



GENERAL ISSUES COMMITTEE REPORT 17-019

9:30 a.m.

Wednesday, September 20, 2017
Council Chambers
Hamilton City Hall
71 Main Street West

Present: Mayor F. Eisenberger, Deputy Mayor L. Ferguson (Chair)
Councillors T. Whitehead, D. Skelly, T. Jackson, C. Collins, S. Merulla,
M. Green, J. Farr, A. Johnson, D. Conley, M. Pearson, B. Johnson,
R. Pasuta, A. VanderBeek, J. Partridge

THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 17-019 AND RESPECTFULLY RECOMMENDS:

1. Poverty Reduction Investment Plan (CES16043(a)) (City Wide) (Item 8.1)

- (a) That the Poverty Reduction Investment Plan for the \$50 million Poverty Reduction Investment Reserve, attached as Appendix "A" to Report 17-019, as amended, be approved;
- (b) That the Acting General Manager of Community and Emergency Services, or her designate, be authorized and directed to implement the Poverty Reduction Investment Plan, attached as Appendix "A" to Report 17-019, as amended, approve funding requests and execute any required agreements or ancillary documents, in a form satisfactory to the City Solicitor;
- (c) That affordable housing exemptions from Municipal Development Charges (as defined by City of Hamilton Development Charges By-laws No. 14-153 and 11-174 or successor by-laws) for projects funded under the Poverty Reduction Investment Plan, be funded from the new affordable rental housing funds of the Poverty Reduction Investment Reserve or other Council approved funding sources;
- (d) That affordable housing exemptions from Parkland Dedication Fees (as defined by City of Hamilton Parkland Dedication and Cash in Lieu of Parkland By-law No. 09-124 or successor by-laws), for projects funded under the Poverty Reduction Investment Plan, be funded from the new affordable rental

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housing funds of the Poverty Reduction Investment Reserve or other Council approved funding sources;

- (e) That the Housing Services Division's budgeted staff complement be increased by two (2.0) full-time equivalent positions to support the implementation of the Poverty Reduction Investment Plan, in particular:
 - (i) one (1.0) full-time equivalent Senior Project Manager, Social Housing Capital Incentives, to support the administration of funding for social housing capital repairs and regeneration, at an annual cost of \$122,500 to be funded from the Poverty Reduction Investment Reserve; and,
 - (ii) one (1.0) full-time equivalent Contracts Analyst to support the additional contract management related to the funding allocated to organizations to support all aspects of the Investment Plan and in particular investment in poverty reduction in the Indigenous community, at an annual cost of \$93,000 to be funded from the Poverty Reduction Investment Reserve;
- (f) That the matter, respecting the Investment Strategy that Equally Addresses the Supply and Quality of Affordable Housing, be considered complete and removed from the General Issues Committee's Outstanding Business List;
- (g) That the matter respecting the leveraging of Federal and Provincial funding, as it relates to affordable housing, be placed on the Emergency & Community Services Committee's outstanding business list as a follow up place marker;
- (h) That staff be directed to keep Council informed, by reporting back to the Emergency & Community Services Committee preferably semi-annually or, at minimum, annually with updates respecting the implementation of the Poverty Reduction Investment Plan;
- (i) That CityHousing Hamilton be allocated 50% of the Poverty Reduction Investment Reserve funding available for new rental housing construction on the basis of business case submissions that addresses criteria established by the Housing Services Division;
- (j) That the remaining Poverty Reduction Investment Reserve funding for new rental housing construction be allocated through an open Request **for** Proposals procurement process in which CityHousing Hamilton may participate; and,
- (k) That paragraph 3 to Appendix "A" of Report 17-019, respecting the Poverty Reduction Investment Plan, be amended by adding the words "first by

allocating 50% to CityHousing Hamilton, and the remainder” after the words “The City would award these funds...”, to read as follows:

The City would award these funds first by allocating 50% to CityHousing Hamilton, and the remainder through a three-step Request for Proposal (RFP) process. This three step process consists of:

2. Advisory Committee for Persons with Disabilities Report 17-007, August 8, 2017 (Item 8.2)

Locations of Accessible Public Washrooms

That staff be directed to provide an inventory of accessible public washrooms in City owned facilities, to be made available to public.

3. Hamilton Community Heritage Fund Loan Program – 286 Park Street South, Hamilton (PED17164) (Ward 2) (Item 8.3)

- (a) That a conditional loan commitment totalling \$50,000 for Joseph Geric and Lori-Ann Condello the registered owners of the property at 286 Park Street South, Hamilton, be authorized and approved in accordance with the terms and conditions of the Hamilton Community Heritage Fund Loan Program;
- (b) That the property owner of 286 Park Street South, Hamilton, and the City of Hamilton enter into a Heritage Conservation Easement Agreement;
- (c) That the Mayor and City Clerk be authorized and directed to execute a loan agreement together with any ancillary documentation required, to effect to the loan commitment for Joseph Geric and Lori-Ann Condello, the registered owners of the property at 286 Park Street South, Hamilton, in a form satisfactory to the City Solicitor;
- (d) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any loan amending agreements for 286 Park Street South, Hamilton, together with any ancillary amending documentation, if required, provided that the terms and conditions of the Hamilton Community Heritage Fund Loan Program are maintained; and,
- (e) That a copy of Report PED17164, respecting the Hamilton Community Heritage Fund Loan Program – 286 Park Street South, Hamilton, be forwarded to the Hamilton Municipal Heritage Committee for information.

4. Office Tenancy Assistance Program - Hamilton Health Sciences (PED17163) (Wards 2 and 8) (Item 8.5)

That Report PED17163, respecting the Office Tenancy Assistance Program - Hamilton Health Sciences, be received.

5. Non-Union Sub-Committee Report 17-001, September 6, 2017 (Item 8.6)

(a) Non-Union Hospital Coverage (HUR17015) (City Wide) (Item 5.1)

That Report HUR17015, respecting the Non-Union Hospital Coverage, be received.

(b) 2017 & 2018 Minimum Wage Increases (HUR17016) (City Wide) (Item 9.2)

- (a) That the minimum wage jobs in the temporary Non-Union Part-Time salary schedule be increased by 0.20 cents effective October 1, 2017 in accordance with *The Employment Standards Act*, and that the remaining jobs in this salary schedule be adjusted accordingly;
- (b) That the wages for School Crossing Guards be increased by 0.23 cents to \$13.374 per hour effective September 1, 2017;
- (c) That the direction provided to staff in Closed Session, respecting Report HUR17016 - 2017 and 2018 Minimum Wage Increases, be approved; and,
- (d) That Report HUR17016, respecting the 2017 and 2018 Minimum Wage Increases remain confidential, as it contains information related to labour relations and employee negotiations.

6. Hamilton Public Library – Locke Library Extension Funding (Item 9.2)

WHEREAS, the Hamilton Public Library has a shortfall in its 2016 budget allocation that is required for the completion of the Locke Library extension;

THEREFORE BE IT RESOLVED:

That the \$100,000, to be funded from the Ward 1 2016 Area Rating Reserve, be provided to the Hamilton Public Library for completion of the Locke Library extension.

7. Appeals of Ward Boundary By-law 17-030 to the Ontario Municipal Board Update (LS17015(c)) (City Wide) (Item 12.3)

- (a) That the Mayor and City Clerk be authorized and directed to execute the Minutes of Settlement substantially in accordance with Appendix “A” to Report LS17015(c); and,
- (b) That Report LS17015(c), respecting Appeals of Ward Boundary By-law 17-030 to the Ontario Municipal Board Update remain confidential, with the exception of Appendix “A”, which may be made available to the public upon final execution.

FOR THE INFORMATION OF COUNCIL:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

1. CEREMONIAL ACTIVITY

Deputy Mayor Carmela Matteliano and the Municipal Delegation from Racalmuto, Italy

2. DELEGATION REQUESTS (Item 4)

- 4.1 Joshua Dockstator, Vice President, Hamilton Executive Directors Aboriginal Coalition, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)), respecting the proposed \$10 Million in Funding for Indigenous Poverty Reduction (For the September 20, 2017 GIC.)
- 4.2 Sara Mayo, Social Planning & Research Council of Hamilton, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)) (For the September 20, 2017 GIC.)
- 4.3 Clinton Younge and Shawn Baird, MMJ Canada, respecting the Enforcement of Medical Marijuana Dispensaries (For the September 20, 2017 GIC.)

3. PRIVATE & CONFIDENTIAL (Item 12)

12.2 Hamilton Ontario Water Employees Association (HOWEA) Collective Bargaining Update

Pursuant to Section 8.1, Sub-section (d) of the City's Procedural By-law 14-300, and Section 239(2), Sub-section (d) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to labour relations or employee negotiations.

12.3 Appeals of Ward Boundary By-law 17-030 to the Ontario Municipal Board Update (LS17015(c)) (City Wide)

Pursuant to Section 8.1, Sub-sections (e) and (f) of the City's Procedural By-law 14-300, and Section 239(2), Sub-sections (e) and (f) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the City; and, the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

The agenda for the September 20, 2017 Special General Issues Committee meeting was approved, as presented.

(b) CEREMONIAL ACTIVITY (Item A)

Mayor Eisenberger welcomed Deputy Mayor Carmela Matteliano and the Municipal Delegation from Racalmuto, Italy; a twinned city to Hamilton.

(c) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(d) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) September 6, 2017 (Item 3.1)

The Minutes of the September 6, 2017 meeting of the General Issues Committee were approved, as presented.

(e) DELEGATION REQUESTS (Item 4)

- (i) Joshua Dockstator, Vice President, Hamilton Executive Directors Aboriginal Coalition, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)), respecting the proposed \$10 Million in Funding for Indigenous Poverty Reduction (Item 4.1)**

The delegation request submitted by Joshua Dockstator, Vice President, Hamilton Executive Directors Aboriginal Coalition, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)), regarding the proposed \$10 million in funding for Indigenous poverty reduction, was approved to appear before the General Issues Committee on September 20, 2017.

- (ii) Sara Mayo, Social Planning & Research Council of Hamilton, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)) (Item 4.2)**

The delegation request submitted by Sara Mayo, Social Planning & Research Council of Hamilton, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)), was approved to appear before the General Issues Committee on September 20, 2017.

- (iii) Clinton Younge and Shawn Baird, MMJ Canada, respecting the Enforcement of Medical Marijuana Dispensaries (Item 4.3)**

The delegation request submitted by Clinton Younge and Shawn Baird, MMJ Canada, respecting the enforcement of medical marijuana dispensaries, was approved to appear before the General Issues Committee on September 20, 2017.

(f) PUBLIC HEARINGS / DELEGATIONS (Item 6)

- (i) Joshua Dockstator, Vice President, Hamilton Executive Directors Aboriginal Coalition, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)), respecting the proposed \$10 Million in Funding for Indigenous Poverty Reduction (Item 6.1)**

Joshua Dockstator, Vice President, Hamilton Executive Directors Aboriginal Coalition, addressed Committee respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)), respecting the proposed \$10 Million in Funding for Indigenous Poverty Reduction.

The verbal presentation provided by Joshua Dockstator, Vice President, Hamilton Executive Directors Aboriginal Coalition, respecting Item 8.1 -

Poverty Reduction Investment Plan (CES16043(a)), regarding the proposed \$10 million in funding for Indigenous poverty reduction, was received.

For disposition of this matter, please refer to Item 1.

(ii) Sara Mayo, Social Planning & Research Council of Hamilton, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)) (Item 6.2)

Sara Mayo, Social Planning & Research Council of Hamilton, addressed Committee, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)).

The presentation provided by Sara Mayo, Social Planning & Research Council of Hamilton, respecting Item 8.1 - Poverty Reduction Investment Plan (CES16043(a)), was received.

A copy of the presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 1.

(iii) Clinton Younge & Shawn Baird, MMJ Canada, respecting the Enforcement of Medical Marijuana Dispensaries (Item 6.3)

Clinton Younge and Shawn Baird, MMJ Canada, addressed Committee respecting the enforcement of medical marijuana dispensaries.

The presentation provided by Clinton Younge and Shawn Baird, MMJ Canada, respecting the enforcement of medical marijuana dispensaries, was received.

(g) DISCUSSION ITEMS (Item 8)

(i) Poverty Reduction Investment Plan (CES16043(a)) (City Wide) (Item 8.1)

Report CES16043(a), respecting the Poverty Reduction Investment Plan, was amended by adding a new sub-section (g) to read as follows:

- (g) That the matter respecting the leveraging of Federal and Provincial funding, as it relates to affordable housing, be placed on the Emergency & Community Services Committee's outstanding business list as a follow up place marker;

For disposition of this matter, please refer to Item 1.

Report CES16043(a), respecting the Poverty Reduction Investment Plan, was further amended by adding a new sub-section (h) to read as follows:

- (h) That staff be directed to keep Council informed, by reporting back to the Emergency & Community Services Committee preferably semi-annually or, at minimum, annually with updates respecting the implementation of the Poverty Reduction Investment Plan;

For disposition of this matter, please refer to Item 1.

WHEREAS, the Poverty Reduction Investment Reserve is fully municipally funded, and CityHousing Hamilton is the municipally owned local housing corporation;

WHEREAS, CityHousing Hamilton is the largest non-profit housing provider with over 50% of Hamilton's social housing stock;

WHEREAS, CityHousing Hamilton has the oldest housing stock of non-profit providers in Hamilton, which presents additional regeneration challenges and necessities;

WHEREAS, CityHousing Hamilton has a number of redevelopment opportunities that could add to the supply of new affordable rental housing; and,

WHEREAS, CityHousing Hamilton is uniquely positioned to contribute to neighbourhood revitalization through regeneration of its housing stock to include new housing opportunities;

THEREFORE BE IT RESOLVED:

Report CES16043(a), respecting the Poverty Reduction Investment Plan, was further amended by adding new sub-sections (i), (j) and (k) to read as follows:

- (i) That CityHousing Hamilton be allocated 50% of the Poverty Reduction Investment Reserve funding available for new rental housing construction on the basis of business case submissions that addresses criteria established by the Housing Services Division;
- (j) That the remaining Poverty Reduction Investment Reserve funding for new rental housing construction be allocated through an open request for proposals procurement process in which CityHousing Hamilton may participate; and,

- (k) That paragraph 3 to Appendix “A” of Report CES16043, respecting the Poverty Reduction Investment Plan, be amended by adding the words “first by allocating 50% to City Housing Hamilton, and the remainder” after the words “The City would award these funds...”, to read as follows:

The City would award these funds first by allocating 50% to City Housing Hamilton, and the remainder through a three-step Request for Proposal (RFP) process. This three step process consists of:

For disposition of this matter, please refer to Item 1.

Councillor T. Whitehead wished to be recorded as OPPOSED to sub-section (e) of the Main Motion, shown as Item 1.

(ii) Bill 148, *Fair Workplaces, Better Jobs Act, 2017* (HUR17011) (City Wide) (Item 8.4)

Item 8.4, respecting Report HUR17011 - Bill 148, *Fair Workplaces, Better Jobs Act, 2017*, was deferred to after the discussion of Item 8.6 – Non Union Compensation Committee Report 17-001; specifically Item 2 – Report HUR17016 – 2017-2018 Minimum Wage Increases, during the Closed Session portion of today’s agenda.

That the Mayor correspond with the Government of Ontario in support of Bill 148, *Fair Workplaces, Better Jobs Act, 2017*; also known as “15 and Fairness”.

The Motion respecting Bill 148, *Fair Workplaces, Better Jobs Act, 2017*, was amended by adding a new sub-section (b) to read as follows:

- (b) That the City of Hamilton request the Province of Ontario participate in cost sharing to offset the impact to municipalities with respect to the implementation of *Fair Workplaces, Better Jobs Act, 2017*.

The question was called.

- (a) That the Mayor correspond with the Government of Ontario in support of Bill 148, *Fair Workplaces, Better Jobs Act, 2017*; also known as “15 and Fairness”; and,
- (b) That the City of Hamilton request the Province of Ontario participate in cost sharing to offset the impact to municipalities with respect to the implementation of *Fair Workplaces, Better Jobs Act, 2017*.

The Main Motion, as amended, was DEFEATED on the following Standing Recorded Vote:

Yeas:	A. Johnson, Farr, Green, Collins, Jackson, Eisenberger
Total:	6
Nays:	Conley, Pearson, VanderBeek, Skelly, Whitehead, Ferguson
Total:	6
Absent:	Merulla, Pasuta, Partridge, B. Johnson
Total:	4

(iii) Non-Union Sub-Committee Report 17-001, September 6, 2017 (Item 8.6)

Item 8.6, respecting the Non-Union Sub-Committee Report 17-001, was referred to the Closed Session portion of the agenda to allow for discussion of Item 2 - Report HUR17016 – 2017-2018 Minimum Wage Increases.

After further clarification by Councillor Ferguson with respect to the information he wished to obtain in Closed Session, it was determined that the information being requested was the total estimated financial impact to the City of Hamilton, as it relates to the increase in the minimum wage. As that information is public, Committee did not move into Closed Session respecting this matter.

(h) MOTIONS (Item 9)

(i) Art in Public Places and Monuments Process Review (Item 9.1)

WHEREAS, the City of Hamilton has art in public places and monuments in the public realm, which are reflective of our community history, cultural heritage and collective identity;

WHEREAS, some of this art in public places and monuments in the public realm may be perceived as objectionable, represent oppression or stir a deep emotional response by some in our community;

WHEREAS, the values, motivations, and responses to art and monuments have changed and will continue to change over time; and, as a City, we need to respond when concerns are identified by the community;

WHEREAS, we, as a community, need to face, discuss and openly reflect on our past from multiple perspectives, and from different viewpoints to broaden our community's collective conscience and depth of understanding; and,

WHEREAS, the City of Hamilton has an opportunity to use these moments to build on our progress, as an open and inclusive city, by collaborating, consulting, educating and reaching consensus about art and monuments in public places;

THEREFORE BE IT RESOLVED:

That staff be directed to develop an Art in Public Places and Monuments Process Review that will include consultation with the various discipline experts, communities of concern and the Hamilton community to determine appropriate actions in relation to an identified work of art or monument and report back to the General Issues Committee.

The motion, respecting Art in Public Places and Monuments Process Review, was withdrawn.

(i) NOTICES OF MOTIONS (Item 10)

Councillor A. Johnson introduced a Notice of Motion, respecting the following:

(i) Hamilton Public Library – Locke Library Extension Funding (Item 10.1)

The Rules of Order were waived to allow for the introduction of a motion respecting Hamilton Public Library – Locke Library Extension Funding.

For disposition of this matter, please refer to Item 7.

(j) GENERAL INFORMATION / OTHER BUSINESS (Item 11)

(i) Amendments to the Outstanding Business List (Item 11.1)

The following amendments to the General Issues Committee's Outstanding Business List were approved:

(a) Items to be Removed:

- (i) Poverty Reduction Investment Plan
(Addressed as Item 8.1 on today's agenda – Report CES16043(a))

(b) Proposed New Due Dates:

- (i) Resourcing the Revenue Generation Strategy
Current Due Date: September 20, 2017
Proposed New Due Date: October 4, 2017

(k) PRIVATE & CONFIDENTIAL (Item 12)

(i) Closed Session Minutes – September 6, 2017 (Item 12.1)

- (a) The Closed Session Minutes of the September 6, 2017 General Issues Committee meeting, were approved as presented; and,
- (b) The Closed Session Minutes of the September 6, 2017 General Issues Committee meeting, shall remain confidential.

Committee moved into Closed Session, respecting Items 12.2 and 12.3, pursuant to Section 8.1, Sub-sections (d), (e) and (f) of the City's Procedural By-law 14-300, and Section 239(2), Sub-sections (d), (e) and (f) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to labour relations or employee negotiations; litigation or potential litigation, including matters before administrative tribunals, affecting the City; and, the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

(ii) Hamilton Ontario Water Employees Association (HOWEA) Collective Bargaining Update (Item 12.2)

The presentation provided in Closed Session, respecting Hamilton Ontario Water Employees Association (HOWEA) Collective Bargaining Update, was received.

(iii) Appeals of Ward Boundary By-law 17-030 to the Ontario Municipal Board Update (LS17015(c)) (City Wide) (Item 12.3)

For disposition of this matter, please refer to Item 8.

Councillor A. Johnson wished to be recorded as OPPOSED to Item 8.

(I) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 3:02 p.m.

Respectfully submitted,

L. Ferguson, Deputy Mayor
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk

Poverty Reduction Investment Fund Implementation Plan

The proposed Poverty Reduction Investment Plan allocates \$20 million over 10 years for the quality of social housing, \$20 million over the first 5 years of the plan for new affordable rental housing supply, and \$10 million over 10 years for Indigenous housing and poverty reduction services to be directed by the Hamilton Executive Directors Aboriginal Coalition.

A. New Affordable Rental Housing

The investment of \$20 million for new affordable rental housing supply will be allocated in the first five years of the Investment Plan. This aligns with the funding source for this portion of the Plan, i.e. the Hamilton Future Fund Reserve cash-flow budgeted over a 5-year period at \$4M per year starting in 2017 (per the City’s approved HFF Reserve Forecast contained in the 2017 Capital Budget Forecast Report FCS16089).

For the 5-year period 2017-2021 there is a total of \$30.25M funding available for new affordable rental housing as outline in the table below. These sources are \$20M from the Hamilton Future Fund (HFF) as part of the Poverty Reduction Investment Plan, \$5.25M from the Federal-Provincial Investment in Affordable Housing – Extension and Social Infrastructure Fund programs, and \$5 million from the Municipal Affordable Housing Development Charges Reserve.

Year	Amount	Source of Funds	Impact
2017	\$5.25 million	Investment in Affordable Housing-Extension and Social Infrastructure Fund	Up to 35 units
2017 – 2021	Approx. \$5 million	Municipal Affordable Housing Development Charges Reserve	Up to 33 units
2017/2018	Up to \$8 million	Poverty Reduction Funds (Future Fund)	Up to 53 new affordable rental units
2019-2021	\$12 million	Poverty Reduction Funds (Future Fund)	Up to 80 new affordable rental units

Affordable housing exemptions from Municipal Development Charges (as defined by City of Hamilton Development Charges Bylaws No. 14-153 and 11-174 or successor Bylaws) and Parkland Dedication Fees (as defined by City of Hamilton Parkland Dedication and Cash in Lieu of Parkland Bylaw No. 09-124 or successor Bylaws) for projects funded under the Poverty Reduction Investment Plan are to be funded from the new affordable rental housing funds of the Poverty Reduction Investment Reserve or other Council approved funding sources..

Based on current development costs a capital grant of approximately \$150,000 per unit and waivers of development charges and parkland dedication cash in lieu requirements are needed to make rental housing financially viable at or slightly below 80% of the average market rent in Hamilton.

The City would award these funds first by allocating 50% to City Housing Hamilton, and the remainder through a three-step Request for Proposal (RFP) process. This three step process consists of:

- Step One: the proposals are evaluated for viability based on the proponent
- Step Two: the proposals are evaluated for viability based on the development schedule and cost effectiveness
- Step Three: the proposals are evaluated based on development concept, target populations, identified community need and affordability. Proposals that target vulnerable populations and areas underserved by affordable housing, and set rents lower than 80% of the average market rent and or propose longer affordability periods beyond twenty years, would be scored higher in the evaluation process.

Steps one and two consist of a pass/fail scoring system and the successful projects are evaluated at step three. The proposals with the highest scores in step three are recommended to receive funding.

The initial investment for new affordable rental units under the Poverty Reduction Plan will make use of the results of the RFP for the Federal/Provincial Social Infrastructure Fund and Investment in Affordable Housing – Extension Program conducted in June 2017.

B. Quality and Regeneration of Social Housing Stock

The investment of \$20 million towards the quality of social housing stock will be prioritized for uninhabitable vacant units, the preservation of existing units, building systems that impact the health and safety of residents and regeneration of the social

housing stock. It is expected that the funding will positively impact approximately 50 urgent/high need social housing provider projects totalling approximately 1600 units.

This funding will be derived from that portion of the Poverty Reduction Plan funded from the dividend uplift to the City resulting from the merger of Horizon Utilities Corporation and several other local utilities into the new entity called Alectra. The funding will be allocated to social housing providers at \$2 million per year over ten years (2018-2027).

Funding will be awarded to social housing providers through a notional allocation process as follows:

- Notional allocations are made to each housing provider in an amount proportionate to the housing providers’ current number of eligible units;
- Housing Services Division then issues a call for applications to social housing providers establishing evaluation criteria that are fair and transparent;
- Housing providers are required, as part of the application process, to identify any additional funding that can be leveraged (e.g. existing capital reserves, utility rebates, etc.), as well as confirm compliance with its own purchasing and conflict of interest policies;
- Housing providers are also required to rank their submitted projects based on priorities from building condition assessments, contractor estimates or engineer’s reports;
- Applications are evaluated and scored;
- Applications are then awarded funding based on scoring and relativity to the notional allocation (e.g. has the provider submitted project(s) that can be achieved within the notional allocation);
- If a housing provider does not submit an application or does not receive approval for a project totalling its notional allocation, then the notional allocation (or remaining amount thereof) is re-allocated among the rest of the applicants.
- City policies allow for flexibility to fund projects that are prioritized as urgent/high even if that project exceeds the notional allocation.

C. Indigenous Led Poverty Reduction

The \$10 million to address disproportionately high rates of poverty in the Indigenous community will be allocated evenly over ten years (2018-2027) by the Hamilton Executive Directors Aboriginal Coalition (HEDAC) to local Indigenous community agencies as outlined in the table below. The funding will be derived from that portion of the Poverty Reduction Plan funded from the dividend uplift to the City resulting from the merger of Horizon Utilities Corporation and several other local utilities into the new entity called Alectra.

Indigenous-led Investment in Safe, Stable, and Affordable Housing (\$579,000/year)		
Investment	Implementation	Impact
\$457,000 toward Indigenous Social Housing and Infrastructure Repairs	Administered through Hamilton Executive Directors Aboriginal Coalition.	20-40 housing units repaired or enhanced per year Increase community space for cultural teachings and support, tenant meetings, and healing circles
\$62,000/ year toward tenant advocacy and supports to keep people housed	Administered through Hamilton Executive Directors Aboriginal Coalition and distributed to Sacajawea Non-Profit Housing.	Build capacity to help 80-100 people per year maintain housing and meet other needs.
\$60,000/year toward Indigenous Housing Stability Assistance	Administered through Hamilton Executive Directors Aboriginal Coalition.	Prevent homelessness through emergency fund to support housing stability for approximately 75-100 per year
Indigenous-led pathways out of poverty through wraparound investment (\$421,000/year)		
Investment	Implementation	Impact
\$120,000 toward administrative management of funds and coordination of programs and strategies	Hamilton Executive Directors Aboriginal Coalition responsible for administration of Indigenous-led poverty reduction funds; management and reporting; liaison and coordination across with Indigenous networks.	Accountable administration and reporting on impact of funds. Increase access to cultural services, educate mainstream providers on importance of cultural sensitivity, strengthen partnerships and collaboration.
\$62,000 toward Youth Employment and Stability program	HEDAC to distribute funds to Niagara Peninsula Area Aboriginal Management Board for program delivery.	Expanded capacity-building around basic life skills and housing stability for youth seeking employment and/or skills training for an additional 32-40 youth per year.
\$62,000 to increase access	HEDAC to distribute funds	Expansion from solely

to Indigenous-led child and family development, home management, and life skills programs	to NiwasaKendaaswinTeg for program delivery	lower city to offer services and supports on the mountain to approximately 250 families
\$62,000 for Violence Against Women Advocacy	HEDAC to distribute funds to Native Women’s Centre.	Coordinate access to care and provide prevention-focused services that promote well-being and family preservation. Expand capacity by 40% to enhance programming and bridge gaps between urban and rural locations
\$62,000 to expand programming in: financial skills, life skills, employment, education, nutrition, and housing stability	HEDAC to distribute funds to Hamilton Regional Indian Centre.	Enhanced Financial Empowerment programming and expansion from solely lower city to include supports on the mountain, impacting approximately 250-300 people per year.
\$53,000 to offer consistent bi-weekly Identification clinics for clients to obtain documentation required to receive government supports.	HEDAC to distribute funds De dwa da dehsnye>s Aboriginal Health Centre	Bi-weekly ID Clinics servicing ~80 people per year to obtain identification required to access financial supports, health and social programs, and employment.

The Hamilton Executive Directors Aboriginal Coalition will annually review their Poverty Reduction Implementation Plan and report any substantial changes in their annual report to the City.

D. Administration

The implementation of the Poverty Reduction Investment Plan will require two (2.0) full time (FTE) staff positions. It is recommended that one permanent full time (FTE) Senior Project Manager, Social Housing Capital Incentives, and one permanent full time (FTE) Contracts Analyst, be funded through the Poverty Reduction Investment Reserve. These staff positions will be funded in the first 5 years of the plan from the Hamilton Future Fund cash-flow, and from the Alectra dividend for the remaining years.

The Senior Project Manager, Social Housing Capital Incentives supports social housing providers to ensure that projects undertaken support the long term preservation of social housing units and are completed in accordance with identified project timelines and contractual obligations. In addition, the position will provide support to social housing providers as needed, as small and medium sized social housing providers often require additional support and assistance related to capital repair projects. The cost of this position is estimated at an annual cost of \$122,500 (2017 salary and benefit levels).

Contracts Analysts develop service agreements in partnership with other City divisions such as Legal Services, Procurement and Finance and Administration staff; monitor payments; review established outcomes associated with funding; maintain accountability and ensure compliance with City guidelines, policies and procedures. The cost of this one FTE position is estimated at an annual cost of \$93,000 (2017 salary and benefit levels). This position will support all three aspects of the investment Plan: social housing capital repairs and regeneration, new affordable rental housing development, and Indigenous poverty reduction.

All other aspects of implementing new rental housing development will be completed by the existing staff complement of the Housing Services Division.

E. Reporting

City staff will update Council on an annual basis with progress reports relating to the implementation of this fund. Additionally, the Housing Services Division will bring the results of all RFP processes for new affordable housing supply to Council for approval as is standard practice with funding allocations from upper levels of government.