Executive Summary

Vision

The Trust will undertake stewardship of Auchmar House and Clairmont Park and perpetuate the Honourable Isaac Buchanan’s philanthropic ideals to ensure ongoing public enjoyment and community benefit from this unique Heritage site. Abiding by Ontario Heritage Trust Conservation Easement and our own guiding principles, the Trust will, through the adaptive re-use of this heritage site, meet modern needs in our community in a historically respectful, fiscally sustainable way. The Trust will provide opportunities for community learning and engagement through various educational programs and services for all ages, we will also facilitate stress injury supports and programming for our veterans and first responder’s community, all supported by the development and continuation of collaborative partnerships with various community organizations and charities.

Mission

The 13th Battalion Auchmar Heritage Trust shall honour, preserve and share the history of Auchmar House & Clairmont Park and that of distinguished Hamiltonian Isaac Buchanan and the renowned infantry battalion that he formed, as well his many other contributions to our city and Canada. We will also strive to emulate his philanthropic examples, actions and ideals.

Historical Background

Auchmar House is the centerpiece of Clairmont Park, the estate of the Honourable Isaac Buchanan (1810–1883), one of Hamilton’s most influential citizens. It was built between 1852 and 1855 and is located at the northeast corner of Fennell Avenue and West 5th. The manor house, its several remaining outbuildings, and stone orchard wall occupy about 8 acres (32,000 m2) of land which include most of the original built features of the estate.

Auchmar House and the remaining contiguous portion of the Buchanan estate is a unique heritage asset owned by the citizens of Hamilton and is recognized by the Ontario Heritage Trust as having significant historical value. Auchmar House is acknowledged as an outstanding example of domestic Gothic Revival and, with its surrounding acreage, is a very rare example of a mid-Victorian estate in Ontario surviving in relatively intact condition.
Dates of Significance

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1852</td>
<td>Purchase of Property by Isaac Buchanan</td>
</tr>
<tr>
<td>1852-1855</td>
<td>Construction of Auchmar and Clarmont Park</td>
</tr>
<tr>
<td>1866</td>
<td>Auchmar used as a convalescence home by the wounded soldiers of Hamilton and Toronto from the Battle of Ridgeway</td>
</tr>
<tr>
<td>1874</td>
<td>Buchanan leaves Auchmar</td>
</tr>
<tr>
<td>1881</td>
<td>Alfred Trigge purchases Auchmar</td>
</tr>
<tr>
<td>1883</td>
<td>Isaac Buchanan dies at age 73</td>
</tr>
<tr>
<td>1900</td>
<td>Elsie Buchanan, youngest Buchanan child, purchases Auchmar</td>
</tr>
<tr>
<td>1916-1918</td>
<td>Elsie Buchanan operates Auchmar as a Refuge for Young Women</td>
</tr>
<tr>
<td>1926</td>
<td>Elsie Buchanan sells Auchmar to A.V. Young and family</td>
</tr>
<tr>
<td>1943-1945</td>
<td>Auchmar used as a convalescence home by the Royal Canadian Air Force</td>
</tr>
<tr>
<td>1946-1999</td>
<td>Auchmar owned by the Hungarian Sisters of Social Service</td>
</tr>
<tr>
<td>1963</td>
<td>Institutional wing added to the building</td>
</tr>
<tr>
<td>1999</td>
<td>Auchmar acquired by the City of Hamilton</td>
</tr>
<tr>
<td>2000</td>
<td>Part IV designation by the City of Hamilton</td>
</tr>
<tr>
<td>2001</td>
<td>Ontario Heritage Trust Heritage Conservation Easement registered</td>
</tr>
</tbody>
</table>

Isaac Buchanan

Isaac Buchanan served in the Parliament of the United Province of Canada as member for Toronto from 1841 to 1843 and member for Hamilton between 1857 and 1865. Between March and June 1865, he held the office of President of the Council in the ministry headed by Etienne Tache and John A. Macdonald. His public involvements were diverse and included founding roles in both the Hamilton Board of Trade and the Toronto Board of Trade.

Buchanan was an international merchant, first president of the Hamilton Club, and founder of the Thirteenth Battalion, a regiment which would later become the Royal Hamilton Light Infantry. With Sir Allan MacNab (1798-1862) and his elder brother, Peter Buchanan (1806-1860), Isaac Buchanan played a key role in the establishment of the Great Western Railroad which commenced operation in 1854 as the first major railroad in the United Province of Canada.

Mandate and Strategic Directions
The 13th Battalion Auchmar Heritage Trust was created in 2015 with the mission to honour, preserve, and share the history of the founding Commanding Officer, Lt Col the Hon Isaac Buchanan, his estate Auchmar House and Clairmont Park. Additionally the Trust was formed to help support veterans and first responders communities. The Trust is currently incorporated as a Not-for-Profit Corporation in the Province of Ontario, (BN 778828285).

Guided by its Mission, the Trust seeks to assume trusteeship of the Buchanan estate and apply the following our four guiding operational principles:

1. **Historical Preservation:** to ensure the protection and adaptive re-use of the entire Buchanan estate and the protection and display of historic artifacts housed on site by obeying the Ontario Heritage Trust Easement Agreement, the Municipal Heritage Designation, and established best practices to inform and guide the development of the entire site.

2. **Stewardship:** to ensure that the estate is preserved, repaired and maintained while becoming self-supporting through community initiatives and income generating activities.

3. **Education:** to ensure provision of varied and significant opportunities for learning and personal growth through educational programs.

4. **Benevolence:** to assist, facilitate, provide space and develop both programming and support services for youth, adults, seniors, and veterans, including current serving members of the Canadian Armed Forces, Fire, Police and EMS and other members of the public in partnership with community organizations and charities to continue Buchanan's philanthropic ideals.

**Overview of Future Programs**

1. **Clairmont Community Park:**
   Remediation, repair and the ongoing maintenance of the outlying grounds of the estate including the gatehouse, dovecote, north archway and garden walls to provide a public green space encompassing passive use of the grounds for picnics, family reunions and outdoor public events.

2. **The Routh Centre:**
   A meeting and office space (initially in Coach House) for a peer-led, harm reduction-based Post-Traumatic Stress Disorder/Operational Stress Injuries Centre dedicated to providing former & current serving Canadian Armed Forces members and First Responders (former and current serving Fire Fighters, HPS, EMS, and Dispatch personnel, from Hamilton and the surrounding area. Supported by Veterans Affairs Canada and the Military Family Resource Centre. The Routh Centre will be relocated to Gibson Inn upon its completion.

3. **Buchanan's Coach House:**
   Adapted into a restaurant/tea house, open to the public and available for rent for small social gatherings or as an event space. Initial program space for The Routh Centre.

4. **Auchmar House:**
   Renovation of first and second floors to accommodate small-medium scale Weddings and dining facilities, and rooms for a Bridal Suite and Principal Wedding Attendants to prepare for their services. Historic Artifacts shall be located on display throughout the ground floor of the manor, specifically dedicated to Buchanan's life & legacy, the Regiment he founded, and the other families and groups who lived and worked on the estate.
5. **RHLI Regimental Chapel:**
The building of a consecrated chapel on present site of the Nun’s cinder-block chapel to be available for Regimental Church Parades, private weddings, christenings, investitures, and other divine multi-denominational services.

6. **The Gibson Inn:**
The building of a two-floor accommodation facility attached to the RHLI Chapel and manor house on the footprint currently occupied by the former Nuns’ quarters to provide single and double overnight accommodation for guests using Auchmar, built to complement the style of the manor house, retrofitted with elevators, and contain a large professional kitchen capable of serving small to mid-sized events both on or off-site.

### Required Capital Investment

<table>
<thead>
<tr>
<th>Phase 1</th>
<th>Total Grounds Costs</th>
<th>$1,710,279</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total Coach House Conservation &amp; Repurposing Costs</td>
<td>$3,407,380</td>
</tr>
<tr>
<td>1.5 years</td>
<td>Total Dovecote Conservation Costs</td>
<td>$267,570</td>
</tr>
<tr>
<td></td>
<td>Phase 1 Total</td>
<td>$5,385,229</td>
</tr>
<tr>
<td>Phase 2</td>
<td>Total Mansion Conservation Costs</td>
<td>$4,524,204</td>
</tr>
<tr>
<td>1.5 years</td>
<td>Total Mansion Furnishing Cost</td>
<td>$2,000,000</td>
</tr>
<tr>
<td></td>
<td>Phase 2 Total</td>
<td>$6,524,204</td>
</tr>
<tr>
<td>Phase 3</td>
<td>Total Garden Wall Preservation Costs</td>
<td>$5,673,694</td>
</tr>
<tr>
<td>2 years</td>
<td>Total Accommodations Costs</td>
<td>$2,902,100</td>
</tr>
<tr>
<td></td>
<td>Phase 3 Total</td>
<td>$8,575,794</td>
</tr>
<tr>
<td><strong>5 Years Total</strong></td>
<td><strong>Total Project Capital Cost</strong></td>
<td><strong>$20,485,227</strong></td>
</tr>
</tbody>
</table>

### Environmental Scan

1. The City is willing to enter into a lease agreement with the Trust for the property dependent upon the approval of this Business Plan.

2. There is significant competition for limited philanthropic dollars and corporate sponsorship prospects.

3. The Trust has the ability to draw on a large pool of volunteers including the RHLI Associations and the Friends of Auchmar amongst many others.
4. There are several other historic sites operated by various Trusts in the Province - Elsie Perrin Williams House in London is one successful example.

**Site Constraints and Program Scale**

The vision for private and community programming at Auchmar emphasizes low impact and smaller scale operations. The business plan does not anticipate numerous large-scale events, festivals or receptions. There are several reasons:
- The communities desire to have open access to the site would be disrupted if the site was regularly closed for large private functions.
- The heritage resource could not sustain that level of use without damage.
- Vehicle access and on-site parking is necessarily restricted due to the size and layout of the property.
- The interior spaces lend themselves better to small, more ‘high end’ and intimate receptions and events.
- Smaller events and programs reduce the operations costs and overhead.

**Performance Measures**

Performance measures for Auchmar will include the following quantitative measurements:

- ✓ Number of website visits
- ✓ Social Media fan base
- ✓ Number of visitors to Auchmar
- ✓ Occupancy for events
- ✓ Youth programming numbers
- ✓ Youth mentoring hours
- ✓ Volunteer hours logged
- ✓ Self-generated revenue
- ✓ Donor and Grant support
- ✓ Site and program partners

Qualitative measures would include surveys and written and verbal feedback from the community and partners.

**Capital Operating Budget**

<table>
<thead>
<tr>
<th>PHASE</th>
<th>SECTION</th>
<th>DESCRIPTION OF ACTIVITY</th>
<th>CAPITAL EXPENCES</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Grounds</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.1</td>
<td>Grounds</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.1a</td>
<td>Landscaping</td>
<td>Restoration of planting and picturesque landscape elements, allee of evergreens and kitchen garden</td>
<td>$626,303</td>
</tr>
<tr>
<td>1.1b</td>
<td>Grading and Hard Surfaces</td>
<td>Remove asphalt and restore paved surfaces to south side of Mansion as far as gate in appropriate materials (compacted &amp; consolidated granular)</td>
<td>$233,695</td>
</tr>
<tr>
<td>Section</td>
<td>Activity</td>
<td>Description</td>
<td>Cost</td>
</tr>
<tr>
<td>---------</td>
<td>----------</td>
<td>-------------</td>
<td>------</td>
</tr>
<tr>
<td>1.1c)</td>
<td>Accessibility upgrades</td>
<td>Barrier-free ramp in concrete with stone veneer on flanking walls and stone copings, with painted metal railings to main entrance (separate from building face)</td>
<td>$54,529</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Barrier-free ramp and landings in concrete with stone veneer on flanking walls and stone copings, with painted metal railings, to north entrance (in location of former paved terrace with balustrade) (separate from building face)</td>
<td>$70,108</td>
</tr>
<tr>
<td>1.1d)</td>
<td>Required Utilities Upgrade</td>
<td>New electrical, sewer, water and gas service connections to Fennell Avenue from Mansion (115 ft approx.)</td>
<td>$155,797</td>
</tr>
</tbody>
</table>

Subtotal Section Activity Cost $1,195,999

General requirements and fees (18%) $215,280

Design and site conditions contingency (25%) $299,000

Total Estimated Grounds Costs $1,710,279

<table>
<thead>
<tr>
<th>Section</th>
<th>Activity</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.2a)</td>
<td>Stabilize remainder of Kitchen Garden wall (300 ft - 105 ft), including foundations</td>
<td></td>
<td>$810,142</td>
</tr>
<tr>
<td>1.2b)</td>
<td>Stabilize garden wall (950 ft), 10 high</td>
<td></td>
<td>$3,157,476</td>
</tr>
</tbody>
</table>

Subtotal Section Activity Cost $3,967,618

General Requirements and fees (18%) $714,171

Design and site conditions contingency (25%) $991,905

Total Estimated Garden Wall Preservation Costs $5,673,694

<table>
<thead>
<tr>
<th>Section</th>
<th>Activity</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.3a)</td>
<td>Masonry</td>
<td></td>
<td>$101,268</td>
</tr>
<tr>
<td>1.3b)</td>
<td>Roofing including roof structure</td>
<td></td>
<td>$42,065</td>
</tr>
<tr>
<td>1.3c)</td>
<td>Ventilator</td>
<td></td>
<td>$25,603</td>
</tr>
<tr>
<td>1.3d)</td>
<td>Woodwork including painting woodwork and trim</td>
<td></td>
<td>$9,867</td>
</tr>
<tr>
<td>1.3f)</td>
<td>Replace 2nd floor platform and provide new access ladder</td>
<td></td>
<td>$8,309</td>
</tr>
</tbody>
</table>

Subtotal Section Activity Cost $187,112

General Requirements and fees (18%) $33,680

Design and site conditions contingency (25%) $46,778

Total Estimated Dovecote Preservation Costs $267,570

<table>
<thead>
<tr>
<th>Section</th>
<th>Activity</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.4</td>
<td>See Rutherford Contracting Ltd Auchmar Budget Costing Report for details and total cost breakdown</td>
<td></td>
<td>$2,757,380</td>
</tr>
<tr>
<td></td>
<td>Kitchen equipment and restaurant supplies</td>
<td></td>
<td>$650,000</td>
</tr>
</tbody>
</table>

Total Estimated Coach House Conservation & Repurposing Costs $3,407,380
<table>
<thead>
<tr>
<th>Section</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Substructure</td>
<td>Foundations</td>
<td>$51,932</td>
</tr>
<tr>
<td>Structure</td>
<td>Roof</td>
<td>$51,932</td>
</tr>
<tr>
<td>Floors above grade</td>
<td>Dry Rot removal and replacement on ground level floor structure</td>
<td>$10,386</td>
</tr>
<tr>
<td></td>
<td>Structural upgrade of floors for Assembly Occupancy uses, Ground Floor only</td>
<td>$220,500</td>
</tr>
<tr>
<td>Building Envelope</td>
<td>Walls above grade</td>
<td>Conserve stucco finish and repaint East Wing to match Mansion</td>
</tr>
<tr>
<td></td>
<td>Windows</td>
<td>Replace missing shutters on Mansion</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Repair, overhaul and repaint wood sash windows in East Wing, both floors</td>
</tr>
<tr>
<td>Exterior Doors</td>
<td>Upgrade exterior door hardware for security and exit function.</td>
<td>$7,790</td>
</tr>
<tr>
<td></td>
<td>Restore exterior ironwork (doors/lanterns)</td>
<td>$14,510</td>
</tr>
<tr>
<td></td>
<td>Overhauled paint doors in East Wing and upgrade hardware</td>
<td>$12,464</td>
</tr>
<tr>
<td>Rainwater Disposal</td>
<td>Replace scuppers and downpipes to East wing to match Mansion</td>
<td>$12,464</td>
</tr>
<tr>
<td>Chimneys and Projections</td>
<td>Dismantle and rebuild 2 east chimneys on Mansion</td>
<td>$124,637</td>
</tr>
<tr>
<td></td>
<td>Dismantle and rebuild 2 east chimneys on east wing</td>
<td>$51,932</td>
</tr>
<tr>
<td>Interior</td>
<td>Doors</td>
<td>Repair and refinish clear finished doors and surrounds, ground and second floors</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Repair and refinish painted doors and surrounds in basement</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Restore and upgrade door hardware, ground and second floors</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Restore and upgrade door hardware, basement</td>
</tr>
<tr>
<td>Staircases</td>
<td>Repair and touch up clear finish on 2 principal stairs in Mansion</td>
<td>$10,386</td>
</tr>
<tr>
<td></td>
<td>Repair and repaint 2 stairs in East Wing</td>
<td>$3,116</td>
</tr>
<tr>
<td>Interior Ceiling &amp; Wall Finishes</td>
<td>Restore interior plaster finishes - crack repair / decorative elements / water damaged areas, in basement, prepare and repaint</td>
<td>$76,340</td>
</tr>
<tr>
<td></td>
<td>Restore interior plaster finishes - crack repair / decorative elements / water damaged areas, in ground and second floors, prepare and repaint</td>
<td>$303,382</td>
</tr>
<tr>
<td>Floor Finishes</td>
<td>Remove carpets, make good wood flooring, sand and refinish on ground and second floors</td>
<td>$88,492</td>
</tr>
<tr>
<td>Section</td>
<td>Description</td>
<td>Cost</td>
</tr>
<tr>
<td>---------</td>
<td>-------------</td>
<td>------</td>
</tr>
<tr>
<td>2.10b</td>
<td>Replace 20% of wood flooring on ground and second floors to match existing, sand and clear finish</td>
<td>$41,286</td>
</tr>
<tr>
<td>2.10c</td>
<td>Tile repairs in washrooms</td>
<td>$12,464</td>
</tr>
<tr>
<td>2.11</td>
<td>Decorative Woodwork</td>
<td></td>
</tr>
<tr>
<td>2.11a</td>
<td>Restore clear finishes on wood column shafts, deep baseboards and paneling</td>
<td>$103,854</td>
</tr>
<tr>
<td>2.11b</td>
<td>Restore missing cabinetry in Library</td>
<td>$36,560</td>
</tr>
<tr>
<td>2.12</td>
<td>Services</td>
<td></td>
</tr>
<tr>
<td>2.12a</td>
<td>Mechanical</td>
<td></td>
</tr>
<tr>
<td>2.12a</td>
<td>Replace rusting condensate piping in basement</td>
<td>$44,558</td>
</tr>
<tr>
<td></td>
<td>New heating distribution and controls, piping and air conditioning to maintain and preserve interior finishes, ground and second floors</td>
<td>$482,652</td>
</tr>
<tr>
<td></td>
<td>New heating distribution and controls, piping and air conditioning to maintain and preserve interior finishes, basement</td>
<td>$142,502</td>
</tr>
<tr>
<td></td>
<td>Upgrade plumbing</td>
<td>$57,125</td>
</tr>
<tr>
<td></td>
<td>Provide sprinkler system - 150 heads and supporting mechanical</td>
<td>$54,529</td>
</tr>
<tr>
<td></td>
<td>4&quot; sprinkler main and controls</td>
<td>$77,898</td>
</tr>
<tr>
<td>2.12b</td>
<td>Electrical</td>
<td></td>
</tr>
<tr>
<td>2.12b</td>
<td>Replace electrical wiring, outlets, switches, fixtures and controls</td>
<td>$451,161</td>
</tr>
<tr>
<td></td>
<td>Provide smoke detectors and carbon monoxide detectors</td>
<td>$18,280</td>
</tr>
<tr>
<td></td>
<td>Provide fire alarm system complete with pull stations, exit lights and alarms</td>
<td>$25,135</td>
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<tr>
<td></td>
<td>Subtotal Section Activity Cost</td>
<td>$3,163,779</td>
</tr>
<tr>
<td></td>
<td>General Requirements and fees (18%)</td>
<td>$569,480</td>
</tr>
<tr>
<td></td>
<td>Design and site conditions contingency (25%)</td>
<td>$790,945</td>
</tr>
<tr>
<td></td>
<td>Total Estimated Mansion Conservation Costs</td>
<td>$4,524,204</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Section</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.1</td>
<td>Demolish 1960s convent and chapel, and dispose of off site</td>
<td>$196,304</td>
</tr>
<tr>
<td></td>
<td>Rough Chapel Cost Estimate based on Altus Group Construction Cost Guide</td>
<td></td>
</tr>
<tr>
<td>3.2</td>
<td>Chapel construction</td>
<td>$89,007</td>
</tr>
<tr>
<td>3.3</td>
<td>South Wing Repurpose (additional floor)</td>
<td>$192,662</td>
</tr>
<tr>
<td>3.4</td>
<td>Middle Wing Repurpose (additional floor)</td>
<td>$316,053</td>
</tr>
<tr>
<td>3.5</td>
<td>Accommodations Construction (2-story, budget style accommodations)</td>
<td>$831,994</td>
</tr>
<tr>
<td>3.6</td>
<td>Underground Parking Facility (under former dormitory building footprint)</td>
<td>$403,391</td>
</tr>
<tr>
<td></td>
<td>Subtotal Section Activity Cost</td>
<td>$2,029,441</td>
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<tr>
<td></td>
<td>General Requirements and fees (18%)</td>
<td>$365,299</td>
</tr>
<tr>
<td></td>
<td>Design and site conditions contingency (25%)</td>
<td>$507,360</td>
</tr>
<tr>
<td></td>
<td>Total Estimated Accommodations Costs</td>
<td>$2,902,100</td>
</tr>
</tbody>
</table>
### Total Estimated Grounds Costs
$1,710,279

### Total Estimated Garden Wall Preservation Costs
$5,673,694

### Total Estimated Dovecote Conservation Costs
$267,570

### Total Estimated Coach House Conservation & Repurposing Costs
$3,407,380

### Total Estimated Mansion Conservation Costs
$4,524,204

### Total Estimated Furnishing Cost
$2,000,000

### Total Estimated Accommodations Costs
$2,902,100

### Total Project Cost
$20,485,227

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### Operating Budget & Projected Revenue

<table>
<thead>
<tr>
<th>Projected 1st Year Operating Expense</th>
<th>Annual</th>
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</thead>
<tbody>
<tr>
<td>Directors Insurance</td>
<td>$1,500</td>
</tr>
<tr>
<td>Liability Insurance</td>
<td>$1,500</td>
</tr>
<tr>
<td>Building Insurance</td>
<td>$1,200</td>
</tr>
<tr>
<td>Water and Sewer</td>
<td>$4,000</td>
</tr>
<tr>
<td>Natural Gas Heating Fuel</td>
<td>$15,000</td>
</tr>
<tr>
<td>Hydro Electricity</td>
<td>$20,000</td>
</tr>
<tr>
<td>Building Maintenance Repairs</td>
<td>$5,000</td>
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<tr>
<td>Inspection Fees</td>
<td>$1,000</td>
</tr>
<tr>
<td>Security</td>
<td>$7,000</td>
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<tr>
<td>Pest Control</td>
<td>$500</td>
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<tr>
<td>Venue Cleaning</td>
<td>$8,000</td>
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<tr>
<td>Telephone/Internet</td>
<td>$1,500</td>
</tr>
<tr>
<td>Grounds Maintenance</td>
<td>$15,000</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Projected 1st Year Operating Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Functions</td>
</tr>
<tr>
<td>Wedding Photography (based on 6-month season @ 3 bookings per month at City rate)</td>
</tr>
<tr>
<td>Ghost Tours/Entertainment Events</td>
</tr>
<tr>
<td>Corporate Functions</td>
</tr>
<tr>
<td>Seminars/Retreats (based on 5 bookings per year)</td>
</tr>
<tr>
<td>Tours</td>
</tr>
<tr>
<td>Community Use</td>
</tr>
<tr>
<td>Meetings</td>
</tr>
<tr>
<td>Special Events</td>
</tr>
<tr>
<td>Workshops/Other programming</td>
</tr>
<tr>
<td>Public Sector Use</td>
</tr>
</tbody>
</table>

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Total Project Cost: $20,485,227
### Initiatives involving third parties

The Trust continues to establish and maintain a wide range of relationships with community groups and operating partners, conservation authorities, municipalities, federal agencies, provincial ministries and agencies, trusts, school boards, universities, historical societies and other non-government organizations. The following organizations have declared interest in exploring a long-term mutually beneficial partnership with the Trust to date.

- Friends of Auchmar
- ATA Architects Inc.
- Willowbank
- Ontario Historical Society
- Ontario Archaeological Society
- Ontario Museum Association
- Canadian Forces Military Family Resource Centre
- St. Joseph’s Hospital Healthcare Hamilton’s West 5th Campus
- Neighbour 2 Neighbour
- Niagara Collage
- Buchanan’s Lodge
- Auchmar Community Advisory Committee
While each body requires a slightly different approach, the Trust will work collaboratively with all stakeholders by:

- Ensuring terms are clearly set out in contracts/leases/partnership agreements
- Maintaining strong and open channels of communication
- Holding regular meetings to review major issues
- Undertaking regular site audits to ensure optimal stewardship

**Expenses and Capital Plan – Fundraising**

In consultation with our fundraising consultant, The Goldie Company, a capital fundraising campaign based on the needs of the Trust would encompass three separate campaigns spread over five years. Costs incurred would be 10% of target fundraising goal.

**Grants, Sponsorships, and Donations**

The Trust has identified several potential funders and donors and has received some initial expressions of conditional support. Many have stated that they are waiting for City approval of the Business Plan before being willing to make a commitment.

**Grants**

As an example of available revenue potential, the Trust qualifies to apply for the following grants:

- Celebrate Ontario Grant
- Ontario Trillium Foundation
- Edith H. Turner Foundation Fund
- Community Museum Operating Grant
- Malloch Foundation Grant
- Heritage Organization Development Grant
- Canadian Cultural Spaces Fund
- Museum Assistance Program
- Improve Access to Mental Health Care, Services & Support
- Benefit Youth in Grades K-12 Grant
- Tourism Development Fund
- Access Community Capital Fund
- Hamilton Future Fund
- Bell True Patriot Love Fund

The Trust Shall employ a professional Grant Writer/Researcher in order to maximize potential revenue from all available sources at the Federal, Provincial and Municipal levels.

**Governance and Management**

The Trust is an Incorporated non-profit organization with 5 Directors and 4 Board Advisers. The Trust will be guided by the Ontario Heritage Trust, The City of Hamilton as well as a Community Advisory Committee to be made up of neighbors of Auchmar and open to all. Initial staffing shall be low, with individuals brought on as an as needed basis as site and program expansion demands.
**Attachments:**

a) Auchmar Coach House Proposed Rehabilitation Package – March 2018 by ATA Architects including:

1. An outline specification
2. Floor plans
3. 2 elevations and a model view
4. Photo documentation
5. Preliminary site plan layout
6. Preliminary budget

b) Sample Letters of Expressions of Interest
PROJECT AUCHMAR COACH HOUSE
SITE LOCATION FENELL AVENUE & WEST 2nd STREET - CITY OF HAMILTON
SUBJECT BUDGET COSTING
DATE 9th MARCH, 2018

DIVISION 01000 - GENERAL

1.01- Site supervision, project manager & coordinator
1.02- Health & safety, temporary facilities, cleanup & final cleaning etc.
1.03- Temporary Construction - Provide, maintain & remove the following
   a) 1.8M (H) chain link fence hoarding c/w access gates & including
      sediment control system mounted on the hoarding = 350 L.M.
   b) Mud mat as required - 10M x 20M = 200 Sq.M.
   c) Siltation control & protection to existing storm system
   d) Temporary site signage as required
   e) Tree fence as required

1.04- Excluded - All cost associates with bonding, insurance, permits, testing &
   inspection etc. (Can be provided upon request)

1.05- Excluded - Winter heat

$162,750.00

DIVISION 02000 - DEMOLITION/SITE

Work

2.01- Demolition *(Ref: Interior 6)*
   a) Allowance for interior demolition - Remove doors, frames, windows,
      concrete slab, stairs, wood/block partitions, shingles and any
      unwanted components from G/FL & 2nd/FL
   b) Allowance for abatement as may be required (Lead/asbestos etc.)
   c) Allowance for site work demolition - Remove fence from south
      property line, any unwanted vegetation & landscape components from
      site

2.02- Excavation & backfilling for foundation wall repair *(Ref: Interior 1)*
   a) Excavate by small machine & by hand to expose the interior side of the
      foundation wall - 1.2M (W) x 1.2M (Dp) x 82 L.M. = 118
      Cu.M.
   b) Allowance to shore the foundation wall as may be required
   c) Granular backfill by small machine & by hand upon foundation wall
      repair is completed = 118 Cu.M.
2.03- Excavation & backfilling for new slab on grade *(Ref: Interior 4)*
   a) Strip & remove existing fill from new SOG area by using small machine -
      0.2M (Dp) x 278 Sq.M. = 56 Cu.M.
   b) Backfill SOG base with 0.2M (Dp) of clear stone by using small machine
      = 56 Cu.M.

2.04- Small machine/hand Excavation & backfilling for an elevator pit
      *(Ref: Interior 11)*

2.05- Small machine/hand Excavation & backfilling for new footing
      *(Ref: Tacoma Markup drawing)* = 11 Footings

2.06- Allowance to establish separate entrance *(Ref: Exterior 30 & ATA's email
dated 02/05/18)*

2.07- Paving including site rough & finish grading *(Ref: Exterior 35, 36, 37)*
   a) Outdoor Terrace - Large stone rectangular pavers = 627 Sq.M.
   b) Driveway - Heavy duty asphalt paving with edge in stone rectangular
      pavers = 1,300 Sq.M.
   c) Parking lot - Permeable paving = 1,105 Sq.M.
   d) Lines/Arrows/Barrier Free Logo painting

2.08- Landscaping c/w site rough & finish grading *(Ref: Exterior 34, 40, 44, 45)*
   a) New sod on 150mm (Dp) top soil = 2,400 Sq.M.
   b) Allowance for new planting & re-planting
   c) Excluded vegetable garden (By Restaurant)

2.09- New fence along south property line = 200 L.M.

2.10- Excluded - Site Services (Not shown in scope of work summary & dwgs)

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**Coach House**

<table>
<thead>
<tr>
<th></th>
<th>$251,560.00</th>
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<tbody>
<tr>
<td><strong>Site Work</strong></td>
<td>$547,900.00</td>
</tr>
</tbody>
</table>

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**DIVISION 03000 - CONCRETE**

3.01- New slab on grade *(Ref: Interior 4)*
   a) Pour & finish 150 (THk) SOG reinforced with WWM = 278 Sq.M.
   b) Concrete pump for the work
   c) Polished concrete finish = 278 Sq.M.

3.02- Elevator pit wall & slab *(Ref: Interior 11)*

3.03- New concrete footing *(Ref: Tacoma Markup drawing)* = 11 Footings

**Total**

$46,800.00
**DIVISION 04000 - MASONRY**

4.01- Foundation wall repair *(Ref: Interior 3)*
   a) Remove all adhering soil & residue from foundation wall = 89 Sq.M.
   b) Repoint foundation wall = 89 Sq.M.
   c) Parge foundation wall ready for new waterproofing = 89 Sq.M.

4.02- Repoint 35% of the exterior stone wall *(Ref: Exterior 25)* = 120 Sq.M.

4.03- Allowance to make good/repair existing masonry walls *(Ref: Pictures)*

4.04- Allowance to cut & patch masonry wall to provide pockets for wood beam bearing *(Ref: Tacoma’s email dated 02/21/18)*

4.05- Garden stone walls to remain intact - Noted

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$82,925.00

**DIVISION 05000 - MISC. METAL**

5.01- New Steel stair c/w architectural metal railings from G/FL to 2nd/FL *(Ref: Interior 5)* = 2 Stairs

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$40,000.00

**DIVISION 06000 - ROUGH & FINISH CARPENTRY**

6.01- White oak wood cap on stair railing *(Ref: Interior 5)* = 2 Stairs

6.02- Frame 2nd/FL with new wood posts, heavy timber & install 3 ply CLT floor planks *(Ref: Interior 7, 8, Tacoma Markup drawing, Tacoma’s email dated 02/21/18)* = 265 Sq.M.

6.03- Customed millwork *(Ref: Interior 9)*
   a) Stainless steel counter tops/Shelving/cabinets in G/FL Kitchen, G/FL & 2nd/FL Prep Room
   b) 2nd/FL bar & portable bar

6.04- Shiplap siding above tiled wall to u/s of ceiling in G/FL washrooms *(Ref: Interior 10)* = 21 L.M.

6.05- Structural reframing to hips of the two gables & the four (4) dormers above 2nd/FL ceiling *(Ref: Interior 17)*

6.06- Cut & frame roof opening for skylight installation *(Ref: Interior 18)* = 2 Openings

6.07- Paint grade interior wood partition c/w new/reclaimed wood stud framing & sound insulation *(Ref: Interior 19)*

---

General Building and Site Contractors | ruthcon.ca | HST Number: R124580911
6.08- Paint grade wood perimeter wall c/w new/reclaimed wood stud framing, vapour barrier & thermal insulation
   a) G/FL = 63 L.M. x $600.00
   b) 2nd/FL = 72 L.M. x $600.00
6.09- Allowance to replace water damaged wood roof plank with matching salvaged materials (Ref: Interior 24)
6.10- Repair & replace fascia bargeboard & finials (Ref: Exterior 26)
6.11- Block up new openings, restore original openings & windows (Ref: Exterior 28)
6.12- Roof (Ref: Exterior 31, 32)
   a) Replace damaged roof boards with similar reclaimed wood
   b) New roof sheathing c/w strapping for new shingle roof = 550 Sq.M.
6.13- Restore dormer to original appearance (Ref: ATA Drawing) = 4 Dormers
6.14- New ridge beams at central gables (Ref: ATA's Email dated 02/21/18)
6.15- Repair existing roof framing (Ref: Tacoma's Email dated 02/21/18)

$483,050.00

DIVISION 07000 - THERMAL & MOISTURE
7.01- Foundation wall Repair (Ref: Interior 3, 4)
   a) New waterproofing on foundation wall = 89 Sq.M.
   b) 50mm rigid insulation on foundation wall = 89 Sq.M.
7.02- 2nd/FL ceiling white washed insulation (Ref: Interior 17) = 265 sq.M.
7.03- New wood shingle roof (Ref: Exterior 32, 33)
   a) Wood shingle roof c/w insulation & waterproofed membrane = 550 Sq.M.
   b) New galv. metal eavestroughs & downsprouts
7.04- Allowance for caulking, firestopping & smoke seals

$108,720.00

DIVISION 08000 - OPENINGS
8.01- Glass balustrade for steel stair from G/FL to 2nd/FL (Ref: Interior 5) = 2 Stairs
8.02- Supply & install interior wood door with vertical wood boarding c/w

General Building and Site Contractors | ruthcon.ca | HST Number : R124580911
wood frame & heavy duty black hardware (Ref: Interior 14, 15)
a) Single door & frame = 19 Units
b) Double door & frame = 1 Unit

8.03- Skylight above 2nd/FL Corridor (Ref: Interior 18) = 4 Skylights
8.04- 2nd/FL Dinning Room - Bliss/Noram Historic Industrial Legacy Series glazed wall c/w a pair of door & black hardware (Ref: Interior 23)= 8.8 L.M.
8.05- Supply & install exterior doors & frames c/w casing & heavy duty black hardware, insulated Bliss/Noram Historic Industrial window c/w glazing, wood shutter with vertical wood framed in panels & hinged for full swing to stone walls & secured by steel bar inside when closed (Ref: Exterior 27, 29, 41, 42)
a) Window = 18 Units.
b) Full height window & outer swing door & frame = 4 Units
c) Door, transom & door frame c/w a wood shutter by the side = 4 Units
d) Double wood outer swing doors & inner sliding French doors = 4 Units
e) 2nd/FL - Double operable wood door over full height window = 2 Units

$182,000.00

DIVISION 09000 - FINISHES
9.01- Granite on stair treads & landings (Ref: Interior 5) = 2 Stairs
9.02- Washrooms (Ref: Interior 10, 21)
a) Wall tile to 1.2M (H) in G/FL washrooms = 21 L.M.
b) Wall tile to ceiling height in 2nd/FL washrooms = 58 L.M.
c) Porcelain floor tile in G/FL & 2nd/FL washrooms = 38 Sq.M.
d) Porcelain tile base in G/FL & 2nd/FL washrooms = 79 L.M.
9.03- G/FL drywall ceiling c/w sound insulation = 265 Sq.M.
9.04- Floor & base finish
a) G/FL wood base to all polished concrete floor areas = 180 L.M.
b) 2nd/FL floor finish (TBD) except washrooms = 238 Sq.M.
c) 2nd/FL wood base except washrooms = 163 L.M.
9.05- Painting
a) Paint all windows, doors, frames, shutters
b) Paint G/FL drywall ceiling & bulkheads = 265 sq.M.
c) Paint G/FL & 2nd/FL wood walls to 9'-0" (Ref: Interior 19) =343 L.M.
d) Paint G/FL shiplap siding above wall tile in washrooms (Ref: Interior 10) = 21 L.M.
e) Paint G/FL & 2nd/FL wood base = 343 L.M.
f) Paint steel stair’s exposed metal components = 2 Stairs
g) Paint wood sidings at dormer = 4 Dormers

$157,675.00

DIVISION 10000 - SPECIALTIES
10.01- Allowance to supply & install washroom accessories in washrooms
10.02- Allowance to supply & install interior/exterior signage & traffic signs such as Stop/Barrier Free Parking/Fire Route sign etc. (Ref: Exterior 38)

$14,000.00

DIVISION 12000 - FURNISHING
12.01- Excluded - Supply & install furniture
12.02- Excluded - Supply & install appliance (Ref: Interior 9)
12.03- Excluded - Supply & install temporary tent or open version of the Auchmar Summer House (Ref: Exterior 43)
12.04- Allowance for window shades & coverings
12.05- New gas fireplace & mantel feature in G/FL Tea Room & 2nd/FL Meeting Room (Ref: Interior 20, 22)

$30,000.00

DIVISION 14000 - CONVEYING SYSTEM
14.01- Hydraulic elevator with stainless steel interior & porcelain tile floor (Ref: Interior 11)
14.02- Kitchen dumb waiter (Ref: Interior 16)

$100,000.00

DIVISION 015000 - MECHANICAL
15.01- Supply & install mechanical work including Plumbing, Drainage, HVAC & Fire Suppression System (Ref: Millennium’s email dated 02/20/18)
15.02- Excluded - Supply & install main feed of gas line & gas meter (By local Gas Provider)

$180,000.00

DIVISION 016000 - ELECTRICAL

16.01- Electrical Work (Ref: Interior 12, 13, Exterior 39 & Millennium’s email dated 02/20/18)
   a) Site electrical work & bollard lightings
   b) Coach House electrical work, upscale wall scones, seven (7) hanging fixtures c/w LED lighting throughout & including Communication, Data, Fire Alarm & Security System

16.02- Excluded - Supply & install a new Hydro Transformer if required (By local Hydro Provider)

Coach House $140,000.00
Site Work $30,000.00

SUB - TOTAL $2,557,380.00
CONTRACTOR FEE $200,000.00
TOTAL BUDGET $2,757,380.00
(13% HST EXTRA)

COST SUMMARY
> Div. No. 01 Cost $162,750.00
> All site work (Shown in BLUE) $577,900.00
> Coach House $1,816,730.00
> Contractor Fee $200,000.00

TOTAL $2,757,380.00

A.Blair Chalmers
President
RUTHERFORD CONTRACTING
Cell: 416-587-5317
Office: 905-726-4882
bchalmers@ruthcon.ca
PHASE 1 PARKING CALCULATIONS:

Based on City of Hamilton Zoning By-Law No. 6593

Based on proposed occupant load of 131 people

Minimum number of required parking spaces for restaurant = 1 space per 6 persons (Table 1 - Minimum required parking for residential, institutional, public and commercial uses)

131 / 6 = 22 spaces

Site plan provides 61 parking spaces

(Table 4 - Minimum required loading space for commercial uses)

Floor area of building = 582 sq.m. (450 - 900 sq.m.) = 1 loading space

Based on City of Hamilton Barrier-Free Design Guidelines, the ratio of accessible parking spaces is 1:15.1.6.1-0

61 / 25 = 2.44 = 3 accessible parking spaces
COACH HOUSE, OUTLINE SCOPE OF WORK FOR BUDGET PURPOSES
(All the following will have to go through eventually a detailed review process)

**Interior**
1) Excavate the perimeter of the building by hand and small machine
2) Archeologist on site, review materials if found
3) Repoint, parge, waterproof foundation wall
4) New ground floor, concrete slab — perimeter insulation and compacted granular fill, polished finish / option saw cut, repair and levelling coat, polished
5) New steel staircases — granite treads, steel and class railings — railings cap — wood — white oak
6) Existing wood and block partitioning to be removed, existing stair to be removed
7) Heavy timber second floor construction, reframing will be required to remove the numerous partitions — wood is salvageable on ground floor
8) Floor construction = 3 ply CLT panels, flooring reclaimed wood - wide boards
9) New kitchen, stove/hood + grill + hood, upright fridge and freezer, commercial dishwasher. Stainless steel countertops, sinks, stainless steel shelving and cabinets
10) New washrooms — walls tiled to 4'-0", upper portions — wood shiplap siding painted (ground floor)
11) Hydraulic Elevator, elevator pit, stainless steel interior, porcelain tile floor
12) LEED lighting throughout
13) Upscale interior wall sconces — contemporary versions of traditional lighting forms, include for seven (7) specialty hanging fixtures
14) Solid wood doors 2 1/4" thick - vertical boarding framed
15) Black hardware, heavy duty
16) Dumb waiter for kitchen
17) 2nd floor ceiling — exposed structure white washed — insulation on the exterior of the roof, hips of the two gables and the dormers require structural reframing
18) Skylight along corridor
19) Partitions to be painted wood in lieu of drywall
20) Gas fireplace and mantel feature
21) Second floor washrooms drywall finish above tile, tile floors
22) 2nd floor gas fireplace in meeting room
23) Glazing for 2nd floor corridor to be Bliss/Noram Historic Industrial Legacy series
24) Roof planks to be replaced due to water damage, replace with similar salvaged wood (exposed)

Example of proposed interior finishes (i.e. painted wood and reclaimed wood floor).
COACH HOUSE, OUTLINE SCOPE OF WORK FOR BUDGET PURPOSES

**Exterior**
25) Repoint 35% of exterior stone wall area
26) Repair and replace fascia bargeboard and finials
27) Existing windows to be replaced where beyond salvage with wood windows
28) Block up new openings, restore original openings and windows
29) New windows behind shutters and doors to be insulated Bliss/Noram Historic Industrial.
   Shutters to be vertical wood framed in panels, hinged for full swing to stone walls -
   secured by steel bar inside when closed
30) Establish separate entrance
31) Replace damaged roof boards, numerous locations, with similar reclaimed wood
32) Roof strapped and insulated on the exterior – wood shingles
33) New galvanized metal eavestroughs and downspouts
34) New sodding
35) Outdoor terrace — large stone rectangular pavers
36) Asphalt driveway edge in stone rectangular pavers
37) Permeable paving in the parking lot
38) Discreet signage
39) Parking lot, driveway and parking lot bollards (lighting)
40) Landscaping allowance (planting and sod), replace hedge separating position of walled
   garden from building and fence
41) All doorways to be barrier free AODA compliant
42) Barrier Free access at the main rear and front entrances.
43) Walled Garden at a later date, could perhaps have a temporary tent or an open version of
   the Auchmar Summer House to be used
44) New treed border separating parking from adjacent residential
45) Horticultural society - plant floral garden, restaurant to replant vegetable garden - garden
   to table service
EXISTING CONSTRUCTION

AUCHMAR HOUSE - PHOTOGRAPHS

THE STABLE
CLAREMONT PARK, HAMILTON, DUNOON
GROUND FLOOR PLAN
Dundas, June 1910
EXISTING CONSTRUCTION

THE STABLE
CLAREMONT PARK, HAMILTON, ON
SECOND FLOOR PLAN
DRAWN: SING, MARCH 2010
COACH HOUSE, OBC ANALYSIS

• Proposed Restaurant - Group A Division 2 occupancy
• Building area - based on ground floor, to the outside surface of the exterior walls = 326 sq.m.

3.1.17.1 Occupant Load
> Assembly uses
> Space with Fixed Seating (3.1.17.1.(1)(a) the number of seats in an assembly occupancy having fixed seats,
> Dinning 1.10 person/sq.m.
> Total Fixed Seating
  - GF - Tea Room = 44
  - GF - Dinning Room = 52
  - SF - Dinning Room = 16
  - SF - Meeting Room = 15
  - SF - Office = 4
> Total 131 seating (112 seating)

• 3.7.4.3.D. Item # 4  106 -135 = 4 w/c each + 2 w/c employee (per sex)

• 3.8.2.3 Universal Washroom 1 shall be universal

3.2.2.25 - Group A, Division 2, up to 2 storeys
> Permitted if building area is
  - 800 sq.m. facing 1 street
  - 1,000 sq.m. facing 2 streets
  - 1,200 sq.m. facing 3 streets
> Permitted combustible or noncombustible construction used singly or in combination
> Floor assemblies of combustible construction shall have a Fire Resistance Rating not less than 45 mins

• Roof assembly of combustible construction shall have a Fire Resistance Rating not less than 45 mins
• Load bearing walls, columns and arches supporting an assembly requiring an Fire Resistance Rating shall,
  - have a Fire Resistance Rating not less than 45 mins or,
  - noncombustible construction

OBC Matrix - Part 11

<table>
<thead>
<tr>
<th>Item</th>
<th>Ontario’s 2012 Building Code Data Matrix - Part 11 - Renovation of Existing Building</th>
<th>OBC Reference</th>
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<tbody>
<tr>
<td>11.1</td>
<td>Existing Building Classification</td>
<td>Describe Existing Use: Residential</td>
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<tr>
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<td>Construction Index: Existing = 1 C.I. Proposed = 5 C.I.</td>
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<tr>
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<td>Hazard Index: Existing = 3 H.I. Proposed = 4 H.I.</td>
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<tr>
<td>11.2</td>
<td>Alteration to Existing Building is:</td>
<td>Extensive Renovation</td>
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<tr>
<td>11.3</td>
<td>Reduction in Performance Level</td>
<td>Structural: Yes</td>
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<td>By increase in Occupancy: Yes</td>
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<td></td>
<td></td>
<td>By change of Major Occupancy: Yes</td>
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<td></td>
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<td>Plumbing: Yes</td>
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<td>Sewage system: Yes</td>
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East elevation - Repair of roof required, block up new openings and restore original openings, repoint 25% of exterior stone.
EXTERIOR PHOTOS OF AUCHMAR COACH HOUSE

View of the garden behind the Coach House on the east, enclosed by stone walls. Dovecote visible on right edge of photograph. Restore portion of hedge and fence.
Dovecote in its original condition at left hand side of photograph.

Wooden fence
March 20, 2018.

Mr. Brian Buckle, Chair,

13\textsuperscript{th} Battalion Auchmar Heritage Trust

Hamilton, Ontario.

Dear Mr. Buckle,

The Friends of Auchmar Board appreciates the recent update provided by yourself, Mr. Richard Moll and Mrs. Anne Habert, about the plans for the adaptive re-use of the Auchmar Estate by the 13\textsuperscript{th} Battalion Auchmar Heritage Trust.

On behalf of the Friends of Auchmar Board, this letter, expresses the support of the Friends of Auchmar Board, in principle, of the 13\textsuperscript{th} Battalion Auchmar Heritage Trust proposal for the adaptive re-use of the Auchmar Estate.

Sincerely,

John Kajaste

Friends of Auchmar Board, Secretary
March 20, 2018.

Mr. Brian Buckle,
Chairman, Board of Directors,
13th Battalion Auchmar Heritage Trust
Hamilton, Ontario.

Dear Mr. Buckle,
The Hamilton Mountain Heritage Society supports, in principle, the efforts of the 13th Battalion Auchmar Heritage Trust and their proposal for the adaptive re-use of the Auchmar Estate, located at the corner of West 5th Street and Fennell Avenue on Hamilton Mountain.

Inasmuch as the purpose of our Society is to recover, record and preserve the history and heritage of the Mountain we consider the restoration and preservation of the Auchmar Estate to be an integral part of our mandate. We have witnessed the demise and demolition of some of the Mountain’s built heritage and believe that now is the time to act to assure that Auchmar does not become another victim: hence our support of these efforts.

Sincerely,

Robin McKee
President, Hamilton Mountain Heritage Society