



*Office of the President & Chief Executive Officer*

Phil Verster

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March 22, 2018

Chris Murray  
City Manager  
City of Hamilton  
City Hall, 2<sup>nd</sup> floor, 71 Main Street  
Hamilton, Ontario  
L8P 4Y5

Dear Mr. Murray,

**RE: Hamilton LRT Procurement**

I am writing to respond on behalf of the Province and Metrolinx to Hamilton City Council's December 18, 2017 motion regarding the procurement model for the Hamilton Light Rail Transit (LRT) system.

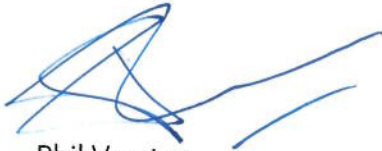
I am pleased that Council has endorsed continuing with the Design-Build-Finance-Operate-Maintain (DBFOM) delivery model for the project. This is a very positive outcome that will support on-time, on-schedule delivery of the project. The DBFOM model highly incentivizes ProjectCo to provide a quality design, durable construction, cost effective maintenance and efficient operations for the 30 year concession period.

With this decision, we are now prepared to move forward with the release of the Request for Proposals in the coming weeks. This will allow us to continue to advance towards key project milestones, including construction start in late 2019 and having the LRT in service in 2024. The support of the City and our continued collaboration will be crucial to a timely RFP release and ensuring the project is delivered on schedule.

Regarding the labour related requests in Council's motion, we will ensure each of the proponents are made well aware of Council's requests as they develop their submissions. As ProjectCo will have a long term presence in the community through the construction and operations and maintenance periods, we believe there is a strong incentive for the bid teams to prioritize building positive relationships with the City as well as community and labour stakeholders. I commit to keeping you informed of our progress as the procurement proceeds.

I thank the City for its continued interest and support. I trust this response demonstrates the commitment of the Province and Metrolinx to the LRT project and our willingness to continue working in partnership with the City.

Sincerely,



Phil Verster  
President & Chief Executive Officer

- c. The Honourable Kathryn McGarry, Minister of Transportation  
His Worship Fred Eisenberger, Mayor, City of Hamilton  
Stephen Rhodes, Deputy Minister of Transportation  
Ehren Cory, President, Infrastructure Ontario  
Marni Dicker, Chief Commercial Officer and General Council, Infrastructure Ontario  
Peter Zuk, Chief Capital Officer, Metrolinx  
Gerry Chaput, Vice President, Rapid Transit, Metrolinx  
Jason Thorne, General Manager, Planning and Economic Development, City of Hamilton  
Andrew Hope, Director, Hamilton LRT, Metrolinx  
Kris Jacobsen, Acting Director LRT Project Coordination, City of Hamilton