



**CITY OF HAMILTON**  
**CORPORATE SERVICES DEPARTMENT**  
*Financial Planning, Administration and Policy Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	March 2, 2018
<b>SUBJECT/REPORT NO:</b>	2018 Tax Supported Operating Budget - Recommendations (FCS18009(a)) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Tom Hewitson (905) 546-2424 Ext. 4159 Kayla Petrovsky (905) 546-2424 Ext. 1335
<b>SUBMITTED BY:</b>	Mike Zegarac General Manager Finance and Corporate Services
<b>SIGNATURE:</b>	

**RECOMMENDATIONS**

- (a) Council Referred Items, Business Cases and 2019 – 2021 Multi-Year Outlook
  - (i) That Appendix “A” – 2018 Council Referred Items, be received;
  - (ii) That Appendix “B” – 2018 Business Cases, be received;
  - (iii) That Appendix “G” – 2019 – 2021 Multi-Year Outlook, be received;
- (b) Boards and Agencies
  - (i) That the Boards and Agencies operating budget Appendix “C”, \$203,322,576, inclusive of approved amendment as per Appendix “D”, be approved;
- (c) Planning and Economic Development Department
  - (i) That the Planning and Economic Development operating budget (Book 2 – 2018 – 2021 Business Plans), page 6, \$27,404,140, be approved;

**SUBJECT: 2018 Tax Supported Operating Budget - Recommendations  
(FCS18009(a)) (City Wide) – Page 2 of 5**

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(d) Public Health Services Department

- (i) That the Public Health Services operating budget (Book 2 - 2018 – 2021 Business Plans), page 80, \$12,477,980, be approved;
- (ii) That the General Manager of Healthy and Safe Communities Department or his delegate or the Medical Officer of Health or her delegate be authorized and directed to execute all Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and contracts, relating to Public Health Services as provided for in Book 2 - 2018 – 2021 Business Plans, until such time Council approves the subsequent budget. This also includes the authority to authorize the submission of budgets and quarterly/year end reporting;

(e) Community and Emergency Services Department

- (i) That the Community and Emergency Services operating budget (Book 2 - 2018 – 2021 Business Plans), page 120, \$225,000,040, be approved;
- (ii) That the General Manager of Healthy and Safe Communities Department or his delegate be authorized and directed to execute all Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and contracts as provided for in Book 2 - 2018 – 2021 Business Plans, until such time Council approves the subsequent budget. This also includes the authority to authorize the submission of budgets and quarterly/year end reporting;

(f) Public Works Department

- (i) That the Public Works operating budget (Book 2 - 2018 – 2021 Business Plans), page 200, \$232,273,370, be approved;

(g) City Manager's Office

- (i) That the City Manager's operating budget (Book 2 - 2018 – 2021 Business Plans), page 260, \$10,556,460, be approved;

(h) Corporate Services Department

- (i) That the Corporate Services operating budget (Book 2 - 2018 – 2021 Business Plans), page 302, \$27,615,460, be approved;

**SUBJECT: 2018 Tax Supported Operating Budget - Recommendations  
(FCS18009(a)) (City Wide) – Page 3 of 5**

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- (i) Legislative
  - (i) That the Legislative operating budget (Book 2 - 2018 – 2021 Business Plans), page 361, \$4,875,090, be approved;
- (j) Hamilton Entertainment Facilities
  - (i) That the Hamilton Entertainment Facilities operating budget (Book 2 - 2018 – 2021 Business Plans), page 368, \$3,617,990, be approved;
- (k) Corporate Financials – Expenditures / Non Program Revenues
  - (i) That the Corporate Financials - Expenditures operating budget (Book 2 - 2018 – 2021 Business Plans), page 363, \$23,818,790 inclusive of approved amendments as per Appendix “D”, be approved;
  - (ii) That the Non Program Revenues operating budget (Book 2 - 2018 – 2021 Business Plans), page 378, (\$46,082,630), inclusive of approved amendments as per Appendix “D”, be approved;
- (l) Capital Financing
  - (i) That the Capital Financing operating budget (Book 2 - 2018 – 2021 Business Plans), page 370, \$122,979,090, be approved;
- (m) 2018 By-Law Authorization
  - (i) That the City Solicitor and Corporate Counsel be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy;
- (n) Budgeted Complement Transfer Schedule
  - (i) That in accordance with the “Budgeted Complement Control Policy”, the requested complement transfers from one department/division/cost category to another, as outlined in Appendix “E”, be approved;
- (o) Budget Exclusions Related to Regulation 284/09
  - (i) That the budget exclusions related to Regulation 284/09 of the *Municipal Act* titled “Budget Matters – Expenses”, as per Appendix “F”, be received.

## **EXECUTIVE SUMMARY**

The 2018 Preliminary Tax Supported Operating Budget was submitted to the General Issues Committee (GIC) at its meeting on January 19, 2018. The Average Municipal Residential tax impact, excluding the reassessment impact, was 2.3%. Each department then provided GIC with an in-depth presentation of their 2018 budget. Boards and Agencies also presented their 2018 budgets. During this time, a few amendments were proposed, which reduced the average Municipal Residential tax impact to 2.2%. Combined with the updated reassessment / policy related tax impacts and updated growth impact, the Municipal Residential tax impact is 1.7%. The amendments are identified in Appendix “D” to Report FCS18026.

The recommendations to this Report ask Council to approve the budget as submitted in the preliminary document, including the approved amendments contained in the attached Appendix “D” to Report FCS18026. Council may approve additional changes which would then be added to this amendment list (Appendix “D”).

**Note: The average Municipal Residential tax impact of 1.7% does NOT include potential approval of any Council Referred Items or Business Cases in Recommendation (a): Appendix “A” and “B”.** Should Council wish to approve items from the Council Referred Items (Appendix “A”) or Business Cases (Appendix “B”), it may do so by motion, and these would then be added to Appendix “D” of this Report (the amendment schedule).

### ***Alternatives for Consideration – Not Applicable***

## **FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: Full financial information can be found in Books 1 and 2 of the 2018 Preliminary Tax Supported Operating Budget.

Staffing: A complement summary can be found in Appendix “1 – 4” of the 2018 Preliminary Tax Supported Operating Budget (Book 1).

Legal: N/A

## **HISTORICAL BACKGROUND**

The 2018 Committee calendar includes a number of scheduled General Issues Committee (GIC) meetings for the 2018 Tax Operating Budget. The budget kick-off took place on January 19, 2018, followed by various other GIC dates which allowed for departmental budget presentations.

As of the writing of this Report, the remaining scheduled GIC budget deliberation meeting dates are as follows:

- February 27<sup>th</sup>, March 2<sup>nd</sup>, March 5<sup>th</sup>
- March 6<sup>th</sup>, 8<sup>th</sup> (if required)
- March 28<sup>th</sup> (Council Budget Approval)

## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

N/A

## **RELEVANT CONSULTATION**

The budget has been developed in conjunction with internal and external partners.

## **ANALYSIS AND RATIONALE FOR RECOMMENDATION**

N/A

## **ALTERNATIVES FOR CONSIDERATION**

As part of the budget deliberations, Council can direct changes to the budget as required.

## **ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

### **Community Engagement and Participation**

*Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.*

### **Our People and Performance**

*Hamiltonians have a high level of trust and confidence in their City government.*

## **APPENDICES AND SCHEDULES ATTACHED**

- Appendix “A” – 2018 Council Referred Items
- Appendix “B” – 2018 Business Cases
- Appendix “C” – 2018 Boards and Agencies Operating Budget
- Appendix “D” – 2018 Tax Supported Operating Budget Amendments
- Appendix “E” – Budgeted Complement Transfer Schedule
- Appendix “F” – Budget Exclusions Related to Regulation 284/09
- Appendix “G” – 2019 – 2021 Multi-Year Outlook

KP/dt