



## **GENERAL ISSUES COMMITTEE REPORT 16-021**

9:30 a.m.

Wednesday, September 21, 2016

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Deputy Mayor T. Jackson (Chair)  
Councillors T. Whitehead, D. Skelly, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, M. Pearson, B. Johnson, L. Ferguson, A. VanderBeek, R. Pasuta, J. Partridge

**Absent with  
Regrets:** Mayor F. Eisenberger – Other City Business

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### **THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 16-021 AND RESPECTFULLY RECOMMENDS:**

**1. 2015 Standard & Poor's Credit Rating (FCS16068) (City Wide) (Item 5.1)**

That Report FCS16068, respecting the 2015 Standard & Poor's Credit Rating, be received.

**2. Hamilton Police Services Board Monthly Report (PSB 16-095), September 6, 2016 (Item 5.2)**

That the Hamilton Police Services Board Monthly Report (PSB 16-095), dated September 6, 2016, be received.

**3. Laura Ryan, Social Planning and Research Council, respecting the Kiwanis Boys and Girls Club from the St. Helen Centre at McQuesten respecting the Participatory Research Program: Photovoice (Item 6.1)**

That the presentation from the Social Planning and Research Council and members of the Kiwanis Boys and Girls Club from the St. Helen Centre at McQuesten, respecting the Participatory Research Program: Photovoice, be referred to the Hamilton Wentworth District Catholic School Board for review and consideration with the City of Hamilton and other potential partners.

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**4. Hamilton Police Services Board Report – Facilities Space Needs (PSB 10-064(c)) (Item 7.2)**

That the Investigative Services Division (ISD) (Hamilton Police Service) project (outlined as Option “E” in Appendix “A” to Report 16-021), be approved, as per the ISD Financing Plan attached as Appendix “B” to Report 16-021.

**5. 2017 Budget Guidelines, Preliminary Outlook and Process (FCS16070) (City Wide) (Item 7.3)**

- (a) That the 2017 user fees (excluding golf, transit and ice fees) be increased by a rate of 2.0%, and any user fee adjustments, other than inflationary, be forwarded for consideration with an appropriate explanation;
- (b) That the Boards and Agencies be requested to submit their 2017 operating budget based on a guideline increase of **1.8%**, and that any increase beyond that guideline, be forwarded for consideration with an appropriate explanation; and,
- (c) That all City departments target a 2017 operating budget guideline, based on an increase of **1.8%**, and that any increase beyond the guideline be forwarded for consideration with an appropriate explanation.

**6. PCB Contaminated Lands Update (BOH16046) (City Wide) (Item 8.1)**

That Report BOH16046, respecting the PCB Contaminated Lands Update, be received.

**7. Assessment Act Amendments Providing a Property Tax Exemption to Non-Profit Long-Term Care Homes (FCS16076) (City Wide) (Item 8.2)**

- (a) That, given the significant impact the change in taxation status for Non-Profit Long-Term Care facilities has on the City of Hamilton, the Province be requested to continue with the Transitional Mitigation Grant for a multi-year period; and,
- (b) That the Mayor correspond with the Honourable Charles Sousa, Minister of Finance, to request the extension of the Transitional Mitigation Grant.

**8. Hamilton's Celebration of Canada's Sesquicentennial (Canada's 150<sup>th</sup> Birthday) (PED16185) (City Wide) (Item 8.3)**

- (a) That the following modified City of Hamilton Sesquicentennial Program and the identified budget requests for each program area and temporary contracts, be approved:
  - (i) Enhanced Canada Day public programming at Bayfront Park such as, but not limited to, music, performers, family activities, and fireworks (\$50,000);
  - (ii) Dundurn @ 50 – various Sesqui related programming (Dundurn was Hamilton's 1967 Centennial Project ) (\$50,000);
  - (iii) Community Small Grant Program to assist with community celebrations unique to Canada's Sesquicentennial (\$100,000); and,
  - (iv) Hamilton Celebrates Canada's Sesquicentennial Marketing Campaign to include, but not be limited to, a logo package, brand guide, website header and page design, on-line public engagement template, print ad design and content development, street banners, print and social media, dressing City Hall and listing of all Sesqui celebrations taking place across the City of Hamilton at a cost not to exceed \$100,000;
- (b) That one (1) temporary contract staff position be contracted to manage the marketing and grant program at the cost of \$106,000;
- (c) That a total budget of \$406,000, inclusive of all items listed in recommendations (a) and (b) outlined in Report PED16185, for the City of Hamilton Sesquicentennial Program be funded from the Tax Stabilization Reserve (110046);
- (d) That staff be directed to source any and all grants and other revenue and sponsorship opportunities to reduce the \$406,000 budget requirements, wherever possible, for the City of Hamilton Sesquicentennial Program through either cash or in-kind contributions; and,
- (e) That, should any of the proposed programs for the City of Hamilton's Sesquicentennial celebration not come to fruition, the identified budget for that program be returned to the Tax Stabilization Reserve Account (110046), unless otherwise directed by Council.

**9. Alternative Voting Options (CL16010) (City Wide) (Item 8.4)**

- (a) That staff be directed to issue a Request for Proposals for the lease of vote scanners, which is to include all hardware, software and technical support from the vendor, at an approximate cost of \$450,000 for the 2018 Municipal Election; and,
- (b) That a budget increase of \$125,000 to the Election Expense Reserve (112206) be referred to the 2017 Budget deliberations for consideration.

**10. 2015 Municipal Tax Competitiveness Study (FCS16053) (Item 8.5)**

That Report FCS16053, respecting the 2015 Municipal Tax Competitiveness Study, be received.

**11. Proposed Agenda and Process for October 25, 2016 Special General Issues Committee for Light Rail Transit (PED16192) (City Wide) (Item 8.6)**

That Report PED16192, respecting the Proposed Agenda and Process for October 25, 2016 Special General Issues Committee, regarding the Light Rail Transit matter, be received.

**12. LRT Sub-Committee Report 16-004, July 26, 2016 (Item 8.7)**

- (a) **Mary Aduckiewicz with R. Denninger Limited, respecting their thoughts on the LRT Project (Added Item 6.1)**
  - (i) That the City of Hamilton continue to pursue the development of the BLAST Transit Network; and,
  - (ii) That the Mayor and staff continue to pursue additional federal and provincial funding to support the BLAST express bus network.
- (b) **Light Rail Transit – Transit Project Assessment Process Update (PED16171) (City Wide) (Item 8.1)**

That Report PED16171 respecting the Light Rail Transit – Transit Project Assessment Process Update, be received.

**(c) Light Rail Transit Stop Location in the International Village (PED16178)  
(City Wide) (Item 8.2)**

That Report PED16178 respecting Light Rail Transit Stop Location in International Village, be received.

**FOR THE INFORMATION OF COUNCIL:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. DELEGATION REQUESTS**

- 4.2 Jake Pastore, Director of Municipal and Community Relations, Ontario Lottery and Gaming Corporation, to provide Hamilton with an update on the OLG's Modernization Activities (For a future GIC)
- 4.3 Mark Runciman and Andrew Duncan, Royal Botanical Gardens, respecting Update to Council respecting the RBG's Economic Impact and Increasing Awareness of Local Activities and Benefits (For a future GIC)
- 4.4 Delegation Request from Gail Rappolt and Ray Cunningham, Culture of Peace Hamilton, respecting the International Day of Peace at City Hall on September 21, 2016 (For September 21, 2016 GIC)

**2. PRESENTATIONS**

- 7.2(a) Correspondence from Shekar Chandrashekar, respecting Item 7.2 on today's agenda (Hamilton Police Services Board Report – Facilities Space Needs (PSB 10-064(c))
- 7.2(b) Correspondence from the Hamilton Police Association respecting Item 7.2 on today's agenda (Hamilton Police Services Board Report – Facilities Space Needs (PSB 10-064(c))

The agenda for the September 21, 2016 General Issues Committee meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

Councillor B. Johnson declared an interest to Item 8.1, Report BOH16046 respecting PCB Contaminated Lands Update, as her son works for Coca Cola.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

**(i) September 7, 2016 (Item 3.1)**

The Minutes of the September 7, 2016 General Issues Committee meeting were approved, as presented.

**(d) DELEGATION REQUESTS (Item 4)**

**(i) John Hall, Coordinator, Hamilton Harbour Remedial Action Plan, Bay Area Implementation Team, to present a report with Recommendations from the Hamilton Harbour Erosion and Sediment Control on Active Construction Sites Task Group (Item 4.1)**

The delegation request submitted by John Hall, Coordinator, Hamilton Harbour Remedial Action Plan, Bay Area Implementation Team, to present a report with Recommendations from the Hamilton Harbour Erosion and Sediment Control on Active Construction Sites Task Group, was approved to appear before the General Issues Committee on December 7, 2016.

**(ii) Jake Pastore, Director of Municipal and Community Relations, Ontario Lottery and Gaming Corporation (OLG), to provide Hamilton with an update on the OLG's Modernization Activities) (Item 4.2)**

The delegation request submitted by Jake Pastore, Director of Municipal and Community Relations, Ontario Lottery and Gaming Corporation (OLG), to Hamilton with an update on the OLG's Modernization Activities, was approved to appear at a future General Issues Committee meeting.

**(iii) Mark Runciman and Andrew Duncan, Royal Botanical Gardens, respecting Update to Council respecting the RBG's Economic Impact and Increasing Awareness of Local Activities and Benefits (Item 4.3)**

The delegation request submitted by Mark Runciman and Andrew Duncan, Royal Botanical Gardens, respecting an Update to Council respecting the RBG's Economic Impact and Increasing Awareness of Local Activities and

Benefits, was approved to appear at a future General Issues Committee meeting.

**(iv) Delegation Request from Gail Rappolt and Ray Cunningham, Culture of Peace Hamilton, respecting the International Day of Peace at City Hall on September 21, 2016 (Item 4.4)**

The delegation request submitted by Gail Rappolt and Ray Cunningham, Culture of Peace Hamilton, respecting the International Day of Peace at City Hall on September 21, 2016, was approved to appear before the General Issues Committee on September 21, 2016.

**(e) PUBLIC HEARINGS / DELEGATIONS (Item 6)**

**(i) Laura Ryan, Social Planning and Research Council, respecting the Kiwanis Boys and Girls Club, from the St. Helen Centre at McQuesten, respecting the Participatory Research Program: Photovoice (Item 6.1)**

Laura Ryan, Social Planning and Research Council; Sharon McKinnon, Public Health Services Nurse; and, Alexis Campbell, Lasihma Corrielant, Taliq Thomas and Trynton Fisher, all members of the Kiwanis Boys and Girls Club, from the St. Helen Centre at McQuesten, provided a presentation respecting the Participatory Research Program: Photovoice. The presentation included, but was not limited to, the following:

- o Photovoice:
  - Enable people to record and reflect on strengths and concerns.
  - We discussed and recorded observations then voted and ranked priorities that need to be changed.
  - Convince change makers to act on these issues.
- o Five Themes:
  - Aesthetics
    - Fix the flooring in the gym;
    - Fix the flooring; floor drain looks dirty; and,
    - Paint the doors.

- Infrastructure
    - New basketball nets in the Centre; and,
    - Would like to have central air conditioning throughout the building.
  - Pride
    - Keep the mural as part of the neighbourhood; and,
    - Keep the welcome wall.
  - Safety
    - More lights around the Centre and on the paths we usually take; and,
    - Fix the hole on the gym stage – tripping hazard.
  - Programming
    - Would like new gym equipment; and,
    - Would like more snacks and maybe a dinner program.
- o Vision: A Safe Place for All to Reach their Potential.
  - o Priorities for Action at the St. Helen Centre at McQuesten:
    - More food programming;
    - Fix/replace the gym floor; and,
    - Fix/replace the basketball nets.

The presentation provided by the Social Planning and Research Council and members of the Kiwanis Boys and Girls Club, from the St. Helen's Centre at McQuesten, respecting the Participatory Research Program: Photovoice, was received.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 3.



**(ii) Stephanie Vegh and Lita Barrie, Hamilton Arts Council, to present the Outcomes of the 2016 Hamilton Arts Week (Item 6.2)**

Stephanie Vegh and Lita Barrie, of the Hamilton Arts Council, addressed Committee respecting the Outcomes of the 2016 Hamilton Arts Week. The presentation included, but was not limited to, the following:

- o 2016 Hamilton Arts Week:
  - Presented for the second time June 5 – 11, 2016.
  - 50+ arts programs and events offered every day across the City.
  - Anchored by launch party, arts awards and closing celebration.
  - Independent artists offered complimentary presentation space at the Dundas Valley School of Art and Griffen House in Waterdown.
- o Partnerships
  - \$25,000 service agreement with the City of Hamilton.
  - \$24,320+ promotional support from The Hamilton Spectator.
  - Sponsorship discount on print production costs with Reprodex (\$900 value).
  - Discounted advertising support from The View and Urbancity (\$500 value).
  - Hospitality sponsorship contributions from Steam Whistle and Donut Monster.
- o 2017 Hamilton Arts Week
  - June 3-9, 2017
  - \$10,000 request for Ontario150 Community Celebration funding to commission new artistic projects.
  - New sponsorship strategy to secure cash contributions from private sector partners.

- Continue to cultivate in-kind community partnerships to manage promotional costs.
- o 2016-2019 Strategic Plan – Planning Process
  - Strategic Surveys of Board of Membership
  - Financial Analysis
  - Environmental Scan of Community Arts Councils
  - Board Retreat
- o Primary Findings
  - Community supports our current operating model, especially our focus on advocacy and service.
  - Our membership needs to grow to include younger and more diverse voices.
  - We are financially viable, but need to create more sustainability by diversifying revenue sources.
- o Survey Results: Net Growth
  - Arts Funding and Grants: grants for individual artist.
  - Artists Support Services: networking, workshops and advisory services.
  - Artist Promotion: expand promotion of individual artists and diverse makers.
- o Taking Action
  - Each strategic goal is supported by three objectives and nine related action items for the next three years.
  - Action items include ongoing activity such as Hamilton Arts Week and LivingArts Hamilton.

- New actions include networking events, expanded membership benefits and building and micro-granting program.
- o Collaboration with the City of Hamilton

The presentation provided by Stephanie Vegh and Lita Barrie, of the Hamilton Arts Council, respecting the Outcomes of the 2016 Hamilton Arts Week, was received.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(iii) Elizabeth McGuire, Basic Income Hamilton, to request a representative of the General Issues Committee sit on Basic Income Hamilton and to request support in the form of promotion and attendance at Basic Income Hamilton Events (Item 6.3)**

Elizabeth McGuire, Basic Income Hamilton, addressed Committee to request a representative of the General Issues Committee sit on Basic Income Hamilton and to request support in the form of promotion and attendance at Basic Income Hamilton Events.

The presentation provided by Elizabeth McGuire, Basic Income Hamilton, to request a representative of the General Issues Committee sit on Basic Income Hamilton and to request support in the form of promotion and attendance at Basic Income Hamilton Events, was received.

**(iv) Jeff Vallentin, United Way Burlington & Greater Hamilton, respecting the City of Hamilton United Way Kick Off on September 22, 2016 (Item 6.4)**

Jeff Vallentin, of the United Way Burlington & Greater Hamilton; Shirley Thomas-Weir, Chief Executive Officer, Thomas Health Care; and, Mark Chabot CFP®, FCSI, FMA, Vice President and Wealth Advisor, Chabot Wealth Management, RBC Wealth Management, RBC Dominion Securities Inc., addressed Committee respecting the City of Hamilton United Way Kick Off on September 22, 2016. The presentation included, but was not limited to, the following:

- o City of Hamilton Employees' United Way Campaign

- Thank you for your ongoing commitment to United Way!
- United Way is the City of Hamilton's charity of choice.
- The City raised close to \$142,000 in 2015 and has set a goal of reaching \$200,000 by the end of the term.
- City of Hamilton Employees' United Way Campaign – September 22<sup>nd</sup> until the end of November.
- 13<sup>th</sup> Annual Truck Pull and Campaign Kick Off – Thursday, September 22<sup>nd</sup> at City Hall.

The presentation provided Jeff Vallentin, of the United Way Burlington & Greater Hamilton; Shirley Thomas-Weir, Chief Executive Officer, Thomas Health Care; and, Mark Chabot CFP®, FCSI, FMA, Vice President and Wealth Advisor, Chabot Wealth Management, RBC Wealth Management, RBC Dominion Securities Inc., respecting the City of Hamilton United Way Kick Off on September 22, 2016, was received.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(v) Gail Rappolt and Ray Cunningham, Culture of Peace Hamilton, respecting the International Day of Peace at City Hall on September 21, 2016 (Item 6.5) (no copy)**

Ray Cunningham, Culture of Peace Hamilton, addressed Committee respecting the International Day of Peace at City Hall on September 21, 2016. The verbal presentation included, but was not limited to, the following:

- o Culture of Peach Hamilton would like to acknowledge and thank the civic leaders in the City of Hamilton for creating a peace garden, accepting the statue of Ghandi and supporting the upcoming motion from the Mayor regarding the Charter for Inclusive Communities.
- o We are using 17 building blocks to work toward peace in our community and world-wide, several of them being:
  - Zero Hunger
  - Good Health and Well Being

- Gender Equality
  - Affordable and Clean Living
  - Decent Work and Economic Growth
  - Reduce Inequality
  - Sustainable Community
  - Life Below Water
  - Life on Land
- o There is much violence in our own community - we consider peace in our community very important.
  - o Our luncheon today is to begin discussions on how we can cultivate a culture of peace in our own community.

The verbal presentation provided by Ray Cunnington, Culture of Peace Hamilton, respecting the International Day of Peace at City Hall on September 21, 2016, was received.

**(f) PRESENTATIONS (Item 7)**

**(i) Annual Report for the John C. Munro Hamilton International Airport (Item 7.1)**

Frank Scremin, former President and CEO of the John C. Munro Hamilton International Airport; and, Vijay Bathija, current President and CEO of the John C. Munro Hamilton International Airport, addressed Committee respecting the annual report for the Airport. The presentation included, but was not limited to, the following:

- o 2015 Highlights
- o Purpose
- o Infrastructure
- o Financial Investments

- o Local Economy
- o Growing the Economy
- o City Revenue: Taxes and Rent
- o Introducing the New President and CEO: Vijay Bathija
- o Air Service
- o Airline Competition in Canada
- o Five Out of Six Major Airlines are Scheduled at YHM (John C. Munro International Airport)
- o Cargo Traffic (1999 – 2015)
- o Passenger Traffic has Increased Since August
- o Route Comparison – Passenger
- o Cargo Opportunities
- o Route Comparison – Cargo Domestic
- o Route Comparison – Cargo International
- o Opportunity for Service
- o Summary

The presentation provided by Frank Scremin, former President and CEO of the John C. Munro Hamilton International Airport; and, Vijay Bathija, current President and CEO of the John C. Munro Hamilton International Airport, respecting the annual report for the Airport, was received.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(ii) Hamilton Police Services Board Report – Facilities Space Needs (PSB 10-064(c)) (Item 7.2)**

Chief Eric Girt; Deputy Chief Ken Weatherill; Dan Bowman, Manager of Fleet and Facilities; and Detective Sergeant Annette Huys, addressed Committee

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respecting the Hamilton Police Services Space Needs. The presentation included, but was not limited to, the following:

- o Chronology
  - 1977 Central Station was opened (140,000 sq. ft.).
  - Other Stations included 488 Upper Wellington, Kenilworth Ave., Jones Rd. in Stoney Creek and Hatt St. in Dundas.
  - 1986 Hamilton Police Services assumes Marine responsibilities and building.
  - 1992 Station 20 opened (40,000 sq. ft.) - Jones Rd. and Kenilworth Ave. closed.
  - 1995 trailers added to 488 Upper Wellington (25,000 sq. ft.).
  - 1995 Carruthers Shaw Architects (CSA) identifies space deficiency of 25,000 sq. ft.
  - 2001 CSA revisits and identifies deficit of 40,000-60,000 sq. ft.
  - 2004 Mountain station opened (reduced from 70,000 to 40,000 sq. ft. – elimination of a basement from original plan), Dundas Station reduced to storefront operation (16,100 to 5,000 sq. ft.). Upper Wellington Closed (25,000 sq. ft.).
  - 2004 Tech Crime, Major Fraud, BEAR, Auto, Pawn and Scrap move from ISD to Mountain to free up space at Headquarters for the Niche project team.
  - 2004 Surveillance and special projects moves back into old Station 30.
  - 2006 Professional Standards moves off site to a leased location to allow Division 1 patrol to expand.
  - 2010 Space density calculations shows a deficit of 70,000 sq. ft. (based on a recommended density of 260 sq. ft. /person).
  - February 2010 PSB 10-011 recommends removal of 85 Mary from Surplus list.

- April 2010 PSB 10-039 recommends the submitting expression of interest for acquisition of Provincial lands (Rebecca St. site).
  - August 2010 PSB 10-10-065 recommends that no costs for the assessment of costs for a new joint HPS/FIRE/EMS (shared Marine Building) be attributed to police.
  - August 2010 PSB 10-066 recommends purchase of 61 Mary St., a private abandoned garage.
  - September 2010 PSB 10-064 recommends board endorse Space Needs 2011-2012, construction of 50,000 sq. ft. facility, and architect be engaged.
  - 2011 Multi-Agency Training Academy (MATA) opens (20,000 sq. ft.).
  - February 2011 PSB 10-039a recommends to acquire land from Toronto Transit.
  - February 2012 PSB 10-064a explores locating site at 140 King William St.
  - June 2014 PSB 10-011a recommends reallocation of 85 Mary to police for new ISD Facility.
  - 2016 Space deficit calculation 61,000 sq. ft. (229,000 sq. ft. / 1,117 staff) or 205 sq. ft. / person.
- o Options – Future Needs: Five Options Considered
- Option A: Internal Renovations
    - Forensics on Ground Floor
    - Pros and Cons – pg. 16 of Report
    - Not Recommended
  - Option B: Internal Renovations
    - Forensics on 3<sup>rd</sup> Floor
    - Pros and Cons – pg. 17 of Report
    - Not recommended



- Options A and B: Short-term fix at high cost and do not address existing or future needs.
- Option C
  - Move to 140 King William St. Hamilton Realty Capital Corp.
  - Option Reviewed over 7 years with City
  - Not Suitable for Forensic and Overall Space Needs
  - Pros and Cons – pg. 17-18 of Report
  - Not recommended
- Option D
  - Other Available Properties
  - 10 Significant Properties Over an 8 Year Period
  - Pros and Cons – pg. 18 of Report
  - Not Recommended
- Option E
  - Move to New Construction of a 50,000 ft<sup>2</sup> ISD/ Forensic Lab Facility
  - \$24.32 Million
  - Meets Investigative and Forensic needs, current space needs and allows for some future growth through re-claimed space at Stations 10 and 30.
  - Reduced Civil Risk for Forensic Prosecutions and Investigations – Kaufman and Campbell Commissions
  - Pros and Cons – pg. 19 of Report
  - Amalgamation of ISD
  - No Disruption of Current Services During Construction
  - Ability to Expand Technical/Computer Crimes
  - New Design is Not Limited by Existing Architecture
  - Return Upper Wellington Station as Surplus
  - Parking Pressure Alleviated
  - Locker Space Alleviated
  - Can be LEEDS (Leadership In Environmental And Energy Design) Certified
  - Provides a Space Density of 252 sq. ft./person

- Recommended and approved by the Police Services Board in 2010.
- o Space Density
- o Current Space Density
- o Space Density Comparison
- o Net/Gross Factor
- o Current State
- o Facts
- o Lease vs. Own
  - Assume build forensics and lease 47,000 sq. ft.
  - Cost to construct 47,000 sq. ft. @ \$330 = \$15,500,000.
  - Cost to lease 47,000 sq. ft. @ \$20/sq. ft. = \$900,000/yr.
  - One time tenant improve @ \$25-30 = \$1.175MM-\$1.41MM.
  - The cost of leasing equals the cost of construction at 15 years.
  - Permanent long-term facilities should always be constructed and not leased.
  - Leasing is more expensive for long life facilities. (Portfolio Management Strategy Report to COH Real Estate).
- o Budget Implications
  - Estimated Construction Cost of \$24.32 Million
  - Since inception, the Board was notified of a need for both the Forensic Unit and the larger Space needs requirement across the Service.

The presentation provided by Chief Eric Girt; Deputy Chief Ken Weatherill; Dan Bowman, Manager of Fleet and Facilities; and Detective Sergeant Annette Huys, respecting the Hamilton Police Services Space Needs, was received.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

That the Hamilton Police Services Board Report PSB 10-064(c), respecting the Facilities Space Needs, be referred to the 2017 Capital Budget process for consideration.

The referral motion above was DEFEATED on the following Standing Recorded vote:

|         |   |
|---------|---|
| Yeas:   | Collins, Green, Conley, B. Johnson  |
| Total:  | 4   |
| Nays:   | Whitehead, Skelly, Jackson, Merulla, Farr, A. Johnson, Pearson, Ferguson, VanderBeek, Pasuta, Partridge |
| Total:  | 11  |
| Absent: | Eisenberger   |
| Total:  | 1   |

The Main Motion CARRIED on the following Standing Recorded Vote:

|         |   |
|---------|---|
| Yeas:   | Whitehead, Skelly, Jackson, Merulla, Farr, A. Johnson, Pearson, Ferguson, VanderBeek, Pasuta, Partridge |
| Total:  | 11  |
| Nays:   | Collins, Green, Conley, B. Johnson  |
| Total:  | 4   |
| Absent: | Eisenberger   |
| Total:  | 1   |

For disposition of this matter, please refer to Item 4.

**(iii) Correspondence from Shekar Chandrashekar, respecting Item 7.2 on today's agenda (Hamilton Police Services Board Report – Facilities Space Needs (PSB 10-064(c)) (Item 7.2(a))**

The correspondence from Shekar Chandrashekar, respecting Item 7.2 on today's agenda (Hamilton Police Services Board Report – Facilities Space Needs (PSB 10-064(c)), was received.

**(iv) Correspondence from the Hamilton Police Association respecting Item 7.2 on today's agenda (Hamilton Police Services Board Report – Facilities Space Needs (PSB 10-064(c)) (Item 7.2(b))**

The correspondence from the Hamilton Police Association respecting Item 7.2 on today's agenda (Hamilton Police Services Board Report – Facilities Space Needs (PSB 10-064(c)), was received.

**(v) 2017 Budget Guidelines, Preliminary Outlook and Process (FCS16070) (City Wide) (Item 7.3)**

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee respecting the 2017 Budget Guidelines, Preliminary Outlook and Process. The presentation included, but was not limited to, the following:

- o Historical Budgets & Tax Impact
  - Average Residential Tax Impacts (2014-2016)
  - Annual City-wide Residential Tax Impacts
  - Annual City-wide Residential Tax Impacts Adjusted for Inflation
  - 2016 Average Residential Tax Impacts
  - 2016 Average Residential Tax Bill
- o 2017 Tax Budget Preliminary Outlook
  - 2017 Preliminary Pressures/Risks
  - 2017 Preliminary Impact for the Average Residential Tax Bill
  - Salary/Wage Compensation
  - Operating Impact of Capital Projects / Contribution to Capital
  - Corporate Impacts
  - City Department Other
  - Boards and Agencies
  - Council Referred Items
  - Other Potential Risks

- o 2017 Recommended Budget Guidelines
  - Reduction Scenarios
- o 2017 Budget Schedule
- o 2017 Reassessment
  - Preliminary Residential Assessment Change
- o Multi-Year Budgeting
  - Council Direction
  - Beginning the Conversation
- o Credit Rating
  - 2015 Standard & Poor's Credit Rating
  - Peer Comparison / Credit Rating History

The presentation provided by Mike Zegarac, General Manager of Finance & Corporate Services, respecting the 2017 Budget Guidelines, Preliminary Outlook and Process, was received.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

Sub-sections (a) and (b) to Report FCS16070, respecting the 2017 Budget Guidelines, Preliminary Outlook and Process, were amended by deleting the percentage of 2.0% and changing it to 1.8%, to read as follows:

- (b) That Boards and Agencies be requested to submit their 2017 operating budget based on a guideline increase of ~~2.0%~~ **1.8%**, and that any increase beyond the guideline, be forwarded for consideration with an appropriate explanation;
- (c) That all City departments target a 2017 operating budget guideline, based on an increase of ~~2.0%~~ **1.8%**, and that any increase beyond the

guideline be forwarded for consideration with an appropriate explanation.

Councillor Whitehead wished to be recorded as OPPOSED to the amendment and the Main Motion, as amended.

For disposition of this matter, please refer to Item 5.

**(g) MOTIONS (Item 9)**

Item 9.1 below, respecting the Cootes to Escarpment EcoPark System – City of Hamilton’s Funding Contribution, remained TABLED:

**(i) Cootes to Escarpment EcoPark System – City of Hamilton’s Funding Contribution (Item 9.1)**

WHEREAS, the Cootes to Escarpment EcoPark System is a collaborative initiative among 9 partner agencies to protect, restore and connect more than 3,900 hectares (9,600 acres) of natural lands in west Hamilton, Dundas, Flamborough and Burlington;

WHEREAS, the Pleasant View land acquisition, in support of the Cootes to Escarpment EcoPark System, represents an \$850,000 investment, of which the City of Hamilton is requested to contribute \$300,000; and,

WHEREAS, City Finance staff have received the Deed of Purchase for the Pleasant View Lands Schedule B land acquisition from Conservation Halton;

THEREFORE BE IT RESOLVED:

That \$300,000, being the City of Hamilton’s contribution to the Cootes to Escarpment EcoPark System, to be funded from the City’s Parkland Acquisition Reserve #108050, be approved.

**(h) GENERAL INFORMATION / OTHER BUSINESS (Item 11)**

**(i) Amendments to the Outstanding Business List (Item 11.1)**

The following amendments to the General Issues Committee’s Outstanding Business List, were approved:

(a) Proposed New Due Dates:

- (i) Resourcing the Revenue Generation Strategy  
Current Due Date: September 21, 2016  
Proposed New Due Date: November 16, 2016
- (ii) Review of City's Security Program  
Current Due Date: September 21, 2016  
Proposed New Due Date: October 19, 2016

(b) Items to be removed:

- (i) Item "NN" – Ministry of the Environment and Climate Change's Order to clean up PCB contamination at Barton and Strathearne (Addressed as item 8.1 on today's agenda (BOH16046))
- (ii) Item "CCC" – Hamilton Celebration of Canada's Sesquicentennial

**(i) ADJOURNMENT (Item 13)**

There being no further business, the General Issues Committee adjourned at 4:57 p.m.

Respectfully submitted,

T. Jackson, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk