

PHYSICIAN RECRUITMENT & RETENTION PROGRAM
LTD CASH FLOW STATEMENT
For the Period December 1, 2016 to November 30, 2017

Run Date: Dec-12, 2017

	Jun/04 - Nov/17 (actuals)	Dec/16 (actuals)	Jan/17 (actuals)	Feb/17 (actuals)	Mar/17 (actuals)	Apr/17 (actuals)	May/17 (actuals)	Jun/17 (actuals)	Jul/17 (actuals)	Aug/17 (actuals)	Sep/17 (actuals)	Oct/17 (actuals)	Nov/17 (actuals)	Total
BEGINNING BALANCE	-	\$ 374,691	\$ 366,187	\$ 356,847	\$ 349,119	\$ 335,265	\$ 326,841	\$ 425,603	\$ 410,409	\$ 400,628	\$ 418,982	\$ 409,921	\$ 399,992	374,691.49
REVENUE														
City of Hamilton	690,800	-	-	-	-	-	75,000	-	-	-	-	-	-	75,000.00
McMaster University - Cust# 102644	241,668	-	-	-	-	-	25,000	-	-	-	-	-	-	25,000.00
Department of Family Medicine - Cust# 107777	77,749	-	-	-	-	-	7,500	-	-	7,500	-	-	-	15,000.00
Hamilton Health Sciences - Cust # 111058	378,000	-	-	-	-	-	-	-	-	-	-	-	20,000	20,000.00
St. Joseph's Hospital - Cust# 101131	337,000	-	-	-	-	-	-	-	-	-	-	-	20,000	20,000.00
St.Peters Hospital	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Community Foundation	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Family Health Team - Cust# 114291	75,000	-	-	-	-	-	-	-	-	25,000	-	-	-	25,000.00
Human Resource Development Canada	90,669	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Physicians - Dec/15 overpayment	10,349	-	-	-	-	-	-	-	-	-	-	-	-	-
Consulting	400	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUES	1,936,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 107,500	\$ -	\$ -	\$ 32,500	\$ -	\$ -	\$ 40,000	180,000.00
OPERATING EXPENSES														
Wages & Benefits	1,053,183	7,205	7,727	7,727	11,591	8,424	7,882	15,195	8,300	12,928	8,848	8,805	9,874	114,506.67
Support Staff	265,416	-	-	-	-	-	-	-	-	-	-	-	-	-
Office Expenses	61,029	1,185	175	-	1,427	-	321	-	1,470	1,218	-	596	147	6,538.24
Printing & Communications	29,201	-	-	-	-	-	-	-	-	-	-	-	-	-
Travel Costs	42,411	44	7	-	270	-	122	-	12	-	7	504	1,346	2,311.32
Promotional Packages	20,918	70	-	-	-	-	-	-	-	-	-	-	-	69.96
Events, Functions & Meals	12,688	-	43	-	41	-	413	-	-	-	29	-	215	741.17
Community Visit Program	1,109	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Conferences & Job Fairs	55,257	-	1,388	-	525	-	-	-	-	-	177	-	63	2,152.83
Advertising/Public Relations	20,731	-	-	-	-	-	-	-	-	-	-	23	-	23.39
TOTAL OPERATING EXPENSES	1,561,944	\$ 8,504	\$ 9,341	\$ 7,727	\$ 13,854	\$ 8,424	\$ 8,738	\$ 15,195	\$ 9,781	\$ 14,146	\$ 9,061	\$ 9,928	\$ 11,645	126,343.59
ENDING BALANCE	374,691	\$ 366,187	\$ 356,847	\$ 349,119	\$ 335,265	\$ 326,841	\$ 425,603	\$ 410,409	\$ 400,628	\$ 418,982	\$ 409,921	\$ 399,992	\$ 428,348	428,347.90

*NOTE: Physician Recruitment & Retention Program holds \$10,000 as a float provided by the City of Hamilton (Acct: 11515-000100)

NOTE: Pending Invoices

Total: -