

**PHYSICIAN RECRUITMENT & RETENTION PROGRAM  
LTD CASH FLOW STATEMENT  
For the Period December 1, 2017 to November 30, 2018**

Run Date: May 18, 2018

	Jun/04 - Nov/18 (actuals)	Dec/17 (actuals)	Jan/18 (actuals)	Feb/18 (actuals)	Mar/18 (actuals)	Apr/18 (actuals)	May/18 (actuals)	Jun/18 (actuals)	Jul/18 (actuals)	Aug/18 (actuals)	Sep/18 (actuals)	Oct/18 (actuals)	Nov/18 (actuals)	Total
<b>BEGINNING BALANCE</b>	-	\$ 428,347	\$ 418,237	\$ 402,839	\$ 395,118	\$ 380,785	\$ 380,785	\$ 380,785	\$ 380,785	\$ 380,785	\$ 380,785	\$ 380,785	\$ 380,785	428,347
<b>REVENUE</b>														
City of Hamilton	765,800	-	-	-	-	-	-	-	-	-	-	-	-	-
McMaster University - Cust# 102644	266,668	-	-	-	-	-	-	-	-	-	-	-	-	-
Department of Family Medicine - Cust# 107777	92,749	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Health Sciences - Cust # 111058	398,000	-	-	-	-	-	-	-	-	-	-	-	-	-
St. Joseph's Hospital - Cust# 101131	357,000	-	-	-	-	-	-	-	-	-	-	-	-	-
St.Peters Hospital	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Community Foundation	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Family Health Team - Cust# 114291	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resource Development Canada	90,669	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Physicians - Dec/15 overpayment	10,349	-	-	-	-	-	-	-	-	-	-	-	-	-
Consulting	400	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>2,116,635</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>OPERATING EXPENSES</b>														
Wages & Benefits	1,167,691	8,779	9,592	9,590	14,121	-	-	-	-	-	-	-	-	42,082
Support Staff	265,416	-	-	-	-	-	-	-	-	-	-	-	-	-
Office Expenses	67,567	759	587	1,299	165	-	-	-	-	-	-	-	-	2,809
Printing & Communications	29,201	-	-	-	-	-	-	-	-	-	-	-	-	-
Travel Costs	44,722	22	29	37	11	-	-	-	-	-	-	-	-	99
Promotional Packages	20,988	-	-	-	-	-	-	-	-	-	-	-	-	-
Events, Functions & Meals	13,429	-	-	35	-	-	-	-	-	-	-	-	-	35
Community Visit Program	1,109	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Conferences & Job Fairs	57,410	550	5,190	(3,346)	-	-	-	-	-	-	-	-	-	2,394
Advertising/Public Relations	20,755	-	-	106	36	-	-	-	-	-	-	-	-	142
<b>TOTAL OPERATING EXPENSES</b>	<b>1,688,288</b>	<b>\$ 10,110</b>	<b>\$ 15,399</b>	<b>\$ 7,721</b>	<b>\$ 14,332</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>47,562</b>
<b>ENDING BALANCE</b>	<b>428,347</b>	<b>\$ 418,237</b>	<b>\$ 402,839</b>	<b>\$ 395,118</b>	<b>\$ 380,785</b>	<b>\$ 380,785</b>	<b>\$ 380,785</b>	<b>\$ 380,785</b>	<b>\$ 380,785</b>	<b>\$ 380,785</b>	<b>\$ 380,785</b>	<b>\$ 380,785</b>	<b>\$ 380,785</b>	<b>380,785</b>

\*NOTE: Physician Recruitment & Retention Program holds \$10,000 as a float provided by the City of Hamilton (Acct: 11515-000100)

**NOTE: Pending Invoices**

Total:                     -