project completed
2010	4041016103	Truck Route Signage & Monitoring		75,000.00	75,000.00	69,056.11	5,943.89	92.1%	Project completed
2012	3541255100	Facilities Audits		106,700.00	106,700.00	108,336.72	(1,636.72)	101.5%	Project completed
2012	7401251207	Structural Firefighting Boots		250,000.00	250,000.00	219,524.00	30,476.00	87.8%	Project completed
2013	3451353702	Anti-Racism Training Program		80,000.00	80,000.00	77,472.56	2,527.44	96.8%	Project completed
2013	4031318324	Bridge 087 - Mountain Park		1,636,000.00	1,616,000.00	1,635,292.17	707.83	100.0%	Project completed
2014	4031418422	Bridge 025 - Lynden Road		250,000.00	115,000.00	23,792.47	91,207.53	9.5%	Project completed
2014	6771457401	Neighbourhood Air Monitoring		95,000.00	95,000.00	95,654.59	(654.59)	100.7%	Project completed
2014	7401451402	Command Unit Upgrade		100,000.00	100,000.00	85,124.00	14,876.00	85.1%	Project completed
2015	4031518296	Bridge 296 - Governors Rd, 45m e/o Ogilvie		100,000.00	10,000.00	8,847.70	1,152.30	8.8%	Project completed
2015	4031518527	Bridge 327 - Burlington Street Overpass		100,000.00	10,000.00	8,847.70	1,152.30	8.8%	Project completed
2015	4041514016	APS - Accessible Pedestrian Signals - 2015		290,000.00	290,000.00	296,279.15	(6,279.15)	102.2%	Project completed
2016	4031618108	Bridge 108 - Indian Trail		50,000.00	5,000.00	4,807.26	192.74	9.6%	Project completed
TOTAL FUNDS RETURNED TO UNALLOCATED CAPITAL LEVY (13)				27,320,750.00	28,853,703.44	28,760,724.04	112,979.40	105.3%	
OTHER PROGRAM SPECIFICS RESERVES									
2007	2050757701	FF Wireless Infrastructure		500,000.00	500,000.00	500,428.50	(428.50)	100.1%	Project completed
2009	3500941906	Disaster Recovery Facility		1,924,620.00	1,924,620.00	1,924,623.71	(3.71)	100.0%	Project completed
2010	3501057001	Microsoft Licensing		1,700,000.00	1,700,000.00	1,700,468.70	(468.70)	100.0%	Project completed
2011	3501151104	IS Datacenter Upgrades		113,250.00	113,250.00	113,667.07	(417.07)	100.4%	Project completed
2014	5141455701	Source Water Protection		640,000.00	640,000.00	854,516.94	(214,516.94)	133.5%	Project completed
2014	5161461740	Unscheduled Manhole & Sewermain - 2014		250,000.00	250,000.00	250,579.42	(579.42)	100.2%	Project completed
2014	5161467752	VW Outstation Inspection - AM		220,000.00	220,000.00	294,811.50	(74,811.50)	134.0%	Project completed
TOTAL FUNDS FROM OTHER PROGRAM SPECIFIC RESERVES (7)				5,347,870.00	5,347,870.00	5,639,095.84	(291,225.84)	105.4%	

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF June 30, 2016

YEAR	APPROVED	PROJECT ID	DESCRIPTION	BUDGET	REVENUES	EXPENDITURES	PROJECT SURPLUS/ (DEFICIT)	% SPENT	NOTES/ REASON FOR CLOSING
	a			b	c	d = b - c	e = c/a		
	\$			\$	\$	\$	\$		
DELAYED/CANCELLED PROJECTS									
2001	3620155101	Brownfields-ERASE-Env Study		0.00	0.00	0.00	0.00	0.0%	Project merged with same project #3621108002 Brownfield Development
2002	8200203107	Hamilton Realty Capital Corp		2,150,000.00	558,122.17	558,122.17	0.00	26.0%	GIC-report 16-007, March 2, 2016 #4, PED16061, Termination of agreement
2005	3620553100	Brownfield-Decommissioning Fnd		0.00	0.00	0.00	0.00	0.0%	Project merged with same project #3621108002 Brownfield Development
2008	8200803602	2008 Olde SC Urban Design Plan		401,110.00	401,113.45	401,113.45	0.00	100.0%	Project merged with same projects #8201303602 & 8201403602, 2013 & 2014 Olde SC Urban Design.
2009	8200903602	2009 Olde SC Urban Design Plan		199,830.00	199,832.79	199,832.79	0.00	100.0%	Project merged with same projects #8201303602 & 8201403602, 2013 & 2014 Olde SC Urban Design.
2011	5141195152	Carlisle Addl Water Storage-EA		1,800,000.00	398,123.00	398,123.00	0.00	22%	STATUS: Conceptual Design and EA on hold for a Water Conservation Program being undertaken within the community of Carlisle. NEXT STEPS: Close Account.
2011	5161155955	Annual I & I Studies & Control		126,000.00	43,887.00	43,887.00	0.00	35%	STATUS: Cancelled. NEXT STEPS: Close Project.
2011	8201103602	2011 Olde SC Urban Design Plan		0.00	0.00	0.00	0.00	0.0%	Project merged with same projects #8201303602 & 8201403602, 2013 & 2014 Olde SC Urban Design.
2012	5141280240	Up James Looping-Adam Estates		100,000.00	0.00	0.00	0.00	0.0%	Project did not materialize.
2013	4411356800	West Harbour Development		0.00	0.00	0.00	0.00	0.0%	Project redistributed
2013	8201355802	Comprehensive Way Finding		0.00	0.00	0.00	0.00	0.0%	Project merged with project #8201503610 Commercial Property Improvement Grant. More demand for this project.
2015	5141563545	New Valve Chamber - HD05A		440,000.00	43,393.00	43,393.00	0.00	10%	STATUS: Cancelled. NEXT STEPS: Close Project.
2015	5311582100	ATS - Vehicle Replacement Prog		1,973,000.00	0.00	0.00	0.00	0%	ATS no longer planning to purchase vehicles for DARTS
2016	5311682100	ATS - Vehicle Replacement Prog		1,997,000.00	0.00	0.00	0.00	0%	ATS no longer planning to purchase vehicles for DARTS
TOTAL DELAYED/CANCELLED PROJECTS (28)				9,186,940.00	1,644,471.41	1,644,471.41	0.00	17.9%	

COMPLETED PROJECTS

Corporate Services and City Manager's Office (Tax Budget)
Customer Services (Tax Budget)

2013 3451355301 Employment Systems Review

85,500.00 85,505.00 0.00 100.0% Project completed

Information Technology (Tax Budget)

2013 3501357304 IS Infrastructure Upgrades

349,982.00 349,982.00 0.00 100.0% Project completed

2013 3501357305 IS Security Improvements

95,847.69 95,847.69 0.00 100.0% Project completed

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF June 30, 2016

YEAR	APPROVED	PROJECT ID	DESCRIPTION	BUDGET	REVENUES	EXPENDITURES	PROJECT SURPLUS/ (DEFICIT)	% SPENT	NOTES/ REASON FOR CLOSING
	a			b	c	d = b - c	e = c/a		
	\$			\$	\$	\$	\$		
Planning & Economic Development (Tax Budget)									
2008	362,085,580		Gateways-QEW & Fifty Rd Study	1,199,350.00	1,150,936.76	1,150,936.76	0.00	96.0%	Project completed
2009	424,095,590		Due Diligence-Prop Purchases	22,580.00	22,579.12	22,579.12	0.00	100.0%	Project completed
2010	403,080,010		Binbrook-Royal Winter to RR56	2,353,370.00	2,341,914.90	2,341,914.90	0.00	99.5%	Project completed
2012	403,128,020		Abbingdon Drive Resurfacing	80,000.00	80,000.00	80,000.00	0.00	100.0%	Project completed
2012	414,124,610		Chappel Estates- Phase 4	20,000.00	22,018.35	22,018.35	0.00	110.1%	Project completed
2013	812,135,380		Nature Counts Research	50,000.00	50,000.00	50,000.00	0.00	100.0%	Project completed
2015	490,155,110		Cylinder Upgrade - Convention	75,000.00	79,145.72	79,145.72	0.00	105.5%	Project completed
Planning & Economic Development (Rate Budget)									
2007	514,079,575		SCUBE 2ndary-W Servicing Plan	1,880.00	2,072.63	2,072.63	0.00	110.2%	Project completed
2010	516,108,010		Binbrook-Royal Winter to RR56	783,195.00	260,160.01	260,160.01	0.00	33.2%	Project completed
2010	518,108,010		Binbrook-Royal Winter to RR56	1,092,090.00	814,410.70	814,410.70	0.00	74.6%	Project completed
2016	516,079,575		SCUBE 2ndary-W Servicing Plan	2,184.11	2,184.11	2,184.11	0.00	100.0%	Project completed
Housing (Tax Budget)									
2013	673,134,130		Bed Bug Eradication	315,890.00	316,267.00	316,267.00	0.00	100.1%	Project completed
Paramedic Services (Tax Budget)									
2013	764,134,130		Renovations - Station 30	660,000.00	658,907.00	658,907.00	0.00	99.8%	Project completed
2015	764,155,104		New Stretchers & Loading Sys	1,623,844.00	1,623,844.00	1,623,844.00	0.00	100.0%	Project completed
Recreation (Tax Budget)									
2013	710,135,710		CLASS Crystal Reports	14,620.00	14,616.00	14,616.00	0.00	100.0%	Project completed
Fire Department (Tax Budget)									
2009	740,095,790		Asset Tracking & Inspection	535,000.00	108,038.00	108,038.00	0.00	20.2%	Project completed
CES Various (Tax Budget)									
2013	650,134,110		CSD Accommodations	40,588.00	40,588.00	40,588.00	0.00	100.0%	Project completed
Police (Tax Budget)									
2013	376,135,190		Police Computer Hardware	885,102.97	885,102.97	885,102.97	0.00	100.0%	Project completed
2014	376,145,110		Police 2014 Vehicle Purchases	1,148,008.12	1,148,008.12	1,148,008.12	0.00	100.0%	Project completed
2014	376,145,140		Bomb Truck Replacement	188,810.96	188,810.96	188,810.96	0.00	100.0%	Project completed
Public Works (Tax Budget)									
Parks & Cemeteries (Tax Budget)									
2013	440,135,170		2013 Small Equipment Replace	20,000.00	25,156.73	25,156.73	0.00	125.8%	Project completed
Forestry & Horticulture (Tax Budget)									
2013	445,135,100		Forestry Bldg.-Furniture-Equip	155,070.00	155,073.49	155,073.49	0.00	100.0%	Project completed
2014	445,144,140		Mould Removal-BoilerRm-Gage Pk	163,450.00	163,453.37	163,453.37	0.00	100.0%	Project completed

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
 AS OF June 30, 2016

YEAR	APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET	REVENUES	EXPENDITURES	PROJECT SURPLUS/ (DEFICIT)	% SPENT	NOTES/ REASON FOR CLOSING
				a	b	c	d = b - c	e = c/a	
				\$	\$	\$	\$		
Waste Management (Tax Budget)									
2013	5121390412		MRF Roof Rep & Repair	727,650.00	727,110.78	727,110.78	0.00	99.9%	Project completed
2014	5121494000		Transfer Stn CRC Maintenance Improvement	335,000.00	335,000.00	335,000.00	0.00	100.0%	Project completed
Open Space Development (Tax Budget)									
2006	4400656511		Delottville Park	663,280.00	663,673.70	663,673.70	0.00	100.1%	Project completed
2009	4400956653		Battlefield Park Redevelopment	1,555,815.00	1,555,818.38	1,555,818.38	0.00	100.0%	Project completed
2013	4401355003		Chappel East Park	245,067.71	245,068.02	245,068.02	0.00	100.0%	Project completed
2015	4401556505		Family Bike Skills Park	183,586.00	183,586.35	183,586.35	0.00	100.0%	Project completed
Corporate Energy (Tax Budget)									
2014	3541451007		Pump Stn Efficiency Upgrade	100,000.00	89,979.17	89,979.17	0.00	90.0%	Project completed
Fleet (Tax Budget)									
2011	4941151002		Motor Fuel Storage Tank	351,330.00	351,331.10	351,331.10	0.00	100.0%	Project completed
Entertainment (Tax Budget)									
2013	3721341800		HCC & CC Replacement & Renovs	767,881.00	767,880.83	767,880.83	0.00	100.0%	Project completed
Facilities (Tax Budget)									
2011	3541141648		Parking Lot Rehabilitation	197,560.00	197,564.29	197,564.29	0.00	100.0%	Project completed
2013	3541341910		RCMP-Lease-Capital Replacement	210,000.00	210,000.00	210,000.00	0.00	100.0%	Project completed
2015	3541541013		Firestations Facility Upgrade	100,098.00	100,097.80	100,097.80	0.00	100.0%	Project completed
Recreation (Tax Budget)									
2009	7100954703		Public Use Feasibility Study	400,000.00	398,612.29	398,612.29	0.00	99.7%	Project completed
2012	4241209807		ChokePh2 Multi-Purpose Addtn	1,861,763.00	1,861,761.63	1,861,761.63	0.00	100.0%	Project completed
2013	7101341706		Recreation Centre Retrofits	446,622.57	446,622.41	446,622.41	0.00	100.0%	Project completed
Transit (Tax Budget)									
2013	5301385901		2013 Bus Stop Landing Pads	47,065.00	47,065.16	47,065.16	0.00	100.0%	Project completed
2014	5301483503		2014 Non-Revenue Vehicle Replacement	85,000.00	71,674.62	71,674.62	0.00	84.3%	Project completed
2014	5301485901		2014 Bus Stop Landing Pads	3,426.00	3,426.38	3,426.38	0.00	100.0%	Project completed

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
 AS OF June 30, 2016

YEAR	APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET	REVENUES	EXPENDITURES	PROJECT SURPLUS/ (DEFICIT)	% SPENT	NOTES/ REASON FOR CLOSING
				a	b	c	d = b - c	e = c/a	
				\$	\$	\$	\$		
Roads (Tax Budget)									
2013	4031311017		Council Priority Road Rehabilitation - 2013	2,070,000.00	2,050,614.58	2,050,614.58	0.00	99.1%	Project completed
2014	4241409219		Bike Racks Downtown	20,000.00	19,173.66	19,173.66	0.00	95.9%	Project completed
2015	4031511504		CP Minor Maintenance Ward 4	18,660.00	18,660.00	18,660.00	0.00	100.0%	Project completed
2015	4041514020		New Traffic Signal-Hamilton Mountain Transit C-	100,000.00	40,011.25	40,011.25	0.00	40.0%	Project completed
2015	4041520522		Traffic Engineering - Signal Design - 2015	200,000.00	200,000.00	200,000.00	0.00	100.0%	Project completed
2015	4241509118		2015 W7 Mountable Curbs	160,000.00	160,000.00	160,000.00	0.00	100.0%	Project completed
2015	4241509119		2015 Concrete Sidewalks W7	100,000.00	100,000.00	100,000.00	0.00	100.0%	Project completed
2015	4241509120		2015 W5 Mountable Curbs	85,000.00	85,000.00	85,000.00	0.00	100.0%	Project completed
Water (Rates Budget)									
2006	514066501		WTP-Annual Low Lift Station	9,926,240.00	9,801,604.00	9,801,604.00	0.00	98.7%	Project completed
2009	5140967751		Water Outstns-Asset Management	4,855,000.00	4,772,906.00	4,772,906.00	0.00	98.3%	Project completed
2010	5141095058		Old Ancaster PS - HD012 W-16	3,350,000.00	2,590,844.00	2,590,844.00	0.00	77.3%	Project completed
2011	5141166150		GAC Replacement	4,930,000.00	4,193,537.00	4,193,537.00	0.00	85.1%	Project completed
2011	5141167751		Outstations - Asset Management	4,210,000.00	3,993,595.00	3,993,595.00	0.00	94.9%	Project completed
2011	5141195151		HD007 Highland PS	11,860,000.00	6,286,163.00	6,286,163.00	0.00	53.0%	Project completed
2015	5141555502		King - Greenhill to Centennial Inspection	150,000.00	144,793.07	144,793.07	0.00	96.5%	Project completed
2015	5141560072		Structural WM Lining Program - 2015	5,070,000.00	5,070,000.00	5,070,000.00	0.00	100.0%	Project completed
2015	5141560711		PW Capital Water Consumption Program - 2015	200,000.00	200,000.00	200,000.00	0.00	100.0%	Project completed
WasteWater (Rates Budget)									
2001	5160161102		Greenhill-Cortina to CSO Trnk	2,780,000.00	2,337,060.00	2,337,060.00	0.00	84.1%	Project completed
2013	5161369075		Environmental Lab Improvements - 2013	593,000.00	593,000.00	593,000.00	0.00	100.0%	Project completed
2014	5161460302		Emergency Repairs - Cross Connections - 2014	700,000.00	700,000.00	700,000.00	0.00	100.0%	Project completed
2015	5161511101		Road Restoration Program - 2015	2,000,000.00	2,000,000.00	2,000,000.00	0.00	100.0%	Project completed
2015	5161560390		Wastewater System Lining Program - 2015	5,000,000.00	5,000,000.00	5,000,000.00	0.00	100.0%	Project completed
2015	5161560550		Sewer Compliance - Bartek, 690 South Service	1,220,000.00	1,138,897.86	1,138,897.86	0.00	93.4%	Project completed
2015	5161560576		Sewer Lateral Condition Assessment Program -	900,000.00	900,000.00	900,000.00	0.00	100.0%	Project completed
2015	5161560711		PW Capital Water Consumption Program - 2015	110,000.00	110,000.00	110,000.00	0.00	100.0%	Project completed
2015	5161560820		Open Cut Repairs for CIPP Program - 2015	400,000.00	400,000.00	400,000.00	0.00	100.0%	Project completed
2015	5161561444		Sewer Lateral Replace/Rehab Program - 2015	4,000,000.00	4,000,000.00	4,000,000.00	0.00	100.0%	Project completed
2015	5161561522		Eleanor - Stone Church to Dulgaren - Municipal	380,000.00	207,470.77	207,470.77	0.00	54.6%	Project completed
2015	5161571544		King - Battlefield to Applewood / Mountain / Ros	50,000.00	49,296.78	49,296.78	0.00	98.6%	Project completed
StormWater (Rates Budget)									
2008	5180855850		Storm Event Response Grp-SERG	1,100,000.00	933,618.00	933,618.00	0.00	84.9%	Project completed
2009	5180955950		SERG-LEED Study-Design	960,000.00	852,725.00	852,725.00	0.00	88.8%	Project completed
2012	5181260999		Closed Projects - Storm	0.00	17,276.15	17,276.15	0.00	0.0%	Project completed
2015	5181561522		Eleanor - Stone Church to Dulgaren - Municipal	380,000.00	265,701.98	265,701.98	0.00	69.9%	Project completed
TOTAL COMPLETED PROJECTS (153)				87,589,083.44	77,641,508.95	77,641,508.95	0.00	88.6%	
GRAND TOTAL COMPLETED/CANCELLED PROJECTS (201)				129,444,643.44	113,487,553.80	113,685,800.24	(178,246.44)	87.8%	

CITY OF HAMILTON
CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE
FOR THE PERIOD COVERING JANUARY 1ST, 2016 THROUGH JUNE 30TH, 2016

Appropriated From	Description	Appropriated To	Description	Amount	Council Approval Comments	Long Descr
CORPORATE SERVICES						
<u>Corporate Effectiveness Program</u>						
3451355301	Employment Systems Review	2051659601	Employee Survey - 2016	34,495.07 <u>\$ 34,495.07</u>	N/A within Policy Limits	APP 16-83 (ACTUALS): To transfer the unspent capital funds in project 3451355301 Employment Systems Review to project 2051659601 Employee Survey as per Report 12-012-ACHEGOU
<u>Information Technology Program</u>						
3500941906	Disaster Recovery Facility	3501557503	IT Security - Audit Workplan a	62,126.29 <u>\$ 62,126.29</u>	N/A within Policy Limits	APPR 16-81: The remaining tasks in the Disaster Recovery Project are included in the Management Action Plan for the Security Audit that the IT security-Audit Workplan addresses. The transfer request will close out the Disaster Recovery project-ACHEGOU
<u>Councillor Infrastructure Program</u>						
4241209703	Ryckman's Park	4400856600	Olmstead Natural Area	90,000.00 <u>\$ 90,000.00</u>	N/A within Policy Limits	APPR 16-90 (ACTUAL): Reappropriate surplus funds from 4241209703 to 4400856600 to fund unexpected inability to source the appropriate soil required for Prairie tallgrass-ACHEGOU
COMMUNITY AND EMERGENCY SERVICES						
<u>Corporate Services (3)</u>						
<u>Social Services Program</u>						
6501341100	CSD Accommodations	6501641100	CES Accommodations	76,187.78 <u>\$ 76,187.78</u>	N/A within Policy Limits	APPR 16-123 (ACTUALS): To reallocate unused portion of 2013 CSD Accommodations budget to support 2016 Accommodation projects-ACHEGOU
<u>Lodges Program</u>						
6301241205	Macassa Lodge Lobby	6301641501	Wentworth Lodge-Tubroom Renos	8,208.12 <u>\$ 8,208.12</u>	N/A within Policy Limits	APPR 16-66: Re-appropriate surplus funds from project 6301241205 to project 6301641501 to support anticipated overages-SBLACKLEY
<u>Recreation Program</u>						
7101357102	CLASS Crystal Reports	7101557502	CLASS Software Upgrades	10,384.42 <u>\$ 10,384.42</u>	N/A within Policy Limits	APPR 16-89 (ACTUAL): Transfer the remaining value in proj 7101357102 to proj 7101557502 so the funding can be applied towards customized reports where required for the purpose of data migration btw the two systems as part of the new project-ACHEGOU
<u>Paramedic Services Program</u>						
7641357303	Records Management	7641357301	Kronos Scheduling Software	10,000.00 <u>\$ 10,000.00</u>	N/A within Policy Limits	APPR 16-97 (ACTUALS): To reallocate funds in support of the implementation of the Kronos Scheduling Software system, unspent from Records Management-ACHEGOU
<u>Social Housing Program</u>						
6731341301	Bed Bug Eradication	6731641601	Bed Bug Strategy	34,107.29 <u>\$ 34,107.29</u>	N/A within Policy Limits	APPR 16-64: Re-appropriate funds from project 6731341301 to project 6731641601
Community and Emergency Services (5)						
				<u>\$ 138,887.61</u>		

CITY OF HAMILTON
CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE
FOR THE PERIOD COVERING JANUARY 1ST, 2016 THROUGH JUNE 30TH, 2016

Appropriated From	Description	Appropriated To	Description	Amount	Council Approval Comments	LongDescr
PLANNING AND ECONOMIC DEVELOPMENT						
<i>Culture Program</i>						
8120755700	Cultural Heritage Landscape	7201659600	Heritage Inventory & Priorities	38,122.92	N/A within Policy Limits	APPR 16-107 (ACTUALS): Cultural Heritage Landscape account will be closed once Purchase Order is exhausted. Remaining funds will be moved to Heritage Inventory and Strategic Priorities Account.
8201203500	Graffiti Management Initiative	7201558502	Cenotaphs and Monuments	1,700.00	N/A within Policy Limits	APPR 16-116 (ACTUAL): Public Art Capital Account contributes 10% of the value of any completed public art projects to the Cenotaph and Monuments Capital Account to cover its ongoing maintenance-ACHEGOU
7101058703	Auchmar Protocol Centre	7201558502	Cenotaphs and Monuments	20,000.00	N/A within Policy Limits	APPR 16-117 (ACTUALS): Re-appropriate unused funds from Auchmar Project 7101058703 to Cenotaphs and Monuments project 7201558502 to assist in the annual maintenance of cenotaphs and monuments-ACHEGOU
7201258702	HMST Building Repairs	7201558504	Steam Mus Building Repairs	9,157.33	N/A within Policy Limits	APPR 16-118 (ACTUALS): Re-appropriate unused funds from 7201258702 HMST Building Repairs to project 7201558504 Steam Mus Building Repairs to assist in the Steam Museum Building Repairs Capital Projects-ACHEGOU
7101558505	James Street North GO Station	7201558502	Cenotaphs and Monuments	7,500.00	N/A within Policy Limits	APPR 16-119 (ACTUALS): Public Art Capital Account contributes 10% of the value of any completed public art projects to the Cenotaph and Monuments Capital Account to cover its ongoing maintenance-ACHEGOU
7201258704	Dundurn - Interior Rooms	7201558505	Dundurn Interior Finishes	16,342.68	N/A within Policy Limits	APPR 16-122 (ACTUALS): Dundurn Interior Rooms 7201258704 project is complete and will be closing. Remaining funds shall be used in Dundurn Interior Finishes 7201558505-ACHEGOU
<i>General Manager's Office</i>				\$ 92,822.93		
4240955902	Due Diligence-Prop Purchases	3621054100	West Harbour Initiatives	77,420.88	N/A within Policy Limits	APPR 16-71: Re-appropriate funds from project 4240955902 to merge with project 3621054100-SBLACKLEY
<i>Economic Development Program</i>				\$ 77,420.88		
3621308900	Ec Development Initiatives	8141155104	Bayfront Ind Secondary Plan	135,000.00	N/A within Policy Limits	APPR 16-78 (ACTUAL): To transfer \$135k from project 3621308900 to 8141155104 Bayfront Strategy Phase 2 as per Council approved GIC Report 16-011 Item 7(a) April 20/16-ACHEGOU
				\$ 135,000.00		

CITY OF HAMILTON
CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE
FOR THE PERIOD COVERING JANUARY 1ST, 2016 THROUGH JUNE 30TH, 2016

Appropriated From	Description	Appropriated To	Description	Amount	Council Approval Comments	Long Descr
Urban Renewal						
8201303602	Olde SC Urban Design Plan	4401656605	Upp Stony Creek Splash Pad 2	10,946.24	N/A within Policy Limits	APPR 16-72: Re-appropriate funds per council approved public works committee report 16-005 March 30th
8201103602	Olde SC Urban Design Plan	4401656605	Upp Stony Creek Splash Pad 2	75,000.00	N/A within Policy Limits	APPR 17-73: Re-appropriate funds per council approval of public works committee Report 16-005 March 30th -SBLACKLEY
8200903602	Olde SC Urban Design Plan	4401656605	Upp Stony Creek Splash Pad 2	200,167.21	N/A within Policy Limits	APPR 16-74: Re-appropriate funds per council approval of public works committee Report 16-005 March 30th
8200803602	Olde SC Urban Design Plan	4401656605	Upp Stony Creek Splash Pad 2	3,886.55	N/A within Policy Limits	APPR 16-75: Re-appropriate funds per council approval of public works committee Report-005 March 30th-SBLACKLEY
8201355802	Comprehensive Way Finding	8201503610	2015 Commercial Property Impro	10,000.00	N/A within Policy Limits	APPR 16-40: Re-appropriate funds from project 8201355802 to project 8201503610 to transfer the funding from the 2013 Comprehensive Way Finding Project to 2015 Commercial Property Improvement Grant Projects-SBLACKLEY
8201403602	Olde SC Urban Design Plan	4401656605	Upp Stony Creek Splash Pad 2	315,000.00	PW Report 16-012	APPR 16-114 (ACTUALS): Re-appropriate funds from existing 2014 Olde Stony Creek Urban Design Plan Project 8201403602 to the Upper Stony Creek Splash Pad #2 project 4401656605 as per PW Report 16-012 (July 8/16 item 9)-ACHEGOU
Planning and Economic Development (14)				\$ 615,000.00		
				\$ 920,243.81		
PUBLIC WORKS (Tax Budget)						
Recreation Facilities						
7101341706	Recreation Centre Retrofits	7101541706	Recreation Centre Retrofits	4,891.16	N/A within Policy Limits	APPR 16-69: Re-Appropriate surplus funds from project 7101341706 to 7101541706-SBLACKLEY
7101441706	Recreation Centre Retrofits	7101354104	Ancaster Senior Centre Expand	25,000.00	N/A within Policy Limits	APPR 16-99 (ACTUALS): Re-appropriate surplus funds from project 7101441706 to cover deficit in 7101354104-ACHEGOU
7101241706	Recreation Centre Retrofits	7101354104	Ancaster Senior Centre Expand	19,059.60	N/A within Policy Limits	APPR 16-100 (ACTUALS): Re-appropriate surplus funds from project 7101241706 to cover deficit in 7101354104-ACHEGOU
7101641706	Recreation Centre Retrofits	7101354104	Ancaster Senior Centre Expand	54,000.00	N/A within Policy Limits	APPR 16-111 (ACTUALS): Re-appropriate surplus funds from project 7101641706 to cover deficit in project 7101354104 - ACHEGOU
				\$ 102,950.76		
Facilities Operations						
3541141106	Fire EMS Stns Mould Repairs	3541641013	Firestations Facility Upgrade	146,839.00	N/A within Policy Limits	APPR 16-88: Re-appropriate surplus funds from project 3541141106 to 3541641013-SBLACKLEY
3541141648	Parking Lot Rehabilitation	3541541648	Parking Lot Rehabilitation	77,435.71	N/A within Policy Limits	APPR 16-88: Re-appropriate surplus funds from Facilities Parking Lot Rehab to fund coverage anticipated in 2015-ACHEGOU
				\$ 224,274.71		

CITY OF HAMILTON
CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE
FOR THE PERIOD COVERING JANUARY 1ST, 2016 THROUGH JUNE 30TH, 2016

Appropriated From	Description	Appropriated To	Description	Amount	Council Approval	Long Descr
<u>Parks Operations</u>						
4401349002	Marina Pier&Dock Repair-Replc	4401549002	Marina Pier&Dock Repair-Replc	0.30	N/A within Policy Limits	Appropriation Correction: Project 4401349002 to 4401549002
4401351700	2013 Small Equipment Replace	4401451700	2014 Small Equipment Replace	50,043.27	N/A within Policy Limits	APPR 16-42 Re-appropriate surplus funds from project 4401351700 to 4401451700 to close annual project and transfer funds where needed-SBLACKLEY
				<u>\$ 50,043.57</u>		
<u>Forestry Program</u>						
4451351002	Forestry Bldg-Furniture-Equip	4451553444	Tree Planting Program	4,926.51	N/A within Policy Limits	APPR 16-108 (ACTUALS): Reappropriate surplus funds from 44513514002 Forestry Bldg-Furniture-Equip to cover deficit within project 4451553444 Tree Planting Program. Forestry Bldg-Furniture-Equip is complete-ACHEGOU
4451441400	Mould Removal-BoilerRm-Gage Pk	4451553444	Tree Planting Program	1,546.63	N/A within Policy Limits	APPR 16-109 (ACTUALS): Reappropriate surplus funds from 4451441400 Forestry Mould Removal Boiler Rm-Gage Pk to cover deficit within 4451553444 Tree Planting Program. Project 4451441400 is complete - ACHEGOU
				<u>\$ 6,473.14</u>		
<u>Waterfront Program</u>						
4411506107	Pier5-7 Marina Shoreline Rehab	4411506105	Pier 5-7 Marina Reconstruction	40,700.00	N/A within Policy Limits	APPR 16-113 (ACTUALS): Re-appropriate funds from 4411506107 to 4411506105 to fund and award C13-04-16 Design, Supply and Installation Floats for the Hamilton West Harbour Redevelopment and Future Expansion as per Report FCS16050-ACHEGOU
4411606111	Bayfront Park Beach Rehab	4411506105	Pier 5-7 Marina Reconstruction	20,000.00	N/A within Policy Limits	APPR 16-112 (ACTUALS): Re-appropriate funds from 4411606111 to 4411506105 to fund and award C13-04-16 Design, Supply & Installation of Floats, & Docks for the Hamilton West Harbour Redevelopment & Future Expansion as per Report FCS16050-ACHEGOU
				<u>\$ 60,700.00</u>		
<u>Open Space Development</u>						
4401256593	Marimat Gdns University Gdns	4400656511	Delottinville Park	14,795.46	N/A within Policy Limits	APPR 16-91 (ACTUALS): Reappropriate surplus funds from 4401256593 (Marimat Gdns University Gdns) to fund shortfall and facilitate closure within 4400656511-ACHEGOU
4401256593	Marimat Gdns University Gdns	4401356411	Durand Park Master Plan	6,135.06	N/A within Policy Limits	APPR 16-92 (ACTUALS): Reappropriate surplus funds from 4401256593 (Marimat Gdns University Gdns) to fund a portion of shortfall within 4401356411 Durand Park Master Plan-ACHEGOU
4401056060	OpnSp Repl Strategy-E Mtn Trail	4401656601	Bobolink Replacement Habitat	14,000.00	N/A within Policy Limits	APPR 16-93 (ACTUALS): Reappropriate surplus funds from 4401056060 (Open Space Replacement Strategy-East Mountain Trail Loop)to 4401656601 (Bobolink Replacement Habitat) to fund deficit-ACHEGOU
4400956653	Battlefield Park Redevelop	4400656758	Perimeter Road Trail Develop	28,076.62	N/A within Policy Limits	APPR 16-96 (ACTUALS): Battlefield Park Redevelopment project is complete, reappropriate surplus to cover deficit in 4400656758 Perimeter Road Trail Development-ACHEGOU
4401256520	Gage Pk Redev-wlkwy Light&Pvg	4401556505	Family Bike Skills Park	33,586.35	N/A within Policy Limits	APPR 16-79: Re-appropriate surplus funds from project 4401256520 to fund deficit in project 4401556505
				<u>\$ 96,593.49</u>		

CITY OF HAMILTON
CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE
FOR THE PERIOD COVERING JANUARY 1ST, 2016 THROUGH JUNE 30TH, 2016

Appropriated From	Description	Appropriated To	Description	Amount	Council Approval	Long Descr
<u>Traffic Program</u>						
4661620001	ATMS--Advanced Traffic Mang Sys	4031320110	Traffic Signal Improvement	2,000.00	N/A within Policy Limits	APPR 16-10 Revision: Re-appropriation remaining funds from project 4031320110 to project 4661620001- SBLACKLEY
				\$ 2,000.00		
<u>Operations and Maintenance</u>						
4031451410	Roads Small Equip Purchase	4031651410	Roads Small Equip Purchase	5,561.93	N/A within Policy Limits	APPR 16-30 (ACTUALS): Adjust appr 16-30 (In order to close out the 2014 annual project, the active purchase orders were moved to the 2016 project. This re-appropriation is to cover the purchase orders transfers-ACHEGOU)
4031411224	Annual Sidewalk Replacement	4031611224	Annual Sidewalk Replacement	32,915.97	N/A within Policy Limits	APPR 16-29 (ACTUALS): In order to close out the 2014 Annual Project, the active purchase orders were moved to the 2016 project. This re-appropriation is to cover the purchase orders transfers-ACHEGOU
				\$ 38,477.90		
<u>Roads Division</u>						
4031260999	Closed Projects	4031518436	Bridge 436 -- Haldibrook Rd	44,487.85	N/A within Policy Limits	APPR 16-49 Re-appropriation funds from project 4031260999 to project 4031518436 to fund bridge deficit- SBLACKLEY
4031314405	Contam Soil and Rock Removal	4031511225	Geotechnical Investigation	8,000.00	N/A within Policy Limits	APPR 16-77: Re-appropriate surplus funds from project 4031314405 to 4031511225
4031514405	Contam Soil and Rock Removal	4031019001	Up Well-Stone Church to Rymal	25,984.19	N/A within Policy Limits	APPR 16-80: Re-appropriate surplus funds from project 4031514405 to cover deficit of project 4031019001
4031418424	Bridge 033 - foxden Road	4031318328	Bridge 118 - Woodburn Rd	60,000.00	N/A within Policy Limits	APPR 16-82: Re-appropriate surplus funds from project 4031418424 to project 4031383328
4031418424	Bridge 033 - foxden Road	4031518436	Bridge 436 -- Haldibrook Rd	38,934.89	N/A within Policy Limits	APPR 16-83: Re-appropriate surplus funds from project 4031418424 to project 4031518436-SBLACKLEY
4031418424	Bridge 033 - foxden Road	4031218223	Bridge 383-Brock Rd	19,292.75	N/A within Policy Limits	16-84: Re-appropriate surplus funds from project 4031418424 to project 4031218223- SBLACKLEY
4031418424	Bridge 033 - foxden Road	4031318324	Bridge 087 Mountain Park	16,000.00	N/A within Policy Limits	APPR 16-85: Re-appropriate surplus funds from project 4031418424 to project 4031318324- SBLACKLEY
4031418424	Bridge 033 - foxden Road	4031218225	Bridge 391- Governor's Rd	54,000.00	N/A within Policy Limits	APPR 16-103 (ACTUALS): Reappropriate funds from project 4031418424 Bridge 033 Foxden Rd to project 4031218225 Bridge 391 to partially cover the deficit in Bridge 391. Bridge 033 is being sold to the owner of the adjacent property -ACHEGOU
4031318319	Bridge 174 -- Pearl St	4031218225	Bridge 391- Governor's Rd	45,000.00	N/A within Policy Limits	APPR 16-104 (ACTUALS): Reappropriate surplus funds from project 4031318319 Bridge 174 to 4031218225 Bridge 391 to cover deficit. Bridge 174 was completed under budget-ACHEGOU
4031611606	CP Minor Maintenance Ward 6	4031619669	Winterberry - LINC to Old Mud	30,000.00	N/A within Policy Limits	APPR 16-105 (ACTUALS): Reappropriate funds from project 4031611606 to 4031619669 to cover additional costs of sidewalk & intersection works required to incorporate the AODA which requires public facilities to be accessible-ACHEGOU
4031611609	CP Minor Maintenance Ward 9	4031619669	Winterberry - LINC to Old Mud	30,000.00	N/A within Policy Limits	APPR 16-106 (ACTUALS): Reappropriate funds from project 4031611609 to 4031619669 to cover additional costs of sidewalk & intersection works required to incorporate the AODA which requires public facilities to be accessible-ACHEGOU
4031314405	Contam Soil and Rock Removal	4031611225	Geotechnical Investigation	9,000.00	N/A within Policy Limits	APPR 16-78: Re-appropriate surplus funds from 4031314405 to project 4031611225
				\$ 380,699.68		

Appropriated From	Description	Appropriated To	Description	Amount	Council Approval Comments	Long Descr
Waste Management						
5121390412	MRF Roof Repl & Repair	5121551700	MRF Equipment Upgrades	200,000.00	N/A within Policy Limits	APPR 16-65: Re-appropriate funds from project 5121390412 to project 5121551700.
5121393000	Resource Recovery Centre	5121551700	MRF Equipment Upgrades	100,000.00	N/A within Policy Limits	APPR 16-57: Re-appropriate surplus funds from project 5121393000 to 5121551700-SBLACKLEY
				\$ 300,000.00		
Fleet Division						
4941151002	Motor Fuel Storage Tank	4941551503	Restore-Ntrl Gas Compressor	18,668.90	N/A within Policy Limits	APPR 16-120 (ACTUALS): Reappropriate surplus funds from 4941151002 Motor Fuel Storage Tank to facilitate closure and fund shortfall within 4941551503 Restore-Ntrl Gas Compressor-ACHEGOU
				\$ 18,668.90		
				\$ 1,280,882.15		
Public Works Tax Budget (35)						
PUBLIC WORKS-RATE FUNDED						
Wastewater Regular Program						
5141166110	WTP - Process Upgrades	5141666110	WTP - Corrosion Control	2,000,000.00	PW15-015	APPR 16-67: To transfer \$2M from 5141166110 to 5141666110 into the Corrosion Control Project for the Woodward Drinking Water System as per PW15-015 (these were 1 project that has been split into 2 and the related DC percentages are not affected)ACHEGOU
5141561300	Replacement Program - 2015	5141549555	QA-QC Service Contract	87,000.00	N/A within Policy Limits	APPR 16-76: Re-appropriate surplus funds from project 5141561300 to fund deficit in project 5141549555-SBLACKLEY
5161571525	Parkdale-Barton to Burlington	5161661444	Annual Private Drain Repairs	249,000.00	N/A within Policy Limits	APPR 16-121 (ACTUALS): Surplus are available due to favourable tendering of Parkdale-Barton to Burlington (C15-04-16). It is recommended to direct a portion of the available surplus fund to the lateral rehabilitation project 5161661444 - ACHEGOU
				\$ 2,336,000.00		
				\$ 2,336,000.00		
				\$ 4,862,634.93		
Public Work Rate Funded (3)						
BUDGET APPROPRIATION (60)						

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
CORPORATE SERVICES										
Customer Services										
2001	2110141021	Customer Contact Cntr Ph 2 & 3	1,018,330	974,705	39,900	3,725	99.6%	K. Marples	An RFQ has been awarded and the training program is pending launch in Q4 2016. The outstanding balance is payable upon final delivery of the on-line program.	Customer Service RFQ has been awarded and a PO issued.
2005	3450553100	New Diversity & Equity Policy	100,000	86,686	14,000	(686)	100.7%	M. Carter	The project is complete (E&I Policy) however the outstanding funds will be used to cover the cost of the materials/tools as well as any edits required and the development of an outcome review. There will not be a negative balance as the commitment will be less than anticipated \$13,000 vs \$14,000.	The project is complete (E&I Policy) however the outstanding funds will be used to cover the cost of the materials/tools as well as any edits required and the development of an outcome review.
2008	3450853800	ODA-AODA Bylaw Policy Review	50,000	42,120	-	7,880	84.2%	M. Carter	This project is 90% complete with the remaining \$7,880 funds to cover the cost of the webinar, technical software and communication tools to help staff implement the tool. We expect to begin this work in 4th quarter of 2016.	This project is 90% complete with the remaining \$7,880 funds to cover the cost of the webinar, technical software and communication tools to help staff implement the tool. We expect to begin this work in 1st quarter of 2016.
2009	3450953900	AODA Customer Service Std	250,000	212,915	-	37,085	85.2%	M. Carter	Customer Service Standard Training RFP was reissued causing delays; process is still in procurement stage. The anticipated awarding of the contract is anticipated for Q3, 2016. This training is required to satisfy our obligation under the AODA.	Customer Service Standard Training RFP was reissued causing delays; process is still in procurement stage. The anticipated awarding of the contract is anticipated for Q3, 2016. This training is required to satisfy our obligation under the AODA.
2011	3451153100	AODA & Web Accessibility Improvements	147,700	38,341	-	109,359	26.0%	M. Carter	These funds will be expended for AODA pdf upgrades and compliance with web document accessibility obligations. An action plan, based on risk and legal obligation, is being developed along with an implementation plan. Funds will be transfer to the Web Redevelopment Capital Account	These funds will be expended for AODA pdf upgrades and compliance with web document accessibility obligations. An action plan, based on risk and legal obligation, is pending development along with an implementation plan.
Sub-Total Customer Services			1,566,030	1,354,767	53,900	157,353	90.0%			
Financial Program										
2007	2050757700	Tangible Capital Asset Project	1,700,000	1,453,794	-	246,206	85.5%	J. Cuneo	Version 4 upgrade of Public Sector Digest delayed to Q3-Q4 rollout. Testing of enhancements (in V4 Beta) completed Q2, issues identified. Level of enhancements/deficiencies may impact on the need for additional upgrades/changes.	Review of software upgrades expected Q2 2016. We are currently part of pilot project, testing enhancements to existing software. Full implementation expected by Q2 2016. Level of enhancements may impact on the need for additional upgrades.
2012	2051257201	Website Redevelopment	2,354,800	1,531,420	13,720	809,660	65.6%	A. McKinney	The identified on line applications (animal licensing) for the project is complete. IT is currently working with Digital communications to define the scope and effort to retire the old website. IT has completed the Drupal Health Check and is currently completing remediation work. This work will be completed by end of September.	New website design is complete and content rewrite / publication on new site was launched on June 2015. Work to retire old website will continue in 2016. Identified (in-progress) online applications will continue to completion. The outstanding funds have been allocated based on approval from the Service Excellence Sub-Committee: 1) Hosting and Technical Drupal Support (\$200K), 2) Intranet Scoping and Development (\$500K) and 3) Web on-line payment processing (\$400K). The funds allocated for the intranet will be transferred to a new capital account.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2012	3381255201	D.C. Bylaws - Outstanding OMB Appeals	307,120	155,341	-	151,779	50.6%	M.Zukows ki	Available funds to be utilized in defending 2014 DC By-law Appeals . Pre-hearings estimated to commence in 2016.	Available funds to be utilized in defending 2014 DC By-law Appeals . Pre-hearings estimated to commence in 2016.
2013	3381355301	2015-2018 Intensification studies	1,000,000	491,613	162,408	345,979	65.4%	M.Zukows ki	The study has been approved, and By-law passed by Council June 25th 2014. The balance of the funds will be used to fund the Council directed intensification study to be completed over the next few years.	The study has been approved, and By-law passed by Council June 25th 2014. The balance of the funds will be used to fund the Council directed intensification study to be completed over the next few years.
2014	2051357320	Call Handling Implementation	2,918,000	2,094,308	302,512	521,180	82.1%	C. Mercanti	Progress has been made on integration work with Hansen and the new CRM. Estimated time of completion of integration work is August - with a Go Live for Phase 1 of October 2016. Due to unplanned project integration requirements, there is an anticipated unfavourable press on the operating budget. The remaining phases 2-7 to be consolidated into the Contact Centre in the 12-18 months following that.	Progress has been made on integration work with Hansen and the new CRM. Estimated time of completion of integration work is June 30th - with a Go Live for Phase 1 of September 2016. The remaining phases 2-7 to be consolidated into the Contact Centre in the 12-18 months following that.
2015	2051580510	DC Exemptions Recovery	3,000,000	3,000,000	-	-	100.0%	M.Zukows ki	Budget allocation to repay development charge reserves to compensate for exemptions. Exemptions need to be repaid to ensure that the development charge reserves continue to be sustainable. 2015 - \$1M; 2016 - \$2M.	Budget allocation to repay development charge reserves to compensate for exemptions. Exemptions need to be repaid to ensure that the development charge reserves continue to be sustainable. Sustainable development charge reserves are necessary to ensure growth continues to pay for growth.
2015	3381557501	Capital Budget System Upgrade	50,000	3,232	-	46,768	6.5%	J.O'Donne ll	Remaining funds will be used for further enhancements in 2016.	Remaining funds will be used for further enhancements in 2016.
2015	3381557502	Budget Operating Sys Upgrade	381,488	-	-	381,488	0.0%	T.Hewitso n	RFP closed July 5th and currently being evaluated. Implementation expected to start in Q3.	RFP currently being developed. Expected release Q2/Q3
2015	3381557506	Taxation billing software Upgrade	65,000	-	-	65,000	0.0%	L.Friday	Delayed until options are explored with the new point of sale system (LEGEND).	Anticipate to begin work on second stage in second half of 2016.
Sub-Total Financial Program			11,776,408	8,729,708	478,640	2,568,060	78.2%			
Information Services										
2009	3500941906	Disaster Recovery Facility	1,986,750	1,908,364	-	78,386	96.1%	P. MacNeill	This project will be completed by the end of March 2016.	Final spending on this project will be complete in January 2016.
2011	3501157101	Information Systems- Apps	265,000	99,146	30,765	135,089	49.0%	G.Binkosk y	Discussion with vendor on statement of work continues. When Statement of Work is finalized capital funds will be committed.	There were delays in development of the statement of work with Open Text. These funds will be fully committed by Q1, 2016.
2011	3501157102	PeopleSoft Systems- Upgrades	444,156	141,723	-	302,433	31.9%	G.Binkosk y	PeopleSoft finance project is scheduled to complete in November 2016. HR project will begin in September at which time remaining funds will be committed.	Upgrade for PeopleSoft Finance will execute in Q1 2016; upgrade for PeopleSoft HR will execute in Q3 2016 - and funds will be consumed beginning in Q3 2016
2013	3501357205	Automated Vehicle Locator	300,000	299	300,319	(618)	100.2%	G.Binkosk y	Pilot implementation in progress. All Capital funds consumed. Implementation will continue over the next 12 months.	Sky Hawk is the vendor selected for hosting of AVL services. Contract has been reviewed and approved by City Legal and is under review with the vendor. Funds will be committed by end of Q1, 2016
2013	3501357301	IS Process Audit Improvements	465,000	466,704	8,503	(10,207)	102.2%	G.Binkosk y	Project to be closed once final accounting is done.	As of January 30, 2016 this is complete 100% spent.
2013	3501357302	Common Address Database	875,000	313,583	35,000	526,417	39.8%	G.Binkosk y	Council endorsed the single source procurement for implementation services. Negotiation of cost is underway with the vendor.	The implementation plan is complete. The first phase will be completed by Dec, 2016 The remainder of this capital will be committed by Q1, 2016. The additional \$475,000 approved 2016 capital will be fully committed by Q4, 2016.
2013	3501357303	GIS Upgrades	340,000	234,084	21,640	84,276	75.2%	G.Binkosk y	Remaining funds will be consumed by end of 2016 as the GIS Upgrade / Plan continues to execute.	The capital dollars are fully spent. ESRI has been engaged to assist with the implementation. The additional \$90,000 of approved 2016 capital will be fully committed by Q4, 2016
2015	3501557501	Business Intelligence Enterprise	75,000	11,474	60,500	3,026	96.0%	G.Binkosk y	Project is executing with an anticipated completion October 2016	Executive Sponsor is Ed. Vanderwidt. Project team has been identified and will form the steering committee. Consultant has been engaged.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2015	3501657503	IT Security-Audit Workplan	288,941	147,206	10,914	110,821	58.8%	P. MacNeil	Security awareness training extended to all City network users in Sep & Oct. Threat Risk Assessment began in mid-Nov. The balance of funds will be committed by Q3 2016.	Security awareness training extended to all City network users in Sep & Oct. Threat Risk Assessment began in mid-Nov. The balance of funds will be committed by Q3 2016.
2016	3501657602	IT Security	100,000	-	-	100,000	0.0%	P. MacNeil	amount of 38k have been appropriated from 3501357305 and that project has been closed.	
Sub-Total Information Services			5,119,847	3,322,583	467,641	1,329,623	74.0%		Work is scheduled to begin on the continuous network monitoring portion of the project in Q3 2016	N/A

TOTAL CORPORATE SERVICES 18,462,285 13,407,058 1,000,181 4,055,045 78.0%

CITY MANAGER

City Managers Program

2014	2051459100	Strategic Plan & Vision Update	350,000	306,536	5,445	38,019	89.1%	L. Zinkewich	Work continues to be on-going with all activities expected to be complete by the end of 2016. The final community vision report will be brought forward to Council and communicated to the community in Q4 2016. The strategic plan components have been approved by Council and internal engagement activities around how staff see themselves in the strategic plan will continue through Q3 & Q4 2016.	Work Plan has been revised to continue activities through to end of Q3 2016 on both Community Visioning and Strategic Planning, with both documents targeted for final approval in October 2016. Minor promotional activities may continue through end of Q4 2016.
2015	3381657504	Service Delivery Improvements	200,000	134,436	54,000	11,564	94.2%	L. Zinkewich	Remaining funds will support ongoing continuous improvement projects across all Departments and IT Governance activities.	Funds have been allocated to assist in PED DA process review and CHH green belt certification work (both initiated in Q4 2015), as well as the on-going IT governance project.
2016	3381657504	Service Delivery Improvements	150,000	14,297	70,000	65,703	56.2%	L. Zinkewich	Remaining funds will support ongoing continuous improvement projects across all Departments and IT Governance activities.	N/A
Sub-Total City Manager Program			700,000	455,269	129,445	115,286	83.5%			

Clerks Program

2004	3520457100	Records & Info Mngmnt Program	635,136	601,451	-	33,685	94.7%	L. Barroso	This project is 90% complete. A portion of the remaining funds will cover additional shelf requirements	Renovation substantially complete. Finishing work targeted to be completed in Q2 2016.
Sub-Total Clerks Program			635,136	601,451	0	33,685	94.7%			

Human Resources

2016	2051659601	Employee Survey-2016	234,500	-	-	234,500	0.0%	C. Gulka	This project is currently being posted to an RFP week of August 8 2016 and has been in the drafting process of the RFP process since kick off May of 2016. Funds to be spent by Q4 2016	This project has been in the drafting process since May of 2016 and an RFP will be posted in August, funds anticipated to be spent by Q4 2016
Sub-Total Clerks Program			234,500	0	0	234,500	0.0%			

TOTAL CITY MANAGER 1,569,636 1,056,720 129,445 383,471 75.6%

OUTSIDE BOARDS & AGENCIES

City Housing - Asset Management

2013	6731441401	Parking Structure - 30 Sanford Street	1,142,000	1,142,000	-	-	100.0%	Kelly Miller	Project completed, no budget variations required from COH dollars. Project can be closed in 2016	N/A
2016	6181641602	Renovation of 2C-360 King	200,000	67,600	-	132,400	33.8%	Bernice Lilley	Project on target, no budget variations required till now, no delays expected in project CS1601.	N/A

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2016	6181641602	Elevator Modernization - 30 Congress	275,000	-	-	275,000	0.0%	Bernice Lilley	Project on target, no budget variations required till now, no delays expected in project CB1602.	N/A
2016	6181641602	Replacement Risers 191 Main/200 Jackson	525,000	-	-	525,000	0.0%	Bernice Lilley	Project on target, no budget variations required till now, no delays expected in project CB1603.	N/A
2016	6181641602	Project #6180941901 repayment from 2009 and 2012	500,000	500,000	-	-	100.0%		Receivable from Housing set up in 2014 account #26243 for project. Balance left to pay is 830,528.10 as of Jan 2017.	N/A
2016	6181641603	Renovations /Repairs to Ward 7 City Housing Units and Front entrance of 395 Mohawk	800,000	83,323	-	716,677	10.4%	Bernice Lilley	Project on target, no budget variations required till now, no delays expected in project CAR 1601.	N/A
TOTAL OUTSIDE BOARDS & AGENCIES			3,442,000	1,792,823	-	1,649,077	52.1%			

COMMUNITY & EMERGENCY SERVICES

CES Various

2012	2051255204	Neighbourhood Strategy	2,000,000	1,289,777	112,772	597,451	70.1%	S. Brown	Approx. \$1,85M spent/committed as at Aug 31/16. Cost savings realized thru grants/donations provided to McQuesten Urban Farm. Project remains ongoing thru 2017 with expenditures on McQuesten Urban Farm, Rolston Forest, Learning Annex, etc.	To date \$1.85m spent/committed to various neighbourhood action plans - McQuesten Urban Farm, Social Nav, Rolston Path, Project Manager Urban Farm & Sr Project Manager for Learning Annex implementation. Action plans resident-led with revisions ongoing. Project ongoing through 2016.
2013	6501355301	Hamilton Seniors' Strategy	145,000	136,473	-	8,527	94.1%	J. Ariyo	Remaining funds are being used to support some key seniors' initiatives as outlined in the Hamilton's Plan for an Age-Friendly City. Project is still expected to be closed by 2016 Q4.	Remaining funds will be used to support some key seniors' initiatives as outlined in the Hamilton's Plan for an Age-Friendly City. Project account is still expected to be closed by 2016 Q4.
2016	6501641100	CES Accommodations	166,188	-	-	166,188	0.0%	TBD	Departmental projects to be prioritized including Housing Services planned Renovations due to programming changes.	N/A
2016	6731641601	Bed Bug Strategy	449,110	14,079	-	435,031	3.1%	T. Quinn	Sr. Project Manager and Health Promotion Specialist now in place. Program agreements currently being worked on.	N/A
Sub-Total CES Various			2,760,298	1,440,329	112,772	1,207,197	56.3%			

Lodges Program

2010	6301051002	Lodges-Wireless Installation	150,000	144,460	-	5,540	96.3%	V. Woodcox	Replacement of wireless point of care stations pending once additional funds received from Rexall Pharmacy. Expected completion date Q4 2016.	Existing POC terminals/laptops are deficient and require replacement/updates (Est cost \$200K). Currently reviewing reimbursement per contractual obligations.
2011	6301141105	ML-Refurbish Kitchen-Flooring	1,289,500	1,207,236	127,018	(44,754)	103.5%	L. Keermaa	Construction in progress, combined with serveries and generator. Asbestos and structural issues. Anticipated completion date is now Q4 2016.	Construction in progress, combined with serveries and generator. Anticipated completion date is still Q3 2016.
2011	6301157101	Dietary Software	19,750	10,583	-	9,167	53.6%	A. Kayler	Working with software company to set up training for both Lodges simultaneously (reduce cost). Training quote obtained. Project to be scheduled around transition over to new kitchen once kitchen project at ML complete. Completion date of Q4 2016.	WL has recently purchased database. Additional funds will be used for training of staff. Completion date of Q2 2016.
2012	6301251201	WL-Nurse Call & Wall Protect	658,214	55,142	276,453	326,619	50.4%	G. Enright	Contract awarded to Aatel Communications. Anticipated start is July 2016 and anticipated completion is Q4 2016. Projected surplus of \$300 K as a result of favourable tender results. Recommending the surplus be utilized to offset the 2017 Lodges Capital Budget.	Project tender combined with Macassar Lodge. Tender Closed. Award to low bidder pending. Project to be complete Q3 2016.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

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2013	6301341301	ML-Replace and Refurb	4,310,000	2,913,028	745,712	651,260	84.9%	L. Keemaa	Construction in progress, combined with severities and generator. Construction delayed due to existing conditions, including mould, asbestos and structural issues. Anticipated completion date is now Q4 2016.	Construction in progress, combined with severities and generator. Anticipated completion date is still Q3 2016.
2014	6301441405	WL Resident Home Area Renovations	250,000	179,123	18,976	51,901	79.2%	L. Keemaa	Project closeout now in progress. Anticipated completion date of Q4 2016.	Construction substantially complete. Minor deficiencies remaining. Project to be completed by Q2 2016.
2014	6301451403	ML Replace Dietary Servery	1,120,000	80,255	666,133	373,612	66.6%	L. Keemaa	IE Wing 1st Floor, D Wing and A2/A3 complete. Completion Q4 2016. There is a projected surplus of \$250 k as a result of favourable tender results and efficiencies achieved by doing the project in conjunction with the kitchen Renovations 6301341301. Recommending the surplus be utilized to offset the 2017 Lodges Capital Budget	Construction in progress, combined with kitchen and generator. Anticipated completion date is Q3 2016.
2014	6301451406	WL Wanderguard System	75,000	10,787	2,800	61,413	18.1%	L. Keemaa	Contract awarded to Aalei Communications. Anticipated start is July 2016 and anticipated completion is Q4 2016. Projected surplus of 60 K, since efficiencies achieved by combining with WL call bell system. Recommending the surplus be utilized to offset the 2017 Lodges Capital Budget.	Project tender combined with Nurse Call Project. Award to low bidder pending. Project to be complete Q3 2016.
2014	6301451407	ML & WL-Tub & Shower Chair	315,633	285,769	-	29,864	90.5%	H. Odoardi	Arjo report completed for both Homes. Currently in process of obtaining quotes. Anticipated completion date of purchases is Q4 2016.	Project completed and can be closed as final invoices processed. Overage to budget to be offset by 6301451304 savings.
2015	6301551508	ML - Call Bell System	1,200,000	117,024	319,177	763,799	36.4%	L. Keemaa	Contract awarded to Aalei Communications. System installation approximately 75% complete. Anticipated completion is August 2016. Projected surplus of \$650 K as a result of favourable tender results. Recommending the surplus be utilized to offset the 2017 Lodges Capital Budget	Tender Closed. Award to low bidder pending. Project to be completed Q3 2016.
2016	6301641501	Wentworth Lodge-Tubroom Renovations	148,210	-	-	148,210	0.0%	L. Keemaa	Project not yet started. Design phase still to be completed. Anticipated 2017 construction start/finish.	N/A
2016	6301651304	ML & WL Lift Replacement	100,000	-	-	100,000	0.0%	H. Odoardi	Arjo report completed for both Homes. Currently in process of obtaining quotes. Anticipated completion date of purchases is Q4 2016.	N/A
2016	6301651603	ML & WL Lighting Replacement	720,000	-	43,934	676,066	6.1%	M. Hall	Working with Energy Group - RFP out 13 July 2016; project charter signed - anticipated completion by end of 2016.	N/A
Sub-Total Lodges Program			10,356,307	5,003,407	2,200,203	3,152,697	69.6%			

Housing Program

2014	6731441302	Social Housing Capital Repairs	500,000	58,494	184,646	256,860	48.6%	A. Sweedland	MTE was successful proponent for BCAs. Project is behind schedule as a result of scheduling complications with housing providers but is still likely to be completed in Q3 2016.	Reserve Fund study and Asset Planner. Contract awarded to complete Building Condition Assessments and Reserve Fund studies. Anticipated completion is Q3 2016.
2015	6731541302	Social Housing Capital Repairs	500,000	293,013	149,976	57,011	88.6%	A. Sweedland	Capital project funding for Araban Homes is on schedule and final funds will be flowed to provider in Q4 2016. Invoices are expected related to the purchase of Asset Planner through Housing Services Corporation	Araban Homes was approved for \$350K for capital repairs which is being retendered.
2015	6731541501	IAH - Rental Housing	5,400,000	4,860,000	-	540,000	90.0%	D. Brodati	Federal/Provincial new rental housing construction funding allocated to Indwell (CS13042) for a 47 unit project. Project complete and occupied June 2016. Final 10% holdback to be released Q3 2016.	Federal/Provincial new rental housing construction funding allocated to Indwell (CS13042) for a 47 unit project. Occupancy targeted for Spring 2016.
2015	6731541502	IAH - Housing Allowance	5,400,000	3,466,614	-	1,933,386	64.2%	D. Brodati	Federal/Provincial 5-year housing allowances to eligible households under IAH to 2018. On track. All funds committed.	Federal/Provincial 5-year housing allowances to eligible households under IAH to 2018. On track. All funds committed.
2015	6731541503	IAH - Ontario Renovations	4,431,540	4,219,668	-	211,872	95.2%	D. Brodati	Federal/Provincial Ontario Renovations forgivable loans to low income homeowners and affordable rental buildings for health and safety repairs. All funds committed. Some delay in completion of Renovations to a few properties.	Federal/Provincial Ontario Renovations forgivable loans to low income homeowners and affordable rental buildings for health and safety repairs. All funds committed. Some delay in completion of Renovations to a few properties.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$)	% COMPLETE	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
			a	b	c	d = a - b - c	e = (b-c) / a			
2015	6731541504	IAH Extension - Admin	1,522,875	344,593	-	1,178,282	22.6%	D. Brodati	Provincial guidelines permit 5% of funding to cover program administration. Annual planned commitment \$304,575 for 5 years.	Provincial guidelines permit 5% of funding to cover program administration. Annual planned commitment \$304,575 for 5 years.
2015	6731541505	IAH Extension - Rental Housing	13,500,000	2,625,000	-	10,875,000	19.4%	D. Brodati	Federal/Provincial new rental housing funding for Good Shepherd (CS13042) 36 units. Occupancy Spring 2017. Remaining funds to be allocated in 2016, 2017, 2018. RFP CS-11-16 Closed June 23, 2016. Council Report with recommended project funding Sept. 2016.	Federal/Provincial new rental housing construction funding allocated to Good Shepherd (CS13042) for a 36 unit project. Occupancy targeted for Spring 2017. Remaining funds to be allocated through an RFP process in 2016, 2017 and 2018.
2015	6731541506	IAH Extension - Ont Renovations/vates	7,634,625	812,965	-	6,821,660	10.6%	D. Brodati	Federal/Provincial Ontario Renovations forgivable loans to low income homeowners and affordable rental buildings for health and safety repairs. On track. Planned commitment of 60 units/yr. for 5 years.	Federal/Provincial Ontario Renovations forgivable loans to low income homeowners and affordable rental buildings for health and safety repairs. On track. Planned commitment of 60 units/yr. for 5 years.
2015	6731541507	IAH Extension - Rent Supplement	6,600,000	128,150	-	6,471,850	1.9%	D. Brodati	Federal/Provincial 5-year housing allowances (\$250/month) to eligible households under IAH to 2024 to support Housing First homelessness initiatives. Planned commitments: year 1 - 70 households, years 2 - 4 100 households, year 5 - 70 households. On track.	Federal/Provincial 5-year housing allowances (\$250/month) to eligible households under IAH to 2024 to support Housing First homelessness initiatives. Planned commitments: year 1 - 70 households, years 2 - 4 100 households, year 5 - 70 households.
2015	6731541508	IAH Exten - Housing Allowance	1,200,000	-	-	1,200,000	0.0%	D. Brodati	Federal/Provincial 5-year direct payment housing allowances to eligible households under IAH through shared delivery with Ministry of Finance. On track.	Federal/Provincial 5-year direct payment housing allowances to eligible households under IAH through shared delivery with Ministry of Finance. On track.
2016	6731641302	Social Housing Capital Repairs	1,500,000	-	-	1,500,000	0.0%	A. Sweedland	Housing Services issued a call for applications and is currently in the process of preparing PO requests and funding agreements for successful applicants.	N/A
Sub-Total Housing Program			48,189,040	16,808,497	334,622	31,045,921	35.6%			
Recreation Program										
2013	4241309103	Seniors Facility Project in Ward 1	300,000	9,046	-	290,954	3.0%	L. Kerr	To complete Renovations to accommodate Sr. programs. \$100K repurposed for Renovations at Dalewood. Vic Park Renovations started in 2016. Kitchen Renovation on hold due to contractor. Building to be operational in Oct 2016; discussion with Council to spend remaining funds.	Ward 1 Area Rating funding to complete Renovations required to accommodate Sr. programming. \$100K repurposed in 2015 to offset cost of change room Renovations at Dalewood. Seniors study & capital needs completed in 2015. Renovations to Sr. facility be done in Q2 2016 and staff continue to discuss with Ward Councillor.
2013	7101355801	Needs Assessments	150,000	89,606	34,378	26,016	82.7%	A. McDonald	Phase 1 Indoor Study complete, final payment pending September presentation to Committee with vendor. Skate Park Study in final phase waiting for final report to provide last payment. Court Study initiated. PO Req. in process.	Phase 1 Indoor study in progress, completion Q2 2016 (\$50K); Skate Park Study in progress completion Q2 2016 PO # assigned to operating budget in error (\$28K balance). Court study postponed to Q2 2016 due to a staffing vacancy in Q1 (\$32K).
Sub-Total Recreation Program			450,000	98,652	34,378	316,970	29.6%			
Fire Services Program										
2006	7400341100	Fire Stn #20-Land Purchase	3,895,000	4,300,648	157,754	(563,402)	114.5%	M. Oudi	Project with Public Works who have directed this project ID to remain open until the outstanding legal issues are resolved before project ID can be closed	Project with Public Works who have directed this project ID to remain open until the outstanding legal issues are resolved before project ID can be closed
2008	7400841805	Station #31 - Waterdown	1,500,000	719	-	1,499,281	0.0%	TBD	Real Estate and Planning Staff have continued to engage in conversations with the developer regarding the purchase of the property - timeline remains ongoing	Real Estate and Planning Staff engaged in conversations with the developer regarding the purchase of the property - timeline ongoing
2014	7401451401	Rehabilitation Vehicle	250,000	202,019	-	47,981	80.8%	S. De Jager	Vehicle arrived June 2016 - final lift up being completed - expected closure of project ID is Q3 2016	Vehicle is now in production, anticipated delivery still Q2 of 2016.
2014	7401451403	Standardized Working Uniforms	375,000	240,918	193,308	(59,226)	115.8%	S. De Jager	Delay in receiving bulk of uniform items due to fabric rejection by vendor on record - project ID anticipated to be closed by Q4 of 2016 - actuals will not exceed budget	Initial uniform orders anticipated to be issued in Q1 of 2016 - # of items on back order. Bulk of remaining uniform items to be received now in Q2 of 2016 - actuals will not exceed budget
2014	7401451600	2014 Fire Equipment Replace	886,000	850,187	4,240	31,573	96.4%	D. Cunliffe	Once open PO is closed and cleared this Project ID can be closed. Open PO tied to bunker gear replacement program which was not initiated until Q3 of 2015 and is now substantially complete. Project to be closed by Q4 of 2016	Bulk of equipment still anticipated to be received in Q1 of 2016. Once final invoices and issuance of equipment is cleared - this project ID can be closed - anticipated closure Q3 of 2016.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2015	7401651600	Annual Fire Equipment Replacem	560,000	383,426	71,407	105,167	81.2%	S. De Jager	Majority of major purchases completed, remaining items under order or in the process of being ordered - anticipated closure now Q4 of 2016 due to the delay in receiving new SCBA face pieces	Major orders placed - awaiting delivery of equipment, anticipated closure by end of Q3 of 2016. Actuals will not exceed budget
2015	7401651601	Annual Fire Vehicle Replacement	2,250,000	23,778	2,141,821	84,401	96.2%	S. De Jager	Vehicle construction ongoing - anticipated delivery Q4 of 2016 for the Rescue Unit and Q1 of 2017 for the Aerial Ladder	Vehicle tender awarded Q4 2015 - vehicles now in production anticipated delivery now Q4 of 2016.
2016	7401651600	2016 Fire Equipment	635,000	-	-	635,000	0.0%	S. De Jager	Procurement process underway to complete the purchase of the majority of replacement equipment required- some items on order and awaiting delivery. Completion date end of Q2 2017	N/A
2016	7401651601	2016 Fire Vehicles	4,595,000	2,102	-	4,592,898	0.0%	S. De Jager	Vehicle tender completed Q2 2016 -award of contract will be in Q3 with production meeting scheduled for late Q3 of 2016 - anticipated delivery Q4 of 2017.	N/A
Sub-Total Fire Services Program			14,946,000	6,003,797	2,568,530	6,373,673	57.4%			

Paramedic Services Program

2013	7641357301	Kronos Scheduling Software	220,000	161,118	69,583	(10,701)	104.9%	B. Roth	Adequate training package not delivered so implementation delayed to next possible opportunity in Jan/Feb 17. Implementation and project expected to be complete Q2 2017.	Project implementation including staff training is on schedule per revised plan, for completion Q3 2016
2015	7641651100	Annual Paramedic Service Vehic	1,678,000	1,630,762	52,309	(5,071)	100.3%	B. Roth	GPS acquisition and integration is delayed pending execution of AVL contract under Project 3501357205. Project expected to be complete Q3 2016	Last of 5 ERV now rec'd and will enter service Q2 2016. GPS acquisition and integration is delayed pending finalization of AVL contract under Project 3501357205. Project expected to be complete Q3 2016
2015	7641651103	New Ambulances 2015 & 2016	1,273,000	1,172,157	39,822	61,221	95.2%	B. Roth	Project substantially complete, pending clearing of outstanding PO balances - complete Q3 2016.	Project substantially complete, pending clearing of outstanding PO balances. Project expected to be complete Q1 2016
2016	7641651100	2016 Paramedic Vehicles	691,820	-	415,155	276,665	60.0%	B. Roth	Three ambulances have been received and are being up fitted and processed for use. Project to be complete Q3 2016.	N/A
2016	7641651101	2016 Paramedic Equipment	220,000	20,048	-	199,952	9.1%	B. Roth	Project on schedule; POs to be issued in July and August for programmed procurement. Completion expected Q4 2016.	N/A
Total Sub-Paramedic Services Program			4,082,820	2,884,085	576,669	522,066	87.2%			
TOTAL COMMUNITY & EMERGENCY SERVICES			80,784,465	32,338,767	5,827,174	42,618,524	47.2%			

PUBLIC HEALTH

2012	6771241201	Accommodations - Health Campus	4,180,000	3,177,788	70,852	931,360	77.7%	L. Keerna	Estimated completion Q4 2016 due to delays in construction and minor changes in project plans to address workplace needs. Updating of floor plans and working spaces completed Q2 2016 with final accommodation work completed Q4 2016.	Estimated completion Q2 2016 due to delays in construction. Final accommodation work currently in progress at both Robert Thomson and McMaster sites.
2012	6771241203	MHC -PH Construction	10,300,000	10,020,906	-	279,094	97.3%	M. Baird	McMaster internal work remaining with estimated completion Q4 2016. Adjustments in building design occurring to meet business needs. Budget to be finalized & reconciled upon completion of entire building with actual final cost known at that time.	McMaster internal work remaining with estimated completion date Q2 2016. Budget will be finalized and reconciled upon completion of entire building. The actual amount for the cost of construction will be available at that time.
2013	6771357302	Information Management System	74,000	17,108	67,031	(10,139)	113.7%	K. Smith	Project to be closed Q3 2016. Project delivered under budget due to in house ability to develop product rather than external vendor. Commitment to be closed and remaining \$66,892 to be allocated to project 6771357501.	Completion expected Q2 2016. Delays in product delivery from vendor and product quality issues. Mobile computing encryption status monitoring completed Q1 2016, dashboard design proposal in place by Q2 2016.
2014	6771455100	Community Climate Change Plan	140,000	128,294	-	11,706	91.6%	B. Montgomery	Actual available balance is \$22,592. Revenue of \$10,886 was received from an external funding source in Q1/2016 for additional project work. Remaining funds will be used to implement plan actions identified in BOH15025. Project expected to be completed in Q4 2016.	Final Report (BOH15025) was presented and approved by BOH at Oct. 19 Meeting. Final project review to take place with the intention of closing this project in Q2 report.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2015	6771557501	PHS Records and Information Management	184,000	102,872	39,700	41,428	77.5%	D. Walden	Implementation of electronic medical record as part of Records and Information strategy underway. Minor change in project scope Q2 2016. Completion Q4 2017. \$56892 to be appropriated to this project from 6771357302	OSCAR implementation continues, with the objectives of having client registration module operational for all PHS service delivery teams ASAP, in accordance with the recommendations from the external consultant. Expected completion Q4 2016.
TOTAL PUBLIC HEALTH			14,878,000	13,446,968	177,583	1,253,449	91.5%			
PLANNING & ECONOMIC DEVELOPMENT										
<i>General Manager's Office</i>										
2009	3621054100	West Harbour Initiatives	10,904,300	10,925,589	-	(21,289)	100.2%	Chris Phillips	Project deficit will be funded at the time when City owned lands are sold. Further due-diligence work will be required but will be completed at the time of sale of the private-sector expected in 2017.	Project in the process of being combined with project# 4240955902 Due Diligence-Prop Purchases, as per recommendation of Council Sub-Committee. The use of Appropriation forms will be undertaken in accordance with the Capital Budget Appropriation Policy. Project deficit will be funded at the time when City owned lands are sold. Further due-diligence work will be required but will be completed at the time of sale of the private-sector expected in 2017.
2009	4240955901	Barton-Tiffany Urban Design	350,000	230,494	21,864	97,643	72.1%	Chris Phillips	Based on recommendations from the Deloitte West Harbour Real Estate and Disposition Strategy, staff are currently proceeding with a full Phase 1&2 ESA. This work is expected to be completed by Q2-2017. The results of this Study will inform the final OPA for the "Barton-Tiffany" lands.	Project team has completed primary work-plan. Outstanding work related to the Council approved direction for an OPA is expected to be complete by the end of Q1-2016, based on recommendations from the Deloitte West Harbour Real Estate and Disposition Strategy, due Feb. 2016.
2015	8201555100	Open for Business - City Approval Processes	250,000	13,783	33,655	202,562	19.0%	Bill Janssen	Phase one of the Lean review - the end-to-end process map of the current Sub-division process, has been completed. Staff teams are in the process of developing improvements to streamline the average review timeframe by 20%. These results will be implemented and reported to the Open for Business Sub-Committee in the fall. Public Information Brochures for Zoning By-law Amendments are currently under preparation. A Consultant has now been engaged to undertake a Site Plan application detailed case review, looking at the current process and identifying possible areas for improvement.	Lean project update provided to the Open for Business Sub-Committee on November 30, 2015. Phase one of the project, end-to-end process mapping, is nearing completion with a fuller exploration of efficiency to occur in the next phase of the study. Staff training will also be occurring in this next phase of the study. In addition, work is currently being undertaken to prepare Development Process brochures to assist interested parties in understanding the requirements of the development processes. It is also expected that a detailed case review of Site Plan applications will be occurring, looking for opportunities for process improvements.
2016	8121655600	AMANDA Digital Submissions	255,000	62,215	-	192,785	24.4%	Dio Ortiz	Project Dox selected as the integrated application in AMANDA to manage digital submissions and electronic markup functionality. Development work on project to commence Q3-2016. Project working in conjunction with 8121457600 - AMANDA Implementation.	N/A
Sub-Total General Manager's Office			11,759,300	11,232,081	55,519	471,701	96.0%			

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
<i>Economic Development</i>										
2001	3620155102	Brownfields - Pilot Project	1,267,860	573,395	150,000	544,465	57.4%	Glen Norton	Monies utilized for the ERASE Municipal Acquisition and Partnership Program to fund pilot projects. Funds required as new projects emerge. Pilot projects may showcase the use of innovative tools such as new environmental remediation technologies. \$150K will be used for the remediation of proposed park land in the Freeman Industrial / Business Park. This initiative was related to the legacy honours of former Ward 3 Councillor Bernie Morelli.	The ERASE Municipal Acquisition and Partnership program is used to fund projects that showcase innovative tools used in environmental remediation or for remediation projects that do not fit traditional requirements. Funds utilized as projects emerge that meet these program requirements. \$150K was used for the remediation of proposed park land in the Freeman Industrial/Business Park. This initiative was related to the legacy honours of former Ward 3 Councillor Bernie Morelli.
2009	3620908900	2009 Economic Develop Initiatives	2,674,000	2,466,119	-	207,881	92.2%	Neil Everson	The Balance of the funds will be used for Corporate approved Economic Development related initiatives. These unbudgeted items occur frequently and require a source of funds (i.e. Pan Am Games). \$40K will be required to bring the 24 year old infrastructure of the City's Hamilton Technology Centre (HTC) to acceptable building and barrier-free standards for the tenants.	The Balance of the funds will be used for corporate approved Economic Development related initiatives. These unbudgeted items occur frequently and require a source of funds (i.e. Pan Am Games, Waterfront/Bayfront redevelopment opportunities).
2009	8200903900	Downtown-West Harbor Remediate	70,000	15,737	-	54,263	22.5%	Hazel Milsome	The project funds are for interest associated with the Downtown West Harbour Remediation Loans. One loan has been advanced under this program at this time. Another loan has been approved.	One loan has been advanced under this program at this time. Another loan has been approved. All financial incentive programs are being reviewed as part of the five year review of the Downtown and Community Renewal Community Improvement Plan. The results of which will be reported to Council in Q1-2016.
2009	8200903901	Birchbrook Village Parkette	730,000	619,179	1,515	109,306	85.0%	Hazel Milsome	A portion of the funding remaining to be allocated to Public Works for lighting, plant material, garbage collection, grass cutting and snow clearing. Remaining funding to be allocated to Urban Renewal Financial Incentives to meet the demand.	A portion of the funding remaining to be allocated to Public Works for lighting, plant material, garbage collection, grass cutting and snow clearing. Remaining funding to be allocated to Urban Renewal Financial Incentives to meet the demand.
2010	8201003001	2010 Office Assistance Tenancy Prog	40,000	24,929	-	15,071	62.3%	Hazel Milsome	The project funds are for interest associated with Office Tenancy Assistance Program loans. Five loans have been approved under this program. The remaining funds are committed for the interest costs associated with these loans. As a result of the Five-Year review of the financial incentives the new Office Tenancy Assistance program offers a zero percent interest loan. Project working in conjunction with the following projects: (2011) 8201103100 Office Tenancy Assistance Program, (2012) 8201203201 Educational Campuses Downtown.	The project funds are for interest associated with Office Tenancy Assistance Program loans. Four loans have been approved under this program. The remaining funds are committed for the interest costs associated with these loans. Report back to Council in Q1-2016 with respect to the review of the Downtown and Community Renewal Community Improvement Plan and the financial incentives authorized under the Plan. Project working in conjunction with the following projects: (2011) 8201103100 Office Tenancy Assistance Program, (2012) 8201203201 Educational Campuses Downtown.
2010	8201003611	2010 Community Downtowns & BIA	250,000	69,575	-	181,426	27.4%	Hazel Milsome	Remaining funds for Waterdown Landscape Improvements. The funding for the Waterdown Memorial Hall Landscaping Improvements is spread over 3 projects: Community Downtowns & BIA's (2010) 8201003611, (2011) 8201103611 and (2012) 8201203611. Consultant hired to create concept drawings and working drawings. Consultation with user groups and stakeholders Q3-2016, tendering of project Q4-2016. Construction after City Facilities have completed building addition and site works. Working in conjunction with the following projects: Community Downtown (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2015) 8201503611, (2016) 8201603611.	Remaining funds for Waterdown Landscape Improvements. The funding for the Waterdown Memorial Hall Landscaping Improvements is spread over 3 projects: Community Downtowns & BIA's 8201003611, 8201103611 and 8201203611. Consultant to be hired to create concept drawings Q1-2016, public consultation Q2-2016, construction drawings Q3-2016, tendering of project Q4-2016. Construction after City Facilities have completed building addition and site works. Working in conjunction with the following projects: Community Downtown (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2015) 8201503611.
2011	3621108002	Brownfield Development	1,847,040	1,330,149	377,900	138,951	92.5%	Glen Norton	Demand for environmental studies continues to rise. Funds are required for environmental studies as well as remediation related to the redevelopment of West Harbour, Piers 7 & 8 over the next few years.	Demand for environmental studies continue to rise. Funds are needed for the Environmental Study Grant Program and transfers to the Erase Study Grant account will be required to meet current as well as future commitments. The use of Appropriation forms have been undertaken in accordance with the Capital Budget Appropriation Policy.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	COMPLETE % e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2011	3621149100	Red Hill Business Park Signage	180,000	6,632	7,638	165,731	7.9%	Glen Norton	Project has been separated into 2 parts. 1) Installation of sign. 2) Construction of trail extension, grading, retaining walls and landscaping. Construction of the sign will commence in Q3-2016. Part 2 of project will be co-ordinated with the construction of Dartnall Road in 2017. A portion of the budget needs to be allocated for ongoing maintenance of Sign and Landscaping.	Project has been separated into 2 parts. 1) Installation of sign. 2) Construction of trail extension, grading, retaining walls and landscaping. Part 2 of project will occur in 2017 to co-ordinate with construction of Dartnall Road project. Part 1) Construction drawings are being prepared for Sign in Q1-2016. Building permit and tendering of project in Q2-2016, construction in Q3-2016. A portion of the budget needs to be allocated for ongoing maintenance of Sign and Landscaping.
2011	8201103100	2011 Office Tenancy Assistance Prog	75,000	7,815	-	67,185	10.4%	Hazel Milsome	Monies required to fund the foregone interest for loans advanced under the Hamilton Office Tenancy Assistance Program. Review of the Downtown and Community Renewal Community Improvement Plan and the financial incentives authorized under the Plan. Project working in conjunction with the following projects: (2012) 8201203201 Educational Campuses Downtown, (2010) 8201003001 Office Assistance Tenancy Program	Monies required to fund the foregone interest for loans advanced under the Hamilton Office Tenancy Assistance Program. Report back to Council in Q1-2016 with respect to the review of the Downtown and Community Renewal Community Improvement Plan and the financial incentives authorized under the Plan. Project working in conjunction with the following projects: (2012) 8201203201 Educational Campuses Downtown, (2010) 8201003001 Office Assistance Tenancy Program
2011	8201103611	2011 Community Downtowns & BIA	250,000	101,876	-	148,124	40.8%	Hazel Milsome	Remaining funding for Waterview Memorial Hall Landscaping Improv and Locke Street Gateway. The funding for the Waterview Improvements is spread over 3 projects: Community Downtowns & BIA's 8201103611, 8201103611 and 8201203611. Concept drawings for Waterview Memorial Hall Q1-2016, public consultation Q2-2016, construction drawings Q3-2016, tendering of project Q4-20. Construction after City Facilities have completed building addition and site works. Locke Street BIA gateway: refine concepts Q1-2016, construction drawings Q2-2016, tender Q3-2016; construction Q4-2016. Project working in conjunction with the following projects: Community Downtowns & BIA's - (2010) 8201003611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2015) 8201503611.	Remaining funding for Waterview Memorial Hall Landscaping Improvements and Locke Street Gateway. The funding for the Waterview Improvements is spread over 3 projects: Community Downtowns & BIA's 8201103611, 8201103611 and 8201203611. Concept drawings for Waterview Memorial Hall Q1-2016, public consultation Q2-2016, construction drawings Q3-2016, tendering of project Q4-20. Construction after City Facilities have completed building addition and site works. Locke Street BIA gateway: refine concepts Q1-2016, construction drawings Q2-2016, tender Q3-2016; construction Q4-2016. Project working in conjunction with the following projects: Community Downtowns & BIA's - (2010) 8201003611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2015) 8201503611.
2012	8201203201	Educational Campuses Downtown	431,000	-	431,000	-	100.0%	Hazel Milsome	City Council at its meeting held August 10, 2015 approved a forgivable loan in the amount of \$38,505 for McMaster University for their new office space at 245 James Street North. City Council at its meeting held July 8, 2016 approved a forgivable loan in the amount of \$450k for Hamilton Health Sciences for their new office space at 100 King Street West. Therefore the funding is fully committed. \$57,505 is the balance required to fund the forgivable loans - will be funded from Project ID 8201203620 (2012) Gore Building Improve Grant.	One application approved for a forgivable loan under the Office Tenancy Assistance Program (\$38K). The monies will start to flow once the applicant has completed 50% of the proposed tenant improvements. We are aware of an institution that will be coming forward in Q2-2016 with an application which would use the remaining funds \$338.5K. Some funds will be transferred to the 2015 Commercial Property Improvement Grant project to meet the current demands. Project working in conjunction with the following projects: (2010) 8201003001, (2011) 8201103100 Downtown Office Tenancy Assist
2012	8201203510	2012 Commercial Facade Grant	560,000	125,786	434,214	-	100.0%	Hazel Milsome	Budget was for a three year project. 13 applications paid out. Funding fully committed. Funding is for applications received from property owners/tenants within the Downtown Hamilton Community Improvement Project Area.	Budget was for a three year project. 13 applications paid out. Funding fully committed. Funding is for applications received from property owners/tenants within the Downtown Hamilton Community Improvement Project Area.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2012	8201203611	2012 Community Downtowns & BIA	176,000	76,203	-	99,797	43.3%	Hazel Milsome	Remaining funding for Watertown. The funding for the Watertown Memorial Hall Landscaping Improvements is spread over 3 projects: Community Downtowns & BIA's (2010) 8201003611, (2011) 8201103611 and (2012) 8201203611. Consultant has been hired to create concept drawings and construction drawings. Consultation with user groups and stakeholders Q3-2016, tendering of project Q4-2016. Construction after City Facilities have completed building addition and site works. Project working in conjunction with the following projects: Community Downtowns & BIA's - (2010) 8201003611, (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2015) 8201503611, (2016) 8201603611.	Remaining funding for Watertown. The funding for the Watertown Memorial Hall Landscaping Improvements is spread over 3 projects: Community Downtowns & BIA's (2010) 8201003611, (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2015) 8201503611, (2016) 8201603611.
2012	8201203613	Works in Dntown Neighbourhoods	57,396	46,247	11,149	-	100.0%	Hazel Milsome	Remaining funds are fully committed for strategically placed bicycle racks in downtown and waterfront area. Project working in conjunction with same project: (2013) 8201303613 Works in Downtown Neighbourhoods.	Once the purchase order completed and closed, the project may be closed. Project working in conjunction with same project: (2013) 8201303613 Works in Downtown Neighbourhoods.
2012	8201203614	Downtown Benches	50,000	15,163	34,817	-	100.0%	Hazel Milsome	Funding is fully committed. Some benches have been installed. Remainder of the benches will be installed during Phase 2 in 2016 and Phase 3 in 2018.	Funding is fully committed. Some benches have been installed. There are more benches to be installed in Phase 2 in 2016 and Phase 3 in 2018.
2012	8201203620	2012 Gore Building Improve Grant	1,029,000	463,855	565,145	-	100.0%	Hazel Milsome	Funding fully committed. 10 applications paid out. Project working in conjunction with the following project: (2013) 8201303620 Gore Building Improve Grant.	Budget was for a 3 year project. Funding fully committed. Project working in conjunction with the following project: (2013) 8201303620 Gore Building Improve Grant. 10 applications paid out.
2013	3621308900	2013 Ec Development Initiatives	1,382,000	470,000	-	912,000	34.0%	Neil Everson	Status of 2013 Economic Development Initiatives remains unchanged. This project is to be utilized solely for Economic Development related initiatives. In 2016, Council approved continued funding from this account for the Innovation Factory along with their annual presentation of the approved KPIs.	Status of the Economic Development Initiatives remains unchanged. This project is to be utilized solely for Economic Development related initiatives. No new additional projects have been identified for funding from this account.
2013	8201303510	2013 Commercial Facade Grant	200,000	136,211	63,789	-	100.0%	Hazel Milsome	Funding fully committed. 15 applications have been paid out. This was additional funding for the three year project for facade applications received from property owners/tenants within the Downtown Hamilton Community Improvement Project Area.	Funding fully committed. 14 Applications have been paid out. This was additional funding for the three year project for Facade applications received from property owners/tenants within the Downtown Hamilton Community Improvement Project Area.
2013	8201303602	2013 Olde SC Urban Design Plan	389,050	4,430	315,000	69,620	82.1%	Hazel Milsome	Funding restricted by Taro Funds. Funding to be used for a splash pad \$31.5K as approved by Council (Public Works Report 16-012 July 8, 2016) with the remainder on miscellaneous improvements. Project working in conjunction with project: (2014) 8201403602 Olde SC Urban Design Plan.	Funded by restricted Taro Funds. Project working in conjunction with the following projects: Olde SC Urban Design Plan - (2008) 8200803602, (2011) 8201103602 (to be utilized for SC Gateway), (2014) 8201403602.
2013	8201303611	2013 Community Downtowns & BIA	113,000	56,987	-	56,003	50.4%	Hazel Milsome	New Main West Esplanade BIA Board of Management approved by Council January 20, 2016. Commercial Market Assessment review to take place in Q4-2016. Funding remaining is for Commercial Market Assessment (\$34K) and miscellaneous improvements in the BIA's and Downtowns. Project working in conjunction with the following projects: Community Downtowns & BIA's - (2010) 8201003611, (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2015) 8201503611, (2016) 8201603611.	The Main West Esplanade BIA new Board of Management will be considered for approval by Council on January 20, 2016. If the BIA remains active, 34K will be used for a Commercial Market Assessment of the BIA in Q3-2016. Remaining funding (\$22K) for miscellaneous items within BIA's and Downtowns. Project working in conjunction with the following projects: Community Downtowns & BIA's - (2010) 8201003611, (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2015) 8201503611, (2016) 8201603611.
2013	8201303613	Works in Dntown Neighbourhoods	13,280	9,983	-	3,297	75.2%	Hazel Milsome	Remaining funds are for miscellaneous projects in downtown area. Project working in conjunction with other same project: (2012) 8201203613 Works in Downtown Neighbourhoods.	Remaining funds are for miscellaneous projects in downtown area. Project working in conjunction with other same project: (2012) 8201203613 Works in Downtown Neighbourhoods.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2013	8201303620	2013 Gore Building Improve Grant	237,060	102,203	134,857	-	100.0%	Hazel Milsome	Funding fully committed. 3 applications paid out thus far. Gore Building Improvement Program working in conjunction with: (2012) 8201203620 Gore Building Improve Grant program.	Funding fully committed. This was additional funding for a 3 year project for Gore Building Improvement Grants. 3 applications paid out thus far. Gore Building Improvement Program working in conjunction with: (2012) 8201203620 Gore Building Improve Grant program.
2013	8201303710	Com Dwms Facade Grants	325,000	69,870	68,948	186,281	42.7%	Hazel Milsome	Budget is to fund applications from the Community Downtowns, Mount Hope/Airport Gateway, Barton Street East of the Barton Village BIA and Kenilworth Avenue as identified in the commercial corridors within the Downtown and Community Improvement Plan. 8 applications paid out fully and one partially paid.	Budget is for a 3 year project to fund applications from the Community Downtowns, Mount Hope/Airport Gateway, Barton Street East of the Barton Village BIA and Kenilworth Avenue as identified in the commercial corridors within the Downtown and Community Improvement Plan. The Program is offered until April 1, 2016. Applicants have until December 2016 to complete the works once their grant is approved by the General Manager. 17 applications received to date. 14 applications approved. 8 applications paid out. Staff are presently processing applications.
2014	8121441301	HTC Building Maintenance	73,000	7,798	-	65,202	10.7%	Norm Schleehahn	Renovations related to the move of the Customer Contact Centre and loading dock repairs have been completed. Awaiting final invoices.	Required Renovations upon move out of Customer Contact Centre re-scheduled for Q2-2016 as well as loading dock repairs.
2014	8201403100	Implement Barton- Kenilworth MP	88,000	81,786	5,200	1,013	98.8%	Hazel Milsome	Barton/Kenilworth Commercial Corridor study received by Council September 10, 2014. Outstanding commitment relates to the installation of benches. Benches have been installed. Remaining funds for miscellaneous improvements in Barton/Kenilworth. Working in conjunction with project: (2016) 8201603100 Barton Kenilworth corridor Study.	Barton/Kenilworth Commercial Corridor study received by Council September 10, 2014. Currently working on gateway design for Woodland Park, construction/installation in Q4-2016; benches - installation Q2-2016; lighting installation in Q3-2016. Part of the remaining funding will be used toward the Kenilworth Pipeline Parkette.
2014	8201403101	Implement Way Finding Strategy	401,000	169,933	28,932	202,135	49.6%	Hazel Milsome	Project consists of 3 groups of signs: vehicular, pedestrian kiosks, municipal parking. Some vehicular signs, pedestrian kiosks installed in 2015. Additional vehicular signs to be fabricated and installed Q4-2016. Additional kiosks to be fabricated and installed in Q4-2016. Fabrication and installation of municipal parking signs Q4-2016. Custom signs to be fabricated and installed Q4-2016. Working in conjunction with the following project: (2016) 8201655802 Comprehensive Way Finding.	Project consists of 3 groups of signs: vehicular, pedestrian kiosks and municipal parking. Some vehicular signs, pedestrian kiosks installed in 2015. Additional vehicular signs to be studied in Q1-2016; fabricated Q3-2016. Installed Q4-2016. Remaining kiosks to be installed Q1-2016. Additional kiosks planned Q2-2016, fabrication and installation Q4-2016. Fabrication of municipal parking signs Q2-2016, installation Q3-2016. Custom signs designed Q3-2016, fabrication and installation Q4-2016. Project working in conjunction with the following project: (2013) 8201355802 Comprehensive Way Finding.
2014	8201403602	2014 Olde SC Urban Design Plan	400,000	15,773	-	384,227	3.9%	Hazel Milsome	Funding restricted by Taro Funds. Funding to be used for architectural services for the BIA revitalization project-\$26k; Stoney Creek Gateway construction and landscaping-\$186k. The remainder to be used on plaque for the clock tower-\$4k and miscellaneous improvements. The architectural consultant will revise the construction drawings for the gateway to suit the as-built drawings of the road as well as assist through the tendering and administration of the construction processes. Project working in conjunction with project (2013) 8201303602 Olde SC Urban Design Plan.	Funded by restricted Taro Funds. King Street East Roadworks and Streetscaping project completed in December 2015. Urban Renewal committed \$280K towards upgraded Streetscaping components of the project. This includes: \$120,000 for Street Lighting and \$160,365 for Streetscaping (decorative paving, additional benches, planters, railings, etc.). Project working in conjunction with the following projects: Olde SC Urban Design Plan - (2008) 8200803602, (2011) 8201103602 (to be utilized for SC Gateway), (2013) 8201303602.
2014	8201403610	2014 Commercial Prop Improve Grant	842,586	512,521	330,065	-	100.0%	Hazel Milsome	Monies are fully committed. Payments will be made when paperwork is received and processed. 62 applications received. Facade improvements on 45 properties have been paid out thus far. Applicants have two years in which to complete the work after approval by the General Manager. Project working in conjunction with the following project: (2015) 8201503610 and (2016) 8201603610 Commercial Prop Improve Grants.	Monies are fully committed. Payments will be made when paperwork is received and processed. 62 applications received. Facade improvements on 34 properties have been paid out thus far. Applicants have two years in which to complete the work after approval by the General Manager. Project working in conjunction with the following project: (2015) 8201503610 Commercial Prop Improve Grants.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2014	8201403611	2014 Community Downtowns & BIA	150,000	-	-	150,000	0.0%	Hazel Milsome	Funds are for the Mount Hope Gateway. A consultant has been hired to refine the concept drawings and construction drawings. Public consultation of refined concepts, construction drawings and approvals in Q3-2016. Building permits and tendering of project Q3/Q4-2016. Construction in Q4-2016/Q1-2017. Project working in conjunction with the following projects: Community Downtowns & BIA's - (2010) 8201003611, (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2015) 8201503611, (2016) 8201603611.	Remaining funds are for the Mount Hope Gateway. Consultant to be hired to refine concept drawings in Q1-2016. Public consultation of concepts, construction drawings and approvals in Q2-2016. Building permits and tendering of project Q3-2016. Construction in Q4-2016. Project working in conjunction with the following projects: Community Downtowns & BIA's - (2010) 8201003611, (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2015) 8201503611.
2014	8201441800	Heritage Prop Improve Grants	250,000	-	250,000	-	100.0%	Hazel Milsome	Funding is fully committed. Applicants have two years from the date of the General Manager's approval to complete the work. They can also request a one-year extension if required to complete the works. The results of the five-year review of the financial incentives resulted in extending this program to all of the commercial corridors identified in the Community Improvement Project Area. Project working in conjunction with the following project: 8201641800 (2016) Heritage Prop Improve Grants.	Funding is fully committed. Applicants have two years from the date of the General Manager's approval to complete the work. The Financial Incentive Programs are being reviewed as part of the five year review of the Downtown and Community Renewal Community Improvement Plan. Project working in conjunction with the following project: (2013) 8201341800 Heritage Improvement Grant.
2014	8201455100	Intern Village BIA Gateway	36,000	-	-	36,000	0.0%	Hazel Milsome	Working drawings in progress. Location of gateway sign to be approved in Q3-2016. Gateway drawings to go to tender in Q3-2016. Installation of gateway in Q4-2016.	Location of Gateway sign to be approved in Q1-2016. Gateway drawings to go to tender in Q2-2016. Installation of gateway in Q3-2016.
2015	3621555700	2015-2019 Econ Dev Strategy	75,000	-	-	75,000	0.0%	Neil Evenson	Initial work on the City of Hamilton Action Plan for 2015 - 2020 commenced mid-December 2015. Economic Development staff are solely responsible for the composition and development of this strategic plan. Where required graphic design, etc. will be sourced internally through PED staff members. As the process focus moves to research, development, web applications and design of the final product, there may be a need to access the established funds to complete the Action Plan.	Initial work on the City of Hamilton Action Plan for 2015 - 2020 has been in progress since December 2015. There are no expenditures required for the preliminary groundwork which includes both public and industry/business consultation. As the process moves to research, development, web applications and design of a final product - there may be a need to access the established funds for completion of the new Action Plan.
2015	8201503610	2015 Commercial Prop Improve Grant	470,000	4,687	465,313	-	100.0%	Hazel Milsome	Monies fully committed. Funding to be utilized by Q1-2018. Applicants have one year to submit an application and two years to complete the works. 55 Applications received. Project working in conjunction with other same project: (2014) 8201403610, (2016) 8201603610 Commercial Property Improve Grants.	Monies fully committed. 55 Applications received. Funding to be utilized by Q1-2018. Applicants have one year to submit an application and two years to complete the works. Project working in conjunction with other same project: (2014) 8201403610 Commercial Property Improve Grants.
2015	8201503611	2015 Community Downtowns & BIA	257,568	127,124	3,700	126,744	50.8%	Hazel Milsome	BIA Commercial Assessment updates for Ancaster and Locke St BIA's completed. Budget includes \$34k for banners and street furniture for BIA's and \$175k for implementation of the Ottawa Street Master Plan, and \$24k for Miscellaneous BIA projects. \$113.3k has been expended thus far on the Ottawa Street Master Plan implementation. Project working in conjunction with the following projects: Community Downtowns & BIA's - (2010) 8201003611, (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2016) 8201603611.	BIA Commercial Assessment updates for Ancaster and Locke St BIA's to be completed in Q1-2016 (\$25K Budgeted). Presentation of results to Council in Q2-2016. Budget includes \$34K for banners and street furniture for BIA's. Funds may be used on banners for recently expanded Locke St. BIA in 2016 and/or new BIA's (if established). Implementation of the Ottawa St. Master Plan (\$175K budgeted). \$113.3K expended thus far. Miscellaneous BIA projects (\$24K budgeted). Project working in conjunction with the following projects: Community Downtowns & BIA's - (2010) 8201003611, (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
			a	b	c	d	e			
2016	8201603100	Barton Kenilworth Corridor Study	287,000	-	-	287,000	0.0%	Hazel Millsome	The Barton Kenilworth Study was received by Council September 10, 2014. The study provides direction for municipal investment. Components of the study to be implemented: park improvements, gateways 04-2017, financial incentives. Applicants for the financial incentives will have one year from the date of the General Manager's approval to complete the work. They may request a one-year extension. Working in conjunction with same project: (2014) 8201403100 Implementation Barton-Kenilworth MP.	N/A
2016	8201603510	2016 Commercial Façade Grant	200,000	-	-	200,000	0.0%	Hazel Millsome	Provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. The program commenced June 10, 2016. Applicants have one year to submit an application and two years to complete the works. One application has been received thus far.	N/A
2016	8201603610	2016 Commercial Prop Improve Grant	400,000	-	400,000	-	100.0%	Hazel Millsome	Monies fully committed. 33 Applications received. Funding to be utilized by Q1-2019. Applicants have one year to submit an application and two years to complete the works. Project working in conjunction with other same project: (2015) 8201503610, (2014) 8201403610 Commercial Property Improve Grants.	N/A
2016	8201603611	2016 Community Downtowns & BIA	224,000	-	-	224,000	0.0%	Hazel Millsome	Implementation of wayfinding including pedestrian kiosk style signage, vehicular directional signage and municipal parking directional signage \$113k. Currently finalizing RFO for commercial market assessment reviews for Concession, Dundas, Main West and Waterdown BIAs and initial assessment for King West BIA. Ottawa Street and Westdale BIAs have deferred studies to 2017. Project working in conjunction with the following projects: Community Downtowns & BIAs - (2010) 8201003611, (2011) 8201103611, (2012) 8201203611, (2013) 8201303611, (2014) 8201403611, (2015) 8201503611.	N/A
2016	8201641800	2016 Heritage Prop Improve Grants	500,000	-	200,000	300,000	40.0%	Hazel Millsome	Applicants have two years from the date of the General Manager's approval to complete the work. They can also request a one-year extension if required to complete the works. The results of the Five Year review of the financial incentives resulted in extending this program to all of the commercial corridors identified in the Community Improvement Project Area. Project working in conjunction with the following Project: (2014) 8201441800 Heritage Prop Improve Grants.	N/A
2016	8201655802	2016 Comprehensive Way Finding	186,000	-	-	186,000	0.0%	Hazel Millsome	Expansion of the way finding project to the Ancaster, Dundas, Mount Hope, Glenbrook, Binbrook, Stoney Creek and Waterdown and BIAs. Pedestrian kiosk style wayfinding will be implemented in 2016 and a consultant will be hired to determine where the vehicular directional signage is to be expanded. Working in conjunction with project: (2014) 8201403101 Implement Way Finding Strategy.	#N/A
Sub-Total Economic Development			17,186,840	7,710,998	4,279,080	5,196,762	69.8%			

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
Growth Management Division										
Growth Management General										
2011	8121157100	Computer Work Station	75,000	-	-	75,000	0.0%	Tony Sergi	Quotations received for software and licensing; proceeding with the purchases.	Reviewing software and licensing.
2012	8101255201	Review Guidelines & Policies	143,540	109,739	2,159	31,642	78.0%	Guy Paparella	Guideline update completed and endorsed by Council on April 27, 2016.	Further engagement with the HHHBA prior to the finalization of guidelines. Expect completion and report to Council in 2016.
2013	4141351100	Growth Management Vehicles	110,000	77,334	-	32,666	70.3%	John Morgante	Vehicles delivered, waiting for final invoice.	Vehicles delivered, waiting for final invoice.
2014	8121445300	Hamilton Technology Parking	150,000	126,045	-	23,955	84.0%	Tony Sergi	Final payment issued C15-63-14 (PED). Final accounting entries required prior to closing account.	Works complete (C15-63-14 (PED)). Final payment to be issued.
2014	8121457800	AMANDA Implementation	350,000	153,732	11,500	184,768	47.2%	Dio Ortiz	Real Estate Implementation completed June 28, 2016. Culture & Tourism (SEAT/Film) implementation completed June 16, 2016. Phase 2 implementation for Planning scheduled for August 16, 2016. Phase 2 implementation for Growth Management scheduled for August 2, 2016. AMANDA 7.0 upgrade remains on schedule for Q3-2016 commencement. Project working in conjunction with: (Planning) 8101157100 Digital Tracking-Planning Apps.	Planning Division implementation completed Nov. 3, 2015. Growth Division implementation scheduled for January 12, 2016. Implementations for Economic Development (Real Estate), Culture & Tourism (SEAT/Film), and Phase 2 for Planning & Growth Management division to be initiated in Q1-2016, with development for AMANDA 7.0 upgrade scheduled to commence Q3-2016. Project working in conjunction with: 8101157100 Digital Tracking-Planning Apps.
2015	8121555100	Review Site Alteration By-Law	150,000	-	-	150,000	0.0%	Jason Thompson	The Ministry of Environment and Climate Change (MOECC) is completing a review of excess soil management in Ontario and prior to completing the terms of reference for the site alteration By-law staff would like to review the outcome so that we are not updating the By-law at a future date.	Meeting with procurement staff in Q1-2016 to finalize the Terms of Reference.
Sub-Total Growth Management General			978,540	465,850	13,659	498,031	49.1%			
Industrial Lands										
2003	3620374100	SC-Sirm Drainage Watercourse 7	5,226,000	3,598,126	397,200	1,230,675	76.5%	Guy Paparella	Phase 2 relocation works in design and construction is scheduled to commence in 2016.	Phase 2 relocation works in design and constructed is scheduled for 2016.
2004	3620407101	SC Industrial Pk-Infrastructure	3,867,000	522,829	-	3,344,171	13.5%	Guy Paparella	Allocation for projects to support new developments.	Allocation for projects to support new developments.
2004	3620407104	Asphalt Coating-Innovation Dr	855,360	752,737	-	102,623	88.0%	Guy Paparella	Final payment issued C15-63-14 (PED). Final accounting entries required prior to closing of account.	Construction complete, final payment to be issued for C15-63-14 (PED).
2005	3620504502	Airport Lands Expansion	17,307,000	16,901,279	-	405,721	97.7%	Guy Paparella	Council suspended until funding source is recognized.	Council suspended until funding source is recognized.
2006	3620604500	Update Noise Exposure Forecast	53,560	16,920	-	36,640	31.6%	Guy Paparella	Remaining Noise Study to begin in 2017. Last study was done in 2011. Studies are done every 5 years. Project working in conjunction with project: 3620604600 Secondary plan-AEGD.	Remaining Noise Study to begin in 2016. Last study was done in 2011. Studies are done every 5 years. Project working in conjunction with project: 3620604600 Secondary plan-AEGD.
2006	3620604501	Update Fed Zoning Regulations	129,000	81,776	81,256	(34,032)	126.4%	Guy Paparella	Substantially complete, pending final invoices.	Substantially complete, pending final invoices.
2006	3620604600	Secondary plan -AEGD	2,745,440	2,566,269	56,920	122,251	95.5%	Guy Paparella	Project working in conjunction with project: 3620604500 Update Noise Exposure Forecast.	Project completed pending final invoices. Project working in conjunction with project 3620604500 Update Noise Exposure Forecast.
2007	3620707001	RHBP-Dartmall Road Watermain	1,470,000	552,319	41,151	876,530	40.4%	Guy Paparella	Project partially completed. Dartmall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson Road. Project working in conjunction with other same project: 3620707002 RHBP-Dartmall Rd San Sewer.	Project partially completed. Dartmall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson Road. Project working in conjunction with other same project: 3620707002 RHBP-Dartmall Rd San Sewer.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2007	3620707002	RHBP-Dartrail Rd San Sewer	1,505,000	-	-	1,505,000	0.0%	Guy Paparella	Project partially completed. Dartrail Road from Rymal to Twenty Road constructed and funded from 3620707690-RHBP-N-Glanbrook Business Park. Funds to be used for the portion from Twenty Road southerly to Dickeson. Project working in conjunction with other same project: 3620707001 RHBP-Dartrail Road Watermain.	Project partially completed. Dartrail Road from Rymal to Twenty Road constructed and funded from 3620707690-RHBP-N-Glanbrook Business Park. Funds to be used for the portion from Twenty Road southerly to Dickeson. Project working in conjunction with other same project: 3620707001 RHBP-Dartrail Road Watermain.
2007	3620707003	RHBP-Dartrail Road Extension	6,600,000	2,286,938	122,297	4,190,764	36.5%	Guy Paparella	Project partially completed. Dartrail Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickeson. Project working in conjunction with projects: 3620707001 RHBP-Dartrail Road Watermain, 3620707002 RHBP-Dartrail Rd San Sewer.	Project partially completed. Dartrail Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickeson. Project working in conjunction with other same project: 3620707001 RHBP-Dartrail Road Watermain, 3620707002 RHBP-Dartrail Rd San Sewer.
2007	3620707005	RHBP - Twenty Road	3,600,000	2,178,888	25,115	1,396,017	61.2%	Guy Paparella	Project partially completed. Twenty Road (Nebo to Glover) urbanized. Balance from Nebo to west limit of RHBP to be completed and will be constructed by the developer in conjunction with the development moving forward.	Project partially completed. Twenty Road (Nebo to Glover) urbanized. Balance from Nebo to west limit of RHBP to be completed and will be constructed by the developer in conjunction with the development moving forward.
2007	3620707006	RHBP-H9 Quantity Pond	3,296,060	443,360	314	2,852,387	13.5%	Guy Paparella	SWMP constructed C15-47-12 (PED). Project working in conjunction with project: 5181280289 RHBP-SWM Pond.	SWMP constructed C15-47-12 (PED) funded and project working in conjunction with the following projects: 5181280289-RHBP-SWM Pond. To meet with Budgets to finalize costs to possible merge with other same like projects.
2007	3620707008	Nebo-20 to 120M N of Dickenson	2,300,000	1,882,471	6,532	410,997	82.1%	Guy Paparella	Works complete, final payment issued C15-29-12 (HSW).	Works complete, final payment issued C15-29-12 (HSW). Accounting to be finalized.
2007	3620707009	Glover-20 to 120M S of 20	300,000	261,122	-	38,878	87.0%	Guy Paparella	Works complete, final payment issued C15-29-12 (HSW).	Works complete, final payment issued C15-29-12 (HSW). Accounting to be finalized.
2007	3620707690	Red Hill Business Park	4,197,500	4,517,795	6,678	(326,974)	107.8%	Guy Paparella	Project costs to be finalized. Project working in conjunction with other same projects: 5160507001 N. Glanbrook Industrial BP Service, 3620711100 Purchase of Pritchard & Rymal Rd, 3620707002 - RHBP-Dartrail Rd San Sewer.	Project costs to be finalized. Project working in conjunction with other same projects: 5160507001 N. Glanbrook Industrial BP Service, 3620711100 Purchase of Pritchard & Rymal Rd, 3620707002 - RHBP-Dartrail Rd San Sewer.
2009	36209050900	Rheem Lands Purchase	1,115,000	915,277	-	199,723	82.1%	Guy Paparella	Purchase of property complete. Balance of funding utilized by Facilities Management and Capital Programs for ongoing operational maintenance (i.e. snow removal, security, illegal dumping, etc.). Awaiting Council direction to divest.	Purchase of property complete. Balance of funding utilized by Facilities Management and Capital Programs for ongoing operational maintenance (i.e. snow removal, security, illegal dumping, etc.). Awaiting Council direction to divest.
2015	3621507501	Comorant Road Extension	4,500,000	216,072	15,444	4,268,484	5.1%	Guy Paparella	Received MOECC approval on the EA on June 24, 2016. Detailed engineering design in progress and tender for the construction before the end of the year. Project working in conjunction with projects: (Sewage Works) 5161480480, (Water Works) 5141480480 Comorant Rd WM Extension.	30 day Project File Review completed and Part II Order (Bump up) Request received on the project. Project cannot proceed to implementation until MOECC makes a determination on the Bump Up Request.
2005	5160507001	N Glanbrook Industrial BP Serv	16,901,360	14,873,778	-	2,027,582	88.0%	Tony Sergi	Project in a deficit, awaiting revenues from land sales. There are still 36 serviced acres still need to be sold which is the funding source for this project. (36 acres @ \$250k = \$9m) Account to remain open until lands are sold.	Project in a deficit, awaiting revenues from land sales. There are still 36 serviced acres still need to be sold which is the funding source for this project. (36 acres @ \$250k = \$9m) Account to remain open until lands are sold.
Sub-Total Industrial Lands			75,968,280	52,567,937	752,907	22,647,437	70.2%			
Subdivision Programs										
2004	4140446111	Reda Heights	1,300	-	-	1,300	0.0%	Tony Sergi	Developer to submit request for payment.	Developer to submit request for payment.
2007	4140746102 3A	Jackson Heights Phase 3A	9,000	-	-	9,000	0.0%	Tony Sergi	Construction complete. Developer to submit request for payment.	Construction complete. Developer to submit request for payment.
2008	4140946102	Jackson Heights - Phase 3B	32,500	-	-	32,500	0.0%	Tony Sergi	Developer has not executed subdivision agreement.	Developer has not executed subdivision agreement.
2008	4140946106 1A	Parkside Hills - Phase 1A	603,300	665,689	-	(62,389)	110.3%	Tony Sergi	Works complete. Developer to submit request for payment (holdback).	Works complete. Developer to submit request for payment (holdback).
2009	4140946103	183 Longwood Road South	652,479	96,908	-	555,571	14.9%	Tony Sergi	Works incomplete, developer to submit request for payment upon completion.	Works incomplete, developer to submit request for payment upon completion.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	COMPLETE % e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2009	4140946107	Fairgrounds East - Phase 1	683,000	643,382	-	39,618	94.2%	Tony Sergi	Developer to submit request for payment.	Developer to submit request for payment.
2010	4141046102	Ancaster Meadows - Phase 1	914,500	858,378	-	56,122	93.9%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2010	4141046103	Fall Fair Way Extension	664,650	636,525	-	28,125	95.8%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2010	4141046106	Pine Hill Drive Extension	358,000	293,105	-	64,895	81.9%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2010	4141046107	510 Dundas St E MDA- 09-134	24,000	-	-	24,000	0.0%	Tony Sergi	Repayment when the watermain is recognized as a municipal infrastructure.	Repayment when the watermain is recognized as a municipal infrastructure.
2010	4141046108	Meadowlands of Ancaster - Ph 9	198,500	164,897	-	33,603	83.1%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2011	4141146102	Summerlea West - Phase 2A	308,500	307,494	-	1,006	99.7%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2011	4141146104	Silverwood Homes Subdivision	631,500	602,821	-	28,679	95.5%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2011	4141146107	Eden Park - Phase 1	173,000	-	-	173,000	0.0%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2011	4141146108	Penny Lane Estates - Phase 1	592,000	623,263	-	(31,263)	105.3%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2012	4141246101	Summit Park Ph 7 Outlet Works	222,000	153,451	-	68,549	69.1%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2012	4141246102	Paradise Meadows - Phase 3	41,000	-	-	41,000	0.0%	Tony Sergi	Works incomplete (surface asphalt), developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2012	4141246104	Penny Lane Estates - Phase 2	339,000	-	-	339,000	0.0%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2012	4141246105	Summerlea West - Phase 3	200,000	213,833	-	(13,833)	106.9%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2012	4141246106	Waterdown Bay - Phase 1A	1,125,000	1,384,777	-	(259,777)	123.1%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2012	4141246108	Ancaster Glen- Phase 1	240,000	210,743	-	29,257	87.8%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2012	4141246109	Kaleidoscope - Phase 1	241,000	207,959	-	33,041	86.3%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2012	4141246110	Summit Park Ph 7 Internal Wrks	312,000	234,739	-	77,261	75.2%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2013	4141346101	Limestone Manor Ancaster	60,000	-	-	60,000	0.0%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2013	4141346102	Glanbrook Hills - Phase 2	91,000	62,935	-	28,065	69.2%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2013	4141346104	Green Millen Shore Estates	250,000	-	-	250,000	0.0%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2013	4141346105	Victory Ridge Phase 1	282,000	274,557	-	7,443	97.4%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2014	4141446101	Paramount Subdivision	94,590	94,587	-	3	100.0%	Tony Sergi	Developer to submit request for payment upon completion (surface asphalt to be placed).	Developer to submit request for payment upon completion.
2014	4141446102	Summerlea West Phase 4	1,431,480	1,438,643	-	(7,163)	100.5%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2014	4141446103	MC2 Homes Phase 3	60,000	40,494	-	19,506	67.5%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2014	4141446104	59 Tew's Lane	9,000	-	-	9,000	0.0%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2014	4141446105	Heritage Commons	85,000	75,574	-	9,426	88.9%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2014	4141446107	DiCenzo Gardens Ph 10	17,070	17,066	-	4	100.0%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2015	4141546101	The Crossings	116,000	105,118	-	10,882	90.6%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2015	4141546102	Summit Park Phase 8	63,000	51,784	-	11,216	82.2%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2015	4141546104	Ancaster Glen- Phase 2	474,500	-	-	474,500	0.0%	Tony Sergi	Developer to submit request for payment upon completion.	Developer to submit request for payment upon completion.
2016	4141646101	MC2 Homes Phase 2	256,040	-	-	256,040	0.0%	Tony Sergi	Construction in progress. Developer to submit request for payment upon completion.	#N/A
2016	4141646102	Ancaster Woodlands Subd	153,900	-	-	153,900	0.0%	Tony Sergi	Construction in progress. Developer to submit request for payment upon completion.	#N/A
Sub-Total Subdivision Program			12,009,809	9,458,719	0	2,551,090	78.8%			

Water Growth Program

2010	5141080092	Binbrook-Water Tower- Fletcher	480,000	356,971	-	123,029	74.4%	Tony Sergi	Portion of main has been constructed (water tower to Binhaven) under Summerlea West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds.	Portion of main has been constructed (water tower to Binhaven) under Summerlea West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds.
2010	5141096011	Intensification Infra Upgrades	400,000	-	-	400,000	0.0%	Tony Sergi	Pilot project underway. Study to commence in 2016.	Pilot project underway. Study to commence in 2016.
2011	5141180195	Green Mtn-First W to Upp Cent	760,000	93,582	-	666,418	12.3%	Tony Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with projects: (Roads Development) 4031180195 Green Mt-First to Centennial, (Storm Sewer) 5181580596 Green Mtn-Morrissey-First Rd W.	To be constructed by developer in conjunction with development.
2011	5141196011	Intensification Infra Upgrades	400,000	3,462	-	396,538	0.9%	Tony Sergi	Pilot project underway. Study to commence in 2016.	Pilot project underway. Study to commence in 2016.
2012	5141280280	RHBP-Twenty-Dartrall to Glover	910,000	440,550	-	469,450	48.4%	Tony Sergi	Works complete and final payment issued C15-27-13 (HSW). Closure will occur when final accounting is done.	Works complete and final payment issued C15-27-13 (HSW). Closure will occur when final accounting is done.
2013	5141380370	Upper Mount Albion - Highland	80,000	-	-	80,000	0.0%	Tony Sergi	Coordinate with adjacent development. Development is expected to proceed in 2017. Project working in conjunction with project: 4031180583-Upper Mount Albion Urbanization.	Coordinate with adjacent development. Development is expected to proceed in 2016. Project working in conjunction with 4031180583-Upper Mount Albion Urbanization.
2013	5141380377	Arvin - McNeilly to 350m W	100,000	-	-	100,000	0.0%	Tony Sergi	Detailed engineering design in progress. Project working in conjunction with projects: (Roads Development) 4031380377, (Storm Sewer) 5181380377, (Sewage works) 5161580377 Arvin-McNeilly to 350m W.	Project in design and construction will commence in 2016. Project working in conjunction with 4031380377 Arvin-McNeilly to 350m W. and 5181380377 Arvin - McNeilly to 350m W.
2014	5141480480	Cormorant Rd WM Extension	500,000	-	-	500,000	0.0%	Tony Sergi	Received MOECC approval on the EA on June 24, 2016. Detailed engineering design in progress and tender for the construction before the end of the year. Project working in conjunction with projects: (Industrial Lands) 3621507501, (Sewage Works) 5161480480 Cormorant Rd Extension.	30 day Project File Review completed and Part II Order (Bump up) Request received on the project. Project cannot proceed to implementation until MOECC makes a determination on the Bump Up Request.
2014	5141480485	RHBP - Rymal-Dartrall to Nebo	400,000	369,108	-	30,892	92.3%	Tony Sergi	Watermain installation complete, costs to be finalized C15-02-14 (PED).	Watermain installation complete, costs to be finalized C15-02-14 (PED).
2015	5141580588	RR 56 - Binbrook to Viking	1,190,000	209,531	484,735	495,735	58.3%	Tony Sergi	Under construction C15-05-15 (HSW)	Project tendered C15-05-15 (HSW) for 2016 construction.
2016	5141680653	Rymal-Upper Paradise to Garth	1,800,000	119,975	-	1,680,025	6.7%	Tony Sergi	Project tendered C15-27-16 (HSW)	N/A
2016	5141680680	Miles - Ext Terri (E & W Leg)	80,000	-	-	80,000	0.0%	Tony Sergi	To be constructed when adjacent development proceeds	N/A
2016	5141680682	Dundas - Spring Crk to Skinner	160,000	12,004	-	147,996	7.5%	Tony Sergi	To be constructed with adjacent development (Waterdown Bay Phase 2)	N/A
2016	5141680683	Twenty - Nebo to 900m W	910,000	-	-	910,000	0.0%	Tony Sergi	To be constructed with adjacent development (Nebo Trail)	N/A

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
Sub-Total Water Growth Program										
			a	b	c	d	e			
			8,170,000	1,605,182	484,735	6,080,083	25.6%			
Storm Sewer Growth Program										
2006	5180680685	SWMP-A15 Meadowlands IV Pond	1,620,000	1,387,907	-	232,093	85.7%	Tony Sergi	Pond constructed. Developer to submit request for payment (Ancaster Meadows Phase 1).	Pond constructed. Developer to submit request for payment (Ancaster Meadows Phase 1).
2006	5180680695	SWMP-H6 Dartnail Welland Retro	855,000	1,933	-	853,067	0.2%	Tony Sergi	To assess needs under the Hannon Creek Study. Study will be completed in 2016.	To assess needs under the Hannon Creek Study. Study will be completed in 2016.
2007	5180780774	SWMP - A1 Ancaster IBP	4,110,000	6,921	-	4,103,079	0.2%	Tony Sergi	Requires acquisition of lands to construct SWMP.	Requires acquisition of lands to construct SWMP.
2007	5180780784	SWMP-B8 Jackson Heights Ph 3	1,303,450	662,814	-	640,636	50.9%	Tony Sergi	Pond constructed. Developer to submit request for payment.	Pond constructed. Developer to submit request for payment.
2008	5180880681	SWMP-A12 Anc IBP Duffs Corner	1,151,770	1,020,273	-	131,497	88.6%	Tony Sergi	Pond constructed. Developer to submit request for payment.	Under construction (Wilson Common).
2008	5180880855	Catcart - Barton to 150m S	500,000	192,134	-	307,866	38.4%	Tony Sergi	Works complete, developer to submit final costs.	Works complete, developer to submit final costs.
2008	5180880863	SWMP South 2 QA- QC Pond	2,220,000	2,241,194	-	(21,194)	101.0%	Tony Sergi	Pond constructed (Waterdown Bay Phase 1). Cost to be finalized.	Pond constructed (Waterdown Bay Phase 1). Cost to be finalized.
2008	5180880864	SWMP W6 North - Parkside Hills	511,090	491,288	-	19,802	96.1%	Tony Sergi	Pond constructed, developer to submit request for payment (holdback).	Pond constructed, developer to submit request for payment (holdback).
2009	5180955943	Grids 2ndary Plan&Trans MP EA	120,000	25,564	-	94,436	21.3%	Tony Sergi	Ongoing	Ongoing
2009	5180980981	Parkside Drive Storm Sewer	1,500,000	425,949	-	1,074,051	28.4%	Tony Sergi	Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback).	Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback).
2009	5180980990	SWMP Program	2,300,000	2,147,824	-	152,176	93.4%	Tony Sergi	Allocation for new facilities as development proceeds.	Allocation for new facilities as development proceeds.
2009	5180980993	SWMP H8 -N of Rymal At Quarry	1,490,000	1,742,070	-	(252,070)	116.9%	Tony Sergi	Pond constructed, costs and funding to be finalized.	Pond constructed, costs and funding to be finalized.
2010	5181055057	Airport Employment - Ph 3&4 EA	500,000	-	50,000	450,000	10.0%	Tony Sergi	Implementation Strategy underway, future Environmental Assessments to be undertaken.	Implementation Strategy underway, future Environmental Assessments to be undertaken.
2010	5181080090	Annual SWM Program	2,000,000	1,880,962	-	119,038	94.0%	Tony Sergi	Allocation for new facilities as development proceeds.	Allocation for new facilities as development proceeds.
2010	5181080091	Rymal-SWMP H8 - Trinity Church	1,500,000	1,919,064	-	(419,064)	127.9%	Tony Sergi	Pond constructed, costs and funding to be finalized.	Pond constructed, costs and funding to be finalized.
2010	5181080097	SWMP B14 - Orlick Aeropark	510,000	424,128	-	85,872	83.2%	Tony Sergi	Pond constructed (Orlick), developer to submit request for payment.	Pond constructed (Orlick), developer to submit request for payment.
2010	5181080099	SWMP SM14	1,430,000	1,478,531	-	(48,531)	103.4%	Tony Sergi	Pond constructed, costs and funding to be finalized.	Pond constructed (Paramount Subdivision), costs and funding to be finalized.
2011	5181155389	Specific Area Stormwater MP	150,000	101,805	-	48,195	67.9%	Tony Sergi	\$100k allocated for Hannon Creek Study (in progress).	\$100k allocated for Hannon Creek Study (in progress).
2011	5181159150	Res Drainage Assistance Prog	520,000	355,493	26,996	137,511	73.6%	Tony Sergi	Ongoing	Ongoing
2011	5181180090	Annual Storm Water Management	8,000,000	6,933,412	-	1,066,588	86.7%	Tony Sergi	Allocation for new facilities as development proceeds.	Allocation for new facilities as development proceeds.
2011	5181180188	RR 56-Binbrook Rd to Cemetery Dr	2,450,000	729,571	691,532	1,028,897	58.0%	Tony Sergi	Under construction C15-05-15 (HSW)	Project tendered C15-05-15 (HSW) for 2016 construction.
2012	5181280090	Annual Storm Water Management	4,000,000	-	-	4,000,000	0.0%	Tony Sergi	Allocation for new facilities as development proceeds.	Allocation for new facilities as development proceeds.
2012	5181280280	SWMP A20 Limestone Manor	570,000	5,000	-	565,000	0.9%	Tony Sergi	Under construction. Developer to submit request for payment upon completion.	Under construction. Developer to submit request for payment upon completion.
2012	5181280281	Greystones Channe - Greenville	50,000	-	-	50,000	0.0%	Tony Sergi	Will initiate design now that the Notice of Completion has been filed for the Greenville Class Environmental Assessment.	Waiting for completion of Greenville Class Environmental Assessment (Q2-2016).
2012	5181280286	SWMP SCM9 - Summit Park Ph 7	1,960,000	1,605,186	-	354,814	81.9%	Tony Sergi	Pond constructed, developer to submit request for payment.	Pond constructed, developer to submit request for payment.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2012	5181280287	Hannon Crk W/Tribby Drainage	250,000	211,202	20,662	18,136	92.7%	Tony Sergi	Study in progress. Complete in 2016.	Study in progress. Complete in 2016.
2012	5181280289	RHPB - SWM Pond	1,900,000	1,344,351	111,767	443,883	76.8%	Tony Sergi	SWMP constructed, end of maintenance inspection completed with minor pond modifications underway. Final payment to be issued. Project working in conjunction with project: 3620707006 RHPB-H9 Quantity Pond.	SWMP constructed, end of maintenance inspection completed with minor pond modifications underway. Final payment to be issued. Project working in conjunction with 3620707006 RHPB-H9 Quantity Pond.
2012	5181280292	SWMP - A13 Springbrook Pond	680,000	-	-	680,000	0.0%	Tony Sergi	Developer constructing SWMP, construction is underway (Dussin Estates).	To be constructed by developer in conjunction with development. Possible 2016 construction.
2012	5181280293	SWMP - A16 D'Amico Cimino Land	2,100,000	-	-	2,100,000	0.0%	Tony Sergi	Construction underway by developer (Ancester Woodlands subdivision).	To be constructed by developer in conjunction with Ancester Woodlands subdivision. 2016 construction.
2012	5181280294	SWMP W19 - Parkside Hills Ph 2	2,210,000	-	-	2,210,000	0.0%	Tony Sergi	To be constructed by developer in conjunction with Park Place Phase 2. Possible 2016 construction.	To be constructed by developer in conjunction with Park Place Phase 2. Possible 2016 construction.
2012	5181280295	SWMP SM4 - Penny Lane Estates	2,610,000	2,607,297	-	2,703	99.9%	Tony Sergi	Constructed, developer to submit request for payment.	Constructed, developer to submit request for payment.
2012	5181280297	SCUBE Master Drainage Plan EA	796,248	47,174	242,209	506,864	36.3%	Tony Sergi	Study in progress for Block Plan Servicing Strategy - Block 2.	Study in progress for Block Plan Servicing Strategy - Block 2. Project working in conjunction with the following projects: 5160795756 SCUBE 2ndary-WW Servicing Plan.
2013	5181355369	Specific Area Stormwater MP	100,000	10,910	35,599	53,491	46.5%	Tony Sergi	Allocation for studies as required.	Allocation for studies as required.
2013	5181380090	Annual Storm Water Management	4,000,000	-	-	4,000,000	0.0%	Tony Sergi	Allocation for new facilities as development proceeds.	Allocation for new facilities as development proceeds.
2013	5181380377	Arvin - McNeilly to 350m W	540,000	43,393	-	496,607	8.0%	Tony Sergi	Detailed engineering design in progress. Project working in conjunction with projects: (Roads Development) 4031380377, (Sewage) 5161580377, (Water Works) 5141360377 Arvin-McNeilly to 350m W.	Project in detailed design stage and construction to commence in 2016. Project working in conjunction with 4031380377 Arvin-McNeilly to 350m W, 5141380377 Highland-Winterberry-Mt Albion, 5161160184 Highland-Winterberry-Mt Albion.
2013	5181380385	Watercourse 7 - Phase 2	300,000	35,477	31,321	233,202	22.3%	Tony Sergi	Detailed engineering design in progress. Construction for 2017	Project in design stage, construction for 2016.
2013	5181380390	Highland - Upper Mount Albion	400,000	-	-	400,000	0.0%	Tony Sergi	Will be constructed by developer in conjunction with adjacent development (Stoneywood Park Phase 2). Working in conjunction with projects: 4031380384 Highland - Upper Mount Albion, 5161180184 Highland-Winterberry-Mt Albion.	Will be constructed by developer in conjunction with adjacent development (Stoneywood Park Phase 2). Working in conjunction with 4031380384 Highland - Upper Mount Albion, 5161180184 Highland-Winterberry-Mt Albion.
2014	5181480090	Annual Storm Water Management	4,000,000	-	-	4,000,000	0.0%	Tony Sergi	Allocation for new facilities as development proceeds.	Allocation for new facilities as development proceeds.
2014	5181480461	Parkside Urbanization - Ph1	930,000	-	-	930,000	0.0%	Tony Sergi	Project in detail design and land acquisitions in progress. Utility relocations completed. Construction to commence in 2016. Project working in conjunction with project: 4031380386 Parkside Drive Urbanization being designed.	Project in detail design and land acquisitions in progress. Utility relocations completed. Construction to commence in 2016. Project working in conjunction with 4031380386 Parkside Drive Urbanization being designed.
2014	5181480484	SWMP - SL8 Cloverdale	70,000	59,469	-	10,531	85.0%	Tony Sergi	Final payment issued C15-12-15 (PED). Recover costs for staffing (\$10K) prior to closing of account.	Construction complete C15-12-15 (PED), final payment to be issued.
2014	5181480485	SWMP - H-9 Mewburn- Sheldon	3,140,000	143,383	3,547	2,993,069	4.7%	Tony Sergi	Detail design complete, awaiting MOECC approval. Anticipate tendering of project in Q4-2016. SWMP will be constructed in conjunction with the William Connell Park construction.	Project in detail design. SWMP will be constructed in conjunction with the William Connell Park construction.
2014	5181480486	SWMP - St Elizabeth Ponds	360,000	-	-	360,000	0.0%	Tony Sergi	Pond assessment final report completed. In discussion with landowner to schedule pond works (land ownership changed).	Pond assessment final report completed. In discussion with landowner to schedule pond works (land ownership changed).
2014	5181480488	Rymal - Darnall to Fletcher	660,000	405,385	79,586	175,029	73.5%	Tony Sergi	Construction complete C15-02-14 (PED), final payment to be issued. Project working in conjunction with project: 4031380388 Rymal-Darnall to Fletcher.	Construction complete C15-02-14 (PED), final payment to be issued. Project working in conjunction with 4031380388 Rymal-Darnall to Fletcher.
2015	5181580090	Annual Storm Water Management	4,000,000	-	-	4,000,000	0.0%	Tony Sergi	Allocation for new facilities as development proceeds.	Allocation for new facilities as development proceeds.
2015	5181580585	Sheldon (H-9) & Mewburn (H-24)	720,000	-	-	720,000	0.0%	Tony Sergi	Consultant retained for the detailed engineering design of the Mewburn SWMP. Project working conjunction with project: 5181580586 SWMF H-24 (Mewburn Pond).	Detail design to commence in 2016. Project working in conjunction with other same project: 5181580586 - SWMF H-24 (Mewburn Pond).

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2015	5181580586	SWMF H-24 (Mewburn Pond)	2,130,000	7,165	93,203	2,029,633	4.7%	Tony Sergi	Consultant retained for the detailed engineering design of the Mewburn SWMP. Real Estate acquiring lands. Project working in conjunction with other same project: 5181580585 Sheldon (H-9) & Mewburn (H-24).	Acquisition of lands underway. Detailed design to commence in 2016. Project working in conjunction with other same project: 5181580585 Sheldon (H-9) & Mewburn (H-24).
2015	5181580594	First Rd W - Green Mtn to Mud	1,100,000	-	-	1,100,000	0.0%	Tony Sergi	Road will be constructed by developer in conjunction with the Red Hill development. Project working in conjunction with Roads Development project: 4031580594 First Rd W-Green Mtn to Mud.	Road will be constructed by developer in conjunction with the Red Hill Phase 1 development.
2015	5181580596	Green Mtn-Morrissey-First	220,000	-	-	220,000	0.0%	Tony Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with projects: (Roads Development) 4031180195 Green Mt-First to Centennial, Project working in conjunction with projects: (Water Works) 5141180195 Green Mtn-First W to Upp Cert. and (Storm Sewer) 5181580596 Green Mtn-Morrissey-First Rd W.	Road will be constructed by developer in conjunction with the Red Hill Phase 1 development.
2016	5181680090	Annual SWM Program	4,000,000	-	-	4,000,000	0.0%	Tony Sergi	Allocation for new facilities as development proceeds.	N/A
2016	5181680680	Big Creek	200,000	-	-	200,000	0.0%	Tony Sergi	Initiate study in 2016	N/A
Sub-Total Storm Sewer Growth Program			78,737,558	30,694,231	1,386,421	46,656,906	40.7%			
Sewage Works Program										
2007	5160795760	Southcoke PS&F-Forcmain-HC008	6,312,100	2,111,766	945,543	3,254,790	48.4%	Tony Sergi	Pump station upgrades (C11-40-15) and sewer upgrades is currently under construction (Ancaster Glen Phase 2).	Consultant has been retained to undertake pump station upgrades (C11-40-15). Construction is anticipated for 2016. Sewer upgrades will be completed by developer in conjunction with the Ancaster Glen Phase 2 subdivision.
2008	5160808883	Rymal - Dakota to Fletcher	2,402,420	1,992,658	110,019	299,744	87.5%	Tony Sergi	Construction complete, costs to be finalized.	Construction complete, costs to be finalized.
2009	5161096011	Intensification Infra Upgrades	400,000	1,111,783	-	(711,783)	277.9%	Tony Sergi	Pilot project underway. Study to commence in 2016.	Pilot project underway. Study to commence in 2016.
2011	5181180184	Highland-Winterberry-Mt Albion	520,000	80,020	-	439,980	15.4%	Tony Sergi	To be constructed by developer when development proceeds. Construction is expected to commence in 2017. Project working in conjunction with projects: 4031380384 Highland - Upper Mount Albion, 5181380377 Arvin - McNelly to 350m W., 5161180184 Highland-Winterberry-Mt Albion.	To be constructed by developer when development proceeds. Construction is expected to commence in 2016. Project working in conjunction with project: 4031380384 Highland - Upper Mount Albion, 5181380377 Arvin - McNelly to 350m W., 5161180184 Highland-Winterberry-Mt Albion.
2011	5161180187	Garnier Rd W- Raymond to Hwy 6	2,400,000	30,777	-	2,369,223	1.3%	Tony Sergi	To be constructed by developer when development proceeds.	To be constructed by developer when development proceeds.
2011	5161180188	RR36-Binbrook Rd to Viking Dr	890,000	183,193	662,778	44,029	95.1%	Tony Sergi	Under construction C15-05-15 (HSW)	Project tendered C15-05-15 (HSW) for 2016 construction.
2011	5161196011	Intensification Infrass Upgrade	400,000	151,137	42,592	206,271	48.4%	Tony Sergi	Pilot project underway. Study to commence in 2016. Project working in conjunction with project: 5181380390 Highland - Upper Mount Albion.	Pilot project underway. Study to commence in 2016. Project working in conjunction with 5181380390 Highland - Upper Mount Albion.
2012	5161280290	Nash Area WW Sewer Outlet	4,530,000	1,020,576	-	3,509,424	22.5%	Tony Sergi	Partially constructed, developer to submit request for payment (Victory and Red Hill).	Partially constructed, developer to submit request for payment (Victory and Red Hill).
2012	5161280292	SS Rd Sewer - Flying J Pilot	2,040,000	-	-	2,040,000	0.0%	Tony Sergi	To be constructed by developer when development proceeds. Construction is expected to commence in 2016.	To be constructed by developer when development proceeds. Construction is expected to commence in 2016.
2013	5161380392	RRBP-Twenty-Dartrail to Glover	566,670	241,665	-	325,005	42.6%	Tony Sergi	Works complete and final payment issued. Recover for staff costs.	Works complete and final payment issued. Recover for staff costs.
2014	5161480480	Comorant San Sewer Extension	620,000	-	-	620,000	0.0%	Tony Sergi	Received MOECC approval on the EA on June 24, 2016. Detailed engineering design in progress and tender for the construction before the end of the year. Project working in conjunction with projects: (Industrial Land) 3621507501 and (Water Works) 5141480480 Comorant Rd Extension.	30 day Project File Review completed and Part II - Order (Bump up) Request received on the project. Project cannot proceed to implementation until MOECC makes a determination on the Bump Up Request.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	COMPLETE % e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2015	5161580377	Arvin - McNeilly to 350m west	80,000	7,890	-	72,110	9.9%	Tony Sergi	Detailed engineering design in progress. Project working in conjunction with projects: (Roads Development) 4031380377, (Storm Sewers) 5181380377, (Water Works) 5141380377 Arvin-McNeilly to 350m W.	Project in design stage and construction is scheduled for 2016. Project working in conjunction with 4031380377 Arvin-McNeilly to 350m W, 5141380377 Arvin - McNeilly to 350m W.
2016	5161880684	Up Mt Albion-Stone - Highland	280,000	-	-	280,000	0.0%	Tony Sergi	Under construction (Heritage Highlands) by developer. Project working in conjunction with project: 4031680684 Up Mt Albion-Stone Ch to Rymal.	N/A
Sub-Total Sewage Works Program			21,441,190	6,931,465	1,760,932	12,748,793	40.5%			
Roads - Development Program										
2004	4030480483	Seabreeze-glover to McNeilly	950,000	337,729	-	612,271	35.6%	Tony Sergi	Portion of Seabreeze constructed in conjunction with Seabreeze Phase 3. Developer to submit request for payment (holdback).	Portion of Seabreeze constructed in conjunction with Seabreeze Phase 3. Developer to submit request for payment (holdback).
2006	4030680680	Springbrook Ave Urbanization	1,511,510	65,751	-	1,445,759	4.4%	Tony Sergi	Portion of Springbrook Avenue has been secured under a development application and construction is expected to commence in 2016.	Urbanization will be co-ordinated with developments (Springbrook Meadows Phase 2, Meadowlands Ph. 10).
2007	4030755707	Waterdown S Sched C Class EA	1,952,340	1,764,564	-	187,776	90.4%	Tony Sergi	Environmental Assessment complete. Costs to be finalized.	Environmental Assessment complete. Costs to be finalized.
2007	4030780741	Binbrook Rd Roundabout	450,000	691,648	-	(241,648)	153.7%	Tony Sergi	Roundabout constructed, final payment to be issued.	Roundabout constructed, final payment to be issued.
2007	4030780743	McMaster Ave Urbanization	340,000	85,199	-	254,801	25.1%	Tony Sergi	Final payment (holdback) still to be made, developer to submit request.	Final payment (holdback) still to be made, developer to submit request.
2007	4030780746	Binbrook Community Core Improv	1,046,570	106,485	-	940,085	10.2%	Tony Sergi	Project tendered C15-05-15 (HSW) for 2016 construction. Project working in conjunction with project: 4031280289 RR 56-Binbrook Rd to Cemetery.	Project tendered C15-05-15 (HSW) for 2016 construction. Project working in conjunction with 4031280289 RR 56-Binbrook Rd to Cemetery.
2008	4030808855	Dartrail - Rymal to Dickenson	6,507,820	2,819,620	20,000	3,668,200	43.6%	Tony Sergi	Phase 1 (Rymal to Twenty) constructed C15-40-13 (SW). Need to acquire lands for Phase 2 (Twenty to Dickenson).	Phase 1 (Rymal to Twenty) constructed C15-40-13 (SW). Need to acquire lands for Phase 2 (Twenty to Dickenson).
2009	4030808977	Road EA for N-W Quad Hwy 5 & 6	100,000	9,871	-	90,129	9.9%	Tony Sergi	Environmental Assessment was co-ordinated with MTO's TSER Addendum. MTO to request for payment.	Environmental Assessment was co-ordinated with MTO's TSER Addendum. MTO to request for payment.
2009	4030808978	Growth Related Studies	200,000	87,039	-	112,961	43.5%	Tony Sergi	On going	On going
2009	4030808984	Rymal-Up Centennial to Dartrail	1,807,440	1,466,346	200,270	140,824	92.2%	Tony Sergi	Detailed design (Dartrail to Fletcher) complete, costs to be finalized.	Detailed design (Dartrail to Fletcher) complete, costs to be finalized.
2009	4030808985	Copes Lane - Jones to 330m E	1,000,000	207,383	-	792,617	20.7%	Tony Sergi	Road urbanized by developer under Trillium Gardens Phase 2. Developer to submit request for payment.	Road urbanized by developer under Trillium Gardens Phase 2. Developer to submit request for payment.
2009	4030808986	TrinityChurchCorridor- 53&Stone	17,280,000	11,584,521	3,766,807	1,928,672	88.8%	Tony Sergi	Project under construction, C15-34-15 (HS).	Project under construction, C15-34-15 (HS).
2010	4031080095	Mtd Aterial-Mtn Brow- Dundas	3,880,850	10,846	-	3,870,004	0.3%	Tony Sergi	Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Developer to submit request for payment. Balance of road to be constructed under Phase 2.	Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Developer to submit request for payment. Balance of road to be constructed under Phase 2.
2011	4031180180	Highland- Mt Albion- Pritchard	2,140,000	20,167	-	2,119,833	0.9%	Tony Sergi	Section from Upper Mount Albion to URRHP will be urbanized by developer in conjunction with the new development, 2017 construction. Portion from URRHP to Pritchard in detailed design and construction in 2016.	Road to be urbanized by developer in conjunction with the new development. Anticipate construction to commence in 2016.
2011	4031180181	Parkside-Hwy 6-Main Class EA	200,000	213,939	8,315	(22,254)	111.1%	Tony Sergi	Environmental Assessment completed, project costs to be finalized.	Environmental Assessment completed, project costs to be finalized.
2011	4031180195	Green Mt-First to Centennial	1,840,000	-	-	1,840,000	0.0%	Tony Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with projects: (Water Works) 5141180195 Green Mtn-First W to Upp Cent, and (Storm Sewer) 5181580596 Green Mtn-Morrissey-First Rd W.	To be constructed by developer in conjunction with the adjacent Red Hill developments.
2011	4031180582	Development Road Urbanization	367,880	202,741	13,219	151,920	58.7%	Tony Sergi	Monies are allocated to specific road projects as development proceeds.	Monies are allocated to specific road projects as development proceeds.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2011	4031180583	Upper Mt Albion Urbanization	134,000	34,623	-	99,377	25.8%	Tony Sergi	Road to be urbanized by developer in conjunction with the new development. Anticipate construction to commence in 2017. Project working in conjunction with project: 5141380370 Upper Mount Albion-Highland.	Road to be urbanized by developer in conjunction with the new development. Anticipate construction to commence in 2016. Project working in conjunction with 5141380370 Upper Mount Albion-Highland.
2012	4031280288	Mountain Brow Rd- Waterdown	5,110,000	-	-	5,110,000	0.0%	Tony Sergi	Road urbanization will be completed in conjunction with the Waterdown Bay Phase 2 development. Anticipate for 2018 construction.	Road urbanization will be completed in conjunction with the Waterdown Bay Phase 2 development. Anticipate for 2017 construction.
2012	4031280289	RR 56-Binbrook Rd to Cemetery	3,200,000	990,840	2,610,621	(401,461)	112.5%	Tony Sergi	Construction in progress C15-05-15 (HSW). Project working in conjunction with 4030780746 Binbrook Community Core Improv.	Project tendered C15-05-15 (HSW) for 2016 construction. Project working in conjunction with project: 4030780746 Binbrook Community Core Improv.
2012	4031280291	Wilson-McLure Traffic Circle	1,000,000	-	-	1,000,000	0.0%	Tony Sergi	Under construction by developer. Developer to request for payment upon completion (Wilson Common).	Under construction by developer. Developer to request for payment upon completion (Wilson Common).
2012	4031280292	Fifty Rd at SSR Intersectn Upgd	1,090,000	-	-	1,090,000	0.0%	Tony Sergi	Works will be completed in conjunction with the proposed development. Potential for 2016.	Works will be completed in conjunction with the proposed development. Potential for 2016.
2012	4031280294	Hwy 5 & 6 Interchg EA & Improv	10,770,000	13,556	1,391	10,756,053	0.1%	Tony Sergi	MTO project which the City has entered into a cost sharing agreement. MTO has acquired land on a willing seller basis. No timing identified for construction.	MTO project which the City has entered into a cost sharing agreement. MTO has acquired land on a willing seller basis. No timing identified for construction.
2012	4031280582	Development Road Urbanization	500,000	333,021	-	166,979	66.6%	Tony Sergi	Monies are allocated to specific road projects as development proceeds.	Monies are allocated to specific road projects as development proceeds.
2013	4031380360	Waterdown-Burlington Rd Upgrade	3,970,000	2,148,699	-	1,821,301	54.1%	Tony Sergi	Road will be designed and constructed by City of Burlington and cost shared as per the Financial Agreement. Project currently in detailed design phase.	Road will be designed and constructed by City of Burlington and cost shared as per the Financial Agreement. Project currently in detailed design phase.
2013	4031380377	Arvin - McNeilly to 350m W	690,000	16,069	110,460	563,471	18.3%	Tony Sergi	Detailed engineering design in progress. Project working in conjunction with projects: (Storm Sewer) 5181380377, (Sewage Works) 5161580377, (Water Works) 5141380377 Arvin-McNeilly to 350m W.	Project in design stage and construction will commence in 2016. Coordinate with projects 5181380377 Arvin-McNeilly to 350m W. and 5141380377 Arvin-McNeilly to 350m W.
2013	4031380382	RHB Twenty Rd Dartrnal-Glover	2,933,330	2,003,514	-	929,816	68.3%	Tony Sergi	Works complete, final payment issued. Account to be closed pending final accounting.	Works complete, final payment issued. Account to be closed pending final accounting.
2013	4031380383	RR 56 - Southbrook to Binbrook	2,600,000	578,168	1,960,814	61,017	97.7%	Tony Sergi	Construction in progress C15-05-15 (HSW).	Project tendered C15-05-15 (HSW) for 2016 construction.
2013	4031380384	Highland - Upper Mount Albion	1,110,000	-	-	1,110,000	0.0%	Tony Sergi	Road will be urbanized in conjunction with the adjacent development. Developer anticipates to proceed in 2017. Project working in conjunction with projects: 5181380390 Highland-Upper Mount Albion, 5161180184 Highland-Winterberry-Mt Albion.	Road will be urbanized in conjunction with the adjacent development. Developer anticipates to proceed in 2016. Project in conjunction with 5181380390 Highland-Upper Mount Albion, 5161180184 Highland-Winterberry-Mt Albion.
2013	4031380386	Parkside Drive Urbanization	6,850,000	1,034,195	55,013	5,760,792	15.9%	Tony Sergi	Utility relocations complete. Real Estate acquiring road widenings. Tender for construction start in 2016. Project working in conjunction with project: 5181480461 Parkside Urbanization Ph1.	Project in detail design and land acquisitions in progress. Utility relocations completed. Construction to commence in 2016. Project working in conjunction with 5181480461 Parkside Urbanization Ph1.
2013	4031380387	Roundabout@Isaac Brook & First	330,000	-	-	330,000	0.0%	Tony Sergi	Roundabout to be constructed by developer in conjunction with development (198 First Road West).	Roundabout to be constructed by developer in conjunction with development (198 First Road West).
2013	4031380388	Rymal - Dartrnal to Fletcher	20,110,000	15,582,420	732,901	3,794,680	81.1%	Tony Sergi	Construction complete (C15-02-14 (PED) and C15-51-14 (PED), costs to be finalized. Project working in conjunction with project: 5181480488 Rymal - Dartrnal to Fletcher.	Construction complete (C15-02-14 (PED) and C15-51-14 (PED), costs to be finalized. Project working in conjunction with project: 5181480461 Rymal - Dartrnal to Fletcher.
2013	4031380389	North-South Rd EA (connection)	130,000	-	-	130,000	0.0%	Tony Sergi	Environmental Assessment to commence pending timing on the closure of Parkside Drive @ Hwy 6 (no timing specified by MTO).	Environmental Assessment to commence, subject to completion of the Transportation Master Plan update.
2013	4031380390	East-West Corridor Waterdown	23,690,000	704,759	49,855	22,905,386	3.2%	Tony Sergi	Acquiring lands for new roadway.	Acquisition of lands for new roadway.
2013	4031380391	North Service Road Green Road	200,000	-	-	200,000	0.0%	Tony Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project: 4031380392 North Service Road Millen Road.	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with 4031380392 North Service Road Millen Road.
2013	4031380392	North Service Road Millen Road	200,000	-	-	200,000	0.0%	Tony Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project: 4031380391 North Service Road Green Road.	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with 4031380391 North Service Road Green Road.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2014	4031480481	Barton Street Improvements	220,000	10,000	200,000	10,000	95.5%	Tony Sergi	Consultant has been retained C3-01-16 to carry out Class Environmental Assessment (Phase 3 & 4). Project working in conjunction with project: 4031580587 Fifty Road EA.	Currently soliciting consulting services (C3-01-16) to complete Class Environmental Assessment (Phase 3 and 4).
2014	4031480485	Glover Road Cul-de- Sac	420,000	7,604	18,918	393,478	6.3%	Tony Sergi	Currently pursuing land acquisitions and detailed design.	Currently pursuing land acquisitions and detailed design.
2014	4031480582	Development Road Urbanization	500,000	499,556	-	444	99.9%	Tony Sergi	Monies are allocated to specific road projects as development proceeds.	Monies are allocated to specific road projects as development proceeds.
2015	4031580582	Development Road Urbanization	500,000	-	-	500,000	0.0%	Tony Sergi	Monies are allocated to specific road projects as development proceeds.	Monies are allocated to specific road projects as development proceeds.
2015	4031580584	Nebo - Rymal to Twenty Rd E	220,000	-	-	220,000	0.0%	Tony Sergi	2017 work plan to carry out detailed design.	2016 work plan to carry out detailed design.
2015	4031580585	Twenty Rd Extension Sched C EA	120,000	-	-	120,000	0.0%	Tony Sergi	Terms of Reference for the EA prepared and finalizing RFP with Procurement.	Environmental Assessment to be initiated in 2016.
2015	4031580586	RHP-Stone - Pritchard to RHPV	750,000	409,847	-	340,153	54.6%	Tony Sergi	Road reconstructed by Developer (Heritage Commons). Surface asphalt to be placed. Developer to request for payment upon completion.	Under construction by developer. Developer to request for payment upon completion.
2015	4031580587	Fifty Road EA	220,000	-	154,306	65,694	70.1%	Tony Sergi	Consultant has been retained C3-01-16 to carry out Class Environmental Assessment (Phase 3 & 4). Project working in conjunction with project: 4031480481 Barton Street Improvements.	Currently soliciting consulting services (C3-01-16) to complete Class Environmental Assessment (Phase 3 and 4).
2015	4031580588	Fruitland Road EA	100,000	-	-	100,000	0.0%	Tony Sergi	Environmental Assessment to be undertaken in conjunction with BPSS for Block 1. BPSS is currently underway.	Environmental Assessment to be undertaken in conjunction with BPSS for Block 1. BPSS is currently underway.
2015	4031580589	Rymal - Fletcher to Up Centenn	770,000	-	-	770,000	0.0%	Tony Sergi	Commence detailed engineering design in 2016.	Commence detailed engineering design in 2016.
2015	4031580594	First Rd W - Green Mtn to Mud	1,650,000	-	-	1,650,000	0.0%	Tony Sergi	To be constructed by developer in conjunction with development (Red Hill). Project working in conjunction with sewer project: 5181580594 First Rd W-Green Mtn to Mud.	To be constructed by developer in conjunction with development (Red Hill).
2016	4031680582	Development Road Urbanization	500,000	-	-	500,000	0.0%	Tony Sergi	Monies are allocated to specific road projects as development proceeds.	N/A
2016	4031680680	Garth St Extension Class EA	280,000	-	-	280,000	0.0%	Tony Sergi	On 2016 work plan	#N/A
2016	4031680681	Garner Rd-Hwy2 Wilson-Fiddlers	1,870,000	-	-	1,870,000	0.0%	Tony Sergi	Road to be coordinated with Public Works watermain project: 5141396351 Garner Watermain Trunk W09.	N/A
2016	4031680684	Up Mt Albion-Stone Ch to Rymal	2,750,000	-	-	2,750,000	0.0%	Tony Sergi	Portion of UWA reconstructed under Heritage Highlands Phase 1. Balance of road will be co-ordinated with the adjacent developments. Project working in conjunction with project: 5161680684 Up Mt Albion-Stone - Highland.	N/A
2016	4031680685	RHP-Darhail-Stone to Rymal	600,000	146,850	320,071	133,079	77.8%	Tony Sergi	Detailed engineering design in progress. Construction for 2017.	N/A
Sub-Total Roads Development Program			137,631,740	44,187,571	10,222,961	83,221,208	39.5%			

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
Planning Division										
Planning										
1999	8109955004	SC Highway 8 Urban Design	27,000	-	-	27,000	0.0%	Anita Fabac	This project is on hold until all of the Ontario Municipal Board appeals regarding the Fruitland-Winona Secondary Plan are resolved. Project is anticipated to start up in Q1-2017.	This project is on hold until the Ontario Municipal Board appeals regarding the Fruitland-Winona Secondary Plan are resolved. Project is anticipated to start up in Q1-2017.
2001	8090149100	Major Gateways to City Phase 1	100,000	61,399	19,680	18,921	81.1%	Anita Fabac	Remaining funds to be used by Public Works for Civic Gateway Study (PW14044).	Remaining funds to be used by Public Works for Civic Gateway Study (PW14044).
2003	8300355100	LRP OP Reform	5,873,400	5,550,972	10,650	311,778	94.7%	Joanne Hickey-Evans	Official Plan Policy work such as housekeeping matters, inquiries, OPA's continue as daily policy work.	Elfrida is expected to be dealt with in 2016.
2006	8100655600	SCUBE Secondary Plan	66,880	52,474	-	14,406	78.5%	Christine Newbold	Appeals of the secondary plan are ongoing. The entire plan is still under appeal. Additional consulting work may be required as part of the ongoing board hearings. Spring 2016 OMB prehearing postponed pending outcome of settlement discussions.	Appeals of the secondary plan are ongoing. The entire plan is still under appeal. Additional consulting work may be required as part of the ongoing board hearings. The board hearing in November was put over until Spring 2016.
2007	8140755700	Aggregate Resource Study	502,280	145,821	-	356,459	29.0%	Joanne Hickey-Evans	Background work on Elfrida will commence in late 2016 and the work on aggregates will be paid for by this account.	Background work on Elfrida will start in 2016. Project working in conjunction with project 8121355605 Elfrida Expansion-Studies.
2008	8140855800	Official Plan-OMB Appeal	1,605,650	1,076,916	-	528,734	67.1%	Joanne Hickey-Evans	The Elfrida OMB hearing will be scheduled in 2017.	The Elfrida Ontario Municipal Board appeals is outstanding and will not be resolved until 2016.
2009	8120955900	Community Planning Studies	806,190	501,115	92,573	212,501	73.6%	Christine Newbold	Centennial Neighbourhoods Secondary Plan nearing completion. Final PIC held Q2-2016. Final report anticipated in Q3-2016 and Council adoption for Q4-2016. Draft Tail Building Guidelines presented at PIC in Q2-2016. Additional work on Guidelines being done and will inform the Downtown Secondary Plan Review. Anticipated completion is Q4-2016.	Work on the Centennial Neighbourhoods Secondary Plan is proceeding on schedule. The second PIC completed in Q4-2015. The third and final PIC is anticipated in Q2-2016. Final report is anticipated in Q3-2016. The Tail Buildings Guidelines are proceeding on schedule. Preliminary draft guidelines submitted in Q4-2015. Completion of the project is anticipated in Q2-2016.
2009	8120955903	Longwood Rd-Main to Aberdeen	120,000	25,817	-	94,183	21.5%	Anita Fabac	The vacancy has been filled. Discussions with LRT staff need to occur to determine the impact of LRT on Longwood Road. These discussions will occur Q3-2016.	There has been a new vacancy. The Project has been put on hold until a new urban designer has been hired and other projects are underway. This project is anticipated to start up in Q4-2016.
2010	8141055100	Nodes & Corridors Plans	550,000	72,766	-	477,234	13.2%	Christine Newbold	Background work on Upper James Corridor began in Q2-2016. Planning needs and project scope currently being developed. Work on project anticipated to begin Q1-2017.	Work on the Upper James Corridor is scheduled to begin in 2016.
2010	8141055101	Residential Intensity Strategy	157,000	38,671	18,692	99,637	36.5%	Joanne Hickey-Evans	The report on parkland dedication by the consultant was completed and the OPA and valuation changes will be merged with the city wide report.	Report on parkland on small scale intensification will be presented to Planning Committee by Q2-2016. Project working in conjunction with project: 8101355100 Comprehensive Zoning By-Law.
2011	8101157100	Digital Tracking-Planning Apps	150,000	-	-	150,000	0.0%	Dio Ortiz	Project commencement remains on target for Q3-2016. AMANADA 7 upgrade scheduled to commence August 2016. Project working in conjunction with projects: (Growth) 8121457600 AMANADA Implementation,	With the announcement of the AMANADA 7.0 release, this project will move to end of Q3-2016 to take advantage of enhancements to the Web service tools and functionality available in this release. Development for the Digital Tracking project will commence in conjunction with the AMANADA 7 upgrade. Project working in conjunction with: 8121457600 AMANADA Implementation.
2011	8121159100	Cootes to Escarpment Eco-Park	550,000	550,000	-	-	100.0%	Anita Fabac	Planning staff provide support for this project. Public Works staff are the project leads.	Planning staff provide support for this project. Public Works staff are the project leads.
2011	8141155103	Zoning By-law OMB Appeals	325,000	75,077	-	249,923	23.1%	Joanne Hickey-Evans	Pre hearing continue and hearing dates to be scheduled for Q4-2016 and in 2017.	First pre-hearing for rural zoning will be held in April 2016. Timing of other appeals will be addressed after the pre-hearing.
2011	8141155104	Bayfront Ind Secondary Plan	495,000	119,906	29,000	346,094	30.1%	Christine Newbold	Consultant for Phase 2 was selected and will begin work late Q3-2016. Additional work on the project approved by Council in Q2-2016 (PED 14117c). RFP was issued in Q2-2016 and submissions being reviewed to award contract. Status update report will be brought to Planning Committee Q3-2016.	RFP for Phase 2 is being prepared and will be sent out to tender in Q2-2016.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$)	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2012	8121255620	Part IV Designate of Property	620,000	98,476	108,307	413,216	33.4%	Anita Fabac	7 designations are in process for 2016. The Cultural Heritage Impact assessments will be completed by Q4-2016 with Council adoption of the By-laws in Q1-2017.	Work based on the Council approved work plan until 2024 and the designation of approximately four properties per year. Two of the four 2016 projects will begin in Q1/Q2-2016.
2012	8201255700	Ottawa St Streetscape Improve	100,000	23,008	-	76,992	23.0%	Anita Fabac	Due to a vacancy at the end of Q4-2015 the project has been put on hold. The project will resume in Q4-2016 and will be brought to Council in Q1-2017.	Staff are finalizing the final document. The Report will be brought to Council in Q2-2016.
2013	8101355100	Comprehensive Zoning By-Law	1,100,000	593,324	74,943	431,733	60.8%	Joanne Hickey-Evans	Project working in conjunction with project: (2016) 8101655600 Comp Zoning By-Law	Continuing with zoning along the LRT line and the commercial mixed use zoning. Q2-2016 reports on public consultation on the B-line will be presented to Planning Committee. Project working in conjunction with project: 8141055101 Residential Intensity Strategy.
2013	8121355605	Elfrida Expansion-Studies	1,577,500	107,911	463,892	1,005,697	36.2%	Christine Newbold	Phase one of the Sub Watershed Study is anticipated for Q4-2016. RFP for the secondary plan, infrastructure, and transportation studies is almost complete and consultant team will be in place by the end of Q3-2016. Ongoing appeals in the Elfrida area could impact overall timing. Project working in conjunction with 8140755700 Aggregate Resource Study.	Phase one of the Sub Watershed Study is proceeding on time. Anticipated completion date for Phase one is Q3-2016. Work on the RFP secondary plan, infrastructure, and transportation studies will continue in Q1-2016. Work on the RFP was delayed due to temporary staff shortage. The shortage will be addressed in Q1-2016. Ongoing appeals in the Elfrida area could impact overall timing. Project working in conjunction with 8140755700 Aggregate Resource Study.
2013	8141355500	City Wide Employment Survey	261,000	121,137	-	139,863	46.4%	Joanne Hickey-Evans	Project working in conjunction and remaining funds to be moved to project: (2016) 8141655600 City Wide Employment Survey. The use of Appropriation forms will be undertaken in accordance with the Capital Budget Appropriation Policy. This project will be closed.	Employment Survey will be conducted in the summer 2016.
2013	8141355510	Food and Farming Action Plan	120,000	109,899	-	10,101	91.6%	Joanne Hickey-Evans	Project working in conjunction and remaining funds to be moved to project: (2016) 8121655604 Implement Food & Farming Plan. The use of Appropriation forms will be undertaken in accordance with the Capital Budget Appropriation Policy. This project will be closed.	The funding will be used for Queen's Park Day as well as a series of workshops on agriculture.
2014	8121455500	St Clair-Heritage Plan Review	100,000	-	-	100,000	0.0%	Anita Fabac	This project has been on hold. It is anticipated that the vacant position will be filled in Q3-2016. Once the position is filled, the project will resume in Q4-2016.	The project has been put on hold because of other projects needing to be completed. The project will start up again in Q1-2016.
2014	8121459100	Natural Areas Acquisition Fund	100,000	-	-	100,000	0.0%	Anita Fabac	Staff will be developing agreements for conservation organizations. Funds are used as request are made. No formal requests for the funding have been made to date.	Report including the recommendations for how to implement the Fund was approved by Council in December 2015. Staff will be developing agreements for conservation organizations. The money will be used as requests are made.
2014	8121459101	Peer Review-Lafarge S Quarry X	104,475	81,724	23,010	(259)	100.2%	Anita Fabac	There were four peer reviews being conducted and three are complete (air quality, noise, blasting). The fourth is hydrogeology and it is on-going. We are waiting for the proponent to provide comments back to us on the most recent peer reviewer comments. Timing is unknown.	Peer review is part of review of related Planning Act applications. Upon completion of the review, staff will be preparing a report to Planning Committee with a recommendation on the applications. Timing will be determined when the Peer Reviews are completed.
2015	8141555600	Hamilton Growth Management Review	945,000	232,634	16,495	695,871	26.4%	Joanne Hickey-Evans	A report on the proposed changes to the Provincial Plans will be considered by Planning Committee at its September 6 meeting.	December 2015, Council approved a series of recommendations on the Greenbelt/NEC boundary review. Background work proceeding on Growth Plan.
2016	8101655600	2016 Comp Zoning By-Law	1,660,000	-	-	1,660,000	0.0%	Joanne Hickey-Evans	Held 4 series of open houses in May/June as well as stakeholder meetings to consider the changes to the Commercial/Mixed Use (CMU) and the LRT Zones. Report to Planning Committee on LRT zones in October. Additional public consultation for CMU zones in Q4-2016. Work on Residential Zones and Port Lands Zoning is progressing. Report on Port Lands zoning to be brought forward to Planning Committee in Q4-2016. Project working in conjunction with project: (2013) 8101355100 Comprehensive Zoning By-Law	#N/A

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2016	8121655601	Barton Tiffany Design Study	150,000	-	-	150,000	0.0%	Christine Newbold	Staff are developing the implementation zoning for the Barton Tiffany Urban Design Study. This work is being informed by the work on the Transit Supportive Zones, the commercial and mixed use zones and the residential zones as part of the comprehensive zoning review project.	#N/A
2016	8121655602	DC Study and Grids Update	705,000	-	-	705,000	0.0%	Christine Newbold	Staff have developed a pilot methodology for assessing and reviewing the servicing implications of redevelopment and intensification within the established urban area. The methodology will be expanded to the built boundary area to inform the development of growth options and scenarios as part of the municipal comprehensive review and the development of a financial strategy to support the growth options.	#N/A
2016	8121655604	Implement Food & Farming Plan	30,000	-	-	30,000	0.0%	Joanne Hickey-Evans	The funding has been used for workshops and will be used for an educational day at Queens Park in the Fall. Project merging with project: (2013) 8141355510 Foot and Farming Action Plan. Appropriation Policy. The use of Appropriation forms will be undertaken in accordance with the Capital Budget Appropriation Policy.	#N/A
2016	8121655606	Site Plan Guidelines Update	200,000	-	-	200,000	0.0%	Anita Fabac	Staff are preparing the Work plan and Terms of Reference. Consultant will be retained in Q4-2016.	#N/A
2016	8121655608	Parkland Ded Plan Policy By-Law	420,000	-	-	420,000	0.0%	Joanne Hickey-Evans	Staff is meeting with a consultant for them to undertake a review of practices and Official Plan policies for other municipalities. Phase 1 report to be presented to Planning Committee in Q4-2016.	#N/A
2016	8141655600	2016 CityWide Employment Survey	99,000	-	-	99,000	0.0%	Joanne Hickey-Evans	Employment Survey being conducted during summer. Project merging with project: (2013) 8141355500 City Wide Employment Survey. Appropriation Policy. The use of Appropriation forms will be undertaken in accordance with the Capital Budget Appropriation Policy.	#N/A
Total Planning			19,620,375	9,639,048	867,243	9,124,084	53.5%			

Parking By-Law Services Division

Parking Operations Program										
2012	4901245100	Repairs-York Boulevard Parkade	2,746,000	1,151,260	1,010,598	584,142	78.7%	Jeffrey Everets	Construction commenced May 2016. Account to remain open as it is a multi-year project.	Project tender Q1-2016. Account to remain open as it is a multi-year project.
2014	4901445100	Parking Lots-Service Repairs	275,000	-	-	275,000	0.0%	TBD	Project on hold pending staff replacement.	Tender Expected Q1-2016.
2014	4901457100	Monetary Penalty-New Process	150,000	42,307	-	107,693	28.2%	Kerry Davren	Parking portion of project completed but project expanded to Animal Control and Licensing. Account to remain open. Staff will report to Council Q3-2016 with a project update.	Implemented Aug 23/15. Account to remain open until final bills are paid. Project under budget.
2015	4901545100	Waterproofing Review & Repair	75,000	13,890	2,590	56,520	24.6%	TBD	Project on hold pending staff replacement.	Review completed. Required repairs more expensive than anticipated. Project to be re-evaluated for 2017 budget. Account will be closed once final bills are paid.
2015	4901551100	Communications & Security Syst	75,000	-	-	75,000	0.0%	Jeffrey Everets	Hamilton Municipal Parking Systems to join corporate contract being developed by Facilities. Specifications currently under review.	Specifications under review. Tender Q2-2016.
2016	4901641600	Elevator Review-York Parkade	50,000	-	-	50,000	0.0%	TBD	Project on hold pending staff replacement.	#N/A
2016	8121641603	Animal Services Retrofit Renovation	65,000	-	52,000	13,000	80.0%	Paola Planegond	RFQ's have been issued and awarded work to commence July/Aug 2016.	#N/A
Total Parking Operations			3,435,000	1,209,456	1,065,189	1,161,355	66.2%			

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
Tourism & Culture Division										
Cultural Operations Program										
2007	8120755700	Cultural Heritage Landscape	111,880	111,127	1,401	(648)	100.6%	Sonia Mrva	Project will be closed pending final invoices.	Project review completed. Project plan in development and will continue through 2016.
2009	8120859901	Downtown Cultural Heritage Inventory	280,000	270,177	11,323	(1,489)	100.5%	Sonia Mrva	Deficit to be covered by the contingencies remaining in PO commitments. Once PO is cleared, account can be closed.	Final billing to be received and project will be closing in Q1-2016.
2010	7101057100	Point of Sale Systems- Museums	120,000	6,786	-	113,214	5.7%	Sonia Mrva	Proponent selected. Contract is in negotiation. Staff working on 'pre-discovery' planning and project management planning. Rollout to continue through Q1-2017.	RFP issued and closing at end of January 2016. Proponents to be evaluated by mid-February. Roll out of successful application to be initiated and to continue through 2016.
2010	7101058702	War of 1812 Commemoration	726,870	682,413	-	44,457	93.9%	Ian Kerr- Wilson	Final project installation has been delayed. New installation date in Q3-2016.	Final installation scheduled for beginning of construction season. Project can be closed thereafter. Budget increased by \$300K as additional revenue was received from Provincial Contribution, Federal Contribution, Other Subsidies/Grants, Ticket sales, & Tours
2010	7101058703	Auchmar Protocol Centre	1,286,715	1,228,324	-	58,392	95.5%	Carolyn Samko	First phase of garden wall restoration is completed. Remaining funds to be used to clear vines from remaining garden walls by end of Q3-2016. Once vine work completed, account will be closed.	Stucco conservation is underway to be completed Q2-2016. Once purchase order is expended, account is to be closed. New works to be carried out from 7201459400 Auchmar Centre.
2011	7201141108	St Mark's Stabilization	889,000	833,155	51,665	4,180	99.5%	Carolyn Samko	PHASE 1-CONSTRUCTION PLANNING Drawings and specifications 50% complete. To be completed by Q4-2016. Project is working in conjunction with project 7201641602 St. Mark's Re-hab-Canada 150.	PHASE 1-CONSTRUCTION PLANNING Drawings and specifications are underway to be completed by Q4-2016. Remainder of funds to be spent on site investigations for Phase One Adaptive Re-use project. Project working in conjunction with other same project: 7201541540-St. Mark Roof Replacement.
2011	7201141703	Ancaster Old Town Hall Repairs	535,080	520,171	10,311	4,598	99.1%	Carolyn Samko	Lighting restoration completed, pending final invoices. Remaining funds will be transferred to project: (2015) 7201541503 Ancaster Old Town Hall Windows. Appropriation Policy. The use of Appropriation forms will be undertaken in accordance with the Capital Budget Appropriation Policy.	LIGHTING Lighting restoration is completed. Once final invoices are paid, account will be closed.
2012	4241208103	Public Art - Ward 1	300,000	3,015	-	296,985	1.0%	Ken Coit	Project Bookmark completed June 2016. Final billing \$14,000. West Hamilton Rail Trail project is expected to commence Q3-2016 with completion in 2017 - budget commitment \$45,000. Churchill Park (Raoul Wallenberg) to be initiated Q4-2016 pending park walkway construction completion. Other projects are under review with the Council as part of the Public Art Master Plan review.	West Hamilton Rail Trail Public Art project is expected to be initiated in Q2-2016 with completion in 2017 - budget commitment \$45,000. Churchill Park Public Art project (Raoul Wallenberg) to be initiated in Q3-2016 pending park walkway construction. The Fishers of Paradise Book Mark project to be completed Q2-2016, budget commitment \$14,000. Other projects are under review with the Council.
2012	7101258706	Dundurn Castle Exteriors	333,993	226,861	76,768	30,364	90.9%	Carolyn Samko	COACH HOUSE Remaining funds are insufficient to undertake roofing. A new capital request is being submitted for 2017. A portion of the remaining funds will be used to offset the deficiency in project: 7201558505 Dundurn Interior Finishes. The rest of the remaining funds will be transferred to project: 7201658601 Dundurn Small Rooms, and utilized to complete work in the small room restoration.	COACH HOUSE Coach House roof specs and drawings are completed and final edits are underway.
2012	7201258702	HMST Building Repairs	471,782	462,627	-	9,155	98.1%	Carolyn Samko	Project completed. Remaining funds to be transferred to project 7201558604 Steam Mus Building Repairs and project can be closed once funds transferred. The use of Appropriation forms will be undertaken in accordance with the Capital Budget Appropriation Policy.	CARPENTERS SHED Restoration of doors underway. To be completed by end of Q2-2016.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2012	7201258704	Dundurn - Interior Rooms	324,485	308,140	16,692	(347)	100.1%	Carolyn Samko	Historic Structures Report to be completed and work to resume Q3-2016. PO closure requests have been submitted. Project will be closed once PO closures complete and remaining funds transferred to project: 7201658601 Dundurn Small Rooms.	Historic Structures Report supporting restoration work on the interior to be completed by Q2-2016 and account to be closed. New works to be carried out from 7201558505 Dundurn - Interior Finishes.
2012	7201258705	Hamilton & Scourge Radar System	205,000	178,864	28,105	(1,988)	101.0%	Ian Kerr- Wilson	Progress has been delayed due to insufficient funding. Transfer of additional funds from Reserve approved by Council. New completion is Q4-2016.	Project is underway. Some changes to the design have been approved. Completion still scheduled for Q2-2016.
2012	8201203500	Graffiti Management Initiative	50,000	24,266	-	25,734	48.5%	Ken Coit	Carter Park mural completed. James Street South Mural project in initial public consultation phase. Expected completion in Q2-2017.	Carter Park mural complete. Claremont construction complete. Installation Q2-2016. James St. South mural replacement project expected to commence Q2-2016.
2013	4241309204	Public Art - Cent Mem Rec Cntr - mural	17,500	-	-	17,500	0.0%	Ken Coit	Under review with the community and Ward Councillor.	Waiting clarification from Facilities, re windows in order to confirm location for murals.
2014	7201441401	Children's Museum Repairs	579,804	579,080	17,064	(16,340)	102.8%	Carolyn Samko	Awaiting finalized billing from contractor. Deficit is due to the complexities of emergency work. Once all invoices are paid, will request transfer from Reserves if needed.	Seeking Council approval of transfer from Museum Reserves to offset exhibit development expenses (showing as deficit in this project).
2014	7201441704	Battlefield Gage House Exter	309,870	274,789	35,243	(162)	100.1%	Carolyn Samko	Project is complete. The deficit will be offset by contingencies remaining in the existing PO. Account will be closed when final invoices are paid.	ROOF Project completed. Once holdback is paid, account will be closed.
2014	7201441705	Whitehern- Conservation	88,019	46,921	40,044	1,053	98.8%	Carolyn Samko	Masonry conservation is underway and 75% completed. On schedule to be completed by Q4-2017. New works to be carried out from project: 7201541505 Whitehern-Wallpaper and Plaster.	Masonry conservation of the walls, stairs and house to begin Q2-2016 and to be completed by Q4-2017. Once PO is expended account will be closed. New works to be carried out from 7201541505 Whitehern-Wallpaper and Plaster.
2014	7201453700	Battlefield Interpretive Study	100,000	29,946	7,316	62,738	37.3%	Carolyn Samko	Study is completed. Presenting options to Council Q4-2016, seeking direction. Subject to approval will continue with design development completion end of Q4-2017.	Architect has been hired. (P.O. to be issued shortly.)
2014	7201455701	Sesquicentennial Strategy Dev.	25,000	3,440	-	21,560	13.8%	Patti Tombs	Grant application submitted to Department of Canadian Heritage. Status of grant is still outstanding - waiting for notification from Department of Canadian Heritage.	Grant application for Department of Canadian Heritage will be submitted in Q1-2016. Remaining capital funds (\$21,560.30) will be used as the City's contribution towards approved brand identity and engagement campaign identified in GIC Report 13-015.
2014	7201458400	Auchmar Centre	275,070	131,315	42,600	101,155	63.2%	Carolyn Samko	PAINTING: Touch-ups to paint awaiting completion of stucco repair. To be completed end of Q4-2016. EAST WING STUCCO: Stucco restoration is nearing completion end of Q2-2016. COACH HOUSE ROOF: A portion of the remaining funds will be used for emergency repair of the Coach house roof. PO opened, work to be completed by end of Q4-2016. GARDEN: Funds will be used to improve the appearance of the front garden. Work to be completed by end of Q4-2016.	STUCCO: Stucco restoration is completed. ICE CONTROL-ROOF: Installation of heat tracing to control ice damming is completed. PAINTING: Touch-ups to paint to be done Q2-2016. EAST WING STUCCO: Stucco restoration of the east wing of the main house will begin Q2-2016. GARDEN: Remaining funds will be used to improve the appearance of the front garden.
2015	7101558502	Public Art - Battlefield- Interpretive Panel	16,000	-	-	16,000	0.0%	Ken Coit	Working with artist to approve appropriate text and imagery. Expecting installation Q4-2016.	Working with artist to develop appropriate text and imagery. Expect installation Q3-2016.
2015	7101558503	Public Art-fieldcote Walkway Ancaster	60,000	22,568	27,000	10,432	82.6%	Ken Coit	Artist selected, fabrication underway. Expected installation Q4-2016.	Artist selected, fabrication has begun. Expected installation Q3-2016.
2015	7101558504	Public Art - Market District	140,000	21,764	77,500	40,736	70.9%	Ken Coit	Foundation installation expected Q3-2016. Installation Q2-2017.	Artist selected, fabrication and installation on hold pending approval and re-tender of foundation design. Expected installation Q3-2016.
2015	7101558505	Public Art - James Street North GO Station	115,000	97,961	-	17,039	85.2%	Ken Coit	Project installed and celebration completed. Expect to close in Q3-2016.	Artist selected. Fabrication 10% complete. Installation expected Q3-2016.
2015	7101558506	Public Art - Dundas Driving Park Phase 2	145,000	63,269	25,395	56,336	61.1%	Ken Coit	Fabrication 80% complete. Installation expected Q3-2016.	Fabrication 20% complete. Installation expected Q2-2016.
2015	7101558507	Public Art Master Plan Review	18,000	6,875	-	11,125	38.2%	Ken Coit	Prioritizing of sites underway. Report to Council expected November 2016.	Public consultation completed. Review of 110 proposed public art sites underway. Report to council expected Q2-2016.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$)	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2015	7101558508	Public Art - King William Art Walk	90,000	2,377	-	87,623	2.6%	Ken Coit	Currently on-hold pending completion of the Public Art Master Plan. Expected to resume Q4-2016.	Project currently on-hold waiting direction from the Public Art Masterplan review. Expected to resume Q2-2016.
2015	7101558509	Public Art - West Hamilton Rail Trail	25,000	-	-	25,000	0.0%	Ken Coit	Project expected to commence Q3-2016.	Project expected to commence Q2-2016.
2015	7101558510	Public Art - Waterdown Memorial Hall Mural	15,000	-	-	15,000	0.0%	Ken Coit	Under review, pending a meeting with the Ward Councillor and finalization of the Public Art Master Plan.	Expected to commence Q2-2016. Installation to be coordinated with Memorial Hall Construction project schedule.
2015	7201541503	Ancaster Old Town Hall Windows, Lights and Doors	179,920	22,416	115,500	42,004	76.7%	Carolyn Samko	WINDOWS Window restoration 25% completed with full completion by Q1-2017. Project working in conjunction with project: 7201141703 (2011) Ancaster Old Town Hall Repairs.	WINDOWS Restoration of the windows has entered the tender stage. PO to be issued shortly. Construction will begin Q2-2016.
2015	7201541505	Whitehern - Wallpaper and Plaster	68,470	20,610	6,560	41,270	39.7%	Carolyn Samko	WALLPAPER Detailed design of replica heritage wallpaper is underway. Project on schedule to be completed by Q4-2017. Project working in conjunction with same like project: 7201441705-Whitehern-Conservation.	WALLPAPER: A specialized consultant has been hired to facilitate manufacturing of wallpaper. Manufacturer has been tentatively sourced. Project to be completed by Q2-2017. PLASTER: Plaster repairs on hold pending wallpaper manufacturing. Project working in conjunction with same like project: 7201441705-Whitehern-Conservation.
2015	7201541506	Gage House Exterior	100,130	16,276	5,720	76,134	24.0%	Carolyn Samko	Consultant has been hired to complete plans and specs to repair the stucco and claddings at Gage House. To be completed by Q4-2017.	Repairs to be done to claddings and stucco beginning Q2-2016. Purchase orders to be issued shortly.
2015	7201541540	St. Marks Roof Replacement	100,000	94,383	-	5,617	94.4%	Carolyn Samko	Close requests have been submitted for POs. Account to be closed. Any deficit/or if surplus will be covered by/moved to project: 7201641602- St. Mark's Rehab.	Roof project has been completed. Awaiting final billing. Remainder of funds are being spent on site investigation for the Phase One Adaptive Re-use project. Project working in conjunction with other same project: 7201141108 St. Marks Stabilization.
2015	7201541702	Dundurn Castle Outbuildings	422,196	491,087	80,846	(149,737)	135.5%	Carolyn Samko	STOP LIGHT DRIVEWAY AND PARKING LOT PLANNING Specifications and drawings are completed and are with Public Works and Procurement for tender in July 2016. Remaining deficit is associated with unanticipated expenses for First Nations monitoring of archaeology in preparation for this project. Deficit will be offset from savings (due to combined tendering) in project: 7201658602 Dundurn Stoptight Installation. Project is working in conjunction with project: 7201658602 Dundurn Stoptight Installation.	STOP LIGHT, DRIVEWAY AND PARKING LOT: Specifications and drawings for installation of a stop light, moving of the driveways and parking lot renovation are completed awaiting edits by Public Works. The work is being coordinated with Public Works paving of York Blvd. ARCHAEOLOGY FOR DRIVEWAY: Project completed. Remaining deficit is associated with increased expenses for First Nations monitoring of archaeology. Actively looking for source of revenues to cover deficit. Possibly writing report to Council for direction. Project working in conjunction with: 7201558506-Dundurn Column Restoration.
2015	7201555501	Childrens Museum Feasibility Study	150,000	27,230	83,921	38,850	74.1%	Sonia Mirva	Design work in progress. Estimated completion Q4-2016.	Drawings and specs underway to be completed by Q4-2016.
2015	7201555502	Culture Strategic Priorities	463,220	61,224	4,375	397,621	14.2%	Patti Tombs	#####	EVENTS STRATEGY: Update report to Council in Q1-2016. Events Office and SEAT (Special Event Advisory Team) review RFQs to be issued in Q1-2016 with targeted completion date of Q3-2016. Final report to Council scheduled for Q4-2016. CULTURAL PLAN: Cultural Roundtable submitted a response to the Ontario Prov Cultural Stgy. Leads Launch Workshop for Action Plan completed (Nov 2015). Contract for creation of two additional cultural icons by local artist completed. Launch of Space Finder project with Ontario Arts Council to launch and assist in finding creative spaces/venues rentals completed. Phase one scoping of proj to partner with Ontario municipalities to establish Creative City Network Ontario initiated. Anticipated completion date Q3-2016. IDSS FUNCTIONALITY: Phase one data records clean up on track with anticipated completion in Q3-2016. STUDENT ATTRACTN & RETENTN PRGRM: Discover Your City partnership with McMaster on track with events scheduled for February and August.
2015	7201558500	Heritage Assets-Civic Spaces	99,000	11,212	-	87,788	11.3%	Therese Charbonneau	Consultant in place. Fieldwork underway. Completion on track for completion in Q4-2016.	In process of hiring consultant. Expect to have the consultant in place by March 2016. Fieldwork will begin in April 2016.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
2015	7201558501	Cataloguing- Collections	226,700	67,534	-	159,166	29.8%	Richard Barias	Hired contracted summer students. Contract completed by end of Q4-2016. Project working in conjunction with project: 7201658600 Collections Reg. Preservations.	New contract staff will be in place by Q1-2016 to continue addressing the cataloguing backlog and to achieve the 2016 goal of 10,000 records completed. Work will continue through 2018.
2015	7201558502	Cenotaphs and Monuments	126,155	105,411	22,639	(1,895)	101.5%	Therese Charbonneau	In process of conservation and maintenance of Cenotaphs and Monuments. Additional funds to be transferred from Public Art Program for the maintenance of new Public Art installations.	2015 projects have been completed. Identified 2016 conservation maintenance projects include 27 monuments and public art pieces and 3 cenotaphs.
2015	7201558503	Battlefield Gage House Interior - Hall and Upper Rooms	192,800	53,368	6,297	132,945	31.0%	Carolyn Samko	Floor coverings have been installed and faux painting is underway, to be completed by Q4-2016. Continuing interior work to include painting of 2nd floor rooms. A portion of these funds will be used to fund emergency repair of the south porch of Gage House to correct significant insect damage of the structural beams.	Work is underway and will continue through 2016 and 2017. Current work includes new custom floor coverings and faux painting.
2015	7201558504	Steam Mus Building Repairs	161,090	105,262	25,084	30,744	80.9%	Carolyn Samko	Air-conditioning installation is completed. Window restoration underway and is 50% completed. On schedule to be completed by Q4-2017. Project working in conjunction with project: (2012) 7201258702 HMST Building Repairs.	Woodshed work is completed. Next phases of the work (exhibit development in the Boiler House) is underway. Window restoration, air conditioning upgrades will continue through Q4-2017.
2015	7201558505	Dundurn - Interior Finishes	137,260	66,800	82,837	(12,377)	109.0%	Carolyn Samko	MACNAB'S BEDROOM Wallpaper replication is completed. WATER CLOSET: Restoration of water closet is 50% completed and on track to be completed by Q3-2016. AUNT SOPHIA'S BEDROOM: Bedroom restoration is completed. Restoration of the small parlour and dining room will be done under a separate capital request. Deficit due to US dollar conversion. Funds from project: 7201258704 Dundurn Interior Rooms will be used to offset the deficit.	MACNAB'S BEDROOM: Replication of historic wallpaper for MacNab's bedroom underway and at the strike off stage, to be completed by the end of Q2-2016. WATERCLOSET: Restoration of an historic water closet on the 2nd floor underway to be completed by the end of Q3-2016. AUNT SOPHIA'S BEDROOM: Remaining funds will be spent, starting with the re-restoration of Aunt Sophia's apartment into a small parlour and small dining room. Project working in conjunction with same like project: 7201258704-Dundurn - Interior Rooms.
2015	7201558506	Dundurn Column Restoration	392,305	383,242	7,202	1,861	99.5%	Carolyn Samko	Painting deficiency correction 95% completed. Remaining funds will be moved to project: 7201541702 Dundurn Outbuildings when final invoices are paid.	The column restoration is completed. Painting deficiencies to be completed by the end of Q2-2016. Project working in conjunction and remaining funds to be moved to 7201541702 Dundurn Outbuildings. The use of Appropriation forms will be undertaken in accordance with the Capital Budget Appropriation Policy.
2015	7201558701	Music & Film Office	100,000	55,827	-	44,173	55.8%	Patti Tombs	Continuing to work on capital project planning for the Visitor Centre. Project somewhat delayed as Facilities is in negotiations with the restaurant on capital improvements that may or may not affect the Visitor's Centre.	Currently completing internal reviews of the Visitor Centre and Music/Film Office operations and the overall capital requirements of the first floor Visitor. Further capital projects will be completed throughout 2016 with final expenditures completed all prior to year-end 2016 based on outcomes of review and capital requirements.
2016	7201641602	St Mark's Rehab- Canada 150	960,000	16,643	-	943,357	1.7%	Carolyn Samko	Plans and specifications are 80% completed. Construction planned for 2017. Project working in conjunction with project: 7201141108 St. Mark's Stabilization.	#N/A
2016	7201658600	Collections Reg Preservations	25,000	-	-	25,000	0.0%	Richard Barias	Spending on software license fees Q3-2016. Remaining funds for contractual staff in Q2 to Q4-2017. Project working in conjunction with project: (2015) 7201658600 Collections Reg Preservations.	#N/A
2016	7201658601	Dundurn Small Room Restoration	50,000	9,940	35,035	5,025	90.0%	Carolyn Samko	Remainder of funds will be used in conjunction with project: 7101258706 Dundurn Castle Exteriors, to begin investigative work in the small sitting room and ablutions room on the first floor. Investigation completed by Q4-2017.	#N/A

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2016

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2016	STATUS EXPLANATION as of Dec 31, 2015
			a	b	c	d	e			
2016	7201658602	Dundurn Spotlight Installation	1,030,000	42,387	-	987,613	4.1%	Carolyn Samko	STOP LIGHT DRIVEWAY AND PARKING LOT CONSTRUCTION Project is being coordinated with Public Works to be done at the same time as the paving of York Blvd for greater efficiency and cost effectiveness. Project currently with Procurement to be tendered in July 2016. Project completion at end of Q2-2017. This project is working in conjunction with project: 7201541702 Dundurn Castle Outbuildings.	#N/A
2016	7201658604	Griffin House Expan- Canada 150	205,000	7,814	32,173	165,013	19.5%	Carolyn Samko	Plans and specifications 75% completed. Project scheduled for construction in 2017.	#N/A
2016	7201659600	Heritage Inventory &Priorities	218,120	1,147	-	216,973	0.5%	Sonia Mnva	Scope of work for consultant in development. Issuing Q4-2016. Project will also fund additional phases of Built Heritage Inventories. Completion of inventories estimated for 2020.	#N/A
Sub-Total Cultural Operations Program			13,061,235	7,798,042	976,635	4,286,558	67.2%			
TOTAL PLANNING & ECONOMIC DEVELOPMENT			400,000,867	183,501,580	21,855,280	194,644,007	51.3%			



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Sub-Committee
COMMITTEE DATE:	September 22, 2016
SUBJECT/REPORT NO:	Capital Projects Status Report (excluding Public Works) as of June 30, 2016 (FCS16072) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Abe Chegou (905) 546-2424 Ext. 4047
SUBMITTED BY:	Brian McMullen Director Financial Planning and Policy Finance & Corporate Services
SIGNATURE:	

RECOMMENDATIONS

That the Capital Projects Status Report (excluding Public Works), as of June 30, 2016, attached as Appendix "A" to Report FCS16072, be received.

EXECUTIVE SUMMARY

This report presents the status of capital projects for all the departments excluding Public Works and is based on forecasted and committed expenditures to June 30, 2016.

Appendix "A" to Report FCS16072 reflects the status of each capital project as of June 30, 2016 by program within the following departments; Corporate Services, City Manager's Office, City Housing, Community and Emergency Services, Public Health and Planning and Economic Development.

Table 1 below represents the total Council approved capital budgets for specific program areas budget, expenditures / committed, available balance, and percentage complete for each Program Area.

SUBJECT: Capital Projects Status Report (excluding Public Works) as of June 30, 2016 (FCS16072) (City Wide) - Page 2 of 4

Table 1 – Expenditure Summary by Program Area as of June 30, 2016

	Approved Budget	Expenditures / Committed	Available Balance	Percentage Complete (%)
Corporate Services	\$18,462,285	\$14,407,239	\$4,055,046	78.0%
City Manager's Office	\$1,569,636	\$1,186,165	\$383,471	75.6%
City Housing	\$3,442,000	\$1,792,923	\$1,649,077	52.1%
Community & Emergency Services	\$80,784,465	\$38,165,941	\$42,618,524	47.2%
Public Health	\$14,878,000	\$13,624,551	\$1,253,449	91.6%
Planning & Economic Development	\$400,000,867	\$205,356,859	\$194,644,007	51.3%

Table 2 shows the trend over the last four years for project completion percentage by Program Area.

Table 2 - Percentage of Completion Comparison as of June 30

	2016	2015	2014	2013
Corporate Services	78.0%	69.8%	69.4%	69.3%
City Manager's Office	75.6%	100.1%	79.3%	96.1%
City Housing	52.1%	100.0%	100.0%	N/A
Community & Emergency Services	47.2%	64.1%	71.0%	65.5%
Public Health	91.6%	91.2%	74.0%	37.5%
Planning & Economic Development	51.3%	51.7%	49.8%	47.1%

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS (for recommendation(s) only)

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30, and December 31.

On July 10, 2015, Council approved changes to the City's Capital Project Monitoring Policy. Previously staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submitting the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

Previously on December 14, 2011, Council approved Report FCS11073(a), which directed staff to review the Capital Projects Status and Closing process and that a process where Departments report to their respective Standing Committees on the status of the Capital Work-in-Progress projects be implemented. Reports were submitted to Standing Committees three times per reporting year, as of June 30, September 30, and December 31. Regular reporting will allow Standing Committees to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight. Reporting to the standing committee began for the June 30, 2013 reporting period.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS16072 meets the requirements of the Capital Project Monitoring Policy and Capital Projects Closing Policy including:

- That a Capital Projects Status report be submitted to Capital Projects Works-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

RELEVANT CONSULTATION

All relevant Capital Project managers, excluding Public Works, have been consulted on the status of their projects.

ANALYSIS AND RATIONALE FOR RECOMMENDATION

Council approved that capital projects are reviewed in accordance with the City's approved Capital Project Monitoring Policy. For each variance/closure report, staff determines if projects can be closed (inactivated) and also monitor financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

Inactivating completed projects helps to keep the number of capital projects, in the financial system, to a manageable size and eliminates redundant data from reports. More importantly it ensures that projects which are complete and/or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs\capital projects.

The financial information in Report FCS16072 is based on spending to June 30, 2016.

ALTERNATIVES FOR CONSIDERATION

Not applicable

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement & Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop..

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS16072: Capital Projects Status Report (excluding Public Works) as of June 30, 2016