



2019 RATE BUDGET Snap Shot

Operating

- \$222.3 M Total Program Expenditures
- **\$219.3 M** Rate Revenue
- \$3 M Non-Rate Revenue

Capital

- \$273.1 M Rate Capital Program
 - 55% Wastewater
 - 30% Water
 - 15% Storm
- \$2.34 B capital investment forecast (2019 to 2028)
- \$0.42 B increase from last year's 10-year forecast



2019 RATE BUDGET



2019 RATE BUDGET - What your dollars buy you



 $\begin{array}{c} 40_{\mathsf{km}} \\ \text{SEWERMAIN INSPECTION} \end{array}$

15.7_{km} SEWERMAIN LINING



13,300
HYDRANT INSPECTIONS

2,500
HYDRANTS TO BE PAINTED



30 ANTI-STAGNATION VALVE INSTALLATIONS



2,900
PREVENTATIVE
MAINTENANCE
WORK ORDERS
WATER/WASTEWATER
VERTICAL SYSTEMS





1,000,000_{m³}

BIOGAS RESOURCE RECOVERY

8.3_{km}
WATERMAIN INSPECTION

9.8_{km}
WATERMAIN LINING







2019 RATE OPERATING BUDGET (000's) By the Numbers

Summary of the 2019 Operating Budget				
(\$ millions)	2018 Restated Budget	2019 Requested Budget	2019 Requested / 2018 Restated Change	
			\$	%
<u>Expenditures</u>				
Program Expenditures	\$ 93.3	\$ 95.7	\$ 2.4	2.6%
Capital/Debt / Reserve Financing	\$ 117.6	\$ 126.6	\$ 9.0	7.6%
Total Expenditures	\$ 210.9	\$ 222.3	\$ 11.4	5.4%
Revenues				
Rate Revenue	\$ 207.8	\$ 219.3	\$ 11.5	5.5%
Non-Rate Revenue	\$ 3.1	\$ 3.0	(\$ 0.1)	(0.3%)
Total Revenue	\$ 210.9	\$ 222.3	\$ 11.4	5.4%
Average Residential Water / Wastewater / Storm Bill	\$ 690.70	\$ 722.90	\$ 32.20	4.66%



2019 CAPITAL BUDGET The Source of Funding

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$43.6 M Revenues, Grants & Subsidies $70.4 M Development Charges $97.8 M from operating $26.0 M Reserves $21.0 M Work-in-progress (WIP) $14.3 M Debt
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= \$273.1 M Gross Capital Expenditure

2019 METERED ACCOUNTS & REVENUE BY SECTOR Where the \$ comes from

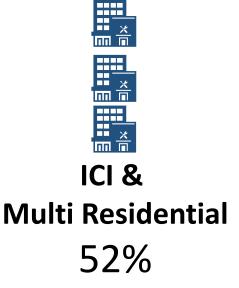
Metered Accounts by Sector

Revenue by Sector









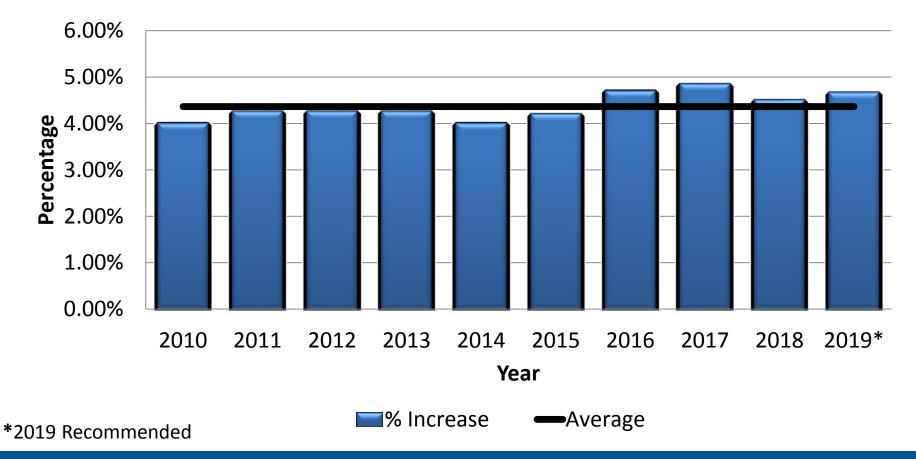


RATE INFORMATION AT A GLANCE



10 Year Rate Increase Trend By the numbers

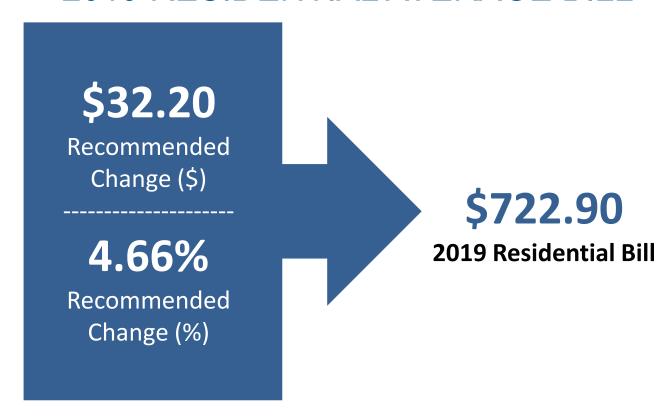
Annual Rate Increases





2019 RESIDENTIAL AVERAGE BILL

\$690.70 2018 Residential Bill



Impact of Recommended 2019 Water and Wastewater/Storm Rate Increases on a Typical Residential Bill: 4.66%

Based on annual water consumption of 200m³



CONSUMPTION TRENDS AT A GLANCE



4 YEAR WATER CONSUMPTION FORECAST (M³)





2019 → 2022 CONSISTENT Residential 2019 → 2022 CONSISTENT ICI/ Multi Res



(Aldershot Water Only)

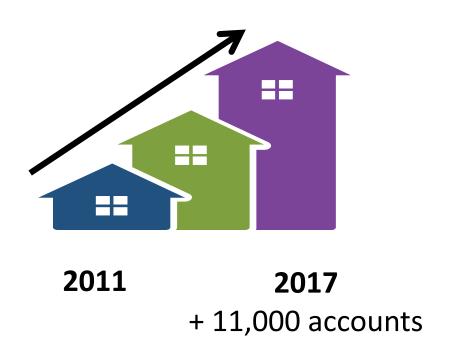
2019 → 2022 **CONSISTENT**

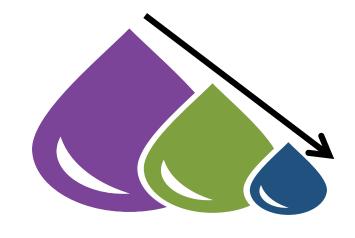


2019 → 2022 **SLIGHT GROWTH**



RESIDENTIAL WATER CONSUMPTION



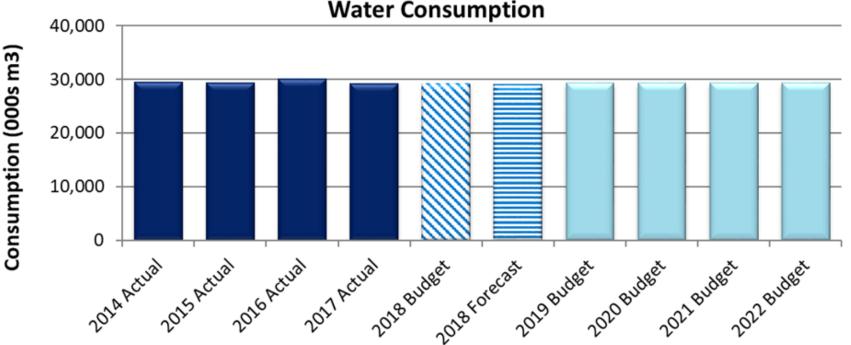


20112017over 6% decreasein consumption



ICI & MR CONSUMPTION FORECAST

Industrial/Commercial/Institutional & Multi-Res
Water Consumption



Consumption remains very consistent at just under 30M m³

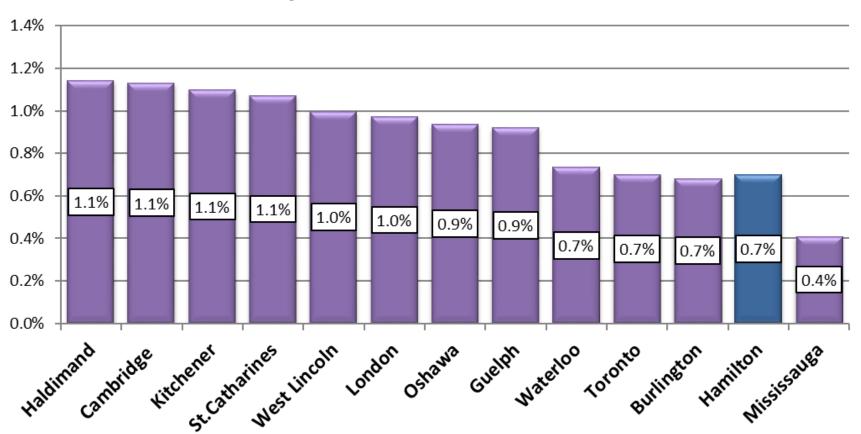


MUNICIPAL COMPARATORS



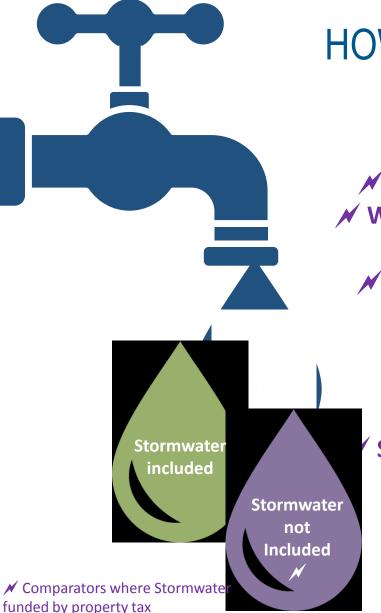
HOW DOES HAMILTON COMPARE?

2017 Water/WW as a % of Household Income



Source: BMA Management Consulting Inc. – Municipal Study 2017





HOW DOES HAMILTON COMPARE?

Kitchener: \$1,361

✓ Norfolk: \$1,167

✓ Cambridge: \$1,086

✓ West-Lincoln: \$1,059

London: \$1,054

№ Haldimand: \$1,043

Guelph: \$972

Waterloo: \$959

№ Brantford: \$905

✓ Durham: \$877

St. Catharines: \$875

Toronto: \$761

Hamilton: \$690

Peel: \$567

2018 Water Bill Residential

200m³/ (year)

Survey Average \$948

Hamilton provides three services for less than some municipalities which offer two



CAPITAL INVESTMENT AT A GLANCE



LONG TERM CAPITAL PROGRAM

At a Glance

2019 \$273.1M

Wastewater: \$149.8M (55%)

Water: \$82.3M (30%)

Storm: \$41.0M (15%) 2019-2022 \$1.02B

Wastewater: \$582M (57%)

Water: \$334M (33%)

\$57M (10%)

2019-2028 \$2.34B

Wastewater: \$1.255B (53%)

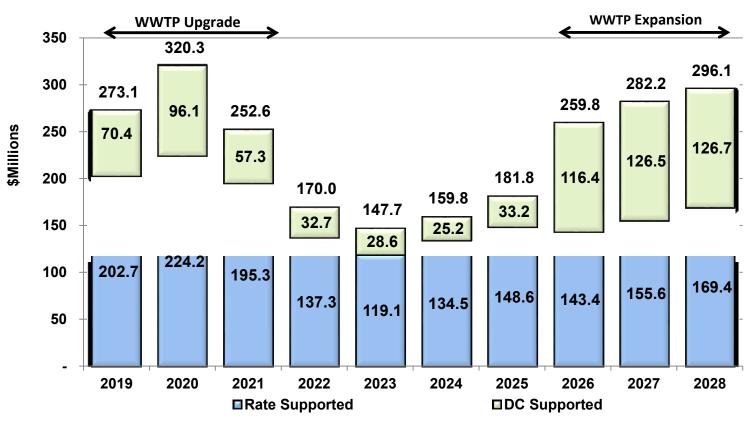
Water: \$0.906B (39%)

Storm: \$0.183B (8%)



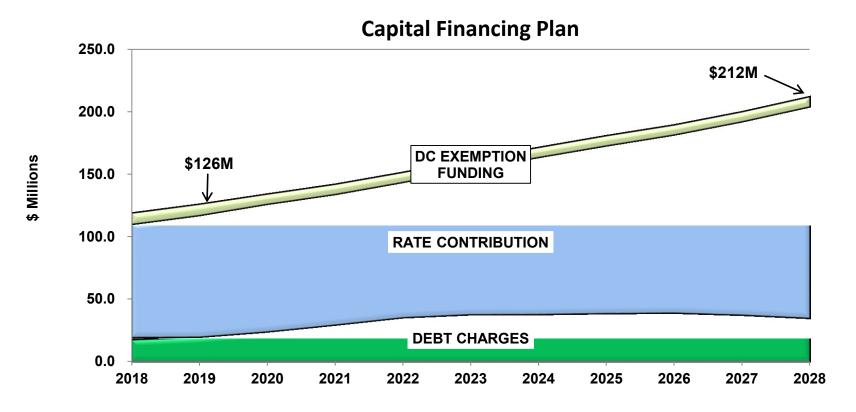
10 YEAR CAPITAL PROGRAM How much we plan to spend

Total 10 Year Capital- \$2.34 Billion Water / Wastewater / Storm





How will we pay for it



Contribution to capital increasing from \$126M in 2019 to \$212M in 2028

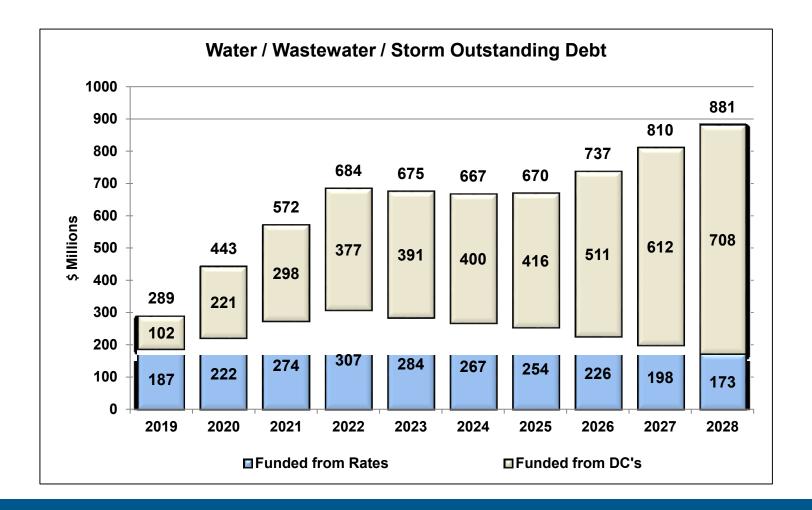
Largely due to capital construction



DEBT FUNDING AT A GLANCE



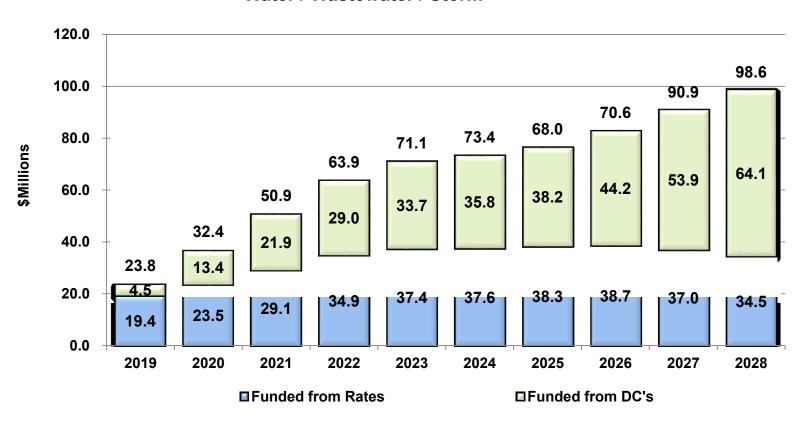
What does our debt look like?





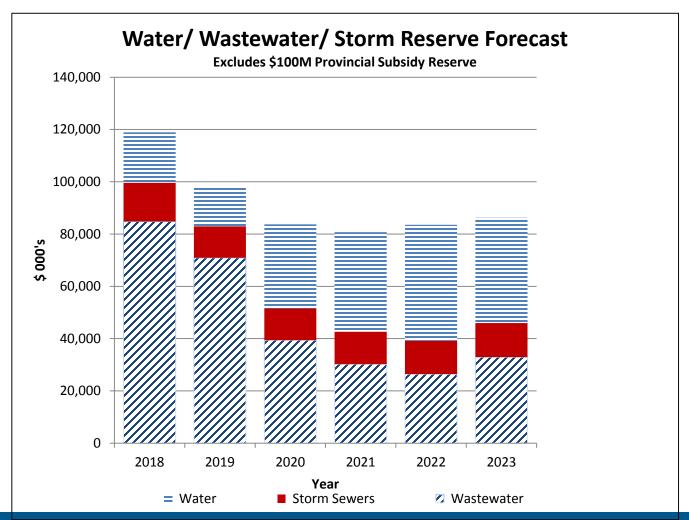
How much does our debt cost?

Projected Debt Charges Water / Wastewater / Storm





How much reserves will we use?







THANK YOU