

CITY OF HAMILTON
2019 - 2021 MULTI-YEAR OUTLOOK
(Maintenance Budget Only - Excludes Business Cases)

	Multi-Year Outlook					
	2019		2020		2021	
	\$	%	\$	%	\$	%
<u>PLANNING & ECONOMIC DEVELOPMENT</u>						
General Manager	352,770	15.7%	391,500	11.0%	425,940	8.8%
Transportation, Planning and Parking	927,860	37.4%	1,135,120	22.3%	1,185,760	4.5%
Building	1,003,980	4.0%	1,037,300	3.3%	1,071,700	3.3%
Economic Development	5,818,120	3.0%	5,947,960	2.2%	6,061,550	1.9%
Growth Management	681,480	38.5%	860,770	26.3%	925,800	7.6%
Licensing & By-Law Services	7,071,230	4.4%	7,303,810	3.3%	7,532,460	3.1%
Planning	4,150,200	15.2%	4,364,590	5.2%	4,501,750	3.1%
Tourism & Culture	9,148,670	2.3%	9,323,280	1.9%	9,491,860	1.8%
TOTAL PLANNING & ECONOMIC DEVELOPMENT	29,154,310	6.4%	30,364,330	4.2%	31,196,820	2.7%
<u>PUBLIC HEALTH SERVICES</u>						
Medical Officer of Health	6,087,200	2.6%	6,171,590	1.4%	6,251,580	1.3%
Communicable Disease Control & Wellness	8,014,650	2.8%	8,227,400	2.7%	8,437,580	2.6%
Healthy Environments	8,622,690	2.9%	8,838,130	2.5%	9,057,530	2.5%
Healthy Families	8,394,010	4.6%	8,717,340	3.9%	9,044,300	3.8%
Mandatory Public Health Subsidy	(22,650,700)	0.0%	(22,650,700)	0.0%	(22,650,700)	0.0%
Planning & Business Improvement	5,210,280	4.2%	5,392,180	3.5%	5,558,850	3.1%
TOTAL PUBLIC HEALTH SERVICES	13,678,130	9.6%	14,695,940	7.4%	15,699,140	6.8%
<u>COMMUNITY & EMERGENCY SERVICES</u>						
Administration - CES	2,426,550	4.5%	2,513,410	3.6%	2,601,810	3.5%
Children's & Home Management Services	6,830,460	1.3%	6,905,320	1.1%	6,977,150	1.0%
Hamilton Fire Department	91,819,290	2.8%	94,119,790	2.5%	96,493,460	2.5%
Hamilton Paramedic Service	22,208,290	2.2%	22,672,530	2.1%	23,203,950	2.3%
Housing Services	46,912,550	3.2%	46,647,420	(0.6)%	47,612,720	2.1%
Macassa Lodge	8,280,650	6.9%	8,620,830	4.1%	8,979,524	4.2%
Neighbourhood & Community Initiatives	1,916,780	3.2%	2,000,830	4.4%	2,039,670	1.9%
Ontario Works	12,360,380	3.1%	12,607,830	2.0%	12,951,320	2.7%
Recreation	33,389,620	3.3%	34,293,590	2.7%	35,227,790	2.7%
Wentworth Lodge	5,878,466	7.0%	6,132,956	4.3%	6,379,350	4.0%
TOTAL COMMUNITY & EMERGENCY SERVICES	232,023,036	3.1%	236,514,506	1.9%	242,466,744	2.5%

CITY OF HAMILTON

2019 - 2021 MULTI-YEAR OUTLOOK

(Maintenance Budget Only - Excludes Business Cases)

	Multi-Year Outlook					
	2019		2020		2021	
	\$	%	\$	%	\$	%
<u>PUBLIC WORKS</u>						
PW-General Administration	(1,712,710)	(1.0%)	(1,696,830)	(0.9%)	(1,680,320)	(1.0%)
Energy Fleet and Facilities	9,472,980	3.6%	9,560,160	0.9%	9,729,950	1.8%
Engineering Services	6,334,220	0.1%	6,342,620	0.1%	6,351,420	0.1%
Environmental Services	79,101,800	3.7%	81,362,510	2.9%	83,687,870	2.9%
Operations	65,391,940	2.2%	66,695,120	2.0%	68,031,390	2.0%
Transit	70,702,450	6.3%	77,304,460	9.3%	79,401,720	2.7%
Transportation	11,879,860	1.3%	12,006,570	1.1%	12,142,650	1.1%
TOTAL PUBLIC WORKS	241,170,540	3.8%	251,574,610	4.3%	257,664,680	2.4%
<u>LEGISLATIVE</u>						
Legislative General	(352,410)	(9.0%)	(346,320)	(1.7%)	(340,040)	(1.8%)
Mayors Office	1,157,990	3.4%	1,189,010	2.7%	1,221,660	2.7%
Volunteer Committee	105,820	0.0%	105,820	0.0%	105,820	0.0%
Ward Budgets	4,121,700	2.1%	4,197,010	1.8%	4,275,870	1.9%
TOTAL LEGISLATIVE	5,033,100	3.2%	5,145,519	2.2%	5,263,309	2.3%
<u>CITY MANAGER</u>						
Audit Services	1,098,010	1.7%	1,120,960	2.1%	1,141,390	1.8%
CMO - Administration	5,670	(202.9%)	16,420	189.6%	27,570	67.9%
Communications, Corp Initiatives	2,449,680	3.9%	2,529,840	3.3%	2,588,890	2.3%
Human Resources	7,259,530	3.3%	7,458,740	2.7%	7,653,070	2.6%
Strategic Partnerships & Revenue Generation	115,140	16.0%	130,220	13.1%	145,480	11.7%
TOTAL CITY MANAGER	10,928,030	3.5%	11,256,180	3.0%	11,556,400	2.7%
<u>CORPORATE SERVICES</u>						
City Clerk's Office	2,425,420	2.9%	2,478,400	2.2%	2,531,760	2.2%
Corporate Services - Administration	(233,340)	(4.7%)	(222,120)	(4.8%)	(210,370)	(5.3%)
Customer Service	4,722,990	2.8%	4,821,520	2.1%	4,924,590	2.1%
Financial Planning, Admin & Policy	5,065,550	4.5%	5,246,880	3.6%	5,419,030	3.3%
Financial Services	4,109,970	4.9%	4,265,050	3.8%	4,432,940	3.9%
Information Technology	9,329,820	5.9%	9,675,750	3.7%	10,003,410	3.4%
Legal Services	3,497,470	4.8%	3,641,590	4.1%	3,791,050	4.1%
TOTAL CORPORATE SERVICES	28,917,880	4.7%	29,907,070	3.4%	30,892,410	3.3%

CITY OF HAMILTON
2019 - 2021 MULTI-YEAR OUTLOOK
(Maintenance Budget Only - Excludes Business Cases)

Multi-Year Outlook					
2019		2020		2021	
\$	%	\$	%	\$	%

CORPORATE FINANCIALS

Non Program Expenditures	26,614,460	14.4%	28,094,060	5.6%	29,745,300	5.9%
TOTAL CORPORATE FINANCIALS	26,614,460	14.4%	28,094,060	5.6%	29,745,300	5.9%

HAMILTON ENTERTAINMENT FACILITIES

Operating	3,709,030	2.5%	3,804,330	2.6%	3,904,100	2.6%
TOTAL HAMILTON ENTERTAINMENT FACILITIES	3,709,030	2.5%	3,804,330	2.6%	3,904,100	2.6%

TOTAL CITY EXPENDITURES	591,228,516	4.3%	611,356,545	3.4%	628,388,903	2.9%
--------------------------------	--------------------	-------------	--------------------	-------------	--------------------	-------------

CAPITAL FINANCING

Debt-Community & Emergency Services	3,300,570	0.0%	3,300,570	0.0%	3,300,570	0.0%
Debt-Corporate Financials	68,907,880	8.7%	73,007,880	5.9%	77,107,880	5.6%
Debt-Planning & Economic Development	567,200	0.0%	567,200	0.0%	567,200	0.0%
Debt-Public Health Services	632,770	0.0%	632,770	0.0%	632,770	0.0%
Debt-Public Works	41,666,800	0.0%	41,666,800	0.0%	41,666,800	0.0%
Infrastructure Renewal Levy	13,428,870	0.0%	13,428,870	0.0%	13,428,870	0.0%
TOTAL CAPITAL FINANCING	128,504,090	4.5%	132,604,090	3.2%	136,704,090	3.1%

BOARDS & AGENCIES

TOTAL POLICE SERVICES	165,606,500	2.2%	168,716,500	1.9%	171,946,500	1.9%
------------------------------	--------------------	-------------	--------------------	-------------	--------------------	-------------

CITY OF HAMILTON
2019 - 2021 MULTI-YEAR OUTLOOK
(Maintenance Budget Only - Excludes Business Cases)

	Multi-Year Outlook					
	2019		2020		2021	
	\$	%	\$	%	\$	%
Other Boards & Agencies						
Library	30,692,570	2.4%	31,231,440	1.8%	31,754,990	1.7%
Conservation Authorities	5,511,300	1.5%	5,593,980	1.5%	5,677,890	1.5%
Hamilton Beach Rescue Unit	132,360	0.0%	132,360	0.0%	132,360	0.0%
Royal Botanical Gardens	634,720	1.5%	644,240	1.5%	653,900	1.5%
MPAC	6,685,960	1.5%	6,786,250	1.5%	6,888,050	1.5%
Farmers Market	112,770	1.5%	114,460	1.5%	116,170	1.5%
Total Other Boards & Agencies	43,769,680	2.1%	44,502,730	1.7%	45,223,360	1.7%
Capital Financing - Other Boards & Agencies	187,290	0.0%	187,290	0.0%	187,290	0.0%
City Enrichment Fund	6,022,690	0.0%	6,022,690	0.0%	6,022,690	0.0%
TOTAL BOARDS & AGENCIES	215,586,160	2.1%	219,429,210	1.8%	223,379,840	1.8%
TOTAL EXPENDITURES	935,318,766	3.6%	963,389,845	3.0%	988,472,833	2.6%
NON PROGRAM REVENUES						
Payment In Lieu	(15,588,700)	0.0%	(15,588,700)	0.0%	(15,588,700)	0.0%
Penalties and Interest	(10,500,000)	0.0%	(10,500,000)	0.0%	(10,500,000)	0.0%
Right of Way	(3,211,000)	0.0%	(3,211,000)	0.0%	(3,211,000)	0.0%
Senior Tax Credit	623,000	4.2%	648,000	4.0%	673,000	3.9%
Supplementary Taxes	(9,125,000)	0.0%	(9,125,000)	0.0%	(9,125,000)	0.0%
Tax Remissions and Write Offs	11,148,000	0.0%	11,148,000	0.0%	11,148,000	0.0%
Hydro Dividend and Other Interest	(5,300,000)	0.0%	(5,300,000)	0.0%	(5,300,000)	0.0%
Investment Income	(4,100,000)	0.0%	(4,100,000)	0.0%	(4,100,000)	0.0%
Slot Revenues	(5,000,000)	0.0%	(5,000,000)	0.0%	(5,000,000)	0.0%
POA Revenues	(3,461,780)	(7.8%)	(3,577,000)	3.3%	(3,691,540)	3.2%
TOTAL NON PROGRAM REVENUES	(44,515,480)	(0.7%)	(44,605,700)	0.2%	(44,695,240)	0.2%
TOTAL LEVY REQUIREMENT	890,803,286	4.0%	918,784,145	3.1%	943,777,593	2.7%
TOTAL MUNICIPAL TAXES		3.6%		2.7%		2.3%

2017 Approved Budget

Planning & Economic Development	
GM, Finance & Support Services	1,938
Building	944
Clearing P&ED	0
Economic Development	6,078
Growth Management	526
Licensing & By-Law Services	6,805
LRT Office	0
Parking/School Crossing	351
Planning	3,837
Tourism & Culture	8,760
Total Planning & Economic Development	29,239
Public Health Services	
Medical Officer of Health	5,834
Communicable Disease Control & Wellness	7,766
Healthy Environments	8,335
Healthy Families	7,885
Mandatory Public Health Subsidy	(22,651)
Planning & Business Improvement	5,267
Total Public Health Services	12,436
Community & Emergency Services	
Administration - CES	3,428
Childrens & Home Management Services	6,769
Hamilton Fire Department	88,008
Hamilton Paramedic Service	21,190
Housing Services	46,257
Macassa Lodge	7,353
Neighbourhood & Community Initiatives	1,877
Ontario Works	15,068
Recreation	31,926
Wentworth Lodge	5,250
Total Community & Emergency Services	227,126

Public Works - Tax

PW-General Administration	193
Energy Fleet and Facilities	10,568
Engineering Services	7,075
Environmental Services	76,670
Operations	62,765
Transit	61,228
Transportation	11,591
Total Public Works - Tax	230,090
Legislative	
Legislative General	(310)
Mayors Office	1,104
Volunteer Committee	106
Ward Budgets	3,976
Total Legislative	4,876
City Manager	
Audit Services	1,020
CMO - Administration	214
Communications, Corp Initiatives	1,474
Human Resources	6,167
Strategic Partnerships & Revenue Generation	73
Total City Manager	8,948
Corporate Services	
Corporate Services - Administration	322
City Clerk's Office	2,353
Customer Service	4,526
Financial Planning, Admin & Policy	1,059
Financial Services	4,087
Information Technology	8,432
Legal Services	3,271
Total Corporate Services	24,050
Corporate Financials - Expenditures	
Corp Fin Clearing	
Corp Fin Clearing	0
Non Program Expenditures	
Corporate Initiatives	3,723
Corporate Pensions, Benefits & Contingency	16,074
Corporate Wage Gapping Target	(4,540)
Total Corporate Financials - Expenditures	15,257
Hamilton Entertainment Facilities	
Contract Management	1,351
Mgr:Carmen Group	597
Mgr:Global Spectrum	1,816

Total Hamilton Entertainment Facilities	<u>3,764</u>
TOTAL CITY EXPENDITURES	<u>555,786</u>
Capital Financing - Tax	
Debt-Community & Emergency Services	3,301
Debt-Corporate Financials	55,883
Debt-Planning & Economic Development	567
Debt-Public Health Services	633
Debt-Public Works	41,666
Infrastructure Renewal Levy	13,429
Total Capital Financing - Tax	<u>115,479</u>
BOARDS & AGENCIES	
Police	
Community Policing	103,516
Field Support	52,900
Office of the Chief	1,254
Police Services Board	346
Revenues	(7,143)
Unallocated	5,744
Total Police	<u>156,617</u>
Police Capital Financing	
Police Capital Financing	717
Total Police Capital Financing	<u>717</u>
Total Police Services	157,334
Other Boards & Agencies	
Library	29,340
Boards and Agencies	
Conservation Authorities	
Grand River Conservation Authority	264
Halton Region Conservation Authority	202
Hamilton Conservation Authority	4,314
Niagara Peninsula Conservation Authority	549
Other Agencies	
Farmers Market	109
Hamilton Beach Rescue Unit	130
MPAC	6,417
Royal Botanical Gardens	616
Total Boards and Agencies	<u>12,601</u>
Total Other Boards & Agencies	<u>41,941</u>

Debt-Library

Debt - Library	187
Total Debt-Library	187
City Enrichment Fund	
Administration CEF	50
Agriculture	140
Arts	2,728
Communities Culture and Heritage	537
Community Services	2,162
Environment	141
Sports & Active Lifestyles	282
Total City Enrichment Fund	6,040
TOTAL BOARDS & AGENCIES	205,502
TOTAL EXPENDITURES	876,767
Non Program Revenues	
Corporate Revenues	
Hydro Dividend and Other Interest	(5,300)
Investment Income	(4,100)
Other Revenue	0
Slot Revenues	(5,000)
POA Revenues	
POA Revenues	(3,745)
Tax Adjustments	
Payment In Lieu	(15,047)
Penalties and Interest	(10,500)
Right of Way	(3,202)
Senior Tax Credit	598
Supplementary Taxes	(9,125)
Tax Remissions and Write Offs	24,046
Total Non Program Revenues	(31,375)
TOTAL LEVY REQUIREMENT	845,392

2017 Actuals July YTD	Projected Actuals to Dec.31	2017 Projected Actuals .vs Approved Budget \$
1,237	1,991	(53)
(1,032)	946	(2)
0	0	0
2,767	5,978	100
(1,604)	218	308
3,491	6,624	181
3,086	0	0
504	336	15
942	3,668	169
5,298	8,529	231
14,689	28,290	949
3,350	5,778	56
4,420	7,785	(19)
4,779	8,243	92
4,564	7,888	(3)
(13,320)	(22,651)	0
3,137	5,205	62
6,930	12,248	188
2,476	3,396	32
3,518	6,728	41
49,863	87,980	28
12,608	21,133	57
23,897	44,848	1,409
4,335	7,487	(134)
1,169	2,153	(276)
6,469	14,497	571
17,498	30,842	1,084
2,713	4,980	270
124,546	224,044	3,082

208	193	0
7,328	12,195	(1,627)
3,751	7,075	0
40,866	76,654	16
30,988	58,487	4,278
39,871	63,544	(2,316)
7,661	11,446	145
130,673	229,594	496

(160)	(310)	0
573	1,104	0
44	106	0
2,193	3,976	0
2,650	4,876	0

472	1,020	0
115	214	0
977	1,474	0
3,575	6,167	0
490	68	5
5,629	8,943	5

202	318	4
1,101	2,448	(95)
2,810	4,769	(243)
719	1,072	(13)
1,823	3,531	556
5,096	8,019	413
1,869	3,203	68
13,620	23,360	690

(17)	0	(157)
2,409	3,964	(241)
7,548	16,004	70
0	(1,457)	(3,083)
9,940	15,585	(328)

939	1,351	0
308	597	0
898	1,816	0

2,145	3,764	0
310,822	553,630	2,156
(1,252)	3,297	4
51,260	54,912	971
(61)	523	44
0	633	0
(7,598)	37,685	3,981
13,429	13,429	0
55,778	110,479	5,000
29,711	103,519	(3)
17,888	52,900	0
363	1,254	0
91	346	0
(1,720)	(7,146)	3
1,248	5,744	0
47,581	156,617	0
(311)	717	0
(311)	717	0
47,270	157,334	0
17,145	29,110	230
175	264	0
133	202	0
3,216	4,314	0
1,002	549	0
(143)	109	0
70	130	0
4,813	6,417	0
409	616	0
9,675	12,601	0
26,820	41,711	230

(281)	187	0
(281)	187	0

15	50	0
104	140	0
1,846	2,728	0
369	537	0
1,571	2,162	0
75	141	0
190	282	0
4,170	6,040	0

77,979	205,272	230
444,579	869,381	7,386

2,659	(5,300)	0
(9,293)	(4,100)	0
(88)	0	0
(2,619)	(5,000)	0
(1,597)	(3,154)	(591)
(17,026)	(15,602)	555
(6,604)	(11,700)	1,200
(3,210)	(3,209)	7
661	593	5
(3,732)	(9,125)	0
5,211	26,836	(2,790)
(35,638)	(29,761)	(1,614)
408,941	839,620	5,772

2017 Projected Actuals .vs Approved Budget %	Comments/Explanation
(2.7%)	
(0.2%)	
#DIV/0!	
1.6%	
58.6%	
2.7%	
#DIV/0!	
4.3%	
4.4%	
2.6%	
3.2%	
1.0%	
(0.2%)	
1.1%	
(0.0%)	
0.0%	
1.2%	
1.5%	
0.9%	
0.6%	
0.0%	
0.3%	
3.0%	
(1.8%)	
(14.7%)	
3.8%	
3.4%	
5.1%	
1.4%	

0.0%
(15.4%)
0.0%
0.0%
6.8%
(3.8%)
1.3%
0.2%

0.0%
0.0%
0.0%
0.0%
0.0%

0.0%
0.0%
0.0%
0.0%
6.8%
0.1%

1.2%
(4.0%)
(5.4%)
(1.2%)
13.6%
4.9%
2.1%
2.9%

#DIV/0!
(6.5%)
0.4%
0.0%
(2.1%)

0.0%
0.0%
0.0%

0.0%

0.4%

0.1%

1.7%

7.8%

0.0%

9.6%

0.0%

4.3%

(0.0%)

0.0%

0.0%

0.0%

(0.0%)

0.0%

0.0%

0.0%

0.0%

0.0%

0.8%

0.0%

0.0%

0.0%

0.0%

0.0%

0.0%

0.0%

0.0%

0.0%

0.5%

0.0%
0.0%

0.0%
0.0%
0.0%
0.0%
0.0%
0.0%
0.0%
0.0%

0.1%
0.8%

0.0%
0.0%
#DIV/0!
0.0%
15.8%
(3.7%)
(11.4%)
(0.2%)
0.8%
0.0%
(11.6%)
5.1%
0.7%