



## **GENERAL ISSUES COMMITTEE (BUDGET) MINUTES 18-003(j)**

9:30 a.m.

Friday, March 2, 2018

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair),  
Councillors T. Whitehead, T. Jackson, C. Collins, M. Green,  
J. Farr, A. Johnson, D. Conley, M. Pearson, B. Johnson,  
R. Pasuta, J. Partridge

**Absent with  
Regrets:** Councillor L. Ferguson – Personal  
Councillor A. VanderBeek, D. Skelly – Medical

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**1. Freedom of Information Requests (CL18001) (City Wide) (Item 4.1)**

**(Collins/Green)**

That Report CL18001, respecting the Freedom of Information Requests, be received.

**CARRIED**

**2. 2018 Budget Drivers – Creative Industries (PED18068) (City Wide) (Item 4.2)**

**(Collins/Green)**

That Report PED18068, respecting the 2018 Budget Drivers – Creative Industries, be received.

**CARRIED**

**3. 2018 Budget Recommendations (FCS18009(a)) (City Wide) (Item 5.1)**

**(Eisenberger/Whitehead)**

(a) Council Referred Items, Business Cases and 2019 – 2021 Multi-Year Outlook

(i) That the 2018 Council Referred Items attached, as Appendix “A” to Report FCS18009(a), be received;

- (ii) That the 2018 Business Cases, attached as Appendix “B” to Report FCS18009(a), be received;
  - (iii) That the 2019 – 2021 Multi-Year Outlook, attached as Appendix “G” to Report FCS18009(a), be received;
- (b) Boards and Agencies
  - (i) That the Boards and Agencies operating budget, attached as Appendix “C” to Report FCS18009(a), **as amended**, in the amount of **\$209,345,286**, inclusive of the approved amendment as per Appendix “D” attached to Report FCS18009(a), **as amended**, be approved;
- (c) Planning and Economic Development Department
  - (i) That the Planning and Economic Development operating budget (Book 2 –2018 – 2021 Business Plans), page 6, **\$27,902,920**, inclusive of the approved amendments as per Appendix “D” attached to Report FCS18009(c), **as amended**, be approved;
- (d) Public Health Services Department
  - (i) That the Public Health Services operating budget (Book 2 - 2018 – 2021 Business Plans), page 80, \$12,477,980, be approved; and,
  - (ii) That the General Manager of Healthy and Safe Communities Department or his delegate or the Medical Officer of Health or her delegate be authorized and directed to execute all Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and contracts, relating to Public Health Services as provided for in Book 2 - 2018 – 2021 Business Plans, until such time Council approves the subsequent budget. This also includes the authority to authorize the submission of budgets and quarterly/year end reporting;
- (e) Community and Emergency Services Department
  - (i) That the Community and Emergency Services operating budget (Book 2 - 2018 – 2021 Business Plans), page 120, **\$225,447,500**, inclusive of the approved amendments as per Appendix “D” attached to Report FCS18009(a), **as amended**, be approved;

- (ii) That the General Manager of Healthy and Safe Communities Department or his delegate be authorized and directed to execute all Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and contracts as provided for in Book 2 - 2018 – 2021 Business Plans, until such time Council approves the subsequent budget. This also includes the authority to authorize the submission of budgets and quarterly/year end reporting;
  
- (f) Public Works Department
  - (i) That the Public Works operating budget (Book 2 - 2018 – 2021 Business Plans), page 200, **\$232,473,370**, inclusive of the approved amendments as per Appendix “D” attached to Report FCS18009(a), **as amended**, be approved;
  
- (g) City Manager’s Office
  - (i) That the City Manager’s operating budget (Book 2 - 2018 – 2021 Business Plans), page 260, \$10,556,460, be approved;
  
- (h) Corporate Services Department
  - (i) That the Corporate Services operating budget (Book 2 - 2018 – 2021 Business Plans), page 302, **\$27,768,460**, inclusive of the approved amendments as per Appendix “D” attached to Report FCS18009(a), **as amended**, be approved;
  
- (i) Legislative
  - (i) That the Legislative operating budget (Book 2 - 2018 – 2021 Business Plans), page 361, \$4,875,090, be approved;
  
- (j) Hamilton Entertainment Facilities
  - (i) That the Hamilton Entertainment Facilities operating budget (Book 2 - 2018 – 2021 Business Plans), page 368, \$3,617,990, be approved;

- (k) Corporate Financials – Expenditures / Non Program Revenues
  - (i) That the Corporate Financials - Expenditures operating budget (Book 2 - 2018 – 2021 Business Plans), page 363, **\$23,838,790** inclusive of the approved amendments as per Appendix “D” attached to Report FCS18009(a), **as amended**, be approved;
  - (ii) That the Non Program Revenues operating budget (Book 2 - 2018 – 2021 Business Plans), page 378, (\$46,082,630), inclusive of approved amendments as per Appendix “D” attached to Report FCS18009(a), be approved;
  
- (l) Capital Financing
  - (i) That the Capital Financing operating budget (Book 2 - 2018 – 2021 Business Plans), page 370, **\$125,522,880**, inclusive of the approved amendments as per Appendix “D” attached to Report FCS18009(a), **as amended**, be approved;
  
- (m) 2018 By-Law Authorization
  - (i) That the City Solicitor and Corporate Counsel be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy;
  
- (n) Budgeted Complement Transfer Schedule
  - (i) That in accordance with the “Budgeted Complement Control Policy”, the requested complement transfers from one department/division/cost category to another, as outlined in Appendix “E” attached to Report FCS18009(a), be approved;
  
- (o) Budget Exclusions Related to Regulation 284/09
  - (i) That the budget exclusions related to Regulation 284/09 of the *Municipal Act* titled “Budget Matters – Expenses”, as per Appendix “F” attached to Report FCS18009(a), be received.  
**MOTION, AS AMENDED, CARRIED**

**4. 2017 Assessment Growth (FCS18003) (City Wide) (Item 5.2)**

**(Whitehead/Collins)**

That Report FCS18003, respecting the 2017 Assessment Growth, be received.

**CARRIED**

**5. Annual Tax Arrears as of December 31, 2017 (FCS18027) (City Wide) (Item 6.1)**

**(Pasuta/Partridge)**

That Report FCS18027, respecting the Annual Tax Arrears as of December 31, 2017, be received.

**CARRIED**

**6. Annual Assessment Appeals as of December 31, 2017 (FCS18028) (City Wide) (Item 6.2)**

**(Collins/Green)**

That Report FCS18028, respecting the Annual Assessment Appeals as of December 31, 2017, be received.

**CARRIED**

**7. Savings Generated from Funded Projects (FCS18012) (City Wide) (Item 6.3)**

**(Pearson/B. Johnson)**

That Report FCS18012, respecting the Savings Generated from Funded Projects, be received.

**CARRIED**

**8. Food Advisory Sub-Committee 2018 Budget (BOH17043) (City Wide) (Item 6.4)**

**(Whitehead/Collins)**

(a) That the Food Advisory Committee's 2018 base budget submission, attached as Appendix "A" to Report BOH17043 in the amount of \$1,500, be approved; and,

(b) That any remaining 2017 funds be returned to the Advisory Committee reserve for consideration for use by the Food Advisory Committee in subsequent years.

**CARRIED**

**9. 2018 Volunteer Committee Budget – Keep Hamilton Clean and Green (PW17098) (City Wide) (Item 6.5)**

**(Pearson/B. Johnson)**

- (a) That the Keep Hamilton Clean and Green Advisory Committee's 2018 base budget, attached as Appendix "A" to Report PW17098 in the amount of \$18,250, be approved; and,
- (b) That, in addition to the base funding, a one-time budget allocation for 2018 of \$2,000, to be funded by the Keep Hamilton Clean & Green Committee reserve, be approved.

**CARRIED**

**10. 2018 Budget Submission – Housing and Homelessness Advisory Committee (CES17049) (City Wide) (Item 6.6)**

**(Collins/Jackson)**

That the Housing and Homelessness Advisory Committee's 2018 base budget submission, attached as Appendix "A" to Report CES17049 in the amount of \$1,000, be approved.

**CARRIED**

**11. City of Hamilton Veterans Committee 2018 Budget Submission (PED17212) (City Wide) (Item 6.7)**

**(Whitehead/A. Johnson)**

That the Hamilton Veterans Committee's 2018 base budget submission, attached as Appendix 'A' to Report PED17212 in the amount of \$30,000, be approved.

**CARRIED**

**12. Volunteer Advisory Committee 2018 Budget Submission (HUR17026) (City Wide) (Item 6.8)**

**(A. Johnson/Green)**

That the Volunteer Advisory Committees', that report to the Audit, Finance & Administration Committee, 2018 budget base budget submissions, attached as Appendices "A" to "F" to Report HUR17026, be approved, as follows:

- (a) Advisory Committee on Immigrants & Refugees in the amount of \$3,500.00;
- (b) Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee in the amount of \$3,942;
- (c) Aboriginal Advisory Committee in the amount of \$3,552;
- (d) Hamilton Mundialization Committee in the amount of \$5,890;

- (e) Hamilton Status of Women Committee in the amount of \$3,500; and.
- (f) Committee Against Racism (includes Lincoln Alexander Day Celebration) in the amount of \$8,900.

**CARRIED**

**13. Seniors Advisory Committee 2018 Budget Submission (HUR17027) (City Wide) (Item 6.9)**

**(Conley/Pearson)**

That the Seniors Advisory Committee's 2018 base budget submission, attached as Appendix 'A' to Report HUR17027 in the amount of \$1,500, be approved.

**CARRIED**

**14. 2018 Arts Advisory Commission Annual Budget Submission (PED17209) (City Wide) (Item 6.10)**

**(Eisenberger/Partridge)**

That the Arts Advisory Commission's 2018 base budget submission, attached as Appendix 'A' to Report PED17209, in the amount of \$9,000, be approved.

**CARRIED**

**15. Advisory Committee for Persons with Disabilities 2018 Budget Submission (HUR17028) (City Wide) (Item 6.11)**

**(Collins/Whitehead)**

That the Advisory Committee for People with Disabilities' 2018 base budget submission, attached as Appendix "A" to Report HUR17028 in the amount of \$6,100, be approved.

**CARRIED**

**16. 2018 Volunteer Committee Budget Submission – Hamilton Cycling Committee (PW18004) (City Wide) (Item 6.12)**

**(Conley/Pearson)**

(a) That the Hamilton Cycling Committee's 2018 base budget submission, in the amount of \$10,000, as described in Appendix "A" to attached to Report PW18004, be approved; and,

(b) That, in addition to the base funding, a one-time budget allocation for 2018 of \$2,500, to be funded by the Hamilton Cycling Committee (HCyC) reserve, be approved.

**CARRIED**

**17. 2018 Budget Drivers - Tourism Bid Attraction (PED18056) (City Wide) (Item 6.13)**

**(A. Johnson/Green)**

That Report PED18056, respecting the 2018 Budget Drivers - Tourism Bid Attraction, be received.

**CARRIED**

**18. Priority Methods for Road Repairs due to Winter Damages (PW18020) (City Wide) (Item 6.14)**

**(Eisenberger/Partridge)**

That Report PW18020, respecting the Priority Methods for Road Repairs due to Winter Damages, be received.

**CARRIED**

**19. Budget Referred Item: \$90,000 Operating Budget Enhancement to Support “On-Demand” Production Services (PW18027) (City Wide) (Item 6.15)**

**(Whitehead/Collins)**

That Report PW18027, respecting the Budget Referred Item: \$90,000 Operating Budget Enhancement to Support “On-Demand” Production Services, be received.

**CARRIED**

**20. Road Infrastructure Deficit (Item 7.1)**

**(Eisenberger/Collins)**

WHEREAS, the City of Hamilton’s road network has an overall condition index rating of 62 out of 100 which, at the current level of funding, is projected to decline to a rating of 54 over the next ten years;

WHEREAS, the City currently has an annual roads infrastructure funding deficit of \$85 million;

WHEREAS, modern winters appear to be accelerating the deterioration of roadway surfaces, as a result of increased frequency of freeze/thaw cycles and more extreme variability of temperatures; and,

WHEREAS, it appears that rising risk management claims may be indicative of where attention should be focused in our capital planning in this regard;

THEREFORE BE IT RESOLVED:

- (a) That the 2018 Tax Supported operating levy be increased by \$1.64M (0.2% impact) to address road deficiencies;



- (b) That the 0.2% Tax Supported operating levy increase be applied to leverage approximately \$19.4M in roads/infrastructure investments;
- (c) That the \$19.4M to support infrastructure investments be funded from the Investment Stabilization Reserve (Account No.112300) and be repaid over a 15 year term, at a cost to borrow of 3.1%;
- (d) That capital roads projects of \$19.4M be established and categorized accordingly, as \$5.9M in city-wide road priorities and \$13.5M in neighbourhood road priorities, applied equally across all 15 wards; and,
- (e) That staff be directed to review the road infrastructure, in consultation with all Ward Councillors, and report to the Public Works Committee respecting the road priorities, with that report to include any considerations as it relates to the Procurement Policy.

**CARRIED**

**21. Repair and Rehabilitation of Damaged Local Ward 1 Roads (Item 7.2)**

**(A. Johnson/Farr)**

That the following funds be transferred to Public Works for repair and rehabilitation of damaged local Ward 1 roads:

- (i) \$147,000 from the 2017 Ward 1 area rating fund;
- (ii) \$870,000 from the Ward 1 minor maintenance fund; and,
- (iii) \$600,000 from the 2018 Ward 1 area rating fund (once established).

**CARRIED**

**22. Correspondence from Joshua Weresch respecting the 2018 City of Hamilton Budget (Item 9.1)**

**(Farr/Collins)**

That the correspondence from Joshua Weresch respecting the 2018 City of Hamilton Budget, be received.

**CARRIED**

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. DISCUSSION ITEMS (Item 6)**

- 6.13 2018 Budget Drivers - Tourism Bid Attraction (PED18056) (City Wide)
- 6.14 Priority Methods for Road Repairs due to Winter Damages (PW18020) (City Wide)
- 6.15 Budget Referred Item: \$90,000 Operating Budget Enhancement to Support "On-Demand" Production Services (PW18027) (City Wide)

**2. NOTICES OF MOTION (Item 8)**

- 8.1 Road Infrastructure Deficit

**3. GENERAL INFORMATION / OTHER BUSINESS (Item 9)**

- 9.1 Correspondence from Joshua Weresch respecting the 2018 City of Hamilton Budget (Referred from Council at its meeting of February 14, 2018)

**(Conley/Pearson)**

That the agenda for the March 2, 2018 General Issues Committee (Budget) meeting be approved, as amended.

**CARRIED**

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) February 27, 2018 (Item 3.1)**

**(Eisenberger/Farr)**

That the February 27, 2018 General Issues Committee meeting minutes be approved, as presented.

**CARRIED**

**(d) STAFF PRESENTATIONS (Item 5)**

**(i) 2018 Budget Recommendations (FCS18009(a)) (City Wide) (Item 5.1)**

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee and provided a PowerPoint presentation respecting Report FCS18009(a) – 2018 Budget Recommendations.

**(Pearson/Conley)**

That the presentation, respecting Report FCS18009(a) – 2018 Budget Recommendations, be received.

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the music and creative industries operations and programming, be approved:

	<b>Department/Service</b>	<b>Referred Item</b>	<b>Gross Impact</b>	<b>Net Impact</b>	<b>2018 Amount FTE</b>
1.	P&ED Tourism & Culture: Music	Music & Creative Industries Operations and Programming	\$25,000	\$25,000	0.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the Phase III Tourism enhancement, be approved:

	<b>Department/Service</b>	<b>Referred Item</b>	<b>Gross Impact</b>	<b>Net Impact</b>	<b>2018 Amount FTE</b>
2.	P&ED Tourism & Culture: Tourism	Phase III: Tourism Enhancement	\$100,000	\$0	0.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the identified tobogganing locations on City property, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
3.	PW: Transportation: Parks	Identified Tobogganing Locations on City Property	\$110,000	\$110,000	0.00

**CARRIED**

For disposition of the above matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the Parks Patrol and Waterfalls Enforcement Team, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
4.	PED: Municipal Law Enforcement	Parks Patrol and Waterfalls Enforcement Team	\$80,080	\$80,080	1.32

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the Parks Patrol and Waterfalls Enforcement Team: one-time capital cost for the purchase of two vehicles, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
5.	PED: Municipal Law Enforcement	Parks Patrol & Waterfalls Enforcement Team: one-time capital cost for the purchase of two vehicles	\$52,802	\$0	0.00

**CARRIED**

For disposition of the matter above, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the enhancement to support the “on-demand” production services for select meetings, be approved:

	<b>Department/Service</b>	<b>Referred Item</b>	<b>Gross Impact</b>	<b>Net Impact</b>	<b>2018 Amount FTE</b>
6.	PW: On-Demand Production Services for City Meetings	Enhancement to support the “on-demand” production services for select meetings.	\$90,000	\$90,000	0.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the alignment of resources in Development Engineering, with the achievement of the Department’s key performance target through the addition of 4 FTEs, be approved:

	<b>Department/Service</b>	<b>Referred Item</b>	<b>Gross Impact</b>	<b>Net Impact</b>	<b>2018 Amount FTE</b>
7.	PED: Development Engineering	Seek to align resourcing with the achievement of the Department’s key performance target through the addition of 4 FTEs.	\$333,333	\$100,000	4.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the Zoning Section program enhancement, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
8.	PED: Building Permits and Zoning By-law Review	Zoning Section Program Enhancement	\$293,700	\$293,700	3.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the raccoon rabies response, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
9.	PH: Healthy Environments	Raccoon Rabies Response	\$327,160	\$0	2.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting paramedic service staffing, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
10.	CES: Paramedic Service	Paramedic Service Staffing	\$894,920	\$447,460	7.50

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting paramedic ambulance: one-time capital cost funded from the unallocated levy reserve, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
11.	CES: Paramedic Service	Paramedic Ambulance: one-time capital cost funded from the unallocated levy reserve.	\$250,000	\$0	0.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the administration of Freedom of Information, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
12.	CS: Office of the City Clerk	Administration of Freedom of Information	\$76,000	\$76,000	1.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting the oversight of City procurement and contract management, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
13.	CS: Financial Services, Taxation & Corporate Controller: Financial Management	Oversight of City Procurement and Contract Management	\$77,000	\$77,000	1.50

**CARRIED**

For disposition of the above matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting relocation of provincial offences administration and offices: addition of 1 court room, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
14.	CS: Customer Services & Provincial Offences Administration	Relocation of Provincial Offences Administration and Offices: Addition of 1 Court Room	\$110,000	\$0	4.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(Eisenberger/Whitehead)**

That the following matter, respecting a Risk Assistant, be approved:

	Department/Service	Referred Item	Gross Impact	Net Impact	2018 Amount FTE
15.	CS: Legal & Risk Management Services	Risk Assistant	\$0	\$0	1.00

**CARRIED**

For disposition of this matter, please refer to Item 3.

**(ii) 2017 Assessment Growth (FCS18003) (City Wide) (Item 5.2)**

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee and provided a PowerPoint presentation respecting Report FCS18003 – 2017 Assessment Growth.

**(Conley/Partridge)**

That the presentation, respecting Report FCS18003 – 2017 Assessment Growth, be received.

**CARRIED**

For disposition of this matter, please refer to Item 4.



**(e) MOTIONS (Item 7)**

**(Eisenberger/Farr)**

That the Committee Clerk be directed to arrange for a Special meeting of Council, to ratify the 2018 Operating Budget, for Thursday, March 8, 2018.

**CARRIED**

**(f) NOTICES OF MOTION (Item 8)**

**(i) Road Infrastructure Deficit (Item 8.1)**

Mayor Eisenberger introduced a Notice of Motion respecting the road infrastructure deficit.

**(Eisenberger/Collins)**

That the Rules of Order be waived to allow for the introduction of a Motion respecting the Road Infrastructure Deficit.

**CARRIED**

For disposition of this matter, please refer to Item 20.

**(i) Repair and Rehabilitation of Damaged Local Ward 1 Roads (Item 8.2)**

Councillor A. Johnson introduced a Notice of Motion respecting the Repair and Rehabilitation of Damaged Local Ward 1 Roads.

**(A. Johnson/Farr)**

That the Rules of Order be waived to allow for the introduction of Motion respecting the Repair and Rehabilitation of Damaged Local Ward 1 Roads.

**CARRIED**

For disposition of the above matter, please refer to Item 21.

**(g) ADJOURNMENT (Item 10)**

**(Collins/Jackson)**

That, there being no further business, the General Issues Committee, be adjourned at 11:56 a.m.

**CARRIED**

Respectfully submitted,

S. Merulla, Deputy Mayor  
Chair, General Issues Committee

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Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk