Item 5.1

2018 BUDGET RECOMMENDATIONS
FCS18009(a)

BUDGET UPDATE

March 2, 2018

PROCESS DATES

- March 2 GIC
  - Current Position
  - Deliberations – Council Referred & Business Cases
- March 5 GIC
- March 6 GIC (if required)
- March 8 GIC (if required)
- March 28 Council – Targeted Budget Approval

2018 OPERATING BUDGET
CURRENT POSITION

2018 CURRENT TAX IMPACT

			Residential Tax Impact
Preliminary Residential Tax Increase - Budget Book		**$ 23,579,210**	**2.4%**
AMENDMENTS APPROVED:			
Feb 16 GIC			
Non-Prog Rev	Vacancy Rebate Savings to be applied to reduce net levy	$ (1,250,000)	
B&A	Hamilton Police Service - Per Board Approval	$ (886,294)	
Corp Fin	Contingency Adjustment	$ 1,210,000	
Corp Fin	Reduction of 50% for Personal Emergency Leave (PEL) payouts	$ (630,000)	
		$ (1,556,294)	**(0.2)%**
AVERAGE RESIDENTIAL TAX IMPACT (Approved to Date)		**$ 22,022,916**	**2.2%**
Updated Assessment Growth Impact (from 1.0% to 1.4%)			**(0.4)%**
Updated Reassessment/tax policies (from 0.5% to 0.4%)			**(0.1)%**
AVERAGE RESIDENTIAL TAX IMPACT (Inclusive of above)			**1.7%**
Education Impact			**(0.1)%**
AVERAGE TOTAL TAX IMPACT (Inclusive of above)			**1.6%**

2018 RESIDENTIAL TAX IMPACT

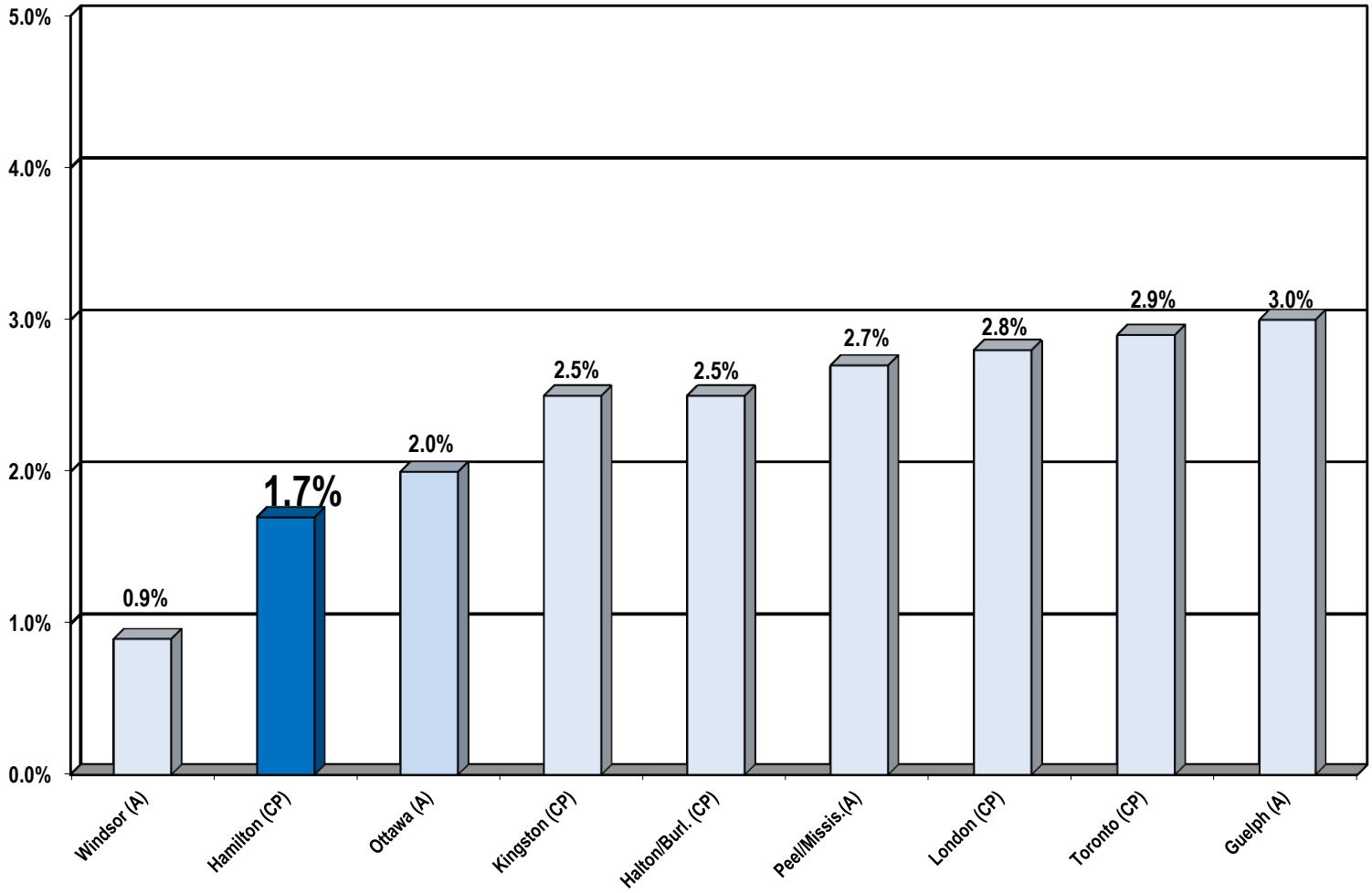
2018 Municipal Preliminary Impact

For the Average Residential Property Tax Bill

	2018	$	%
Municipal Taxes			
City Departments		$ 16	0.5%
Boards & Agencies		$ 10	0.3%
Capital Financing		$ 17	0.5%
Capital Financing - PTIF		$ 14	0.4%
Sub-Total Municipal Taxes	**$ 3,441**	**$ 57**	**1.7%**
Education Taxes	$ 573	$ 5	1.0%
Total Taxes	**$ 4,014**	**$ 62**	**1.6%**

Exclude Council Referred Items & Enhancements

2018 RESIDENTIAL MUNICIPAL TAX IMPACTS



T = Target

CP = Current Position

A = Approved

Potential Impact Including Council Referred Items and Business Cases

Potential Residential Tax Impact

Total Tax Impact	1.56%
Council Referred Items	0.05%
Business Cases	0.10%
Potential Impact	1.71%

MULTI-YEAR OUTLOOK

- During the 2018 budget process a Multi-year Outlook was developed for years 2019 to 2021 and was presented to GIC on January 19th
- The Multi-year Outlook is provided in Appendix G of the 2018 Budget Recommendation Report to be received as information
- The chart below highlights the municipal tax impact:

	OUTLOOK		
	2019	2020	2021
TOTAL MUNICIPAL TAXES	3.6%	2.7%	2.3%

- Staff will consult with the Multi- year Budget / Business Planning Sub-Committee to develop next steps during 2018 for the upcoming 2019 Budget Process

2018 COUNCIL REFERRED ITEMS

2018 COUNCIL REFERRED ITEMS

- Items previously considered at Council and referred to the budget process for further discussion.
- 7 council referred items:

Department	# of Items	Gross ($)	Net ($)	FTE
Planning & Economic Development	5	591,215	205,080	5.32
Public Works	2	200,000	200,000	
	7	791,215	405,080	5.32

- If approved, would result in a 0.05% tax impact
- See Appendix 1-5 in the Preliminary Tax Supported Operating Budget Book for further details

2018 COUNCIL REFERRED ITEMS

	Department/Service	Referred Item	2018 Amount			Feb 16 Decision
			Gross Impact	Net Impact	FTE	
BUDGET BOOK						
1	PED: Tourism & Culture: Music	Music and Creative Industries Operations and Programming	$25,000	$25,000	0.00	***Tabled***
2	PED: Tourism & Culture: Tourism	Phase III Tourism Enhancement	$100,000	$0	0.00	***Tabled***
3	PW: Forestry & Horticulture: Horticultural Programs	Equalization of Horticulture Services to BIAs in the 2018 Public Works Operating Budget	~~$224,000~~	~~$224,000~~	~~1.00~~	***Referred back to advisory committee***
4	PW: Transportation: Parks	Identified Tobogganing Locations on City Property	$110,000	$110,000	0.00	***Tabled***
5	CS: Corporate Financials	Allocation of savings resulting from changes in the vacancy rebate program	**Apply the $1.25 M to reduce the 2018 levy, (0.2%) tax impact**			***Option a) Approved***
	SUB TOTAL		**$235,000**	**$135,000**	**0.00**	

2018 COUNCIL REFERRED ITEMS

			2018 Amount			
	Department/Service	Referred Item	Gross Impact	Net Impact	FTE	Feb 16 Decision
POST BUDGET BOOK						
6a)	PED: Municipal Law Enforcement	Parks Patrol and Waterfalls Enforcement Team	$80,080	$80,080	1.32	***Tabled***
6b)	PED: Municipal Law Enforcement	Parks Patrol and Waterfalls Enforcement Team - one-time capital cost for the purchase of two vehicles.	$52,802	$0	0.00	***Tabled***
7	PW: On-Demand Production Services for City Meetings	Enhancement to support the "on-demand" production services for select meetings.	$90,000	$90,000	0.00	***Tabled***
8	PED: Development Engineering	Seek to align resourcing with the achievement of the Department's Key Performance Target through the addition of 4 FTEs.	$333,333	$100,000	4.00	***Tabled***
	GRAND TOTAL		**$791,215**	**$405,080**	**5.32**	

2018 BUSINESS CASES

(FORMERLY ENHANCEMENTS)

2018 BUSINESS CASES

- 7 business cases for consideration in the 2018 budget process:

Department	# of Items	Gross ($)	Net ($)	FTE
Planning & Economic Development	1	293,700	293,700	3.00
Public Health	1	327,160	-	2.00
Community & Emergency Services	1	1,144,920	447,460	7.50
Corporate Services	4	263,000	153,000	7.50
	7	2,028,780	894,160	20.00

- If approved, would result in a 0.1% tax impact
- See Appendix 1-6 in the Preliminary Tax Supported Operating Budget Book for further details

2018 BUSINESS CASES

			2018 Amount			
	Department/Service	Business Case Details	Gross Impact	Net Impact	FTE	Feb 16 Decision
1	PED: Building Permits and Zoning By-Law Review	Zoning Section Program Enhancement	$293,700	$293,700	3.00	***Tabled***
2	PH: Healthy Environments	Raccoon Rabies Response	$327,160	$0	2.00	***Tabled***
3a)	CES: Paramedic Service	Paramedic Service Staffing	$894,920	$447,460	7.50	***Tabled***
3b)	CES: Paramedic Service	Paramedic Ambulance – one time capital cost funded from unallocated capital levy reserve	$250,000	$0	0.00	***Tabled***
4	CS: Office of the City Clerk	Administration of Freedom of Information	$76,000	$76,000	1.00	***Tabled***
5	CS: Financial Services, Taxation & Corporate Controller: Financial Management	Oversight of City Procurement and Contract Management	$77,000	$77,000	1.50	***Tabled***

2018 BUSINESS CASES

			2018 Amount			
	Department/Service	**Business Case Details**	**Gross Impact**	**Net Impact**	**FTE**	**Feb 16 Decision**
6	CS: Customer Services & Provincial Offences Administration	Relocation of Provincial Offences Administration Courtrooms and Offices – Addition of 1 Court Room	$110,000	$0	4.00	***Tabled***
7	CS: Legal & Risk Management Services	Risk Assistant	$0	$0	1.00	***Tabled***
	TOTAL		**$2,028,780**	**$894,160**	**20.00**	

THANK YOU