



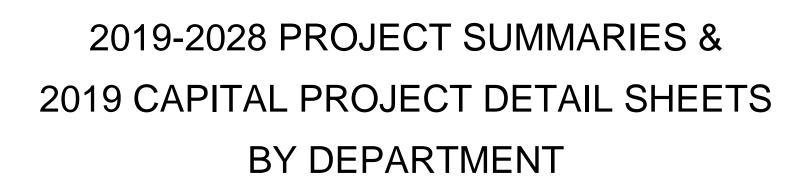
### 2019

Tax Supported
Preliminary
Capital Budget

### Book 2

2019 Capital Budget Detail Sheets FCS18097





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CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 1

	<u>2019</u>	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Area Rating Special Capital Reinvestment												
Ward 1 Capital Reinvestment	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
Sub - Total Area Rating Special Capital Reinv	0	100	100	100	100	100	100	100	100	100		
Total Council Initiatives		100	100	100	100	100	100	100	100	100		
Open Space Development												
Churchill Park Master Plan Implementation Phase 2	0	0	2,309	0	0	0	0	0	0	0	2010	2021
Alexander Park Skate Park	532	0	0	0	0	0	0	0	0	0	2019	2019
HAAA - Implementation of Master Plan	171	0	1,307	0	0	0	0	0	0	0	2019	2021
Strathcona Pedestrian Bridge	0	0	0	0	0	0	0	0	0	418	2028	2029
Sub - Total Open Space Development	703	0	3,616		0	0	0 -	0	0	418		
Recreation Facilities												
Victoria Park Outdoor Pool - Redevelopment	0	300	2,500	0	0	0	0	0	0	0	2020	2021
Ryerson Recreation Centre - Refurbishing	0	0	0	300	2,200	0	0	0	0	0	2022	2023
Sub - Total Recreation Facilities		300	2,500	300	2,200	0		0	0	0		
<u>Roads</u>												
Locke - Herkimer to Main	4,400	0	0	0	0	0	0	0	0	0	2018	2019
Asset Preservation - Westdale South Neighbourhood (North	2,517	0	0	0	0	0	0	0	0	0	2019	2019
Section)												
Council Priority - Ward 1 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Haddon - Sterling to Marion	840	0	0	0	0	0	0	0	0	0	2019	2019
Jones / Oxford / Tecumseh (Strathcona Neighbourhood)	0	100	100	1,360	0	0	0	0	0	0	2020	2022
Carling / Macklin St S / Olmstead / Tope (Westdale South)	0	100	100	1,500	0	0	0	0	0	0	2020	2022
Florence/Head/Morden/Napier/Nelson/Peel/Wellesley (Strathcona Neighbourhood)	0	0	100	100	2,040	0	0	0	0	0	2021	2023
Asset Preservation - Westdale South Neighbourhood (South Section)	0	0	0	0	2,900	0	0	0	0	0	2023	2023
Asset Preservation - Strathcona Neighbourhood	0	0	0	0	0	800	0	0	0	0	2024	2024
RECOMMENDED UNAFFORDABLE - Aberdeen - Longwood to Queen	0	1,300	0	0	0	0	0	0	0	0	2019	2019
Sub - Total Roads	7,957	1,700	500	3,160	5,140	1,000	200	200	200	200		
West Harbour & Waterfront Strategic Initiatives												
Pier 5-7 Marina Shoreline Rehab	810	0	0	0	0	0	0	0	0	0	2015	2019
Sub - Total West Harbour & Waterfront Strate	810		<u>0</u>							<u>0</u>	2010	2019
Total Public Works Tax Funded												
	9,470	2,000	6,616	3,460	7,340	1,000	200	200	200	618		
Grand Total	9,470	2,100	6,716	3,560	7,440	1,100	300	300	300	718		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 2

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Area Rating Special Capital Reinvestment												
Ward 2 Capital Reinvestment	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
Sub - Total Area Rating Special Capital Reinv	0	100	100	100	100	100	100	100	100	100		
Total Council Initiatives		100	100	100	100	100	100	100	100	100		
Hamilton Fire Department				_	_				_			
Station 13 Renovation	100	0	0	0	0	0	0	0	0	0	2019	2019
Sub - Total Hamilton Fire Department	100	0	0	0	0	0	0	0	0	0		
Total Healthy and Safe Communities	100		0	0	0	0		0		0		
Parking Services												
Parking Control Squad Room	30	0	0	0	0	0	0	0	0	0	2019	2019
Fire System Replacement	0	100	0	0	0	0	50	0	0	0	2020	2025
Elevator Upgrades - Convention Centre Parking Garage	0	0	50	0	0	0	0	50	0	0	2021	2026
Sub - Total Parking Services	30	100	50	0	0	0	50	50	0	0		
Tourism & Culture												
St. Mark's Interior Restoration	1,000	0	0	0	0	0	75	0	200	0	2017	2025
Whitehern Building Repairs	0	137	115	155	325	85	95	0	75	0	2020	2027
Sub - Total Tourism & Culture	1,000	137	115	155	325	85	170	0	275	0		
Total Planning & Economic Development	1,030	237	165	155	325		220	50	275	0		
Corporate Facilities												
Central Library Window Replacement	1,200	0	0	0	0	0	0	0	0	0	2017	2023
Capital Lifecycle Renewal - Hamilton Farmer's Market	550	1,970	0	0	0	0	0	0	0	0	2019	2023
125 Barton - Yard Relocation Accommodation	0	0	0	0	0	0	0	0	6,600	0	2027	2027
Sub - Total Corporate Facilities	1,750	1,970	0	0	0	0	0	0	6,600	0		
Entertainment Facilities												
Program FirstOntario Concert Hall Replacements and	100	100	0	0	0	0	0	0	0	0	2018	2020
Renovations Program HCC, FOCH & FOC Lifecycle Renewal	539	800	800	800	800	800	800	800	800	800	2019	Ongoing
Summer's Lane Structural Rehab & Pedestrianization	1,950	0	0	0	0	0	0	0	0	0	2019	2019
Expansion Joint Replacement Commonwealth Square	250	0	0	0	0	0	0	0	0	0	2019	2019
Commonwealth Square Timber Railing Replacement	0	400	0	0	0	0	0	0	0	0	2020	2020

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 2

	<u>2019</u>	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Entertainment Facilities												
First Ontario Courtyard	0	168	0	0	0	0	0	0	0	0	2020	2020
Commonwealth Square Paver Rehabilitation	0	2,400	0	0	0	0	0	0	0	0	2019	2019
FOC Capital Lifecycle Renewal	0	6,550	7,000	8,000	7,000	5,000	8,500	8,400	8,400	8,400	2019	Ongoing
Sub - Total Entertainment Facilities	2,839	10,418	7,800	8,800	7,800	5,800	9,300	9,200	9,200	9,200		
Open Space Development												
City Hall Peace Garden	90	0	0	0	0	0	0	0	0	0	2019	2019
Gore Master Plan (Open Space Development Blk)	0	1,800	0	0	0	0	0	0	0	0	2016	2020
Eastwood Park Redevelopment	0	0	100	700	0	0	0	0	0	0	2021	2022
Beasley Park - Kelly Street Pedestrianization	0	550	0	0	0	0	0	0	0	0	2019	2019
Sub - Total Open Space Development	90	2,350	100	700		0	0 -	0	0	0		
Recreation Facilities												
Parks North Yard at Bayfront Park	800	0	0	0	0	0	0	0	0	0	2018	2019
Freon Upgrades at Eastwood Arena	0	1,200	0	0	0	0	0	0	0	0	2020	2020
Bennetto Recreation Centre - Expansion	0	0	0	0	0	0	0	0	0	6,400	2028	2028
Sub - Total Recreation Facilities	800	1,200	0	0		0	0 -	0	0	6,400		
Roads												
North End Traffic Management Plan (NETMP) Study	50	0	0	0	0	0	0	0	0	0	2017	2019
Strachan - James to east end	100	100	1,150	0	0	0	0	0	0	0	2019	2021
Council Priority - Ward 2 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Sheaffe / Park / Mulberry (Central Neighbourhood (North))	2,710	0	0	0	0	0	0	0	0	0	2019	2019
Area Rating - Ferguson - Simcoe to Burlington	1,100	0	0	0	0	0	0	0	0	0	2017	2019
New Traffic Signal - Hughson at Hunter	100	0	0	0	0	0	0	0	0	0	2019	2019
Asset Preservation - Central Neighbourhood	0	620	0	0	0	0	0	0	0	0	2020	2020
Burlington - James to Ferguson	0	0	0	720	0	0	0	0	0	0	2022	2022
Jame - St. James Place to Herkimer	0	0	0	0	0	160	0	0	0	0	2024	2024
Ferguson/Foster/Walnut/Patrick	0	0	0	0	0	380	0	0	0	0	2024	2024
Charlton - Victoria to Cumberland	0	0	0	0	0	0	0	0	0	500	2028	2028
Sub - Total Roads	4,260	920	1,350	920	200	740	200	200	200	700		
West Harbour & Waterfront Strategic Initiatives												
Marina Services & Gas Dock	500	0	0	0	0	0	0	0	0	0	2015	2019
Real Estate Disposition Process	250	150	150	0	0	0	0	0	0	0	2016	2021
Pier 5-7 Boardwalk	2,190	2,900	1,100	0	0	0	0	0	0	0	2016	2021
Pier 8 Shorewall	3,400	0	0	0	0	0	0	0	0	0	2016	2019

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 2

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
West Harbour & Waterfront Strategic Initiatives												
Macassa Bay Shoreline Improvements	300	4,955	0	0	0	0	0	0	0	0	2018	2020
Macassa Bay Boardwalk and Trail	200	6,800	0	0	0	0	0	0	0	0	2018	2020
West Harbour Public Art	260	120	160	0	310	0	0	0	0	0	2018	2023
Pier 6 Artisan Village	0	0	3,000	0	0	0	0	0	0	0	2016	2021
Pier 4 Park Trail / Pathway Upgrades	0	150	1,180	0	0	0	0	0	0	0	2020	2021
Bayfront Park Upgrades Ph 2 (Washrooms/Concessions)	0	325	2,650	3,465	0	0	0	0	0	0	0	Ongoing
West Harbour Parking Garage	0	3,180	1,000	14,300	14,300	0	0	0	0	0	2020	2023
Police Marine Facility Replacement	0	450	4,700	0	0	0	0	0	0	0	2020	2021
Pier 8 Greenway	0	0	1,270	0	0	0	0	0	0	0	2021	2021
Bayfront Park Upgrades Ph 3 (Entrance Fountain)	0	0	810	0	0	0	0	0	0	0	2021	2021
Bayview Park Remediation and Redevelopment	0	0	0	315	1,250	1,235	0	0	0	0	2022	2024
Sub - Total West Harbour & Waterfront Strate	7,100	19,030	16,020	18,080	15,860	1,235	0	0	0	0		
Total Public Works Tax Funded	16,839	35,888	25,270	28,500	23,860	7,775	9,500	9,400	16,000	16,300		
Grand Total	17,969	36,225	25,535	28,755	24,285	7,960	9,820	9,550	16,375	16,400		

CITY OF HAMILTON 2019 RECOMMENDED PROJECTS & 2020-2028 FORECAST FOR WARD 3

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	<u>End</u>
Area Rating Special Capital Reinvestment												
Ward 3 Capital Reinvestment	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
Sub - Total Area Rating Special Capital Reinv		100	100	100	100	100	100	100	100	100		
Council Strategic Projects												
Fallen Firefighter's Memorial	0	900	0	0	0	0	0	0	0	0	2017	2019
Sub - Total Council Strategic Projects	0	900	0	0	0	0	0	0	0	0		
Total Council Initiatives		1,000	100	100	100	100	100	100	100	100		
Tourism & Culture												
Children's Museum Expansion-Exhibits	0	1,055	587	400	315	0	0	100	100	0	2018	2027
Sub - Total Tourism & Culture	0	1,055	587	400	315	0	0 -	100	100	0		
Total Planning & Economic Development		1,055	587	400	315			100	100	0		
Open Space Development		- 1,000										
Gage Park Redevelopment - Walkway Improvements	0	600	0	0	0	0	0	0	0	0	2012	2020
Stadium Precinct Community Park	0	2,100	5,000	0	0	0	0	0	0	0	2020	2021
Lifesavers Park	0	0	0	0	0	300	0	0	0	0	2024	2024
Sub - Total Open Space Development	0	2,700	5,000	0	0	300	0	0	0	0		
Recreation Facilities												
Pinky Lewis Recreation Centre Expansion Project	0	0	0	250	2,880	0	0	0	0	0	2009	2023
Stadium Precinct Park Fieldhouses & Washrooms	0	5,200	0	0	0	0	0	0	0	0	2020	2020
Sub - Total Recreation Facilities	0	5,200	0	250	2,880	0	0	0	0	0		
Roads												
Council Priority - Ward 3 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Sherman Access East Retaining Wall Replacement	170	170	0	1,000	0	0	0	0	0	0	2019	2022
Cheever - Barton to Birge and Birge - Cheever to Wentworth	620	0	0	0	0	0	0	0	0	0	2019	2019
Pedestrian Crossing - Victoria Ave N at Copeland	75	0	0	0	0	0	0	0	0	0	2019	2019
Victoria Ave N - One-way to Two-way Traffic Conversion - Phase 2	450	0	0	0	0	0	0	0	0	0	2019	2019
Bridge 329 - Burlington St E over Wilcox St	0	0	0	300	0	3,000	0	0	0	0	2012	2024
Bridge 313 - Arkledun Ave (Jolley Cut), over Claremont Access	0	0	0	0	0	250	300	0	9,000	0	2018	2027
Wentworth - Wilson to King (LRT Enabling Project)	0	120	0	0	0	0	0	0	0	0	2020	2020

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 3

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	End
Roads												
Sherman - King to south end (LRT Enabling Project)	0	900	0	0	0	0	0	0	0	0	2020	2020
Asset Preservation - Industrial Sector A and B Neighbourhood	0	0	1,300	0	0	0	0	0	0	0	2021	2021
Burlington & Industrial - Birch to Gage	0	0	0	0	100	5,200	0	0	0	0	2023	2024
Sanford - Main to Cannon	0	0	0	0	0	0	150	1,480	0	0	2025	2026
Wilson - Wentworth to Sherman	0	0	0	0	0	100	2,300	0	0	0	2024	2025
Industrial - Ottawa to Gage / Gage / Depew	0	0	0	0	0	0	0	2,290	0	0	2026	2026
Sanford - Cannon to Barton	0	0	0	0	0	0	0	0	930	0	2027	2027
Stipeley Neighbourhood (South) - Connaught / Balasm /	0	0	0	0	0	0	0	0	2,000	0	2027	2027
Dunsmure												
Sub - Total Roads	1,515	1,390	1,500	1,500	300	8,750	2,950	3,970	12,130	200		
Total Public Works Tax Funded	1,515	9,290	6,500	1,750	3,180	9,050	2,950	3,970	12,130	200		
Grand Total	1,515	11,345	7,187	2,250	3,595	9,150	3,050	4,170	12,330	300		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 4

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Area Rating Special Capital Reinvestment												
Ward 4 Capital Reinvestment	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
Sub - Total Area Rating Special Capital Reinv		100	100	100	100	100	100	100	100	100		
Total Council Initiatives		100	100	100	100	100	100	100	100	100		
Tourism & Culture										_		
Steam Museum Landscape Restoration	152	50	0	0	0	0	0	0	0	0	2019	2020
Hamilton Museum of Steam & Technology Keefer Steps	0	200	0	0	0	0	0	0	0	0	2018	2020
Steam Museum Building Expansion	0	0	225	0	100	72	600	372	0	0	2021	2026
Sub - Total Tourism & Culture	152	250	225	0	100	72	600	372	0	0		
Total Planning & Economic Development	152	250	225		100	72	600	372	·	0		
Onen Space Development						<del></del> -		<del></del> -	<del></del> .			
Open Space Development												
Andrew Warburton Memorial Park	150	0	840	0	0	0	0	0	0	0	2019	2021
McQuesten Urban Fitness Trail	0	200	0	0	0	0	0	0	0	0	2016	2020
Rennie Street Works Yard - Proposed Park	0	0	500	0	0	0	0	0	0	0	2021	2021
Leaside Park Redevelopment	0	0	0	0	400	0	0	0	0	0	2023	2023
W4 Pipeline Trail	0	528	100	600	0	0	0	0	0	0	2016	2021
Roxborough Park Redevelopment	0	900	0	0	0	0	0	0	0	0	2019	2019
Sub - Total Open Space Development	150	1,628	1,440	600	400	0	0	0	0	0		
Recreation Facilities												
Parkdale Outdoor Pool Redevelopment & Expansion	2,000	0	0	0	0	0	0	0	0	0	2015	2019
Freon Upgrade at Parkdale Arena	1,600	0	0	0	0	0	0	0	0	0	2019	2019
Sir Winston Churchill Recreation Centre - Expansion & Renovation	0	0	0	0	0	0	0	0	0	6,400	2028	2028
Sub - Total Recreation Facilities	3,600	0	0	0	0	0			0	6,400		
Roads												
Britannia & Cannon - Kenilworth to Strathearne / Garside / Cameron	930	0	0	0	0	0	0	0	0	0	2019	2019
Council Priority - Ward 4 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Barton - Parkdale to Talbot	100	100	1,820	0	0	0	0	0	0	0	2019	2021
Brampton - Parkdale to Strathearne	1,900	0	0	0	0	0	0	0	0	0	2019	2019
Delana / Beland / Dunsmure	100	100	2,610	0	0	0	0	0	0	0	2019	2021
Parkdale - Burlington to north end & Steel City Court	3,500	0	0	0	0	0	0	0	0	0	2019	2019

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 4

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	<u>End</u>
<u>Roads</u>												
Roxborough - Kenilworth to Strathearne (Homeside Neighbourhood)	100	1,800	0	0	0	0	0	0	0	0	2019	2020
Kenilworth - Barton to Main - Detailed Design	150	550	0	0	0	0	0	0	0	0	2019	2020
IPS - Intersection Pedestrian Signal	100	700	700	700	700	700	700	700	700	700	2019	Ongoing
Main -Queenston Traffic Circle to Delena & Rosewood (LRT Enabling Project)	0	810	0	0	0	0	0	0	0	0	2019	2020
Asset Preservation - Homeside Neighbourhood (South)	0	1,400	0	0	0	0	0	0	0	0	2020	2020
Bridge 327 - Burlington Street Overpass over Strathearne	0	0	300	0	5,200	0	0	0	0	0	2021	2023
Strathearne - Brampton to gate at north end	0	0	150	150	3,000	0	0	0	0	0	2021	2023
Brampton - Parkdale to Woodward	0	0	0	0	150	150	2,100	0	0	0	2023	2025
Asset Preservation - Rosedale Neighbourhood	0	0	0	0	0	3,600	0	0	0	0	2024	2024
Beach - Ottawa to Kenilworth	0	0	0	0	0	0	440	0	0	0	2025	2025
Burlington - Tire to MTO Limit (eastbound lanes)	0	0	0	0	0	0	0	0	0	1,200	2028	2028
Sub - Total Roads	7,080	5,660	5,780	1,050	9,250	4,650	3,440	900	900	2,100		
Total Public Works Tax Funded	10,830	7,288	7,220	1,650	9,650	4,650	3,440	900	900	8,500		
Grand Total												
Grano Iotai	10,982	7,638	7,545	1,750	9,850	4,822	4,140	1,372	1,000	8,600		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 5

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Area Rating Special Capital Reinvestment												
Ward 5 Capital Reinvestment	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
Sub - Total Area Rating Special Capital Reinv	0	100	100	100	100	100	100	100	100	100		
Total Council Initiatives		100	100	100	100	100	100	100	100	100		
Hamilton Public Library												
East Hamilton Replace & Expand	0	0	0	0	0	0	0	0	0	8,500	2026	2027
Sub - Total Hamilton Public Library		0	0	0	0	0	0	0	0	8,500		
Total Outside Boards & Agencies			0	0		0			·	8,500		
O & M - Parks & Cemeteries												
Confederation Beach Park - Capital Maintenance Program	175	175	175	175	175	0	0	0	0	0	2019	Ongoing
Rosedale Bowl - Entrance Ditching and Culvert Replacement	0	170	0	0	0	0	0	0	0	0	2018	2019
Project Confederation Beach Park - Capital Maintenance Program	0	110	110	110	110	110	110	110	110	110	2019	Ongoing
Sub - Total O & M - Parks & Cemeteries	175	455	285	285	285	110	110	110	110	110		- 3- 3
Open Space Development												
Confederation Park Redevelopment	2,364	5,046	0	1,449	0	3,514	675	0	0	0	2013	2042
Beach Park Development Program	100	0	0	0	0	0	0	0	0	0	2019	Ongoing
Nash Orchard Park	0	0	15	757	0	0	0	0	0	0	2015	2022
Sub - Total Open Space Development	2,464	5,046	15	2,206	0	3,514	675	0	0	0		
Recreation Facilities												
Riverdale Community Hub	2,000	0	21,000	0	0	0	0	0	0	0	2019	2021
Program - King's Forest Golf Course Improvements	0	0	6,042	0	0	0	0	0	0	0	2021	2021
Sir Wilfrid Laurier Gymnasium Addition.	0	7,550	0	0	0	0	0	0	0	0	2017	2020
Confederation Park Sports Park Buildings	0	5,950	0	0	0	0	0	0	0	0	2020	2020
Sub - Total Recreation Facilities	2,000	13,500	27,042	0	0	0	0 -	0	0	0		
Roads												
Council Priority - Ward 5 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Bridge 048 - Jones St, 110m w/o King St E	30	170	0	500	0	0	0	0	0	0	2019	2022
Bridge 452 - Centennial Pkwy, 990m n/o Ridge	0	0	0	0	300	0	0	6,600	0	0	2017	2026
Bridge 407 - Queenston Rd, 320m e/o Lake Ave	0	200	0	0	0	0	0	0	0	0	2018	2020

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 5

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	End
Roads												
Bridge 049 - Collegiate Ave, 30m w/o Donn Ave	0	0	0	30	170	0	500	0	0	0	2022	2025
Lake Avenue - Queenston to Barton	0	0	0	150	150	3,400	0	0	0	0	2022	2024
Beach Boulevard - Woodward to Eastport	0	0	0	0	3,910	0	0	0	0	0	2023	2023
South Service Rd - Centennial to Gray	0	0	0	0	0	1,960	0	0	0	0	2024	2024
Van Wagners Beach & Nash	0	0	0	0	0	800	0	0	0	0	2024	2024
Nash - Barton to Bancroft	0	0	0	0	0	360	0	0	0	0	2024	2024
Asset Preservation - Battlefield Neighbourhood	0	0	0	0	0	0	1,600	0	0	0	2025	2025
Sub - Total Roads	230	570	200	880	4,730	6,720	2,300	6,800	200	200		
Total Public Works Tax Funded	4,869	19,571	27,542	3,371	5,015	10,344	3,085	6,910	310	310		
Grand Total	4,869	19,671	27,642	3,471	5,115	10,444	3,185	7,010	410	8,910		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 6

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Area Rating Special Capital Reinvestment												
Ward 6 Capital Reinvestment	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
Sub - Total Area Rating Special Capital Reinv	0	100	100	100	100	100	100	100	100	100		
Total Council Initiatives		100	100	100	100	100	100	100	100	100		
O & M - Parks & Cemeteries			100				100	100				
Mohawk Sports Park – Bleachers & Shade Structure	0	445	0	0	0	0	0	0	0	0	2019	2019
Sub - Total O & M - Parks & Cemeteries	0	445	0	0	0	0	0	0	0	0		
Open Space Development												
Stonechurch Road Trail Link @ Dartnall	150	0	0	0	0	0	0	0	0	0	2019	2019
Broughton Park West Spray Pad	0	0	65	500	0	0	0	0	0	0	2021	2022
Mohawk Sports Park Sportsfield Lighting	0	0	0	90	0	560	0	0	0	0	2022	2024
Open Space Replacement Strategy - Acquisitions	0	0	0	648	0	0	300	0	0	0	2022	2025
Sub - Total Open Space Development	150	0	65	1,238		560	300	0				
Recreation Facilities												
Mohawk Quad Pad Arena Roof Investigation	250	0	0	0	0	0	0	0	0	0	2019	2019
Bernie Arbour Stadium - Upgrades	0	150	150	150	150	0	0	0	0	0	2016	2023
Huntington Park Recreation Centre Retrofit Phase 2	0	740	0	0	0	0	0	0	0	0	2020	2020
Sub - Total Recreation Facilities	250	890	150	150	150	0	0	0	0	0		
Roads												
Council Priority - Ward 6 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Asset Preservation - Trenholme Neighbourhood	0	0	1,400	0	0	0	0	0	0	0	2021	2021
Concession / Mountain Brow - Upper Gage to Upper Ottawa	0	0	0	600	0	0	0	0	0	0	2022	2022
Nebo - Rymal to Stone Church	0	0	0	700	0	0	0	0	0	0	2022	2022
Mohawk - Upper Kenilworth to Mountain Brow	0	0	0	0	0	560	0	0	0	0	2024	2024
Upper Kenilworth - Mohawk to Limeridge	0	0	0	0	0	0	1,300	0	0	0	2025	2025
Upper Ottawa - Stone Church to Reno	0	0	0	0	0	0	0	1,850	0	0	2026	2026
Brucedale - Upper Gage to Upper Ottawa	0	0	0	0	0	0	0	840	0	0	2026	2026
Mountain Brow Blvd - Mohawk to Limeridge	0	0	0	0	0	0	0	0	960	0	2027	2027
Sub - Total Roads	200	200	1,600	1,500	200	760	1,500	2,890	1,160	200		
Total Public Works Tax Funded	600	1,535	1,815	2,888	350	1,320	1,800	2,890	1,160	200		
Grand Total												
Granu Total	600	1,635	1,915	2,988	450	1,420	1,900	2,990	1,260	300		

CITY OF HAMILTON 2019 RECOMMENDED PROJECTS & 2020-2028 FORECAST FOR WARD 7

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Area Rating Special Capital Reinvestment												
Ward 7 Capital Reinvestment	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
Sub - Total Area Rating Special Capital Reinv	0	100	100	100	100	100	100	100	100	100		
Total Council Initiatives		100	100	100	100	100	100	100	100	100		
Open Space Development												
HRTMP Initiative 7-1 - Limeridge Mall Hydro Corridor Trail	138	0	500	523	0	0	0	0	0	0	2019	2022
Sam Lawrence Park	0	0	633	0	0	0	0	0	0	0	2016	2021
Eastmount Park Spray Pad Redevelopment	0	0	66	500	0	0	0	0	0	0	2021	2022
Tennis Court Improvements	0	0	0	0	0	0	0	0	200	0	2027	2027
Billy Sherring	0	0	0	0	0	0	0	0	2,452	0	2027	2027
Sub - Total Open Space Development	138	0	1,199	1,023	0	0	0 -	0	2,652	0		
Recreation Facilities												
Sackville Hill Senior Expansion & Lifecycle Renewal	500	0	0	0	0	0	0	6,000	0	0	2019	2026
Turner Park - Parking Lot	0	550	550	0	0	0	0	0	0	0	2020	2021
Sub - Total Recreation Facilities	500	550	550	0	0	0	0 -	6,000	0	0		
Roads												
Council Priority - Ward 7 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Brucedale - Upper Wentworth to Upper Sherman (Eastmount Neighbourhood)	1,950	0	0	0	0	0	0	0	0	0	2019	2019
Asset Preservation - Eastmount Neighbourhood	0	1,920	0	0	0	0	0	0	0	0	2020	2020
Upper Wentworth - LINC to Mohawk	0	0	0	0	1,600	0	0	0	0	0	2023	2023
Upper Wentworth - Fennell to Mohawk	0	0	0	0	700	0	0	0	0	0	2023	2023
Fennell - Upper Wentworth to Upper Sherman	0	0	0	0	0	0	0	0	660	0	2027	2027
Rymal - Upper Wellington to Upper Wentworth	0	0	0	0	0	0	0	0	100	100	2027	2030
Upper Sherman - LINC to Mohawk	0	0	0	0	0	0	0	0	0	890	2028	2028
Rymal - Upper Wentworth to Upper Sherman	0	0	0	0	0	0	0	0	0	100	2028	2030
Sub - Total Roads	2,150	2,120	200	200	2,500	200	200	200	960	1,290		
Total Public Works Tax Funded	2,788	2,670	1,949	1,223	2,500	200	200	6,200	3,612	1,290		
Grand Total	2,788	=	2,049	1,323	2,600	300	300		3,712	1,390		
	2,700	2,770	2,049	1,323	∠,600	300	300	6,300	3,712	1,390		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 8

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Area Rating Special Capital Reinvestment												
Ward 8 Capital Reinvestment	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
Sub - Total Area Rating Special Capital Reinv	0	100	100	100	100	100	100	100	100	100		
Total Council Initiatives		100	100	100	100	100	100	100	100	100		
Open Space Development												
Olmstead Natural Open Space - Monitoring	50	0	0	0	0	0	0	0	0	0	2008	2019
Southam Park Master Plan	0	0	150	0	1,058	0	0	0	0	0	2021	2023
Gourley Park Spray Pad Redevelopment	0	0	66	500	0	0	0	0	0	0	2021	2022
William Connell Phase 3	0	0	0	1,200	0	0	0	0	0	0	2022	2022
Sub - Total Open Space Development	50	0	216	1,700	1,058	0	0	0	0	0		
Recreation Facilities												
Chedoke Splashpad Redevelopment	0	0	0	0	0	0	0	800	0	0	2015	2026
Ward 8 Ice Loop	0	0	0	0	0	0	0	0	0	4,360	2028	2028
Sub - Total Recreation Facilities		0	0	0	0	0	0	800	0	4,360		
Roads												
Asset Preservation - Balfour Neighbourhood	2,400	0	0	0	0	0	0	0	0	0	2019	2019
Asset Preservation - Buchanan Neighbourhood	1,700	0	0	0	0	0	0	0	0	0	2019	2019
Council Priority - Ward 8 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Asset Preservation - Bonnington Neighbourhood	0	0	2,600	0	0	0	0	0	0	0	2021	2021
Fennell - Garth to 200m e/o Governors and West 4th to Upper James	0	0	0	1,000	0	0	0	0	0	0	2022	2022
Upper James - Mohawk to Fennell	0	0	0	100	220	4,200	0	0	0	0	2022	2024
West 5th - Rymal to Stone Church (SMA)	0	0	0	0	100	100	2,100	0	0	0	2023	2025
Fennell - Upper James to Upper Wellington	0	0	0	0	0	2,900	0	0	0	0	2024	2024
Asset Preservation - Rolston Neighbourhood (North Section)	0	0	0	0	0	2,300	0	0	0	0	2024	2024
Rymal - Upper James to Upper Wellington	0	0	0	0	0	100	100	3,230	0	0	2024	2026
Asset Preservation - Rolston Neighbourhood (South Section)	0	0	0	0	0	0	3,600	0	0	0	2025	2025
Sub - Total Roads	4,300	200	2,800	1,300	520	9,800	6,000	3,430	200	200		
Total Public Works Tax Funded	4.250		2.016		4 570			4 220		4 500		
Grand Total	4,350	200	3,016	3,000	1,578	9,800	6,000	4,230		4,560		
Granu Total	4,350	300	3,116	3,100	1,678	9,900	6,100	4,330	300	4,660		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 9

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	End
<u>Hamilton Public Library</u>												
Valley Park Library Expansion	1,100	0	0	0	0	0	0	0	0	0	2017	2019
Sub - Total Hamilton Public Library	1,100		0							0		
	•											
Total Outside Boards & Agencies	1,100	0	0	0	0	0	0	0	0	0		
Tourism & Culture												
Battlefield Barn Restoration	500	0	0	0	0	0	0	0	0	0	2019	2021
Sub - Total Tourism & Culture	500	0	0	0	0	0	0	0	0	0		
Total Planning & Economic Development	500		0							0		
Open Space Development												
Heritage Green Community Sports Park Implementation	500	0	1,000	1,000	0	0	0	0	0	0	2015	2022
Red Hill Phase 3 and 4 Park	650	0	0	0	0	0	0	0	0	0	2019	2019
Summit Phase 10	0	500	0	0	0	0	0	0	0	0	2020	2020
Highbury Meadows North Park (Proposed)	0	545	0	0	0	0	0	0	0	0	2018	2020
Cline Park Redevelopment	0	724	0	0	0	0	0	0	0	0	2018	2020
Brooks @ Rymal Park (Proposed) - Summit Ph 10 Development	0	500	0	0	0	0	0	0	0	0	2020	2020
Highland Road Park (Proposed) - Central Park Development	0	0	690	0	0	0	0	0	0	0	2021	2021
The Crossings Park (Proposed)	0	0	0	0	0	0	0	650	0	0	2026	2026
Sub - Total Open Space Development	1,150	2,269	1,690	1,000	0	0		650	0	0		
Recreation Facilities												
Valley Park Community Centre Fit-up	1,500	500	0	0	0	0	0	0	0	0	2017	2022
Sub - Total Recreation Facilities	1,500	500	0							0		
Roads	•											
	4.400	•		•	•	•	•		•	•	0045	0040
First Road West - Green Mountain to Mud	4,160	0	0	0	0	0	0	0	0	0	2015	2019
Bridge 366 - Mud St W, 320m e/o Paramount Dr	1,000	0	0	0	0	0	0	0	0	0	2018	2019 Ongoing
Council Priority - Ward 9 Minor Rehabilitation	200 100	200 0	2019 2019	Ongoing 2019								
New Traffic Signal - Rymal Rd west of Walmart Access Traffic Signal Modifications - First Rd at Mud St	150	0	0	0	0	0	0	0	0	0	2019	2019
New Traffic Signal - Rymal at Canadian Tire Access	200	0	0	0	0	0	0	0	0	0	2019	2019
New Traffic Signal - Rymal (opposite Celestial Crescent)	100	0	0	0	0	0	0	0	0	0	2019	2019
Rymal - Fletcher to Upper Centennial	0	12,100	0	0	0	0	0	0	0	0	2015	2019
Bridge 150 - Tapleytown Rd, 550m n/o Green Mountain Rd E	0	600	0	0	0	0	0	0	0	0	2018	2020

CITY OF HAMILTON 2019 RECOMMENDED PROJECTS & 2020-2028 FORECAST FOR WARD 9

	<u>2019</u>	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	End
Roads												
Mud - Paramount to Upper Centennial Parkway	0	0	0	2,150	0	0	0	0	0	0	2022	2022
Mud - Winterberry to Paramount	0	0	0	1,340	0	0	0	0	0	0	2022	2022
Highland Rd W - Winterberry to Glenhollow	0	0	0	410	0	0	0	0	0	0	2022	2022
Highland Rd W - First Rd W to Upper Centennial	0	0	0	620	0	0	0	0	0	0	2022	2022
Paramount - Amberwood to Old Mud	0	0	0	0	930	0	0	0	0	0	2023	2023
Paramount - Mud to Amberwood	0	0	0	0	1,100	0	0	0	0	0	2023	2023
Upper Centennial – Rymal to Mud	0	0	0	0	4,400	0	0	0	0	0	2023	2023
Upper Centennial Pkwy - Mud to Green Mountain	0	0	0	0	700	0	0	0	0	0	2023	2023
Paramount - Winterberry to Mud (south side of Mud)	0	0	0	0	0	1,000	0	0	0	0	2024	2024
Sub - Total Roads	5,910	12,900	200	4,720	7,330	1,200	200	200	200	200		
Total Public Works Tax Funded	8,560	15,669	1,890	5,720	7,330	1,200	200	850	200	200		
Grand Total	10,160	15,669	1,890	5,720	7,330	1,200	200	850	200	200		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 10

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	End
Corporate Facilities												
Stoney Creek City Hall -RCMP Lease Capital Replacement	210	210	210	210	210	210	210	210	210	210	2019	Ongoing
Sub - Total Corporate Facilities	210	210	210	210	210	210	210	210	210	210		
Open Space Development												
Lewis Road Park (Winona)	0	100	0	600	0	0	0	0	0	0	2020	2022
Fruitland/Winona Community Parkland	0	0	3,800	0	0	0	1,100	0	0	0	2025	2025
Hunter Estates Park Sun Shelter	0	0	0	0	0	0	80	0	0	0	2025	2025
Sub - Total Open Space Development		100	3,800	600	0	0	1,180	0	0	0		
Recreation Facilities												
Winona Recreation Centre Feasibility (New)	150	0	2,500	24,000	0	0	0	0	0	0	2019	2022
Saltfleet Multi-Use Recreation Complex Feasibility	0	0	100	0	0	0	0	0	0	32,000	2021	2028
Sub - Total Recreation Facilities	150	0	2,600	24,000	0	0	0	0	0	32,000		
<u>Roads</u>												
Hewitson – Dupont to Barton and Dupont	690	0	0	0	0	0	0	0	0	0	2018	2019
Dewitt - Highway 8 to Barton	900	0	0	0	0	0	0	0	0	0	2019	2019
Council Priority - Ward 10 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Fruitland Road By-pass - Barton to Hwy 8	5,280	0	0	0	0	0	0	0	0	0	2019	2019
New Traffic Signal - Drakes @ North Service Rd	270	0	0	0	0	0	0	0	0	0	2018	2019
Fifty Road Escarpment Access	0	100	100	2,330	0	0	0	0	0	0	2020	2022
Arvin - Dosco to Jones	0	0	150	150	3,700	0	0	0	0	0	2021	2023
Fruitland - Hwy 8 to Barton	0	0	0	660	0	0	0	0	0	0	2022	2022
Asset Preservation - Dewitt Neighbourhood	0	0	0	4,100	0	0	0	0	0	0	2022	2022
Arvin - Glover to east end	0	0	0	0	650	0	0	0	0	0	2023	2023
Green - Hwy 8 to Barton	0	0	0	0	0	0	550	0	0	0	2025	2025
Green - Barton to South Service	0	0	0	0	0	0	440	0	0	0	2025	2025
Barton St - Fruitland to Fifty (Fruitland - Winona)	0	0	0	0	0	0	150	19,520	0	0	2025	2026
King - Stoney Brook to Highway No. 8	0	0	0	0	0	0	0	1,150	0	0	2026	2026
Fifty Rd - QEW to Hwy. 8	0	0	0	0	0	0	0	2,800	0	0	2026	2026
New Traffic Signal - Fifty @ North Service Rd	0	270	0	0	0	0	0	0	0	0	2018	2020
New Traffic Signal - Fruitland @ North Service Rd	0	270	0	0	0	0	0	0	0	0	2018	2020
Sub - Total Roads	7,340	840	450	7,440	4,550	200	1,340	23,670	200	200		
Total Public Works Tax Funded	7,700	1,150	7,060	32,250	4,760	410	2,730	23,880	410	32,410		
Grand Total	7,700	1,150	7,060	32,250	4,760	410	2,730	23,880	410	32,410		
	1,100	1,130	1,000	32,230	4,700	410	2,730	23,000	410	32,410		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 11

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	End
Hamilton Public Library												
Mount Hope Library Expansion	0	0	0	6,500	0	0	0	0	0	0	2022	2023
Sub - Total Hamilton Public Library			0	6,500					0	0		
Total Outside Boards & Agencies		0	0	6,500	0	0	0	0	0	0		
Open Space Development			_									
Lancaster Heights - Developer Build	0	0	700	0	0	0	0	0	0	0	2021	2021
Fletcher Road Parkette (Proposed)	0	0	0	17	0	0	0	153	0	0	2026	2026
Elfrida Secondary Plan Parks	0	0	0	0	0	0	0	0	0	3,050	2028	2028
Sub - Total Open Space Development		0	700	17	0	0	0 -	153	0	3,050		
Recreation Facilities												
Binbrook Recreation Centre Feasibility	100	0	0	0	0	0	0	0	0	27,500	2019	2028
Mt. Hope New Recreation Facility	350	0	0	0	4,500	0	0	0	0	0	2019	2023
Elfrida Recreation Centre Feasibility	0	100	0	0	0	0	0	0	0	27,500	2020	2028
Sub - Total Recreation Facilities	450	100	0		4,500	0		0	0	55,000		
Roads												
Bridge 417 - Harrison Rd, 310m n/o Hall Rd	500	0	0	0	0	0	0	0	0	0	2014	2019
Barton Street Improvements Class EA (Stoney Creek)	220	0	0	0	0	0	0	0	0	0	2014	2019
Bridge 360 - Blackheath Rd, 360m n/o Haldibrook	580	0	0	0	0	0	0	0	0	0	2015	2019
Bridge 405 - Blackheath Rd, 225m n/o Haldibrook Rd	550	0	0	0	0	0	0	0	0	0	2015	2019
Twenty Road Extension, Schedule C EA	120	0	0	0	0	0	0	0	0	0	2015	2019
Bridge 159 - Regional Rd 56 to 615m s/o Hall Rd	170	0	700	0	0	0	0	0	0	0	2018	2021
Bridge 189 - Regional Rd 56, 565 m s/o Kirk Rd	170	0	300	0	0	0	0	0	0	0	2018	2021
Bridge 441 - Harrison Rd - 665m n/o Hall Rd	580	0	0	0	0	0	0	0	0	0	2018	2019
Dickenson Road Class EA (Upper James to Southcote) (AEGD)	250	0	0	0	0	0	0	0	0	0	2018	2019
Council Priority - Ward 11 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Bridge 126 - Regional Rd 56, 605m n/o Guyatt Rd	170	220	0	0	0	0	0	0	0	0	2019	2020
Bridge 433 - Westbrook Road, 135m n/o Regional Rd 9A	40	0	200	0	0	0	0	0	0	0	2019	2021
Transportation EA - Hwy 56 - Rymal to Binbrook	150	0	0	0	0	0	0	0	0	0	2019	2019
New Traffic Signal - RR 56 at Dalgliesh Rd	250	0	0	0	0	0	0	0	0	0	2019	2019
Bridge 404 - Harrison Rd - 910m s/o Kirk Road	0	0	0	1,000	0	0	0	0	0	0	2018	2022
Bridge 437 - Miles Rd, 610m s/o Dickenson Rd E	0	230	0	0	0	0	0	0	0	0	2018	2020
Bridge 444 - Guyatt Rd - 200m w.o. Hendershot Rd	0	170	0	0	0	0	0	0	0	0	2018	2020
Twenty Road Class EA (Upper James to Glancaster)	0	690	0	0	0	0	0	0	0	0	2020	2020
RHVP - Dartnall Road Extension - Twenty to Dickenson	0	150	150	3,120	0	0	0	0	0	0	2020	2022
Binbrook - Royal Winter/Binhaven to Fletcher	0	0	4,500	0	0	0	0	0	0	0	2021	2021

	<u>2019</u>	2020	2021	2022	2023	2024	2025	<u>2026</u>	2027	<u>2028</u>	<u>Start</u>	<u>End</u>
Roads												
Dickenson - Upper James to Glancaster (AEGD)	0	0	0	0	150	150	12,940	0	0	0	2023	2025
Bridge 403 - Harrison Rd, 275m s/o Kirk Rd	0	0	0	0	0	0	100	0	380	0	2025	2027
RHBP - Dickenson - w/o Nebo to w/o Glover	0	0	0	0	0	0	730	150	3,860	0	2025	2027
Bridge 359 - Blackheath to 495m n/o Hall Rd	0	0	0	0	0	0	0	0	30	100	2027	2030
Sub - Total Roads	3,950	1,660	6,050	4,320	350	350	13,970	350	4,470	300		
Total Public Works Tax Funded	4,400	1,760	6,750	4,337	4,850	350	13,970	503	4,470	58,350		
Grand Total	4,400	1,760	6,750	10,837	4,850	350	13,970	503	4,470	58,350		

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Hamilton Public Library												
Ancaster Expansion	0	0	0	0	0	0	0	0	11,000	0	2026	2027
Sub - Total Hamilton Public Library		0	0		0	0	0	0	11,000	0		
Total Outside Boards & Agencies												
•			0		0			0	11,000	0		
Tourism & Culture												
Griffin House Condition Assessment and Remediation	0	55	0	55	75	0	80	0	0	0	2017	2025
Fieldcote Museum Expansion 2	0	500	0	0	275	275	650	0	100	0	2016	2025
Ancaster Old Town Hall Renovations	0	0	90	290	0	0	0	110	150	0	2021	2027
Sub - Total Tourism & Culture		555	90	345	350	275	730	110	250	0		
Total Blanning & Fagurania Basalanmant												
Total Planning & Economic Development	0	555	90	345	350	275	730	110	250	0		
Open Space Development												
Ancaster Meadows Park (Proposed)	650	0	0	0	0	0	0	0	0	0	2017	2019
Bookjans West Proposed Park (25T 200725) - Ancaster Glen	500	0	0	0	0	0	0	0	0	0	2018	2019
Ancaster Soccer Improvements	350	0	0	0	0	0	0	0	0	0	2019	2019
Meadowlands Community Park	65	410	0	0	0	0	0	0	0	0	2019	2020
Sub - Total Open Space Development	1,565	410	0					0		0		
	,											
Roads												
Southcote - Calder to Garner	150	150	0	3,100	0	0	0	0	0	0	2017	2022
Council Priority - Ward 12 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
New Traffic Signal - Garner @ Hwy 6	400	0	0	0	0	0	0	0	0	0	2019	2019
Springbrook Ave (Phase 2) - Regan to Garner	1,500	1,500	0	0	0	0	0	0	0	0	2019	2020
Miller Drive urbanization - Anson to Garden	570	0	0	0	0	0	0	0	0	0	2019	2019
Highway 403 Ramp Studies	0	0	0	0	0	0	4,030	0	0	0	2015	2025
Bridge 108 - Indian Trail, 1025m w/o Lynden Rd	0	0	400	0	0	0	0	0	0	0	2018	2021
Bridge 019 - Norman Rd, 555m e/o Sager Rd	0	30	170	0	550	0	0	0	0	0	2020	2023
Bridge 372 - Wilson St E, 1700m e/o Rousseaux St (south side	0	30	100	0	570	0	0	0	0	0	2020	2023
original culvert)	•	000	•	•	•		•		•		0000	0000
Book Road Class EA - Hwy 6 to Glancaster	0	690	0	0	0	0	0	0	0	0	2020	2020
Bridge 025 - Lynden Rd, 650m n/o Highway No. 5	0	0	0	30	170	0	500	0	0	0 0	2022	2025
Bridge 021 - Sager Rd, 475m n/o Patrick Rd	ŭ	0	0	0	0	0	100	30	170		2025	2029
Golf Links - bridge over Hwy 403 to Martindale	0	0	0	0 0	0 0	0	0	0 0	0	1,460	2028	2028
McNiven - Rousseaux to Golf Links			0					<u> </u>	0	2,420	2028	2028
Sub - Total Roads	2,820	2,600	870	3,330	1,490	200	4,830	230	370	4,080		
Total Public Works Tax Funded	4,385	3,010	870	3,330	1,490	200	4,830	230	370	4,080		
Grand Total	4,385	3,565	960	3,675	1,840	475	5,560	340	11,620	4,080		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 13

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Hamilton Public Library												
New Library - Greensville	625	0	0	0	0	0	0	0	0	0	2017	2018
Sub - Total Hamilton Public Library	625		0		0	0		0	0	0		
Total Outside Boards & Agencies	625	0	0	0	0	0		0		0		
Open Space Development												
Johnson Tew Planting	50	50	50	0	0	0	0	0	0	0	2019	2021
Spencer Creek Estates (13)	0	280	0	0	0	0	0	0	0	0	2018	2020
Valley Community Centre Park	0	80	0	0	679	0	0	0	0	0	2020	2023
Morton Park Redevelopment	0	0	60	0	300	0	0	0	0	0	2021	2023
Sub - Total Open Space Development	50	410	110		979	0	0 -	0	0	0		
Recreation Facilities												
Greensville Recreation Centre/School	343	0	0	0	0	0	0	0	0	0	2016	2019
Dundas Valley Community Park Improvement & Pavillion	200	0	0	0	0	0	0	0	0	0	2018	2019
Feasibility												
Sub - Total Recreation Facilities	543	0	0		0	0	0 -	0	0 -	0		
Roads												
Bridge 385 - Westover Rd, 170m n/o Concession 4W	500	0	0	0	0	0	0	0	0	0	2016	2019
Baldwin / Court - West St. to Dundas St.	620	0	0	0	0	0	0	0	0	0	2018	2019
Council Priority - Ward 13 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Bridge 342 - Westover Rd, 245m n/o Highway No. 8	170	170	0	770	0	0	0	0	0	0	2019	2022
Brock Rd and Rockton Yard Improvements	150	50	0	0	0	0	0	0	0	0	2019	2020
Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane	0	500	2,500	0	0	0	0	0	0	0	2012	2021
Highway 8 - Woodleys Lane to Hillcrest	0	1,950	0	0	0	0	0	0	0	0	2015	2020
Bridge 090 - McMurray St, 100m s/o of Hatt St	0	300	0	0	0	0	0	0	0	0	2016	2020
Highway 8 - Hillcrest to Park	0	1,610	0	0	0	0	0	0	0	0	2016	2020
Bridge 089 - Creighton Rd, 30 m s/o Mill St	0	70	0	1,000	0	0	0	0	0	0	2018	2022
Bridge 296 - Governors Rd, 45m e/o Ogilvie St	0	170	0	1,300	0	0	0	0	0	0	2018	2022
Cairns / East St N / Sleepy Hollow / Spencer / Wilmar (Hunter	0	100	100	2,600	0	0	0	0	0	0	2020	2022
Neighbourhood)												
Governor's – Main to Ogilvie	0	0	0	220	0	0	0	0	0	0	2022	2022
Brock - Concession 4 W to Safari	0	0	0	4,000	0	0	0	0	0	0	2022	2022
Bridge 086 - Cross St, 25m s/o Alma	0	0	0	170	170	0	440	0	0	0	2022	2025
Bridge 409 - Regional Rd 97, 230m e/o Valens	0	0	0	100	0	300	0	0	0	0	2022	2024
Asset Preservation - Creighton West Neighbourhood	0	0	0	0	2,100	0	0	0	0	0	2023	2023
Asset Preservation - Hunter Neighbourhood	0	0	0	0	1,600	0	0	0	0	0	2023	2023

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	End
Roads												
Olympic - York to Cootes	0	0	0	0	0	880	0	0	0	0	2024	2024
Asset Preservation - York Heights Neighbourhood	0	0	0	0	0	2,300	0	0	0	0	2024	2024
Sub - Total Roads	1,640	5,120	2,800	10,360	4,070	3,680	640	200	200	200		
Total Public Works Tax Funded												
Total Fublic Works Tax Fullded	2,233	5,530	2,910	10,360	5,049	3,680	640	200	200	200		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 14

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	<u>End</u>
Open Space Development												
Shawinigan Park Spray Pad Redevelopment	0	0	66	502	0	0	0	0	0	0	2021	2022
Sub - Total Open Space Development	0	0	66	502	0	0	0	0	0	0		
Roads												
Asset Preservation - Mountview Neighbourhood (Southwest Section)	2,290	0	0	0	0	0	0	0	0	0	2019	2019
Council Priority - Ward 14 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Scenic - Chateau Crt to Upper Paradise	0	0	0	1,000	0	0	0	0	0	0	2022	2022
Scenic - Mohawk to Chateau Crt	0	0	0	0	840	0	0	0	0	0	2023	2023
Rymal - Glancaster to Upper Paradise	0	0	0	0	0	100	2,130	0	0	0	2024	2025
Upper Paradise - Sanatorium to Scenic	0	0	0	0	0	0	740	0	0	0	2025	2025
Scenic - Upper Paradise to Garth & Denlow	0	0	0	0	0	0	100	100	2,980	0	2025	2027
Sub - Total Roads	2,490	200	200	1,200	1,040	300	3,170	300	3,180	200		
Total Public Works Tax Funded	2,490	200	266	1,702	1,040	300	3,170	300	3,180	200		
Grand Total	2,490	200	266	1,702	1,040	300	3,170	300	3,180	200		

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	End
Hamilton Fire Department												
Greater Flamborough/Carlisle/Waterdown - Shared Fire & Paramedic Station	1,500	7,849	3,300	0	0	0	0	0	0	0	2019	2021
Sub - Total Hamilton Fire Department	1,500	7,849	3,300	0	0	0	0	0	0	0		
Total Healthy and Safe Communities	1,500	7,849	3,300		0	0		0 -	0	0		
Hamilton Public Library												
Carlisle Library Replacement	0	2,250	0	0	0	0	0	0	0	0	2019	2020
Sub - Total Hamilton Public Library	0	2,250	0	0	0	0		0	0	0		
Total Outside Boards & Agencies		2,250	0		0	0			·	0		
O & M - Parks & Cemeteries		_										
Memorial Park Storm Water Management Study	90	0	0	0	0	0	0	0	0	0	2019	2019
Sub - Total O & M - Parks & Cemeteries	90	0	0	0	0	0	0	0	0	0		
Open Space Development												
Gatesbury Park	89	0	409	0	0	0	0	0	0	0	2019	2021
HRTMP Iniatiative 15-12 Mountain Brow Road Link	43	327	0	0	0	0	0	0	0	0	2019	2020
HRTMP Initiative 15-7: Highway 5 - Mountain Brow Link	613	0	0	0	0	0	0	0	0	0	2019	2019
Skinner Park Waterdown South Neighbourhood Park 1	0	650	0	0	0	0	0	0	0	0	2020	2020
Waterdown South Neighbourhood Park 3 (East Side) - Smoky Hollow	0	0	596	0	0	0	0	0	0	0	2021	2021
Waterdown South Parkette 1 (Burke St.)	0	0	140	0	0	0	0	0	0	0	2021	2021
Parkside Hills	0	0	0	766	0	0	0	0	0	0	2022	2022
Clear Skies Proposed Park	0	0	0	0	0	95	775	0	0	0	2024	2025
Waterdown South Parkette 2 (King St. & Mountainbrow)	0	0	0	0	0	0	0	155	0	0	2026	2026
Waterdown South Parkette 3 (Proposed)	0	0	0	0	0	0	0	80	0	0	2026	2026
Sub - Total Open Space Development	745	977	1,145	766	0	95	775	235	0	0		
Recreation Facilities												
Waterdown Pool and Recreation Centre Feasibility	0	0	0	0	2,200	22,000	0	0	0	0	2023	2024
Sub - Total Recreation Facilities	0	0	0	0	2,200	22,000	0	0	0	0		
Roads												
Waterdown - Burlington Road Upgrades	5,380	0	9,990	0	0	0	0	0	0	0	2013	2021
Braeheid - Parkside to Riley	900	0	0	0	0	0	0	0	0	0	2019	2019
				23	NOTE:	2020 - 2028	Forecast in	cludes hoth	affordable	and unafford	lahle nrojec	te

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
FOR WARD 15

	<u>2019</u>	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Roads												
Council Priority - Ward 15 Minor Rehabilitation	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
New Traffic Signal - Dundas at Pamela/Riverwalk	230	0	0	0	0	0	0	0	0	0	2019	2019
New Traffic Signal - Dundas at Mallard Trail/Springcreek	230	0	0	0	0	0	0	0	0	0	2019	2019
New Traffic Signal - Waterdown Rd/Mill St @ Mountain	250	0	0	0	0	0	0	0	0	0	2019	2019
Bridge 451 - Hwy 5 E, 120m e/o Mill St S	0	0	0	0	0	5,500	0	0	0	0	2012	2024
East-West Road Corridor (Waterdown By-Pass)	0	18,700	0	0	0	0	0	0	0	0	2013	2020
Bridge 346 - Centre Rd, 195m s/o Carlisle Rd	0	0	0	170	170	0	330	0	0	0	2022	2025
Bridge 347 - Carlisle Rd, 355 m w/o Wildberry Way	0	0	0	130	170	0	1,100	0	0	0	2022	2025
Asset Preservation - Waterdown Neighbourhood (Central East Section)	0	0	0	0	0	0	0	3,600	0	0	2026	2026
Sub - Total Roads	7,190	18,900	10,190	500	540	5,700	1,630	3,800	200	200		
Total Public Works Tax Funded	8,025	19,877	11,335	1,266	2,740	27,795	2,405	4,035	200	200		
Grand Total	9,525	29,976	14,635	1,266	2,740	27,795	2,405	4,035	200	200		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
MULTI-WARD

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Hamilton Public Library												
Winona/ Stoney Creek Library Construction	0	0	0	0	0	8,500	0	0	0	0	2024	2025
Lower City New/ Expanded Library	0	0	0	0	0	0	8,500	0	0	0	2024	2025
Downtown Stoney Creek	0	0	0	0	0	0	0	0	0	8,500	2026	2027
Sub - Total Hamilton Public Library			0		0	8,500	8,500	0	0	8,500		
Police Services												
Police Station 40 (New Division 4)	0	0	0	0	0	0	25,000	0	0	0	2025	2025
Sub - Total Police Services	0	0	0		0	0	25,000	0	0	0		
Total Outside Boards & Agencies			0		0	8,500	33,500	·	0	8,500		
Urban Renewal												
Barton/Kenilworth Commercial Corridor Building Grant Program	200	350	350	350	350	350	350	350	350	350	2017	Ongoing
Barton and Kenilworth Rebate of Planning and Building Fees	100	230	230	230	230	230	230	230	230	230	2017	2021
Sub - Total Urban Renewal	300	580	580	580	580	580	580	580	580	580		
Total Planning & Economic Development	300		580	580	580	580		 580	580	580		
Open Space Development												
Open Space Replacement Strategy-East Mtn Trail Loop	300	0	200	0	0	0	0	0	0	0	2010	2021
Mountain Brow Path	80	600	0	300	80	1,400	100	700	0	100	2017	2029
Chedoke Falls Viewing Implementation	291	2,109	183	2,205	0	0	0	0	0	0	2019	2022
City wide Shoreline Protection Measures	150	6,800	0	0	0	0	0	0	0	0	2019	Ongoing
Sub - Total Open Space Development	821	9,509	383	2,505	80	1,400	100	700	0	100		
Roads												
DUDD. Naha. Duranta Turanta	450	4.050	0	0	0	0	0	0	0	0	2015	2020
RHBP - Nebo - Rymal to Twenty	150 220	4,650 0	0	0	0 0	0	-	0	0 0	0	2015	2020
Highway 8 Improvements Class EA (Stoney Creek) RHVP Rehabilitation	8,750	0	0	0	0	0	0 0	0 0	0	0	2017	2019
Claremont Access - Bin Wall Removal	280	0	4,500	0	170	0	3,000	0	0	0	2018	2019
North Service Rd - Centennial Pkwy to Drakes	900	0	4,500	0	0	0	3,000	0	0	0	2016	2025
York - Caroline to Dundurn & Cannon - James to York (LRT	900	2,380	0	0	0	0	0	0	0	0	2019	2019
Enabling)	90	2,300	U	U	U	U	U	U	U	U	2019	2020
MTO/City Cost Shared Service Rd Culverts	2,000	3,000	0	0	0	0	0	0	0	0	2019	2020
Glancaster Road Class EA (Garner to Dickenson) (AEGD)	690	0	0	0	0	0	0	0	0	0	2019	2019
New Traffic Signal Installation Program	850	0	0	0	0	0	0	0	0	0	2019	Ongoing
APS - Accessible Pedestrian Signals	150	150	150	150	150	150	150	150	150	150	2019	Ongoing

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
MULTI-WARD

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	End
<u>Roads</u>												
RR 56 - Rymal to south limit of ROPA 9	0	6,360	0	0	0	0	0	0	0	0	2017	2020
Osler - South St to West Park	0	100	100	2,020	0	0	0	0	0	0	2020	2022
LINC Rehabilitation	0	15,250	15,250	0	0	0	0	0	0	0	2020	2021
Kenilworth Access - Mountain Brow to Kenilworth	0	0	0	4,300	0	0	0	0	0	0	2022	2022
Bridge 301 - Cootes Dr, 660m e/o Olympic Dr	0	0	0	170	170	0	890	0	0	0	2022	2025
Upper Wellington - Bryna to Mohawk	0	0	0	100	100	2,800	0	0	0	0	2022	2024
Lake Avenue - Barton to South Service	0	0	0	0	150	150	1,900	0	0	0	2023	2025
Upper Gage - Mohawk to Seventh Ave	0	0	0	0	0	800	0	0	0	0	2024	2024
Gray - King to Hwy 8	0	0	0	0	0	0	510	0	0	0	2025	2025
Grays - Barton to Community	0	0	0	0	0	0	1,000	0	0	0	2025	2025
New Mountain Rd - Ridge to King	0	0	0	0	0	0	150	150	1,800	0	2025	2027
Claremont Access - Inverness to Main	0	0	0	0	0	0	0	0	3,000	0	2027	2027
Burlington & Industrial - Ottawa to Kenilworth	0	0	0	0	0	0	0	0	4,390	0	2027	2027
Glancaster - Garner to Dickenson (AEGD)	0	0	0	0	0	0	0	0	2,220	10,180	2027	2028
Upper Gage - LINC to Mohawk	0	0	0	0	0	0	0	0	0	1,250	2028	2028
Wentworth - Cumberland to King	0	0	0	0	0	0	0	0	0	460	2028	2028
RECOMMENDED UNAFFORDABLE - South Mountain	0	150	0	0	0	0	0	0	0	0	2019	2019
East-West Arterial Traffic Management Plan												
RECOMMENDED UNAFFORDABLE - Rymal - Dartnall to	0	150	0	0	0	0	0	0	0	0	2019	2019
Springside - Detailed Design												
Sub - Total Roads	14,080	32,190	20,000	6,740	740	3,900	7,600	300	11,560	12,040		
Waste Management												
Waste Collection Equipment - Downtown/BIA	165	0	0	0	0	0	0	0	0	0	2019	2019
Cigarette Butt Receptacle	50	0	0	0	0	0	0	0	0	0	2019	2019
Sub - Total Waste Management												
	215	0	0	0	0	0	0	0	0	0		
Total Public Works Tax Funded	15,116	41,699	20,383	9,245	820	5,300	7,700	1,000	11,560	12,140		
Grand Total	15,416	42,279	20,963	9,825	1,400	14,380	41,780	1,580	12,140	21,220		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
CITY-WIDE

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
City Manager												
Digital Office: Smart City and Digital Transformation Program	1,000	50	300	300	0	0	0	0	0	0	2019	2022
City Hall Digital Sign Replacement	125	0	0	0	0	0	0	0	0	0	2019	2019
Enhancing City of Hamilton App for citizen services	0	45	25	25	0	0	0	0	0	0	2018	2022
Digital/Open Data Infrastructure	0	325	100	100	100	0	0	0	0	0	2018	2021
Sub - Total City Manager	1,125	420	425	425	100	0	0 -	0		0		
Customer Service & POA												
Corporate Wide Customer Experience Feedback Program	286	15	0	0	0	0	0	0	0	0	2019	2022
SharePoint Upgrade	0	200	0	0	0	0	0	0	0	0	2019	2019
Customer Portal and Single Billing	0	750	750	0	0	0	0	0	0	0	2019	2022
Sub - Total Customer Service & POA	286	965	750	0	0	0		0		0		
<u>Finance</u>												
DC Exemptions Recovery	6,500	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	2017	2018
2021 Development Charges' Bylaw Studies	0,000	0	650	0	0,000	0,000	0,000	0,000	0,000	0,000	2021	2022
2026 Development Charges' Bylaw Studies	0	0	0	0	0	0	0	730	0	0	2026	2026
Budget Operating System Upgrade	0	180	0	0	380	0	0	0	0	0	2015	2023
Capital Budget System Upgrade	0	0	50	0	0	50	0	0	50	0	2017	Ongoing
Sub - Total Finance												33
	6,500	6,180	6,700	6,000	6,380	6,050	6,000	6,730	6,050	6,000		
Information Technology (IT)												
IT Security	156	192	142	0	0	0	0	0	0	0	2016	2021
Network Infrastructure Sustainability and Continuous	194	126	105	0	0	0	0	0	0	0	2017	2021
Improvement												
IT Strategy - Strategic Theme Mobility	50	0	0	0	0	0	0	0	0	0	2019	2021
IT Strategy - Strategic Theme IT Optimization	100	300	50	50	0	0	0	0	0	0	2019	2022
IT Strategy - Strategic Theme Integrated & Connected	50	25	220	25	0	0	0	0	0	0	2019	2022
IT Strategy and Enterprise Architecture	390	25	25	0	0	0	0	0	0	0	2018	2021
Data Centre HVAC	200	0	0	0	0	0	0	0	0	0	2018	2019
Document Workflow and Approvals	0	100	0	0	0	0	0	0	0	0	2019	2019
IT Strategy - Strategic Theme Enabling Our People	600	247	60	155	0	0	0	0	0	0	2019	2022
Business Systems and Services Continuity Plan	100	100	0	0	0	0	0	0	0	0	2019	2021
Messaging (Email) Platform Migration	596	295	0	0	0	0	0	0	0	0	2019	2020
Sub - Total Information Technology (IT)	2,436	1,410	602	230	0	0	0	0		0		
Total Corporate Services	9,222		8,052	6,230	6,380	6,050	6,000	6,730	6,050	6,000		
<b>C</b>	9,222	0,555	0,032	0,230	0,300	0,000	0,000	6,730		0,000		

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
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CITY-WIDE

Parkland Acquisition         1,500         2,019         O           Council Initiated Strategic Projects         1,875         3,875         3,875         3,500 </th <th>2021 Ongoing Ongoing 2019 2019 2021</th>	2021 Ongoing Ongoing 2019 2019 2021
Parkland Acquisition         1,500         2,019         O           Council Initiated Strategic Projects         1,875         3,875         3,875         3,500 </td <td>Ongoing Ongoing 2019 2019 2021</td>	Ongoing Ongoing 2019 2019 2021
Council Initiated Strategic Projects         0         2,000         3,500	2019 2019 2021
Sub - Total Council Strategic Projects         1,875         3,875         3,875         3,500	2019 2019 2019 2021
Sub - Total Council Strategic Projects         1,875         3,875         3,875         3,500	2019 2019 2019 2021
Total Council Initiatives         1,875         3,875         3,875         3,500         3,	2019 2021
Hamilton Fire Department	2019 2021
	2019 2021
	2019 2021
Multi Agency Training Centre - Facility Upgrades 250 0 0 0 0 0 0 0 0 2019 20	2021
Ice Water Rescue 200 0 0 0 0 0 0 0 0 0 0 2019 20	
Station 24 Renovation 0 0 300 0 0 0 0 0 0 0 2021 20	
Annual Fire Equipment Replacement 1,268 566 569 705 2,205 2,560 1,451 1,623 851 746 2019 2019	2019
Annual Fire Vehicle Replacement 5,405 4,485 1,648 5,678 3,130 1,044 4,475 190 2,100 8,955 2019 2019	2019
SCBA Complete Unit Replacement         0         0         5,600         0	2021
Sub - Total Hamilton Fire Department         7,123         5,051         8,117         6,383         5,335         3,604         5,926         1,813         2,951         9,701	
Hamilton Paramedic Service	
Paramedic Helmet Replacement 172 0 0 0 0 0 0 0 0 0 2019 2019	2019
	2019
	2019
Annual Paramedic Service Equipment Replacement 265 2,461 122 2,321 1,076 273 146 316 2,831 1,149 2019 2019	2019
Sub - Total Hamilton Paramedic Service 1,966 4,140 2,399 3,786 1,865 1,575 1,474 1,908 5,196 2,268	
Healthy and Safe Communities- Other Divisions	
Human Services Integration - Continuous Improvement Projects 160 0 0 0 0 0 0 0 0 0 2019 20	2019
	2019
Sub. Total USC Other Divisions	
Sub - Total HSC- Other Divisions 318 0 0 0 0 0 0 0 0 0 0	
Housing Services	
Social Housing Capital Repairs and Regeneration 500 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 2019 0	Ongoing
Poverty Reduction Investment (PRI) - Affordable Rental 4,000 4,000 0 0 0 0 0 0 0 2017 20	2021
Housing Construction	
Poverty Reduction Investment (PRI) - Indigenous Poverty 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 0 2018 20 Reduction	2027
Poverty Reduction Investment (PRI) - Social Housing Repairs & 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 0 2018 2018 2018 2018 2018 2018 2018	2027
Sub - Total Housing Services 7,500 8,000 8,000 4,000 4,000 4,000 4,000 4,000 1,000	

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
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CITY-WIDE

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	End
Long Term Care Homes												
ML - Roof Replacement	753	811	482	859	562	0	0	0	0	0	2018	2023
ML - Refurbishment of A Wing	0	0	0	0	120	1,110	655	0	0	0	2023	2025
ML & WL - Circulation Pumps (Cooling and Heating)	0	10	417	0	0	0	0	0	0	0	2020	2021
ML - Refurbish Basement	0	0	0	0	0	50	454	500	0	0	2024	2026
ML - Carpet Removal (Wing C1 East)	0	0	271	0	0	0	0	0	0	0	2021	2021
WL - 1989 Wing Roof Replacement	332	0	0	0	0	0	0	0	0	0	2018	2019
ML - D Wing- Refurbishment	60	0	0	0	0	0	0	0	0	0	2019	2019
ML & WL - Parking Lot Resurfacing	0	0	15	742	0	0	0	0	0	0	2021	2022
ML & WL - Security Systems	0	200	0	0	0	0	0	0	0	0	2020	2020
ML - Building Components Study	0	60	0	0	0	0	0	0	0	0	2020	2020
WL - Main Entrance Redesign	50	0	0	0	0	0	0	0	0	0	2019	2019
WL - Dish Room/Physio & Salon Exhaust & Supply	25	193	0	0	0	0	0	0	0	0	2019	2020
WL - Radient Heating Panel/Thermostat Controls	25	132	0	0	0	0	0	0	0	0	2019	2020
WL - Servery Retrofit (Cabinet and Counter Replacement)	30	198	0	0	0	0	0	0	0	0	2019	2020
ML & WL - Annual Resident Care Equipment Replacement	80	60	155	50	168	180	320	70	125	0	2019	2027
ML - Rooftop Unit (HVAC) Replacement	80	0	0	0	0	0	0	0	0	0	2019	2019
WL - Vinyl Flooring Replacement	0	0	0	15	398	398	0	0	0	0	2022	2024
Sub - Total Long Term Care Homes	1,435	1,664	1,340	1,666	1,248	1,738	1,429	570	125	0		
Total Healthy and Safe Communities	18,342	18,855	19,856	15,835	12,448	10,917	12,829	8,291 ·	12,272	12,969		
CityHousing Hamilton			<u>·</u>				<del>`</del>		<del></del>			
City Housing Contribution	500	500	500	500	500	500	500	500	500	0	2019	Ongoing
Sub - Total CityHousing Hamilton	500	500	500	500	500	500	500	500	500	0		
H.C.A. & Westfield Heritage Village												
Hamilton Conservation Authority Critical and Safety Projects	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	2019	Ongoing
Westfield Heritage Village - Critical and/or Safety Projects	150	150	150	150	150	150	150	150	150	150	2019	Ongoing
Sub - Total H.C.A. & Westfield Heritage Village	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000		
Hamilton Beach Rescue (HBRU)												
HBRU Renovations & Equipment Purchases	70	70	70	70	70	70	70	70	70	70	2019	Ongoing
Sub - Total Hamilton Beach Rescue (HBRU)	70	70	70	70	70	70	70	70	70	70		
Police Services												
Police Computer Aided Dispatch (CAD) Upgrade	400	0	0	0	0	0	0	0	0	0	2019	2019
Ice Rescue Equipment	0	80	0	0	0	0	0	0	0	0	2018	2019

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2019 RECOMMENDED PROJECTS &
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CITY-WIDE

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	End
Police Services												
Command Van	0	750	0	0	0	0	0	0	0	0	2016	2016
Communications Centre Expansion	0	500	0	0	0	0	0	0	0	0	2020	2020
Sub - Total Police Services	400	1,330	0	0	0	0	0	0	0	0		
Total Outside Boards & Agencies	2,970	3,900	2,570	2,570	2,570	2,570	2,570	2,570	2,570	2,070		
Economic Development									-			
Economic Development Initiatives	765	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2017	Ongoing
Sub - Total Economic Development	765	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000		
Growth Management												
City Share of Servicing Costs under Subdivision Agreements	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	2019	Ongoing
Sub - Total Growth Management	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000		
Licensing & By-Law Services												
Vehicle Purchases - Licensing	90	30	30	30	30	30	30	30	30	30	2019	Ongoing
Digital Signage Strategy	90	0	0	0	0	0	0	0	0	0	2019	2019
Handheld Ticketing Device-System Integration	200	185	0	0	0	0	0	0	0	0	2019	2020
Sub - Total Licensing & By-Law Services	380	215	30	30	30	30	30	30	30	30		
Parking Services												
Parking Lots - Surface Repairs	100	100	0	0	100	0	0	100	0	0	2014	Ongoing
Parking Payment Equipment	100	0	0	0	0	0	0	0	0	0	2017	2019
Waterproofing Membrane Replacement - Convention Centre Parking Garage	50	500	500	500	500	500	500	0	0	0	2019	2025
Parking Master Plan Consultant	200	0	0	0	0	0	0	0	0	0	2019	2020
Online Parking Permitting Module	100	0	0	0	0	75	0	0	0	0	2019	2024
Pay-on-Foot System Replacement - York Blvd Parkade and Convention Centre Parking Garage	550	0	0	0	0	500	0	0	0	0	2019	2024
Fence Replacement - Municipal Carparks	0	0	100	0	0	100	0	0	100	0	2018	2027
Elevator Replacement-York Parkade	0	0	0	50	0	0	50	0	0	0	2018	2025
Parking Payment Equipment	0	100	100	100	100	100	75	75	75	0	2020	Ongoing
Sub - Total Parking Services	1,100	700	700	650	700	1,275	625	175	175	0		
Planning - General Manager's Office												
AMANDA Implementation	0	200	150	0	0	0	0	0	0	0	2017	2019

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2019 RECOMMENDED PROJECTS &
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CITY-WIDE

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	<u>End</u>
Sub - Total Planning - General Manager's Offi	0	200	150		0	0	0	0	0	0		
Planning Services												
Community Planning Studies	100	100	100	100	100	0	0	0	0	0	2018	2023
Part IV Designation of Properties under the Ontario Heritage Act	31	0	0	75	77	78	80	81	83	84	2012	Ongoing
Woodland Protection Strategy	175	0	0	0	0	0	0	0	0	0	2017	Ongoing
3D Model Development	120	0	0	0	0	0	0	0	0	0	2019	2020
Digital Planning Applications	385	0	0	0	0	0	0	0	0	0	2019	2021
Planning & Zoning Growth Area	525	0	0	165	0	0	0	0	0	0	2017	2022
City Wide Employment Survey	100	95	95	120	100	0	0	0	0	0	2016	2023
Sub - Total Planning Services	1,436	195	195	460	277	78	80	81	83	84		
Tourism & Culture												
Collections Registration Preservation Project	55	55	55	0	0	0	0	0	0	0	2016	2021
Art and Monuments	55	75	75	0	0	0	0	0	0	0	2018	2022
Gage House Porch and Exterior Cladding	440	0	0	75	0	0	55	0	175	0	2019	2027
Dundurn Coachouse Interior Improvements	92	0	0	0	0	0	0	0	0	0	2019	2021
Dundurn Castle - Exteriors	0	0	0	50	150	200	0	350	100	0	2011	2027
Dundurn Castle Outbuildings	0	0	0	122	80	890	75	195	555	0	2015	2027
Heritage Inventory and Strategic Priorities	0	75	0	0	0	0	0	0	0	0	2018	2022
Hamilton and Scourge Security	0	0	0	0	82	0	0	250	0	0	2018	Ongoing
Dundurn HNS Interior Renovations	0	0	555	555	300	180	72	100	247	0	2014	2027
Hamill House Exteriors	0	0	0	0	0	0	0	75	0	0	2026	2026
Tisdale House Exteriors	0	0	0	0	0	0	0	75	0	0	2026	2026
Veevers Exterior Upgrades	0	0	0	0	0	0	0	75	0	0	2026	2026
Sub - Total Tourism & Culture	642	205	685	802	612	1,270	202	1,120	1,077	0		
<u>Urban Renewal</u>												
Brownfield Development	200	250	250	250	250	250	250	250	250	250	2017	Ongoing
Heritage Property Improvement Grants	870	540	540	540	540	540	540	540	540	540	2018	2022
(BIA) Commercial Property Improvement Grant Program	406	406	406	406	406	406	406	406	406	406	2017	2022
Commercial Property Improvement Grant Program	210	210	210	210	210	210	210	210	210	210	2017	2022
Community Downtowns and BIAs	224	224	224	224	224	224	224	224	224	224	2017	Ongoing
Sub - Total Urban Renewal								<del></del> -				0 0
	1,910	1,630	1,630	1,630	1,630	1,630	1,630	1,630	1,630	1,630		
Total Planning & Economic Development	9,233	8,145	8,390	8,572	8,249	9,283	7,567	8,036	7,995	6,744		
Corporate Facilities										_		
Backflow Prevention for Various Facilities	250	275	250	0	0	0	0	0	0	0	2013	2021

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2019 RECOMMENDED PROJECTS &
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	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	End
Corporate Facilities												
Program - Firestations Facility Upgrade	300	710	710	710	710	710	710	710	710	710	2019	Ongoing
Program - Facilities Code & Legislative Compliance	650	880	880	880	880	880	880	880	880	880	2019	Ongoing
Program - Roof Management	800	950	950	950	950	950	950	950	950	950	2019	Ongoing
Program - Facility Capital Maintenance	450	700	700	700	700	700	700	700	700	700	2019	Ongoing
Program - Facilities Security	150	150	150	150	150	150	150	150	150	150	2019	Ongoing
Program - Parking Lot Rehabilitation	600	450	450	450	450	450	450	450	450	450	2019	Ongoing
Generator Compliance Testing and Upgrades	110	420	430	0	0	0	0	10	110	0	2019	Ongoing
Program Yard Capital Renewal	300	650	650	650	650	650	650	650	650	650	2019	Ongoing
Program - Facility Upgrades to Hamilton Public Libraries	0	800	800	800	800	800	800	800	800	800	2019	Ongoing
Overhead Door Replacement Program	0	275	275	275	275	275	275	275	275	275	2019	Ongoing
Program - First Ontario Centre Lifecycle Renewal (M&E only)	0	750	750	750	750	750	750	750	750	750	2019	Ongoing
Convention Centre Lifecycle Program (M&E only)	0	275	275	275	275	275	275	275	275	275	2019	Ongoing
HVAC, Energy Efficiency Upgrades	0	400	400	400	400	400	400	400	400	400	2019	Ongoing
Corporate Facilities Audit Program	0	100	100	100	200	200	200	200	200	200	2019	Ongoing
Archibus - Facility Maintenance Management System Upgrade	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
MRF Below Ground Demolition, Decommissioning and Filling of	0	1,000	0	0	0	0	0	0	0	0	2020	2020
the Basements												
MSC-Security Enhancements	0	750	0	0	0	0	0	0	0	0	2019	2019
Sub - Total Corporate Facilities	3,610	9,635	7,870	7,190	7,290	7,290	7,290	7,300	7,400	7,290		
Energy Initiatives												
Traffic Operations Centre - LED lighting Upgrade	60	0	0	0	0	0	0	0	0	0	2019	2019
Wentworth Operations Centre - LED Lighting Systems Upgrade	30	0	0	0	0	0	0	0	0	0	2019	2019
(Interior)	405	•	•	•	•	•	•			•	0010	0010
Lister Block - LED Lighting Upgrade	125	0	0	0	0	0	0	0	0	0	2019	2019
Solar Wall - Norman Pinky Lewis Recreation Centre	117	0	0	0	0	0	0	0	0	0	2019	2019
Sub - Total Energy Initiatives	332	0	0	0	0	0	0	0	0	0		
Fleet Services												
Shop Equipment Replacement	165	168	170	170	170	170	170	170	170	170	2019	Ongoing
Street Sweeper Purchase	730	750	765	785	785	785	785	785	785	785	2019	Ongoing
Fleet Vehicle&Equipment Replace Program	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	2019	Ongoing
Sub - Total Fleet Services	10,125	10,148	10,165	10,185	10,185	10,185	10,185	10,185	10,185	10,185		
Forestry & Horticulture												
Tree Planting Program	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	2019	Ongoing
Emerald Ash Borer (EAB) Management Plan Council Cost (Option 3)	2,600	2,600	2,600	2,600	0	0	0	0	0	0	2011	2022
Gypsy Moth Monitoring and Management	550	0	0	0	0	0	0	0	0	0	2019	2019
				00	NOTE	0000 000	0 =			I		4

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2019 RECOMMENDED PROJECTS &
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	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
Forestry & Horticulture												
Small Equipment Replacement (Reserve) Program	0	60	0	0	60	0	0	0	0	0	2020	Ongoing
Sub - Total Forestry & Horticulture	4,495	4,005	3,945	3,945	1,405	1,345	1,345	1,345	1,345	1,345		
O & M - Parks & Cemeteries												
Cemetery Roads Rehabilitation Program	100	100	100	100	100	100	100	100	100	100	2019	Ongoing
Cemetery Building Repairs	115	115	115	115	115	165	220	220	220	220	2019	Ongoing
Park Pathway Resurfacing Program	215	200	200	250	250	275	300	325	325	325	2019	Ongoing
Park Sports/Security Lighting Upgrade Program	60	70	70	90	90	110	110	110	110	110	2019	Ongoing
Park Fencing Program	118	110	140	140	170	170	200	200	230	230	2019	Ongoing
Spraypad Infrastructure Rehabilitation Program	70	70	78	78	90	90	105	105	120	120	2019	Ongoing
CSA Safety Material Replacement Program	175	150	150	150	175	175	200	200	200	200	2019	Ongoing
Playground Lifecycle Replacement Program	400	220	220	230	250	250	300	300	350	350	2019	Ongoing
Tennis and Multi -use Court Rehabilitation Program	100	120	120	130	130	200	200	260	260	300	2019	Ongoing
QC/CA - Parks and Cemeteries Material Testing	10	10	10	10	15	15	15	15	20	20	2019	Ongoing
Cemetery Columbarium	70	90	120	120	120	145	150	175	175	175	2019	Ongoing
Parkland Identification and Way Finding Signage	20	20	20	20	20	30	30	30	30	30	2019	Ongoing
Equipment Acquisition (DC) Program	247	247	247	247	247	247	247	247	247	247	2019	Ongoing
Small Equipment Replacement (Reserve) Program	80	85	80	85	145	85	85	150	90	90	2019	Ongoing
Leash free Dog Park Program	80	80	80	80	80	80	80	80	80	80	2019	Ongoing
Battlefield Park Bridge Replacement	500	0	0	0	0	0	0	0	0	0	2019	2021
Pedestrian Bridge Replacement & Repair Program	0	108	108	108	108	165	165	165	195	195	2019	Ongoing
Urban Park Parking Lot Paving Program	0	320	370	375	375	380	430	430	430	430	2019	Ongoing
Backflow Prevention for Various Parks Facilities	0	150	0	0	0	0	0	0	0	0	2019	2020
Stair Replacement and Repair Program	0	130	150	150	150	160	185	185	185	185	2019	Ongoing
Sports Field Rehab Program	0	60	240	25	40	40	60	60	60	70	2019	Ongoing
Bocce Court Rehab Program	0	40	40	50	50	50	50	50	50	50	2019	Ongoing
Wrought Iron Fence Replacement - Hamilton Cemetery	0	350	350	350	350	0	0	0	0	0	2019	2023
Flagpole Replacement & Repairs Program	0	100	100	100	0	0	0	0	0	0	2019	2022
Cemetery Development	0	260	255	110	165	165	165	220	220	220	2019	Ongoing
Cemeteries Foundations Study	0	50	50	50	50	0	0	0	0	0	2019	2023
Outdoor Ice Rink Program	0	60	65	65	65	70	70	70	75	75	2018	Ongoing
Park Bleacher Replacement Program	0	65	65	65	65	65	65	65	65	65	2019	Ongoing
Cemetery ID Sign Program	0	60	60	65	65	0	0	0	0	0	2019	2023
Monitoring and Repairs of the Escarpment and Waterfront	0	130	130	130	155	155	180	180	180	180	2019	Ongoing
(Parks and Cemeteries assets)	J	100	100	100	100	100	100	100	100	100	2010	Origonig
Sportsfield Irrigation System Lifecycle Replacements	0	100	75	40	40	40	50	50	70	70	2019	Ongoing
Playground Lifecycle Replacement Program	0	560	560	560	560	560	560	560	560	560	2019	Ongoing
Tennis and Multi -use Court Rehabilitation Program	0	500	500	500	500	500	500	500	500	500	2019	Ongoing
IPHC Program Equipment Purchases	0	565	480	190	585	0	0	0	0	0	2019	2022

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	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	End
Sub - Total O & M - Parks & Cemeteries	2,360	5,295	5,348	4,778	5,320	4,487	4,822	5,052	5,147	5,197		
Open Space Development												
Legislated Monitoring	50	50	0	0	37	0	0	37	0	0	2018	2037
Skatepark Facility - Recreation study implementation	127	1,763	0	100	2,000	0	100	2,000	0	0	2018	2028
Parks Testing and Reporting	80	80	80	80	80	80	80	80	80	80	2019	Ongoing
Trails Master Plan Programming	0	217	2,060	815	557	1,405	1,020	1,500	1,500	1,500	2015	2028
Sub - Total Open Space Development	257	2,110	2,140	995	2,674	1,485	1,200	3,617	1,580	1,580		
Recreation Facilities												
Program - Community Halls Retrofits	100	300	300	300	300	300	300	300	300	300	2019	Ongoing
Program - Park & Fieldhouse Retrofits	100	250	250	250	250	250	250	250	250	250	2019	Ongoing
Program - Arena Retrofits	300	200	800	800	800	800	800	800	800	800	2019	Ongoing
Recreation Facilities Audit Program	0	80	80	80	80	80	80	80	80	80	2019	Ongoing
Program - Chedoke Golf Course Improvements	0	0	8,010	0	0	0	0	0	0	0	2021	2021
Program - Recreation Centre Retrofits	0	200	200	1,000	1,000	1,000	1,000	1,000	1,000	1,000	2019	Ongoing
Program - Parking Lot Management	0	0	0	500	500	500	500	500	500	0	2019	Ongoing
Program - Roof Management	0	400	0	800	0	800	800	800	800	0	2019	Ongoing
Program - Exterior Structure	0	400	0	400	0	400	400	400	400	0	2019	Ongoing
Public Use Feasibility Needs & Study	0	150	150	150	150	150	150	150	150	150	2019	Ongoing
Program - Facility Capital Maintenance	0	200	200	200	200	200	200	200	200	200	2019	Ongoing
Program - Senior Centre Retrofits	0	100	100	100	100	100	100	100	100	100	2019	Ongoing
Sub - Total Recreation Facilities	500	2,280	10,090	4,580	3,380	4,580	4,580	4,580	4,580	2,880		
Roads												
Railway Crossings - Review and Upgrades	500	500	500	0	0	0	0	0	0	0	2017	2021
Transportation Demand Management & Smart Commute	350	0	0	0	0	0	0	0	0	0	2017	2019
Major Road Maintenance Program	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	2019	Ongoing
Minor Construction Program	300	400	300	300	300	300	300	300	300	300	2019	Ongoing
Railway Roadway Crossings Rehabilitation Program	150	150	150	150	150	150	150	150	150	150	2019	Ongoing
New Sidewalk Program	500	500	500	500	500	500	500	500	500	500	2019	Ongoing
Sidewalk Rehabilitation Program	750	750	750	750	750	750	750	750	750	750	2019	Ongoing
Geotechnical Investigation Program	700	800	700	700	700	700	700	700	700	700	2019	Ongoing
Contaminated Soil & Rock Disposal Program	240	0	240	0	0	240	0	0	240	0	2019	Ongoing
Fencing/Sound Barrier Rehabilitation/Replacement within the Road Allowance	150	150	150	150	150	150	150	150	150	150	2019	Ongoing
Preventative Maintenance Program	2,200	2,200	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2019	Ongoing
Bridge and Culvert Maintenance	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2019	Ongoing
OSIM Bridge and Culvert Inspections	340	340	340	340	340	340	340	340	340	340	2019	Ongoing
Structural Investigations and Reports	100	400	400	400	400	400	400	400	400	400	2019	Ongoing

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
2020-2028 FORECAST
CITY-WIDE

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
<u>Roads</u>												
Fleet Additions - Roads O&M	200	0	200	0	200	0	200	0	200	0	2019	Ongoing
Fleet Additions - Engineering Services - Construction	50	0	0	0	0	0	0	0	0	0	2019	2019
Yard Facility Maintenance and Improvement Program	200	150	150	150	150	150	150	150	150	150	2019	Ongoing
QA-QC Service Contract Program	150	150	150	150	150	150	150	150	150	150	2019	Ongoing
Roads - Small Equipment Replacement	50	50	50	50	50	50	50	50	50	50	2019	Ongoing
Mapping Update Program	40	0	40	0	40	0	40	0	40	0	2019	Ongoing
Active Transportation Benchmarking	30	30	30	30	30	30	30	30	30	30	2019	Ongoing
TMP Modelling & Monitoring	80	80	50	50	30	30	30	30	30	30	2019	Ongoing
Hamilton Public Bike Share Expansion Planning	100	50	0	0	0	0	0	0	0	0	2019	2020
Complete Liveable Better Streets Manual	250	50	0	0	0	0	0	0	0	0	2019	2020
Transportation Tomorrow Survey	40	40	120	50	50	50	50	50	50	50	2019	Ongoing
Road Network Pavement Inspection	450	0	0	0	0	0	0	0	0	0	2019	2019
IoT & Smart Cities Street Lighting Strategy Development	150	0	0	0	0	0	0	0	0	0	2019	2019
Highway 403 Connections Study	30	150	0	0	0	0	0	0	0	0	2019	2020
Multi-modal Level-of-Service (MMLOS) Policy and	130	30	0	0	0	0	0	0	0	0	2019	2020
Transportation Impact Study Guidelines Update												
Road Classification Harmonization Study and R-O-W Review	80	100	0	0	0	0	0	0	0	0	2019	2020
18-055 PW Asset Management (PW-AM) System Evaluation	750	0	0	0	0	0	0	0	0	0	2019	2020
Low-Wattage Street Lighting LED Replacement	500	0	0	0	0	0	0	0	0	0	2016	2021
Escarpment Slope & Appurtenance Stabilization Program	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	2019	Ongoing
Street Lighting Capital Program	500	350	350	350	350	350	350	350	350	350	2019	Ongoing
Retaining Wall Rehabilitation Program	850	850	900	900	900	950	950	700	700	880	2019	Ongoing
Guide Rail Replacement Program	400	400	400	400	400	400	400	400	400	400	2019	Ongoing
Road Operations Weigh Scales	100	150	150	0	0	0	0	0	0	0	2019	2021
Pedestrian Crossovers	300	300	300	0	0	0	0	0	0	0	2017	2021
Overhead Sign Structure	200	300	300	0	0	0	0	0	0	0	2017	2021
On Street Bike Facilities	300	300	0	0	0	0	0	0	0	0	2018	2020
Traffic Counts Program	300	150	150	150	150	150	150	150	150	150	2019	Ongoing
Traffic Calming	350	0	0	0	0	0	0	0	0	0	2019	2019
ATMS – Advanced Traffic Management System	2,250	900	1,000	1,000	500	500	500	400	400	500	2019	Ongoing
Traffic Signal Modernization & Upgrades Program	800	600	600	600	600	600	600	600	600	600	2019	Ongoing
Traffic Signal LED Lighting Upgrade Program	150	200	200	200	200	200	200	200	200	200	2019	Ongoing
Traffic Controller Replacement Program	720	600	600	600	600	600	600	600	600	600	2019	Ongoing
Traffic Engineering - Signal Design	200	200	200	200	200	200	200	200	200	200	2019	Ongoing
Traffic Signal Modernization Coordinated with Construction	1,100	600	600	600	600	600	600	600	600	600	2019	Ongoing
Plastic Pavement Marking Rehabilitation	200	400	500	500	500	500	500	500	500	500	2019	Ongoing
Neighbourhood Speed Reduction Initiative	400	450	450	450	450	0	0	0	0	0	2019	2023
Fibre Optics Communication Cable	450	0	0	0	0	0	0	0	0	0	2019	Ongoing
Signal Controller Wrapping Project	150	0	0	0	0	0	0	0	0	0	2019	2019
Autonomous/Connected Vehicles	300	0	0	0	0	0	0	0	0	0	2019	2019
Road Operations and Maintenance Fleet Replacement	0	0	3,100	0	900	0	0	0	0	0	2016	2023

CITY OF HAMILTON
2019 RECOMMENDED PROJECTS &
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CITY-WIDE

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	<u>Start</u>	<u>End</u>
<u>Roads</u>												
Cordon Count Project	0	50	110	0	0	0	0	0	0	0	2016	2021
Local Road Asset Preservation	0	0	0	0	0	0	800	4,900	7,800	6,600	2019	Ongoing
Rural Hot Mix Program	0	0	0	0	4,000	4,000	4,000	4,000	4,000	2,000	2023	Ongoing
State of the Infrastructure - Asset Management	0	300	300	300	300	300	300	300	300	300	2019	Ongoing
Transportation Demand Management & Smart Commute & Sustainable Mobility	0	350	350	400	400	500	500	500	500	500	2021	Ongoing
Development Road Urbanization	0	500	500	500	500	500	500	500	500	500	2019	Ongoing
Rail Grade Separation Review	0	80	0	0	0	0	0	0	0	0	2020	2020
Snow Disposal Facility	0	0	250	0	0	0	0	2,500	1,500	1,500	2021	2028
Arterial Asset Preservation Program	0	0	0	420	81	3,720	13,349	11,475	14,729	27,925	2022	2027
Bridge Replacement / Rehabilitation Reserve	0	0	0	0	0	0	0	0	0	6,400	2028	2028
Roads - Alleyway Rehabilitation	0	100	400	400	400	400	400	400	400	400	2019	Ongoing
CMMS Mobile Application Server Upgrades	0	0	0	0	30	0	0	0	0	25	2023	2028
On Street Bike Facilities	0	0	350	350	350	400	400	400	800	800	2021	Ongoing
Sub - Total Roads	23,580	19,200	22,880	18,090	22,401	24,860	35,289	39,425	45,459	61,680		
Transit Services												
Transit Hybrid Bus Battery Replacement	240	0	0	0	0	0	0	0	0	0	2015	2019
Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities	740	760	770	900	1,030	1,050	1,080	0	0	0	2018	2025
Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replacement Program	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	2019	Ongoing
HSR Bus Replacement Program	15,250	14,428	31,524	18,684	14,188	15,163	14,545	15,545	15,856	14,500	2019	Ongoing
Nonrevenue Vehicle Replace Program	170	162	69	85	138	85	110	185	90	79	2019	Ongoing
Corridor Capacity	610	610	610	610	610	610	610	0	0	0	2019	2025
PRESTO Equipment Replacement	0	4,235	0	0	0	0	0	0	4,825	0	2019	2026
Terminal and End of Line Rehabilitation	75	75	75	75	75	75	75	75	75	75	2019	Ongoing
Bus Stop Shelter Rehabilitation	125	125	125	125	125	125	125	125	125	125	2019	Ongoing
Transit Terminal Development	3,190	490	3,260	3,310	3,400	2,930	0	0	0	0	2019	2024
Transit Shelter Expansion Program	150	150	150	150	150	150	150	150	150	150	2019	Ongoing
HSR Bus Expansion Program - 10 Year Plan	0	3,800	3,845	3,900	4,730	4,790	5,660	0	0	0	2017	2025
Rapid Ready & Ten Year Local Transit Strategy Implementation	0	50	0	0	50	0	0	50	0	0	2017	2026
Transit Maintenance and Storage Facility (Cash Flow Project)	0	50,000	100,000	100,000	0	0	0	0	0	0	2017	2022
HSR Expansion Buses - Modal Split	0	6,000	6,834	6,920	7,010	7,100	7,190	0	0	0	2020	2025
Ranger Equipment Replacement	0	0	2,000	0	0	0	0	0	0	0	2021	2021
Sub - Total Transit Services	24,250	84,585	152,962	138,459	35,206	35,778	33,245	19,830	24,821	18,629		
Waste Management												
Transfer Station/CRC Expansion & Capital Replacement	150	5,900	14,500	0	0	0	0	0	0	0	2015	2021
2020 Waste System Planning	200	0	0	0	0	0	0	0	0	0	2016	2019

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	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Start	<u>End</u>
Waste Management												
CCF Lifecycle Replacement	500	791	0	267	0	267	209	1,525	3,050	56,425	2019	2028
Waste Management R & D Program	125	265	225	230	235	245	250	255	265	270	2019	Ongoing
Diversion Container Replacement Program	880	925	950	980	1,000	1,000	1,000	1,000	1,000	1,000	2019	Ongoing
Public Space & Special Event Containers	120	250	250	250	250	250	250	250	250	250	2019	Ongoing
Glanbrook Landfill Capital Improvement Program	418	506	318	327	337	346	357	367	377	389	2019	Ongoing
Closed Landfill Maintenance & Capital Improvement Program	308	471	484	496	509	523	537	550	565	565	2019	Ongoing
Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program	278	286	295	304	313	322	332	342	352	352	2019	Ongoing
Transfer Station/CRC Maintenance & Capital Improvement Program	268	213	217	221	226	230	235	240	244	244	2019	Ongoing
Environmental Services Legislative Compliance Program	185	185	185	185	185	185	185	185	185	185	2019	Ongoing
Cigarette Litter Prevention Program	65	0	0	0	0	0	0	0	0	0	2019	2019
Leaf & Yard Waste Composting Facility Relocation	0	200	0	4,000	0	0	0	0	0	0	2012	2022
SWMMP Approvals	0	150	150	0	0	0	0	0	0	0	2018	2021
MRF Lifecycle Replacement	0	150	3,000	21,000	0	0	0	0	0	0	2020	2022
Glanbrook Landfill Stage 3 Development- Cells C, D, & E	0	250	0	5,500	0	0	0	0	0	0	2020	2022
SWMMP - Recommendation 6: Alternative Disposal Facility	0	200	200	0	0	0	0	96,000	96,000	0	2020	2027
Waste Collection Fleet Replacement	0	0	1,700	0	0	500	0	0	0	0	2016	2024
Sub - Total Waste Management	3,497	10,742	22,474	33,760	3,055	3,868	3,355	100,714	102,288	59,680		
West Harbour & Waterfront Strategic Initiatives												
Police Marine Facility Temporary Relocation	300	0	0	0	0	0	0	0	0	0	2018	2019
Sub - Total West Harbour & Waterfront Strate	300	0	0	0	0	0	0	0	0	0		
Total Public Works Tax Funded	73,306	148,000	237,874	221,982	90,916	93,878	101,311	192,048	202,805	168,466		
Grand Total	116,073	191,750	281,042	259,114	124,163	126,198	133,777	221,175	235,192	199,749		



### City of Hamilton 2019 - 2028 Capital Budget Departmental Summary (000's)

	201	9	202	0	202	1	2022	2	4 Ye	ar	10 Ye	∍ar
	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net
Healthy and Safe Communities												
Included in the Financing Plan												
Hamilton Fire Department	8,723	550	12,900	3,239	5,517	1,577	6,383	-	33,523	5,366	62,853	5,366
Hamilton Paramedic Service	1,966	432	4,140	265	2,399	270	3,786	275	12,291	1,242	26,577	1,242
Healthy and Safe Communities- Other Divisions	553	318	-	-	-	-	-	-	553	318	553	318
Housing Services	7,500	7,500	8,000	8,000	8,000	8,000	4,000	4,000	27,500	27,500	48,500	48,500
Long Term Care Homes	1,435	500	1,394	811	637	482	909	500	4,375	2,293	5,800	2,793
Tota	: 20,177	9,300	26,434	12,315	16,553	10,329	15,078	4,775	78,242	36,719	144,283	58,219
Beginning in Future Years												
Hamilton Fire Department	-	-	-	-	5,900	5,900	-	-	5,900	5,900	5,900	5,900
Long Term Care Homes	-	-	270	101	703	108	757	416	1,730	625	5,414	2,789
Tota	: -	-	270	101	6,603	6,008	757	416	7,630	6,525	11,314	8,689
Total: Healthy and Safe Communitie	s 20,177	9,300	26,704	12,416	23,156	16,337	15,835	5,191	85,872	43,244	155,597	66,908

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Paramedic Helmet Replacement

7641951103 Ambulance Enhancement



### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

		Pre 20	19	201	9	20	20	20	21	2022	2	2023 to	2028	Total	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Hamilto</u>	on Fire Department														
Include	d in the Financing Plan														
15	7401841801 Greater Flamborough/Carlisle/Waterdown - Shared Fire & Paramedic Station	-	-	1,500	-	7,849	3,239	3,300	1,577	-	-	-	-	12,649	4,816 2019 2021
City Wide	7401941603 Multi Agency Training Centre - Facility Upgrades	-	-	250	250	-	-	-	-	-	-	-	-	250	250 2019 2019
2	7401941606 Station 13 Renovation	-	-	100	100	-	-	-	-	-	-	-	-	100	100 2019 2019
City Wide	7401951600 Annual Fire Equipment Replacement	-	-	1,268	-	566	-	569	-	705	-	9,436	-	28,944	- 2019 2019
City Wide	7401951601 Annual Fire Vehicle Replacement	-	-	5,405	-	4,485	-	1,648	-	5,678	-	19,894	-	96,110	- 2019 2019
City Wide	7401951602 Ice Water Rescue	-	-	200	200	-	-	-	-	-	-	-	-	200	200 2019 2019
	Total:	-	-	8,723	550	12,900	3,239	5,517	1,577	6,383	-	29,330	-	138,253	5,366
Beginni	ng in Future Years														
City Wide	7402141604 Station 24 Renovation	-	-	-	-	-	-	300	300	-	-	-	-	300	300 2021 2021
City Wide	7402151100 SCBA Complete Unit Replacement	-	-	-	-	-	-	5,600	5,600	-	-	-	-	5,600	5,600 2021 2021
	Total:	-	-	-	-	-	-	5,900	5,900	-	-	-	-	5,900	5,900
	Total: Hamilton Fire Department	-	-	8,723	550	12,900	3,239	11,417	7,477	6,383	-	29,330	-	144,153	11,266

**Division/Department:** Hamilton Fire Department - Healthy and Safe **Project ID:** 7401841801 **Category:** Building - New Construction

Project Name: Greater Flamborough/Carlisle/Waterdown - Shared Fire & Paramedic Station Ward(s):

Objective:

Recommendation for a new shared Fire & Paramedic Station to support the growth in the greater Flamborough/Carlisle/Waterdown area was implemented pre-amalgamation and is subject to the findings of the 10 Year Fire Service & Paramedic Service review that will be completed in 2019. Previous Project ID's 7400841805 - Station #31 - Waterdown and 7401951901 - GreaterFlamborough/Carlisle/Waterdown Fire Vehicle are now closed and all estimated costs and eligible development charges have been transferred to this station concept based on preliminary results of the 10 Year Fire Service & Paramedic Service Reviews.

Start Date: 2019 Completion Date: 2021

15

Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2005

Program Type: Fire Stations

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	9,000			6,300	2,700								
Equipment	600				600								
Land/Property	1,500		1,500										
Vehicle Purchases	1,549			1,549									
Total: Expenses	12,649		1,500	7,849	3,300								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	2.977		570	1.752	655								

Revenues (000 s)	IUlai	FIE 2019	2019	2020	2021	2022	2023	2024	2023	2020	2021	2020	2025-43
Dev Charges - Non Res DEBT	2,977		570	1,752	655								
Dev Charges - Res DEBT	4,856		930	2,858	1,068								
Total: Revenues	7,833		1,500	4,610	1,723								
Not Cost	4.040		0	2 220	4 577	•							
Net Cost	4,816	U	U	3,239	1,577	U	U	U	U	U	u u	ı U	U
Funding Required	4,816	0	0	3,239	1,577	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)		30	3,213
Staffing Impacts (F.T.E)			20

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total	ı		5.61

Division/Department: Hamilton Fire Department - Healthy and Safe Project ID: 7401941603 Category: Renovation Project

Project Name: Multi Agency Training Centre - Facility Upgrades Ward(s): City Wide

Objective:

Recent legislative changes to the Fire Protection and Prevention Act (FPPA) require Fire Departments in Ontario to certify Fire Department personnel to national standards. This issue, combined with existing pressures resulting from high retirement rates and contractual restraints requires physical and technological changes to the Training Division. These changes include more training office space and an expanded learning and resource center and equipment. In order to facilitate these changes, renovations to the existing offices both within Building B and C at the Multi Agency Training Centre must be made. Retrofits to building 'B' will be to add additional office space for program administration needs.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019Program Type:Buildings

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	250		250										
Total: Expenses	250		250										
Net Cost	250	0	250	0	0	0	0	0		0	0	0	
Γ													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	250		250										
Total: Financing Sources	250		250										
Funding Required	0		0	0	0	0	0	0		0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.97

**Division/Department:** Hamilton Fire Department - Healthy and Safe **Project ID:** 7401941606 **Category:** Renovation Project

Project Name: Station 13 Renovation Ward(s): 2

Objective:

Facility upgrades have been identified through the Joint Health and Safety Committee assessments and the Capital Works Group assessments. The upgrades are required to satisfy the health and safety issues and to maintain the building in optimal condition for its now expended life expectancy.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019
Program Type: Buildings

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	100		100										
Total: Expenses	100		100										
Net Cost	100	0	100	0	0	0	0	0	(	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
From Operating Fund  Total: Financing Sources			100 <b>100</b>										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.97

**Division/Department:** Hamilton Fire Department - Healthy and Safe **Project ID:** 7401951600 **Category:** Equipment Replacement

Project Name: Annual Fire Equipment Replacement Ward(s): City Wide

Objective:

The equipment replacement schedule is based upon the life expectancy of the subject product in conjunction with an ongoing assessment of the equipment condition. Based on this schedule, in 2019 HFD will require: SCBA face pieces/cylinders, firefighting helmets, boots, gloves and bunker gear, defibrillators (pads/batteries), MX6 Gas Detection replacement, firefighting hose replacement, Hazmat Equipment, and

batteries.

Start Date: 2019 Completion Date: 2019

Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Program Type: Fire Equipment

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	28,944		1,268	566	569	705	2,205	2,560	1,451	1,623	851	746	16,400
Total: Expenses	28,944		1,268	566	569	705	2,205	2,560	1,451	1,623	851	746	16,400
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	28,944		1,268	566	569	705	2,205	2,560	1,451	1,623	851	746	16,400
Total: Revenues	28,944		1,268	566	569	705	2,205	2,560	1,451	1,623	851	746	16,400
Not Cost	•	•		0	•		•	•	•		•	•	•
Net Cost	0	0	0	0	U	0	0	0	0	U	U	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Hamilton Fire Department - Healthy and Safe **Project ID:** 7401951601 **Category:** Vehicles-Replacement

Project Name: Annual Fire Vehicle Replacement Ward(s): City Wide

#### Objective:

The vehicle replacement schedule is based upon industry standards in conjunction with an annual assessment of the vehicle's serviceability and overall condition. In 2019 HFD plans to purchase: 1 (one) Aerial Ladder, 1 (one) Urban Engine, 2 (two) Rural Pumpers & 2 (two) Rural Tankers to replace 6 (six) existing similar 20 (twenty) year old fire apparatus, and 1 (one) support vehicle to replace 1 (one) 10 year old (+) support vehicle and will monitor market conditions vs. operational needs to determine if replacements can be accelerated or deferred if more favourable for the City. Once the tender/ award process has been completed, the anticipated delivery time for the apparatus is between 10-12 months. Hence, there will always be a 1 (one) year lag time between the time the budget (2019) has been approved and the apparatus is received.

Start Date: 2019 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset**: Yes **Capital Budget Initiation**: 2019

Program Type: Fire Vehicles

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Vehicle Purchases	96,110		5,405	4,485	1,648	5,678	3,130	1,044	4,475	190	2,100	8,955	59,000
Total: Expenses	96,110		5,405	4,485	1,648	5,678	3,130	1,044	4,475	190	2,100	8,955	59,000
Г													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	96,110		5,405	4,485	1,648	5,678	3,130	1,044	4,475	190	2,100	8,955	59,000
Total: Revenues	96,110		5,405	4,485	1,648	5,678	3,130	1,044	4,475	190	2,100	8,955	59,000
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Hamilton Fire Department - Healthy and Safe **Project ID:** 7401951602 **Category:** 

Project Name: Ice Water Rescue Ward(s): City Wide

Objective:

Report CES18010 approved by Council on February 14, 2018, identifies the implementation of a tri-service ice water rescue response unit consisting of HFD, Police and Hamilton Beach Rescue Unit. This project includes the purchase of necessary equipment and training costs to have this program initiated.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Training

Program Type: Fire Equipment

1													
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	100		100										
Training	100		100										
Total: Expenses	200		200										
Net Cost	200	0	200	0	0	0	0	0	0	0	0	0	
								I					
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	200		200										
Total: Financing Sources	200		200										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes		Weight	Rating	Weighted Rank
Contractual/Legislated Obligations		46.00	0-10	2.30
Health and Safety		16.00	0-10	0.96
Operating Budget/Financial Impact		9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)		29.00	0-1	0.29
	Total			3.91



### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

		Pre	2019	20	19	20	20	20	21	20	22	2023	to 2028	Total	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Housir</u>	ng Services														
Include	d in the Financing Plan														
City Wide	e 6731741609 Poverty Reduction Investment (PRI) - Affordable Rental Housing Construction	8,000	8,000	4,000	4,000	4,000	4,000	4,000	4,000	-	-	-	-	20,000	20,000 2017 2021
City Wide	e 6731841610 Poverty Reduction Investment (PRI) - Indigenous Poverty Reduction	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	5,000	5,000	10,000	10,000 2018 2027
City Wide	e 6731841611 Poverty Reduction Investment (PRI) - Social Housing Repairs & Renovations	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	10,000	10,000	20,000	20,000 2018 2027
City Wide	e 6731941302 Social Housing Capital Repairs and Regeneration	-	-	500	500	1,000	1,000	1,000	1,000	1,000	1,000	6,000	6,000	24,500	24,500 2019
	Total:	11,000	11,000	7,500	7,500	8,000	8,000	8,000	8,000	4,000	4,000	21,000	21,000	74,500	74,500
	Total: Housing Services	11,000	11,000	7,500	7,500	8,000	8,000	8,000	8,000	4,000	4,000	21,000	21,000	74,500	74,500

**Division/Department:** Housing Services - Healthy and Safe Communities **Project ID:** 

: 6731741609

Category: Grants

Project Name: Poverty Reduction Investment (PRI) - Affordable Rental Housing Construction

Ward(s): City Wide

Objective:

April 12, 2017 Council established the \$50M Poverty Reduction Investment Reserve (PRIR). September 27, 2017 Council approved the Poverty Reduction Implementation Plan which allocated a total of \$20M of the PRIR for new affordable rental housing construction (\$4M annually for 5 yrs) \$10M to be allocated to CityHousing Hamilton and \$10M allocated by the Housing Services Division through a request for proposals process. On December 11, 2013, Council approved the City's Housing & Homelessness Action Plan with a target to create 300 new units of affordable rental housing annually. The entirety of the \$4M 2019 PFR Rental Construction Component is allocated to CityHousing Hamilton, \$3M of which is allocated to the new development project at Bay and Cannon (CES17029(a)) and \$1M of which is for a future CHH affordable housing project. Recurring Annual Capital Project through 2021 (CES16043(b)).

Start Date: 2017 Completion Date: 2021

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2017

Program Type: Council Priority

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	18,953	7,953	4,000	4,000	3,000								
Internal Resources/Staffing	1,047	47			1,000								
Total: Expenses	20,000	8,000	4,000	4,000	4,000								
Nacional	00 000	0.000	4 000	4 000	4 000								
Net Cost	20,000	8,000	4,000	4,000	4,000	0	0	0	0	0	U	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Future Fund	20,000	8,000	4,000	4,000	4,000								
Total: Financing Sources	20,000	8,000	4,000	4,000	4,000								
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.93

**Division/Department:** Housing Services - Healthy and Safe Communities **Project ID:** 6731841610 **Category:** Grants

Project Name: Poverty Reduction Investment (PRI) - Indigenous Poverty Reduction Ward(s): City Wide

Objective:

Funds will go toward fixing as many as 40 Indigenous social housing units a year, helping people stay in housing, family and life skills programs and more domestic violence help for women among other efforts.

CES16043(a) - Council Meeting Sept 27, 2017

Start Date: 2018 Completion Date: 2027

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2017

Program Type: Council Priority

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	10,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000		
Total: Expenses	10,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000		
Net Cost	10,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's)  Hydro Dividends	<b>Total</b> 10,000	<b>Pre 2019</b> 1,000	<b>2019</b> 1,000	<b>2020</b> 1,000	<b>2021</b> 1,000	<b>2022</b> 1,000	<b>2023</b> 1,000	<b>2024</b> 1,000	<b>2025</b> 1,000	<b>2026</b> 1,000	<b>2027</b> 1,000	2028	2029-43
g , ,					-	-		-			-		2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.30
Health and Safety	16.00	0-10	0.16
Operating Budget/Financial Impact	9.00	0-10	0.45
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.20

**Division/Department:** Housing Services - Healthy and Safe Communities Project ID: 6731841611

**Project Name:** 

Poverty Reduction Investment (PRI) - Social Housing Repairs & Renovations

City Wide Ward(s):

Grants

Objective:

Hydro Dividend Poverty Reduction Plan - Social Housing Repairs and Regeneration to support the housing stock operated by CityHousing Hamilton, private non-profit corporations and cooperative housing corporations operating subject to the Housing Services Act, 2011and/or a former federal operating agreement transferred to the City of Hamilton through the devolution of social housing.

**Completion Date:** 

2018 2027

Status:

Recommended

**Tangible Capital Asset: Capital Budget Initiation:**  No 2017

**Program Type:** 

Category:

Start Date:

Council Priority

CES16043(a) - Council Meeting Sept 27, 2017

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	20,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000		
Total: Expenses	20,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000		
Net Cost	20,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's)  Hydro Dividends	<b>Total</b> 20,000	Pre 2019 2,000	<b>2019</b> 2,000	<b>2020</b> 2,000	<b>2021</b> 2,000	<b>2022</b> 2,000	<b>2023</b> 2,000	<b>2024</b> 2,000	<b>2025</b> 2,000	<b>2026</b> 2,000	<b>2027</b> 2,000	2028	2029-43
<u> </u>					-	-		-			-	2028	2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.30
Health and Safety	16.00	0-10	0.16
Operating Budget/Financial Impact	9.00	0-10	0.45
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.20

**Division/Department:** Housing Services - Healthy and Safe Communities **Project ID:** 6731941302 **Category:** Rehabilitation Project

Project Name: Social Housing Capital Repairs and Regeneration Ward(s): City Wide

Objective: Start Date: 2019
'Hamilton has approximately 14 000 units of social housing administered through 42 different housing providers. Housing quality is as Completion Date:

'Hamilton has approximately 14,000 units of social housing administered through 42 different housing providers. Housing quality is as important as its availability and affordability. Housing that does not meet health and safety standards and is in need of repairs is referred to as inadequate housing. Outcome #4 of the Council approved 10 year Housing and Homelessness Action Plan is that people live in housing that is good quality, safe and suitable for their needs. The 2019 capital repairs and regeneration call for applications (CFA) will support specific Building Condition Assessment outcomes or other subsequently identified needs such as accessibility or regeneration of existing uninhabitable units. Social Housing will issue the CFA, evaluate and award funding competitively based on need (BCA) and impact (reduction of waitlist and preservation of housing assets).

Capital Budget Initiation: 2014
Program Type: Residential Structures

**Block** 

Nο

Status:

**Tangible Capital Asset:** 

Pre 2019 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029-43 Expenses (000's) **Total** 24,500 500 1,000 1,000 1,000 1,000 1,000 1,000 1,000 Grants 1,000 1,000 15,000 **Total: Expenses** 24,500 500 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 15,000 24,500 0 1,000 **Net Cost** 500 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 15,000

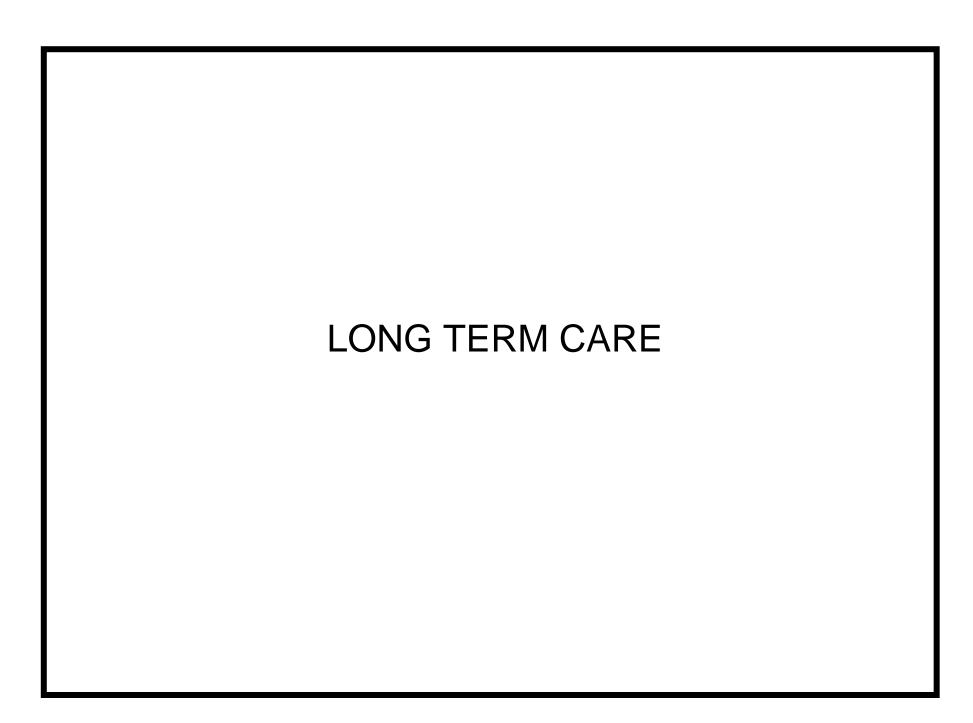
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	500		500										
Total: Financing Sources	500		500										
Funding Required	24,000	0	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	15,000

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.45

#### Comments:

On September 10, 2014, Council received Item 4 of Emergency & Community Services Committee Report 14-005 regarding Social Housing Reserve Fund Studies. Housing Services is assessing the condition of Hamilton's social housing stock and provider reserves, prioritizing buildings most urgently requiring a Building Condition Assessment (BCA) and the financial support to perform building repairs. The province did not continue its Social Housing Renovation and Retrofit Program (SHRRP) after 2011, which had provided \$33.7 million to the City for capital repairs and regeneration for social housing providers. This capital budget request will effectively renew the funds available under the SHRRP which will leave an approximate deficiency of \$632M remaining for 2025 to 2034.



### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

Ward Project		Pre 20 Gross	)19 Net	201 Gross	9 Net	202 Gross	20 Net	202 Gross	?1 Net	202 Gross	22 Net	2023 t Gross	o 2028 Net	Total F Gross	Project Start End Net Year Year
<b>Long Term Care Hon</b>	<u>nes</u>														
Included in the Financi	ing Plan														
City Wide 6301841001 ML -	Roof Replacement	70	-	753	500	811	811	482	482	859	500	562	500	3,537	2,793 2018 2023
City Wide 6301841801 WL	- 1989 Wing Roof Replacement	70	-	332	-	-	-	-	-	-	-	-	-	402	- 2018 2019
City Wide 6301841802 ML -	D Wing- Refurbishment	-	-	60	-	-	-	-	-	-	-	-	-	60	- 2019 2019
City Wide 6301941001 WL -	Main Entrance Redesign	-	-	50	-	-	-	-	-	-	-	-	-	50	- 2019 2019
City Wide 6301941002 WL - Supp	Dish Room/Physio & Salon Exhaust & oly	-	-	25	-	193	-	-	-	-	-	-	-	218	- 2019 2020
City Wide 6301941003 WL - Cont	Radient Heating Panel/Thermostat crols	-	-	25	-	132	-	-	-	-	-	-	-	157	- 2019 2020
	Servery Retrofit (Cabinet and Counter acement)	=	-	30	-	198	-	-	-	-	-	-	-	228	- 2019 2020
	k WL - Annual Resident Care Equipment acement	-	-	80	-	60	-	155	-	50	-	863	-	1,208	- 2019 2027
City Wide 6301951005 ML -	Rooftop Unit (HVAC) Replacement	-	-	80	-	-	-	-	-	-	-	-	-	80	- 2019 2019
	Total:	140	-	1,435	500	1,394	811	637	482	909	500	1,425	500	5,940	2,793
Beginning in Future Ye	ears														
City Wide 6301841002 ML -	Carpet Removal (Wing C1 East)	-	-	-	-	-	-	271	90	-	-	-	-	271	90 2021 2021
City Wide 6301841800 ML -	Refurbishment of A Wing	-	-	-	-	-	-	-	-	-	-	1,885	1,485	1,885	1,485 2023 2025
City Wide 6301845801 ML 8	WL - Parking Lot Resurfacing	-	-	-	-	-	-	15	-	742	416	-	-	757	416 2021 2022
City Wide 6301851801 ML 8	& WL - Security Systems	-	-	-	-	200	101	-	-	-	-	-	-	200	101 2020 2020
City Wide 6301851803 ML 8 Heat	WL - Circulation Pumps (Cooling and ing)	-	-	-	-	10	-	417	18	-	-	-	-	427	18 2020 2021
City Wide 6301855801 ML -	Building Components Study	-	-	-	-	60	-	-	-	-	-	-	-	60	- 2020 2020
City Wide 6302041001 ML -	Refurbish Basement	-	-	-	-	-	-	-	-	-	-	1,004	679	1,004	679 2024 2026
City Wide 6302041004 WL -	Vinyl Flooring Replacement	-	-	-	-	-	-	-	-	15	-	795	-	810	- 2022 2024
	Total:	-	-	-	-	270	101	703	108	757	416	3,684	2,164	5,414	2,789
	Total: Long Term Care Homes	140	-	1,435	500	1,664	912	1,340	590	1,666	916	5,109	2,664	11,354	5,582

**Division/Department:** Long Term Care Homes - Healthy and Safe **Project ID:** 6301841001 **Category:** Replacement Project

Project Name: ML - Roof Replacement Ward(s): City Wide

Objective:

A roofing consultant surveyed the roofs at Macassa Lodge in 2018 and determined that replacement is required as they had reached end of life and leaks have developed. The consultant also gave cost estimates which are reflected in this sheet. A Wing to be done in 2019; C Wing - 2020; E Wing - 2021; S Wing - 2022 and D Wing 2023.

\*Cost of the project also includes a 6% project management fee which is being charged to the Division by Public Works for project management services.

Start Date: 2018
Completion Date: 2023
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2018

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,270		710	765	455	810	530						
Consultant	70	70											
Project Management	197		43	46	27	49	32						
Total: Expenses	3,537	70	753	811	482	859	562						
Г													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	744	70	253			359	62						
Total: Revenues	744	70	253			359	62						
Net Cost	2,793	0	500	811	482	500	500	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	500		500										
Total: Financing Sources	500		500										
Funding Required	2,293	0	0	811	482	500	500	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.97

Division/Department: Long Term Care Homes - Healthy and Safe Project ID: 6301841801 Category: Replacement Project

Project Name: WL - 1989 Wing Roof Replacement Ward(s): City Wide

#### Objective:

The Rose/Oak reconstruction in 1989 provided for both sloped asphalt shingles and flat roofing, consisting of plywood, asphaltic membrane assemblies and gravel covering, most likely over rigid insulation. The presence of a vapour barrier cannot be confirmed. This roofing has a life expectancy, with regular maintenance of up to 25-30 years. Deterioration is evident and although preventative maintenance and repairs have extended the life expectancy of these elements, replacement is essential to the integrity of the building envelope.

\*Cost of the project also includes an 8% project management fee in 2019 which is being charged to the Division by Public Works for project management services.

Start Date: 2018 Completion Date: 2019

Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2008

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	307		307										
Consultant	70	70											
Project Management	25		25										
Total: Expenses	402	70	332										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	402	70	332										

1101011403 (000 3)	. Ota.	110 2010	2010	2020	2021	2022	2020	2024	2020	2020	2021	2020	2023 40
From Reserves	402	70	332										
Total: Revenues	402	70	332										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.14
Health and Safety	16.00	0-10	1.44
Operating Budget/Financial Impact	9.00	0-10	0.54
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.41

Division/Department: Long Term Care Homes - Healthy and Safe Project ID: 6301841802 Category: Renovation Project

Project Name: ML - D Wing- Refurbishment Ward(s): City Wide

Objective:

The Macassa D-wing was constructed in 1956, upgraded in 1988, and classified by the MOHLTC as an 'Older A' - the provincial bed renewal program is at this time upgrading facilities classified as 'D' and 'C' standards. Refurbishments required include: HVAC replacement, refurbish resident rooms/washrooms, resident common areas (lounges, dining rooms, activity rooms), Nursing office and ancillary rooms (med room, treatment room, linen room, utility room) estimated costs for the project to be refined. A feasibility study will provide more information to inform Council of options related to renovation/rebuilding and will allow us to be better prepared for the MOHLTC call to renovate 'Older A' classification of LTC beds (date yet TBD).

Start Date: 2019 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2008

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	60	110 2010	60	2020	2021		2020		2020	2020	2021	2020	2020 10
Total: Expenses	60		60										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	60		60										
Total: Revenues	60		60										
Net Cost	0	0	0	0	0	0	0	0	(	0	0	0	
Funding Required	0	0	0	0	0	0	0	0	(	0 0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.05

**Division/Department:** Long Term Care Homes - Healthy and Safe **Project ID:** 6301941001 **Category:** Renovation Project

Project Name: WL - Main Entrance Redesign Ward(s): City Wide

Objective:

A building condition assessment was completed that identified the current barrier free main entrance at WL posed a potential risk to residents

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due to the slope into the parking lot. The slope originates at the main entrance that leads directly into the driveway and main parking lot. A design proposal is required to address this risk to the Residents. It is essential to provide a Barrier Free Compliant accessible entrance and concrete platform that is safe for the Residents, as per the Building Condition Assessment Study. An upgrade, in keeping with these findings, should be undertaken to prevent safety hazards for unattended Residents and those in wheelchairs with limited strength and/or ability to control mobility, as per the outcome from the recommended study.

Start Date: 2019 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset**: No **Capital Budget Initiation**: 2019

0

0

0

0

Program Type: Homes for the Aged

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	10		10		2021		2020	202.		2020	202.		
-													
Relocation/Renovation Costs	40		40										
Total: Expenses	50		50										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	50	110 2010	50	2020	2021		2020		2020		2021		2020 10
Total: Revenues	50		50										
Net Cost	0		0	0	_	_	_	0		0 0	_	_	

0

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0

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0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

0

**Funding Required** 

0

0

0

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			7.21

**Division/Department:** Long Term Care Homes - Healthy and Safe **Project ID:** 6301941002 **Category:** Safety

**Project Name:** WL - Dish Room/Physio & Salon Exhaust & Supply **Ward(s):** City Wide

#### Objective:

The air circulation was non-existent in the Trillium Court/Maple Lane and Beech Avenue/Lilac Lane dish rooms, Physio office & gym, and hair salon when the Variable Frequency Drive failed in the Spring of 2018. This heightened the awareness of the lack of supply and exhaust in each of these areas. The air-movement under the most ideal conditions is minimal, creating working conditions that are problematic. Investigation demonstrated that the air duct transporting air is insufficiently sized and the exhaust vent is incapable of drawing sufficient sfm (square feet per minute) to reduce heat in the serveries. The odour in the hair salon when air doesn't move impacts anyone in that space. \*Cost of the project also includes a 10% project management fee in 2020 which is being charged to the division by Public Works for project management services

Start Date: 2019 Completion Date: 2020

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	25		25										
Project Management	18			18									
Relocation/Renovation Costs	175			175									
Total: Expenses	218		25	193									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	218		25	193									
Total: Revenues	218		25	193									
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.73

Division/Department: Long Term Care Homes - Healthy and Safe Project ID: 6301941003 Category: Energy Management

Project Name: WL - Radient Heating Panel/Thermostat Controls Ward(s): City Wide

Objective: Start Date:

Equip Radiant Panels with thermostat controls need to be addressed. Panels located in the Beech Ave, Lilac Lane, Trillium Court, and Maple Lane Dining/Living room spaces, Nursing Stations, Offices on Second Level, Heritage Room, Training Room, Quiet Room, Hair Salon, Exam Room, Physio Office & Gym, 2nd floor centre core and 1st floor centre core. These panels use excessive energy and require thermostats as, at the current time, they cannot be shut off until June 1st of each year. The combined HVAC and BAS upgrade Project Charter outlines an annual estimated energy savings of approximately \$6,000. Using a blended annualized rate\$0.12/kWh for electricity and \$0.27/m3 for natural gas.

\*Cost of the project also includes a 10% project management fee which is being charged to the Division by Public Works for project management services.

Start Date: 2019
Completion Date: 2020

Status: Recommended

**Tangible Capital Asset**: No **Capital Budget Initiation**: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	25		25										
Project Management	12			12									
Relocation/Renovation Costs	120			120									
Total: Expenses	157		25	132									

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	157		25	132									
Total: Revenues	157		25	132									
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)		(6)	
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.73

**Division/Department:** Long Term Care Homes - Healthy and Safe **Project ID:** 6301941006 **Category:** Renovation Project

Project Name: WL - Servery Retrofit (Cabinet and Counter Replacement) Ward(s): City Wide

### Objective:

The arborite counters in the servery locations (six) are cracked and chipped therefore, promoting bacteria in a food service environment and notably, they are at the end of life. The lower cabinetry is no longer standing up and needs to be replaced with a more substantial commercial grade product that will withstand wear. Quartz countertops are an excellent choice for commercial applications as they are non-porous, making them safe for use in the food service and health care industries. In addition, cabinet doors should be constructed of a solid product and not MDF.

\*Cost of the project also includes a 10% project management fee in 2020 which is being charged to the division by Public Works for project management services

Start Date: 2019 Completion Date: 2020

Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	30		30										
Project Management	18			18									
Relocation/Renovation Costs	180			180									
Total: Expenses	228		30	198									
							1						
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	228		30	198									
Total: Revenues	228		30	198									
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
	-		-										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			7.21

**Division/Department:** Long Term Care Homes - Healthy and Safe **Project ID:** 6301951002 **Category:** Equipment Replacement

Project Name: ML & WL - Annual Resident Care Equipment Replacement Ward(s): City Wide

Objective:

Ongoing replacement of resident care equipment - mechanical lifts, tub and shower chairs, etc. There is an ongoing need for the replacement of mechanical lifts used for resident care. This is essential to maintain safe equipment that is used by staff and for our residents.

2019 planned expenditures include 8-10 mechanical lifts. Information on cost per lift is identified at time of request based on discounts applied etc. Cost per lift typically ranges from \$8k to \$12k. The choice of lifts is also dependant on the needs of residents at the time of ordering.

Start Date: 2019 Completion Date: 2027

Status: Recommended

**Tangible Capital Asset**: Yes **Capital Budget Initiation**: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	1,208		80	60	155	50	168	180	320	70	125		
Total: Expenses	1,208		80	60	155	50	168	180	320	70	125		
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	1,208		80	60	155	50	168	180	320	70	125		
Total: Revenues	1,208		80	60	155	50	168	180	320	70	125		
Not Coot	•	•	0	•	•	•	•	•	•	•		•	
Net Cost	0	0	0	0	0	0	0	0	0	0	U	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.45
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.94

**Division/Department:** Long Term Care Homes - Healthy and Safe **Project ID:** 6301951005 **Category:** Equipment Replacement

Project Name: ML - Rooftop Unit (HVAC) Replacement Ward(s): City Wide

Objective:

Replace rooftop AC units 1, 2, 3, 4 at Macassa Lodge. These units are at the end of their lifecycle (installed in 1996) and parts are becoming difficult to obtain. The units provide cooling to resident areas (Auditorium, Tuck Shop, Resident Library and E Wing dining room) and staff areas (S Wing offices, Staff Dining Room).

Start Date: 2019 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	80		80										
Total: Expenses	80		80										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	80		80										
Total: Revenues	80		80										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.73



West Bullet		Pre 2019		201	2019		2020		2021		2	2023 to 2028			Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Health</u>	y and Safe Communities- Other Divisions														
Include	d in the Financing Plan														
	2051255204 Neighbourhood Strategy	2,000	2,000	235	-	-	-	-	-	-	-	-	-	2,235	2,000 2019 2020
City Wide	e 6501941100 Human Services Integration - Continuous Improvement Projects	-	-	160	160	-	-	-	-	-	-	-	-	160	160 2019 2019
City Wide	e 6731641601 Hamilton's Community Bed Bug Strategy	902	-	158	158	-	-	-	-	-	-	-	-	1,060	158 2016 2019
	Total:	2,902	2,000	553	318	-	-	-	-	-	-	-	-	3,455	2,318
	Total: Healthy and Safe Communities- Other Divisions	2,902	2,000	553	318	-	-	-	-	-	-	-	-	3,455	2,318

**Division/Department:** Healthy and Safe Communities- Other Divisions - **Project ID:** 2051255204 **Category:** Annual Projects

Project Name: Neighbourhood Strategy Ward(s): City Wide

Objective:

The Neighbourhood Action Strategy is undergoing a change in how it supports neighbourhoods. Beginning in 2019 all neighbourhoods will be able to access and be provided supports through the Neighbourhood Development team. These supports will align with the priorities and plans as determined by the residents. Through staff supported engagement activities, residents will determine the plans and activities that best represent the needs of their neighbourhood. These can include community events, community planning meetings, clean up projects, movie nights, etc. Staff will work with Councillors offices to determine the best approach for each community. This funding will support the projects and services through 2019 and 2020.

Start Date: 2019
Completion Date: 2020

Status: Recommended

Tangible Capital Asset:NoCapital Budget Initiation:2011Program Type:Other

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	80		80										
Other Capital Expenditures	2,000	2,000											
Program Costs	155		155										
Total: Expenses	2,235	2,000	235										
							1						
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	235		235										
Total: Revenues	235		235										
Net Cost	2,000	2,000	0	0	0	0	0	0	0	0	0	0	0
	2,000	2,000			0				0				0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.29

**Division/Department:** Healthy and Safe Communities- Other Divisions - **Project ID:** 6501941100 **Category:** Renovation Project

Project Name: Human Services Integration - Continuous Improvement Projects Ward(s): City Wide

#### Objective:

Healthy and Safe Communities delivers a wide range of services to residents, many of whom access multiple services. Currently, services are delivered from traditional programmatic silos. Healthy and Safe Communities is developing a plan to integrate services it delivers to improve the client experience and outcomes. Starting Point projects are being identified that can be implemented relatively quickly to serve as experiments and opportunities to learn. Office space, reception areas and service counters are all configured to address the needs of existing services. Some initial starting points also focus on delivering services outside of traditional office settings to make services more accessible. Implementing the plan will require the renovation and reconfiguration of service counters, lobbies and office space to reflect new approaches to service delivery.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Renovations

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Relocation/Renovation Costs	160		160										
Total: Expenses	160		160										
Net Cost	160	0	160	0	0	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	160		160										
From Operating Fund  Total: Financing Sources			160 <b>160</b>										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	2.90
Total			5.64

**Division/Department:** Healthy and Safe Communities- Other Divisions -Project ID: 6731641601 Category: Residential Structures

**Project Name:** Hamilton's Community Bed Bug Strategy Ward(s): City Wide

Objective:

In 2015, Council approved a 3 year implementation of the Bed Bug Strategy to provide education, training and direct community support related to bed bugs. Goals include minimizing movement of pests to new locations, identifying and reducing infestations that can serve as reservoirs to spreading bed bugs, and creating living/work/community spaces that are less receptive to bed bugs. Results to date are positive. Tangible Capital Asset: With the program designed and community supports in place, reduced staff time is required to sustain the program.

Start Date: 2016 **Completion Date:** 2019

Status: Recommended

No **Capital Budget Initiation:** 2016

**Program Type:** Residential Structures

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Community Development	496	340	156										
Education/Health Promotion	77	75	2										
Internal Resources/Staffing	477	477											
Program Costs	10	10											
Total: Expenses	1,060	902	158										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	735	735											
Other Internal Sources	167	167											
Total: Revenues	902	902											
		-	.==	_									
Net Cost	158	0	158	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	158		158										
Total: Financing Sources	158		158										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.73



		Pre 20		201		20:		202		202		2023 to			Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Hamilte</u>	on Paramedic Service														
Include	d in the Financing Plan														
City Wide	2 7641951100 Annual Paramedic Service Vehicle Replacement	-	-	1,269	-	1,414	-	2,007	-	1,190	-	8,495	-	40,396	- 2019 2019
City Wide	e 7641951101 Annual Paramedic Service Equipment Replacement	-	-	265	-	2,461	-	122	-	2,321	-	5,791	-	33,982	- 2019 2019
City Wide	7641951102 Paramedic Helmet Replacement	-	-	172	172	-	-	-	-	-	-	-	-	172	172 2019 2019
City Wide	7641951103 Ambulance Enhancement	-	-	260	260	265	265	270	270	275	275	-	-	1,070	1,070 2019 2019
	Total	-	-	1,966	432	4,140	265	2,399	270	3,786	275	14,286	-	75,620	1,242
	Total: Hamilton Paramedic Service	е -	-	1,966	432	4,140	265	2,399	270	3,786	275	14,286	-	75,620	1,242

**Division/Department:** Hamilton Paramedic Service - Healthy and Safe **Project ID:** 7641951100 **Category:** Vehicles-Replacement

Project Name: Annual Paramedic Service Vehicle Replacement Ward(s): City Wide

Objective:

Ambulances and Emergency Response Vehicles (ERV) are highly specialized vehicles, built to Ministry-mandated specifications. Paramedic Service Vehicle replacement is based on MOHLTC standards and equipment life cycle. The Hamilton Paramedic Service replaces vehicles on a six to eight (6-8) year cycle, which is longer than most peer ambulance services. Ten (10) vehicles are scheduled for replacement in 2019: six (6) ambulances, three (3) ERV and one (1) Emergency Support Unit. Procurement lead time for these specialized vehicles can be 6 - 8 months and is driven by manufacturer production cycles and availability of specialized vendors for fit-up.

Start Date: 2019 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019

Program Type: EMS Vehicles

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Vehicle Purchases	40,396		1,269	1,414	2,007	1,190	789	1,302	1,328	1,592	2,365	1,119	26,021
Total: Expenses	40,396		1,269	1,414	2,007	1,190	789	1,302	1,328	1,592	2,365	1,119	26,021
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	40,396		1,269	1,414	2,007	1,190	789	1,302	1,328	1,592	2,365	1,119	26,021
Total: Revenues	40,396		1,269	1,414	2,007	1,190	789	1,302	1,328	1,592	2,365	1,119	26,021
Not Coot	0	0	0	0	0	0	0	0	0	0	0	0	•
Net Cost	0	0	0	0	U	0	U	0	0	U	U	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Hamilton Paramedic Service - Healthy and Safe Project ID: 7641951101 Category: Equipment Replacement

**Project Name:** Annual Paramedic Service Equipment Replacement Ward(s): City Wide

Start Date: Objective: **Completion Date:** 

Ancillary Paramedic equipment is purchased based on MOHLTC Equipment Standards and equipment life cycles. 2019 requirements include life-cycle replacement of mask fit test devices and a training simulator, replacement of 47 Public Access Defibrillators (PAD) and accessories, service warranty extension for Zoll X-Series defibrillator/monitors and Stryker Power-Systems and Power Cots, and replacement of portable suction units, stairchairs, and response bags. All equipment replacement in the capital program is scheduled in accordance with the long term capital plan which includes an ongoing increase in contributions from the 50% MOHLTC-funded Operating Budget to capital reserves.

2019 Recommended Status:

2019

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019

**Program Type: EMS** Equipment

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	5,607						911					1,006	3,690
Equipment	28,375		265	2,461	122	2,321	165	273	146	316	2,831	143	19,332
Total: Expenses	33,982		265	2,461	122	2,321	1,076	273	146	316	2,831	1,149	23,022
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	33,982		265	2,461	122	2,321	1,076	273	146	316	2,831	1,149	23,022
Total: Revenues	33,982		265	2,461	122	2,321	1,076	273	146	316	2,831	1,149	23,022
r													
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			

**Division/Department:** Hamilton Paramedic Service - Healthy and Safe **Project ID:** 7641951102 **Category:** Equipment Replacement

Project Name: Paramedic Helmet Replacement Ward(s): City Wide

Objective:

Paramedic helmets are purchased based on MOHLTC Equipment Standards and equipment life cycles. In-service helmets are at the end of their service life and are expected to be replaced with approximately 430 (four hundred and thirty) individual-issued helmets, consistent with MOHLTC requirements and equipment best practice. The expected life cycle for these helmets is 10 years and will be replaced as part of the annual equipment replacement project in 2029.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Program Type: EMS Equipment

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	172		172										
Total: Expenses	172		172										
Net Cost	172	0	172	0	0	0	0	0		0 (	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	172		172										
T-1-1 Fig 0	172		172										
Total: Financing Sources	1/2		1/2										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	17		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.74

**Division/Department:** Hamilton Paramedic Service - Healthy and Safe Project ID: 7641951103 Category: Vehicles-New

**Project Name: Ambulance Enhancement** Ward(s): City Wide

Objective:

Obtain one additional ambulance with ancillary equipment to provide emergency response 24 hours per day, 7 days per week. As identified in Business Case # 2018-09 and the Paramedic Service 2017 Annual Report (HSC18020), the Service continues to experience service demand growth at a rate greater than overall population growth. For the past 7 years demand has increased an average of more than 4% or 2,775 9-1- Tangible Capital Asset: 1 events annually. This growth is accelerating, with the major increases occurring in seniors (over age 65). Demand is expected to grow at an accelerating rate, with minimal projection of an average of around 3,000 events, and almost 4,000 ambulance responses to these events per year from 2018 - 2022. This translates into an average increase of 12 more ambulance responses per day in each of the next four years, thus necessitating this capability enhancement.

Start Date: 2019 **Completion Date:** 2019 Status: Block Yes **Capital Budget Initiation:** 2019

**Program Type: EMS Vehicles** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Vehicle Purchases	1,070		260	265	270	275							
Total: Expenses	1,070		260	265	270	275							
Net Cost	1,070	0	260	265	270	275	0	0	0	0	C	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	1,070		260	265	270	275							
Total: Financing Sources	1,070		260	265	270	275							
Funding Required	0	0	0	0	0	0	0	0	0	0	C	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	670	687	1,421
Staffing Impacts (F.T.E)	10	10	20

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.27
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota	I		5.06



## City of Hamilton 2019 - 2028 Capital Budget Departmental Summary (000's)

	2019	2019		)	2021		2022	2	4 Year		10 Year	
	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net
Planning & Economic Development												
Included in the Financing Plan												
Economic Development	765	765	2,000	2,000	2,000	2,000	2,000	2,000	6,765	6,765	18,765	18,765
Growth Management	3,000	-	3,000	-	3,000	-	3,000	-	12,000	-	30,000	-
Licensing & By-Law Services	380	190	215	185	30	-	30	-	655	375	835	375
Parking Services	1,130	-	600	-	500	-	500	-	2,730	-	5,005	-
Planning Services	1,436	443	195	110	195	140	460	350	2,286	1,043	2,969	1,636
Tourism & Culture	2,294	1,702	180	180	130	130	75	75	2,679	2,087	3,184	2,592
Urban Renewal	2,210	2,210	2,210	2,210	2,210	2,210	2,210	2,210	8,840	8,840	22,100	22,100
Total	11,215	5,310	8,400	4,685	8,065	4,480	8,275	4,635	35,955	19,110	82,858	45,468
Beginning in Future Years												
Parking Services	-	-	200	-	250	100	150	50	600	150	1,375	400
Planning - General Manager's Office	-	-	200	200	150	150	-	-	350	350	350	350
Tourism & Culture	-	-	2,022	2,022	1,572	1,572	1,627	1,627	5,221	5,221	13,226	13,226
Total	-	-	2,422	2,222	1,972	1,822	1,777	1,677	6,171	5,721	14,951	13,976
Total: Planning & Economic Developmer	t 11,215	5,310	10,822	6,907	10,037	6,302	10,052	6,312	42,126	24,831	97,809	59,444

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7201958904 Steam Museum Landscape Restoration

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		Pre 2	019	201	9	20	20	20	21	20	22	2023	to 2028	Total	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Econo</u>	mic Development														
Include	ed in the Financing Plan														
City Wide	e 3621708900 Economic Development Initiatives	1,068	168	765	765	2,000	2,000	2,000	2,000	2,000	2,000	12,000	12,000	29,833	28,933 2017
	Total:	1,068	168	765	765	2,000	2,000	2,000	2,000	2,000	2,000	12,000	12,000	29,833	28,933
	Total: Economic Development	1,068	168	765	765	2,000	2,000	2,000	2,000	2,000	2,000	12,000	12,000	29,833	28,933

**Division/Department:** Economic Development - Planning & Economic Council's Strategic Projects Project ID: 3621708900 Category:

**Project Name: Economic Development Initiatives** Ward(s): City Wide

Objective: Start Date: 2017 **Completion Date:** 

Status: Recommended This is a Council Strategic Initiatives Project.

**Tangible Capital Asset:** To accelerate projects that create a diversified, sustainable economic base for the City of Hamilton, such as market and feasibility studies, strategic marketing campaigns, and contributions to other government partner's projects that support our

desired outcomes.

Capital Budget Initiation: 2017 Program Type: Council Priority

Yes

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	29,833	1,068	765	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Total: Expenses	29,833	1,068	765	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	900	900											
Total: Revenues	900	900											
Net Cost	28,933	168	765	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Г													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	777	12	765										
Sale of Land\Property	156	156											
Total: Financing Sources	933	168	765										
Funding Required	28,000	0	0	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	10,000

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29



		Pre 20	019	201	9	202	20	202	21	202	2	2023 to	2028	Total P	roject Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
Growtl	n Management														
Include	d in the Financing Plan														
City Wide	e 4141946100 City Share of Servicing Costs under Subdivision Agreements	-	-	3,000	-	3,000	-	3,000	-	3,000	-	18,000	-	30,000	- 2019
	Total	-	-	3,000	-	3,000	-	3,000	-	3,000	-	18,000	-	30,000	-
	Total: Growth Managemen	t -	-	3,000	-	3,000	-	3,000	-	3,000	-	18,000	-	30,000	-

**Division/Department:** Growth Management - Planning & Economic **Project ID:** 4141946100 **Category:** Development Projects

Project Name: City Share of Servicing Costs under Subdivision Agreements Ward(s): City Wide

Objective: Start Date: 2019

Budget allocation of City share of servicing costs for works constructed under subdivision agreements within plans of subdivisions. Completion Date:

Budget allocation of City share of servicing costs for works constructed under subdivision agreements within plans of subdivisions.

Completion Date:
Status: Recommended

Tangible Capital Asset:YesCapital Budget Initiation:2006Program Type:Default

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	30,000		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	
Total: Expenses	30,000		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Res-TCA	30,000		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	
Total: Revenues	30,000		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



Ward	rd Project		19 Net	201 Gross	9 Net	202 Gross	0 Net	202 Gross	1 Net	202 Gross	2 Net	2023 to Gross	2028 Net	Total P Gross	roject Start End Net Year Year
		Gross	Net	GIUSS	Net	GIUSS	Net	GIUSS	Mer	GIUSS	Net	GIUSS	Net	GIUSS	Net Teal Teal
Parking	g <u>Services</u>														
Include	d in the Financing Plan														
2	4501941900 Parking Control Squad Room	-	-	30	-	-	-	-	-	-	-	-	-	30	- 2019 2019
City Wide	4901445100 Parking Lots - Surface Repairs	275	-	100	-	100	-	-	-	-	-	200	-	675	- 2014
City Wide	4901751700 Parking Payment Equipment	767	-	100	-	-	-	-	-	-	-	-	-	867	- 2017 2019
City Wide	e 4901945900 Waterproofing Membrane Replacement - Convention Centre Parking Garage	-	-	50	-	500	-	500	-	500	-	1,500	-	3,050	- 2019 2025
City Wide	4901955900 Parking Master Plan Consultant	-	-	200	-	-	-	-	-	-	-	-	-	200	- 2019 2020
City Wide	4901957900 Online Parking Permitting Module	-	-	100	-	-	-	-	-	-	-	75	-	175	- 2019 2024
City Wide	e 4901957901 Pay-on-Foot System Replacement - York Blvd Parkade and Convention Centre Parking Garage	-	-	550	-	-	-	-	-	-	-	500	-	1,050	- 2019 2024
	Total:	1,042	-	1,130	-	600	-	500	-	500	-	2,275	-	6,047	-
Beginni	ing in Future Years														
City Wide	e 4901841800 Fence Replacement - Municipal Carparks	100	-	-	-	-	-	100	100	-	-	200	200	400	300 2018 2027
City Wide	4901841801 Elevator Replacement-York Parkade	400	-	-	-	-	-	-	-	50	50	50	50	500	100 2018 2025
2	4902051200 Fire System Replacement	-	-	-	-	100	-	-	-	-	-	50	-	150	- 2020 2025
City Wide	4902051201 Parking Payment Equipment	767	-	-	-	100	-	100	-	100	-	425	-	1,492	- 2020
2	4902151210 Elevator Upgrades - Convention Centre Parking Garage	-	-	-	-	-	-	50	-	-	-	50	-	100	- 2021 2026
	Total:	1,267	-	-	-	200	-	250	100	150	50	775	250	2,642	400
	Total: Parking Services	2,309	-	1,130	-	800	-	750	100	650	50	3,050	250	8,689	400

Recommended

Yes

**Division/Department:** 4501941900 Category: Renovation Project

Parking Control Squad Room 2 **Project Name:** Ward(s):

Start Date: 2019 Objective: **Completion Date:** 2019

Status: Upgrades to the Parking Control Squad Room. Repaint, new furniture, repair/replace flooring, and an addition of a water fountain. This 900 square foot space is the main common area for over 35 staff that include daily shift preparations, lunch facility, meetings, and shift completion. **Tangible Capital Asset:** It has been 5-10 years since any upgrades were made and the current furniture and flooring requires attention due to daily constant use. **Capital Budget Initiation:** 

2018 Additions such as a water fountain is a frequent request from staff due to lack of a kitchen facility during the majority of shift hours for simple **Program Type:** Renovations water supply for bottle fill up.

Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
30		30										
30		30										
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
30		30										
30		30										
0	0	0	0	0	0	0	0	0	0	0	0	0
0		0	0	0	_	_	_	_			_	0
	30 30 Total 30 30	30 30 Total Pre 2019 30 30	30 30 30 30 30 30 30 30 30 30 30 30 30 3	30 30 30 30 30 Total Pre 2019 2019 2020 30 30 30 30 0 0 0 0 0	30 30 30 30	30     30       30     30       Total     Pre 2019     2019     2020     2021     2022       30     30       30     30       0     0     0     0     0	30     30       30     30       30     30       Total     Pre 2019     2019     2020     2021     2022     2023       30     30     30       30     30     0     0     0     0     0     0	30     30       30     30       30     30       Total     Pre 2019     2019     2020     2021     2022     2023     2024       30     30       30     30       0     0     0     0     0     0     0	30     30       30     30       30     30       Total     Pre 2019     2019     2020     2021     2022     2023     2024     2025       30     30     30     30     30     30     30     30     30     0<	30 30 30 30	30 30 30 30	30 30 30 30

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.65

Division/Department:Parking Services - Planning & Economic DevelopmentProject ID:4901445100Category:Repairs

Project Name: Parking Lots - Surface Repairs Ward(s): City Wide

Objective: Start Date: 2014
Completion Date:

Paving and surface repairs for municipal parking lots.

Status: Recommended

Tangible Capital Asset: No Capital Budget Initiation: 2013

Program Type: Parking Lots and

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	675	275	100	100			100			100			
Total: Expenses	675	275	100	100			100			100			
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	675	275	100	100			100			100			
Total: Revenues	675	275	100	100			100			100			
Г													
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.48
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.77

Project Name: Parking Payment Equipment Ward(s): City Wide

Objective: Start Date: 2017
Completion Date: 2019

Additional funds to allow continued conversion to credit card payment and 'pay by phone' at parking payment machines (on-street and off-

street facilities).

Tangible Capital Asset: Yes
Capital Budget Initiation: 2016

Program Type: Pay and Display

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	867	767	100										
Total: Expenses	867	767	100										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	867	767	100										
Total: Revenues	867	767	100										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	
			_	_									
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29

Division/Department: Parking Services - Planning & Economic Development Project ID: 4901945900 Category: Rehabilitation Project

Project Name: Waterproofing Membrane Replacement - Convention Centre Parking Garage Ward(s): City Wide

Objective: Start Date: 2019
Completion Date: 2025

Replacement of the Waterproofing Membrane and concrete structural repairs at Convention Centre Parking Garage. Waterproofing requires Status: Recommended

replacement every 10-15 years and has now aged appropriately. Engineering Consultant required to help with assessment and specifications.

Tangible Capital Asset: Yes
Capital Budget Initiation: 2017

Program Type: Parking Lots and

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,000			500	500	500	500	500	500				
Consultant	50		50										
Total: Expenses	3,050		50	500	500	500	500	500	500				
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	3,050		50	500	500	500	500	500	500				
Total: Revenues	3,050		50	500	500	500	500	500	500				
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.80
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.01

**Division/Department:** Parking Services - Planning & Economic Development **Project ID:** 4901955900 **Category:** Plans/Studies

Project Name: Parking Master Plan Consultant Ward(s): City Wide

Objective: Start Date: 2019
Completion Date: 2020

Budget for consulting services and public engagement activities related to the creation of a city-wide Parking Master Plan as Report

Status:

Recommended

PED18155 to be presented to Council on July 13, 2018.

Tangible Capital Asset: No Capital Budget Initiation: 2018

Program Type: Technical Studies &

Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
200		200										
200		200										
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
50		50										
85		85										
65		65										
200		200										
0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	
	200 200 Total 50 85 65 200	200 200  Total Pre 2019 50 85 65 200 0 0	200         200           200         200           Total         Pre 2019         2019           50         50           85         85           65         65           200         200	200         200           200         200           Total         Pre 2019         2019         2020           50         50         85           65         65         65           200         200         0	200         200           200         200           Total         Pre 2019         2019         2020         2021           50         50         85         85         65         65         65         200         200         0	200         200           200         200           Total         Pre 2019         2019         2020         2021         2022           50 <td>200         200           200         200           Total         Pre 2019         2019         2020         2021         2022         2023           50&lt;</td> <td>200         200         200           200         200         200           Total         Pre 2019         2019         2020         2021         2022         2023         2024           50         <td< td=""><td>200         200         200           Total         Pre 2019         2019         2020         2021         2022         2023         2024         2025           50         <td< td=""><td>200         200         200         200         200         200         200         202         2022         2023         2024         2025         2026           50</td></td<><td>200         200         200         200         200         2019         2020         2021         2022         2023         2024         2025         2026         2027           50         5</td><td>200         200         200         200         200         202         2021         2022         2023         2024         2025         2026         2027         2028           50         50         50         65</td></td></td<></td>	200         200           200         200           Total         Pre 2019         2019         2020         2021         2022         2023           50<	200         200         200           200         200         200           Total         Pre 2019         2019         2020         2021         2022         2023         2024           50 <td< td=""><td>200         200         200           Total         Pre 2019         2019         2020         2021         2022         2023         2024         2025           50         <td< td=""><td>200         200         200         200         200         200         200         202         2022         2023         2024         2025         2026           50</td></td<><td>200         200         200         200         200         2019         2020         2021         2022         2023         2024         2025         2026         2027           50         5</td><td>200         200         200         200         200         202         2021         2022         2023         2024         2025         2026         2027         2028           50         50         50         65</td></td></td<>	200         200         200           Total         Pre 2019         2019         2020         2021         2022         2023         2024         2025           50 <td< td=""><td>200         200         200         200         200         200         200         202         2022         2023         2024         2025         2026           50</td></td<> <td>200         200         200         200         200         2019         2020         2021         2022         2023         2024         2025         2026         2027           50         5</td> <td>200         200         200         200         200         202         2021         2022         2023         2024         2025         2026         2027         2028           50         50         50         65</td>	200         200         200         200         200         200         200         202         2022         2023         2024         2025         2026           50	200         200         200         200         200         2019         2020         2021         2022         2023         2024         2025         2026         2027           50         5	200         200         200         200         200         202         2021         2022         2023         2024         2025         2026         2027         2028           50         50         50         65

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29

**Division/Department:** Parking Services - Planning & Economic Development **Project ID:** 4901957900 **Category:** Computer Software Purchases

Project Name: Online Parking Permitting Module Ward(s): City Wide

Objective: Start Date: 2019
Completion Date: 2024

Purchase of an online parking permitting module that will allow customers to purchase monthly permits online. This will eliminate the need for Status:

the existing database that is incompatible with Microsoft Windows 10.

Tangible Capital Asset: Yes
Capital Budget Initiation: 2017

Program Type: Computer Technology

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Software	175		100					75					
Total: Expenses	175		100					75					
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	175		100					75					
Total: Revenues	175		100					75					
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29

Division/Department: Parking Services - Planning & Economic Development Project ID: 4901957901 Category: Equipment Replacement

Project Name: Pay-on-Foot System Replacement - York Blvd Parkade and Convention Centre Parking Garage Ward(s): City Wide

Objective: Start Date: 2019
Completion Date: 2024

Replacement of the payment/gate system at the Convention Center Garage and York Boulevard Parkade. The system has passed its shelf

Status:

Recommended

life (approximately 15 years old) and the wiring and computer components can no longer be updated.

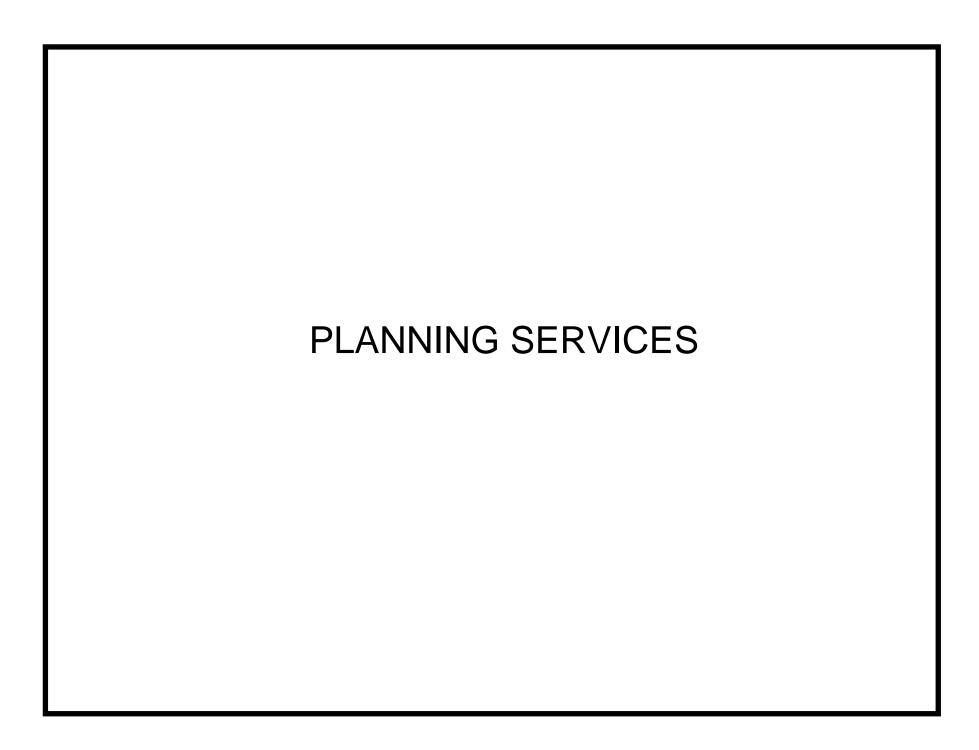
Tangible Capital Asset: Yes
Capital Budget Initiation: 2017

Program Type: Pay and Display

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	1,050		550					500					
Total: Expenses	1,050		550					500					
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	1,050		550					500					
Total: Revenues	1,050		550					500					
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	C
			_									_	
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29



		Pre 2	019	201	9	202	20	202	1	202	2	2023 to	2028	Total I	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Planni</u>	ng Services														
Include	ed in the Financing Plan														
City Wide	e 8120955900 Community Planning Studies	836	286	100	69	100	100	100	100	100	100	100	100	1,336	755 2018 2023
City Wide	e 8121255620 Part IV Designation of Properties under the Ontario Heritage Act	620	620	31	31	-	-	-	-	75	75	483	483	1,650	1,650 2012
City Wide	e 8121755700 Woodland Protection Strategy	150	150	175	18	-	-	-	-	-	-	-	-	325	168 2017
City Wide	e 8121755706 Planning & Zoning Growth Area	525	-	525	53	-	-	-	-	165	162	-	-	1,215	215 2017 2022
City Wide	e 8121957900 3D Model Development	-	-	120	12	-	-	-	-	-	-	-	-	120	12 2019 2020
City Wide	e 8121957901 Digital Planning Applications	75	75	385	250	-	-	-	-	-	-	-	-	460	325 2019 2021
City Wide	e 8141655600 City Wide Employment Survey	325	10	100	10	95	10	95	40	120	13	100	10	835	93 2016 2023
	Total:	2,531	1,141	1,436	443	195	110	195	140	460	350	683	593	5,941	3,218
	Total: Planning Services	2,531	1,141	1,436	443	195	110	195	140	460	350	683	593	5,941	3,218

**Division/Department:** Planning Services - Planning & Economic Project ID: 8120955900 Category: Plans/Studies

Community Planning Studies **Project Name:** Ward(s): City Wide

Objective:

This project is to be used for Community Planning Studies associated with secondary plan development, revision, implementation and other small area development studies that are not associated with development of new secondary plans for Nodes and Corridors (defined in the Urban Hamilton Official Plan). Studies range from \$50,000 for a design study to \$200,000 for a secondary plan, therefore to maintain sufficient Tangible Capital Asset: funds available through the next five years, an additional \$400,000 is requested in total over four years starting in 2018. Community engagement is a significant component of these studies and therefore the costs of these studies. With the City's Public Engagement Strategy, there is an expectation of robust and innovative engagement processes as part of these studies. These studies implement and advance the city's growth objectives.

Start Date: 2018 **Completion Date:** 2023 Status: Block No **Capital Budget Initiation:** 2008

**Program Type:** Plans/Studies

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Studies	1,336	836	100	100	100	100	100						
Total: Expenses	1,336	836	100	100	100	100	100						
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res-NCA	10		10										
Dev Charges - Non-Res-TCA	265	265											
Dev Charges - Res-NCA	21		21										
Dev Charges - Res-TCA	285	285											
Total: Revenues	581	550	31										
Not Coot	755	200	<b>CO</b>	400	400	400	400	•				•	
Net Cost	755	286	69	100	100	100	100	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	325	256	69										
Total: Financing Sources	325	256	69										
Funding Required	430	30	0	100	100	100	100	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29

**Division/Department:** Planning Services - Planning & Economic **Project ID:** 8121255620 **Category:** Plans/Studies

Project Name: Part IV Designation of Properties under the Ontario Heritage Act Ward(s): City Wide

#### Objective:

The money will be used to retain consultants to carry out cultural heritage assessments of properties on municipal register on Council approved work plan for potential designation. Assessments will utilize City's Evaluation Criteria and Ontario Heritage Act criteria to assess properties and make recommendations regarding designation. Based on motion passed by Municipal Heritage Committee on April 21, 2011 and approved by Council in June 2011. 18 year Council approved work plan currently includes over 100 properties. Current "backlog" exceeds/contradictory to Council approved time lines for designations. In some cases affects property owner ability to move forward. Work will assist in reducing wait time for designations. Through Report PED16049, \$400K was transferred to the Part IV Designation of Property Capital Project. Transfer will assist with the work plan until 2021. Additional funds needed in 2022 to complete the work plan. Work implements the City's Strategic Priority of "Culture and Diversity."

Start Date: 2012 Completion Date:

Status: Block

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2012

Program Type: Plans/Studies

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	1,090	60	31			75	77	78	80	81	83	84	441
Internal Resources/Staffing	560	560											
Total: Expenses	1,650	620	31			75	77	78	80	81	83	84	441
Net Cost	1,650	620	31	0	0	75	77	78	80	81	83	84	441
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	651	620	31										
Total: Financing Sources	651	620	31										
Funding Required	999	0	0	0	0	75	77	78	80	81	83	84	441

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.63
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.14

**Division/Department:** Planning Services - Planning & Economic **Project ID:** 8121755700 **Category:** Plans/Studies

Project Name: Woodland Protection Strategy Ward(s): City Wide

Objective: Start Date: 2017 Completion Date:

The purpose of this project is to identify significant woodlands that require protection. Since the adoption of the Rural Hamilton Official Plan in 2006 and the Urban Hamilton Official Plan in 2009, the province has identified the need to update the Significant Woodland Schedules of the Official Plans to meet provincial requirements. The City must conform to provincial policy. This project will require extensive data analysis and collection, preparation of reports and public consultation.

Capital Budget Initiation: 2017
Program Type: Plans/Studies

Block

No

Status:

**Tangible Capital Asset:** 

The state of the s

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	250	150	100										
Internal Resources/Staffing	45		45										
Other Capital Expenditures	30		30										
Total: Expenses	325	150	175										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res-NCA	58		58										
Dev Charges - Res-NCA	99		99										
Total: Revenues	157		157										
Net Cost	168	150	18	0	0	0	0	0	0	0	0	0	C
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	18		18										
Total: Financing Sources	18		18										
Funding Required	150	150	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.51

**Division/Department:** Planning Services - Planning & Economic **Project ID:** 8121755706 **Category:** Plans/Studies

Project Name: Planning & Zoning Growth Area Ward(s): City Wide

Objective:

The Growth Plan for the Greater Golden Horseshoe includes policies that require densities of 150 persons and jobs per hectare around LRT station stops. Building on the three LRT zones, additional policy and zoning work is required to identify specific geographic areas where additional intensification can occur. In addition, there are a number of larger sites along the corridor that could accommodate buildings in excess of 8 stories. Detailed planning for these areas will support the Strategic Priorities of Economic Growth & Prosperity and Built Environment & Infrastructure.

Start Date: 2017 Completion Date: 2022

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2016

Program Type: Plans/Studies

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Software	50	50											
Consultant	550	275	275										
Internal Resources/Staffing	500	200	200			100							
Other Capital Expenditures	115		50			65							
Total: Expenses	1,215	525	525			165							
Г													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res-NCA	175		174			1							
Dev Charges - Non-Res-TCA	362	362											
Dev Charges - Res-NCA	463	163	298			2							
Total: Revenues	1,000	525	472			3							
Net Cost	215	0	53	0	0	162	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	53		53										
Total: Financing Sources	53		53										
Funding Required	162	0	0	0	0	162	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.51

**Division/Department:** Planning Services - Planning & Economic **Project ID:** 8121957900 **Category:** Development Projects

Project Name: 3D Model Development Ward(s): City Wide

#### Objective:

Financing Sources (000's)

**Total: Financing Sources** 

From Operating Fund

**Funding Required** 

A 3D model of the Downtown was developed to assist with the DC study and with analysis for the Downtown Secondary Plan update. This model has also been used in analysis of development applications both in downtown and other areas of the City with smaller model constructions. The development industry uses city-wide publicly accessible models to prepare and support development applications across the GTAH. Hamilton is behind many other mid-sized and large municipalities in developing 3D capabilities and having a publicly accessible City-wide 3D model. The model will assist with digital submissions and assist in development review process, contributing towards Open for Business objectives. In addition, the graphic capabilities of the 3D Model software allows staff to incorporate better visualizations of build-outs and to illustrate design and planning objectives, enhancing community engagement. The majority of the request will pay for additional staff resources on a temporary basis to develop the city-wide model.

Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2018

Program Type: Computer Technology

2029-43

_ [													
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	10		10										
Computer Software	10		10										
Internal Resources/Staffing	100		100										
Total: Expenses	120		120										
	120		120										
	120		120										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
		Pre 2019		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Revenues (000's)  Dev Charges - Non Res-NCA	<b>Total</b>	Pre 2019	<b>2019</b> 40	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Revenues (000's)  Dev Charges - Non Res-NCA  Dev Charges - Res-NCA	<b>Total</b> 40 68	Pre 2019	<b>2019</b> 40 68	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	3		24
Staffing Impacts (F.T.E)			

Pre 2019

Total

Project Rating Attributes		Weight	Rating	Weighted Rank
Contractual/Legislated Obligations		46.00	0-10	
Health and Safety		16.00	0-10	
Operating Budget/Financial Impact		9.00	0-10	
Strategic Direction (Dominant Project Theme)		29.00	0-1	0.29
	Total			0.29

Division/Department: Planning Services - Planning & Economic Project ID: 8121957901 Category: Information Management Development

Project Name: Digital Planning Applications Ward(s): City Wide

Objective:

"The Neville Report", PED15052 identified the need to adopt technology to assist staff in executing their duties to improve the development approvals process and continue the "Open for Business" model. Money would be used to develop a digital portal for online submission, circulation, review and live/real time status tracking of development applications using the AMANDA system. Hire a Senior Project Manager and retain a consultant/business analyst to undertake visioning, best practices review, stakeholder consultation and a needs assessment to identify opportunities to improve customer service and allow live/real time review of applications. Develop an implementation strategy including hardware and software requirements and identify other opportunities for improved, standardized data management to support open data.

Start Date: 2019
Completion Date: 2021
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2017
Program Type: Information

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	150		150										
Consultant	100		100										
Internal Resources/Staffing	210	75	135										
Total: Expenses	460	75	385										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
, ,		FIE 2019		2020	2021	2022	2023	2024	2025	2020	2021	2020	2029-43
Dev Charges - Non Res-NCA	50		50										
Dev Charges - Res-NCA	85		85										
Total: Revenues	135		135										
Net Cost	325	75	250	0	0	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	250		250										
Total: Financing Sources	250		250										
Funding Required	75	75	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.57

**Division/Department:** Planning Services - Planning & Economic **Project ID:** 8141655600 **Category:** Plans/Studies

Project Name: City Wide Employment Survey Ward(s): City Wide

Objective: Start Date: 2016
A City wide employment survey is conducted on an annual basis for the purposes of developing a comprehensive employment database. Completion Date: 2023

A City wide employment survey is conducted on an annual basis for the purposes of developing a comprehensive employment database. This data is required to be collected annually to fulfill several mandatory requirements - monitoring provincial growth targets and Official Plan targets, bench-marking and performance measurements and reporting for a variety of city matters including Neighborhood Strategy areas, transportation and infrastructure master plans. In addition, to assist with the City's economic health and support the Strategic Priority of Economic Prosperity & Growth, develop policy for decision making and Economic Development efforts. In addition, this data is used by other

Capital Budget Initiation: 2013
Program Type: Plans/Studies

Status:

**Tangible Capital Asset:** 

Recommended

No

Economic Prosperity & Growth, develop policy for decision making and Economic Development efforts. In addition, this data is used by other Program Type: Plans/Studie Departments (i.e. City Manager's office).

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	54	19	15			20							
Computer Software	239	119	20	25	25	25	25						
Employee Related Costs	67	67											
Internal Resources/Staffing	475	120	65	70	70	75	75						
Total: Expenses	835	325	100	95	95	120	100						
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res-NCA	169	28	28	26	26	33	28				-		
Dev Charges - Non-Res-TCA	57	57											
Dev Charges - Res-NCA	439	153	62	59	29	74	62						
Dev Charges - Res-TCA	61	61											
From Program Reserves	16	16											
Total: Revenues	742	315	90	85	55	107	90						
Net Cost	93	10	10	10	40	13	10	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	20	10	10										
Total: Financing Sources	20	10	10										
Funding Required	73	0	0	10	40	13	10	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29



### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

	Pre 20	019	201	9	202	20	202	:1	2022	2	2023 to	2028	Total P	roject Start End
Ward Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
Planning - General Manager's Office														
Beginning in Future Years														
City Wide 8121457600 AMANDA Implementation	1,820	-	-	-	200	200	150	150	-	-	-	-	2,170	350 2017 2019
Total:	1,820	-	=	-	200	200	150	150	-	-	-	-	2,170	350
Total: Planning - General Manager's Office	1,820	-	-	-	200	200	150	150	-	-	-	-	2,170	350



### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

		Pre 2	2019	20	)19	20	20	20	21	20	22	2023 t	o 2028	Total	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net Year Year								
<u>Tourisn</u>	n & Culture														
Included	l in the Financing Plan														
9	7101741707 Battlefield Barn Restoration	135	-	500	-	-	-	-	-	-	-	-	-	635	- 2019 2021
City Wide	7201658600 Collections Registration Preservation Project	267	267	55	55	55	55	55	55	-	-	-	-	432	432 2016 2021
2	7201841803 St. Mark's Interior Restoration	500	500	1,000	1,000	-	-	-	-	-	-	275	275	1,775	1,775 2017 2025
City Wide	7201858802 Art and Monuments	55	55	55	55	75	75	75	75	-	-	-	-	260	260 2018 2022
City Wide	7201941903 Gage House Porch and Exterior Cladding	-	-	440	440	-	-	-	-	75	75	230	230	745	745 2019 2027
City Wide	7201941905 Dundurn Coachouse Interior Improvements	-	-	92	-	-	-	-	-	-	-	-	-	92	- 2019 2021
4	7201958904 Steam Museum Landscape Restoration	-	-	152	152	50	50	-	-	-	-	-	-	202	202 2019 2020
	Total:	957	822	2,294	1,702	180	180	130	130	75	75	505	505	4,141	3,414
Beginnii	ng in Future Years														
City Wide	7102241200 Dundurn Castle - Exteriors	254	154	-	-	-	-	-	-	50	50	800	800	1,104	1,004 2011 2027
City Wide	7201541702 Dundurn Castle Outbuildings	509	509	-	-	-	-	-	-	122	122	1,795	1,795	2,426	2,426 2015 2027
City Wide	7201659600 Heritage Inventory and Strategic Priorities	332	332	-	-	75	75	-	-	-	-	-	-	407	407 2018 2022
12	7201758704 Griffin House Condition Assessment and Remediation	90	90	-	-	55	55	-	-	55	55	155	155	355	355 2017 2025
4	7201841802 Hamilton Museum of Steam & Technology Keefer Steps	65	65	-	-	200	200	-	-	-	-	-	-	265	265 2018 2020
3	7201841804 Children's Museum Expansion-Exhibits	410	410	-	-	1,055	1,055	587	587	400	400	515	515	2,967	2,967 2018 2027
City Wide	7201858803 Hamilton and Scourge Security	74	74	-	-	-	-	-	-	-	-	332	332	406	406 2018
2	7202041001 Whitehern Building Repairs	-	-	-	-	137	137	115	115	155	155	580	580	987	987 2020 2027
12	7202041002 Fieldcote Museum Expansion 2	130	130	-	-	500	500	-	-	-	-	1,300	1,300	1,930	1,930 2016 2025
12	7202141100 Ancaster Old Town Hall Renovations	-	-	-	-	-	-	90	90	290	290	260	260	640	640 2021 2027
City Wide	7202141101 Dundurn HNS Interior Renovations	154	-	-	-	-	-	555	555	555	555	899	899	2,163	2,009 2014 2027
4	7202141102 Steam Museum Building Expansion	-	-	-	-	-	-	225	225	-	-	1,144	1,144	1,369	1,369 2021 2026
City Wide	7202641600 Hamill House Exteriors	-	-	-	-	-	-	-	-	-	-	75	75	75	75 2026 2026
City Wide	7202641601 Tisdale House Exteriors	-	-	-	-	-	-	-	-	-	-	75	75	75	75 2026 2026
City Wide	7202641602 Veevers Exterior Upgrades				-							75	75	75	75 2026 2026
	Total:	2,018	1,764	-	-	2,022	2,022	1,572	1,572	1,627	1,627	8,005	8,005	15,244	14,990
	Total: Tourism & Culture	2,975	2,586	2,294	1,702	2,202	2,202	1,702	1,702	1,702	1,702	8,510	8,510	19,385	18,404

**Division/Department:** Tourism & Culture - Planning & Economic **Project ID:** 7101741707 **Category:** Restorations

Project Name: Battlefield Barn Restoration Ward(s): 9

Objective:

The historic Barn building located at Battlefield Park is being re-purposed to allow for use as a 3-season interpretive programming building for the Battlefield National Historic Site. This will allow room for school groups and community workshops as well as expanded rental capacity. This important historic building is currently under utilized and its importance covered up and unrecognizable. Restoration will include revealing the post and beam historic structure, restoring the barnyard and providing a new compatible storage area for event equipment used during the Battle of Stoney Creek Re-enactment.

Start Date: 2019 Completion Date: 2021

Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2018
Program Type: Museum

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	555	135	420										
Project Management	80		80										
Total: Expenses	635	135	500										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	500		500										
Other Revenues - External	135	135											
Total: Revenues	635	135	500										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	C
Fronting Bearings	0	•	0	•	•		•					•	
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.75

**Division/Department:** Tourism & Culture - Planning & Economic **Project ID:** 7201658600 **Category:** Information Management Development

Project Name: Collections Registration Preservation Project Ward(s): City Wide

Objective:

Tourism and Culture is completing a multi-year project to develop and implement a current generation/best practice museums collections information management system. The software application is in place and, for the last years, Tourism and Culture has been addressing a decades-long backlog of cataloging and collections management issues. The information related to, and high resolution images of, the great majority of the 60,000 three-dimensional artifacts have been recorded. Large collections of archival material and archaeological specimens remain to be completed and archiving is in progress to be completed by Q4-2021.

Start Date: 2016
Completion Date: 2021
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2007
Program Type: Museum

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	432	267	55	55	55								
Total: Expenses	432	267	55	55	55								
Net Cost	432	267	55	55	55	0	0	0	0	0	0	0	0
Net Cost	432	201	33	33	33	0	0	0		U	U	U	U
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	55		55										
Total: Financing Sources	55		55										
							i .						
Funding Required	377	267	0	55	55	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.99

Division/Department: Tourism & Culture - Planning & Economic Project ID: 7201841803 Category: Heritage Restoration Projects

Project Name: St. Mark's Interior Restoration Ward(s): 2

Objective:Start Date:2017Completion Date:2025

St. Mark's Church is undergoing an adaptive re-use to ready the building to be used as a cultural programming space to accommodate public usage, rentals and programming by Whitehern Historic House and Garden. Phase 1 exterior improvements were completed in spring of 2018.

Status:

Tangible Capital Asset:
Capital Budget Initiation:
2016

Phase 2 interior restoration and the building of an addition for the bathroom facilities will begin construction in Q1-2019 and be completed by Q3-2020.

Heritage Facility

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,450	415	775						60		200		
Project Management	325	85	225						15				
Total: Expenses	1,775	500	1,000						75		200		
Г													
Net Cost	1,775	500	1,000	0	0	0	0	0	75	0	200	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	1,500	500	1,000										
Total: Financing Sources	1,500	500	1,000										
Funding Required	275	0	0	0	0	0	0	0	75	0	200	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	42	42	
Staffing Impacts (F.T.E)	.5	.5	

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.45

**Division/Department:** Tourism & Culture - Planning & Economic Project ID: 7201858802 Category: Heritage Restoration Projects

City Wide **Project Name:** Art and Monuments Ward(s):

Objective:

1) Conservation and specific maintenance of exterior public art and monuments.

2) Conservation catch-up and/or maintenance of interior public art and sculptures currently housed in the city's arenas and community centers.

3) Funds to cover unforeseen expenses for repair and conservation of objects in the Public Art & Monument collection.

Start Date: 2018 **Completion Date:** 2022 Status: Block **Tangible Capital Asset:** Yes

Capital Budget Initiation:

**Program Type:** Monument/Art Work

2016

(Amount requested has been reduced from what was projected in the 10 Year Plan in 2017 due to urgent work required at Battlefield Park)

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	113	22	27	32	32								
Consultant	135	30	25	40	40								
Project Management	12	3	3	3	3								
Total: Expenses	260	55	55	75	75								
Net Cost	260	55	55	75	75	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	110	55	55										
Total: Financing Sources	110	55	55										
Funding Required	150	0	0	75	75	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.99

Division/Department: Tourism & Culture - Planning & Economic Project ID: 7201941903 Category: Heritage Restoration Projects

Project Name: Gage House Porch and Exterior Cladding Ward(s): City Wide

#### Objective:

Gage House at Battlefield Park National Historic Site was last restored during the 1960's and requires re-restoration to repair damage done to the exterior of the building from weather and time. The south facing double porch requires extensive re-building due to age, poor design and structural issues. Remediation will require removal, re-design to better represent the original historic porch and re-building in order to solve water infiltration problems. Water is also coming in through the stucco and clapboards which require repair and some design interventions to introduce better flashing.

(Work has been expanded from information submitted in 2017 due to new information from a condition study undertaken in 2017 that showed structural and condition problems throughout the building exterior. The 10 year capital plan from 2017 has been re-organized to accommodate this work in 2019 and to stay within the block limits for each year)

Start Date:2019Completion Date:2027Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2015Program Type:Museum

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	573		340			58			40		135		
Project Management	172		100			17			15		40		
Total: Expenses	745		440			75			55		175		
Net Cost	745	0	440	0	0	75	0	0	55	0	175	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	440		440										
Total: Financing Sources	440		440										
Funding Required	305	0	0	0	0	75	0	0	55	0	175	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.23

**Division/Department:** Tourism & Culture - Planning & Economic Project ID: Renovation Project 7201941905 Category:

**Project Name: Dundurn Coachouse Interior Improvements** Ward(s): City Wide

Objective:

The Dundurn Coach house at Dundurn National Historic Site requires improvement to the interior to upgrade the offices and rental facilities.

This includes kitchenette renovation, lighting, flooring and office furniture and facility upgrades

Start Date: 2019 **Completion Date:** 2021

Status: Recommended

**Tangible Capital Asset:** Yes Capital Budget Initiation: 2018 Program Type: Museum

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	92		92										
Total: Expenses	92		92										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Debt	92		92										
Total: Revenues	92		92										
	. 1												
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.45

Division/Department: Tourism & Culture - Planning & Economic Project ID: 7201958904 Category: Heritage Restoration Projects

Project Name: Steam Museum Landscape Restoration Ward(s): 4

Objective:

Hamilton Museum of Steam and Technology National Historic Site is in the planning stages for a redesign of the entrance, parking facilities and visitor welcome area to better serve the public. Phase 1 of this plan is to address the landscape functionality on the south side of the museum. This involves altering public access, adding accessible trails for better walk ability, improving the parking facility and adding interpretation of the historic landscape back onto the property.

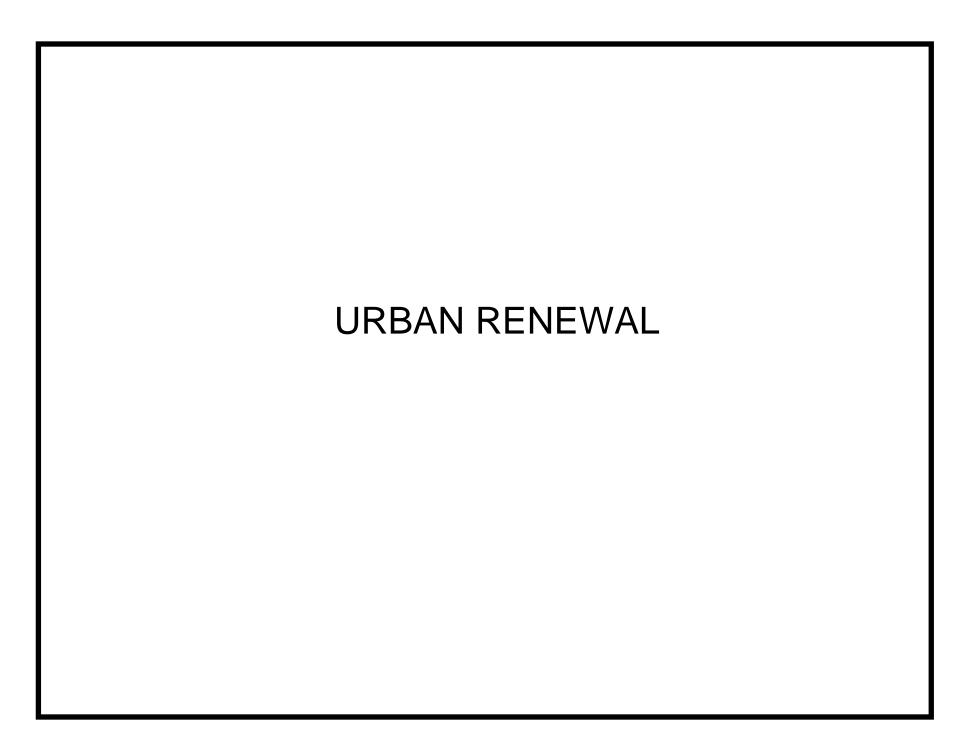
(Work at HMST has been re-prioritized from what was listed in the 10 year capital plan in 2017 to accommodate urgent work required at Battlefield Park and to comply with the block limit each year).

Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2018
Program Type: Museum

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	167		127	40									
Project Management	35		25	10									
Total: Expenses	202		152	50									
Net Cost	202	0	152	50	0	0	0	0	C	0	0	0	0
			.,,										
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	152		152										
Total: Financing Sources	152		152										
٢													
Funding Required	50	0	0	50	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.31



### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

		Pre 2	019	20	19	20	20	20	2021		22	2023 1	to 2028	Total	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net Year Year								
<u>Urban</u>	<u>Urban Renewal</u>														
Included in the Financing Plan															
City Wide	3621708002 Brownfield Development	700	700	200	200	250	250	250	250	250	250	1,500	1,500	4,400	4,400 2017
City Wide	8201641800 Heritage Property Improvement Grants	571	171	870	870	540	540	540	540	540	540	3,240	3,240	9,001	8,601 2018 2022
2, 3, 4	8201703700 Barton/Kenilworth Commercial Corridor Building Grant Program	1,350	1,350	200	200	350	350	350	350	350	350	2,100	2,100	6,450	6,450 2017
2, 3, 4	8201703701 Barton and Kenilworth Rebate of Planning and Building Fees	280	280	100	100	230	230	230	230	230	230	1,380	1,380	3,600	3,600 2017 2021
City Wide	8201703703 (BIA) Commercial Property Improvement Grant Program	876	876	406	406	406	406	406	406	406	406	2,436	2,436	6,966	6,966 2017 2022
City Wide	8201703704 Commercial Property Improvement Grant Program	522	522	210	210	210	210	210	210	210	210	1,260	1,260	3,672	3,672 2017 2022
City Wide	8201703706 Community Downtowns and BIAs	1,716	-	224	224	224	224	224	224	224	224	1,344	1,344	5,076	3,360 2017
	Total:	6,015	3,899	2,210	2,210	2,210	2,210	2,210	2,210	2,210	2,210	13,260	13,260	39,165	37,049
	Total: Urban Renewal	6,015	3,899	2,210	2,210	2,210	2,210	2,210	2,210	2,210	2,210	13,260	13,260	39,165	37,049

Division/Department: Urban Renewal - Planning & Economic Development Project ID: 3621708002 Category: Restorations

Project Name: Brownfield Development Ward(s): City Wide

Objective: Start Date: 2017 Completion Date:

This Program offers matching grants to pay for up to one-half of the cost of a Phase II and/or Phase III Environmental Site Assessment (Remediation Action Plan). The maximum City contribution per study is \$20k to a maximum of two studies and \$25k per property/project. The program is designed to encourage and promote brownfield redevelopment. This step is necessary for owner/developer to address the Capital Budget Initiation: 2017

remediation and move to the next step in the redevelopment.

Program Type: Plans/Studies

_													
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	4,400	700	200	250	250	250	250	250	250	250	250	250	1,250
Total: Expenses	4,400	700	200	250	250	250	250	250	250	250	250	250	1,250
Net Cost	4,400	700	200	250	250	250	250	250	250	250	250	250	1,250
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	200		200										
Total: Financing Sources	200		200										
Funding Required	4,200	700	0	250	250	250	250	250	250	250	250	250	1,250

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.47

**Division/Department:** Urban Renewal - Planning & Economic Development **Project ID:** 8201641800 **Category:** Grants

Project Name: Heritage Property Improvement Grants Ward(s): City Wide

#### Objective:

This Program offers a grant for structural/stability work required to conserve and restore heritage features of properties, the conservation of and restoration of heritage features of properties and, for heritage studies/reports/assessments for properties that are designated under Parts IV and V of the Ontario Heritage Act. Eligible properties must be located within Downtown Hamilton, the Mount Hope/Airport Gateway, an active Business Improvement Area within the City of Hamilton; Commercial Corridors as identified in the Downtown and Community Renewal Community Improvement Project Area; or, be designated under Parts IV or V of the Ontario Heritage Act and located within the lower city between Highway 403 and the Red Hill Valley Parkway and used for commercial, institutional, industrial or multi-residential purposes.

Start Date: 2018
Completion Date: 2022
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2012

Program Type: Renovations

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	9,001	571	870	540	540	540	540	540	540	540	540	540	2,700
Total: Expenses	9,001	571	870	540	540	540	540	540	540	540	540	540	2,700
Г													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	400	400											
Total: Revenues	400	400											
						=						=	
Net Cost	8,601	171	870	540	540	540	540	540	540	540	540	540	2,700
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	1,041	171	870										
Total: Financing Sources	1,041	171	870										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.19

**Division/Department:** Urban Renewal - Planning & Economic Development 8201703700 Category: Grants

2, 3, 4 **Project Name:** Barton/Kenilworth Commercial Corridor Building Grant Program Ward(s):

Start Date: 2017 Objective: **Completion Date:** 

The Barton/Kenilworth Commercial Corridor Building Grant Program offers matching grants to support development of property and the maintenance, functionality, viability, accessibility and aesthetics of existing building stock used for commercial, multi-residential and institutional uses within the boundaries of the Barton Village Business Improvement Area, the Barton and Kenilworth commercial corridors and the properties that front on Barton Street between James Street North and Victoria Avenue North as identified in the Downtown and Community Renewal Community Improvement Project Area. The Program supports the Barton and Kenilworth Commercial Corridors Final

**Capital Budget Initiation: Program Type:** Renovations

Block

2016

No

Status:

**Tangible Capital Asset:** 

Recommendations Report received by City Council at its meeting held September 10, 2014.

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	6,450	1,350	200	350	350	350	350	350	350	350	350	350	1,750
Total: Expenses	6,450	1,350	200	350	350	350	350	350	350	350	350	350	1,750
Net Cost	6,450	1,350	200	350	350	350	350	350	350	350	350	350	1,750
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	200		200										
Total: Financing Sources	200		200										
Funding Required	6,250	1,350	0	350	350	350	350	350	350	350	350	350	1,750

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.51

Division/Department: Urban Renewal - Planning & Economic Development Project ID: 8201703701 Category: Grants

Project Name: Barton and Kenilworth Rebate of Planning and Building Fees Ward(s): 2, 3, 4

Objective:

The Barton and Kenilworth Planning and Building Fees Rebate Program offers a rebate for certain planning and building applications issued within the boundaries of the Barton Village BIA, the Barton Street East and Kenilworth Avenue North commercial corridors, and properties that front on Barton Street East between James Street North and Victoria Avenue North as identified in the CIPA. The Rebate Program supports the Barton and Kenilworth Commercial Corridors Final Recommendations Report received by City Council at its meeting held September 10, 2014.

Start Date: 2017
Completion Date: 2021
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016

Program Type: Renovations

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	3,600	280	100	230	230	230	230	230	230	230	230	230	1,150
Total: Expenses	3,600	280	100	230	230	230	230	230	230	230	230	230	1,150
Net Cost	3,600	280	100	230	230	230	230	230	230	230	230	230	1,150
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										
For dian Position	0.500	000		000	000	200	000	000	000	000	000	000	4.450
Funding Required	3,500	280	0	230	230	230	230	230	230	230	230	230	1,150

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.51

Division/Department: Urban Renewal - Planning & Economic Development Project ID: 8201703703 Category: Grants

Project Name: (BIA) Commercial Property Improvement Grant Program Ward(s): City Wide

Objective: Start Date: Completion Date:

The Business Improvement Area Commercial Improvement Grant Program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. The Program is offered to property owners and authorized tenants of commercial properties within active Business Improvement Areas.

Capital Budget Initiation: 2002
Program Type: Renovations

Status:

**Tangible Capital Asset:** 

2017

2022

Block

No

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	6,966	876	406	406	406	406	406	406	406	406	406	406	2,030
Total: Expenses	6,966	876	406	406	406	406	406	406	406	406	406	406	2,030
Net Cost	6,966	876	406	406	406	406	406	406	406	406	406	406	2,030
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	406	110 2010	406	2020	2021	LVLL	2020	LULT	2020	2020	2021	2020	2023 40
Total: Financing Sources	406		406										
Funding Required	6,560	876	0	406	406	406	406	406	406	406	406	406	2,030

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.19

**Division/Department:** Urban Renewal - Planning & Economic Development **Project ID:** 8201703704 **Category:** Grants

Project Name: Commercial Property Improvement Grant Program Ward(s): City Wide

#### Objective:

The Commercial Property Improvement Grant Program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. The Program is offered to property owners and authorized tenants of commercial properties within Downtown Hamilton, Community Downtowns, the Mount Hope/Airport Gateway and the commercial corridors as identified in the Downtown and Community Renewal Community Improvement Plan. The program aims to improve upon the physical appearance of properties and encourage investment in the area. Spurring the preservation, revitalization and reinvestment of commercial properties within these areas will assist in creating a welcoming environment for people to live, work, play and learn.

Start Date: 2017
Completion Date: 2022
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2012

Program Type: Renovations

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	3,672	522	210	210	210	210	210	210	210	210	210	210	1,050
Total: Expenses	3,672	522	210	210	210	210	210	210	210	210	210	210	1,050
Net Cost	3,672	522	210	210	210	210	210	210	210	210	210	210	1,050
Γ							'						
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	210		210										
Total: Financing Sources	210		210										
Funding Required	3,462	522	0	210	210	210	210	210	210	210	210	210	1,050

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.19

**Division/Department:** Urban Renewal - Planning & Economic Development Project ID: Streetscape Project 8201703706 Category:

**Project Name:** Community Downtowns and BIAs City Wide Ward(s):

Objective: Start Date: 2017 **Completion Date:** 

Status: Continuing initiatives which will assist in strengthening the economic activity and beautifying the public road allowance within the Community Downtowns and Business Improvement Areas: Commercial Market Assessment for the BIAs \$5K; Waterdown Memorial Hall \$59K; Mount **Tangible Capital Asset:** Hope Gateway \$60K; Improvements to Summer's Lane (\$100K). Capital Budget Initiation:

Program Type: Landscaping/Streetscap

Block

Yes

2002

Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
5,076	1,716	224	224	224	224	224	224	224	224	224	224	1,120
5,076	1,716	224	224	224	224	224	224	224	224	224	224	1,120
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
1,716	1,716											
1,716	1,716											
3,360	0	224	224	224	224	224	224	224	224	224	224	1,120
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
224		224										
224		224										
3,136	0	0	224	224	224	224	224	224	224	224	224	1,120
	5,076 5,076 Total 1,716 1,716 3,360 Total 224 224	5,076 1,716 5,076 1,716  Total Pre 2019 1,716 1,716 1,716 1,716 3,360 0  Total Pre 2019 224 224	5,076     1,716     224       5,076     1,716     224       Total     Pre 2019     2019       1,716     1,716       1,716     1,716       3,360     0     224       Total     Pre 2019     2019       224     224       224     224       224     224	5,076     1,716     224     224       5,076     1,716     224     224       Total Pre 2019     2019     2020       1,716     1,716     1,716       3,360     0     224     224       Total Pre 2019     2019     2020       224     224     224       224     224     224	5,076         1,716         224         224         224           5,076         1,716         224         224         224           Total         Pre 2019         2019         2020         2021           1,716         1,716         1,716         1,716           3,360         0         224         224         224           Total         Pre 2019         2019         2020         2021           224         224         224           224         224         224	5,076         1,716         224         224         224         224           5,076         1,716         224         224         224         224           Total         Pre 2019         2019         2020         2021         2022           1,716         1,716         1,716         1,716         224         224         224         224           Total         Pre 2019         2019         2020         2021         2022           224         224         224         224         224           224         224         224         224	5,076         1,716         224         222         2023         1,716	5,076         1,716         224	5,076         1,716         224         225         2025         2025         2021         2022         2023         2024         2025         2025         2021         2020         2021         2024         224	5,076         1,716         224	5,076         1,716         224	5,076         1,716         224

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	11		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.65



### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

			Pre 20		201	19	202		202	:1	202		2023 to	2028	Total P	
Ward	Project		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Licens</u>	ing & By-Law Services															
Include	d in the Financing Plan															
City Wide	4501951900 Vehicle Purchases - Licensing		-	-	90	-	30	-	30	-	30	-	180	-	360	- 2019
City Wide	4501955900 Digital Signage Strategy		-	-	90	90	-	-	-	-	-	-	-	-	90	90 2019 2019
City Wide	4501957900 Handheld Ticketing Device-System Integration		-	-	200	100	185	185	=	-	-	-	-	-	385	285 2019 2020
		Total:	-	-	380	190	215	185	30	-	30	-	180	-	835	375
	Total: Licensing & By-Law \$	Services	-	-	380	190	215	185	30	-	30	-	180	-	835	375

**Division/Department:** Licensing & By-Law Services - Planning & Economic **Project ID:** 4501951900 **Category:** Vehicles-New

Project Name: Vehicle Purchases - Licensing Ward(s): City Wide

#### Objective:

The Licensing Section of the Licensing & By-Law Services Division is required to obtain new vehicles to ensure that officers have sufficient vehicles to: complete inspections and investigations; locate unlicensed businesses; issue fees for service, Administrative Penalty Notices and Provincial Offences Charges. Since the approval of Council Report16099(a) for Schedule 24 (Personal Transportation Providers, Uber & Lyft) and updates to Schedule 25 (Taxi) of the Licensing By-Law 07-170 and the approval of Council Report PED17191, the section is required to increase enforcement to meet Certified Safety Standards and ensure public safety. The section will not be able to properly carry out the mandate without the purchase of 3 additional vehicles. The vehicle purchases will be funded by licensing fees, fees for service (charges) and administrative penalty notices based on the Licensing cost recovery model.

Start Date: 2019

Completion Date: Status:

Recommended

Tangible Capital Asset:
Capital Budget Initiation:
Program Type:

Yes 2018 Vehicles

Purpose: Officers need vehicles to ensure public safety and nuisance control. Without the vehicles, the officers will not be able to investigate, inspect or support revenue generation through (new licences, tickets or fees for service).

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Vehicle Purchases	360		90	30	30	30	30	30	30	30	30	30	
Total: Expenses	360		90	30	30	30	30	30	30	30	30	30	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Revenues - External	360		90	30	30	30	30	30	30	30	30	30	
Total: Revenues	360		90	30	30	30	30	30	30	30	30	30	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	23	8	15
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.30
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.19

**Division/Department:** Licensing & By-Law Services - Planning & Economic **Project ID:** 4501955900 **Category:** Plans/Studies

Project Name: Digital Signage Strategy Ward(s): City Wide

#### Objective:

Staff was directed by Council to present to the Planning Committee an updated Digital Sign By-law. As per PED18184, LBS require a consultant to assist with background work to support the Digital Sign Strategy (DSS) and update the Sign by-law accordingly.

It is important that sign regulations are accurately reviewed to ensure that effects of new technology, both positive and negative, is considered so that streetscapes, sensitive uses and the public are not adversely impacted. The retention of an external planning consultant is required based on specialized knowledge to contribute to the project and provide an unbiased and balanced assessment for the rigorous public consultation.

Start Date: 2019 Completion Date: 2019

Status: Recommended

Tangible Capital Asset:NoCapital Budget Initiation:2018Program Type:Signs

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	90		90										
Total: Expenses	90		90										
Net Cost	90	0	90	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	90		90										
Total: Financing Sources	90		90										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.46
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota	ı		0.84

**Division/Department:** Licensing & By-Law Services - Planning & Economic **Project ID:** 4501957900 **Category:** Computer Software Purchases

Project Name: Handheld Ticketing Device-System Integration Ward(s): City Wide

#### Objective:

Licensing & By-Law Services would like to move towards efficiencies and effectiveness with the creation of an automated mobile ticketing system - handheld device for ticket issuance. Currently we use ticket books for manual ticket issuance. The move will reduce errors and create efficiencies for the officers and administration staff and deal with the administration of the violations. The new system will include the following to service current and future divisional needs:

- handheld devices and printers

- Back end application (integrated into current AMANDA and Hansen systems)
- Payment processing integration
- Robust real time reporting
- Officer access to data, by-laws, schedules and sections in the field
- improve service delivery when customer facing

Start Date: 2019 Completion Date: 2020

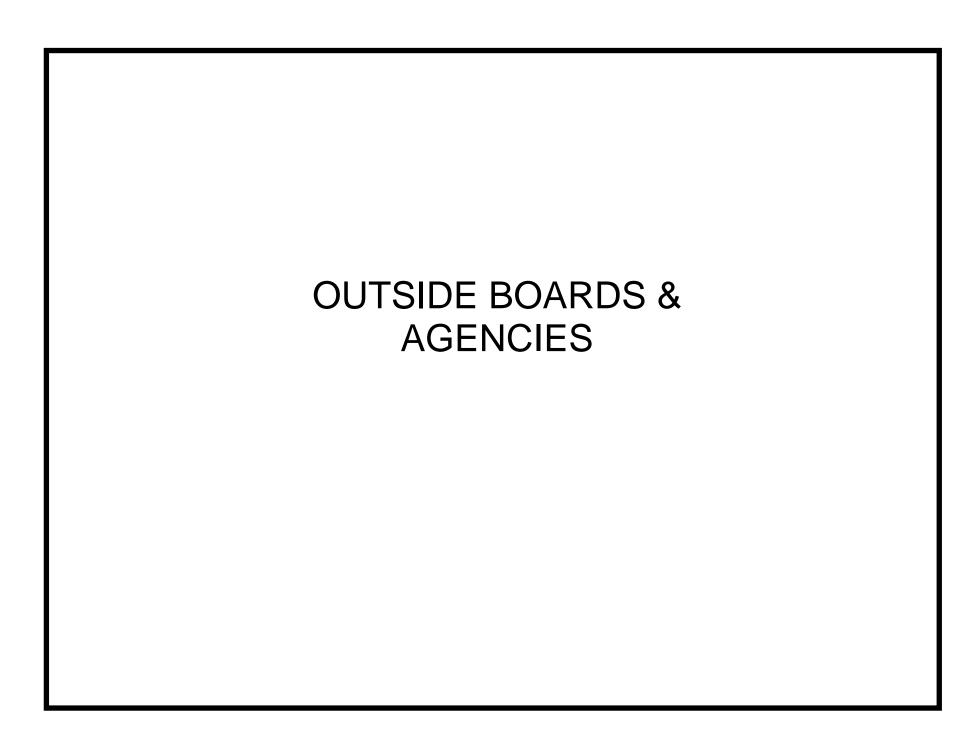
Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2018
Program Type: Software

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	170		85	85									
Computer Software	180		90	90									
Other Capital Expenditures	35		25	10									
Total: Expenses	385		200	185									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	100		100										
Total: Revenues	100		100										
Net Cost	285	0	100	185	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										
Funding Required	185	0	0	185	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	82		
Staffing Impacts (F.T.E)			

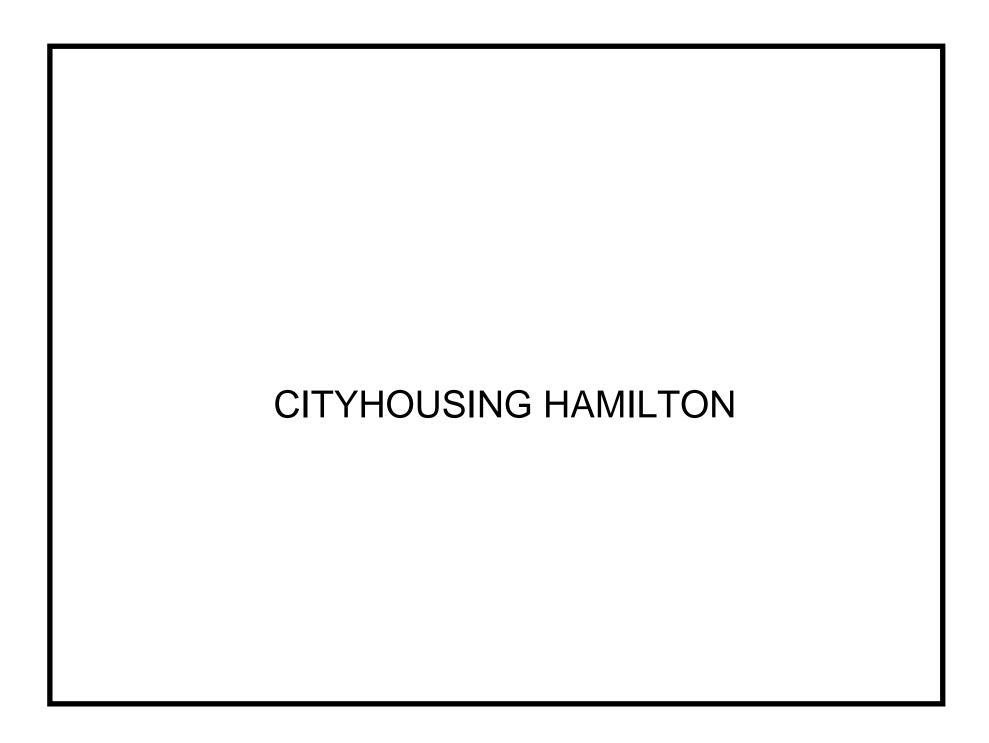
Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
To	otal		0.29



### City of Hamilton 2019 - 2028 Capital Budget Departmental Summary (000's)

	2019		2020	)	2021		2022	2	4 Year		10 Year	
	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net
Outside Boards & Agencies												
Included in the Financing Plan												
CityHousing Hamilton	500	500	500	500	500	500	500	500	2,000	2,000	4,500	4,500
H.C.A. & Westfield Heritage Village	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	8,000	8,000	20,000	20,000
Hamilton Beach Rescue (HBRU)	70	-	70	-	70	-	70	-	280	-	700	-
Hamilton Public Library	1,725	720	-	-	-	-	-	-	1,725	720	1,725	720
Police Services	400	400	-	-	-	-	-	-	400	400	400	400
Total:	4,695	3,620	2,570	2,500	2,570	2,500	2,570	2,500	12,405	11,120	27,325	25,620
Beginning in Future Years												
Hamilton Public Library	-	-	2,250	1,100	-	-	6,500	2,950	8,750	4,050	53,750	19,000
Police Services	-	-	1,330	1,080	-	-	-	-	1,330	1,080	26,330	13,580
Total:	-	-	3,580	2,180	-	-	6,500	2,950	10,080	5,130	80,080	32,580
Total: Outside Boards & Agencies	4,695	3,620	6,150	4,680	2,570	2,500	9,070	5,450	22,485	16,250	107,405	58,200

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### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

	Pre 2019		2019		2020		2021		2022		2023 to 2028		Total Project Start E	
Ward Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
CityHousing Hamilton														
Included in the Financing Plan														
City Wide 6181941602 City Housing Contribution	1,500	1,500	500	500	500	500	500	500	500	500	2,500	2,500	6,000	6,000 2019
Total:	1,500	1,500	500	500	500	500	500	500	500	500	2,500	2,500	6,000	6,000
Total: CityHousing Hamilton	1,500	1,500	500	500	500	500	500	500	500	500	2,500	2,500	6,000	6,000

**Division/Department:** CityHousing Hamilton - Outside Boards & Agencies **Project ID:** 6181941602 **Category:** Restorations

Project Name: City Housing Contribution Ward(s): City Wide

Objective:

City of Hamilton's contribution towards CityHousing's renovations and upgrades.

Start Date: 2019 Completion Date:

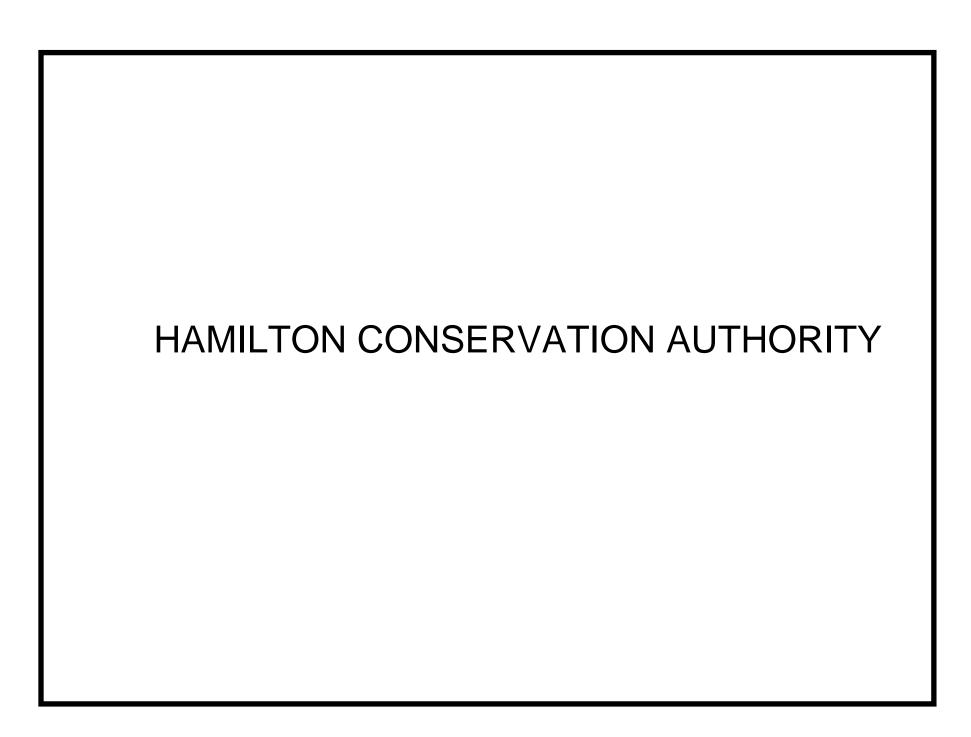
Status: Recommended

Tangible Capital Asset:NoCapital Budget Initiation:2015Program Type:Buildings

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Buildings R&R	1,500	1,500											
Construction	4,500		500	500	500	500	500	500	500	500	500		
Total: Expenses	6,000	1,500	500	500	500	500	500	500	500	500	500		
Net Cost	6,000	1,500	500	500	500	500	500	500	500	500	500	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	500		500										
Total: Financing Sources	500		500										
Funding Required	5,500	1,500	0	500	500	500	500	500	500	500	500	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



		Pre 2019 2019 2020		20	2021		2022		2023 to 2028		Total Project Start End				
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
H.C.A.	& Westfield Heritage Village														
Include	ed in the Financing Plan														
City Wide	e 3801956100 Hamilton Conservation Authority Critical and Safety Projects	-	-	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	11,100	11,100	18,500	18,500 2019
City Wide	e 3801958902 Westfield Heritage Village - Critical and/or Safety Projects	-	-	150	150	150	150	150	150	150	150	900	900	1,500	1,500 2019
	Total:	-	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	12,000	12,000	20,000	20,000
	Total: H.C.A. & Westfield Heritage Village	_	_	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	12,000	12,000	20,000	20,000

Division/Department: H.C.A. & Westfield Heritage Village - Outside Boards & Project ID: 3801956100 Category: Park Re-Development

Project Name: Hamilton Conservation Authority Critical and Safety Projects Ward(s): City Wide

Objective:

Hamilton Conservation Authority Critical and Safety Projects.

Start Date: 2019

Completion Date:

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2008

Program Type: Conservation Lands

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	18,500		1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	
Total: Expenses	18,500		1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	
Net Cost	18,500	0	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	1,850		1,850										
Total: Financing Sources	1,850		1,850										
Funding Required	16,650	0	0	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Project Name: Westfield Heritage Village - Critical and/or Safety Projects Ward(s): City Wide

**Objective:**Westfield Heritage Village - Critical and/or Safety Projects.

Start Date: 2019

Completion Date:

Status: Recommended

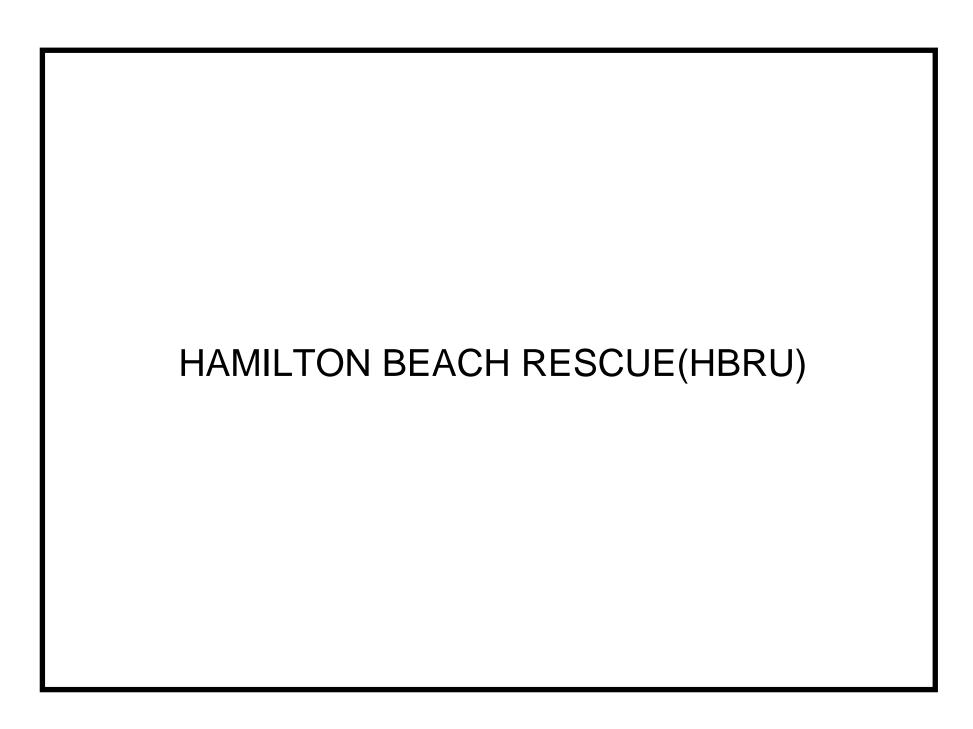
**Tangible Capital Asset:** No **Capital Budget Initiation:** 2008

Program Type: Heritage Facility

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	1,500		150	150	150	150	150	150	150	150	150	150	
Total: Expenses	1,500		150	150	150	150	150	150	150	150	150	150	
Net Cost	1,500	0	150	150	150	150	150	150	150	150	150	150	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	150		150										
Total: Financing Sources	150		150										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



	Pre 2019 2019 2020		0	2021		2022		2023 to 2028		Total Project Start I				
Ward Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
Hamilton Beach Rescue (HBRU)														
Included in the Financing Plan														
City Wide 2861951700 HBRU Renovations & Equipment Purchases	-	-	70	-	70	-	70	-	70	-	420	-	700	- 2019
Total:	-	-	70	-	70	-	70	-	70	-	420	-	700	-
Total: Hamilton Beach Rescue (HBRU)	-	-	70	-	70	-	70	-	70	-	420	-	700	

Division/Department: Hamilton Beach Rescue (HBRU) - Outside Boards & Category: Equipment - New Project ID: 2861951700

**Project Name:** HBRU Renovations & Equipment Purchases

Objective:

Renovations to HBRU Buildings and Equipment Purchases.

This Project is funded from HBRU Reserve, which is replenished from an annual grant.

City Wide Ward(s):

Start Date: 2019

**Completion Date:** 

Status: Recommended

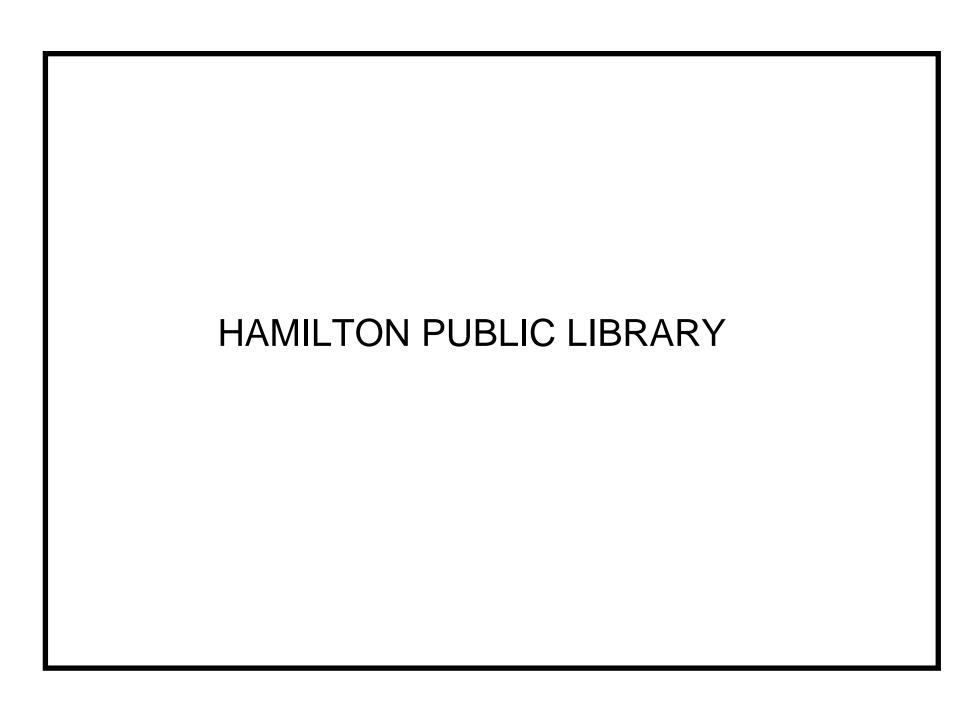
**Tangible Capital Asset:** No **Capital Budget Initiation:** 2014

Program Type: Renovations

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	700		70	70	70	70	70	70	70	70	70	70	
Total: Expenses	700		70	70	70	70	70	70	70	70	70	70	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	700		70	70	70	70	70	70	70	70	70	70	
Total: Revenues	700		70	70	70	70	70	70	70	70	70	70	
r													
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



		Pre 2	2019	201	9	20	20	2021	1	20	22	2023	023 to 2028 Total Projec		Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Hamilt</u>	on Public Library														
Include	ed in the Financing Plan														
9	7501741601 Valley Park Library Expansion	6,999	2,398	1,100	440	-	-	-	-	-	-	-	-	8,099	2,838 2017 2019
13	7501741610 New Library - Greensville	2,250	998	625	280	-	-	-	-	-	-	-	-	2,875	1,278 2017 2018
	Total:	9,249	3,396	1,725	720	-	-	-	-	-	-	-	-	10,974	4,116
Beginn	ing in Future Years														
15	7501841700 Carlisle Library Replacement	250	-	-	-	2,250	1,100	-	-	-	-	-	-	2,500	1,100 2019 2020
11	7502241100 Mount Hope Library Expansion	-	-	-	-	-	-	-	-	6,500	2,950	-	-	6,500	2,950 2022 2023
10, 11	7502441001 Winona/ Stoney Creek Library Construction	-	-	-	-	-	-	-	-	-	-	8,500	2,900	8,500	2,900 2024 2025
3, 4	7502541000 Lower City New/ Expanded Library	-	-	-	-	-	-	-	-	-	-	8,500	450	8,500	450 2024 2025
12	7502741100 Ancaster Expansion	-	-	-	-	-	-	-	-	-	-	11,000	4,600	11,000	4,600 2026 2027
9, 10	7502841100 Downtown Stoney Creek	-	-	-	-	-	-	-	-	-	-	8,500	3,500	8,500	3,500 2026 2027
5	7502841200 East Hamilton Replace & Expand	-	-	-	-	-	-	-	-	-	-	8,500	3,500	8,500	3,500 2026 2027
	Total:	250	-	-	-	2,250	1,100	-	-	6,500	2,950	45,000	14,950	54,000	19,000
	Total: Hamilton Public Library	9,499	3,396	1,725	720	2,250	1,100	-	-	6,500	2,950	45,000	14,950	64,974	23,116

**Division/Department:** Hamilton Public Library - Outside Boards & Agencies **Project ID:** 7501741601 **Category:** Expansion Projects

Project Name: Valley Park Library Expansion Ward(s): 9

Objective:

To construct a new and expanded Valley Park Library on the site of the current Valley Park Community Centre. In 2015 Recreation undertook a feasibility study that will include placing a new larger Valley Park Library on the site (Reference to Use, Renovation and Replacement Study, Upper Stoney Creek) (page 155) and converting the library space within the current recreation facility. With the large growth in population on the Stoney Creek Mountain the current 3,100 square foot library is very inadequate. The plan is to at least double the size of the Valley Park Library. With sufficient funding a 10,000 square foot library would be more appropriate. Staff are working with the Heritage Green Community Trust to get an investment in the project to complement DCs, Library Reserve Funding and City Capital Funding. Recreation led a feasibility study that will help finalize the scope and cost of the library project. The cost estimates should be available by year end.

**RESERVE FUNDING DETAILS:** 

THAT \$1,079,500 BE APPROVED FROM LIBRARY RESERVES FOR THE VALLEY PARK EXPANSION PROJECT. RESERVE FUNDING

IS BROKEN DOWN AS FOLLOWS:

106006 LIBRARY COLLECTIONS RESERVE \$104,500 106007 LIBRARY GENERAL DEVELOPMENT RESERVE \$210,000

106008 LIBRARY MAJOR CAPITAL PROJECTS RESERVE \$200,000

106013 LIBRARY ACCESSIBILITY, HEALTH & SAFETY

RESERVE \$565,000

Start Date: 2017
Completion Date: 2019

Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2012
Program Type: Library

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	6,752	5,652	1,100										
Furniture & Fixtures	1,347	1,347											
Total: Expenses	8,099	6,999	1,100										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	6		6										
Dev Charges - Non-Res-TCA	129	113	16										
Dev Charges - Res DEBT	114		114										
Dev Charges - Res-TCA	2,463	2,159	304										
From Program Reserves	1,300	1,080	220										
Third Party Billings	1,250	1,250											
Total: Revenues	5,262	4,602	660										
Net Cost	2,838	2,398	440	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	1,890	1,890											
From Operating Fund	947	507	440										
Total: Financing Sources	2,837	2,397	440										
Funding Required	1	1	0	^	0	0	0	0		0	0	0	0
Funding Required	1	1	U	0	0	U	U	U	0	U	U	U	U

Division/Department: Hamilton Public Library - Outside Boards & Agencies Project ID: 7501741601 Category: Expansion Projects

Project Name: Valley Park Library Expansion Ward(s): 9

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.97

#### Comments:

THAT \$1,079,500 BE APPROVED FROM LIBRARY RESERVES FOR THE VALLEY PARK EXPANSION PROJECT. RESERVE FUNDING IS BROKEN DOWN AS FOLLOWS:

106006 LIBRARY COLLECTIONS RESERVE \$104,500 106007 LIBRARY GENERAL DEVELOPMENT RESERVE \$210,000 106008 LIBRARY MAJOR CAPITAL PROJECTS RESERVE \$200,000

106013 LIBRARY ACCESSIBILITY, HEALTH & SAFETY

RESERVE \$565,000

**Division/Department:** Hamilton Public Library - Outside Boards & Agencies **Project ID:** 7501741610 **Category:** Building - New Construction

Project Name: New Library - Greensville Ward(s): 13

Objective:

The Greensville Branch is currently in a leased facility with operating costs of \$38,000 per annum. To replace this facility, the Hamilton Public Library is working in partnership with the City of Hamilton (COH) and the Hamilton-Wentworth District School Board (HWDSB) to build a new library on the site of the future Greensville Elementary School (625 Harvest Rd, Greensville). Partnering with the HWDSB and the COH to build a new public library and school will create an important community hub while providing opportunities to increase Library usage in Greensville and grow the next generation of readers. To help fund the new facility the current Greensville town hall will be sold. The COH and HPL will be able to share building costs to ensure barrier free community spaces and washrooms.

Start Date: 2017 Completion Date: 2018

Status: Recommended

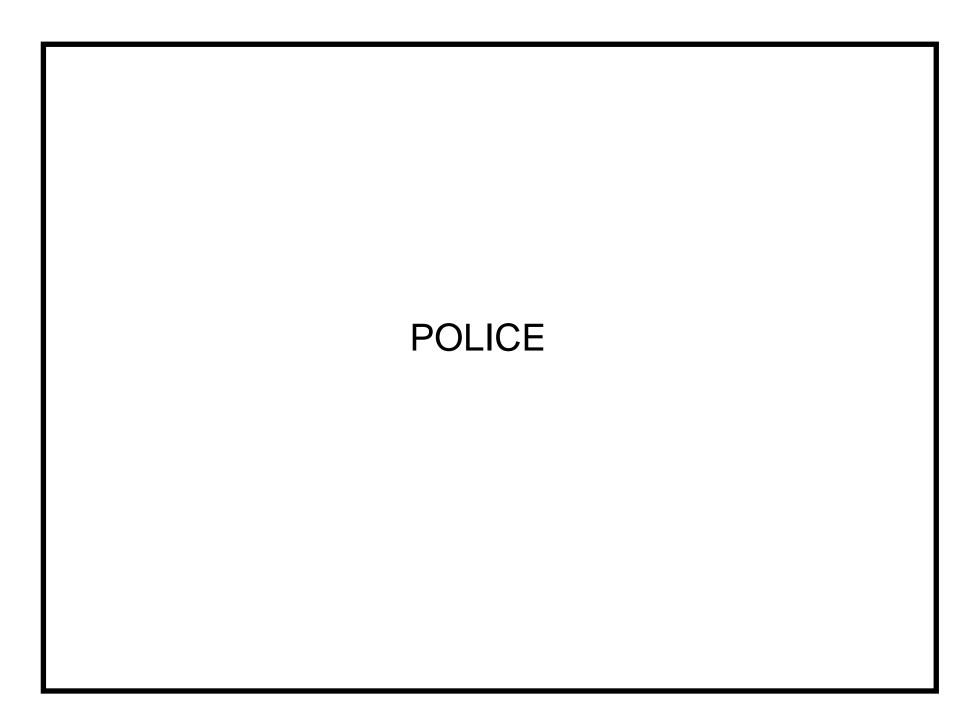
**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2015

Program Type: Buildings-Library

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,434	1,809	625										
Furniture & Fixtures	441	441											
Total: Expenses	2,875	2,250	625										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	58	46	12										
Dev Charges - Res-TCA	1,094	856	238										
From Program Reserves	445	350	95										
Total: Revenues	1,597	1,252	345										
Net Cost	1,278	998	280	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	280		280										
Total: Financing Sources	280		280										
Funding Required	998	998	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.30
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.59



Mond	Project	Pre 20		201		20		2021		2022			to 2028		Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Police</u>	Services														
Include	ed in the Financing Plan														
City Wid	e 3761957805 Police Computer Aided Dispatch (CAD) Upgrade	-	-	400	400	-	-	-	-	-	-	-	-	400	400 2019 2019
	Total:	-	-	400	400	-	-	-	-	-	-	-	-	400	400
Beginn	ning in Future Years														
City Wid	e 3761851802 Ice Rescue Equipment	-	-	-	-	80	80	-	-	-	-	-	-	80	80 2018 2019
City Wid	e 3761851803 Command Van	=	-	-	-	750	750	-	-	-	-	-	-	750	750 2016 2016
City Wid	e 3762041201 Communications Centre Expansion	-	-	-	-	500	250	-	-	-	-	-	-	500	250 2020 2020
11, 12, 13, 14, 1	3762541002 Police Station 40 (New Division 4) 5	-	-	-	-	-	-	-	-	-	-	25,000	12,500	25,000	12,500 2025 2025
	Total:	=	-	-	-	1,330	1,080	-	-	-	-	25,000	12,500	26,330	13,580
	Total: Police Services	-	-	400	400	1,330	1,080	-	-	-	-	25,000	12,500	26,730	13,980

**Division/Department:** Police Services - Outside Boards & Agencies Project ID: 3761957805 Category: **Equipment Replacement** 

Police Computer Aided Dispatch (CAD) Upgrade **Project Name:** Ward(s): City Wide

Start Date: Objective: **Completion Date:** 

The support for HPS's current Intergraph Computer Aided Dispatch (CAD) system for the radio room and the application that runs in the police vehicle - I/Mobile will end in 2018. The HPS will be required to upgrade to the latest software version to remain current for support: to take advantage of the additional safety features and functionality of I/Mobile for Public Safety including personal level tracking through officers' portable radios; and the ability to introduce smart phones to the hand held options for discrete operations. The upgrade will also be required to Capital Budget Initiation:

Status: Recommended **Tangible Capital Asset:** No 2018

2019

2019

coincide with the move to Windows 10. **Program Type:** Information

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	400		400										
Total: Expenses	400		400										
Net Cost	400	0	400	0	0	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	400		400										
Total: Financing Sources	400		400										
							0	0	0				(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



## City of Hamilton 2019 - 2028 Capital Budget Departmental Summary (000's)

	201	9	2020	2020			2022	2	4 Ye	ar	10 Year	
	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net
Council Initiatives												
Included in the Financing Plan												
Council Strategic Projects	1,875	1,875	1,875	1,875	1,875	1,875	1,500	1,500	7,125	7,125	16,125	16,125
Tota	: 1,875	1,875	1,875	1,875	1,875	1,875	1,500	1,500	7,125	7,125	16,125	16,125
Not Included in the Financing Plan												
Area Rating Special Capital Reinvestment	800	-	800	-	800	-	800	-	3,200	-	8,000	-
Tota	: 800	-	800	-	800	-	800	-	3,200	-	8,000	-
Beginning in Future Years												
Council Strategic Projects	-	-	2,900	2,900	2,000	2,000	2,000	2,000	6,900	6,900	18,900	18,900
Tota	: -	-	2,900	2,900	2,000	2,000	2,000	2,000	6,900	6,900	18,900	18,900
Total: Council Initiative	es 2,675	1,875	5,575	4,775	4,675	3,875	4,300	3,500	17,225	14,025	43,025	35,025

2019 CAPIT TABLE OF (	TAL BUDGET CONTENTS	Page
Council Init	<u>tiatives</u>	Number
Area Rating	Special Capital Reinvestment	
2019 to 2028	Area Rating Special Capital Reinvestment Project List	150
Council Stra	ategic Projects	
2019 to 2028	Council Strategic Projects Project List	152
2110953900 2111956401	Randle Reef Rehabilitation Project Parkland Acquisition	153 154



		Pre 20	19	201	9	202	:0	202	1	202	2	2023 to	2028	Total F	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Area l</u>	Rating Special Capital Reinvestment														
Not In	cluded in the Financing Plan														
1	3301909100 Ward 1 Capital Reinvestment	-	-	100	-	100	-	100	-	100	-	600	-	1,000	- 2019
2	3301909200 Ward 2 Capital Reinvestment	-	-	100	-	100	-	100	-	100	-	600	-	1,000	- 2019
3	3301909300 Ward 3 Capital Reinvestment	-	-	100	-	100	-	100	-	100	-	600	-	1,000	- 2019
4	3301909400 Ward 4 Capital Reinvestment	-	-	100	-	100	-	100	-	100	-	600	-	1,000	- 2019
5	3301909500 Ward 5 Capital Reinvestment	-	-	100	-	100	-	100	-	100	-	600	-	1,000	- 2019
6	3301909600 Ward 6 Capital Reinvestment	-	-	100	-	100	-	100	-	100	-	600	-	1,000	- 2019
7	3301909700 Ward 7 Capital Reinvestment	-	-	100	-	100	-	100	-	100	-	600	-	1,000	- 2019
8	3301909800 Ward 8 Capital Reinvestment	-	-	100	-	100	-	100	-	100	-	600	-	1,000	- 2019
	Total:	-	-	800	-	800	-	800	-	800	-	4,800	-	8,000	-
	Total: Area Rating Special Capital Reinvestment	-	-	800	-	800	-	800	-	800	-	4,800	=	8,000	-

Due to the 2018 Ward Boundary Changes, the Area Rating Special Capital Reinvestment Program is under review. A report is due to be presented to Council in early 2019 to outline options going forward with the program. The above projects have not been included in the 2019 Capital Budget due to the aforementioned review.



			Pre 2	2019	20	19	20	20	20	21	20	22	2023	to 2028	Total	Project Start End
Ward	Project		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
Counc	il Strategic Projects															
Include	ed in the Financing Plan															
City Wide	e 2110953900 Randle Reef Rehabilitation Project		6,875	4,375	375	375	375	375	375	375	-	-	-	-	8,000	5,500 2009 2021
City Wide	e 2111956401 Parkland Acquisition		1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	9,000	9,000	19,500	19,500 2019
		Total:	8,375	5,875	1,875	1,875	1,875	1,875	1,875	1,875	1,500	1,500	9,000	9,000	27,500	25,000
Beginn	ing in Future Years															
3	4401756702 Fallen Firefighter's Memorial		125	-	-	-	900	900	-	-	-	-	-	-	1,025	900 2017 2019
City Wide	9901908800 Council Initiated Strategic Projects		19,000	6,168	-	-	2,000	2,000	2,000	2,000	2,000	2,000	12,000	12,000	41,000	28,168 2012
		Total:	19,125	6,168	-	-	2,900	2,900	2,000	2,000	2,000	2,000	12,000	12,000	42,025	29,068
	Total: Council Strategic Pr	rojects	27,500	12,043	1,875	1,875	4,775	4,775	3,875	3,875	3,500	3,500	21,000	21,000	69,525	54,068

**Division/Department:** Council Strategic Projects - Council Initiatives **Project ID:** 2110953900 **Category:** Rehabilitation Project

Project Name: Randle Reef Rehabilitation Project Ward(s): City Wide

Objective:

City's contribution towards the Rehabilitation of Randle Reef.

Start Date: 2009 Completion Date: 2021

Status: Recommended

Tangible Capital Asset:NoCapital Budget Initiation:2008Program Type:Default

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Grants	8,000	6,875	375	375	375								
Total: Expenses	8,000	6,875	375	375	375								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	2,500	2,500			-						-		
Total: Revenues	2,500	2,500											
Net Cost	5,500	4,375	375	375	375	0	0	0	0	0	0	0	0
Financing Sources (000's)	Tatal												
	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	2,500	2,500	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings From Operating Fund			<b>2019</b> 375	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
	2,500 1,575	2,500		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tot	al		

**Division/Department:** Council Strategic Projects - Council Initiatives **Project ID:** 2111956401 **Category:** Land Acquisition

Project Name: Parkland Acquisition Ward(s): City Wide

Objective:

To earmark funds for Parkland Acquisition. The funds will assist with the purchase of parkland as opportunities arise such as the sale of surplus school sites.

Start Date: 2019 Completion Date:

Status: Recommended

Tangible Capital Asset:YesCapital Budget Initiation:2012Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Land/Property	19,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	3,000
Total: Expenses	19,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	3,000
Net Cost	19,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	3,000
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	3,000	1,500	1,500										
Total: Financing Sources	3,000	1,500	1,500										
Funding Required	16,500	0	0	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	3,000

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



## City of Hamilton 2019 - 2028 Capital Budget Departmental Summary (000's)

	2019	)	2020		2021		2022		4 Yea	ır	10 Ye	ar
	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net
City Manager												
Included in the Financing Plan												
City Manager	1,125	1,125	50	50	300	300	300	300	1,775	1,775	1,775	1,775
Human Resources	250	250	-	-	-	-	-	-	250	250	250	250
Total:	1,375	1,375	50	50	300	300	300	300	2,025	2,025	2,025	2,025
Not Included in the Financing Plan												
Human Resources	2,410	2,410	=	-	=	-	=	-	2,410	2,410	2,410	2,410
Total:	2,410	2,410	-	-	-	-	-	-	2,410	2,410	2,410	2,410
Beginning in Future Years												
City Manager	-	-	370	370	125	125	125	125	620	620	720	720
Total:	-	-	370	370	125	125	125	125	620	620	720	720
Total: City Manager	3,785	3,785	420	420	425	425	425	425	5,055	5,055	5,155	5,155

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		Pre 20	19	20	19	202	20	202	1	202	2	2023 to	2028	Total I	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
City M	<u>anager</u>														
Include	d in the Financing Plan														
City Wide	e 3381959501 Digital Office: Smart City and Digital Transformation Program	-	-	1,000	1,000	50	50	300	300	300	300	-	-	1,650	1,650 2019 2022
City Wide	e 3381959502 City Hall Digital Sign Replacement	-	-	125	125	-	-	-	-	-	-	-	-	125	125 2019 2019
	Total:	-	-	1,125	1,125	50	50	300	300	300	300	-	-	1,775	1,775
Beginn	ing in Future Years														
City Wide	2 3381858502 Enhancing City of Hamilton App for citizen services	40	-	-	-	45	45	25	25	25	25	-	-	135	95 2018 2022
City Wide	e 3381858503 Digital/Open Data Infrastructure	250	-	-	-	325	325	100	100	100	100	100	100	875	625 2018 2021
	Total:	290	-	-	-	370	370	125	125	125	125	100	100	1,010	720
	Total: City Manager	290	-	1,125	1,125	420	420	425	425	425	425	100	100	2,785	2,495

Division/Department: City Manager - City Manager -

**Project Name:** Digital Office: Smart City and Digital Transformation Program Ward(s): City Wide

#### Objective:

The Digital Office was established to lead digital transformation at the City. This funding is to establish the full program that focuses on modernizing service delivery digitally, Open Government and orchestrating smart city initiatives and expand the way we engage with the community, academia and the private sector, including co-creation. It will work with departments/divisions to make services available on-line that are simple and easy to use; increase the use digital tools to make the City more responsive/predictive and enable residents to have easier access to services and information/Open Data. This initiative will also pilot up to five initial smart projects on a connected platform to demonstrate the impact of combining data to drive decisions. (2 temporary FTE's inclusive of operating equipment costs funded from the reserve for 2019 and 2020 in the amount of \$200k)

Start Date: 2019 Completion Date: 2022

Status: Recommended

Tangible Capital Asset: No
Capital Budget Initiation: 2019
Program Type: Information

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Software	550		350		100	100							
Consultant	250		250										
Contractual Services (Operational)	850		400	50	200	200							
Total: Expenses	1,650		1,000	50	300	300							
Net Cost	1,650	0	1,000	50	300	300	0	0	(	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
		116 2013	2013	2020	2021	2022	2023	2024	2023	2020	2021	2020	2023-43
• ,			4.000										
From Operating Fund	1,000		1,000										
• ,			1,000 <b>1,000</b>										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)		582	422
Staffing Impacts (F.T.E)		5	3

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.43

**Division/Department:** City Manager - City Manager Project ID: 3381959502 Category: Replacement Project

Project Name: City Hall Digital Sign Replacement Ward(s): City Wide

Objective:

The digital sign in front of City Hall is in need of replacement. Through investigations between Communications, IT and Facilities, it is determined that the software no longer connects with the hardware that is in place. A replacement is needed to continue to use this digital sign to promote City of Hamilton meetings, events, programs and services - as well as special community messages. Currently, content is delivered to the sign digitally via a web-based portal by Communications. That portal was initiated by IT, and the sign was powered by Facilities.

Start Date: 2019 Completion Date: 2019

Status: Recommended

Tangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Signs

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	25		25										
Computer Software	25		25										
Construction	50		50										
Design	25		25										
Total: Expenses	125		125										
Net Cost	125	0	125	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	125		125										
Total: Financing Sources	125		125										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	2.90
Total			3.94



		Pre 20	019	20	19	202	0	2021		2022	2	2023 to	2028	Total F	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Huma</u>	n Resources														
Includ	ed in the Financing Plan														
	2051959703 Performance and Learning Management System	-	-	250	250	-	-	-	-	-	-	-	-	250	250 2019 2019
	Total:	-	-	250	250	-	-	-	-	-	-	-	-	250	250
Not Inc	cluded in the Financing Plan														
City Wic	le 2051857111 Corporate KRONOS	250	118	2,410	2,410	-	-	-	-	-	-	-	-	2,660	2,528 2018 2019
	Total:	250	118	2,410	2,410	-	-	-	-	-	-	-	-	2,660	2,528
	Total: Human Resources	250	118	2,660	2,660	-	-	-	-	-	-	-	-	2,910	2,778

**Division/Department:** Human Resources - City Manager **Project ID:** 2051959703 **Category:** Computer Software Purchases

Project Name: Performance and Learning Management System Ward(s): City Wide

Objective:

Secure and implement a talent management solution to deliver training across the Corporation, in support of the SLT approved "Performance & Learning Strategy". This would include ability to create learning/skills/knowledge profiles to support succession planning and opportunities for career/job change/advancement. Scope of work will include needs assessment, leveraging of current technology, ability to interface with existing technology (PeopleSoft, HR Portal) and mobile accessibility. Outcomes would provide solutions to content delivery of

legislated/mandatory training and required certifications.

Start Date: 2019 Completion Date: 2019

Status: Recommended

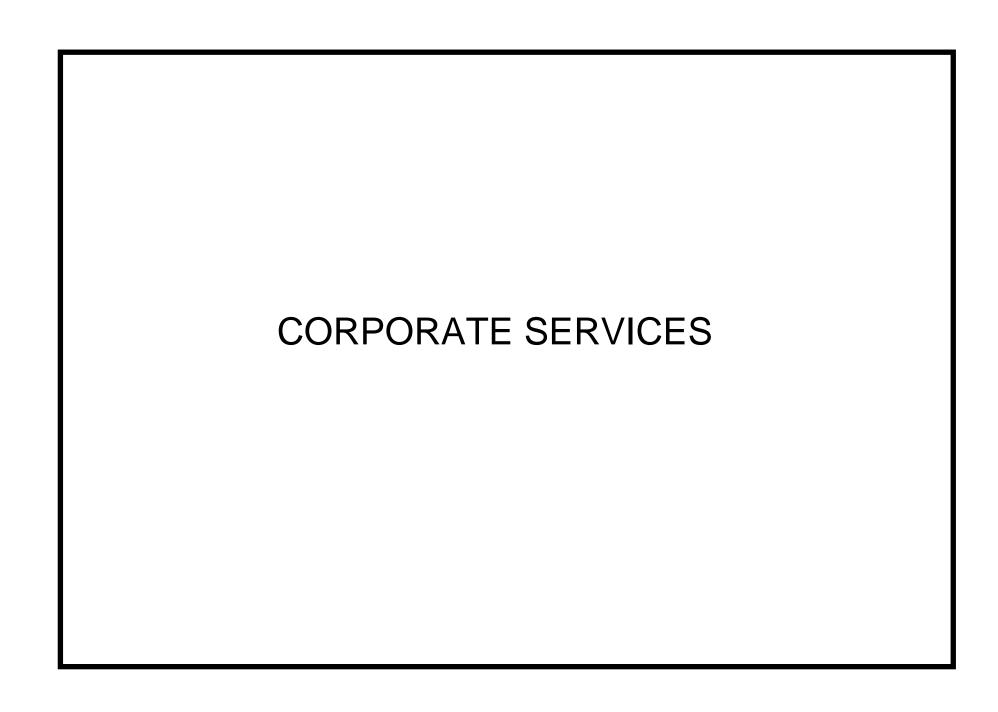
**Tangible Capital Asset:** No **Capital Budget Initiation:** 2019

Program Type: Computer Technology

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Software	250		250										
Total: Expenses	250		250										
Net Cost	250	0	250	0	0	0	0	0		0 (	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	250		250										
Total: Financing Sources	250		250										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	150		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.37



## City of Hamilton 2019 - 2028 Capital Budget Departmental Summary (000's)

		2019	2019		2020 2021			2022	!	4 Ye	4 Year		ear
		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net
Corporate Services													
Included in the Financing Plan													
Customer Service & POA		286	286	15	15	-	-	-	-	301	301	301	301
Finance		6,500	6,500	6,000	6,000	6,000	6,000	6,000	6,000	24,500	24,500	60,500	60,500
Information Technology (IT)		2,436	1,815	1,310	1,310	602	602	230	230	4,578	3,957	4,578	3,957
	Total:	9,222	8,601	7,325	7,325	6,602	6,602	6,230	6,230	29,379	28,758	65,379	64,758
Not Included in the Financing Plan													
Customer Service & POA		750	750	-	-	-	-	-	-	750	750	750	750
	Total:	750	750	-	-	-	-	-	-	750	750	750	750
Beginning in Future Years													
Customer Service & POA		-	-	950	950	750	750	-	-	1,700	1,700	1,700	1,700
Finance		-	-	180	180	700	115	-	-	880	295	2,090	848
Information Technology (IT)		-	-	100	100	-	-	-	-	100	100	100	100
	Total:	-	-	1,230	1,230	1,450	865	-	-	2,680	2,095	3,890	2,648
Total: Cor	porate Services	9,972	9,351	8,555	8,555	8,052	7,467	6,230	6,230	32,809	31,603	70,019	68,156

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# City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

	Pre 20		20		202		202		2022		2023 to			Project Start End
Ward Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
Customer Service & POA														
Included in the Financing Plan														
City Wide 2051957901 Corporate Wide Customer Experience Feedback Program	-	-	286	286	15	15	-	-	-	-	-	-	301	301 2019 2022
Total:	-	-	286	286	15	15	-	-	-	-	-	-	301	301
Not Included in the Financing Plan														
City Wide 3381957901 Security Enhancements	-	-	750	750	-	-	-	-	-	-	-	-	750	750 2019 2019
Total:	-	-	750	750	-	-	-	-	-	-	-	-	750	750
Beginning in Future Years														
City Wide 2051957902 SharePoint Upgrade	-	-	-	-	200	200	-	-	-	-	-	-	200	200 2019 2019
City Wide 3381957902 Customer Portal and Single Billing	-	-	-	-	750	750	750	750	-	-	-	-	1,500	1,500 2019 2022
Total:	-	-	-	-	950	950	750	750	-	-	-	-	1,700	1,700
Total: Customer Service & POA	_	-	1,036	1,036	965	965	750	750	-	-	-	-	2,751	2,751

**Division/Department:** Customer Service & POA - Corporate Services **Project ID:** 2051957901 **Category:** Information Management Development

Project Name: Corporate Wide Customer Experience Feedback Program Ward(s): City Wide

### Objective:

The objective of this corporate-wide initiative is to provide a unified approach to assess the citizen service experience across the various channels (phone, counter, web, email); specifically, how the citizen perceives the service experience at time of interaction. The initiative will solicit feedback from the citizen at the time of service delivery, regardless of the channel utilized, and will be supported by a consistent corporate approach in assessing and addressing performance trends. The ability to collect and interpret real-time information, at point of service, will support the delivery of sensational service across divisions and services as well as provide a unified service experience for the citizen.

Start Date: 2019 Completion Date: 2022

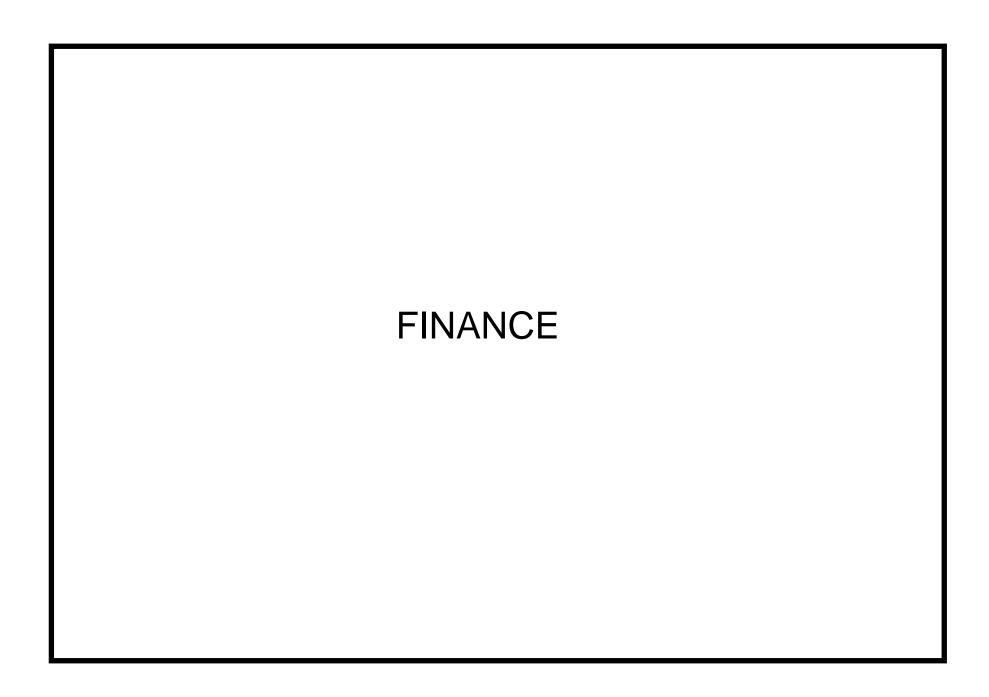
Status: Recommended

Tangible Capital Asset: No
Capital Budget Initiation: 2019
Program Type: Information

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	15			15									
Computer Software	157		157										
Professional Fees	129		129										
Total: Expenses	301		286	15									
Net Cost	301	0	286	15	0	0	(	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	286		286										
Total: Financing Sources	286		286										
Funding Required	15	0	0	15	0	0		0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	157		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.11



# City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

		Pre :	2019	20	19	20	20	20	21	20	22	2023	to 2028	Total	Project Start End
Ward Project		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Finance</u>															
Included in the Financing Plan															
City Wide 2051580510 DC Exemptions Recovery		11,000	10,000	6,500	6,500	6,000	6,000	6,000	6,000	6,000	6,000	36,000	36,000	155,500	154,500 2017 2018
1	otal:	11,000	10,000	6,500	6,500	6,000	6,000	6,000	6,000	6,000	6,000	36,000	36,000	155,500	154,500
Beginning in Future Years															
City Wide 3381557502 Budget Operating System Upgrade		381	240	-	-	180	180	-	-	-	-	380	380	941	800 2015 2023
City Wide 3381957501 Capital Budget System Upgrade		100	-	-	-	-	-	50	50	-	-	100	100	250	150 2017
City Wide 3382355301 2021 Development Charges' Bylaw Stud	dies	-	-	-	-	-	-	650	65	-	-	-	-	650	65 2021 2022
City Wide 3382655601 2026 Development Charges' Bylaw Stud	dies	-	-	-	-	-	-	-	-	-	-	730	73	730	73 2026 2026
City Wide 3383155101 2031 Development Chares'Bylaw Studie	es	-	-	-	-	-	-	-	-	-	-	-	-	650	65 2031 2031
1	otal:	481	240	-	-	180	180	700	115	-	=	1,210	553	3,221	1,153
Total: Fin	ance _	11,481	10,240	6,500	6,500	6,180	6,180	6,700	6,115	6,000	6,000	37,210	36,553	158,721	155,653

**Division/Department:** Network Extension Projects Finance - Corporate Services Project ID: 2051580510 Category:

DC Exemptions Recovery City Wide **Project Name:** Ward(s):

Objective:

Budget allocation to repay Development Charge Reserves to compensate for exemptions. Exemptions need to be repaid to ensure that the Development Charge Reserves continue to be sustainable. Sustainable Development Charge Reserves are necessary to ensure that growth

continues to pay for growth.

2019 - \$6M for general recovery plus added \$500K for Industrial DC policy change approved through Report FCS18053)

Start Date: 2017 **Completion Date:** 2018

Status: Recommended

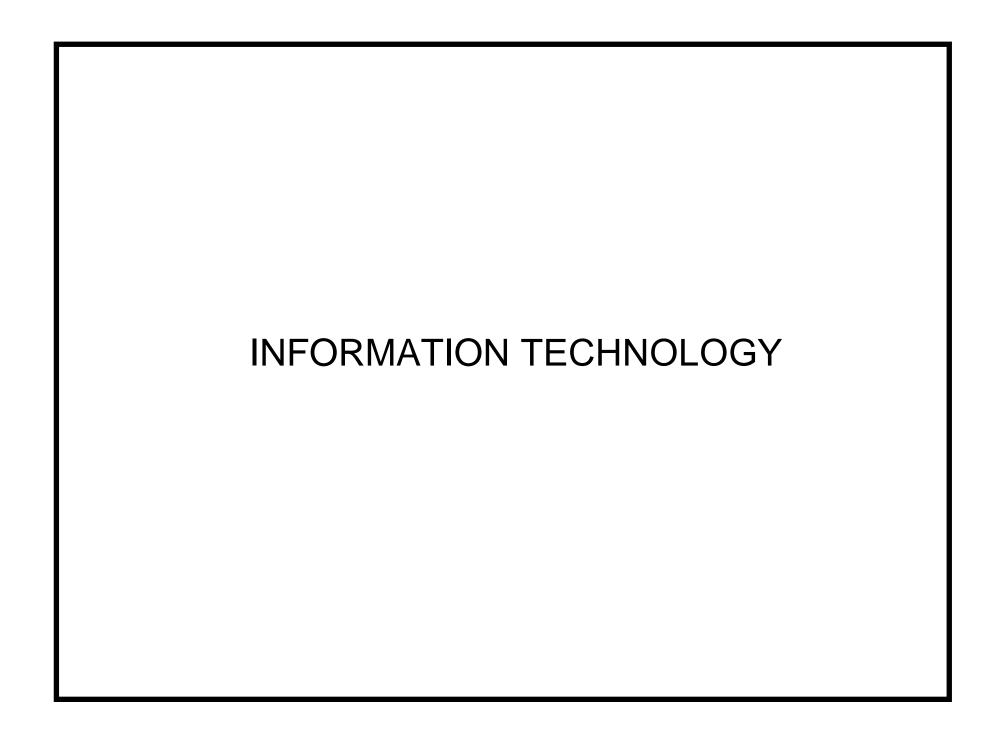
**Tangible Capital Asset:** No Capital Budget Initiation: 2015

Program Type: Development

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	155,500	11,000	6,500	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	84,000
Total: Expenses	155,500	11,000	6,500	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	84,000
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	1,000	1,000											
Total: Revenues	1,000	1,000											
Net Cost	154,500	10,000	6,500	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	84,000
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	7,500	1,000	6,500										
Hydro Dividends	1,000	1,000											
Total: Financing Sources	8,500	2,000	6,500										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29



# City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

		Pre 20	019	20	19	20	20	202	1	202	2	2023 to	to 2028 Total Project Star		Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Informa</u>	ation Technology (IT <u>)</u>														
Include	d in the Financing Plan														
City Wide	3501657602 IT Security	348	348	156	156	192	192	142	142	-	-	-	-	838	838 2016 2021
City Wide	3501757702 Network Infrastructure Sustainability and Continuous Improvement	370	-	194	194	126	126	105	105	-	-	-	-	795	425 2017 2021
City Wide	3501857801 IT Strategy and Enterprise Architecture	395	-	390	390	25	25	25	25	-	-	-	-	835	440 2018 2021
City Wide	3501857806 Data Centre HVAC	125	125	200	200	-	-	-	-	-	-	-	-	325	325 2018 2019
City Wide	3501957903 IT Strategy - Strategic Theme Mobility	-	-	50	25	-	-	-	-	-	-	-	-	50	25 2019 2021
City Wide	3501957905 IT Strategy - Strategic Theme Enabling Our People	-	-	600	600	247	247	60	60	155	155	=	-	1,062	1,062 2019 2022
City Wide	3501957906 IT Strategy - Strategic Theme IT Optimization	-	-	100	100	300	300	50	50	50	50	=	-	500	500 2019 2022
City Wide	3505719907 Business Systems and Services Continuity Plan	-	-	100	100	100	100	-	-	-	-	-	-	200	200 2019 2021
City Wide	3505719909 IT Strategy - Strategic Theme Integrated & Connected	-	-	50	50	25	25	220	220	25	25	-	-	320	320 2019 2022
City Wide	3505719910 Messaging (Email) Platform Migration	-	-	596	-	295	295	-	-	-	-	-	-	891	295 2019 2020
	Total:	1,238	473	2,436	1,815	1,310	1,310	602	602	230	230	-	-	5,816	4,430
Beginni	ng in Future Years														
City Wide	3501957902 Document Workflow and Approvals	-	-	-	-	100	100	-	-	-	-	-	-	100	100 2019 2019
	Total:	-	-	-	-	100	100	-	-	-	-	-	-	100	100
	Total: Information Technology (IT)	1,238	473	2,436	1,815	1,410	1,410	602	602	230	230	-	-	5,916	4,530

Division/Department: Information Technology (IT) - Corporate Services Project ID: 3501657602 Category: Security Improvements

Project Name: IT Security Ward(s): City Wide

Objective:

This project continues the ongoing security improvements needed by the City's IT systems to reduce the City's exposure to security risks and data breaches.

The components of this project include: 1. continued user security awareness training, 2. continued security staff training, 3. additional licenses for SecretServer password vault application, 4. intrusion protection system improvements, 5. third party security reviews and penetration tests, 6. continuous monitoring improvements, 7. two-factor authentication for CityNet users, 8. network segmentation design & equipment, 9. end of life replacement of URL/application firewall, 10. end of life replacement of perimeter firewall.

Start Date: 2016
Completion Date: 2021
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2015
Program Type: IT Services

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	285	55	80	100	50								
Computer Software	265	150	35	40	40								
Consultant	60	60											
Contractual Services (Operational)	114	35	19	30	30								
Training	114	48	22	22	22								
Total: Expenses	838	348	156	192	142								
Net Cost	838	348	156	192	142	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	344	188	156										
Total: Financing Sources	344	188	156										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

**Funding Required** 

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.38
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.67

**Division/Department:** Information Technology (IT) - Corporate Services Project ID: 3501757702 Category: **Equipment Replacement** 

**Project Name:** Network Infrastructure Sustainability and Continuous Improvement Ward(s): City Wide

Objective:

This capital program will help mitigate the risk of failure to network equipment implemented in 2003 which is past it's useful life. Upgrading this network equipment will also provide City locations with increase network bandwidth and response times meeting the demand of higher bandwidth applications on the City's network.

The risk of not replacing these switches is loss of connectivity to critical applications, communications and network resources, which results in **Program Type:** the loss of productivity.

This capital budget also provides funding for backup power devices at most sites. This will provide continuous power when power interruptions occur, to maintain site network connectivity.

This capital program also include \$40,000 for network access control software to provide better security for the corporate network."

	Start Date:	2017
3	Completion Date:	2021
	Status:	Block
	Tangible Capital Asset:	No
	Capital Budget Initiation:	2016

Computer Hardware

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	60	35	10	10	5								
Computer Software	40	40											
Electrical R&R	25	25											
Equipment	670	270	184	116	100								
Total: Expenses	795	370	194	126	105								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	370	370											
Total: Revenues	370	370											
Net Cost	425	0	194	126	105	0	0	0	0	0	0	0	0
Net Cost	423	U	134	120	103	U	U	U	U	U	U	U	U
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	194		194										
Total: Financing Sources	194		194										
Funding Required	231	0	0	126	105	0	0	0	0	0	0	0	0

2021

Operating Budget Impact:	2019	2020	Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			
Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tot	tal		1.01

Start Date:

Status:

**Completion Date:** 

**Program Type:** 

**Tangible Capital Asset:** 

**Capital Budget Initiation:** 

2018

2021

Yes

2018

Recommended

Computer Technology

**Division/Department:** Information Technology (IT) - Corporate Services **Project ID:** 3501857801 **Category:** Coordinated Projects

Project Name: IT Strategy and Enterprise Architecture Ward(s): City Wide

Objective:

With the upcoming City Initiatives, such as Centralization of IT, Smart City, Intelligent Communities, Performance Measurement, Business Intelligence, Open Data, a formal IT Strategy is imperative for these initiatives to be successful.

1. Development of IT technology road map that aligns with City's strategic business objectives

2. Develop and implementation of the City's technology will progress from current to end state

3. Implementation of the Enterprise Business Intelligence Strategy, developed in 2016

4. Development of Enterprise Data Strategy

The development of these strategies are imperative to:

- reduce risk to the City

- increase operational efficiency, realized through centralization of IT
- eliminate redundant datasets and applications
- minimize duplication of efforts
- increase cross departmental collaboration through data sharing and awareness
- enable reliable fact based decision making

	•												
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Software	30		20	5	5								
Contractual Services (Operational)	805	395	370	20	20								
Total: Expenses	835	395	390	25	25								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	395	395											
Total: Revenues	395	395											
				.=			_		_				
Net Cost	440	0	390	25	25	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	390		390										
Total: Financing Sources	390		390										
Funding Required	50	0	0	25	25	0	0	0	0	0	0	0	C

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	125		
Staffing Impacts (F.T.E)	1		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.18
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.63

**Division/Department:** Information Technology (IT) - Corporate Services Project ID: 3501857806 Category: Equipment Replacement

Data Centre HVAC **Project Name:** Ward(s): City Wide

Objective:

Datacentre Air Conditioning Units and Condensers and UPS Batteries will be end of life in 2018. These units need to be retrofitted/replaced to ensure the City's datacentre remains operational.

Deferment could lead to computers sytems overheating and long outages.

For redundancy additional hardware is required to ensure availability and security for critical services such as email, phones, cellular devices, etc.

**Program Type: Facilities Programs** 

2018

2019

Yes

2018

Recommended

Start Date:

Status:

**Completion Date:** 

**Tangible Capital Asset:** 

**Capital Budget Initiation:** 

There has been continued annual growth (10%-15%) of servers in the datacentre over the past 10 years without any corresponding increase in staff resources (FTE's). The stability of the datacentre is critical to supporting City operations.

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Hardware	280	90	190										
Professional Fees	45	35	10										
Total: Expenses	325	125	200										
Net Cost	325	125	200	0	0	0		0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	200		200										
Total: Financing Sources	200		200										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	7		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	1.12
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.26

**Division/Department:** Information Technology (IT) - Corporate Services **Project ID:** 3501957903 **Category:** Mobility Projects

Project Name: IT Strategy - Strategic Theme Mobility Ward(s): City Wide

Objective:

Capital funding requirements for the IT Strategy, strategic theme Mobility:

Mobility for the Workforce: There is a requirement to develop a Mobility strategy based on the organization's business requirements as an outcome of the IT Strategy. Deliverables: implement clear and consistent standards and processes to support the organization's current and forecast business requirements; assess applications and devices for mobility, identify gaps in current technology, identify total cost of ownership. Business objectives: improve service delivery, improve productivity, create inefficiencies, have standardized and supported solutions, cost savings.

Start Date: 2019
Completion Date: 2021
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2018
Program Type: IT Services

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Professional Fees	50		50										
Total: Expenses	50		50										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	25		25										
Total: Revenues	25		25										
							. 1						
Net Cost	25	0	25	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	0.5		25										
,	25		25										
Total: Financing Sources			25 25										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.18
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.71

**Division/Department:** Information Technology (IT) - Corporate Services **Project ID:** 3501957905 **Category:** Technical Services Projects

Project Name: IT Strategy - Strategic Theme Enabling Our People Ward(s): City Wide

#### Objective:

Capital funding requirements for the IT Strategy - strategic theme Enabling Our People:

- Self service Enablement for citizens & internal staff, City Website upgrade & training, Identity Access Management software. GIS Plan Refresh and Roll-out (3 Year Plan):

Current 5 year Enterprise GIS Plan expires in Q1-2019. A 3 year plan will be developed for 2019-2022 that includes:

- review current GIS Plan, determine future state of GIS with all City of Hamilton departments, identify new initiatives for future state, including the acquisition and implementation of net new software, conduct environmental scan, technology review, maturity model review, resource review, ensure alignment to IT Strategy initiatives, Microsoft Network, Exchange, Security Assessments - input into business case for MS Premier Support.

Start Date: 2019 Completion Date: 2022

Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2018
Program Type: IT Services

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Software	215		75	80	40	20							
Professional Fees	767		505	147		115							
Training	80		20	20	20	20							
Total: Expenses	1,062		600	247	60	155							
Net Onet	4 000		000	0.47	00	455		•					
Net Cost	1,062	0	600	247	60	155	0	0	C	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	600		600										
Total: Financing Sources	600		600										
Funding Required	462	0	0	247	60	155	0	0	C	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	40	235	
Staffing Impacts (F.T.E)	.25		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.62

Division/Department: Information Technology (IT) - Corporate Services Project ID: 3501957906 Category: Technical Services Projects

Project Name: IT Strategy - Strategic Theme IT Optimization Ward(s): City Wide

Objective:

Capital funding requirements for the IT Strategy - strategic theme IT Optimization:

- Enterprise Architecture Roll out - professional services to augment IT staff (2020-2022)

- Centralization of IT Services add Sharepoint & Eclipse licenses for IT staff being transitioned into the IT Division (25 users)
- IT Business Process Improvement professional services to implement recommendations from 2018 IT Service Desk review
- IT Service Management (ITSM) purchase new ITSM tool to replace current HEAT product.
- Security 5 Year Plan Refer to separate submission.

Start Date:2019Completion Date:2022Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2018Program Type:IT Services

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Software	250			250									
Other Capital Expenditures	16		16										
Professional Fees	234		84	50	50	50							
Total: Expenses	500		100	300	50	50							
									1				
Net Cost	500	0	100	300	50	50	0	0	0	0	0	0	0
								1	I				
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										
Funding Required	400	0	0	300	50	50	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	2		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29

Division/Department: Information Technology (IT) - Corporate Services Project ID: 3505719907 Category: Security Improvements

Project Name: Business Systems and Services Continuity Plan Ward(s): City Wide

Objective:

Capital funding requirements to develop detailed IT Service Continuity plans, to meet business service objectives for mission critical applications and systems.

IT requires a resource to build detailed IT Service Continuity plans to align with our stakeholder business requirements. Key deliverables: identify mission critical systems and applications, establish recovery objectives; develop recovery strategies by providing step by step procedures to recover disrupted business systems, applications and networks; conduct and develop detailed business impact analysis with business units in cooperation with our Emergency Operations; deliver a maintenance plan for ongoing updates; identify gaps in IT capabilities and service continuity requirements based on mission critical applications that are identified.

Start Date: 2019 Completion Date: 2021

Status: Recommended

Tangible Capital Asset: No
Capital Budget Initiation: 2018
Program Type: IT Services

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	200		100	100									
Total: Expenses	200		100	100									
Net Cost	200	0	100	100	0	0	0	0		0	0	0	
											1	1	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										
Total. Finalicing Sources													
Total. Financing Sources													

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.38
Health and Safety	16.00	0-10	0.80
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.56

**Division/Department:** Information Technology (IT) - Corporate Services **Technical Services Projects** Project ID: 3505719909 Category:

**Project Name:** IT Strategy - Strategic Theme Integrated & Connected City Wide Ward(s):

Objective:

Capital funding requirements for the IT Strategy - strategic theme Integrated & Connected:

- Systems Integration Foundation & Rollout

- Middleware Integration Platform Upgrade (2021)
- Document, Publish, Training for Integration Services Catalogue (2019 -2022)

- Integration Training (2019 - 2022)

Start Date: 2019 **Completion Date:** 2022 Status: Block **Tangible Capital Asset:** No Capital Budget Initiation: 2019

Program Type: Computer Technology

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Software	135				135								
Professional Fees	85		25		60								
Training	100		25	25	25	25							
Total: Expenses	320		50	25	220	25							
Net Cost	320	0	50	25	220	25	0	0		0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
• , ,		110 2010		2020	2021	LULL	2020	2024	2020	2020	2021	2020	2023 40
From Operating Fund	50		50										
Total: Financing Sources	50		50										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	2.90
Total			2.90

**Division/Department:** Information Technology (IT) - Corporate Services Project ID: 3505719910 Category: **Technical Services Projects** 

Messaging (Email) Platform Migration City Wide **Project Name:** Ward(s):

Objective:

The Software industry is changing their business model to a subscription-based model from a perpetual license based model. We will need to move to this hosted online model, for email (Outlook and Exchange Server). This subscription based model will allow the City to avoid costs such as upgrades as these are part of the subscription based service. By moving our email services to Exchange online, we will see a cost

avoidance of \$3 Million over then next 10 years, from software, server, and professional services.

Start Date: 2019 **Completion Date:** 2020

Status: Recommended

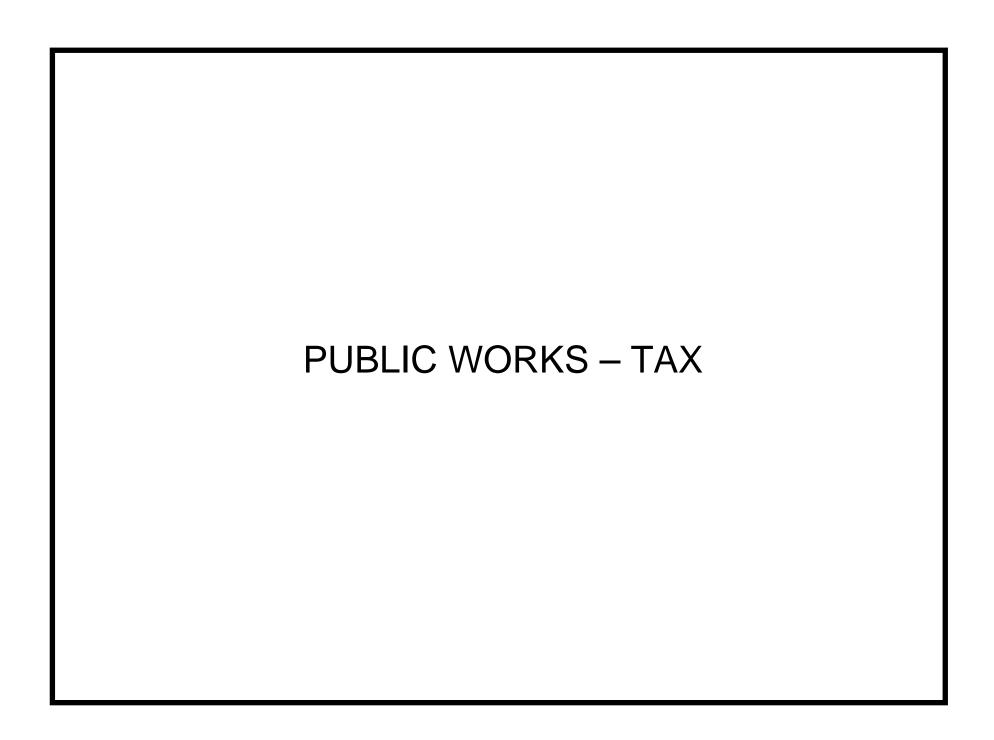
**Tangible Capital Asset:** No **Capital Budget Initiation:** 2018 **Program Type:** Software

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Computer Software	85		85										
Internal Resources/Staffing	140		70	70									
Professional Fees	500		350	150									
Project Management	140		70	70									
Training	26		21	5									
Total: Expenses	891		596	295									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	596		596										

Revenues (000 S)	rotai	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2021	2020	2029-43
From Program Reserves	596		596										
Total: Revenues	596		596										
Net Cost	295	0	0	295	0	0	0	0	0	0	0	0	0
Funding Required	295	0	0	295	0	0	0	0	0	0	0	0	0

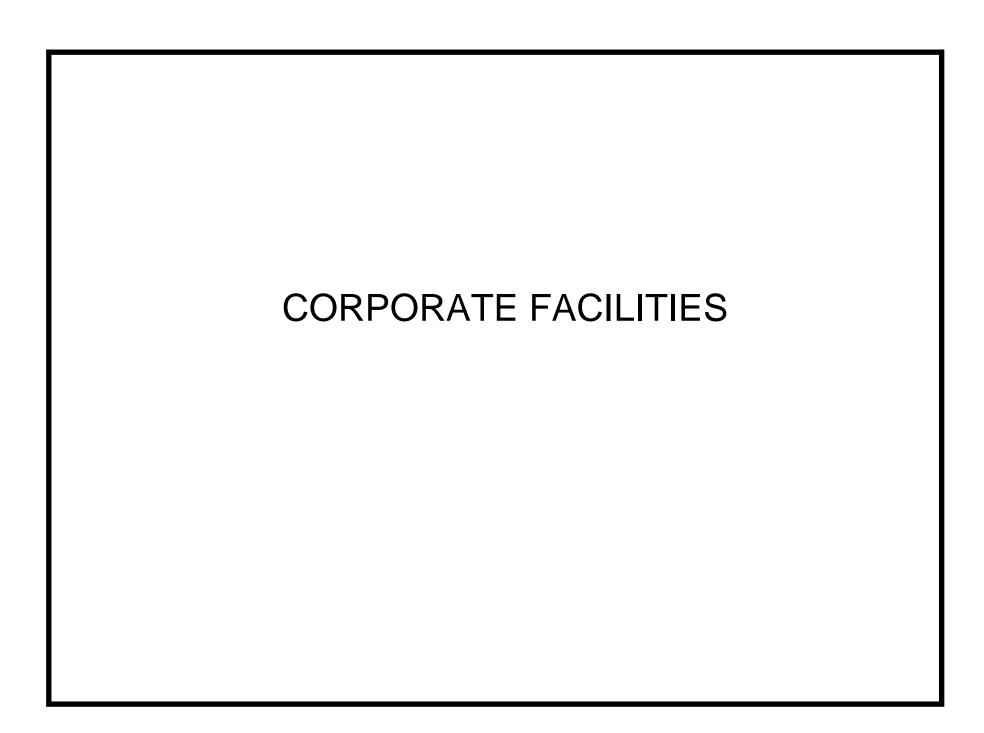
Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	2.90
Tota	ıl		4.23



# City of Hamilton 2019 - 2028 Capital Budget Departmental Summary (000's)

		201	9	202	20	202	21	202	2	4 Ye	ear	10 Y	ear
		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net
Public Works Tax Funded													
Included in the Financing Plan													
Corporate Facilities		5,570	4,860	7,365	7,365	5,380	5,380	4,700	4,700	23,015	22,305	51,335	50,625
Energy Initiatives		332	-	-	-	-	-	-	-	332	-	332	-
Entertainment Facilities		2,839	800	900	800	800	800	800	800	5,339	3,200	10,139	8,000
Fleet Services		10,125	-	10,148	-	10,165	-	10,185	-	40,623	-	101,733	-
Forestry & Horticulture		4,495	3,945	3,945	3,945	3,945	3,945	3,945	3,945	16,330	15,780	24,400	23,850
O & M - Parks & Cemeteries		2,625	1,658	1,862	1,185	1,925	1,343	2,020	1,433	8,432	5,619	22,754	17,159
Open Space Development		8,333	3,398	17,235	12,014	4,569	3,014	5,657	2,956	35,794	21,382	47,017	29,442
Recreation Facilities		10,293	4,616	1,250	845	24,850	13,600	25,350	3,750	61,743	22,811	107,843	35,117
Roads		96,692	56,215	36,780	28,394	42,640	29,645	24,940	24,414	201,052	138,668	316,952	251,025
Transit Services		24,250	5,111	20,500	7,397	40,283	8,137	27,639	8,186	112,672	28,831	238,776	73,251
Waste Management		3,712	3,468	9,792	7,495	17,424	12,025	3,260	3,077	34,188	26,065	114,648	105,351
West Harbour & Waterfront Strategic Initiatives		8,210	8,210	14,925	14,925	1,410	1,410	-	-	24,545	24,545	24,855	24,855
	Total:	177,476	92,281	124,702	84,365	153,391	79,299	108,496	53,261	564,065	309,206	1,060,784	618,675
Not Included in the Financing Plan													
Entertainment Facilities		750	750	6,550	6,550	7,000	7,000	8,000	8,000	22,300	22,300	68,000	68,000
Forestry & Horticulture		410	410	-	-	-	-	-	-	410	410	410	410
O & M - Parks & Cemeteries		2,360	2,360	1,600	1,600	1,445	1,445	1,300	1,300	6,705	6,705	15,250	15,250
Open Space Development		1,680	1,680	-	-	-	-	-	-	1,680	1,680	1,680	1,680
Recreation Facilities		2,400	2,400	-	-	-	-	-	-	2,400	2,400	2,400	2,400
Roads		7,170	7,170	-	-	-	-	-	-	7,170	7,170	7,170	7,170
	Total:	14,770	14,770	8,150	8,150	8,445	8,445	9,300	9,300	40,665	40,665	94,910	94,910
Beginning in Future Years													
Corporate Facilities		-	-	4,450	4,450	2,700	2,700	2,700	2,700	9,850	9,850	33,250	33,250
Entertainment Facilities		-	-	2,968	2,968	-	-	-	-	2,968	2,968	2,968	2,968
Forestry & Horticulture		-	-	60	-	-	-	-	-	60	-	120	-
O & M - Parks & Cemeteries		-	-	2,733	2,733	2,263	2,263	1,743	1,743	6,739	6,739	14,732	14,732
Open Space Development		-	-	10,274	7,957	17,116	11,043	8,195	3,882	35,585	22,882	55,872	37,396
Recreation Facilities		-	-	23,270	6,645	18,082	17,932	3,930	3,817	45,282	28,394	168,652	116,667
Roads		-	-	69,590	31,674	34,930	30,114	42,270	36,474	146,790	98,262	507,754	402,380
Transit Services		-	-	64,085	17,253	112,679	31,847	110,820	29,885	287,584	78,985	328,989	93,536
Waste Management		-	-	950	727	5,050	4,019	30,500	22,084	36,500	26,830	229,000	219,330
West Harbour & Waterfront Strategic Initiatives		-	-	925	925	13,610	13,610	3,790	3,790	18,325	18,325	54,015	45,742
	Total:	-	-	179,305	75,332	206,430	113,528	203,948	104,375	589,683	293,235	1,395,352	966,001
Total: Public Works Ta	x Funded	192,246	107,051	312,157	167,847	368,266	201,272	321,744	166,936	1,194,413	643,106	2,551,046	1,679,586



# 2010 CAPITAL BLIDGET

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### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

			Pre 2	2019	20	19	20	20	20	21	20	22	2023	to 2028	Total	Project Start End
Nard	Project		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
Corpora	ate Facilit	<u>ies</u>														
Included	d in the Fin	ancing Plan														
2	3541741603	Central Library Window Replacement	2,576	1,916	1,200	700	-	-	-	-	-	-	-	-	3,776	2,616 2017 2023
City Wide	3541849003	Backflow Prevention for Various Facilities	2,553	1,658	250	250	275	275	250	250	-	-	-	-	3,328	2,433 2013 2021
City Wide	3541941013	Program - Firestations Facility Upgrade	-	-	300	300	710	710	710	710	710	710	4,260	4,260	6,690	6,690 2019
City Wide	3541941409	Program - Facilities Code & Legislative Compliance	-	-	650	650	880	880	880	880	880	880	5,280	5,280	8,570	8,570 2019
City Wide	3541941412	Program - Roof Management	-	-	800	800	950	950	950	950	950	950	5,700	5,700	9,350	9,350 2019
City Wide	3541941532	Program - Facility Capital Maintenance	-	-	450	450	700	700	700	700	700	700	4,200	4,200	6,750	6,750 2019
City Wide	3541941631	Program - Facilities Security	150	150	150	150	150	150	150	150	150	150	900	900	1,650	1,650 2019
City Wide	3541941648	Program - Parking Lot Rehabilitation	-	-	600	600	450	450	450	450	450	450	2,700	2,700	4,650	4,650 2019
2	3541941901	Capital Lifecycle Renewal - Hamilton Farmer's Market	-	-	550	550	1,970	1,970	-	-	-	-	-	-	2,520	2,520 2019 2023
10	3541941910	Stoney Creek City Hall -RCMP Lease Capital Replacement	-	-	210	-	210	210	210	210	210	210	1,260	1,260	2,100	1,890 2019
City Wide	3541951900	Generator Compliance Testing and Upgrades	-	-	110	110	420	420	430	430	-	-	120	120	1,080	1,080 2019
City Wide	3541955001	Program Yard Capital Renewal	300	-	300	300	650	650	650	650	650	650	3,900	3,900	6,450	6,150 2019
		Total:	5,579	3,724	5,570	4,860	7,365	7,365	5,380	5,380	4,700	4,700	28,320	28,320	56,914	54,349
Beginnii	ng in Futur	re Years														
City Wide	3541941010	Program - Facility Upgrades to Hamilton Public Libraries	-	-	-	-	800	800	800	800	800	800	4,800	4,800	7,200	7,200 2019
City Wide	3541941638	Overhead Door Replacement Program	-	-	-	-	275	275	275	275	275	275	1,650	1,650	2,475	2,475 2019
City Wide	3541941729	Program - First Ontario Centre Lifecycle Renewal (M&E only)	-	-	-	-	750	750	750	750	750	750	4,500	4,500	6,750	6,750 2019
City Wide	3541941734	Convention Centre Lifecycle Program (M&E only)	-	-	-	-	275	275	275	275	275	275	1,650	1,650	2,475	2,475 2019
City Wide	3541951004	HVAC, Energy Efficiency Upgrades	-	-	-	-	400	400	400	400	400	400	2,400	2,400	3,600	3,600 2019
City Wide	3541953803	MSC-Security Enhancements	750	750	-	-	750	750	-	-	-	-	-	-	1,500	1,500 2019 2019
City Wide	3541955100	Corporate Facilities Audit Program	-	-	-	-	100	100	100	100	100	100	1,200	1,200	1,500	1,500 2019
City Wide	3541957001	Archibus - Facility Maintenance Management System Upgrade	-	-	-	-	100	100	100	100	100	100	600	600	900	900 2019
City Wide	3542041001	MRF Below Ground Demolition, Decommissioning and Filling of the Basements	1,000	1,000	-	-	1,000	1,000	-	-	-	-	-	-	2,000	2,000 2020 2020
2	3542741700	125 Barton - Yard Relocation Accommodation	-	-	-	-	-	-	-	-	-	-	6,600	6,600	6,600	6,600 2027 2027
		Total:	1,750	1,750	-	-	4,450	4,450	2,700	2,700	2,700	2,700	23,400	23,400	35,000	35,000
		Total: Corporate Facilities	7,329	5,474	5,570	4,860	11,815	11,815	8,080	8,080	7,400	7,400	51,720	51,720	91,914	89,349

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541741603 **Category:** Renovation Project

Project Name: Central Library Window Replacement Ward(s): 2

Objective:

To replace the 36 year old windows at Central Library, where there are currently structural concerns posing a risk to health & safety.

Start Date: 2017
Completion Date: 2023
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016

Program Type: Buildings-Library

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,096	2,096	1,000										
Design	280	180	100										
Environmental Assesments	70	70											
Internal Resources/Staffing	330	230	100										
Total: Expenses	3,776	2,576	1,200										

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Grants/Subsidies	400	400											
From Program Reserves	300	300											
From WIP Transfers	460	(40)	500										
Total: Revenues	1,160	660	500										
Г													
Net Cost	2,616	1,916	700	0	0	0	0	0	0	0	0	0	(

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	849	149	700										
Total: Financing Sources	849	149	700										
Funding Required	1,767	1,767	0	0	0	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Funded from Canada 150 (Intake 2) \$400k, \$300k from HPL Reserves in 2017,
\$540k from 2017 block funds, \$1.28M from 2018 block funds and proposed
\$1.2M from 2019 block funds for this infrastructure renewal & safety item.

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.58

Page 4 and 14 of EXP (3rd Party Engineering) Report regarding the Mechanical Tower: "In its current state, EXP is of the view that the system represents a potential risk of structural failure (i.e. panes of glass falling from height) and is considered a potential health and safety issue.

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541849003 **Category:** Maintenance Projects

Project Name: Backflow Prevention for Various Facilities Ward(s): City Wide

Objective:

To maintain compliance with City By-law No 10-103. By-law Respecting the Prevention of Backflow into Water Distribution System. Due to funds not approved in 2012 the city is non-compliant. This will be a multi-year project. Between 2016-2019 the remainder of the sites will be completed with high hazard sites completed first followed by moderate and then low risk sites.

Start Date: 2013
Completion Date: 2021
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2013
Program Type: Buildings

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,946	2,251	225	245	225								
Design	67	67											
Internal Resources/Staffing	315	235	25	30	25								
Total: Expenses	3,328	2,553	250	275	250								
·													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	895	895											
Total: Revenues	895	895											
Net Cost	2,433	1,658	250	275	250	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	1,258	1,008	250										
Total: Financing Sources	1,258	1,008	250										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	120	120	120
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			7.39

### Pre-2019

362 total locations compliant (57%):

- 16 of which were high priority
- 346 were medium priority

### 2019 Priorities

41 compliant locations (including remaining 12 high priority)(250k)

### 2020-2021 Priorities

86 compliant locations (medium priority)(525k)

**Division/Department:** Corporate Facilities - Public Works Tax Funded Project ID: 3541941013 Repairs

**Project Name:** 

Program - Firestations Facility Upgrade

Category: Ward(s):

City Wide

Objective:

Life cycle replacement of building elements on Firehalls, including renovation, repair, mechanical and electrical upgrades.

Start Date: **Completion Date:**  2019

Status:

Block

**Tangible Capital Asset: Capital Budget Initiation:**  No 2016

**Program Type:** 

Fire Stations

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	5,110		250	540	540	540	540	540	540	540	540	540	
Design	763		25	82	82	82	82	82	82	82	82	82	
Environmental Assesments	162			18	18	18	18	18	18	18	18	18	
Internal Resources/Staffing	655		25	70	70	70	70	70	70	70	70	70	
Total: Expenses	6,690		300	710	710	710	710	710	710	710	710	710	
Net Cost	6,690	0	300	710	710	710	710	710	710	710	710	710	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	300		300										
Total: Financing Sources	300		300										
Funding Required	6,390	0	0	710	710	710	710	710	710	710	710	710	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

### 2019 Priorities

MATC repairs to building envelope (\$200k)

Station 13

Optimization & lifecycle (\$100k)

Station 1

Rear parking lot (funded previously)

### 2020-2022 Priorities

Station 1 Rooftop HVAC units (5 units)

All HVAC equipment and flat roof Station 2

Rooftop HVAC units (4 units) Station 4

Rooftop HVAC units (2 units) Station 12

Water infiltration Station 18

Station 24 Replacement of rooftop units

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541941409 **Category:** Annual Projects

Project Name: Program - Facilities Code & Legislative Compliance Ward(s): City Wide

Objective:

To maintain compliance with all codes and regulations related to Facilities under the responsibilities of Facilities Management including but not limited to asbestos management, designated substances, building code and fire prevention management, MOE, TSSA, ESA and AODA

Start Date: 2019 Completion Date:

Status:

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2016

Program Type: Facilities Programs

Block

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	5,563		415	572	572	572	572	572	572	572	572	572	
Design	1,760		140	180	180	180	180	180	180	180	180	180	
Internal Resources/Staffing	857		65	88	88	88	88	88	88	88	88	88	
Other Capital Expenditures	390		30	40	40	40	40	40	40	40	40	40	
Total: Expenses	8,570		650	880	880	880	880	880	880	880	880	880	
Net Cost	8,570	0	650	880	880	880	880	880	880	880	880	880	
	.,.												
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	650		650										
Total: Financina Courses	CEO		CEO										

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	650		650										
Total: Financing Sources	650		650										
Funding Required	7,920	0	0	880	880	880	880	880	880	880	880	880	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			7.39

### Annual Priorities:

Construction and Emergency Works (200k)

Audits and Consulting (150k)

Asbestos/DSS/Mould (75k)

AODA-GIC Information Report No. PW18064 (75k)

Fire prevention and fire order response/Health & Safety (50k)

Environmental investigations, including small drinking water systems compliance (100k)

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541941412 **Category:** Annual Projects

Project Name: Program - Roof Management Ward(s): City Wide

Objective:

Lifecycle program - To assess, maintain, repair and replace roofing for buildings under the Facility Management portfolio. Priorities to be determined based on available funding.

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2016

2019

Block

Start Date:

Status:

**Completion Date:** 

Program Type: Facilities Programs

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	7,368		645	747	747	747	747	747	747	747	747	747	
Consultant	162			18	18	18	18	18	18	18	18	18	
Design	885		75	90	90	90	90	90	90	90	90	90	
Internal Resources/Staffing	935		80	95	95	95	95	95	95	95	95	95	
Total: Expenses	9,350		800	950	950	950	950	950	950	950	950	950	
Net Cost	9,350	0	800	950	950	950	950	950	950	950	950	950	0
Financian Courses (000ls)	T-4-1	D== 0040	2040	2020	2024	2022	2022	2024	2025	2020	2027	2020	2020 42

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	800		800										
Total: Financing Sources	800		800										
Funding Required	8,550	0	0	950	950	950	950	950	950	950	950	950	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### 2019 Priorities

Roof Condition Assessments (50k) Wentworth Roof section (550k) Emergency Roof priorities (100k) Ancaster Senior (\$100k) [partial funding]

#### 2020-2023 Priorities

- Lawfield Arena (active roof leaks); Acoustic panel ceiling replacement – damaged due to roof leaking; (insufficient funding to address in 2019)
- Central Public Library
- City Hall garage
- 1375 Upper Ottawa
- EMS Station 32
- Fire Stations

- Terryberry Library
- · Bennetto Rec Partial Roof Replacement
- · Binbrook Memorial Hall water infiltration
- Valley Park
- Inch Park lower roof
- Ancaster Aquatic
- Chedoke Golf Clubhouse

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541941532 **Category:** Maintenance Projects

Project Name: Program - Facility Capital Maintenance Ward(s): City Wide

Objective: Start Date:

Emergency capital expenditures as required due to aging infrastructure. Types of facilities covered by this project include facilities under the Completion Date:

Emergency capital expenditures as required due to aging infrastructure. Types of facilities covered by this project include facilities under the Facilities Management portfolio.

Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016

Program Type: Facilities Programs

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	5,644		370	586	586	586	586	586	586	586	586	586	
Internal Resources/Staffing	661		40	69	69	69	69	69	69	69	69	69	
Other Capital Expenditures	445		40	45	45	45	45	45	45	45	45	45	
Total: Expenses	6,750		450	700	700	700	700	700	700	700	700	700	
						1							
Net Cost	6,750	0	450	700	700	700	700	700	700	700	700	700	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	450		450										
Total: Financing Sources	450		450										

From Operating Fund	450		450										
Total: Financing Sources	450		450										
Funding Required	6,300	0	0	700	700	700	700	700	700	700	700	700	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Division/Department: Corporate Facilities - Public Works Tax Funded Project ID: 35

3541941631

Category: Safety

Project Name: Program - Facilities Security

Ward(s): City Wide

Objective:

Start Date: Completion Date: 2019

 $\label{thm:continuous} \mbox{To add/upgrade and improve building security across the Facilities Management portfolio.}$ 

Status:

Block No

Tangible Capital Asset: Capital Budget Initiation:

2016

**Program Type:** 

Facilities Programs

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	990	90	90	90	90	90	90	90	90	90	90	90	
Design	495	45	45	45	45	45	45	45	45	45	45	45	
Internal Resources/Staffing	165	15	15	15	15	15	15	15	15	15	15	15	
Total: Expenses	1,650	150	150	150	150	150	150	150	150	150	150	150	
Net Cost	1,650	150	150	150	150	150	150	150	150	150	150	150	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150		150										
Total: Financing Sources	150		150										
Funding Required	1,500	150	0	150	150	150	150	150	150	150	150	150	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes		Weight	Rating	Weighted Rank
Contractual/Legislated Obligations		46.00	0-10	
Health and Safety		16.00	0-10	
Operating Budget/Financial Impact		9.00	0-10	
Strategic Direction (Dominant Project Theme)		29.00	0-1	
	Total			

2018: Implemented Security Office 2019-2024: Implement 5 year work plan, including phased transition to next generation of key scan security system

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541941648 **Category:** Maintenance Projects

Project Name: Program - Parking Lot Rehabilitation Ward(s): City Wide

Objective: Start Date: 2019
Program to inspect, maintain, repair and replace parking lot and sidewalks for buildings under the Facilities Management portfolio Completion Date:

Program to inspect, maintain, repair and replace parking lot and sidewalks for buildings under the Facilities Management portfolio.

Completion Date:

Status: Block
Tangible Capital Asset: No

Capital Budget Initiation: 2016
Program Type: Parking Lot

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,718		478	360	360	360	360	360	360	360	360	360	
Design	467		62	45	45	45	45	45	45	45	45	45	
Internal Resources/Staffing	465		60	45	45	45	45	45	45	45	45	45	
Total: Expenses	4,650		600	450	450	450	450	450	450	450	450	450	
Net Cost	4,650	0	600	450	450	450	450	450	450	450	450	450	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	600		600										

Financing Sources (000's)	lotai	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	600		600										
Total: Financing Sources	600		600										
Funding Required	4,050	0	0	450	450	450	450	450	450	450	450	450	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.0	0-10	
Health and Safety	16.0	0-10	
Operating Budget/Financial Impact	9.0	0-10	
Strategic Direction (Dominant Project Theme)	29.0	00 0-1	
	Total		

### 2019 Priorities

Fire Station 1 Rear Parking Lot (100k)

Parkdale (400k)

Design including civil works for top 2019-2022 priorities (50k)

Emergency capital repair (50k)

#### 2020-2022 Priorities

Chedoke Arena lot resurface & modification

Mountain Arena lot repair & grade wrt sewer grates

Valley Park lot repaving

Fire Stations

Accessibility Improvements

Central Memorial & Pinky Lewis Recreation Centres

Arenas

Turner Park Additional Parking Lot (phased and with partnerships)

Glanbrook Roadway around North & West of arena hard surfaced

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541941901 **Category:** Renovation Project

Project Name: Capital Lifecycle Renewal - Hamilton Farmer's Market Ward(s): 2

Objective:

**Funding Required** 

To replace end of life infrastructure and equipment at the Hamilton Farmer's Market which has been identified as priority for tenants and patrons.

Status:RecommendedTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Buildings

2019

2023

0

0

Start Date:

**Completion Date:** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,020		440	1,580									
Design	250		55	195									
Internal Resources/Staffing	250		55	195									
Total: Expenses	2,520		550	1,970									
Net Cost	2,520	0	550	1,970	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	550		550										
Total: Financing Sources	550		550										

0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

1,970

0

0

1,970

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.14
Health and Safety	16.00	0-10	1.44
Operating Budget/Financial Impact	9.00	0-10	0.63
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.50

Pending funding strategy.

0

0

0

Lifecycle renewal of 1980 infrastructure. The 2011 renovation had a limited budget and did not include lifecycle renewal for various components of the facility. Recommendation report to Council on capital lifecycle renewal as part of 2019 budget process. The report identifies staff recommendation for the replacement of roof, skylights, HVAC, freight elevator and dock leveler at the Hamilton Farmer's Market.

0

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541941910 **Category:** Maintenance Projects

Project Name: Stoney Creek City Hall -RCMP Lease Capital Replacement Ward(s): 10

Objective:

Lifecycle program - Annual project to complete renovations, repairs and mechanical and electrical upgrades as well as address accessibility concerns at Stoney Creek City Hall - RCMP leased facility (Reserve Fund #108046).

Start Date: 2019

Completion Date: Status:

Block No

Tangible Capital Asset: Capital Budget Initiation: Program Type:

2016 Buildings

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,890		189	189	189	189	189	189	189	189	189	189	
Internal Resources/Staffing	210		21	21	21	21	21	21	21	21	21	21	
Total: Expenses	2,100		210	210	210	210	210	210	210	210	210	210	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
F D D	040		040										

1 Totti i Tograffi Neserves	210		210										
Total: Revenues	210		210										
W. O	4 000				040	040	242		040	040	040	040	
Net Cost	1,890	0	0	210	210	210	210	210	210	210	210	210	0
Funding Required	1,890	0	0	210	210	210	210	210	210	210	210	210	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

## 2019-2021 Priorities:

- Exterior cladding caulking waterproofing (est. \$300k)
- Heat Pump Unit Replacement (est. \$300k)

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541951900 **Category:** Maintenance Projects

Project Name: Generator Compliance Testing and Upgrades Ward(s): City Wide

#### Objective:

The Generator Compliance Testing and Upgrades Program addresses the requirements for the City to maintain compliance with CSA Code B139 including the completion of 10-year comprehensive inspections and the assessment and completion of equipment/site upgrades. In 2016, Cole Engineering was retained to conduct a code compliance assessment of the City's diesel generator facilities. The deficiencies identified in this report will be addressed through various site/equipment upgrades to be undertaken in 2020/2021. Additionally, comprehensive inspections are required on a 10 year basis as per O.Reg 213/01 in order to receive/maintain Fuel Delivery Certificates for diesel generator sites which will take place in 2019 and 2026.

Start Date: 2019

Completion Date:
Status: Block
Tangible Capital Asset: No

**Capital Budget Initiation:** 

**Program Type:** Facilities Programs

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	815		74	328	334						79		
Consultant	54		15	10	10					9	10		
Design	103		10	40	43						10		
Internal Resources/Staffing	108		11	42	43					1	11		
Total: Expenses	1,080		110	420	430					10	110		
-													
Net Cost	1,080	0	110	420	430	0	0	0	C	10	110	0	C
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	110		110										
Total: Financing Sources	110		110										
		_	-			_	_	_	_			_	
Funding Required	970	0	0	420	430	0	0	0	0	10	110	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	ıl		

### Pre-2019:

Completed comprehensive inspections and code compliance/condition assessments of all City diesel generator sites.

#### 2019 Priorities:

Comprehensive inspections (15k)

Complete code compliance site upgrades at high-priority fire stations (90k)

#### 2020-2027 Priorities:

Code compliance site/equip. upgrades (CSA B139 & O. Reg 213/01)(827k)
Code compliance site/equip. upgrades contingency (100k)
Comprehensive inspections (28k)

**Division/Department:** Corporate Facilities - Public Works Tax Funded **Project ID:** 3541955001 **Category:** Operations & Maintenance

Project Name: Program Yard Capital Renewal Ward(s): City Wide

Objective:
Start Date: 2019
Lifecycle Program - Annual Project to complete repoyations, repairs and mechanical and electrical upgrades in the Yards portfolio Completion Date:

Lifecycle Program - Annual Project to complete renovations, repairs and mechanical and electrical upgrades in the Yards portfolio.

Completion Date:

Status: Block
Tangible Capital Asset: No

Capital Budget Initiation: 2016
Program Type: Plans/Studies

Program Type: Plans/Studie

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,393	126	208	451	451	451	451	451	451	451	451	451	
Consultant	473	54	14	45	45	45	45	45	45	45	45	45	
Design	948	90	48	90	90	90	90	90	90	90	90	90	
Internal Resources/Staffing	636	30	30	64	64	64	64	64	64	64	64	64	
Total: Expenses	6,450	300	300	650	650	650	650	650	650	650	650	650	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	300	300											
Total: Revenues	300	300											
Net Cost	6,150	0	300	650	650	650	650	650	650	650	650	650	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	300		300										
Total: Financing Sources	300		300										
Funding Required	5,850	0	0	650	650	650	650	650	650	650	650	650	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.81
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.06

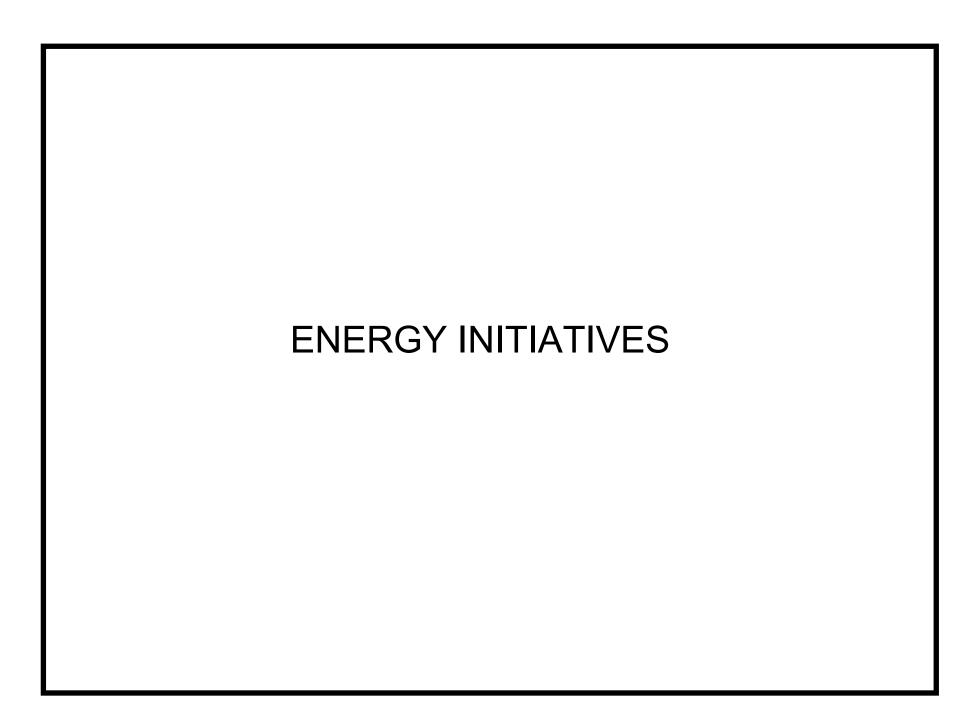
#### 2019-2020 Priorities

330 Wentworth St. N. UPS & AC unit replacement 211 Binbrook Rd. Garage Drainage Renewal & Repair Cistern 7098 Airport Rd. Garage Drainage Review & Repair Cistern

### 2020-2024 Priorities

1579 Burlington St. E. Electrical, Fire, Lighting & HVAC 161 Studholme Flooring, Grading & Sewer Connection 7 MacNab Snow Melt Capital Repairs

7 MacNab Snow Melt Capital Repairs 810 Woodhill Rd., Rockton: Ladies Washroom Repairs, Garage Drainage & Cistern Horticulture Administration: investigate rotting in hall by washrooms, new man-door to replace rotting steel entry door in 3rd bay, basement renovation, meeting soundproofing 349 Jones Rd.: Key Scan System to Replace Gate 1275 Upper Ottawa Hydro Electric Service Review 189 King Street East (Dundas) Key scan System to replace gate 330 Wentworth UPS Replacement & Front Interlocking Brick 1309 Forestry Yard generator feasibility Brock Yard renewal & upgrades



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Wentworth Operations Centre - LED Lighting Systems Upgrade (Interior)

Lister Block - LED Lighting Upgrade

7901949000 Solar Wall - Norman Pinky Lewis Recreation Centre

### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

1441	Policy	Pre 20		201		202		202		202		2023 to		Total P	
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<b>Energy</b>	<u>Initiatives</u>														
Include	d in the Financing Plan														
City Wide	7901941900 Traffic Operations Centre - LED lighting Upgrade	-	-	60	-	-	-	-	-	-	-	-	-	60	- 2019 2019
City Wide	7901941901 Wentworth Operations Centre - LED Lighting Systems Upgrade (Interior)	-	-	30	-	-	-	-	-	-	-	-	-	30	- 2019 2019
City Wide	7901941902 Lister Block - LED Lighting Upgrade	-	-	125	-	-	-	-	-	-	-	-	-	125	- 2019 2019
City Wide	7901949000 Solar Wall - Norman Pinky Lewis Recreation Centre	-	-	117	-	-	-	-	-	-	-	-	-	117	- 2019 2019
	Total:	-	-	332	-	-	-	-	-	-	-	-	-	332	-
	Total: Energy Initiatives	-	-	332	-	-	-	-	-	-	-	-	-	332	-

**Division/Department:** Energy Initiatives - Public Works Tax Funded Project ID: 7901941900 Category: **Energy Management** 

Traffic Operations Centre - LED lighting Upgrade **Project Name:** Ward(s): City Wide

Start Date: Objective: **Completion Date:** 

This project involves upgrading the Traffic Operations Center's Interior and Exterior Wall packs lighting systems to highly energy efficient LED lighting technology.

Recommended **Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019 **Program Type:** Lighting

Status:

2019

2019

Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
50		50										
10		10										
60		60										
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
60		60										
60		60										
	50 10 <b>60</b> <b>Total</b>	50 10 60 Total Pre 2019	50 50 10 60 Total Pre 2019 2019 60	50 50 10 60 Total Pre 2019 2019 2020 60 60	50 50 10 60 10 10 60 Total Pre 2019 2019 2020 2021 60 60	50 50 10 10 10 60 Total Pre 2019 2019 2020 2021 2022 60 60	50 50 10 10 60 Total Pre 2019 2019 2020 2021 2022 2023 60 60	50 50 10 10 60 Fre 2019 2019 2020 2021 2022 2023 2024 60 60	50     50       10     10       60     60       Total     Pre 2019     2019     2020     2021     2022     2023     2024     2025       60     60     60     60     60     60     60     60	50         50           10         10           60         60             Total         Pre 2019         2019         2020         2021         2022         2023         2024         2025         2026           60	50         50           10         10           60         60             Total         Pre 2019         2019         2020         2021         2022         2023         2024         2025         2026         2027           60	50         50           10         10           60         60             Total         Pre 2019         2019         2020         2021         2022         2023         2024         2025         2026         2027         2028           60

Total. Nevellues	00		00										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0
					2021	Project year	rly electric	ity savings	of 64 658	k\//h			

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.48
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.41

Project yearly electricity savings of 64,658 kWh Yearly GHG reduction of 2.8 tonnes 40 year GHG reduction of 111 tonnes

Traffic Operations Centre - LED Lighting Systems Upgrade

Estimated Incentives - \$3,233

Maintenance Savings - \$0

Estimated Energy Reduction \$30,100

**Division/Department:** Energy Initiatives - Public Works Tax Funded **Project ID:** 7901941901 **Category:** Energy Management

Project Name: Wentworth Operations Centre - LED Lighting Systems Upgrade (Interior) Ward(s):

Objective:

This project involves upgrading the lighting systems at the Wentworth Operations Center Office space to Light Emitting Diode (LED) light sources. The LED system offers 40-60% lower energy use, significantly longer lamp life as compared to High Pressure Sodium (HPS) or Metal Halide (MH), which means fewer lamp changes and excellent colour rendition (CR) characteristics.

Start Date: 2019 Completion Date: 2019

City Wide

Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2019
Program Type: Lighting

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	25		25										
Consultant	5		5										
Total: Expenses	30		30										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	30		30										
Total: Revenues	30		30										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.48
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.41

Project yearly gas savings of 56,007 kWh's Yearly GHG reduction of 2.4 tonnes 40 year GHG reduction of 96 tonnes

Wentworth Operations Center - Interior Lighting Estimated Incentives - \$11,820 Maintenance Savings - \$ Estimated Energy Reduction - \$33,100

**Division/Department:** Energy Initiatives - Public Works Tax Funded **Project ID:** 7901941902 **Category:** Energy Management

Project Name: Lister Block - LED Lighting Upgrade Ward(s): City Wide

Objective:

This project involves upgrading the Lister Block Interior and Exterior lighting systems to highly energy efficient LED lighting technology.

Start Date: 2019 Completion Date: 2019

Status: Recommended

Tangible Capital Asset:YesCapital Budget Initiation:2019Program Type:Lighting

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	113		113										
Consultant	13		13										
Total: Expenses	125		125										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	125		125										
Total: Revenues	125		125										
Net Cost	0	0	0	0		0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	(	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.48
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.41

Project yearly electricity savings of 143,134 kWh Yearly GHG reduction of 6.2 tonnes 40 year GHG reduction of 246 tonnes

Lister Block - LED Lighting Upgrade

Estimated Incentives - \$7,157

Maintenance Savings - \$

Estimated Energy Reduction - \$21,500

**Division/Department:** Energy Initiatives - Public Works Tax Funded **Project ID:** 7901949000 **Category:** Energy Management

Project Name: Solar Wall - Norman Pinky Lewis Recreation Centre Ward(s): City Wide

Objective:

A Solar Thermal Wall will be installed on the South wall (2,588 ft^2) to provide fresh, solar heated air directly into the building along with providing a destratification system to mix air within the facility. This system will significantly reduce natural gas heating requirements of these units

Start Date: 2019 Completion Date: 2019

Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2019
Program Type: Other

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	105		105										
Consultant	12		12										
Total: Expenses	117		117										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	117		117										
Total: Revenues	117		117										
Net Cost	0	0	0	0	0	0	C	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	(	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.25

Project yearly gas savings of 34,151 m^3 Yearly GHG reduction of 72 tonnes 40 year GHG reduction of 2,880 tonnes

Norman Pinky Lewis Recreation Centre - Solar Wall Estimated Incentives - \$3,415 Maintenance Savings - \$ Estimated Energy Reduction - \$10,500

This project will produce some of the largest reductions in GHG emissions for the cityas it is focussed on Natural Gas savings. Based on equivalent energy output, Natural Gas produces about 4.3 times as much GHG emissions as Electricity.



# **2019 CAPITAL BUDGET**

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### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

Ward	Project	Pre 2	019 Net	20 Gross	19 Net	20 Gross	20 Net	20 Gross	21 Net	20 Gross	22 Net	2023 f Gross	to 2028 Net	Total Gross	Project Start End Net Year Year
	tainment Facilities	<u> </u>		0.000	1101	0.000	1101	0.000	1101	0.000	1101	0.000	1101	0.000	100 100 100
Include	ed in the Financing Plan														
2	3721841801 Program FirstOntario Concert Hall Replacements and Renovations	213	-	100	-	100	-	-	-	-	-	-	-	413	- 2018 2020
2	3721941805 Program HCC, FOCH & FOC Lifecycle Renewal	-	-	539	539	800	800	800	800	800	800	4,800	4,800	7,739	7,739 2019
2	3721949901 Summer's Lane Structural Rehab & Pedestrianization	-	-	1,950	177	-	-	-	-	-	-	-	-	1,950	177 2019 2019
2	3721949902 Expansion Joint Replacement Commonwealth Square	-	-	250	84	-	-	-	-	-	-	-	-	250	84 2019 2019
	Total:	213	-	2,839	800	900	800	800	800	800	800	4,800	4,800	10,352	8,000
Not Inc	cluded in the Financing Plan														
2	3721949904 FOC Capital Lifecycle Renewal	-	-	750	750	6,550	6,550	7,000	7,000	8,000	8,000	45,700	45,700	68,000	68,000 2019
	Total:	-	-	750	750	6,550	6,550	7,000	7,000	8,000	8,000	45,700	45,700	68,000	68,000
Beginr	ning in Future Years														
2	3721949903 Commonwealth Square Paver Rehabilitation	-	-	-	-	2,400	2,400	-	-	-	-	-	-	2,400	2,400 2019 2019
2	3722051000 Commonwealth Square Timber Railing Replacement	-	-	-	-	400	400	-	-	-	-	-	-	400	400 2020 2020
2	3722051002 First Ontario Courtyard	-	-	-	-	168	168	-	-	-	-	-	-	168	168 2020 2020
	Total:	-	-	-	-	2,968	2,968	-	-	-	-	-	-	2,968	2,968
	Total: Entertainment Facilities	213	-	3,589	1,550	10,418	10,318	7,800	7,800	8,800	8,800	50,500	50,500	81,320	78,968

**Division/Department:** Entertainment Facilities - Public Works Tax Funded **Project ID:** 3721841801 **Category:** Renovation Project

Project Name: Program FirstOntario Concert Hall Replacements and Renovations Ward(s): 2

Objective:

General allowance for equipment replacements and facility renovations

Start Date:2018Completion Date:2020Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2018Program Type:Buildings

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	373	193	90	90									
Internal Resources/Staffing	40	20	10	10									
Total: Expenses	413	213	100	100									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	13	13											
Other Revenues - External	400	200	100	100									
Total: Revenues	413	213	100	100									

Net Cost	U	U	U	U	U	U	U	U	U	U	U	U	U
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0
				000		Council An	nenced de	nation for	nama ah	onas to Ei	rat Ontari	Canaart	Hall

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.63
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.42

Council Approved donation for name change to First Ontario Concert Hall (formerly Hamilton Place)
Report to GIC CM 16019 December 7, 2016

Division/Department: Entertainment Facilities - Public Works Tax Funded Project ID: 3721941805 Category: Replacement Project

Project Name: Program HCC, FOCH & FOC Lifecycle Renewal Ward(s): 2

Objective:

Lifecycle Renewal Program - Annual Project to complete renovations and repairs to Hamilton Convention Centre, First Ontario Concert Hall and First Ontario Centre.

Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016
Program Type: H.E.C.F.I.

2019

Start Date:

**Completion Date:** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	6,203		398	645	645	645	645	645	645	645	645	645	
Design	744		69	75	75	75	75	75	75	75	75	75	
Internal Resources/Staffing	792		72	80	80	80	80	80	80	80	80	80	
Total: Expenses	7,739		539	800	800	800	800	800	800	800	800	800	
Net Cost	7,739	0	539	800	800	800	800	800	800	800	800	800	0
r													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	539		539										
Total: Financing Sources	539		539										
Funding Required	7,200	0	0	800	800	800	800	800	800	800	800	800	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weigh	nt	Rating	Weighted Rank
Contractual/Legislated Obligations	46	00.5	0-10	
Health and Safety	16	00.5	0-10	
Operating Budget/Financial Impact	9	0.00	0-10	
Strategic Direction (Dominant Project Theme)	29	0.00	0-1	
Т	otal			

**Division/Department:** Entertainment Facilities - Public Works Tax Funded Project ID: 3721949901 Category: Renovation Project

**Project Name:** Summer's Lane Structural Rehab & Pedestrianization Ward(s): 2

Objective:

To structurally rehabilitate Summer's Lane per 2018 approved project and additionally to make summer's Lane more pedestrian friendly per

PED mandate.

Start Date: 2019 **Completion Date:** 2019 Status: Block **Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019

**Program Type:** Renovations

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,605		1,605										
Consultant	75		75										
Design	75		75										
Internal Resources/Staffing	195		195										
Total: Expenses	1,950		1,950										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Revenues (000's) From Program Reserves	Total 350	Pre 2019	<b>2019</b> 350	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
` ′		Pre 2019		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
	350 1,423	Pre 2019	350	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves From WIP Transfers	350 1,423	Pre 2019	350 1,423	2020								2028	
From Program Reserves From WIP Transfers Total: Revenues	350 1,423 <b>1,773</b>		350 1,423 <b>1,773</b>										

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	177		177										
Total: Financing Sources	177		177										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	1.12
Operating Budget/Financial Impact	9.00	0-10	0.63
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.26

Funded as follows:

WIPs-3721741600 Commonwealth Sq&Summers Ln 573k WIPs-4901841802 Summer's Lane struct rehab 500k Downtown Public Art Reserve 108049 100k Community Downtowns & BIAs WIP 8201703706 100k

Ward 2 Area Rating (2018) 108052 250k

WIPs -4031611602 Capital Minor Maintenance Ward 2 (2016) 250k

Partially funded from Levy Block \$177k

Collaboration between PW & PED In order to structurally rehabilitate Summer's Lane per 2018 approved project and additionally to make Summer's Lane more pedestrian friendly per PED mandate.

**Division/Department:** Entertainment Facilities - Public Works Tax Funded **Project ID:** 3721949902 **Category:** Renovation Project

Project Name: Expansion Joint Replacement Commonwealth Square Ward(s): 2

Objective:

To replace a single leaking expansion joint & membrane at Commonwealth Square to repair & prevent water infiltration into the HMP office.

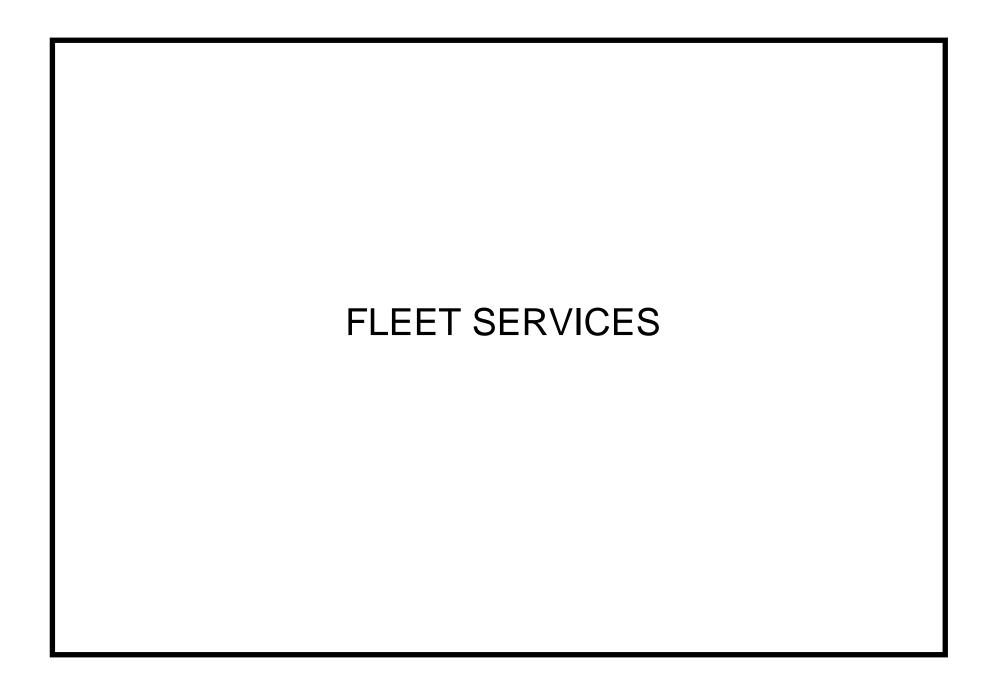
Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019
Program Type: Other

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	200		200										
Design	25		25										
Internal Resources/Staffing	25		25										
Total: Expenses	250		250										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	83		83										
Provincial Grants/Subsidies	83		83										
Total: Revenues	166		166										
Net Cost	84	0	84	0	0	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	84		84										
Total: Financing Sources	84		84										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.63
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.42

The results of water test have shown evidence of expansion joint failure above the Parking System office and issues with the waterproofing membrane upturns. The water test indicated water infiltration at both ends of the expansion joint. Therefore the engineer's report indicates that deterioration spans across the expansion joint and recommends a complete removal and replacement of the expansion, in addition to localized membrane upturn replacement to address the deficiencies identified during testing. The repair will require removal of the concrete platforms and relocation of the statue.



# 2019 CAPITAL BUDGET

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### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

	Pre 20	Pre 2019		9	202	20	202	2021		22	2023 to 2028		Total Project Start End	
Ward Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
Fleet Services														
Included in the Financing Plan														
City Wide 4941951001 Shop Equipment Replacement	-	-	165	-	168	-	170	-	170	-	1,020	-	1,693	- 2019
City Wide 4941951004 Street Sweeper Purchase	2,550	-	730	-	750	-	765	-	785	-	4,710	-	10,290	- 2019
City Wide 4941951100 Fleet Vehicle&Equipment Replace Program	-	-	9,230	-	9,230	-	9,230	-	9,230	-	55,380	-	92,300	- 2019
Total:	2,550	-	10,125	-	10,148	-	10,165	-	10,185	-	61,110	-	104,283	-
Total: Fleet Services	2,550	-	10,125	-	10,148	-	10,165	-	10,185	-	61,110	-	104,283	-

Division/Department: Fleet Services - Public Works Tax Funded Project ID: 4941951001 Category: Replacement Project

Project Name: Shop Equipment Replacement Ward(s): City Wide

Objective:

For capital upgrades, repairs and code and compliance replacement of Fleet shop equipment (e.g. hoists, railings, oil tanks, etc.), and for the Completion Date:

acquisition of vehicle and equipment repair specialty diagnostic equipment and software

Status: Recommended

Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Asset Preservation

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	1,693		165	168	170	170	170	170	170	170	170	170	
Total: Expenses	1,693		165	168	170	170	170	170	170	170	170	170	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	1,693		165	168	170	170	170	170	170	170	170	170	
Total: Revenues	1,693		165	168	170	170	170	170	170	170	170	170	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
-													
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	1.12
Operating Budget/Financial Impact	9.00	0-10	0.63
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.64

#### Comments:

Central Fleet provides repair and maintenance services to various City client groups and is responsible for approx. 1,350 City owned vehicles and equipment currently serviced from 8 locations with tool asset inventory alone valued at \$0.87 million.

In order to meet required service demands for the vehicles and equipment specialized shop equipment, specialized tooling and fleet maintenance information system enhancements and updates (Hansen) is needed to maintain the extensive range of vehicles and equipment, fueling system maintenance and support mechanics and parts staff. This equipment must be maintained as required by Occupational Health and Safety, MTO, and in accordance with industry standards.

**Division/Department:** Fleet Services - Public Works Tax Funded **Project ID:** 4941951004 **Category:** Vehicles-Replacement

Project Name: Street Sweeper Purchase Ward(s): City Wide

Objective: Start Date: 2019
Purchase of 2 (two) new Tymco sweepers. To use funds approved on Street Sweeper Rebuild (PW14009) for the rebuild of 3 (three) currently Completion Date:

Purchase of 2 (two) new Tymco sweepers. To use funds approved on Street Sweeper Rebuild (PW14009) for the rebuild of 3 (three) currently owned

Completion Date:
Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2019
Program Type: Vehicles

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Contractual Services (Operational)	2,550	2,550											
Vehicle Purchases	7,740		730	750	765	785	785	785	785	785	785	785	
Total: Expenses	10,290	2,550	730	750	765	785	785	785	785	785	785	785	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	10,290	2,550	730	750	765	785	785	785	785	785	785	785	
Total: Revenues	10,290	2,550	730	750	765	785	785	785	785	785	785	785	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Cost	U	U	U	U	U	U	U	U	U	U	U	U	U
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.63
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			7.12

#### Comments:

To use funds approved on Street Sweeper Rebuild (PW14009) for the rebuild of 3 (three) currently owned sweepers towards the purchase of 2 (two) new Tymco sweepers. The chassis scheduled for replacement is currently 10 years old and availability of replacement parts is beginning to be a challenge. The sweepers will be purchased as a single source procurement with the Ontario Tymco Representative Equipment Specialist Inc. of Hamilton, Ontario as they hold the territorial rights for sales of Tymco Sweepers in this market region

**Division/Department:** Fleet Services - Public Works Tax Funded Project ID: 4941951100 Category: Vehicles-Replacement

**Project Name:** Fleet Vehicle&Equipment Replace Program Ward(s): City Wide

Objective:

Start Date: 2019 **Completion Date:** Planned life cycle vehicle replacements funded from Vehicle Replacement Reserve

Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019 **Program Type:** Vehicles

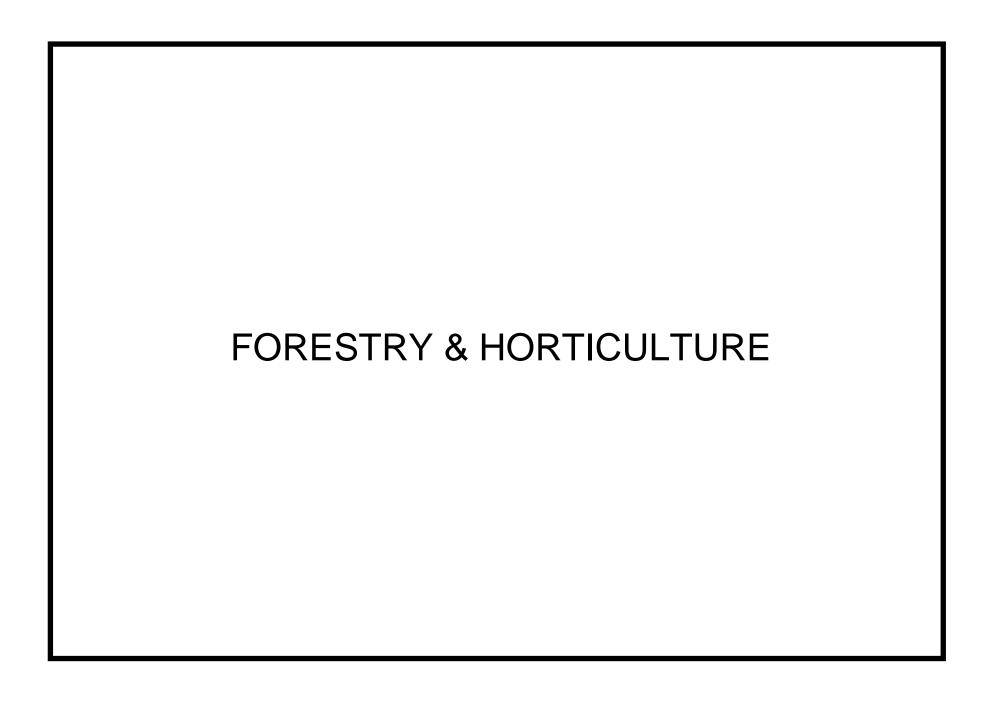
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Vehicle Purchases	92,300		9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	
Total: Expenses	92,300		9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	
Г													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	92,300		9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	
Total: Revenues	92,300		9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	9,230	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	1.12
Operating Budget/Financial Impact	9.00	0-10	0.63
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.26

#### Comments:

The Fleet Reserve is used to fund capital replacements of vehicles and equipment required by the users groups to deliver services. The most economical life cycle for fleet vehicles and equipment is considered when developing the annual capital budget request. Capital replacements may be postponed or advanced depending on the life cycle costs to operate, availability to meet required service levels and availability of funds. The actual list of planned replacements is under review with each client group.



# 2010 CADITAL BUIDGET

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### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

Ward	Project	Pre Gross	2019 Net	20 Gross	)19 Net	20 Gross	)20 Net	20 Gross	)21 Net	20 Gross	22 Net	2023 to Gross	o 2028 Net	Total Gross	Project Start End Net Year Year
	ry & Horticulture	GIUSS	Net	Gioss	Net	GIUSS	Net	Gioss	Net	GIUSS	Net	Gioss	Net	Gioss	Net Teal Teal
<u>ı orest</u>	Ty & Horticulture														
Include	d in the Financing Plan														
City Wide	e 4451153001 Emerald Ash Borer (EAB) Management Plan Council Cost (Option 3)	13,750	12,150	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	-	-	24,150	22,550 2011 2022
City Wide	e 4451853701 Gypsy Moth Monitoring and Management	1,950	1,950	550	-	-	-	-	-	-	-	-	-	2,500	1,950 2019 2019
City Wide	e 4451953444 Tree Planting Program	-	-	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	8,070	8,070	13,450	13,450 2019
	Total:	15,700	14,100	4,495	3,945	3,945	3,945	3,945	3,945	3,945	3,945	8,070	8,070	40,100	37,950
Not Inc	luded in the Financing Plan														
City Wide	e 4451941901 Forestry Storage Building Reconstruction	-	-	350	350	-	-	-	-	-	-	-	-	350	350 2019 2019
City Wide	e 4451951900 Horticulture Infrastructure Replacement	-	-	60	60	-	-	-	-	-	-	-	-	60	60 2019 2019
	Total:	-	-	410	410	-	-	-	-	-	-	-	-	410	410
Beginn	ing in Future Years														
City Wide	e 4452051700 Small Equipment Replacement (Reserve) Program	-	-	-	-	60	-	-	-	-	-	60	-	120	- 2020
	Total:	-	-	-	-	60	-	-	-	-	-	60	-	120	-
	Total: Forestry & Horticulture	15,700	14,100	4,905	4,355	4,005	3,945	3,945	3,945	3,945	3,945	8,130	8,070	40,630	38,360

**Division/Department:** Forestry & Horticulture - Public Works Tax Funded **Project ID**: 4451153001 **Category**: Forestry

Project Name: Emerald Ash Borer (EAB) Management Plan Council Cost (Option 3) Ward(s): City Wide

Objective:

To implement year 7 of the ten year Management plan for the control of the EAB Infestation involving public education, Ash tree removals, chemical controls where viable and replacement tree plantings. As per PW10088(2) approved by Council September 12, 2012 for 2013 implementation

Start Date: 2011 Completion Date: 2022

Status: Recommended

**Tangible Capital Asset**: No **Capital Budget Initiation**: 2011

Program Type: Plans/Studies

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	24,150	13,750	2,600	2,600	2,600	2,600							
Total: Expenses	24,150	13,750	2,600	2,600	2,600	2,600							
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	1,600	1,600											
Total: Revenues	1,600	1,600											
Net Cost	22,550	12,150	2,600	2,600	2,600	2,600	0	0	(	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's)  Debt Borrowings	<b>Total</b> 2,500		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
g , ,		2,500	<b>2019</b> 2,600	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	2,500	2,500 4,450		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.97

**Division/Department:** Forestry & Horticulture - Public Works Tax Funded **Project ID:** 4451853701 **Category:** Forestry

Project Name: Gypsy Moth Monitoring and Management Ward(s): City Wide

Objective:

As per report (PW17\_), to monitor, plan for and control infestation of Fall Canker worm and Gypsy Moth involving monitoring, public education, chemical controls and where necessary and viable, the removal and placement of trees.

Start Date: 2019 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2017

Program Type: Plans/Studies

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Contractual Services (Operational)	2,500	1,950	550										
Total: Expenses	2,500	1,950	550										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	550		550										
Total: Revenues	550		550										
Net Cost	1,950	1,950	0	0	0	0	(	) (	(	0	0	0	0
Funding Required	1,950	1,950	0	0	C	0	(	) (	) (	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.44
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.13

**Division/Department:** Forestry & Horticulture - Public Works Tax Funded **Project ID:** 4451953444 **Category:** Forestry

Project Name: Tree Planting Program Ward(s): City Wide

Objective:

This annual capital program provides for the supply, delivery and installation of trees. Program and funding as per PW04082. City of Hamilton has a goal (Bylaw15-125) to increase city-wide tree canopy coverage to 35%. Objective to move toward the Environment-Canada guideline of 30% increase in the number of days that the rating on the Air Quality Index is good or very good.

Start Date: 2019

Completion Date: Status:

Block No

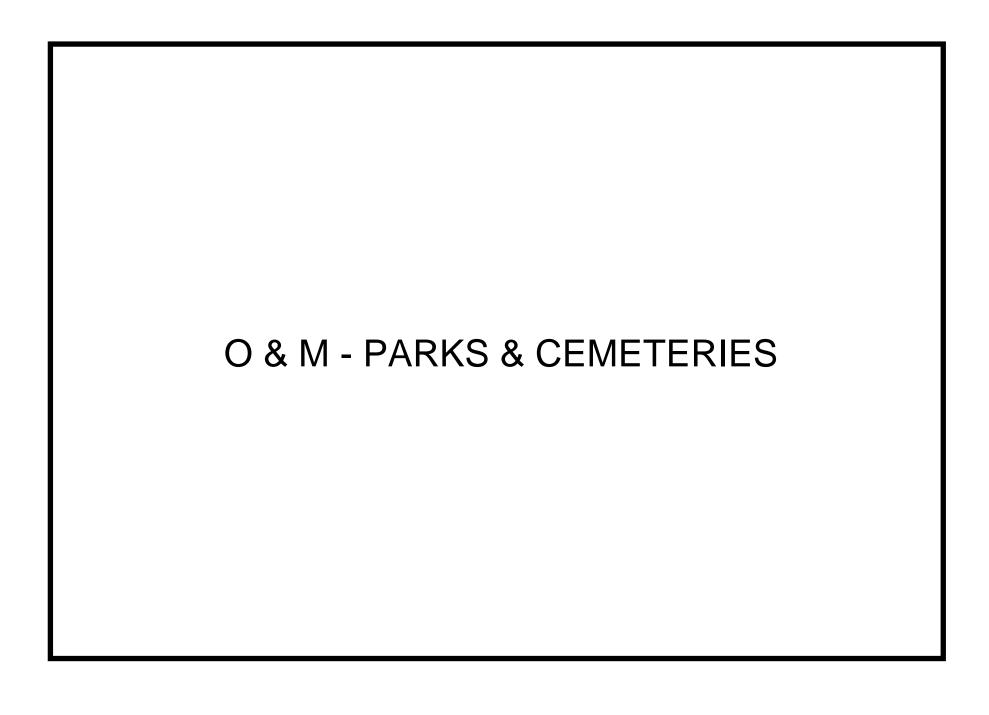
Tangible Capital Asset: Capital Budget Initiation: Program Type:

2016 Trees

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	13,450		1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	
Total: Expenses	13,450		1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	
Net Cost	13,450	0	4 245	4 245	4 245	1,345	4 245	4 245	4 245	4 245	4 245	4 245	
Net Cost	13,430	U	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	1,345		1,345										
Total: Financing Sources	1,345		1,345										
Funding Required	12,105	0	0	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	67	69	70
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.54
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.79



# **2019 CAPITAL BUDGET**

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### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

Ward	Project	Pre 2 Gross	019 Net	201 Gross	19 Net	20 Gross	20 Net	202 Gross	1 Net	20: Gross	22 Net	2023 f Gross	to 2028 Net	Total Gross	Project Start End Net Year Yea
	- Parks & Cemeteries	0.000		0.000		0.000		<u> </u>		0.000		0.000		0.000	
Included	d in the Financing Plan														
City Wide	4401911601 Cemetery Roads Rehabilitation Program	-	-	100	100	100	100	100	100	100	100	600	600	1,000	1,000 2019
City Wide	4401941001 Cemetery Building Repairs	-	-	115	115	115	115	115	115	115	115	1,160	1,160	1,620	1,620 2019
City Wide	4401949007 Cemetery Columbarium	-	-	70	-	90	-	120	120	120	120	940	940	1,340	1,180 2019
City Wide	4401949101 Park Pathway Resurfacing Program	-	-	215	215	200	200	200	200	250	250	1,800	1,800	2,665	2,665 2019
City Wide	4401949104 Park Sports/Security Lighting Upgrade Program	-	-	60	60	70	70	70	70	90	90	640	640	930	930 2019
City Wide	4401949107 Park Fencing Program	-	-	118	118	110	110	140	140	140	140	1,200	1,200	1,708	1,708 2019
City Wide	4401949504 Parkland Identification and Way Finding Signage	-	-	20	20	20	20	20	20	20	20	170	170	250	250 2019
City Wide	4401949510 Spraypad Infrastructure Rehabilitation Program	-	-	70	70	70	70	78	78	78	78	630	630	926	926 2019
City Wide	4401951601 Equipment Acquisition (DC) Program	-	-	247	-	247	-	247	-	247	-	1,482	-	2,470	- 2019
City Wide	4401951700 Small Equipment Replacement (Reserve) Program	-	-	80	-	85	-	80	-	85	-	645	-	975	- 2019
5	4401951903 Confederation Beach Park - Capital Maintenance Program	-	-	175	-	175	-	175	-	175	-	175	-	875	- 2019
City Wide	4401952100 CSA Safety Material Replacement Program	-	-	175	150	150	150	150	150	150	150	1,150	1,150	1,775	1,750 2019
City Wide	4401952600 Playground Lifecycle Replacement Program	n -	-	400	200	220	220	220	220	230	230	1,800	1,800	2,870	2,670 2019
City Wide	4401954699 Tennis and Multi -use Court Rehabilitation Program	-	-	100	100	120	120	120	120	130	130	1,350	1,350	1,820	1,820 2019
City Wide	4401955800 QC/CA - Parks and Cemeteries Material Testing	-	-	10	10	10	10	10	10	10	10	100	100	140	140 2019
15	4401955901 Memorial Park Storm Water Management Study	-	-	90	-	-	-	-	-	-	-	-	-	90	- 2019 2019
City Wide	4401956001 Leash free Dog Park Program	-	-	80	-	80	-	80	-	80	-	480	-	800	- 2019
City Wide	7201941902 Battlefield Park Bridge Replacement		-	500	500	-	-	-	-	-	-	-	-	500	500 2019 202
	Tota	l: -	-	2,625	1,658	1,862	1,185	1,925	1,343	2,020	1,433	14,322	11,540	22,754	17,159
Not Incl	luded in the Financing Plan														
City Wide	4401949003 Backflow Prevention for Various Parks Facilities	-	-	600	600	150	150	-	-	-	-	-	-	750	750 2019 2020
City Wide	4401949503 Cemetery Development	125	125	570	570	260	260	255	255	110	110	1,155	1,155	2,475	2,475 2019
City Wide	4401949801 Monitoring and Repairs of the Escarpment and Waterfront (Parks and Cemeteries assets)	-	-	130	130	130	130	130	130	130	130	1,030	1,030	1,550	1,550 2019
City Wide	4401952601 Playground Lifecycle Replacement Program	n -	-	560	560	560	560	560	560	560	560	3,360	3,360	5,600	5,600 2019
City Wide	4401954700 Tennis and Multi -use Court Rehabilitation Program		-	500	500	500	500	500	500	500	500	3,000	3,000	5,000	5,000 2019
	Tota	l: 125	125	2,360	2,360	1,600	1,600	1,445	1,445	1,300	1,300	8,545	8,545	15,375	15,375

### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

Ward	Project	Pre 20 Gross	019 Net	20 Gross	19 Net	20 Gross	20 Net	20 Gross	21 Net	20 Gross	22 Net	2023 t Gross	o 2028 Net	Total Gross	Project Start End Net Year Year
Beginni	ng in Future Years														
City Wide	4401918002 Pedestrian Bridge Replacement & Repair Program	-	-	-	-	108	108	108	108	108	108	993	993	1,317	1,317 2019
City Wide	4401945800 Urban Park Parking Lot Paving Program	-	-	-	-	320	320	370	370	375	375	2,475	2,475	3,540	3,540 2019
City Wide	4401949100 Stair Replacement and Repair Program	-	-	-	-	130	130	150	150	150	150	1,050	1,050	1,665	1,665 2019
City Wide	4401949102 Sports Field Rehab Program	-	-	-	-	60	60	240	240	25	25	330	330	725	725 2019
City Wide	4401949103 Bocce Court Rehab Program	-	-	-	-	40	40	40	40	50	50	300	300	430	430 2019
City Wide	4401949501 Wrought Iron Fence Replacement - Hamilton Cemetery	-	-	-	-	350	350	350	350	350	350	350	350	1,400	1,400 2019 2023
City Wide	4401949502 Flagpole Replacement & Repairs Program	-	-	-	-	100	100	100	100	100	100	-	-	300	300 2019 2022
City Wide	4401949505 Cemeteries Foundations Study	-	-	-	-	50	50	50	50	50	50	50	50	200	200 2019 2023
5	4401949506 Rosedale Bowl - Entrance Ditching and Culvert Replacement Project	-	-	-	-	170	170	-	-	-	-	-	-	170	170 2018 2019
City Wide	4401949607 Outdoor Ice Rink Program	60	60	-	-	60	60	65	65	65	65	425	425	675	675 2018
City Wide	4401949610 Park Bleacher Replacement Program	-	-	-	-	65	65	65	65	65	65	390	390	585	585 2019
City Wide	4401949612 Cemetery ID Sign Program	-	-	-	-	60	60	60	60	65	65	65	65	250	250 2019 2023
6	4401949900 Mohawk Sports Park – Bleachers & Shade Structure	-	-	-	-	445	445	-	-	-	-	-	-	445	445 2019 2019
City Wide	4401951501 Sportsfield Irrigation System Lifecycle Replacements	-	-	-	-	100	100	75	75	40	40	320	320	605	605 2019
5	4401951902 Confederation Beach Park - Capital Maintenance Program	-	-	-	-	110	110	110	110	110	110	660	660	990	990 2019
City Wide	4401955501 IPHC Program Equipment Purchases	-	-	-	-	565	565	480	480	190	190	585	585	1,820	1,820 2019 2022
	Total:	60	60	-	-	2,733	2,733	2,263	2,263	1,743	1,743	7,993	7,993	15,117	15,117
	Total: O & M - Parks & Cemeteries	185	185	4,985	4,018	6,195	5,518	5,633	5,051	5,063	4,476	30,860	28,078	53,246	47,651

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax **Project ID:** 4401911601 **Category:** Cemeteries

Project Name: Cemetery Roads Rehabilitation Program Ward(s): City Wide

Objective:

Re-pave existing roads within various cemeteries. Woodland and Mount Hamilton priority.

Completion Date:

Status: Block
Tangible Capital Asset: Yes

Start Date:

Capital Budget Initiation: Yes

Program Type: Replacement Program

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,000		100	100	100	100	100	100	100	100	100	100	
Total: Expenses	1,000		100	100	100	100	100	100	100	100	100	100	
Net Cost	1,000	0	100	100	100	100	100	100	100	100	100	100	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										
Funding Required	900	0	0	100	100	100	100	100	100	100	100	100	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.97

**Division/Department:** Project ID: 4401941001 Category: O & M - Parks & Cemeteries - Public Works Tax Cemeteries

**Project Name:** Cemetery Building Repairs Ward(s): City Wide

Objective:

Start Date: 2019 **Completion Date:** Address building deficiencies and cemetery infrastructure, Mount Hamilton Cemetery and Hamilton Cemetery are priority sites.

Status: Block **Tangible Capital Asset:** 

Yes Capital Budget Initiation: 2016

Program Type: Cemetery Building

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	170		15	15	15	15	15	15	20	20	20	20	
Utilities Co-ordination	1,450		100	100	100	100	100	150	200	200	200	200	
Total: Expenses	1,620		115	115	115	115	115	165	220	220	220	220	
Net Cost	1,620	0	115	115	115	115	115	165	220	220	220	220	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	115		115										
Total: Financing Sources	115		115										
Funding Required	1,505	0	0	115	115	115	115	165	220	220	220	220	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.47

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax **Project ID:** 4401949007 **Category:** Cemeteries

Project Name: Cemetery Columbarium Ward(s): City Wide

Objective:

Repair, replacement of existing and installation of new Columbarium at various cemeteries.

2019: Mount Hamilton.

Start Date: 2019 Completion Date:

Status:

Recommended

Tangible Capital Asset:YesCapital Budget Initiation:2015Program Type:Cemetery

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,140		60	80	100	100	100	125	125	150	150	150	
Consultant	200		10	10	20	20	20	20	25	25	25	25	
Total: Expenses	1,340		70	90	120	120	120	145	150	175	175	175	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	160		70	90									
Total: Revenues	160		70	90									
Net Cost	1,180	0	0	0	120	120	120	145	150	175	175	175	0
r													
Funding Required	1,180	0	0	0	120	120	120	145	150	175	175	175	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota	I		0.65

2019

Block

2029-43

325

Yes

325

Status:

300

**Tangible Capital Asset:** 

325

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax Park Operations Project ID: 4401949101 Category:

City Wide **Project Name:** Park Pathway Resurfacing Program Ward(s):

200

Start Date: Objective: **Completion Date:** 

To fund park pathway repair and lifecycle replacements to maintain minimum standards for safe public use and barrier free access throughout the city's inventory of paved asphalt and granular surface pathways. 2019: Mountain Brow parking lot and various pathways based on Health & Safety

215

									Capital I Program	Budget Initia n Type:	tion:	2009 Path/Trail
Expenses (000's)	Total	Pro 2010	2010	2020	2024	2022	2022	2024	2025	2026	2027	2020
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028

Total: Expenses	2,665		215	200	200	250	250	275	300	325	325	325	
Net Cost	2,665	0	215	200	200	250	250	275	300	325	325	325	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	215		215										
Total: Financing Sources	215		215										
Funding Required	2,450	0	0	200	200	250	250	275	300	325	325	325	0

200

250

250

275

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

2,665

Construction

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.29

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax **Project ID:** 4401949104 **Category:** Park Operations

Project Name: Park Sports/Security Lighting Upgrade Program Ward(s): City Wide

Objective:

To install lighting in various parks to enhance public safety, decrease vandalism, and deter neighbourhood nuisance behavior as per CEPTID

Completion Date:

To install lighting in various parks to enhance public safety, decrease vandalism, and deter neighbourhood nuisance behavior as per CEPTID police audit. Also includes upgrading and repairs of deteriorating lighting infrastructure on sports fields.

Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2016Program Type:Lighting

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	770		50	60	60	75	75	90	90	90	90	90	
Consultant	160		10	10	10	15	15	20	20	20	20	20	
Total: Expenses	930		60	70	70	90	90	110	110	110	110	110	
Net Cost	930	0	60	70	70	90	90	110	110	110	110	110	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	60		60										
Total: Financing Sources	60		60										
Funding Required	870	0	0	70	70	90	90	110	110	110	110	110	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)		5	5
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota	ı		1.93

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax Park Operations Project ID: 4401949107 Category:

**Project Name:** Park Fencing Program City Wide Ward(s):

Start Date: Objective:

To fund Parks & Open Space fence installations, major repairs and lifecycle replacements as required to meet policy and safety requirements. Projects are prioritized on a reactive system as a result of vandalism, weather and use. 2019 projects: Includes the investigation and repair of escarpment barrier fencing and associated decorative columns.

**Completion Date:** Status: Block **Tangible Capital Asset:** Yes Capital Budget Initiation: 2012 Program Type:

Fencing

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,508		108	100	125	125	150	150	175	175	200	200	
Consultant	200		10	10	15	15	20	20	25	25	30	30	
Total: Expenses	1,708		118	110	140	140	170	170	200	200	230	230	
Net Cost	1,708	0	118	110	140	140	170	170	200	200	230	230	C
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	118		118										
Total: Financing Sources	118		118										
Funding Required	1,590	0	0	110	140	140	170	170	200	200	230	230	C

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota	ı		2.29

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax **Project ID:** 4401949504

Project Name: Parkland Identification and Way Finding Signage Ward(s): City Wide

Objective: Start Date: 2019
Replace existing park signage to new signage that includes the parks address for EMS use. Completion Date:

Replace existing park signage to new signage that includes the parks address for EMS use.

Completion Date:
Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2018
Program Type: Signs

Safety

Category:

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	250		20	20	20	20	20	30	30	30	30	30	
Total: Expenses	250		20	20	20	20	20	30	30	30	30	30	
Net Cost	250	0	20	20	20	20	20	30	30	30	30	30	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	20		20										
Total: Financing Sources	20		20										
Funding Required	230	0	0	20	20	20	20	30	30	30	30	30	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.61

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax Park Operations Project ID: 4401949510 Category:

**Project Name:** Spraypad Infrastructure Rehabilitation Program City Wide Ward(s):

Objective:

To fund a program for rehabilitation and lifecycle replacements for Spray Pad Facilities including equipment, mechanical works and related site amenities required to prevent closure of existing facilities. 2019 Spray Pad rehabilitation will occur at Victoria Park

Start Date: 2019 **Completion Date:** 

Status: **Tangible Capital Asset:** 

Block Yes

Capital Budget Initiation: 2009

Program Type: **Outdoor Aquatic** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	810		65	65	70	70	80	80	90	90	100	100	
Consultant	116		5	5	8	8	10	10	15	15	20	20	
Total: Expenses	926		70	70	78	78	90	90	105	105	120	120	
Net Cost	926	0	70	70	78	78	90	90	105	105	120	120	0
r													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	70		70										
Total: Financing Sources	70		70										
Funding Required	856	0	0	70	78	78	90	90	105	105	120	120	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.12
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota			2.13

Division/Department: O & M - Parks & Cemeteries - Public Works Tax Project ID: 4401951601 Category: Equipment - New

Project Name: Equipment Acquisition (DC) Program Ward(s): City Wide

Objective:

To fund additional equipment for parks, horticulture, forestry and cemetery work related to development/growth in the City. In 2019 - purchase a Hi Ranger, wide area mower, an out front mower, AVL equipment & utility vehicle.

Start Date: 2019

Completion Date: Status:

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2009

Program Type: Parks Equipment

Recommended

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	2,470		247	247	247	247	247	247	247	247	247	247	
Total: Expenses	2,470		247	247	247	247	247	247	247	247	247	247	
Γ													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	780		78	78	78	78	78	78	78	78	78	78	
Dev Charges - Res-TCA	1,690		169	169	169	169	169	169	169	169	169	169	
Total: Revenues	2,470		247	247	247	247	247	247	247	247	247	247	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
From diam a Democian d	•	•	0	•	•	0	0	•	0	0	•	•	
Funding Required	0	U	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	75		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.29

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax **Project ID:** 4401951700 **Category:** Equipment Replacement

Project Name: Small Equipment Replacement (Reserve) Program Ward(s): City Wide

Objective:

Replace small equipment which has exceeded its life cycle and is no longer economically feasible to maintain in service.

2019: Leaf blower, Chainsaws, Shop tools, Generators, etc.

Start Date: 2019

Completion Date: Status:

atus: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2013

Program Type: Parks Equipment

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	975		80	85	80	85	145	85	85	150	90	90	
Total: Expenses	975		80	85	80	85	145	85	85	150	90	90	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	975		80	85	80	85	145	85	85	150	90	90	
Total: Revenues	975		80	85	80	85	145	85	85	150	90	90	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0
. ananig waqanaa	•	•	•	•	•	U	•	•	•	•	•	· ·	V

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.79

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax **Project ID:** 4401951903 **Category:** Annual Projects

**Project Name:** Confederation Beach Park - Capital Maintenance Program **Ward(s):** 5

Objective:

Annual major mainteannce expeditures as required due to aging infrastructure at the Park. types of work include repairs and upgrades to Grounds/Roads/Trails, Facility/Structural, and Equipment/Mechanical as needed in order to keep the Park safe and operational

Start Date: 2019

Completion Date: Status:

Recommended

Tangible Capital Asset:

No

Capital Budget Initiation:
Program Type:

2019 Parks Equipment

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	875		175	175	175	175	175						
Total: Expenses	875		175	175	175	175	175						
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	875		175	175	175	175	175						
Total: Revenues	875		175	175	175	175	175						
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Poquired	0	0	0	0	0	0	0	0	0	0		0	
Funding Required	0	0	U	0	0	U	0	0	U	0	U	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.14
Health and Safety	16.00	0-10	1.12
Operating Budget/Financial Impact	9.00	0-10	0.81
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.36

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax Project ID: Park Operations 4401952100 Category:

**Project Name:** CSA Safety Material Replacement Program Ward(s): City Wide

Objective:

Funding for the replacement and installation of CSA approved playground safety material within our municipally owned play structures. The wood fiber material used within our parks is both CSA and AODA compliant.

Start Date: 2019 **Completion Date:** 

Status:

Block **Tangible Capital Asset:** Yes Capital Budget Initiation: 2009

Program Type: Play Structure

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,775		175	150	150	150	175	175	200	200	200	200	
Total: Expenses	1,775		175	150	150	150	175	175	200	200	200	200	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	25		25										
Total: Revenues	25		25										
							1						
Net Cost	1,750	0	150	150	150	150	175	175	200	200	200	200	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150		150										
Total: Financing Sources	150		150										
Funding Required	1,600	0	0	150	150	150	175	175	200	200	200	200	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.29

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax Park Operations Project ID: 4401952600 Category:

**Project Name:** Playground Lifecycle Replacement Program City Wide Ward(s):

Objective: Start Date: 2019 **Completion Date:** 

To fund the lifecycle replacement program to sustain play equipment infrastructure.

Program includes the removal of existing, site preparation and supply and installation of new playground equipment. 2019 projects: Corktown,

Broughton East Park, Captain Cornelius Park, Churchill Park

Status: Block **Tangible Capital Asset:** Yes Capital Budget Initiation: 2009 Program Type: Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	2,870		400	220	220	230	250	250	300	300	350	350	
Total: Expenses	2,870		400	220	220	230	250	250	300	300	350	350	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	200		200										
Total: Revenues	200		200										
Net Cost	2,670	0	200	220	220	230	250	250	300	300	350	350	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
· ,				2020		2022	2020	202.	2020	2020	202.	2020	2020 10
From Operating Fund	200		200										
Total: Financing Sources	200		200										
Funding Required	2,470	0	0	220	220	230	250	250	300	300	350	350	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.61

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax **Project ID:** 4401954699 **Category:** Park Operations

Project Name: Tennis and Multi -use Court Rehabilitation Program Ward(s): City Wide

Objective:

To fund the lifecycle replacement program to sustain Multi-Use Courts infrastructure

Program includes the remediation of existing courts and/or removal of existing, site preparation and supply of courts. 2019 projects: TBD

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Program Type: Sports Field

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,820		100	120	120	130	130	200	200	260	260	300	
Total: Expenses	1,820		100	120	120	130	130	200	200	260	260	300	
Net Cost	1,820	0	100	120	120	130	130	200	200	260	260	300	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										
Funding Required	1,720	0	0	120	120	130	130	200	200	260	260	300	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.29

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax **Project ID:** 4401955800 **Category:** Park Operations

Project Name: QC/CA - Parks and Cemeteries Material Testing Ward(s): City Wide

Objective:Start Date:2019Perform Quality Control testing of project by way of material, compaction and subgrade inspection/testing.Completion Date:

Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Capital Budget Initiation: 2019
Program Type: Technical Studies &

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Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	140		10	10	10	10	15	15	15	15	20	20	
Total: Expenses	140		10	10	10	10	15	15	15	15	20	20	
Net Cost	140	0	10	10	10	10	15	15	15	15	20	20	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	10		10										
Total: Financing Sources	10		10										
Funding Required	130	0	0	10	10	10	15	15	15	15	20	20	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.15

**Division/Department:** O & M - Parks & Cemeteries - Public Works Tax **Project ID:** 4401955901 **Category:** Park Operations

Project Name: Memorial Park Storm Water Management Study Ward(s): 15

Objective:

To prepare a topographical survey and storm water management plan for Memorial Park (Waterdown) and provide detailed design for associated requirements.

Completion Date: 2019 Status: Recommended

2019

**Tangible Capital Asset**: No **Capital Budget Initiation**: 2019

Start Date:

Program Type: Plans/Studies

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	90		90										
Total: Expenses	90		90										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	90		90										
Total: Revenues	90		90										
Net Cost	0	0	0	0	0	0	0	0	(	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	C	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.97

Category: **Division/Department:** O & M - Parks & Cemeteries - Public Works Tax Project ID: Park Operations 4401956001

**Project Name:** Leash free Dog Park Program Ward(s): City Wide

Objective:

Provide an environment to allow the general public to take their dogs off leash. Addition of new leash free locations requiring fencing, waste containers and maintenance/upgrades.

Status: Recommended **Tangible Capital Asset:** Yes

2019

Capital Budget Initiation: 2014 Program Type: Park

Start Date:

**Completion Date:** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	800		80	80	80	80	80	80	80	80	80	80	
Total: Expenses	800		80	80	80	80	80	80	80	80	80	80	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	800		80	80	80	80	80	80	80	80	80	80	
Total: Revenues	800		80	80	80	80	80	80	80	80	80	80	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	5		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.93

Division/Department: O & M - Parks & Cemeteries - Public Works Tax Project ID: 7201941902 Category: Bridge Replacement

Project Name: Battlefield Park Bridge Replacement Ward(s): City Wide

Objective:
The vehicular bridge that connects the east side of Battlefield Park National Historic Site to the west side has severe structural deficiencies

and needs to be replaced. Currently the bridge has been blocked to vehicular traffic as it was judged unsafe by a structural engineer. Rebuilding will involve design, an environmental assessment, archaeological clearance and a number of government agency permits because the bridge footings need to be re-built as well as the bridge structure and the location is in a natural, historically and archaeologically sensitive

Tangible Capital Asset: Yes
Capital Budget Initiation: 2018
Program Type: Parking Lot

2019

2021

Recommended

Start Date:

Status:

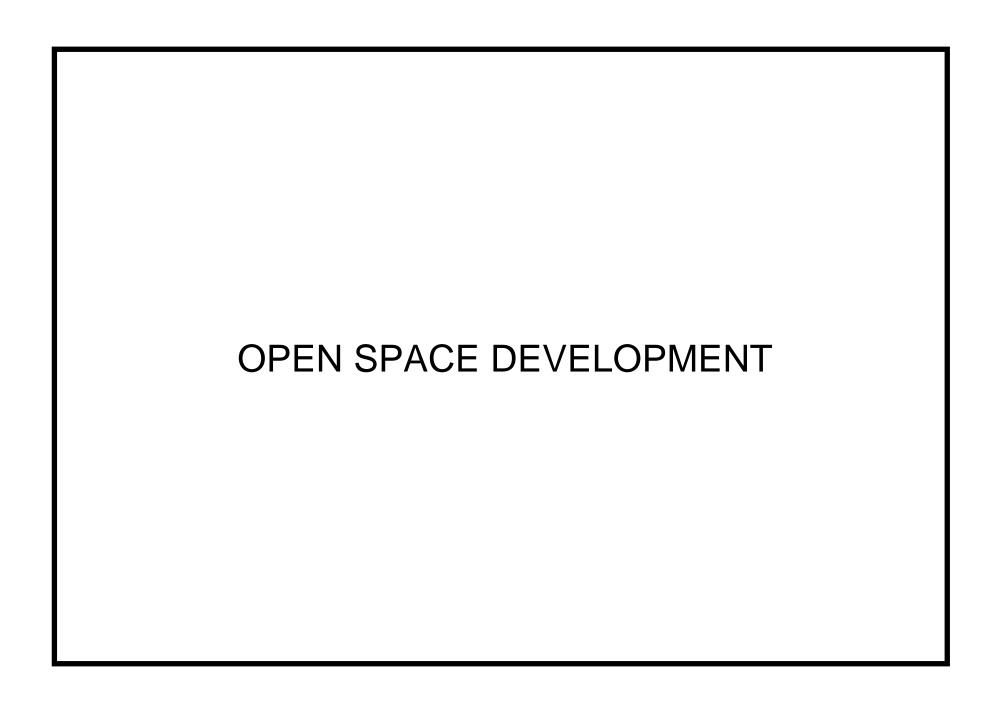
**Completion Date:** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	400		400										
Design	50		50										
Project Management	50		50										
Total: Expenses	500		500										
Net Cost	500	0	500	0	0	0	0	) 0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	500		500										
Total: Financing Sources	500		500										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.31



# 2019 CAPITAL BUDGET TABLE OF CONTENTS

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#### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

			Pre 2			19		20	202		20			o 2028		Project Start En
Ward	Project		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Yea
<u> Open S</u>	Space Development															
Included	d in the Financing Plan															
6, 9	4401056060 Open Space Replacement Strates Mtn Trail Loop	gy-East	1,310	639	300	286	-	-	200	20	-	-	-	-	1,810	945 2010 202
5	4401356801 Confederation Park Redevelopme	nt	9,087	887	2,364	237	5,046	505	-	-	1,449	145	4,189	1,026	46,999	5,286 2013 204
9	4401556503 Heritage Green Community Sports Implementation	s Park	905	605	500	367	-	-	1,000	100	1,000	100	-	-	3,405	1,172 2015 202
6, 7, 8, 9	4401756703 Mountain Brow Path		180	180	80	80	600	600	-	-	300	300	2,380	2,380	8,180	8,180 2017 202
12	4401756718 Ancaster Meadows Park (Propose	ed)	70	7	650	65	-	-	-	-	-	-	-	-	720	72 2017 201
City Wide	4401856601 Legislated Monitoring		50	50	50	50	50	50	-	-	-	-	74	74	372	372 2018 203
12	4401856806 Bookjans West Proposed Park (25 - Ancaster Glen	5T 200725)	70	7	500	50	-	-	-	-	-	-	-	-	570	57 2018 201
City Wide	4401858800 Skatepark Facility - Recreation stumplementation	ıdy	100	-	127	127	1,763	1,763	-	-	100	100	4,100	4,100	11,190	11,090 2018 202
City Wide	4401955600 Parks Testing and Reporting		50	50	80	80	80	80	80	80	80	80	480	480	850	850 2019
8	4401956600 Olmstead Natural Open Space - N	<b>Nonitoring</b>	1,293	592	50	50	-	-	-	-	-	-	-	-	1,343	642 2008 201
5	4401956802 Beach Park Development Program	m	-	-	100	100	-	-	-	-	-	-	-	-	100	100 2019
9	4401956902 Red Hill Phase 3 and 4 Park		-	-	650	65	-	-	-	-	-	-	-	-	650	65 2019 201
6	4401956903 Stonechurch Road Trail Link @ Da	artnall	-	-	150	8	-	-	-	-	-	-	-	-	150	8 2019 201
4	4401956904 Andrew Warburton Memorial Park		-	-	150	150	-	-	840	840	-	-	-	-	990	990 2019 202
15	4401956906 Gatesbury Park		-	-	89	89	-	-	409	409	-	-	-	-	498	498 2019 202
12	4401956910 Ancaster Soccer Improvements		-	-	350	350	-	-	-	-	-	-	-	-	350	350 2019 201
12	4401956912 Meadowlands Community Park		-	-	65	7	410	41	-	-	-	-	-	-	475	48 2019 202
13	4401956921 Johnson Tew Planting		-	-	50	50	50	50	50	50	-	-	-	-	150	150 2019 202
1	4401956922 Alexander Park Skate Park		-	-	532	414	-	-	-	-	-	-	-	-	532	414 2019 201
2	4401956925 City Hall Peace Garden		-	-	90	90	-	-	-	-	-	-	-	-	90	90 2019 201
1	4401956926 HAAA - Implementation of Master	Plan	-	-	171	171	-	-	1,307	1,307	-	-	-	-	1,478	1,478 2019 202
7	4401956929 HRTMP Initiative 7-1 - Limeridge I Corridor Trail	Mall Hydro	-	-	138	7	-	-	500	25	523	26	-	-	1,161	58 2019 202
1, 2, 3, 4, 5, 10, 13	4401956930 City wide Shoreline Protection Me	asures	-	-	150	150	6,800	6,800	-	-	-	-	-	-	8,600	8,600 2019
15	4401956932 HRTMP Iniatiative 15-12 Mountain Road Link	n Brow	-	-	43	2	327	16	-	-	-	-	-	-	370	18 2019 202
15	4401956933 HRTMP Initiative 15-7: Highway 5 Mountain Brow Link	5 -	-	-	613	62	-	-	-	-	-	-	-	-	613	62 2019 201
1, 14	4401956934 Chedoke Falls Viewing Implement	tation _	-	-	291	291	2,109	2,109	183	183	2,205	2,205	-	-	4,788	4,788 2019 202
		Total:	13,115	3,017	8,333	3,398	17,235	12,014	4,569	3,014	5,657	2,956	11,223	8,060	96,434	46,383
Not Incl	luded in the Financing Plan															
15	4400756755 Joe Sams Leisure Park		3,365	1,140	180	180	-	-	-	_	-	-	-	-	3,545	1,320 2007 201
6	4401856819 Albion Falls - Waterfalls Viewing		120	120	1,500	1,500	-	-	-	_	-	-	-	-	1,620	1,620 2018 201
		Total:	3,485	1,260	1,680	1,680									5,165	2,940

#### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

Ward	Project	Pre : Gross	2019 Net	2019 Gross	Net	20 Gross	20 Net	20 Gross	021 Net	202 Gross	22 Net	2023 t Gross	o 2028 Net	Total Gross	Project Start End Net Year Year
Beginnii	ng in Future Years					-						-		-	
4	4241409341 W4 Pipeline Trail	580	480	-	_	528	528	100	100	600	600	-	_	1,808	1,708 2016 2021
3	4401256520 Gage Park Redevelopment - Walkway Improvements	3,175	2,975	-	-	600	600	-	-	-	-	-	-	3,775	3,575 2012 2020
City Wide	4401556504 Trails Master Plan Programming	461	265	-	-	217	217	2,060	1,700	815	590	7,482	7,482	32,035	31,254 2015 2028
5	4401556511 Nash Orchard Park	60	60	-	-	-	-	15	15	757	76	-	-	832	151 2015 2022
2	4401656002 Gore Master Plan (Open Space Development Blk)	1,052	179	-	-	1,800	1,800	-	-	-	-	-	-	2,852	1,979 2016 2020
7	4401656603 Sam Lawrence Park	170	170	-	-	-	-	633	633	-	-	-	-	803	803 2016 2021
4	4401656615 McQuesten Urban Fitness Trail	70	70	-	-	200	200	-	-	-	-	-	-	270	270 2016 2020
1	4401856127 Churchill Park Master Plan Implementation Phase 2	2,055	1,360	-	-	-	-	2,309	2,309	-	-	-	-	4,364	3,669 2010 2021
9	4401856804 Highbury Meadows North Park (Proposed)	80	8	-	-	545	55	-	-	-	-	-	-	625	63 2018 2020
9	4401856805 Cline Park Redevelopment	60	60	-	-	724	724	-	-	-	-	-	-	784	784 2018 2020
13	4401856812 Spencer Creek Estates (13)	60	6	-	-	280	28	-	-	-	-	-	-	340	34 2018 2020
4	4401956915 Roxborough Park Redevelopment	-	-	-	-	900	900	-	-	-	-	-	-	900	900 2019 2019
2	4401956918 Beasley Park - Kelly Street Pedestrianization	n -	-	-	-	550	550	-	-	-	-	-	-	550	550 2019 2019
3	4401956923 Stadium Precinct Community Park	-	-	-	-	2,100	2,100	5,000	5,000	-	-	-	-	7,100	7,100 2020 2021
13	4402056011 Valley Community Centre Park	-	-	-	-	80	80	-	-	-	-	679	679	759	759 2020 2023
10	4402056015 Lewis Road Park (Winona)	-	-	-	-	100	10	-	-	600	60	-	-	700	70 2020 2022
9	4402056020 Brooks @ Rymal Park (Proposed) - Summit Ph 10 Development	-	-	-	-	500	50	-	-	-	-	-	-	500	50 2020 2020
15	4402056901 Skinner Park Waterdown South Neighbourhood Park 1	-	-	-	-	650	65	-	-	-	-	-	-	650	65 2020 2020
9	4402056924 Summit Phase 10	-	-	-	-	500	50	-	-	-	-	-	-	500	50 2020 2020
8	4402156102 Southam Park Master Plan	-	-	-	-	-	-	150	150	-	-	1,058	1,058	1,208	1,208 2021 2023
13	4402156103 Morton Park Redevelopment	-	-	-	-	-	-	60	60	-	-	300	300	360	360 2021 2023
7	4402156104 Eastmount Park Spray Pad Redevelopment	-	-	-	-	-	-	66	66	500	500	-	-	566	566 2021 2022
2	4402156105 Eastwood Park Redevelopment	-	-	-	-	-	-	100	100	700	700	-	-	800	800 2021 2022
8	4402156106 Gourley Park Spray Pad Redevelopment	-	-	-	-	-	-	66	66	500	500	-	-	566	566 2021 2022
14	4402156107 Shawinigan Park Spray Pad Redevelopmen	t -	-	-	-	-	-	66	66	502	502	-	-	568	568 2021 2022
6	4402156108 Broughton Park West Spray Pad	-	-	-	-	-	-	65	65	500	50	-	-	565	115 2021 2022
15	4402156109 Waterdown South Neighbourhood Park 3 (East Side) - Smoky Hollow	-	-	-	-	-	-	596	60	-	-	-	-	596	60 2021 2021
9	4402156110 Highland Road Park (Proposed) - Central Park Development	-	-	-	-	-	-	690	69	-	-	-	-	690	69 2021 2021
11	4402156111 Lancaster Heights - Developer Build	300	30	-	-	-	-	700	70	-	-	-	-	1,000	100 2021 2021
4	4402156112 Rennie Street Works Yard - Proposed Park	-	-	-	-	-	-	500	500	-	-	-	-	500	500 2021 2021
15	4402156116 Waterdown South Parkette 1 (Burke St.)	-	-	-	-	-	-	140	14	-	-	-	-	140	14 2021 2021
6	4402256203 Mohawk Sports Park Sportsfield Lighting	-	-	-	-	-	-	-	-	90	90	560	560	650	650 2022 2024
8	4402256204 William Connell Phase 3	-	-	-	-	-	-	-	-	1,200	120	-	-	1,200	120 2022 2022
6	4402256205 Open Space Replacement Strategy - Acquisitions	-	-	-	-	-	-	-	-	648	-	300	-	948	- 2022 2025

#### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

	I. Butter		2019			2020		2021			22		to 2028		Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
15	4402256207 Parkside Hills	-	-	-	-	-	-	-	-	766	77	-	-	766	77 2022 2022
4	4402356301 Leaside Park Redevelopment	-	-	-	-	-	-	-	-	-	-	400	400	400	400 2023 2023
3	4402456401 Lifesavers Park	-	-	-	-	-	-	-	-	-	-	300	300	300	300 2024 2024
15	4402456402 Clear Skies Proposed Park	-	-	-	-	-	-	-	-	-	-	870	87	870	87 2024 2025
10	4402556501 Fruitland/Winona Community Parkland	-	-	-	-	-	-	3,800	-	-	-	1,100	110	4,900	110 2025 2025
10	4402556517 Hunter Estates Park Sun Shelter	-	-	-	-	-	-	-	-	-	-	80	80	80	80 2025 2025
15	4402656602 Waterdown South Parkette 2 (King St. & Mountainbrow)	-	-	-	-	-	-	-	-	-	-	155	15	155	15 2026 2026
15	4402656603 Waterdown South Parkette 3 (Proposed)	-	-	-	-	-	-	-	-	-	-	80	8	80	8 2026 2026
9	4402656604 The Crossings Park (Proposed)	-	-	-	-	-	-	-	-	-	-	650	65	650	65 2026 2026
11	4402656605 Fletcher Road Parkette (Proposed)	-	-	-	-	-	-	-	-	17	17	153	-	170	17 2026 2026
7	4402756702 Tennis Court Improvements	-	-	-	-	-	-	-	-	-	-	200	200	200	200 2027 2027
7	4402756703 Billy Sherring	-	-	-	-	-	-	-	-	-	-	2,452	2,452	2,452	2,452 2027 2027
11	4402856801 Elfrida Secondary Plan Parks	-	-	-	-	-	-	-	-	-	-	3,050	300	3,050	300 2028 2028
1	4402856803 Strathcona Pedestrian Bridge	-	-	-	-	-	-	-	-	-	-	418	418	7,036	7,036 2028 2029
7	4403456401 Miles Estates Park (25T-95002)	-	-	-	-	-	-	-	-	-	-	-	-	500	50 2034 2034
	Total:	8,123	5,663	-	-	10,274	7,957	17,116	11,043	8,195	3,882	20,287	14,514	92,113	70,727
	Total: Open Space Development	24,723	9,940	10,013	5,078	27,509	19,971	21,685	14,057	13,852	6,838	31,510	22,574	193,712	120,050

Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401056060 Category: Path/Trail Development

Project Name: Open Space Replacement Strategy-East Mtn Trail Loop Ward(s): 6, 9

Objective:

Master Plan Implementation – New Trail Linkage - Hamilton Recreational Trails Master Plan (2007) & Council approved plan from report PW-04051 and PW04051a.

Future phases to complete loop south of Highland Road.

Potential for Developer Build.

Start Date:2010Completion Date:2021Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2009Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,431	981	270		180								
Consultant	35	35											
Design	176	176											
Internal Resources/Staffing	168	118	30		20								
Total: Expenses	1,810	1,310	300		200								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	18	6	1		11								
Dev Charges - Res-TCA	250	68	13		169								
From Reserves	323	323											
From WIP Transfers	274	274											
Total: Revenues	865	671	14		180								
Net Cost	945	639	286	0	20	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	599	313	286										
Total: Financing Sources	599	313	286										
Funding Required	346	326	0	0	20	0	0	0	0	0	0	0	

**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 

Project Name:

Open Space Replacement Strategy-East Mtn Trail Loop

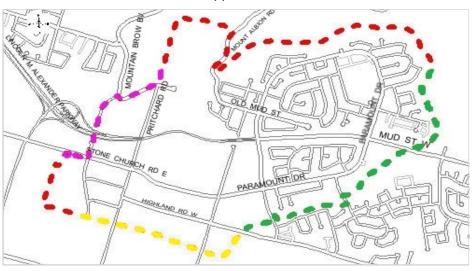
Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	19		8
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.33

4401056060

Category: Path/Trail Development

**Ward(s):** 6, 9



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401356801 Category: Park Re-Development

Project Name: Confederation Park Redevelopment Ward(s): 5

Objective:

Public realm capital improvements identified within the Confederation Park Master Plan implementation (Report PW11005a/CS11004a). Redevelopment of the former campground land includes: waterfront trail extension, sports park development (cricket, soccer, parking, washroom bldg), I design and construction of new signage, new Centennial Parkway & parking lots, play areas, public square in Central Village, Redevelopment of Little Squirt Works and adjacent areas, woodland & marsh area restoration, boardwalk links to beach, and trail upgrades.

Start Date:2013Completion Date:2042Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2013Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	38,842	7,416	2,057	4,462		1,244		3,163	608				19,892
Design	3,450	753	71	80		60							2,486
Internal Resources/Staffing	4,707	918	236	504		145		351	67				2,486
Total: Expenses	46,999	9,087	2,364	5,046		1,449		3,514	675				24,864
D	T-1-1	D	2040	2000	0004		2000	2004	0005	2000	0007	0000	0000 40
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	1,831		33	455		65		159					1,119
Dev Charges - Non-Res-TCA	73		73										
Dev Charges - Res DEBT	30,230		642	4,086		1,239		3,004					21,259
Dev Charges - Res-TCA	1,379		1,379										
From Program Reserves	2,000	2,000											
From Reserves	3,000	3,000											
From WIP Transfers	3,200	3,200											
Total: Revenues	41,713	8,200	2,127	4,541		1,304		3,163					22,378
Net Cost	5,286	887	237	505	0	145	0	351	675	0	0	0	2,486
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	887	887											
From Operating Fund	237		237										
Total: Financing Sources	1,124	887	237										
Funding Required	4,162	0	0	505	0	145	0	351	675	0	0	0	2,486

**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 

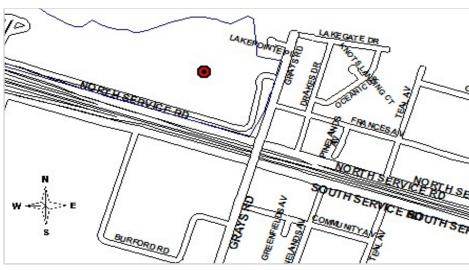
Project Name: Confederation Park Redevelopment

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	291	291	
Staffing Impacts (F.T.E)	3.66		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.21

4401356801 **Category:** Park Re-Development

Ward(s): 5



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401556503 Category: Park Development

Project Name: Heritage Green Community Sports Park Implementation Ward(s): 9

Growth Development - Secondary Plan or Draft Plan of Subdivision.Master Plan Implementation - Outdoor Recreation Facilities & Sports Field Provision Plan (2011) Phased project. Future phases for parking and interior road connection. Trails MP initiative #9-2 for Heritage Green

Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2012

2015

2022

									Capital l Progran	Budget Initia า Type:	ation:	2012 Sports Field	
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,840	650	390		900	900							
Consultant	150	90	60										
Design	80	80											
Internal Resources/Staffing	335	85	50		100	100							
Total: Expenses	3,405	905	500		1,000	1,000							
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	100	10			45	45							
Dev Charges - Res-TCA	1,895	185			855	855							
From WIP Transfers	238	105	133										
Total: Revenues	2,233	300	133		900	900							
Net Cost	1,172	605	367	0	100	100	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	377	10	367										
Total: Financing Sources	377	10	367										
Funding Required	795	595	0	0	100	100	0	0	0	0	0	0	

4401556503

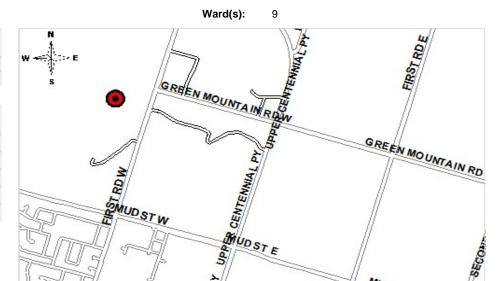
**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 

**Project Name:** 

Heritage Green Community Sports Park Implementation

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	13		36
Staffing Impacts (F.T.E)	.2		.2

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.21



Category:

Park Development

**Division/Department:** Path/Trail Development 4401756703 Category:

Mountain Brow Path 6, 7, 8, 9 **Project Name:** Ward(s):

Objective:

Direction from Council, per motion at Public Works committee on May 30, 2016 to develop a plan for a multi-use path along the Mountain

2020 - #23 & #25 of Group K to coordinate with Roads project 2022 - Group C initiative - Sanitorium Rd to Scenic Dr.

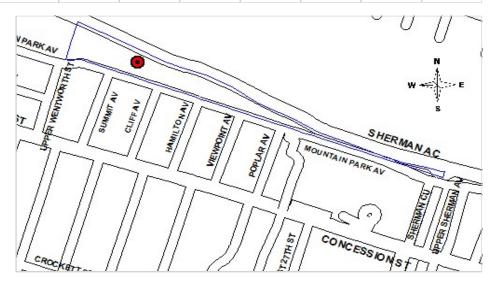
2024 - Group K initiative - Mountain Brow Park 2026 - Group Q and R initiatives - Mountain Brow & Escarpment Rail Trail

Start Date: 2017 **Completion Date:** 2029 Status: Block **Tangible Capital Asset:** No Capital Budget Initiation: 2017 Program Type: Path/Trail

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	6,246			540				1,260		630			3,816
Design	1,053	100	72			270	72		90			90	359
Internal Resources/Staffing	801		8	60		30	8	140	10	70		10	465
Other Capital Expenditures	80	80											
Total: Expenses	8,180	180	80	600		300	80	1,400	100	700		100	4,640
Net Cost	8,180	180	80	600	0	300	80	1,400	100	700	0	100	4,640
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	60	(20)	80										
Total: Financing Sources	60	(20)	80										
Funding Required	8,120	200	0	600	0	300	80	1,400	100	700	0	100	4,640

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	5	20	
Staffing Impacts (F.T.E)		.2	

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.09



**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 4401756718 **Category:** Park Development

Project Name: Ancaster Meadows Park (Proposed) Ward(s): 12

Objective:

Growth Development - Secondary Plan or Draft Plan of Subdivision 2.10 hectare site, Park Classification type: Neighbourhood.

Design in 2017, construction in future years

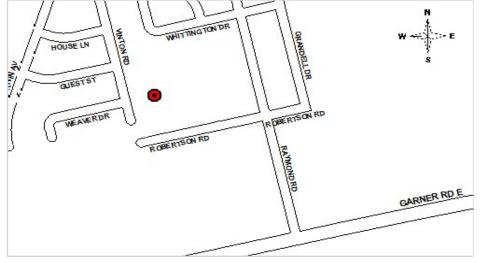
Start Date:2017Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2009Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	585		585										
Design	63	63											
Internal Resources/Staffing	72	7	65										
Total: Expenses	720	70	650										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	33	4	29										
Dev Charges - Res-TCA	615	59	556										
Total: Revenues	648	63	585										
Net Cost	72	7	65	0	(	0 0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	65		65										
Total: Financing Sources	65		65										
Funding Required	7	7	0	0		0 0	0	0	0	0	0	0	

253

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	24		
Staffing Impacts (F.T.E)	.25		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.38



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401856601 Category: Park Development

Project Name: Legislated Monitoring Ward(s): City Wide

Objective:

Monitoring in future years.

Upper Ottawa St. and Stonechurch Landfill, Village Green Park, Confederation Beach Park, Stadium Precinct Park.

Start Date:2018Completion Date:2037Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2018

Program Type: Plans/Studies

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	40						20			20			
Consultant	295	45	45	45			13			13			134
Internal Resources/Staffing	37	5	5	5			4			4			14
Total: Expenses	372	50	50	50			37			37			148
Net Cost	372	50	50	50	0	0	37	0	0	37	0	0	148
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	50		50										
Total: Financing Sources	50		50										
Funding Required	322	50	0	50	0	0	37	0	0	37	0	0	148

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	21		
Staffing Impacts (F.T.E)	.25		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.21

**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 4401856806 **Category:** Park Development

Project Name: Bookjans West Proposed Park (25T 200725) - Ancaster Glen Ward(s):

Objective:

Growth Development - Secondary Planning. Provide Neighbourhood Park according to the Garner Neighbourhood Secondary Plan.

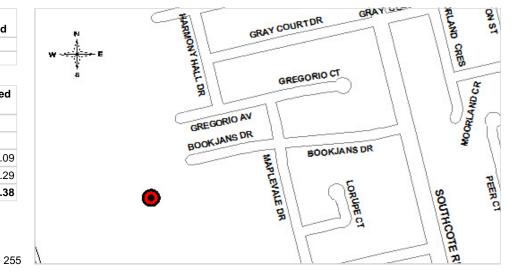
Start Date:2018Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2012Program Type:Park

12

										. 7	-		
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	450		450										
Design	63	63											
Internal Resources/Staffing	57	7	50										
Total: Expenses	570	70	500										
Γ													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	27	4	23										
Dev Charges - Res-TCA	486	59	427										
Total: Revenues	513	63	450										
Net Cost	57	7	50	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	50		50										
Total: Financing Sources	50		50										
Funding Required	7	7	0	0	0	0	0	0	0	0	0	0	0
L													

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	21	11	
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.38



**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 4401858800 **Category:** Park Development

Project Name: Skatepark Facility - Recreation study implementation Ward(s): City Wide

Objective:

From Operating Fund

**Funding Required** 

**Total: Financing Sources** 

Per 2016 skateboard facility study by Recreation. Locations: Upper Stoney Creek, Ancaster, Dundas, Winona, Lower Stoney Creek

2020 location at : Valley Park (Councillor priority)

Start Date:2018Completion Date:2028Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2017

Program Type: Parks Equipment

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	7,045			1,587		75	1,080		75	1,080			3,148
Consultant	1,483	75	117			15	180		15	180			901
Design	1,546	15					540			540			451
Internal Resources/Staffing	1,116	10	10	176		10	200		10	200			500
Total: Expenses	11,190	100	127	1,763		100	2,000		100	2,000			5,000
i otal. Expelises	11,130	100	121	1,703		100	2,000		100	2,000	1		3,000
Total. Expenses	11,190	100	121	1,703		100	2,000		100	2,000			3,000
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
	,			,	2021			2024				2028	
Revenues (000's)	Total	Pre 2019		,	2021			2024				2028	
Revenues (000's) From Program Reserves Total: Revenues	Total 100 100	Pre 2019 100 100	2019	2020		2022	2023		2025	2026	2027		2029-43
Revenues (000's) From Program Reserves	Total	Pre 2019 100 100		,	2021			2024			2027	2028	

0

100

2,000

0

100

2,000

0

0

5,000

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)		32	3
Staffing Impacts (F.T.E)		.22	

127

127

10,963

127

127

0

1,763

0

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.45

**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 4401955600 **Category:** Environmental Assessment Projects

Project Name: Parks Testing and Reporting Ward(s): City Wide

Objective: Start Date: 2019

To undertake environmental and materials testing and reporting at parks and opens space sites.

Completion Date:
Status:

Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2016Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	763	43	72	72	72	72	72	72	72	72	72	72	
Internal Resources/Staffing	87	7	8	8	8	8	8	8	8	8	8	8	
Total: Expenses	850	50	80	80	80	80	80	80	80	80	80	80	
Net Cost	850	50	80	80	80	80	80	80	80	80	80	80	0
r													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	130	50	80										
Total: Financing Sources	130	50	80										
Funding Required	720	0	0	80	80	80	80	80	80	80	80	80	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.09

**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 4401956600 **Category:** Park Development

Project Name: Olmstead Natural Open Space - Monitoring 8 Ward(s): 8

Objective:

Monitor tallgrass prairie planting 2017-2021

Start Date:2008Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2007Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	869	869											
Consultant	212	212											
Design	140	95	45										
Internal Resources/Staffing	122	117	5										
Total: Expenses	1,343	1,293	50										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	17	17											
Dev Charges - Res-TCA	224	224											
From Reserves	425	425											
From WIP Transfers	35	35											
Total: Revenues	701	701											
Net Cost	642	592	50	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
				2020	2021	2022	2023	2024	2023	2020	2021	2020	2025-43
From Operating Fund	585	535	50										
Total: Financing Sources	585	535	50										
Funding Required	57	57	0	0	0	0	0	0	0	0	0	0	

**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 

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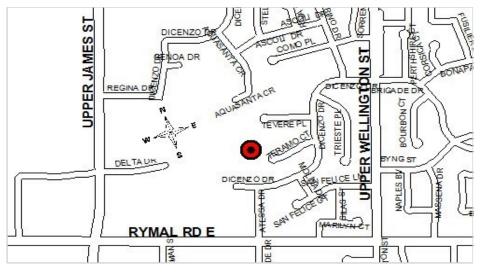
Project Name: Olmstead Natural Open Space - Monitoring

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.25

4401956600 Category: Park Development

Ward(s): 8



**Division/Department:** Park Development 4401956802 Category:

**Project Name:** Beach Park Development Program Ward(s): 5

Start Date: 2019 Objective: **Completion Date:** 

Level of Service - The site or community is currently deficient in features and amenities and is in need of development to improve the level of service to the community and/or preserve existing municipal assets. This program is a community priority as identified by the ward Councillor.

Beach reserve funded for beach neighbourhood park improvements

Status: Block **Tangible Capital Asset:** Yes Capital Budget Initiation: 2016 Program Type: Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	100		100										
Total: Expenses	100		100										
Net Cost	100	0	100	0	0	0	0	0	(	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
From Operating Fund  Total: Financing Sources			100 <b>100</b>										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	3		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.46
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	2.90
Total			3.72

**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 4401956902 **Category:** Park Development

Project Name: Red Hill Phase 3 and 4 Park Ward(s): 9

Objective:

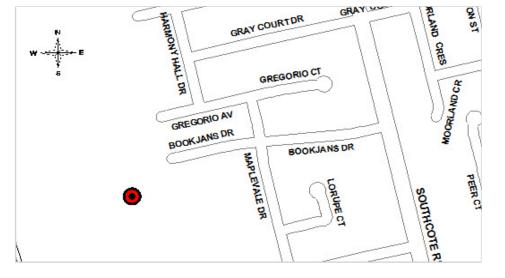
2 ha neighbourhood park development. Potential for 2018 Developer-Build

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2017Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	505		505										
Consultant	80		80										
Internal Resources/Staffing	65		65										
Total: Expenses	650		650										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	29		29										
Dev Charges - Res-TCA	556		556										
Total: Revenues	585		585										
Net Cost	65	0	65	0	O	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	65		65										
Total: Financing Sources	65		65										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	21	11	
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.09
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.38



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956903 Category: Path/Trail Development

Project Name: Stonechurch Road Trail Link @ Dartnall Ward(s): 6

Objective:

Trail MP Initiative 6-2

Connection from existing trail to Dartnall Rd. along Stone Church Rd.

 Start Date:
 2019

 Completion Date:
 2019

 Status:
 Block

 Tangible Capital Asset:
 No

 Capital Budget Initiation:
 2018

 Program Type:
 Path/Trail

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	135		135										
Internal Resources/Staffing	15		15										
Total: Expenses	150		150										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
` '		FIE 2019		2020	2021	2022	2023	2024	2025	2020	2021	2020	2029-43
Dev Charges - Non-Res-TCA	71		71										
Dev Charges - Res-TCA	71		71										
Total: Revenues	142		142										
Net Cost	8	0	8	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	8		8										
Total: Financing Sources	8		8										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	
-unding Required	0	0	0	0	2021		0 		0	0	0	(	0

Operating Budget Impact:	2019	2020	Onward
Costs(Savings) (000's)	16		
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.25



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956904 Category: Park Re-Development

Project Name: Andrew Warburton Memorial Park Ward(s): 4

Objective:

Level of Service - 7e Site or Community is currently deficient in features and amenities and is in need of development to improve the level of

service. The program is a community priority as identified by Ward Councillor.

Park Redevelopment to include lifecycle Replacement of spray pad

Start Date: 2019
Completion Date: 2021
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016
Program Type: Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	699				699								
Design	192		135		57								
Internal Resources/Staffing	99		15		84								
Total: Expenses	990		150		840								
Net Cost	990	0	150	0	840	0	0	0	0	0	0	0	
Γ													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150		150										
Total: Financing Sources	150		150										
Funding Required	840	0	0	0	840	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			17
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.33



**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 4401956906 **Category:** Park Re-Development

Project Name: Gatesbury Park Ward(s): 15

Objective:

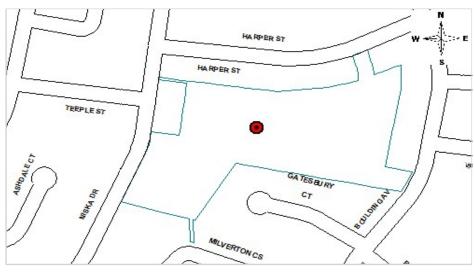
Master Plan Implementation: Outdoor Recreation Facilities & Sportsfield Provisions Plan (2011) Conversion of two (2) unlit diamonds to soccer, improvements to play area, walkway and multi-use court.

Start Date:2019Completion Date:2021Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2014Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	368				368								
Consultant	42		42										
Design	38		38										
Internal Resources/Staffing	50		9		41								
Total: Expenses	498		89		409								
Net Cost	498	0	89	0	409	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	89		89										
Total: Financing Sources	89		89										
Funding Required	409	0	0	0	409	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			18
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956910 Category: Park Re-Development

Project Name: Ancaster Soccer Improvements Ward(s): 12

Objective:

Soccer field improvements at Ancaster Community Centre - central field. To be named Melissa Tancredi

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	315		315										
Internal Resources/Staffing	35		35										
Total: Expenses	350		350										
Net Cost	350	0	350	0	0	0	0	0	0	0	0	0	C
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	350		350										
Total: Financing Sources	350		350										
	. 1								1 .				
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	6		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.65



**Division/Department:** Category: Park Re-Development 4401956912

**Project Name:** Meadowlands Community Park Ward(s): 12

Objective:

This program is a community priority as identified by the ward Councillor. New spray pad at Meadowlands Community Park.

Start Date: 2019 **Completion Date:** 2020

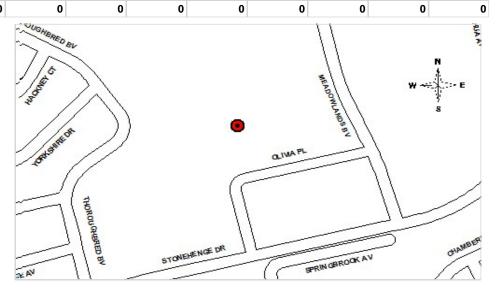
Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2014 **Program Type:** Park

									Ū	71			
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	369			369									
Consultant	8		8										
Design	50		50										
Internal Resources/Staffing	48		7	41									
Total: Expenses	475		65	410									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	22		3	19									
Dev Charges - Res-TCA	405		55	350									
Total: Revenues	427		58	369									
Net Cost	48	0	7	41	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	7		7										
Total: Financing Sources	7		7										
Funding Required	41	0	0	41	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	16		
Staffing Impacts (F.T.E)	.19		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956921 Category: Park Development

Project Name: Johnson Tew Planting Ward(s): 13

Objective:

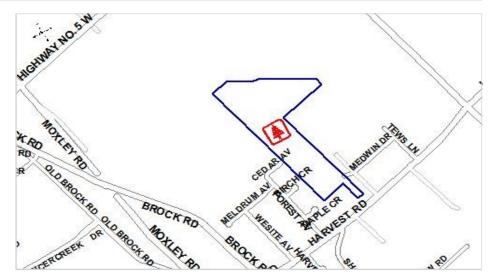
Ongoing tree planting to generate an arboretum

Start Date:2019Completion Date:2021Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2018Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	135		45	45	45								
Internal Resources/Staffing	15		5	5	5								
Total: Expenses	150		50	50	50								
Net Cost	150	0	50	50	50	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	50		50										
Total: Financing Sources	50		50										
Funding Required	100	0	0	50	50	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	15		15
Staffing Impacts (F.T.E)	.33	.33	.33

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956922 Category: Park Re-Development

Project Name: Alexander Park Skate Park Ward(s):

Objective:

Construction of skate spot at Alexander Park

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	479		479										
Internal Resources/Staffing	53		53										
Total: Expenses	532		532										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	118		118										
Total: Revenues	118		118										
		_											
Net Cost	414	0	414	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	414		414										
Total: Financing Sources	414		414										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	15		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.29

Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956925 Category: Park Re-Development

Project Name: City Hall Peace Garden Ward(s): 2

Objective:

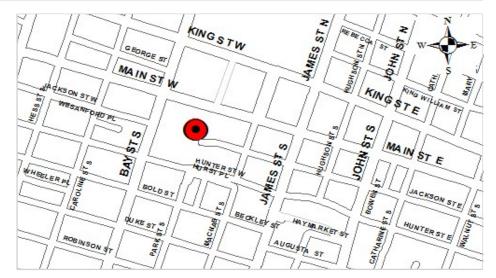
To complete implementation of Peace Garden redevelopment

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2018Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	73		73										
Design	8		8										
Internal Resources/Staffing	9		9										
Total: Expenses	90		90										
Net Cost	90	0	90	0	0	0	0	0	C	0	0	0	(
Г						I							
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	90		90										
Total: Financing Sources	90		90										
Funding Required	0	0	0	0	( C	0	0	0	(	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	28		
Staffing Impacts (F.T.E)	.33		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.16
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.45



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956926 Category: Park Re-Development

Project Name: HAAA - Implementation of Master Plan Ward(s):

Objective:

Master Plan in 2018, asset upgrades in future years

Start Date:2019Completion Date:2021Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Park

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	970				970								
Consultant	154		154										
Design	206				206								
Internal Resources/Staffing	148		17		131								
Total: Expenses	1,478		171		1,307								
Net Cost	1,478	0	171	0	1,307	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	171		171										
Total: Financing Sources	171		171										
Funding Required	1,307	0	0	0	1,307	0	0	0	0	0		0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			26
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.19

Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956929 Category: Path/Trail Development

Project Name: HRTMP Initiative 7-1 - Limeridge Mall Hydro Corridor Trail Ward(s):

Objective:

Trails Masterplan Initiative Implementation. Trail on hydro corridor, 2.5 km

 Start Date:
 2019

 Completion Date:
 2022

 Status:
 Block

 Tangible Capital Asset:
 No

 Capital Budget Initiation:
 2019

 Program Type:
 Path/Trail

7

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	921				450	471							
Consultant	106		106										
Design	18		18										
Internal Resources/Staffing	116		14		50	52							
Total: Expenses	1,161		138		500	523							
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	114		65		24	25							
Dev Charges - Res-TCA	989		66		451	472							
Total: Revenues	1,103		131		475	497							
Net Cost	58	0	7	0	25	26	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	7		7										
Total: Financing Sources	7		7										
Funding Required	51	0	0	0	25	26	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			16
Staffing Impacts (F.T.E)			.2

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.61

**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 4401956930 **Category:** Path/Trail Development

Project Name: City wide Shoreline Protection Measures Ward(s): 1, 2, 3, 4, 5, 10, 13

Objective:

Construction and upgrades to shoreline protection of City owned assets.

2019 Implemenation of shoreline repair at Bayfront Trail from Bayfront park to Desjardins Canal, per PW18063, including all permits and

pprovals

Start Date: 2019

Completion Date: Status:

Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Part Tanget Transport

Program Type: Path/Trail

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	7,685			6,200									1,485
Design	150		150										
Internal Resources/Staffing	765			600									165
Total: Expenses	8,600		150	6,800									1,650
Г													
Net Cost	8,600	0	150	6,800	0	0	0	0	(	0	0	0	1,650
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150		150										
Total: Financing Sources	150		150										
-													
Funding Required	8,450	0	0	6,800	0	0	0	0	(	0	0	0	1,650

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	2.90
Total			8.58

Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956932 Category: Path/Trail Development

Project Name: HRTMP Iniatiative 15-12 Mountain Brow Road Link

Objective:

Trails Masterplan Initiative Implementation. Trail development. 1.2 km

 Start Date:
 2019

 Completion Date:
 2020

 Status:
 Block

 Tangible Capital Asset:
 No

 Capital Budget Initiation:
 2019

 Program Type:
 Path/Trail

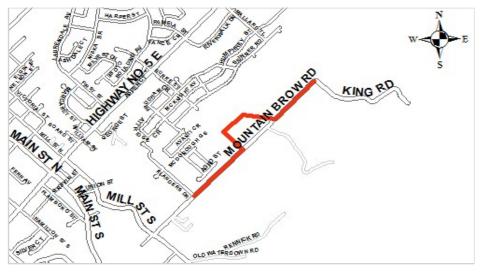
15

Ward(s):

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	287			287									
Consultant	4		4										
Design	42		35	7									
Internal Resources/Staffing	37		4	33									
Total: Expenses	370		43	327									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	175		20	155									
Dev Charges - Res-TCA	177		21	156									
Total: Revenues	352		41	311									
Net Cost	18	0	2	16	0	0	0	0	0	0	0	0	
_													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	2		2										
Total: Financing Sources	2		2										
Funding Required	16	0	0	16	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			8
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.25



**Division/Department:** Open Space Development - Public Works Tax Funded **Project ID:** 4401956933 **Category:** Path/Trail Development

Project Name: HRTMP Initiative 15-7: Highway 5 - Mountain Brow Link Ward(s): 15

62

0

0

Objective:

Trails Masterplan initiative Implementation - combined City + Developer Build. 1 km trail.

 Start Date:
 2019

 Completion Date:
 2019

 Status:
 Block

 Tangible Capital Asset:
 No

 Capital Budget Initiation:
 2019

 Program Type:
 Path/Trail

									riogram	турс.		I all // I fall	
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	480		480										
Consultant	7		7										
Design	64		64										
Internal Resources/Staffing	62		62										
Total: Expenses	613		613										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	27		27										
Dev Charges - Res-TCA	524		524										
Total: Revenues	551		551										
-											1		
Net Cost	62	0	62	0	0	0	0	0	0	0	0	0	(
1											1		
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	62		62										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	15		
Staffing Impacts (F.T.E)			

62

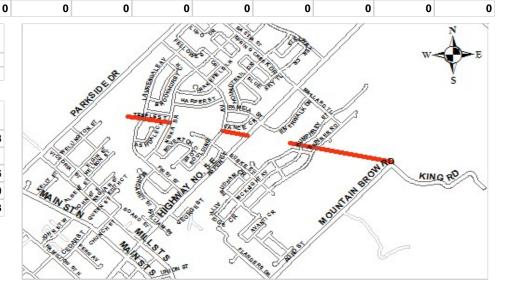
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**Total: Financing Sources** 

**Funding Required** 

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.33



Division/Department: Open Space Development - Public Works Tax Funded Project ID: 4401956934 Category: Path/Trail Development

Project Name: Chedoke Falls Viewing Implementation Ward(s): 1, 14

Objective:

2018 - Complete an initial feasibility study to investigate the possibilities of providing safe public access to Upper and/or Lower Chedoke Falls through built structures.

2019 - Develop detail design of proposed built structure(s) for upper platform.

2020 - Tender and construction of built structure(s) for upper platform.

2021-2022 - Lower platform design & construction.

Start Date: 2019
Completion Date: 2022
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019
Program Type: Path/Trail

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,887		165	1,804		1,918							
Consultant	97		97										
Design	326			95	165	66							
Internal Resources/Staffing	478		29	210	18	221							
Total: Expenses	4,788		291	2,109	183	2,205							
Net Cost	4,788	0	291	2,109	183	2,205	0	0	C	0	0	0	0
Г						1					I		
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	291		291										
Total: Financing Sources	291		291										
										_			
Funding Required	4,497	0	0	2,109	183	2,205	0	0	(	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)		60	
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota			7.07



2019 CAPITAL BUDGET	
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Recreation Facilities	

7101954908 Freon Upgrade at Parkdale Arena

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#### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

Word	Project		Pre 2			19 Not	202 Grass			)21	20 Cross			o 2028		Project Start End
Ward Doorso	Project		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Yea
Recrea	<u>tion Faciliti</u>	<u>ies</u>														
Include	d in the Fina	ncing Plan														
4		Parkdale Outdoor Pool Redevelopment & Expansion	1,225	1,027	2,000	1,850	-	-	-	-	-	-	-	-	3,225	2,877 2015 2019
13	7101654609	Greensville Recreation Centre/School	1,800	1,141	343	40	-	-	-	-	-	-	-	-	2,143	1,181 2016 2019
9	7101754706 \	Valley Park Community Centre Fit-up	-	-	1,500	285	500	95	-	-	-	-	-	-	2,000	380 2017 202
2	7101841800 F	Parks North Yard at Bayfront Park	3,115	-	800	81	-	-	-	-	-	-	-	-	3,915	81 2018 2019
13		Dundas Valley Community Park Improvement & Pavillion Feasibility	350	350	200	200	-	-	-	-	-	-	-	=	550	550 2018 2019
City Wide	7101941701 F	Program - Community Halls Retrofits	-	-	100	100	300	300	300	300	300	300	1,800	1,800	2,800	2,800 2019
City Wide	7101954105 F	Program - Park & Fieldhouse Retrofits	-	-	100	100	250	250	250	250	250	250	1,500	1,500	2,350	2,350 2019
City Wide	7101954536 F	Program - Arena Retrofits	-	-	300	300	200	200	800	800	800	800	4,800	4,800	6,900	6,900 2019
11	7101954901 E	Binbrook Recreation Centre Feasibility	-	-	100	10	-	-	-	-	-	-	27,500	2,751	27,600	2,761 2019 2028
5	7101954903 F	Riverdale Community Hub	-	-	2,000	-	-	-	21,000	12,000	-	-	-	-	23,000	12,000 2019 202
6	7101954904 N	Mohawk Quad Pad Arena Roof Investigation	-	-	250	-	-	-	-	-	-	-	-	-	250	- 2019 2019
7		Sackville Hill Senior Expansion & Lifecycle Renewal	-	-	500	-	-	-	-	-	-	-	6,000	600	6,500	600 2019 2020
11	7101954906 N	Mt. Hope New Recreation Facility	-	-	350	35	-	-	-	-	-	-	4,500	855	4,850	890 2019 202
10	7101954907 V	Winona Recreation Centre Feasibility (New)	-	-	150	15	-	-	2,500	250	24,000	2,400	-	-	26,650	2,665 2019 2022
4	7101954908 F	Freon Upgrade at Parkdale Arena	-	-	1,600	1,600	-	-	-	-	-	-	-	-	1,600	1,600 2019 201
		Total:	6,490	2,518	10,293	4,616	1,250	845	24,850	13,600	25,350	3,750	46,100	12,306	114,333	37,635
National	erala al im Ala a	Financian Blan														
NOL IIICI	uded in the i	Financing Plan														
9		Valley Park Lifecycle Renewal & Accessibility	-	-	2,400	2,400	-	-	-	-	-	-	-	-	2,400	2,400 2019 2019
		Total:	-	-	2,400	2,400	-	-	-	-	-	-	-	-	2,400	2,400
Beginni	ng in Future	Years														
City Wide	3541955101 F	Recreation Facilities Audit Program	-	-	-	-	80	80	80	80	80	80	480	480	720	720 2019
5		Program - King's Forest Golf Course Improvements	-	-	-	-	-	-	6,042	6,042	-	-	-	-	6,042	6,042 2021 202
City Wide		Program - Chedoke Golf Course	-	-	-	-	-	-	8,010	8,010	-	-	-	-	8,010	8,010 2021 202
6	7101649601 E	Bernie Arbour Stadium - Upgrades	300	150	-	-	150	150	150	150	150	150	150	150	900	750 2016 2023
3		Pinky Lewis Recreation Centre Expansion Project	2,070	500	-	-	-	-	-	-	250	137	2,880	1,584	5,200	2,221 2009 202
· ·							_	-	-	-	-	-	24,200	2,420	24,300	2,430 2023 2024
		Waterdown Pool and Recreation Centre Feasibility	100	10	-	-								,		
15	F		1,100	10 550	-	-	7,550	755	-	-	_	_	-	-	8,650	1,305 2017 2020
15 5	7101754805 S	Feasibility			-	-	7,550 200	755 200	- 200	- 200	- 1,000	1,000	- 6,000	6,000		1,305 2017 2020 7,400 2019
15 5 City Wide City Wide	7101754805 S 7101941706 F	Feasibility Sir Wilfrid Laurier Gymnasium Addition.			- - -	- -	,		- 200 -	- 200 -	- 1,000 500	- 1,000 500	- 6,000 2,500	6,000 2,500	8,650	1,305 2017 2020 7,400 2019 3,000 2019

277

NOTE: 2020 – 2028 Forecast includes both affordable and unaffordable projects

#### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

		Pre 2	2019	20	19	20	)20	20	021	20	22	2023	to 2028	Total	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
City Wide	7101954217 Program - Exterior Structure	-	-	-	-	400	400	-	-	400	400	1,600	1,600	2,400	2,400 2019
City Wide	7101954508 Public Use Feasibility Needs & Study	-	-	-	-	150	150	150	150	150	150	900	900	1,350	1,350 2019
City Wide	7101954702 Program - Facility Capital Maintenance	-	-	-	-	200	200	200	200	200	200	1,200	1,200	1,800	1,800 2019
City Wide	7101954703 Program - Senior Centre Retrofits	-	-	-	-	100	100	100	100	100	100	600	600	900	900 2019
7	7102045001 Turner Park - Parking Lot	-	-	-	-	550	490	550	490	-	-	-	-	1,100	980 2020 2021
3	7102054001 Stadium Precinct Park Fieldhouses & Washrooms	-	-	-	-	5,200	520	-	-	-	-	-	-	5,200	520 2020 2020
5	7102054002 Confederation Park Sports Park Buildings	-	-	-	-	5,950	950	-	-	-	-	-	-	5,950	950 2020 2020
11	7102054003 Elfrida Recreation Centre Feasibility	-	-	-	-	100	10	-	-	-	-	27,500	25,800	27,600	25,810 2020 2028
6	7102054004 Huntington Park Recreation Centre Retrofit Phase 2	1,600	1,354	-	-	740	740	-	-	-	-	-	-	2,340	2,094 2020 2020
2	7102054005 Freon Upgrades at Eastwood Arena	-	-	-	-	1,200	1,200	-	-	-	-	-	-	1,200	1,200 2020 2020
1	7102058001 Victoria Park Outdoor Pool - Redevelopment	-	-	-	-	300	300	2,500	2,500	-	-	-	-	2,800	2,800 2020 2021
10	7102141101 Saltfleet Multi-Use Recreation Complex Feasibility	-	-	-	-	-	-	100	10	-	-	32,000	32,000	32,100	32,010 2021 2028
1	7102254201 Ryerson Recreation Centre - Refurbishing	-	-	-	-	-	-	-	-	300	300	2,200	2,200	2,500	2,500 2022 2023
8	7102658600 Chedoke Splashpad Redevelopment	70	70	-	-	-	-	-	-	-	-	800	800	870	870 2015 2026
2	7102854802 Bennetto Recreation Centre - Expansion	-	-	-	-	-	-	-	-	-	-	6,400	-	6,400	- 2028 2028
4	7102854803 Sir Winston Churchill Recreation Centre - Expansion & Renovation	-	-	-	-	-	-	-	-	-	-	6,400	6,400	6,400	6,400 2028 2028
8	7102854804 Ward 8 Ice Loop	-	-	-	-	-	-	-	-	-	-	4,360	439	4,360	439 2028 2028
	Total:	5,240	2,634	-	-	23,270	6,645	18,082	17,932	3,930	3,817	123,370	88,273	173,892	119,301
	Total: Recreation Facilities	11,730	5,152	12,693	7,016	24,520	7,490	42,932	31,532	29,280	7,567	169,470	100,579	290,625	159,336

**Division/Department:** Recreation Facilities - Public Works Tax Funded Project ID: 7101558501 Category: Renovation Project

**Project Name:** Parkdale Outdoor Pool Redevelopment & Expansion Ward(s): 4

Objective:

Operating Budget Impact:

Costs(Savings) (000's) Staffing Impacts (F.T.E)

Start Date: **Completion Date:** 

2015 2019

Redesign/redevelop & expand outdoor pool. Pool is not designed to current standards and is experiencing considerable structural and mechanical problems. Development will include brand new change rooms, showers, washrooms & mechanical space as expansion.

2019

2020

Onward

Block Status: **Tangible Capital Asset:** Yes

**Capital Budget Initiation:** 2008 **Program Type:** Pool

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,700	900	1,800										
Consultant	23	23											
Design	180	180											
Internal Resources/Staffing	322	122	200										
Total: Expenses	3,225	1,225	2,000										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	17	10	7										
Dev Charges - Res-TCA	331	188	143										
Total: Revenues	348	198	150										
Net Cost	2,877	1,027	1,850	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	2,075	225	1,850										
Total: Financing Sources	2,075	225	1,850										
Funding Required	802	802	0	0	0	0	0	0	0	0	0	0	(
					2021	Design	underwa	y and has i	reached 6	0%.			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.30
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.45
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.64

Redevelopment of Parkdale Outdoor Pool per page 18 of 2008 Indoor Use

http://www2.hamilton.ca/NR/rdonlyres/35CB624D-8F62-431A-8638-06286C7D733A/0/ECS07068bReport.pdf

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101654609 **Category:** Renovation Project

Project Name: Greensville Recreation Centre/School Ward(s): 13

Objective: Start Date:

Partnership with School Board to add Recreation Space to compliment the new school. Library is a third partner on this project.

Completion Date:
Status:
Block
Tangible Capital Asset:
Yes

Program Type: Recreation Centre

**Capital Budget Initiation:** 

2016

2016

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,729	1,420	309										
Design	200	200											
Internal Resources/Staffing	214	180	34										
Total: Expenses	2,143	1,800	343										

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	15		15										
Dev Charges - Res-TCA	547	259	288										
From Reserves	400	400											
Total: Revenues	962	659	303										

Net Cost	1,181	1,141	40	0	0	0	0	0	0	0	0	0	0	

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	1,141	1,141											
From Operating Fund	40		40										
Total: Financing Sources	1,181	1,141	40										

Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0
				20	21								

 Operating Budget Impact:
 2019
 2020
 Onward

 Costs(Savings) (000's)
 Staffing Impacts (F.T.E)

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Council Report CES15030

Agreemen's with Hamilton Wentworth District School Board for the Creation of Two Community Hubs: The construction of new schools in Ward 14 provides an opportunity for the City of Hamilton to construct, in partnership with HWDSB, dedicated community program space.

#### The Recreation Program Elements:

- · 3800 square feet fully internal accessible community space
- · Divisible Multi-purpose room
- · Kitchen
- · Office Space
- · Storage
- · Washrooms

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101754706 **Category:** Renovation Project

Project Name: Valley Park Community Centre Fit-up

Objective:

Library will relocate to new Facility on the site and fit-ups will be required to convert the former library space for recreation programming.

Also lifecycle replacement are due at this site.

Start Date:2017Completion Date:2022Status:BlockTangible Capital Asset:Yes

Capital Budget Initiation: 2008

9

Ward(s):

Program Type: Community Centre

									_			-	
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,760		1,350	410									
Design	40			40									
Internal Resources/Staffing	200		150	50									
Total: Expenses	2,000		1,500	500									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	81		61	20									
Dev Charges - Res-TCA	1,539		1,154	385									
Total: Revenues	1,620		1,215	405									
Net Cost	380		285	95	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	285		285										
Total: Financing Sources	285		285										
Funding Required	95	0	0	95	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			50
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.30
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			3.59

Pending funding source. Associated Council report.

There are 3 projects associated with Valley Park as follows (each with different funding sources and approval statuses) as follows:

- 7501741601 Valley Park Library Expansion (approved to expand the Library)
   7101754706 Valley Park Community Centre Fit-up (Proposed as DC funded in the 2019 budget to address the expanded Rec programming space and new common areas)
- 7101954902 Valley Park Lifecycle Renewal & Accessibility (Below block for council's consideration to address lifecycle renewal items at Valley Park Arena & Rec Centre).

This project is item 2.

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101841800 **Category:** Building - New Construction

Project Name: Parks North Yard at Bayfront Park Ward(s): 2

Objective: Start Date:

To replace and expand the existing deteriorated, end of life, Bayfront storage hut warehouse facility and rented staff facility in order to serve the growing Outdoor Recreation and Parks Programs in the North end.

Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2018Program Type:Buildings

2018

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,385	2,665	720										
Consultant	50	50											
Design	200	200											
Internal Resources/Staffing	280	200	80										
Total: Expenses	3,915	3,115	800										

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	545	272	273										
Dev Charges - Res-TCA	974	528	446										
From WIP Debt	801	801											
From WIP Transfers	1,514	1,514											
Total: Revenues	3,834	3,115	719										

Net Cost	81	0	81	0	0	0	0	0	0	0	0	0	(	)
														_

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	81		81										
Total: Financing Sources	81		81										

Funding Required	0	0	0	0	0	0	0	0	0	0	0	(	0
					2021	DC Dom	es & Depots	s funded (r	not 2019 BI	ock)			

 Operating Budget Impact:
 2019
 2020
 Onward

 Costs(Savings) (000's)
 30

 Staffing Impacts (F.T.E)
 30

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

ghted ink

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101854807 **Category:** Building - New Construction

Project Name: Dundas Valley Community Park Improvement & Pavillion Feasibility

Objective:

To improve the Dundas Valley Community Park (In Pleasantview, Dundas) and complete a feasibility study for a pavillion with options (at the site of the former Nigel Charlong Community Center)

Tangible Capital Asset:YesCapital Budget Initiation:2017Program Type:Buildings

2018

2019

Block

13

Ward(s):

Start Date:

Status:

**Completion Date:** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	470	290	180										
Design	30	30											
Internal Resources/Staffing	50	30	20										
Total: Expenses	550	350	200										
Net Cost	550	350	200	0	0	0	0	0	0	0	0	0	0
									1				
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	200		200										

r form operating r und	200		200										
Total: Financing Sources	200		200										
Funding Required	350	350	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes		Weight	Rating	Weighted Rank
Contractual/Legislated Obligations		46.00	0-10	
Health and Safety		16.00	0-10	
Operating Budget/Financial Impact		9.00	0-10	
Strategic Direction (Dominant Project Theme)		29.00	0-1	
	Total			

Design request is single universal for small park

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101941701 **Category:** Annual Projects

Project Name: Program - Community Halls Retrofits Ward(s): City Wide

Objective:

0

0

300

Design and construction for capital and safety improvements to aged heritage facilities to keep them functional and safe as recommended in the building condition assessments (BCA) and asset management database.

Priorities to be determined based on need and potential funding available from other levels of government.

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: Yes

Capital Budget Initiation: 2016

300

300

300

Program Type: Heritage Facility

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,240		80	240	240	240	240	240	240	240	240	240	
Consultant	280		10	30	30	30	30	30	30	30	30	30	
Internal Resources/Staffing	280		10	30	30	30	30	30	30	30	30	30	
Total: Expenses	2,800		100	300	300	300	300	300	300	300	300	300	
Net Cost	2,800	0	100	300	300	300	300	300	300	300	300	300	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										

300

300

300

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

2,700

**Funding Required** 

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Binbrook Hall sewer connection and structural work Mt. Hope Hall concrete curbs at sodded edge Emergency repairs on aging infrastructure

300

300

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101954105 **Category:** Annual Projects

Project Name: Program - Park & Fieldhouse Retrofits Ward(s): City Wide

Objective:

Annual Program to complete renovations, repairs and upgrades within park and fieldhouse buildings to address lifecycle renewal, safety, and accessibility concerns. Priorities to be determined based on need and potential funding from other levels of government.

Completion Date: Status: Block

Start Date:

Tangible Capital Asset: Yes
Capital Budget Initiation: 2016

250

250

Program Type: Park Building

2019

250

0

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,880		80	200	200	200	200	200	200	200	200	200	
Consultant	235		10	25	25	25	25	25	25	25	25	25	
Internal Resources/Staffing	235		10	25	25	25	25	25	25	25	25	25	
Total: Expenses	2,350		100	250	250	250	250	250	250	250	250	250	
Г													
Net Cost	2,350	0	100	250	250	250	250	250	250	250	250	250	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										

250

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

2,250

**Funding Required** 

0

0

250

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	ıl		

#### 2019 Priorities

250

Emergency repairs on aging infrastructure

250

250

250

**Division/Department:** Recreation Facilities - Public Works Tax Funded Project ID: 7101954536 Category: **Annual Projects** 

**Project Name:** Program - Arena Retrofits Ward(s): City Wide

Objective:

Annual program for capital renewal, functional upgrades, accessibility and replacement of equipment that has reached its normal functional lifespan.

Status: Block **Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2016 **Program Type:** Arena

2019

Start Date:

**Completion Date:** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	5,611		250	161	650	650	650	650	650	650	650	650	
Consultant	604		25	19	70	70	70	70	70	70	70	70	
Internal Resources/Staffing	685		25	20	80	80	80	80	80	80	80	80	
Total: Expenses	6,900		300	200	800	800	800	800	800	800	800	800	
Net Cost	6,900	0	300	200	800	800	800	800	800	800	800	800	0
r													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	300		300										
Total: Financing Sources	300		300										
Funding Required	6,600	0	0	200	800	800	800	800	800	800	800	800	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Valley P	ark/Lawfield/Parkdale arena
dehumid	lification unit replacement
(deficit)	

2019-2020 Priorities

2021-2022 Priorities Energy savings & compliance-related ice plant upgrades at various arenas Paint Carlisle exterior Concession updates at various arenas Lawfield Community room refresh Morgan Firestone -Natural gas heating Mountain Arena Spectator Seat unit replacement Arena dehumidifier replacement Valley Park paint & dressing room door various arenas replacements

Carlisle Arena window replacements Snow pit, snow melt upgrades at various arenas Morgan Firestone Arena HVAC Glanbrook Arena - Second floor refresh including washroom, window & flooring replacement Chedoke Arena - Replacement of 5 Rooftop HVAC units. Replacement Rubberized flooring replacements at

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101954901 **Category:** Building - New Construction

Project Name: Binbrook Recreation Centre Feasibility Ward(s): 11

Objective:

To complete a feasibility study on constructing a new Recreation Centre in Binbrook.

Start Date:2019Completion Date:2028Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2017

Program Type: Recreation Centre

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	22,000											22,000	
Design	2,840		90									2,750	
Internal Resources/Staffing	2,760		10									2,750	
Total: Expenses	27,600		100									27,500	

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	1,237											1,237	
Dev Charges - Non-Res-TCA	5		5										
Dev Charges - Res DEBT	23,512											23,512	
Dev Charges - Res-TCA	85		85										
Total: Revenues	24,839		90									24,749	

Net Cost	2,761	0	10	0	0	0	0	0	0	0	0	2,751	0

From Operating Fund 10 10 10 10 10 10 10 10 10 10 10 10 10	Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Total: Financian Courses 40 40	From Operating Fund	10		10										
Total: Financing Sources 10 10	Total: Financing Sources	10		10										

Funding Required	2,751	0	0	0	0	0	0	0	0	0	0	2,751	0

2021

 Operating Budget Impact:
 2019
 2020
 Onward

 Costs(Savings) (000's)
 700

 Staffing Impacts (F.T.E)
 15

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.38
Health and Safety	16.00	0-10	0.48
Operating Budget/Financial Impact	9.00	0-10	0.18
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.33

As noted in 2016 Indoor Use Study update: Appendix A to Report ECS07068(d):

"Interest in a recreation centre in Waterdown and Binbrook."

https://www.hamilton.ca/city-initiatives/strategies-actions/indoor-recreation-facilities-study

2019: Feasibility

2019. Feasibili

2028: Design

2029+: Construction

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101954903 **Category:** Building - New Construction

Project Name: Riverdale Community Hub Sard(s): 5

Objective: Start Date:

to construct a Community Hub at Riverdale Recreation Centre to include: Recreation Centre expansion including Senior activity space,
Childcare, Food Bank, Social Housing.

Completion Date:
Status:

Completion Date: 2021 Status: Block Tangible Capital Asset: No Capital Budget Initiation: 2019

Program Type: Recreation Centre

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	14,500		1,600		12,900								
Design	2,200		200		2,000								
Internal Resources/Staffing	2,300		200		2,100								
Other Capital Expenditures	4,000				4,000								
Total: Expenses	23,000		2,000		21,000								

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	450				450								
Dev Charges - Res DEBT	8,550				8,550								
Provincial Grants/Subsidies	2,000		2,000										
Total: Revenues	11,000		2,000		9,000								
Г													
Net Cost	12,000	0	0	0	12,000	0	0	0	0	0	0	0	(

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Area Rating	300				300								
Total: Financing Sources	300				300								

Funding Required	11,700	0	0	0	11,700	0	0	0	0	0	0	0	0	
					2021 Pending approved funding strategy.									

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			300
Staffing Impacts (F.T.E)			1

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.30
Health and Safety	16.00	0-10	0.80
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
То	tal		3.75

Community Hub to include Housing per resolution & direction through GIC and HWDSB Liaison Committee. Riverdale Expansion is per recommendations in Indoor Use Study and DC Study on page 154:

'to seek opportunities to establish dedicated seniors, youth and program space at Riverdale, Dominic Agostino Riverdale Community Centre.'

http://www2.hamilton.ca/NR/rdonlyres/35CB624D-8F62-431A-8638-06286C7D733A/0/ECS07068bReport.pdf

Operating Impacts include for budget impacts to Recreation only

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101954904 **Category:** Renovation Project

Project Name: Mohawk Quad Pad Arena Roof Investigation Ward(s): 6

Objective:

To investigate lifecycle concerns and leaks in the Mohawk Quad Pad Arena roof, to provide recommendations for short and long term

solutions.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019Program Type:Arena

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	175		175										
Design	50		50										
Internal Resources/Staffing	25		25										
Total: Expenses	250		250										

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	250		250										
Total: Revenues	250		250										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward	2
Costs(Savings) (000's)				4
Staffing Impacts (F.T.E)				S

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.45
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.24

2019: Investigation, design & minor repair 2020-2025: short term and long term repairs at cost TBD, pending funding strategy

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101954905 **Category:** Expansion Projects

Project Name: Sackville Hill Senior Expansion & Lifecycle Renewal Ward(s): 7

Objective:

To expand Sackville Senior Centre and complete lifecycle Renewal of key systems.

Start Date:2019Completion Date:2026Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Program Type: Community Facilities

Funerace (000le)	Tatal	Due 2040	2040	2020	2024	2022	2022	2024	2025	2020	2027	2020	2020 42
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	5,400									5,400			
Design	450		450										
Internal Resources/Staffing	650		50							600			
Total: Expenses	6,500		500							6,000			
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	270									270			
Dev Charges - Res DEBT	5,130									5,130			
From WIP Transfers	500		500										
Total: Revenues	5,900		500							5,400			
Net Cost	600	0	0	0	0	0	0	0	0	600	0	0	0
Funding Required	600	0	0	0	0	0	0	0	0	600	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			65
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.46
Health and Safety	16.00	0-10	0.16
Operating Budget/Financial Impact	9.00	0-10	0.27
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.18

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101954906 **Category:** Building - New Construction

Project Name: Mt. Hope New Recreation Facility Ward(s): 11

Objective:

**Net Cost** 

All project work in accordance with LAS' Masterplan, endorsed by Council through the Capital budget process (Council minutes 17-011, June 14, 2017, Item 18, 'WHEREAS, the capital project Mount Hope Park Redevelopment was approved by Council in the 2016 capital budget)

315

35

0

0

Start Date: 2019
Completion Date: 2023
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2017

0

0

0

Program Type: Recreation Centre

									i iogiali	ı ıype.		recreation	Senile
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,050						4,050						
Design	315		315										
Internal Resources/Staffing	485		35				450						
Total: Expenses	4,850		350				4,500						
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	198		16				182						
Dev Charges - Res-TCA	3,762		299				3,463						

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	35		35										
Total: Financing Sources	35		35										

0

Funding Required 855	0	0	0	0	0	855	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			140
Staffing Impacts (F.T.E)			.5

3,960

890

**Total: Revenues** 

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.22
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.18
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.97

Pending funding strategy

3,645

855

0

0

0

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101954907 **Category:** Building - New Construction

Project Name: Winona Recreation Centre Feasibility (New)

Objective:

Design and construction of a new recreation centre in the Winona area. The new fully accessible facility will contain indoor pool tanks, gymnasium, community areas, youth and seniors' spaces. Stoney Creek Recreation Centre was formerly know as Winona School.

Salayery: Ballaning Hell Collecti

**Ward(s):** 10

Start Date: 2019
Completion Date: 2022
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2010
Program Type: Buildings

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	21,600					21,600							
Design	2,385		135		2,250								
Internal Resources/Staffing	2,665		15		250	2,400							
Total: Expenses	26,650		150		2,500	24,000							
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	1,193				113	1,080							
Dev Charges - Non-Res-TCA	7		7										
Dev Charges - Res DEBT	22,657				2,137	20,520							
Dev Charges - Res-TCA	128		128										
Total: Revenues	23,985		135		2,250	21,600							
Net Cost	2,665	0	15	0	250	2,400	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	15		15										
Total: Financing Sources	15		15										
Funding Required	2,650	0	0	0	250	2,400	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			700
Staffing Impacts (F.T.E)			15

Weighted **Project Rating Attributes** Weight Rank Rating Contractual/Legislated Obligations 46.00 0-10 2.30 Health and Safety 16.00 0-10 0.80 Operating Budget/Financial Impact 9.00 0-10 0.27 Strategic Direction (Dominant Project Theme) 29.00 0-1 0.29 Total 3.66 New Winona Recreation Centre per page 153 of 2008 Indoor Use study: "http://www2.hamilton.ca/NR/rdonlyres/35CB624D-8F62-431A-8638-06286C7D733A/0/ECS07068bReport.pdf

2019: Feasibility 2021: Design

2020+: Construction

**Division/Department:** Recreation Facilities - Public Works Tax Funded **Project ID:** 7101954908 **Category:** Renovation Project

Project Name: Freon Upgrade at Parkdale Arena Ward(s): 4

Objective:

Federal phasing out of Refridgerant HCFC-R22 by end of 2019 (January 2020). Compliance deadline able to produce R-22 under the

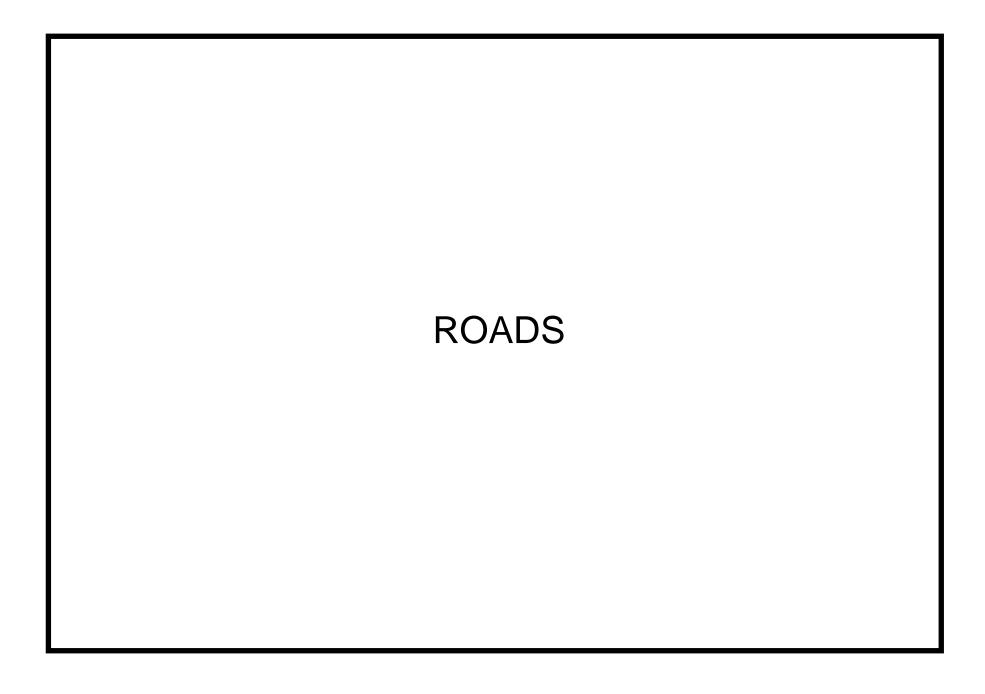
Montreal Protocol.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019Program Type:Arena

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,340		1,340										
Internal Resources/Staffing	130		130										
Other Capital Expenditures	130		130										
Total: Expenses	1,600		1,600										
Γ													
Net Cost	1,600	0	1,600	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	1,600		1,600										
Total: Financing Sources	1,600		1,600										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.54
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			6.07



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#### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

Wand	Parisas	Pre 2		201		202		202		20:			o 2028		Project Start End
Ward	Project	Gross	Net	Gross	Net Year Year										
<u>Roads</u>															
Included	l in the Financing Plan														
15	4031380360 Waterdown - Burlington Road Upgrades	9,350	-	5,380	-	-	-	9,990	-	-	-	-	-	24,720	- 2013 2021
11	4031418437 Bridge 417 - Harrison Rd, 310m n/o Hall Rd	150	150	500	500	-	-	-	-	-	-	-	-	650	650 2014 2019
11	4031480481 Barton Street Improvements Class EA (Stoney Creek)	220	=	220	176	=	-	-	-	-	-	-	-	440	176 2014 2019
11	4031518360 Bridge 360 - Blackheath Rd, 360m n/o Haldibrook	150	150	580	580	=	-	-	-	-	-	-	-	730	730 2015 2019
11	4031518405 Bridge 405 - Blackheath Rd, 225m n/o Haldibrook Rd	150	150	550	550	=	-	-	-	-	-	-	-	700	700 2015 2019
6, 11	4031580584 RHBP - Nebo - Rymal to Twenty	220	35	150	22	4,650	700	-	-	-	-	-	-	5,020	757 2015 2020
11	4031580585 Twenty Road Extension, Schedule C EA	200	-	120	-	-	-	-	-	-	-	-	-	320	- 2015 2019
9	4031580594 First Road West - Green Mountain to Mud	1,650	250	4,160	624	-	-	-	-	-	-	-	-	5,810	874 2015 2019
13	4031618385 Bridge 385 - Westover Rd, 170m n/o Concession 4W	150	150	500	500	-	-	-	-	-	-	-	-	650	650 2016 2019
City Wide	4031710715 Railway Crossings - Review and Upgrades	1,000	1,000	500	500	500	500	500	500	-	-	-	-	2,500	2,500 2017 2021
12	4031711015 Southcote - Calder to Garner	150	150	150	150	150	150	-	-	3,100	3,100	-	-	6,055	6,055 2017 2022
2	4031720722 North End Traffic Management Plan (NETMP) Study	200	200	50	-	-	-	-	-	-	-	-	-	250	200 2017 2019
City Wide	4031755820 Transportation Demand Management & Smart Commute	510	310	350	220	-	-	-	-	-	-	-	-	860	530 2017 2019
10, 11	4031780781 Highway 8 Improvements Class EA (Stoney Creek)	400	160	220	90	-	-	-	-	-	-	-	-	620	250 2017 2019
4, 5, 6, 9	4031811015 RHVP Rehabilitation	6,750	6,500	8,750	6,360	-	-	-	-	-	-	-	-	15,500	12,860 2018 2019
2, 7	4031817644 Claremont Access - Bin Wall Removal	170	170	280	280	-	-	4,500	4,500	-	-	3,170	3,170	8,120	8,120 2018 2025
11	4031818159 Bridge 159 - Regional Rd 56 to 615m s/o Hall Rd	30	30	170	170	-	-	700	700	-	-	-	-	900	900 2018 2021
11	4031818189 Bridge 189 - Regional Rd 56, 565 m s/o Kirk Rd	30	30	170	170	-	-	300	300	-	-	-	-	500	500 2018 2021
9	4031818366 Bridge 366 - Mud St W, 320m e/o Paramount Dr	100	100	1,000	1,000	=	-	-	-	-	-	-	-	1,100	1,100 2018 2019
11	4031818441 Bridge 441 - Harrison Rd - 665m n/o Hall Rd	100	100	580	580	-	-	-	-	-	-	-	-	680	680 2018 2019
1	4031819101 Locke - Herkimer to Main	150	150	4,400	3,600	-	-	-	-	-	-	-	-	4,550	3,750 2018 2019
13	4031819101 Baldwin / Court - West St. to Dundas St.	150	150	620	440	-	-	-	-	-	-	-	-	770	590 2018 2019
10	4031819104 Hewitson - Dupont to Barton and Dupont	300	-	690	-	-	-	-	-	-	-	-	-	990	- 2018 2019
11	4031880883 Dickenson Road Class EA (Upper James to Southcote) (AEGD)	440	60	250	40	-	-	-	-	-	-	-	-	690	100 2018 2019
City Wide	4031910005 Major Road Maintenance Program	-	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	6,000	6,000	23,000	23,000 2019
City Wide	4031910006 Minor Construction Program	-	-	300	300	400	400	300	300	300	300	1,800	1,800	7,000	7,000 2019
City Wide	4031910012 Railway Roadway Crossings Rehabilitation Program	-	-	150	150	150	150	150	150	150	150	900	900	3,450	3,450 2019
8	4031911018 Asset Preservation - Balfour Neighbourhood	-	-	2,400	2,400	-	-	-	-	-	-	-	-	2,400	2,400 2019 2019
8	4031911019 Asset Preservation - Buchanan Neighbourhood	-	-	1,700	1,700	-	-	-	-	-	-	-	-	1,700	1,700 2019 2019

NOTE: 2020 – 2028 Forecast includes both affordable and unaffordable projects

Ward	Project	Pre 2 Gross	019 Net	20 Gross	)19 Net	202 Gross	20 Net	202 Gross	:1 Net	2022 Gross	2 Net	2023 t Gross	o 2028 Net	Total Gross	Project Start End Net Year Year
14	4031911020 Asset Preservation - Mountview Neighbourhood (Southwest Section)	-	-	2,290	1,390	-	-	-	-	-	-	-	-	2,290	1,390 2019 2019
1	4031911021 Asset Preservation - Westdale South Neighbourhood (North Section)	-	-	2,517	-	-	-	-	-	-	-	-	-	2,517	- 2019 2019
15	4031911023 Braeheid - Parkside to Riley	-	-	900	-	-	-	-	_	-	_	-	-	900	- 2019 2019
4	4031911024 Britannia & Cannon - Kenilworth to Strathearne / Garside / Cameron	-	-	930	930	-	-	-	-	-	-	-	-	930	930 2019 2019
10	4031911025 Dewitt - Highway 8 to Barton	-	-	900	-	-	-	-	-	-	-	-	-	900	- 2019 2019
5, 10	4031911026 North Service Rd - Centennial Pkwy to Drakes	-	-	900	900	-	-	-	-	-	-	-	-	900	900 2019 2019
2	4031911028 Strachan - James to east end	-	-	100	100	100	100	1,150	720	-	-	-	-	1,350	920 2019 2021
1, 2	4031911029 York - Caroline to Dundurn & Cannon - James to York (LRT Enabling)	-	-	90	-	2,380	750	-	-	-	-	-	-	2,470	750 2019 2020
City Wide	4031911222 New Sidewalk Program	-	-	500	24	500	24	500	24	500	24	3,000	144	12,500	600 2019
City Wide	4031911224 Sidewalk Rehabilitation Program	-	-	750	750	750	750	750	750	750	750	4,500	4,500	18,750	18,750 2019
City Wide	4031911225 Geotechnical Investigation Program	-	-	700	700	800	800	700	700	700	700	4,200	4,200	16,900	16,900 2019
1	4031911601 Council Priority - Ward 1 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
2	4031911602 Council Priority - Ward 2 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
3	4031911603 Council Priority - Ward 3 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
4	4031911604 Council Priority - Ward 4 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
5	4031911605 Council Priority - Ward 5 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
6	4031911606 Council Priority - Ward 6 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
7	4031911607 Council Priority - Ward 7 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
8	4031911608 Council Priority - Ward 8 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
9	4031911609 Council Priority - Ward 9 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
10	4031911610 Council Priority - Ward 10 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
11	4031911611 Council Priority - Ward 11 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
12	4031911612 Council Priority - Ward 12 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
13	4031911613 Council Priority - Ward 13 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
14	4031911614 Council Priority - Ward 14 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
15	4031911615 Council Priority - Ward 15 Minor Rehabilitation	-	-	200	200	200	200	200	200	200	200	1,200	1,200	4,800	4,800 2019
City Wide	4031914405 Contaminated Soil & Rock Disposal Program	-	-	240	240	-	-	240	240	-	-	480	480	2,160	2,160 2019

			Pre 20	019	20	)19		20		21		22	2023	to 2028	Total	Project Start End
Ward	Project		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Yea
City Wide	4031917241	Fencing/Sound Barrier Rehabilitation/Replacement within the Road Allowance	-	-	150	150	150	150	150	150	150	150	900	900	3,450	3,450 2019
City Wide	4031917677	Preventative Maintenance Program	-	-	2,200	2,200	2,200	2,200	2,000	2,000	2,000	2,000	12,000	12,000	50,400	50,400 2019
3	4031917943	Sherman Access East Retaining Wall Replacement	-	-	170	170	170	170	-	-	1,000	1,000	-	-	1,340	1,340 2019 202
5	4031918048	Bridge 048 - Jones St, 110m w/o King St E	-	-	30	30	170	170	-	-	500	500	-	-	700	700 2019 202
11	4031918126	Bridge 126 - Regional Rd 56, 605m n/o Guyatt Rd	-	-	170	170	220	220	-	-	-	-	-	-	390	390 2019 2020
City Wide	4031918217	Bridge and Culvert Maintenance	-	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	12,000	12,000	48,000	48,000 2019
City Wide	4031918218	OSIM Bridge and Culvert Inspections	-	-	340	340	340	340	340	340	340	340	2,040	2,040	8,500	8,500 2019
City Wide	4031918219	Structural Investigations and Reports	-	-	100	100	400	400	400	400	400	400	2,400	2,400	8,900	8,900 2019
13	4031918342	Pridge 342 - Westover Rd, 245m n/o Highway No. 8	-	-	170	170	170	170	-	-	770	770	-	-	1,110	1,110 2019 202
11	4031918433	Bridge 433 - Westbrook Road, 135m n/o Regional Rd 9A	-	-	40	40	-	-	200	200	-	-	-	-	240	240 2019 202
5, 10	4031918975	MTO/City Cost Shared Service Rd Culverts	-	-	2,000	2,000	3,000	3,000	-	-	-	-	-	-	5,000	5,000 2019 2020
4	4031919110	Barton - Parkdale to Talbot	-	-	100	100	100	100	1,820	1,130	-	-	-	-	2,020	1,330 2019 202
4	4031919111	Brampton - Parkdale to Strathearne	-	-	1,900	1,160	-	-	-	-	-	-	-	-	1,900	1,160 2019 2019
7	4031919112	Procedule - Upper Wentworth to Upper Sherman (Eastmount Neighbourhood)	-	-	1,950	1,170	-	-	-	-	-	-	-	-	1,950	1,170 2019 2019
3	4031919114	Cheever - Barton to Birge and Birge - Cheever to Wentworth	-	-	620	380	-	-	-	-	-	-	-	-	620	380 2019 2019
4	4031919115	Delana / Beland / Dunsmure	-	-	100	100	100	100	2,610	1,680	-	-	-	-	2,810	1,880 2019 202
1	4031919116	Haddon - Sterling to Marion	150	150	840	530	-	-	-	-	-	-	-	-	990	680 2019 201
4	4031919117	Parkdale - Burlington to north end & Steel City Court	-	-	3,500	2,450	-	-	-	-	-	-	-	-	3,500	2,450 2019 2019
4	4031919118	Roxborough - Kenilworth to Strathearne (Homeside Neighbourhood)	-	-	100	100	1,800	1,100	-	-	-	-	-	-	1,900	1,200 2019 2020
2	4031919119	Sheaffe / Park / Mulberry (Central Neighbourhood (North))	-	-	2,710	1,800	-	-	-	-	-	-	-	-	2,710	1,800 2019 2019
City Wide	4031921350	Fleet Additions - Roads O&M	300	30	200	71	-	-	200	71	-	-	600	213	1,300	385 2019
City Wide	4031921960	Fleet Additions - Engineering Services - Construction	-	-	50	50	-	-	-	-	-	-	-	-	50	50 2019 2019
City Wide	4031941762	Yard Facility Maintenance and Improvement Program	-	-	200	200	150	150	150	150	150	150	900	900	3,800	3,800 2019
City Wide	4031949555	QA-QC Service Contract Program	-	-	150	150	150	150	150	150	150	150	900	900	3,750	3,750 2019
City Wide	4031951410	Roads - Small Equipment Replacement	-	-	50	-	50	-	50	-	50	-	300	-	1,150	- 2019
City Wide	4031955556	Mapping Update Program	100	100	40	40	-	-	40	40	-	-	120	120	620	620 2019
City Wide	4031955622	2 Active Transportation Benchmarking	-	-	30	30	30	30	30	30	30	30	180	180	750	750 2019
City Wide	4031955744	TMP Modelling & Monitoring	-	-	80	80	80	80	50	50	50	50	180	180	890	890 2019
City Wide	4031955878	Hamilton Public Bike Share Expansion Planning	-	-	100	100	50	50	-	-	-	-	-	-	150	150 2019 2020
City Wide	4031955916	Complete Liveable Better Streets Manual	-	-	250	250	50	50	-	-	-	-	-	-	300	300 2019 2020
City Mida	4031055040	Transportation Tomorrow Survey	_	_	40	40	40	40	120	120	50	50	300	300	1,290	1,290 2019

NOTE: 2020 – 2028 Forecast includes both affordable and unaffordable projects

		Pre 2			19	20		202		202		2023 to			Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net Year Year								
11	4031955944 Transportation EA - Hwy 56 - Rymal to Binbrook	-	-	150	150	-	-	-	-	-	-	-	-	150	150 2019 2019
4	4031955946 Kenilworth - Barton to Main - Detailed Design	-	-	150	-	550	550	-	-	-	-	-	-	700	550 2019 2020
City Wide	4031955962 Road Network Pavement Inspection	-	-	450	450	-	-	-	-	-	-	-	-	450	450 2019 2019
City Wide	4031955963 IoT & Smart Cities Street Lighting Strategy Development	-	-	150	150	-	-	-	-	-	-	-	-	150	150 2019 2019
City Wide	4031955985 Highway 403 Connections Study	-	-	30	30	150	150	-	-	-	-	-	-	180	180 2019 2020
City Wide	4031955986 Multi-modal Level-of-Service (MMLOS) Policy and Transportation Impact Study Guidelines Update	-	-	130	130	30	30	-	-	-	-	-	-	160	160 2019 2020
City Wide	4031955987 Road Classification Harmonization Study and R-O-W Review	-	-	80	80	100	100	-	-	-	-	-	-	180	180 2019 2020
City Wide	4031957944 18-055 PW Asset Management (PW-AM) System Evaluation	-	-	750	750	-	-	-	-	-	-	-	-	750	750 2019 2020
11, 12, 14	4031980783 Glancaster Road Class EA (Garner to Dickenson) (AEGD)	-	-	690	103	-	-	-	-	-	-	-	-	690	103 2019 2019
12	4031980940 New Traffic Signal - Garner @ Hwy 6	-	-	400	20	-	-	-	-	-	-	-	-	400	20 2019 2019
15	4031980941 New Traffic Signal - Dundas at Pamela/Riverwalk	-	-	230	10	-	-	-	-	-	-	-	-	230	10 2019 2019
15	4031980942 New Traffic Signal - Dundas at Mallard Trail/Springcreek	-	-	230	10	-	-	-	-	-	-	-	-	230	10 2019 2019
12	4031980951 Springbrook Ave (Phase 2) - Regan to Garner	-	-	1,500	225	1,500	220	-	-	-	-	-	-	3,000	445 2019 2020
12	4031980985 Miller Drive urbanization - Anson to Garden	-	-	570	30	-	-	-	-	-	-	-	-	570	30 2019 2019
10	4031980988 Fruitland Road By-pass - Barton to Hwy 8	-	-	5,280	792	-	-	-	-	-	-	-	-	5,280	792 2019 2019
City Wide	4041610018 Low-Wattage Street Lighting LED Replacement	8,700	6,710	500	-	-	-	-	-	-	-	-	-	9,200	6,710 2016 2021
City Wide	4041910004 Escarpment Slope & Appurtenance Stabilization Program	-	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	6,000	6,000	24,000	24,000 2019
City Wide	4041910017 Street Lighting Capital Program	-	-	500	500	350	350	350	350	350	350	2,100	2,100	8,200	8,200 2019
City Wide	4041910417 Retaining Wall Rehabilitation Program	-	-	850	850	850	850	900	900	900	900	5,080	5,080	20,900	20,900 2019
City Wide	4041917384 Guide Rail Replacement Program	-	-	400	400	400	400	400	400	400	400	2,400	2,400	9,200	9,200 2019
14	4041941963 Brock Rd and Rockton Yard Improvements	-	-	150	150	50	50	-	-	-	-	-	-	200	200 2019 2020
City Wide	4041951960 Road Operations Weigh Scales	-	-	100	100	150	150	150	150	-	-	-	-	400	400 2019 2021
2	4241709201 Area Rating - Ferguson - Simcoe to Burlington	300	300	1,100	-	-	-	-	-	-	-	-	-	1,400	300 2017 2019
3	4241809305 Pedestrian Crossing - Victoria Ave N at Copeland	-	-	75	-	-	-	-	-	-	-	-	-	75	- 2019 2019
City Wide	4661720721 Pedestrian Crossovers	700	-	300	-	300	-	300	-	-	-	-	-	1,600	- 2017 2021
City Wide	4661720722 Overhead Sign Structure	300	300	200	200	300	300	300	300	-	-	-	-	1,100	1,100 2017 2021
City Wide	4661817124 On Street Bike Facilities	4,035	327	300	100	300	300	-	-	-	-	-	-	4,635	727 2018 2020
10	4661820821 New Traffic Signal - Drakes @ North Service Rd	80	80	270	13	-	-	-	-	-	-	-	-	350	93 2018 2019
City Wide	4661915820 Traffic Counts Program	240	50	300	300	150	150	150	150	150	150	900	900	3,840	3,650 2019
City Wide	4661916102 Traffic Calming	_	_	350	350	_	_	_	_	_	_	_	_	350	350 2019 2019

NOTE: 2020 – 2028 Forecast includes both affordable and unaffordable projects

Ward	Project		Pre : Gross	2019 Net	20 Gross	019 Net	20 Gross	)20 Net	20 Gross	)21 Net	20 Gross	022 Net	2023 Gross	to 2028 Net	Total Gross	Project Start End Net Year Year
City Wide	4661920001 ATMS – Advanced Tra	offic Management	GIUSS	Net -	2.250	Net	900	900	1,000	1,000	1,000	1,000	2,800	2,800	14,950	12,700 2019
Oity Wide	System	illic Management			2,230		300	300	1,000	1,000	1,000	1,000	2,000	2,000	14,330	12,700 2019
8, 9, 11	4661920008 New Traffic Signal Inst	allation Program	-	-	850	115	-	-	-	-	-	-	-	-	850	115 2019
City Wide	4661920010 Traffic Signal Moderniz Program	zation & Upgrades	-	-	800	-	600	600	600	600	600	600	3,600	3,600	14,600	13,800 2019
City Wide	4661920017 Traffic Signal LED Ligh Program	nting Upgrade	-	-	150	-	200	200	200	200	200	200	1,200	1,200	4,550	4,400 2019
City Wide	4661920019 Traffic Controller Repla	acement Program	-	-	720	430	600	600	600	600	600	600	3,600	3,600	13,920	13,630 2019
City Wide	4661920522 Traffic Engineering - S	ignal Design	-	-	200	85	200	200	200	200	200	200	1,200	1,200	4,600	4,485 2019
4	4661920525 IPS - Intersection Pede	estrian Signal	-	-	100	-	700	700	700	700	700	700	4,200	4,200	15,150	15,050 2019
7, 8, City Wide	4661920531 APS - Accessible Pede	estrian Signals	-	-	150	-	150	150	150	150	150	150	900	900	3,450	3,300 2019
City Wide	4661920540 Traffic Signal Modernia with Construction	zation Coordinated	-	-	1,100	685	600	600	600	600	600	600	3,600	3,600	14,300	13,885 2019
City Wide	4661920720 Plastic Pavement Marl	king Rehabilitation	-	-	200	-	400	400	500	500	500	500	3,000	3,000	11,100	10,900 2019
15	4661920921 New Traffic Signal - W @ Mountain	aterdown Rd/Mill St	-	-	250	-	-	-	-	-	-	-	-	-	250	- 2019 2019
9	4661920922 New Traffic Signal - Ry Walmart Access	mal Rd west of	-	-	100	-	-	-	-	-	-	-	-	-	100	- 2019 2019
11	4661920923 New Traffic Signal - RI	R 56 at Dalgliesh Rd	-	-	250	-	-	-	-	-	-	-	-	-	250	- 2019 2019
2	4661920924 New Traffic Signal - He	ughson at Hunter	-	-	100	100	-	-	-	-	-	-	-	-	100	100 2019 2019
9	4661920925 Traffic Signal Modifica Mud St	itions - First Rd at	-	-	150	-	-	-	-	-	-	-	-	-	150	- 2019 2019
9	4661920926 New Traffic Signal - Ry Access	mal at Canadian Tire	-	-	200	-	-	-	-	-	-	-	-	-	200	- 2019 2019
9	4661920927 New Traffic Signal - Ry Celestial Crescent)	mal (opposite	-	-	100	-	-	-	-	-	-	-	-	-	100	- 2019 2019
City Wide	4661920930 Neighbourhood Speed	Reduction Initiative	-	-	400	400	450	450	450	450	450	450	450	450	2,200	2,200 2019 2023
City Wide	4661920945 Fibre Optics Communi	cation Cable	-	-	450	450	-	-	-	-	-	-	-	-	450	450 2019
City Wide	4661920988 Signal Controller Wrap	ping Project	-	-	150	-	-	-	-	-	-	-	-	-	150	- 2019 2019
3	4661955942 Victoria Ave N - One- Traffic Conversion - Ph		-	-	450	450	-	-	-	-	-	-	-	-	450	450 2019 2019
City Wide	4661955946 Autonomous/Connecte	ed Vehicles	-	-	300	300	-	-	-	-	-	-	-	-	300	300 2019 2019
		Total:	37,625	18,042	96,692	56,215	36,780	28,394	42,640	29,645	24,940	24,414	115,900	112,357	616,462	523,162
Not Inclu	uded in the Financing Plan															
4	4031911030 SUPPLEMENTARY - I Kenilworth	Barton - Gage to	-	-	2,000	2,000	-	-	-	-	-	-	-	-	2,000	2,000 2019 2019
3	4031911031 SUPPLEMENTARY - I Gage	Barton - Sanford to	-	-	1,550	1,550	-	-	-	-	-	-	-	-	1,550	1,550 2019 2019
15	4031911032 SUPPLEMENTARY - I to First	Dundas (Hwy 5) - Mill	-	-	350	350	-	-	-	-	-	-	-	-	350	350 2019 2019
15	4031911033 SUPPLEMENTARY - I Hamilton-Burlington bo		-	-	2,130	2,130	-	-	-	-	-	-	-	-	2,130	2,130 2019 2019
4	4031911035 RECOMMENDED UN. Cannon - Kenilworth to		-	-	540	540	-	-	-	-	-	-	-	-	540	540 2019 2019

			2019		19		020	20		20			to 2028		Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Yea
3	4031911037 RECOMMENDED UNAFFORDABLE - Wilson - Wentworth to Sherman	-	-	600	600	-	-	-	-	-	-	-	-	600	600 2019 201
	То	tal: -	-	7,170	7,170	-	-	-	-	-	-	-	-	7,170	7,170
Beginnii	ing in Future Years														
3	4031218222 Bridge 329 - Burlington St E over Wilcox S	St 350	150	-	-	-	-	-	-	300	300	3,000	3,000	3,650	3,450 2012 202
13	4031218228 Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane	o 400	350	-	-	500	500	2,500	2,500	-	-	-	-	3,400	3,350 2012 202
15	4031218526 Bridge 451 - Hwy 5 E, 120m e/o Mill St S	550	450	-	-	-	-	-	-	-	-	5,500	5,500	6,050	5,950 2012 202
15	4031380390 East-West Road Corridor (Waterdown By Pass)	- 23,660	1,187	-	-	18,700	930	-	-	-	-	-	-	42,360	2,117 2013 202
13	4031519101 Highway 8 - Woodleys Lane to Hillcrest	100	100	-	-	1,950	1,370	-	-	-	-	-	-	2,050	1,470 2015 202
12	4031555215 Highway 403 Ramp Studies	950	620	-	-	-	-	-	-	-	-	4,030	1,530	4,980	2,150 2015 202
9	4031580589 Rymal - Fletcher to Upper Centennial	770	120	-	-	12,100	2,420	-	-	-	-	-	-	12,870	2,540 2015 202
13	4031618090 Bridge 090 - McMurray St, 100m s/o of Ha	att 270	270	-	-	300	300	-	-	-	-	-	-	570	570 2016 202
13	4031619104 Highway 8 - Hillcrest to Park	230	-	-	-	1,610	950	-	-	-	-	-	-	1,840	950 2016 202
City Wide	4031651620 Road Operations and Maintenance Fleet Replacement	1,000	1,000	-	-	-	-	3,100	3,100	-	-	900	900	5,000	5,000 2016 202
City Wide	4031655641 Cordon Count Project	110	110	-	-	50	50	110	110	-	-	-	-	270	270 2016 202
5	4031718452 Bridge 452 - Centennial Pkwy, 990m n/o Ridge	100	100	-	-	-	-	-	-	-	-	6,900	6,900	7,000	7,000 2017 202
9, 11	4031780789 RR 56 - Rymal to south limit of ROPA 9	220	33	-	-	6,360	960	-	-	-	-	-	-	6,580	993 2017 202
13	4031818089 Bridge 089 - Creighton Rd, 30 m s/o Mill S	St 200	200	-	-	70	70	-	-	1,000	1,000	-	-	1,270	1,270 2018 202
12	4031818108 Bridge 108 - Indian Trail, 1025m w/o Lynd Rd	den 130	130	-	-	-	-	400	400	-	-	-	-	530	530 2018 202
9	4031818150 Bridge 150 - Tapleytown Rd, 550m n/o Green Mountain Rd E	200	200	-	-	600	600	-	-	-	-	-	-	800	800 2018 202
13	4031818296 Bridge 296 - Governors Rd, 45m e/o Ogilv St	vie 170	170	-	-	170	170	-	-	1,300	1,300	-	-	1,640	1,640 2018 202
3	4031818313 Bridge 313 - Arkledun Ave (Jolley Cut), or Claremont Access	ver 350	350	-	-	-	-	-	-	-	-	9,550	9,550	9,900	9,900 2018 202
11	4031818404 Bridge 404 - Harrison Rd - 910m s/o Kirk Road	170	170	-	-	-	-	-	-	1,000	1,000	-	-	1,170	1,170 2018 202
5	4031818407 Bridge 407 - Queenston Rd, 320m e/o La Ave	ke 130	130	-	-	200	200	-	-	-	-	-	-	330	330 2018 202
11	4031818437 Bridge 437 - Miles Rd, 610m s/o Dickenso Rd E	on 130	130	-	-	230	230	-	-	-	-	-	-	360	360 2018 202
11	4031818444 Bridge 444 - Guyatt Rd - 200m w.o. Hendershot Rd	130	130	-	-	170	170	-	-	-	-	-	-	300	300 2018 202
City Wide	4031911016 Local Road Asset Preservation	-	-	-	-	-	-	-	-	-	-	20,100	20,100	20,100	20,100 2019
City Wide	4031911034 Rural Hot Mix Program	-	-	-	-	-	-	-	-	-	-	22,000	22,000	50,000	50,000 2023
1	4031911036 RECOMMENDED UNAFFORDABLE - Aberdeen - Longwood to Queen	-	-	-	-	1,300	1,300	-	-	-	-	-	-	1,300	1,300 2019 201

Ward	Project	Pre 20 Gross	)19 Net	2019 Gross	Net	20 Gross	)20 Net	20 Gross	21 Net	20 Gross	22 Net	2023 t Gross	o 2028 Net	Total Gross	Project Start End Net Year Year
City Wide	4031955522 State of the Infrastructure - Asset Management	-	-	-	-	300	300	300	300	300	300	1,800	1,800	6,600	6,600 2019
City Wide	4031955820 Transportation Demand Management & Smart Commute & Sustainable Mobility	-	-	-	-	350	220	350	220	400	270	2,900	2,120	11,400	8,830 2021
6, 7, 8, 14	4031955915 RECOMMENDED UNAFFORDABLE - South Mountain East-West Arterial Traffic Management Plan	-	-	-	-	150	150	-	-	-	-	-	-	150	150 2019 2019
6, 7, 8	4031955945 RECOMMENDED UNAFFORDABLE - Rymal - Dartnall to Springside - Detailed Design	-	-	-	-	150	150	-	-	-	-	-	-	150	150 2019 2019
City Wide	4031980582 Development Road Urbanization	-	-	-	-	500	24	500	24	500	24	3,000	144	11,500	552 2019
10	4032011015 Fifty Road Escarpment Access	-	-	-	-	100	100	100	100	2,330	2,330	-	-	2,530	2,530 2020 2022
3	4032011015 Wentworth - Wilson to King (LRT Enabling Project)	-	-	-	-	120	10	-	-	-	-	-	-	120	10 2020 2020
3	4032011015 Sherman - King to south end (LRT Enabling Project)	-	-	-	-	900	410	-	-	-	-	-	-	900	410 2020 2020
4	4032011015 Main -Queenston Traffic Circle to Delena & Rosewood (LRT Enabling Project)	-	-	-	-	810	270	-	-	-	-	-	-	810	270 2019 2020
2	4032011016 Asset Preservation - Central Neighbourhood	-	-	-	-	620	620	-	-	-	-	-	-	620	620 2020 2020
7	4032011016 Asset Preservation - Eastmount Neighbourhood	-	-	-	-	1,920	1,920	-	-	-	-	-	-	1,920	1,920 2020 2020
4	4032011016 Asset Preservation - Homeside Neighbourhood (South)	-	-	-	-	1,400	1,400	-	-	-	-	-	-	1,400	1,400 2020 2020
1, 13	4032011017 Osler - South St to West Park	-	-	-	-	100	100	100	100	2,020	1,570	-	-	2,220	1,770 2020 2022
6, 7, 8, 12, 14	4032011045 LINC Rehabilitation	-	-	-	-	15,250	15,000	15,250	15,000	-	-	-	-	31,500	31,000 2020 2021
12	4032018019 Bridge 019 - Norman Rd, 555m e/o Sager Rd	-	-	-	-	30	30	170	170	-	-	550	550	750	750 2020 2023
12	4032018372 Bridge 372 - Wilson St E, 1700m e/o Rousseaux St (south side original culvert)	-	-	-	-	30	30	100	100	-	-	570	570	700	700 2020 2023
1	4032019101 Jones / Oxford / Tecumseh (Strathcona Neighbourhood)	-	-	-	-	100	100	100	100	1,360	810	-	-	1,560	1,010 2020 2022
1	4032019101 Carling / Macklin St S / Olmstead / Tope (Westdale South)	-	-	-	-	100	100	100	100	1,500	1,010	-	-	1,700	1,210 2020 2022
13	4032019101 Cairns / East St N / Sleepy Hollow / Spencer / Wilmar (Hunter Neighbourhood)	-	-	-	-	100	100	100	100	2,600	1,550	-	-	2,800	1,750 2020 2022
City Wide	4032055085 Rail Grade Separation Review	-	-	-	-	80	80	-	-	-	-	-	-	80	80 2020 2020
11	4032080080 Twenty Road Class EA (Upper James to Glancaster)	-	-	-	-	690	100	-	-	-	-	-	-	690	100 2020 2020
11	4032080081 RHVP - Dartnall Road Extension - Twenty to Dickenson	-	-	-	-	150	20	150	20	3,120	470	-	-	3,420	510 2020 2022
12	4032080089 Book Road Class EA - Hwy 6 to Glancaster	-	-	-	-	690	100	-	-	-	-	-	-	690	100 2020 2020
8	4032111016 Asset Preservation - Bonnington Neighbourhood	-	-	-	-	-	-	2,600	2,600	-	-	-	-	2,600	2,600 2021 2021
3	4032111016 Asset Preservation - Industrial Sector A and B Neighbourhood	-	-	-	-	-	-	1,300	1,300	-	-	-	-	1,300	1,300 2021 2021
6	4032111016 Asset Preservation - Trenholme Neighbourhood	-	-	-	-	-	-	1,400	1,400	-	-	-	-	1,400	1,400 2021 2021

		Pre 20		201		2020		202			22		to 2028		Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
5	4032118049 Bridge 049 - Collegiate Ave, 30m w/o Donn Ave	-	-	=	-	-	-	-	-	30	30	670	670	700	700 2022 2025
4	4032118527 Bridge 327 - Burlington Street Overpass over Strathearne	-	-	-	-	-	-	300	300	-	-	5,200	5,200	5,500	5,500 2021 2023
1	4032119101 Florence/Head/Morden/Napier/Nelson/Peel/ Wellesley (Strathcona Neighbourhood)	-	-	-	-	-	-	100	100	100	100	2,040	1,400	2,240	1,600 2021 2023
10	4032119101 Arvin - Dosco to Jones	-	-	-	-	-	-	150	150	150	150	3,700	3,700	4,000	4,000 2021 2023
4	4032119101 Strathearne - Brampton to gate at north end	-	-	-	-	-	-	150	150	150	150	3,000	3,000	3,300	3,300 2021 2023
City Wide	4032141110 Snow Disposal Facility	-	-	-	-	-	-	250	250	-	-	5,500	5,500	5,750	5,750 2021 2028
11	4032180182 Binbrook - Royal Winter/Binhaven to Fletcher	-	-	-	-	-	-	4,500	670	-	-	-	-	4,500	670 2021 2021
9	4032211015 Mud - Paramount to Upper Centennial Parkway	-	-	-	-	-	-	-	-	2,150	2,150	-	-	2,150	2,150 2022 2022
9	4032211015 Mud - Winterberry to Paramount	-	-	-	-	-	-	-	-	1,340	1,340	-	-	1,340	1,340 2022 2022
6	4032211015 Concession / Mountain Brow - Upper Gage to Upper Ottawa	-	-	-	-	-	-	-	-	600	600	-	-	600	600 2022 2022
2	4032211015 Burlington - James to Ferguson	-	-	-	-	-	-	-	-	720	720	-	-	720	720 2022 2022
14	4032211015 Scenic - Chateau Crt to Upper Paradise	-	-	-	-	-	-	-	-	1,000	1,000	-	-	1,000	1,000 2022 2022
9	4032211015 Highland Rd W - Winterberry to Glenhollow	-	-	-	-	-	-	-	-	410	410	-	-	410	410 2022 2022
9	4032211015 Highland Rd W - First Rd W to Upper Centennial	-	-	-	-	-	-	-	-	620	620	-	-	620	620 2022 2022
13	4032211015 Governor's - Main to Ogilvie	-	-	-	-	-	-	-	-	220	220	-	-	220	220 2022 2022
3, 4, 6	4032211015 Kenilworth Access - Mountain Brow to Kenilworth	-	-	-	-	-	-	-	-	4,300	4,300	-	-	4,300	4,300 2022 2022
13	4032211015 Brock - Concession 4 W to Safari	-	-	-	-	-	-	-	-	4,000	4,000	-	-	4,000	4,000 2022 2022
10	4032211015 Fruitland - Hwy 8 to Barton	-	-	-	-	-	-	-	-	660	660	-	-	660	660 2022 2022
8	4032211015 Fennell - Garth to 200m e/o Governors and West 4th to Upper James	-	-	-	-	-	-	-	-	1,000	1,000	-	-	1,000	1,000 2022 2022
6	4032211015 Nebo - Rymal to Stone Church	-	-	-	-	-	-	-	-	700	700	-	-	700	700 2022 2022
City Wide	4032211016 Arterial Asset Preservation Program	-	-	-	-	-	-	-	-	420	420	71,279	71,279	71,699	71,699 2022 2027
10	4032211016 Asset Preservation - Dewitt Neighbourhood	-	-	-	-	-	-	-	-	4,100	4,100	-	-	4,100	4,100 2022 2022
12	4032218025 Bridge 025 - Lynden Rd, 650m n/o Highway No. 5	-	-	-	-	-	-	-	-	30	30	670	670	700	700 2022 2025
13	4032218086 Bridge 086 - Cross St, 25m s/o Alma	-	-	-	-	-	-	-	-	170	170	610	610	780	780 2022 2025
1, 13	4032218301 Bridge 301 - Cootes Dr, 660m e/o Olympic Dr	-	-	-	-	-	-	-	-	170	170	1,060	1,060	1,230	1,230 2022 2025
15	4032218346 Bridge 346 - Centre Rd, 195m s/o Carlisle Rd	-	-	-	-	-	-	-	-	170	170	500	500	670	670 2022 2025
15	4032218347 Bridge 347 - Carlisle Rd, 355 m w/o Wildberry Way	-	-	-	-	-	-	-	-	130	130	1,270	1,270	1,400	1,400 2022 2025
13	4032218409 Bridge 409 - Regional Rd 97, 230m e/o Valens	-	-	-	-	-	-	-	-	100	100	300	300	400	400 2022 2024
8	4032219101 Upper James - Mohawk to Fennell	-	-	-	-	-	-	-	-	100	100	4,420	2,770	4,520	2,870 2022 2024
5	4032219101 Lake Avenue - Queenston to Barton	-	-	-	-	-	-	-	-	150	150	3,550	3,550	3,700	3,700 2022 2024
7, 8	4032219101 Upper Wellington - Bryna to Mohawk	-	-	-	-	-	-	-	-	100	100	2,900	1,800	3,000	1,900 2022 2024

Ward	Project	Pre 20 Gross	)19 Net	2019 Gross	Net	2020 Gross	Net	2021 Gross	Net	2022 Gross	Net	2023 t Gross	to 2028 Net	Total I Gross	Project Start End Net Year Year
5	4032311015 Beach Boulevard - Woodward to Eastport	-	-	-	-	-	-	-	-	-	-	3,910	3,910	3,910	3,910 2023 2023
9	4032311015 Paramount - Amberwood to Old Mud	-	-	-	-	-	-	-	-	-	-	930	930	930	930 2023 2023
9	4032311015 Paramount - Mud to Amberwood	-	-	-	-	-	-	-	-	-	-	1,100	1,100	1,100	1,100 2023 2023
14	4032311015 Scenic - Mohawk to Chateau Crt	-	-	-	-	-	-	-	-	-	-	840	840	840	840 2023 2023
9	4032311015 Upper Centennial – Rymal to Mud	-	-	-	-	-	-	-	-	-	-	4,400	4,400	4,400	4,400 2023 2023
10	4032311015 Arvin - Glover to east end	-	-	-	-	-	-	-	-	-	-	650	650	650	650 2023 2023
7	4032311015 Upper Wentworth - LINC to Mohawk	-	-	-	-	-	-	-	-	-	-	1,600	1,600	1,600	1,600 2023 2023
7	4032311015 Upper Wentworth - Fennell to Mohawk	-	-	-	-	-	-	-	-	-	-	700	700	700	700 2023 2023
9	4032311015 Upper Centennial Pkwy - Mud to Green Mountain	-	-	-	-	-	-	-	-	-	-	700	700	700	700 2023 2023
13	4032311016 Asset Preservation - Creighton West Neighbourhood	-	-	-	-	-	-	-	-	-	-	2,100	2,100	2,100	2,100 2023 2023
13	4032311016 Asset Preservation - Hunter Neighbourhood	-	-	-	-	-	-	-	-	-	-	1,600	1,600	1,600	1,600 2023 2023
1	4032311016 Asset Preservation - Westdale South Neighbourhood (South Section)	-	-	-	-	-	-	-	-	-	-	2,900	2,900	2,900	2,900 2023 2023
4	4032319101 Brampton - Parkdale to Woodward	-	-	-	-	-	-	-	-	-	-	2,400	2,400	2,400	2,400 2023 2025
5, 9	4032319101 Lake Avenue - Barton to South Service	-	-	-	-	-	-	-	-	-	-	2,200	2,200	2,200	2,200 2023 2025
3	4032319101 Burlington & Industrial - Birch to Gage	-	-	-	-	-	-	-	-	-	-	5,300	3,300	5,300	3,300 2023 2024
11	4032380183 Dickenson - Upper James to Glancaster (AEGD)	-	-	-	-	-	-	-	-	-	-	13,240	1,980	13,240	1,980 2023 2025
8	4032380384 West 5th - Rymal to Stone Church (SMA)	-	-	-	-	-	-	-	-	-	-	2,300	1,040	2,300	1,040 2023 2025
8	4032411015 Fennell - Upper James to Upper Wellington	-	-	-	-	-	-	-	-	-	-	2,900	1,800	2,900	1,800 2024 2024
13	4032411015 Olympic - York to Cootes	-	-	-	-	-	-	-	-	-	-	880	880	880	880 2024 2024
5	4032411015 South Service Rd - Centennial to Gray	-	-	-	-	-	-	-	-	-	-	1,960	1,960	1,960	1,960 2024 2024
5	4032411015 Van Wagners Beach & Nash	50	50	-	-	-	-	-	-	-	-	800	800	850	850 2024 2024
9	4032411015 Paramount - Winterberry to Mud (south side of Mud)	-	-	-	-	-	-	-	-	-	-	1,000	1,000	1,000	1,000 2024 2024
6	4032411015 Mohawk - Upper Kenilworth to Mountain Brow	-	-	-	-	-	-	-	-	-	-	560	560	560	560 2024 2024
6, 7	4032411015 Upper Gage - Mohawk to Seventh Ave	-	-	-	-	-	-	-	-	-	-	800	800	800	800 2024 2024
5	4032411015 Nash - Barton to Bancroft	-	-	-	-	-	-	-	-	-	-	360	360	360	360 2024 2024
2	4032411015 Jame - St. James Place to Herkimer	-	-	-	-	-	-	-	-	-	-	160	160	160	160 2024 2024
1	4032411016 Asset Preservation - Strathcona Neighbourhood	-	-	-	-	-	-	-	-	-	-	800	800	800	800 2024 2024
8	4032411016 Asset Preservation - Rolston Neighbourhood (North Section)	-	-	-	-	-	-	-	-	-	-	2,300	2,300	2,300	2,300 2024 2024
4	4032411016 Asset Preservation - Rosedale Neighbourhood	-	-	-	-	-	-	-	-	-	-	3,600	3,600	3,600	3,600 2024 2024
13	4032411016 Asset Preservation - York Heights Neighbourhood	-	-	-	-	-	-	-	-	-	-	2,300	2,300	2,300	2,300 2024 2024
14	4032419101 Rymal - Glancaster to Upper Paradise	-	-	-	-	-	-	-	-	-	-	2,230	2,230	2,230	2,230 2024 2025
8	4032419101 Rymal - Upper James to Upper Wellington	=	-	-	-	-	-	-	-	-	-	3,430	3,430	3,430	3,430 2024 2026
2	4032419101 Ferguson/Foster/Walnut/Patrick	-	-	-	-	-	-	-	-	-	-	380	230	380	230 2024 2024
6	4032511015 Upper Kenilworth - Mohawk to Limeridge	=	-	-	-	-	-	-	-	-	-	1,300	1,300	1,300	1,300 2025 2025

NOTE: 2020 – 2028 Forecast includes both affordable and unaffordable projects

Ward	Project	Pre 20 Gross	019 Net	2019 Gross	Net	2020 Gross	Net	2021 Gross	Net	2022 Gross	Net	2023 t Gross	o 2028 Net	Total F Gross	Project Start End Net Year Year
14	4032511015 Upper Paradise - Sanatorium to Scenic	-	-	=	-	-	-	-	-	-	-	740	740	740	740 2025 2025
5, 10	4032511015 Gray - King to Hwy 8	-	-	-	-	-	-	-	-	-	-	510	510	510	510 2025 2025
10	4032511015 Green - Hwy 8 to Barton	-	-	-	-	-	-	-	-	-	-	550	550	550	550 2025 2025
10	4032511015 Green - Barton to South Service	-	-	-	-	-	-	-	-	-	-	440	440	440	440 2025 2025
4	4032511015 Beach - Ottawa to Kenilworth	-	-	-	-	-	-	-	-	-	-	440	440	440	440 2025 2025
5	4032511016 Asset Preservation - Battlefield Neighbourhood	-	-	-	-	-	-	-	-	-	-	1,600	1,600	1,600	1,600 2025 2025
8	4032511016 Asset Preservation - Rolston Neighbourhood (South Section)	-	-	-	-	-	-	-	-	-	-	3,600	3,600	3,600	3,600 2025 2025
12	4032518021 Bridge 021 - Sager Rd, 475m n/o Patrick Rd	-	-	-	-	-	-	-	-	-	-	300	300	1,000	1,000 2025 2029
11	4032518403 Bridge 403 - Harrison Rd, 275m s/o Kirk Rd	-	-	-	-	-	-	-	-	-	-	480	480	480	480 2025 2027
City Wide	4032518737 Bridge Replacement / Rehabilitation Reserve	-	-	-	-	-	-	-	-	-	-	6,400	6,400	6,400	6,400 2028 2028
3	4032519101 Sanford - Main to Cannon	-	-	-	-	-	-	-	-	-	-	1,630	1,000	1,630	1,000 2025 2026
3	4032519101 Wilson - Wentworth to Sherman	100	100	-	-	-	-	-	-	-	-	2,400	1,520	2,500	1,620 2024 2025
5, 10	4032519101 Grays - Barton to Community	-	-	-	-	-	-	-	-	-	-	1,000	1,000	1,000	1,000 2025 2025
14	4032519101 Scenic - Upper Paradise to Garth & Denlow	-	-	-	-	-	-	-	-	-	-	3,180	3,180	3,180	3,180 2025 2027
5, 10	4032519101 New Mountain Rd - Ridge to King	-	-	-	-	-	-	-	-	-	-	2,100	2,100	2,100	2,100 2025 2027
10	4032580581 Barton St - Fruitland to Fifty (Fruitland - Winona)	-	-	-	-	-	-	-	-	-	-	19,670	7,860	19,670	7,860 2025 2026
11	4032580584 RHBP - Dickenson - w/o Nebo to w/o Glover	-	-	-	-	-	-	-	-	-	-	4,740	2,240	4,740	2,240 2025 2027
10	4032611015 King - Stoney Brook to Highway No. 8	-	-	-	-	-	-	-	-	-	-	1,150	1,150	1,150	1,150 2026 2026
3	4032611015 Industrial - Ottawa to Gage / Gage / Depew	-	-	-	-	-	-	-	-	-	-	2,290	2,290	2,290	2,290 2026 2026
6	4032611015 Upper Ottawa - Stone Church to Reno	-	-	-	-	-	-	-	-	-	-	1,850	1,850	1,850	1,850 2026 2026
6	4032611015 Brucedale - Upper Gage to Upper Ottawa	-	-	-	-	-	-	-	-	-	-	840	840	840	840 2026 2026
15	4032611016 Asset Preservation - Waterdown Neighbourhood (Central East Section)	-	-	-	-	-	-	-	-	-	-	3,600	3,600	3,600	3,600 2026 2026
10	4032680685 Fifty Rd - QEW to Hwy. 8	-	-	-	-	-	-	-	-	-	-	2,800	420	2,800	420 2026 2026
3	4032711015 Sanford - Cannon to Barton	-	-	-	-	-	-	-	-	-	-	930	930	930	930 2027 2027
7	4032711015 Fennell - Upper Wentworth to Upper Sherman	-	-	-	-	-	-	-	-	-	-	660	660	660	660 2027 2027
6	4032711015 Mountain Brow Blvd - Mohawk to Limeridge	-	-	-	-	-	-	-	-	-	-	960	960	960	960 2027 2027
2, 7, 8	4032711015 Claremont Access - Inverness to Main	-	-	-	-	-	-	-	-	-	-	3,000	3,000	3,000	3,000 2027 2027
11	4032718359 Bridge 359 - Blackheath to 495m n/o Hall Rd	-	-	-	-	-	-	-	-	-	-	130	130	380	380 2027 2030
7	4032719101 Rymal - Upper Wellington to Upper Wentworth	-	-	-	-	-	-	-	-	-	-	200	200	3,470	3,470 2027 2030
3	4032719101 Stipeley Neighbourhood (South) - Connaught / Balasm / Dunsmure	-	-	-	-	-	-	-	-	-	-	2,000	1,220	2,000	1,220 2027 2027
3, 4	4032719101 Burlington & Industrial - Ottawa to Kenilworth	-	-	-	-	-	-	-	-	-	-	4,390	2,800	4,390	2,800 2027 2027
11, 12, 14	4032780783 Glancaster - Garner to Dickenson (AEGD)	-	-	-	-	-	-	-	-	-	-	12,400	1,900	12,400	1,900 2027 2028
6, 7	4032811015 Upper Gage - LINC to Mohawk	-	-	-	-	-	-	-	-	-	-	1,250	1,250	1,250	1,250 2028 2028
4	4032811015 Burlington - Tire to MTO Limit (eastbound lanes)	-	-	-	-	-	-	-	-	-	-	1,200	1,200	1,200	1,200 2028 2028

Ward	Project	Pre 20 Gross	19 Net	2019 Gross	Net	2020 Gross	Net	2021 Gross	Net	2022 Gross	Net	2023 to	o 2028 Net	Total Gross	Project Start End Net Year Year
7	4032811015 Upper Sherman - LINC to Mohawk	-	-	-	-	-	-	-	-	-	-	890	890	890	890 2028 2028
12	4032811015 Golf Links - bridge over Hwy 403 to Martindale	-	-	-	-	-	-	-	-	-	-	1,460	1,460	1,460	1,460 2028 2028
2	4032811015 Charlton - Victoria to Cumberland	-	-	-	-	-	-	-	-	-	-	500	500	500	500 2028 2028
2, 3	4032811015 Wentworth - Cumberland to King	-	-	-	-	-	-	-	-	-	-	460	460	460	460 2028 2028
7	4032819101 Rymal - Upper Wentworth to Upper Sherman	-	-	-	-	-	-	-	-	-	-	100	100	3,320	3,320 2028 2030
12	4032880880 McNiven - Rousseaux to Golf Links	-	-	-	-	-	-	-	-	-	-	2,420	1,940	2,420	1,940 2028 2028
6	4032911015 Stone Church - Upper Gage to Upper Ottawa	-	-	-	-	-	-	-	-	-	-	-	-	700	700 2029 2029
6	4032911015 Stone Church - Upper Ottawa to Dartnall	-	-	-	-	-	-	-	-	-	-	-	-	760	760 2029 2029
10, 11	4032911015 Frutiland - Barton to South Service	-	-	-	-	-	-	-	-	-	-	-	-	500	500 2029 2029
10	4032911015 Fruitland - Barton to South Service	-	-	-	-	-	-	-	-	-	-	-	-	500	500 2029 2029
4, 5, 6, 9	4032911015 RHVP Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	14,000	14,000 2029 2030
City Wide	4032911045 LINC Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	32,000	32,000 2029 2030
6, 7	4032919101 Rymal - Upper Sherman to Upper Gage	-	-	-	-	-	-	-	-	-	-	-	-	3,400	3,400 2029 2031
12	4032980980 Garner Road - w/o Southcote to e/o Glancaster (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	13,180	1,980 2029 2031
12	4032980981 Garner Road - Hwy 2 / Wilson to e/o Fiddlers (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	9,930	1,490 2029 2029
12	4032980983 Southcote - Garner to Twenty (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	3,400	500 2029 2029
11	4032980985 Garth Extension - Twenty to Dickenson (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	8,440	- 2029 2029
2	4033011015 Rebecca - Wellington to John	-	-	-	-	-	-	-	-	-	-	-	-	750	750 2030 2030
8, 14	4033011015 Garth - Stone Church to LINC	-	-	-	-	-	-	-	-	-	-	-	-	830	830 2030 2030
8, 11	4033011015 Upper James - Alderlea to Rymal	-	-	-	-	-	-	-	-	-	-	-	-	680	680 2030 2030
3	4033011015 Barton - Gage to Ottawa	-	-	-	-	-	-	-	-	-	-	-	-	660	660 2030 2030
12, 14	4033011015 Stone Church - Golf Links to Omni	-	-	-	-	-	-	-	-	-	-	-	-	1,070	1,070 2030 2030
6	4033019101 Rymal - Upper Gage to Upper Ottawa	-	-	-	-	-	-	-	-	-	-	-	-	3,400	3,400 2030 2032
12	4033080080 Golf Links - McNiven to Kitty Murray	-	-	-	-	-	-	-	-	-	-	-	-	3,070	460 2030 2030
12	4033080081 Shaver Rd - Trustwood to Garner (AIP)	-	-	-	-	-	-	-	-	-	-	-	-	3,260	490 2030 2030
11	4033080082 Fletcher Rd - Golf Club to Binbrook	-	-	-	-	-	-	-	-	-	-	-	-	6,610	2,650 2030 2030
11	4033080085 Twenty Rd - Glancaster to Aldercrest (Upper James) (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	14,000	2,100 2030 2030
10	4033080086 Arvin - Jones to existing West end	-	-	-	-	-	-	-	-	-	-	-	-	1,000	- 2030 2030
15	4033080086 Parkside Dr Urbanization - Phase 2	-	-	-	-	-	-	-	-	-	-	-	-	2,940	1,180 2030 2031
10	4033080087 Highway 8 (Stoney Creek) - Dewitt to Fruitland	-	-	-	-	-	-	-	-	-	-	-	-	4,200	1,680 2030 2030
10	4033080088 Highway 8 (Stoney Creek) - Fruitland to East City Limit	-	-	-	-	-	-	-	-	-	-	-	-	7,660	3,060 2030 2030
12	4033080090 Mohawk - McNiven to Hwy 403	-	-	-	-	-	-	-	-	-	-	-	-	5,300	2,210 2030 2032
12	4033080383 Garner Road - e/o Fiddlers to w/o Southcote (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	9,580	1,440 2030 2030
6	4033119101 Rymal - Upper Ottawa to Dartnall	-	-	-	-	-	-	-	-	-	-	-	-	3,890	3,890 2031 2033

Ward	Project	Pre 20 Gross	019 Net	2019 Gross	Net	2020 Gross	Net	2021 Gross	Net	2022 Gross	Net	2023 to Gross	2028 Net	Total F Gross	Project Start End Net Year Year
15	4033180294 Highway 5 & 6 Interchange EA & Implementation	-	-	-	=	-	=	-	-	-	-	-	-	10,030	- 2031 2031
6, 7	4033180388 Upper Wellington - Limeridge to Stone Church	-	-	-	-	-	-	-	-	-	-	-	-	6,870	2,750 2031 2033
15	4033211015 Centre Rd - Concession 7 to Concession 8	410	410	-	-	-	-	-	-	-	-	-	-	1,540	1,540 2032 2032
10	4033211015 Highway 8 - Millikin Dr to east City boundary	-	-	-	-	-	-	-	-	-	-	-	-	860	860 2032 2032
9	4033211015 Ridge - First Rd E to Second Rd E	-	-	-	-	-	-	-	-	-	-	-	-	570	570 2032 2032
15	4033211015 Carlisle - Centre to Parkshore	-	-	-	-	-	-	-	-	-	-	-	-	570	570 2032 2032
15	4033211015 Centre Rd - Concession 10 to Concession 11	-	-	-	-	-	-	-	-	-	-	-	-	1,130	1,130 2032 2032
2	4033219101 Hunter - Bay to Queen	-	-	-	-	-	-	-	-	-	-	-	-	4,300	3,930 2032 2034
10	4033280280 Jones - Barton to South Service	-	-	-	-	-	-	-	-	-	-	-	-	2,930	1,460 2032 2032
6, 7	4033280282 Miles Road - Rymal to Hydro Corridor	-	-	-	-	-	-	-	-	-	-	-	-	7,970	1,190 2032 2032
1	4033280381 Frid St Extension - Chatham to Longwood	-	-	-	-	-	-	-	-	-	-	-	-	2,700	130 2032 2032
12	4033280684 Southcote - Twenty to Book (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	3,400	500 2032 2032
13	4033311015 York Rd - Newman Rd to Valley Rd	-	-	-	-	-	-	-	-	-	-	-	-	1,670	1,670 2033 2033
2	4033311015 Hess / Rebecca / Park / York two-way Conversion	-	-	-	-	-	-	-	-	-	-	-	-	2,000	2,000 2033 2033
2	4033311015 King / King William two-way Conversion	-	-	-	-	-	-	-	-	-	-	-	-	460	460 2033 2033
11	4033311015 White Church Rd W - Glancaster to Highway 6 overpass	-	-	-	-	-	-	-	-	-	-	-	-	1,240	1,240 2033 2033
13	4033311015 York Rd - Valley to Olympic	-	-	-	-	-	-	-	-	-	-	-	-	1,480	1,480 2033 2033
13	4033311015 Kirkwall - Regional 97 to private rd s/o Concession 8 W	-	-	-	-	-	-	-	-	-	-	-	-	1,800	1,800 2033 2033
10	4033319101 Barton - Gray to Green	-	-	-	-	-	-	-	-	-	-	-	-	2,700	1,550 2033 2033
6, 11	4033380381 Glover - Rymal to Twenty Rd	-	-	-	-	-	-	-	-	-	-	-	-	8,480	1,280 2033 2033
7	4033411015 Upper Sherman - Mohawk to Fennell	-	-	-	-	-	-	-	-	-	-	-	-	860	860 2034 2034
1, 13	4033411015 Old Guelph Rd - York Rd to York Blvd	-	-	-	-	-	-	-	-	-	-	-	-	1,380	1,380 2034 2034
12	4033411015 Jerseyville W - Wilson to Lloyminn	-	-	-	-	-	-	-	-	-	-	-	-	2,190	2,190 2034 2034
11	4033411015 Nebo - Whitechurch to Airport	460	460	-	-	-	-	-	-	-	-	-	-	1,240	1,240 2034 2034
11	4033411015 Dickenson - Upper James to Miles	-	-	-	-	-	-	-	-	-	-	-	-	1,620	1,620 2034 2034
15	4033411015 Sydenham - Fallsview to Highway No. 5	-	-	-	-	-	-	-	-	-	-	-	-	1,720	1,720 2034 2034
13	4033411015 Old Highway No. 8 - Hwy 8 to Hwy 8	-	-	-	-	-	-	-	-	-	-	-	-	790	790 2034 2034
15	4033411015 Parkside - 500m w/o Boulding to Evans	-	-	-	-	-	-	-	-	-	-	-	-	910	910 2034 2034
10	4033480480 Lewis - Barton to South Service	-	-	-	-	-	-	-	-	-	-	-	-	2,600	1,300 2034 2034
12	4033480481 Butter Rd/Airport Rd - Glancaster to Fiddlers Green (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	7,500	1,100 2034 2034
10	4033480482 Millen - South Service to Barton	-	-	-	-	-	-	-	-	-	-	-	-	3,410	1,370 2034 2034
11	4033480483 Trinity Church - Golf Club to Binbrook	-	-	-	-	-	-	-	-	-	-	-	-	8,120	3,250 2034 2034
11	4033480484 Twenty - Aldercrest to 600m w. of Nebo	-	-	-	-	-	-	-	-	-	-	-	-	14,500	5,800 2034 2034
8, 11	4033480485 Upper James - Malton to Highway 6 (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	24,100	3,620 2034 2034
15	4033480486 Centre Rd - Northlawn to Parkside	-	-	-	-	-	-	-	-	-	_	-	-	4,620	1,850 2034 2034

		Pre 2		201		202		202		202		2023 to			Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net Year Yea								
12	4033480487 Carluke Rd - Fiddlers Green to Glancaster (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	3,410	510 2034 203
11	4033480488 Garth Extension - Dickenson to Collector 2E (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	4,080	- 2034 203
12	4033480489 Book Rd - Southcote to Highway 6 (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	5,520	820 2034 203
10	4033480490 Constellation Dr - Glover to McNeilly	-	-	-	-	-	-	-	-	-	-	-	-	1,770	1,060 2034 203
12	4033480491 Dickenson Rd Ext - Southcote to Smith (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	2,490	- 2034 203
12	4033480492 Dickenson Rd Ext - Smith to Glancaster (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	4,150	- 2034 203
11	4033480493 Airport Rd Upper James to Glancaster (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	10,550	4,210 2034 203
12	4033480494 Twenty Rd Ext - Southcote to Glancaster (AEGD)	-	-	-	-	-	-	-	-	-	-	-	-	6,100	- 2034 203
7	4033511015 Upper Sherman - Fennell to Concession	-	-	-	-	-	-	-	-	-	-	-	-	780	780 2035 203
10, 11	4033511015 McNeilly Road Escarpment Access	-	-	-	-	-	-	-	-	-	-	-	-	1,030	1,030 2035 203
11	4033511015 Harrison - Haldibrook to Hall	-	-	-	-	-	-	-	-	-	-	-	-	630	630 2035 203
15	4033511015 Campbellville - Hwy 6 to Centre Rd	-	-	-	-	-	-	-	-	-	-	-	-	1,750	1,750 2035 203
13	4033511015 Gore - Cooper to Foreman	-	-	-	-	-	-	-	-	-	-	-	-	1,700	1,700 2035 203
12	4033519101 Jerseyville W - Meadowbrook to Lloyminn	-	-	-	-	-	-	-	-	-	-	-	-	2,180	2,180 2035 203
5, 10	4033611015 Barton - Lake to Grays	-	-	-	-	-	-	-	-	-	-	-	-	840	840 2036 203
12	4033611015 Airport - Butter to Glancaster	-	-	-	-	-	-	-	-	-	-	-	-	1,280	1,280 2036 203
12	4033611015 Trinity - Wilson to Book	940	940	-	-	-	-	-	-	-	-	-	-	2,190	2,190 2036 203
11	4033611015 Airport - Homestead Rd to Hwy 6 Ramp	-	-	-	-	-	-	-	-	-	-	-	-	660	660 2036 203
12	4033611015 Jerseyville - Highway 52 to Shavers / Bonham	-	-	-	-	-	-	-	-	-	-	-	-	1,550	1,550 2036 203
12	4033611015 Fiddlers Green - Carluke to Glancaster	-	-	-	-	-	-	-	-	-	-	-	-	1,160	1,160 2036 203
11	4033611015 Blackheath - Haldibrook to north end	-	-	-	-	-	-	-	-	-	-	-	-	960	960 2036 203
9	4033611015 Second Rd E - Mud to Green Mountain	-	-	-	-	-	-	-	-	-	-	-	-	640	640 2036 203
13	4033611015 Cooper - Regional 97 Rd to Gore	-	-	-	-	-	-	-	-	-	-	-	-	2,100	2,100 2036 203
6	4033611015 Upper Ottawa - Rymal to Stone Church	-	-	-	-	-	-	-	-	-	-	-	-	920	920 2036 203
13	4033611015 Main - Dundas to King	-	-	-	-	-	-	-	-	-	-	-	-	230	230 2036 203
2	4033619101 Catharine - King to Cannon	-	-	-	-	-	-	-	-	-	-	-	-	1,540	1,000 2036 203
3	4033819101 Birch - Barton to Cannon	-	-	-	-	-	-	-	-	-	-	-	-	1,410	1,040 2038 204
13	4033819101 Hatt - Market to Main	-	-	-	-	-	-	-	-	-	-	-	-	2,700	1,700 2038 204
13	4033819101 Hatt - Bond to Market	-	-	-	-	-	-	-	-	-	-	-	-	2,390	1,650 2038 204
4	4033819101 Britannia - Strathearne to Parkdale	-	-	-	-	-	-	-	-	-	-	-	-	1,980	1,980 2038 204
12	4034011015 Tomahawk - McNiven to Tuscarora	-	-	-	-	-	-	-	-	-	-	-	-	330	330 2040 204
2	4034011015 Jackson - MacNab to Wellington	-	-	-	-	-	-	-	-	-	-	-	-	820	820 2040 204
2	4034011015 MacNab - King to Hunter	-	-	-	-	-	-	-	-	-	-	-	-	540	540 2040 204
13	4034011015 Old Ancaster / Ogilvie - Pleasant to Governors	-	-	-	-	-	-	-	-	-	-	-	-	680	680 2040 204
13	4034019101 Ann St - Thistle to Creighton / Ivy Court	_	_	_	_	_	_	_	_	_	_	_	_	830	680 2040 204

Wand	Desired	Pre			019		020		021		022 N-4		to 2028		Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
3	4034019101 Chapple Street / Lloyd Street	-	-	-	-	-	-	-	-	-	-	-	-	1,380	1,380 2040 2040
4	4034019101 Delena - Roxborough to Main	-	-	-	-	-	-	-	-	-	-	-	-	980	980 2040 2040
13	4034019101 Dundana - Old Ancaster to Lynden	-	-	-	-	-	-	-	-	-	-	-	-	820	820 2040 2040
5	4034019101 Fairway Drive / Chipping Place	-	-	-	-	-	-	-	-	-	-	-	-	1,340	1,340 2040 2040
15	4034019101 Flamboro St / Barton St / Nancy Court	-	-	-	-	-	-	-	-	-	-	-	-	1,850	1,850 2040 2040
4	4034019101 Greenhill - Kimberley to end / Cortina	-	-	-	-	-	-	-	-	-	-	-	-	480	480 2040 2040
1	4034019101 Haddon - King to Marion	-	-	-	-	-	-	-	-	-	-	-	-	1,180	710 2040 2040
5	4034019101 Hixon / Fairridge - Mount Albion to end	-	-	-	-	-	-	-	-	-	-	-	-	1,070	1,070 2040 2040
2	4034019101 Hughson - Wilson to Barton	-	-	-	-	-	-	-	-	-	-	-	-	1,420	930 2040 2040
3	4034019101 Lottridge St / Rosemont Ave	-	-	-	-	-	-	-	-	-	-	-	-	3,530	3,530 2040 2040
13	4034019101 Mercer/Head/Morton/Briar	-	-	-	-	-	-	-	-	-	-	-	-	4,360	4,360 2040 2040
3	4034019101 Myrtle - Main to Rutherford	-	-	-	-	-	-	-	-	-	-	-	-	720	720 2040 2040
4	4034019101 Strathearne - Barton to end	-	-	-	-	-	-	-	-	-	-	-	-	1,070	1,070 2040 2040
1	4034019101 Forsyth / Mayfair / Stearn	-	-	-	-	-	-	-	-	-	-	-	-	1,500	900 2040 2040
13	4034019101 Melville / Bond / Park / Brock / Wellington / Peel / Napier	-	-	-	-	-	-	-	-	-	-	-	-	2,300	1,600 2040 2040
13	4034019101 Matilda / Market / Church / Princess / Albert	-	-	-	-	-	-	-	-	-	-	-	-	1,500	1,000 2040 2040
City Wide	4041911351 Roads - Alleyway Rehabilitation	-	-	-	-	100	100	400	400	400	400	2,400	2,400	9,300	9,300 2019
City Wide	4042357723 CMMS Mobile Application Server Upgrades	-	-	-	-	-	-	-	-	-	-	55	55	55	55 2023 2028
10	4661820822 New Traffic Signal - Fifty @ North Service Rd	80	80	-	-	270	10	-	-	-	-	-	-	350	90 2018 2020
10	4661820823 New Traffic Signal - Fruitland @ North Service Rd	80	80	-	-	270	10	-	-	-	-	-	-	350	90 2018 2020
City Wide	4661917124 On Street Bike Facilities		=			=	=	350	350	350	350	3,150	3,150	11,750	11,750 2021
	Total:	32,440	8,220	-	-	69,590	31,674	34,930	30,114	42,270	36,474	360,964	304,118	998,384	667,216
	Total: Roads	70,065	26,262	103,862	63,385	106,370	60,068	77,570	59,759	67,210	60,888	476,864	416,475	1,622,016	1,197,548

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031380360 **Category:** Development Projects

Project Name: Waterdown - Burlington Road Upgrades Ward(s): 15

Objective:

Upgrades needed per Official Plan Amendment 28 Memorandum of Agreement Conditions.

Start Date:2013Completion Date:2021Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2009

Program Type: Development

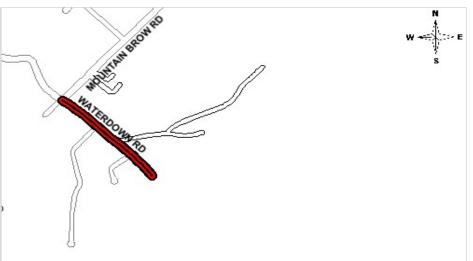
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	19,670	4,840	4,840		9,990								
Design	225	225											
Internal Resources/Staffing	1,475	935	540										
Land/Property	3,350	3,350											
Total: Expenses	24,720	9,350	5,380		9,990								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	1,537		538		999								
Dev Charges - Non-Res-TCA	935	935											
Dev Charges - Res DEBT	13,833		4,842		8,991								
Dev Charges - Res-TCA	8,415	8,415											
Total: Revenues	24,720	9,350	5,380		9,990								

Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031418437 **Category:** Bridge Replacement

Project Name: Bridge 417 - Harrison Rd, 310m n/o Hall Rd Ward(s): 11

Objective:

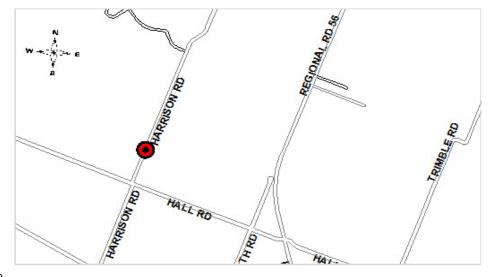
Based on the OSIM bridge inspection and additional investigations completed, it has been determined that the existing culvert structure has become deficient and is in need of replacement in order to reduce the risk to public safety while maintaining continuity of the road network.

Start Date: 2014
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2011

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	460		460										
Design	90	90											
Internal Resources/Staffing	55	15	40										
Other Capital Expenditures	45	45											
Total: Expenses	650	150	500										
Net Cost	650	150	500	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	540	90	450										
From Operating Fund	110	60	50										
From Operating Fund Total: Financing Sources			50 <b>500</b>										
·													

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031480481 **Category:** Development Projects

Project Name: Barton Street Improvements Class EA (Stoney Creek) Ward(s): 11

Objective:

Recommendation out the SCUBE TMP to complete Phases 3 & 4, Schedule C for a 3 lane cross section. Fruitland to Fifty Road.

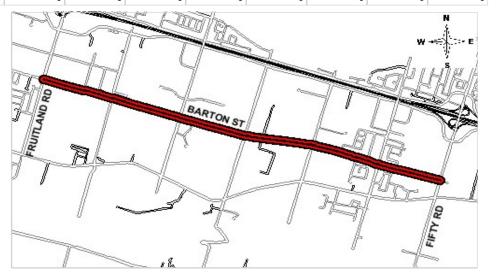
Start Date:2014Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2012

Program Type: Development

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Environmental Assesments	200	200											
Internal Resources/Staffing	240	20	220										
Total: Expenses	440	220	220										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	132	110	22										
Dev Charges - Res-TCA	132	110	22										
Total: Revenues	264	220	44										
Net Cost	176	0	176	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	176		176										
Total: Financing Sources	176		176										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031518360 **Category:** Bridge Replacement

Project Name: Bridge 360 - Blackheath Rd, 360m n/o Haldibrook Ward(s): 11

Objective:

**Funding Required** 

Based on the OSIM bridge inspection, it has been determined that the existing bridge structure has become deficient and is in need of replacement in order to reduce the risk to public safety while maintaining continuity of the road network.

Start Date:2015Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2013

Program Type: Bridges & Structures

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	530		530										
Design	90	90											
Internal Resources/Staffing	65	15	50										
Other Capital Expenditures	45	45											
Total: Expanses	730	150	580										
Total: Expenses	730	150	200										
Total. Expenses	730	150											
Net Cost	730	150	580	0	0	0	0	0	0	0	0	0	
				0	0	0	0	0	0	0	0	0	
Net Cost				2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Net Cost	730	150	580					-					
Net Cost Financing Sources (000's)	730 Total	150 Pre 2019	580 2019					-					

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	ıl		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031518405 **Category:** Bridge Replacement

Project Name: Bridge 405 - Blackheath Rd, 225m n/o Haldibrook Rd Ward(s): 11

Objective:

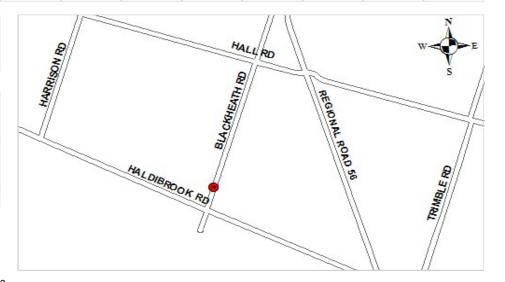
Based on the OSIM bridge inspection, it has been determined that the existing bridge structure has become deficient and is in need of replacement in order to reduce the risk to public safety while maintaining continuity of the road network.

Start Date:2015Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2013

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	500		500										
Design	90	90											
Internal Resources/Staffing	65	15	50										
Other Capital Expenditures	45	45											
Total: Expenses	700	150	550										
										-			
Net Cost	700	150	550	0	0	0	0	0	(	) 0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	585	90	495										
From Operating Fund	115	60	55										
Total: Financing Sources	700	150	550										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	ı		



Division/Department: Roads - Public Works Tax Funded Project ID: 4031580584 Category: Coordinated - Network Extension Projects

Project Name: RHBP - Nebo - Rymal to Twenty Ward(s): 6, 11

Objective:
Urbanization of Nebo Road. Detailed design and construction to bring Nebo Road to an urban industrial standard from Rymal Road East to

Twenty Road East. This project to be coordinated with sanitary sewer installation. 2014 DC Background Study, item 68 (15% BTE, 85% Growth)

Start Date:2015Completion Date:2020Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2015

Program Type: Development

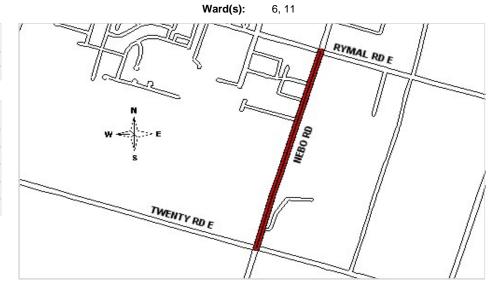
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,200			4,200									
Design	190	190											
Internal Resources/Staffing	495	30	15	450									
Utilities Co-ordination	135		135										
Total: Expenses	5,020	220	150	4,650									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	2,039		64	1,975									
Dev Charges - Non-Res-TCA	92	92											
Dev Charges - Res DEBT	2,039		64	1,975									
Dev Charges - Res-TCA	93	93											
Total: Revenues	4,263	185	128	3,950									
Net Cost	757	35	22	700	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	57	35	22										
Total: Financing Sources	57	35	22										
Funding Required	700	0	0	700	0	0	0	0	0	0	0	0	

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031580584 **Category:** Coordinated - Network Extension Projects

Project Name: RHBP - Nebo - Rymal to Twenty

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031580585 **Category:** Technical Services Projects

Project Name: Twenty Road Extension, Schedule C EA Ward(s): 11

Objective:

Recommendation out of the Red Hill Business Park TMP Update to complete Phase 3 and 4 of MCEA for the Twenty Road extension from Glover Road to Upper Red Hill Creek Extension.

Start Date: 2015
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2015

Program Type: Development

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Environmental Assesments	170	170											
Internal Resources/Staffing	150	30	120										
Total: Expenses	320	200	120										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	160	100	60										
Dev Charges - Res-TCA	160	100	60										

Total: Rev	venues 320	200	120											
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0	
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031580594 **Category:** Coordinated - Network Extension Projects

Project Name: First Road West - Green Mountain to Mud Ward(s):

Objective:

Urbanization of First Road West from Green Mountain Road to Mud Street. Project to be co-ordinated with storm sewers and 1200mm dia. trunk watermain installation. 2014 DC Background Study, Project 108 (15% BTE, 85% DC). Project to be constructed in conjunction with the Red Hill Phase 1 development (25T200901)

Start Date: 2015
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2015

9

Program Type: Development

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	5,660	1,500	4,160										
Internal Resources/Staffing	150	150											
Total: Expenses	5,810	1,650	4,160										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	2,468	700	1,768										
Dev Charges - Res-TCA	2,468	700	1,768										
Total: Revenues	4,936	1,400	3,536										
Net Cost	874	250	624	0	0	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	874	250	624										
Total: Financing Sources	874	250	624										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031618385 **Category:** Bridge Replacement

Project Name: Bridge 385 - Westover Rd, 170m n/o Concession 4W Ward(s): 13

Objective:

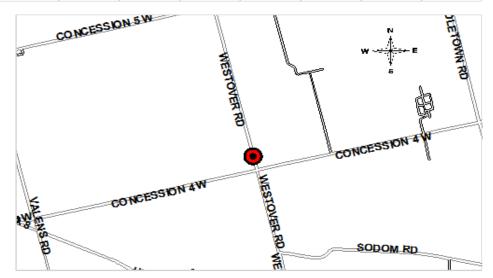
Based on the OSIM bridge inspection, it has been determined that the existing bridge structure has become deficient and is in need of replacement in order to reduce the risk to public safety while maintaining continuity of the road network.

Start Date:2016Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2013

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	460		460										
Design	90	90											
Internal Resources/Staffing	55	15	40										
Other Capital Expenditures	45	45											
Total: Expenses	650	150	500										
Net Cost	650	150	500	0	0	0	0	0	(	0	0	0	
					1	1						1	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	567	117	450										
From Operating Fund	55	5	50										
	622	122	500										
Total: Financing Sources	622	122	300										
Total: Financing Sources	622	122	300										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	ı		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031710715 **Category:** Traffic - Operations & Engineering

Project Name: Railway Crossings - Review and Upgrades Ward(s): City Wide

Objective:

To conduct a safety assessment and the resulting repairs and rehabilitation to the railway crossings in the City of Hamilton to meet Federal legislative requirements. Legislative requirements require that we conduct a full assessment of all railway crossings in the City of Hamilton and conduct remedial improvements at the railway crossings.

Start Date: 2017
Completion Date: 2021
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2017
Program Type: Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,500	1,000	500	500	500								
Total: Expenses	2,500	1,000	500	500	500								
Net Cost	2,500	1,000	500	500	500	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	500		500										
Total: Financing Sources	500		500										
Funding Required	2,000	1,000	0	500	500	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031711015 **Category:** Rehabilitation Project

Project Name: Southcote - Calder to Garner Ward(s): 12

Objective:

In conjunction with the Ancaster Transit Study, the roadway requires widening to a four (4) lane profile to improve operation and safety. The roadway has become surface deficient and is in need of rehabilitation strategies such as resurfacing and base repairs to improve ridability and public safety. This is intended to improve related levels of service while preserving the asset from further deterioration and reducing ongoing maintenance costs. Condition assessment of subsurface appurtenances are completed and cleared.

Start Date: 2017
Completion Date: 2022
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2001

Program Type: Urban Rehabilitation

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	5,295					2,790							2,505
Design	135		135										
Environmental Assesments	135	135											
Internal Resources/Staffing	355	15	15	15		310							
Utilities Co-ordination	135			135									
Total: Expenses	6,055	150	150	150		3,100							2,505
Net Cost	6,055	150	150	150	0	3,100	0	0		) 0	0	0	2,505
NEI COSI	0,055	130	130	130	U	3,100	U	U	,	, ,	' U	U	2,300
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's) From Operating Fund	Total	Pre 2019	<b>2019</b> 150	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
• , ,		Pre 2019		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150	Pre 2019	150	2020	2021	2022	2023	2024	2025	2026	2027	2028	\ 

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	ı		



**Division/Department:** Roads - Public Works Tax Funded Project ID: 4031720722 Category: Traffic - Community Traffic

**Project Name:** North End Traffic Management Plan (NETMP) Study

Objective:

To develop and implement traffic/transportation monitoring program as per NETMP. To begin the road design initiatives and implementation of the traffic management measures. Waterfront identified as a City priority. Report PW08094(a) indicates that following the resolution of Setting Sail OMB matter, proceed with implementation of the recommended traffic calming and management components of the North End Traffic Management Plan (June 2008). This program will provide baseline (before) data in order to measure impact of traffic management implementation. Funded from Red Light Camera reserve.

Ward(s): 2

Start Date: 2017 **Completion Date:** 2019 Status: Block **Tangible Capital Asset:** No **Capital Budget Initiation:** 2012

**Program Type:** Traffic Study/Master

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	180	180											
Consultant	45		45										
Internal Resources/Staffing	25	20	5										
Total: Expenses	250	200	50										

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Red Light Camera	50		50										
Total: Revenues	50		50										
Net Cost	200	200	0	0	0	0	0	0	0	0	0	0	0
Funding Required	200	200	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



#### Comments:

The North End Traffic Management Plan (NETMP) is based on the the North End Neighbourhood Traffic Plan (2008) that identified an extensive list of traffic calming and traffic/transportation management initiatives based on the approval of the Setting Sail Secondary Plan (year?) and the Waterfront Recreational Master Plan that will change the North-end Neighbourhood. In addition, all-day, two-way GO Transit Service, proposed for 2015, will create new traffic/transportation issues for the surround area that will require investigation, analysis, planning and implementation.

Within the project area a future inter-regional GO Transit Train Station and Metrolinx Mobility Hub is proposed resulting in a key transportation gateway for the City which will bring people from the GHTA resulting in the need for planning and implementation of neighbourhood management measures that will address the community needs.

**Division/Department:** Roads - Public Works Tax Funded Project ID: 4031755820 Category: Mobility Projects

**Project Name:** Transportation Demand Management & Smart Commute

Objective:

To support and promote the ongoing success of the TDM programs across the City to reduce employee trips, reduce traffic congestion and improve the air quality through sustainable transportation alternatives and options.

Ward(s): City Wide

Start Date: 2017 **Completion Date:** 2019 Status: Block **Tangible Capital Asset:** No **Capital Budget Initiation:** 2017

**Program Type:** Traffic Study/Master

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	560	310	250										
Other Capital Expenditures	300	200	100										
Total: Expenses	860	510	350										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Provincial Grants/Subsidies	330	200	130										
Total: Revenues	330	200	130										
Net Cost	530	310	220	0	0	0	0	0		0 0	0	0	
Not oost	000	010	220						`	, ,			
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	220		220										
Total: Financing Sources	220		220										
Funding Required			_	_	_	_	_	_					
Funding Required	310	310	0	0	0	0	0	0	(	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Comments: Tot	al		

Contribution and participation in the GTHA Smart Commute Association (including Chairing Subcommittees), Clean Air Commuter, Car Free Day, Car pool Week, Leading the Smart Commute - Hamilton and Hamilton Transportation Management Association (TMA), planning & installing secure bike parking facilities, Hamilton's involvement of the GTHA wide Carpool zone program, supporting the Emergency Ride Home (ERH) program, alternative transportation promotion (including walking/cycling), Transportation Summit, improved community outreach, expanding the Employee Commuter (EC) Pass program (Council approval June 15, 2011), implementation of a neighbourhood based TDM program (Council approval April 27, 2011), marketing and communications to engage employers, employees, school children and the overall community in TDM initiatives. Program receives 50% funding (\$100,000) through a Metrolinx grant. Funding Agreement specifies City's contribution.

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031780781 **Category:** Technical Services Projects

Project Name: Highway 8 Improvements Class EA (Stoney Creek) Ward(s): 10, 11

Objective:

Recommendation out the SCUBE TMP to complete Phases 3 & 4, Schedule C for a 3 lane cross section. Fruitland to East City limit.

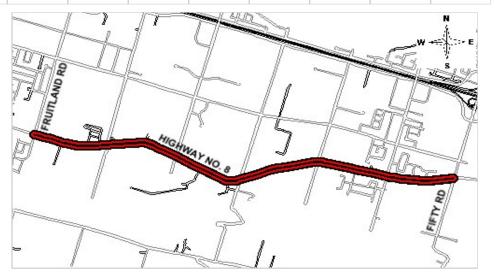
Start Date:2017Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2012

Program Type: Development

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	350	350											
Internal Resources/Staffing	270	50	220										
Total: Expenses	620	400	220										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	185	120	65										
Dev Charges - Res-TCA	185	120	65										
Total: Revenues	370	240	130										
Net Cost	250	160	90	0	0	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	90		90										
Total: Financing Sources	90		90										
Funding Required	160	160	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031811015 **Category:** Rehabilitation Project

Project Name: RHVP Rehabilitation Ward(s): 4, 5, 6, 9

Objective:

The roadway has become surface deficient and is in need of resurfacing and base repairs. This will extend the life of the roadway, improve the level-of-service, increase safety and reduce maintenance costs. Works will include the mainline expressway and associated on/off ramps. Condition assessment of subsurface appurtenances completed and cleared.

Start Date: 2018
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2017

										Budget Initian	ation:	2017 Urban Reha	abilitation
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	14,200	6,100	8,100										
Internal Resources/Staffing	1,300	650	650										
Total: Expenses	15,500	6,750	8,750										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	2,140		2,140										
Red Light Camera	500	250	250										
Total: Revenues	2,640	250	2,390										
Net Cost	12,860	6,500	6,360	0	0	0	0	0	0	0		0 0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	11,574	5,850	5,724										
From Operating Fund	636		636										
Total: Financing Sources	12,210	5,850	6,360										
Funding Required	650	650	0	0	0	0	0	0	0	0		0 0	
Operating Budget Impact:			2019	2020	2021 Onward		7-4	HAVE N	AVE	O AVE		EN ELIZAB	ETH WY
Costs(Savings) (000's)						BARTONS	<del></del>	3 H		- SH	\$	В	ARTONST
Staffing Impacts (F.T.E)						WILSON-		O SO	PARKDIA	Woodn			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031817644 **Category:** Replacement Project

Project Name: Claremont Access - Bin Wall Removal Ward(s): 2, 7

Objective:

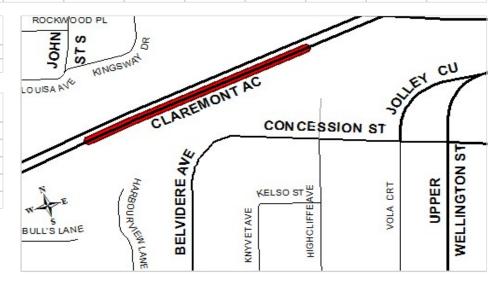
To remove the existing steel retaining wall (bin wall) along Claremont Access as it is reaching the end of its service life in order to increase safety and reduce maintenance cost. Slope protection measures will be analyzed to in order to provide ongoing roadway safety.

Start Date: 2018
Completion Date: 2025
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2018

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	6,750				4,050				2,700				
Consultant	150	150											
Design	400		250				150						
Internal Resources/Staffing	820	20	30		450		20		300				
Total: Expenses	8,120	170	280		4,500		170		3,000				
Net Cost	8,120	170	280	0	4,500	0	170	0	3,000	0	0	0	
Cinamaina Causasa (000la)										0000			
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	Total 280		<b>2019</b> 280	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
. ,	280			2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
	280		280	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031818159 **Category:** Bridge Replacement

Project Name: Bridge 159 - Regional Rd 56 to 615m s/o Hall Rd Ward(s): 11

Objective:

Based on the OSIM bridge inspection, the existing bridge structure has become structurally deficient and is in need of replacement to ensure public safety and continuity of the road network.

Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2016

Start Date:

**Completion Date:** 

Program Type: Bridges & Structures

2018

2021

ſ													
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	630				630								
Design	150		150										
Internal Resources/Staffing	95	5	20		70								
Other Capital Expenditures	25	25											
Total: Expenses	900	30	170		700								
Net Cost	900	30	170	0	700	0	0	0	0	0	0	0	

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	170		170										
Total: Financing Sources	170		170										
Funding Required	730	30	0	0	700	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031818189 **Category:** Bridge Rehabilitation

Project Name: Bridge 189 - Regional Rd 56, 565 m s/o Kirk Rd Ward(s): 11

Objective:

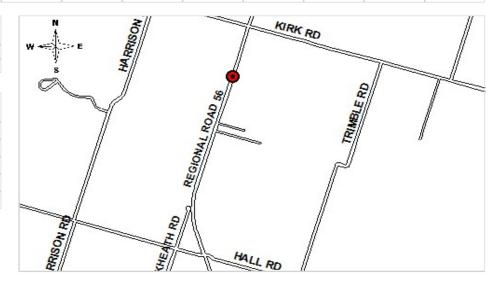
Based on the OSIM bridge inspection, it has been determined that the existing bridge has become deficient and is in need of rehabilitation to extend the asset's life and performance. This is intended to reduce the risk to public safety while maintaining continuity of the road network.

Start Date: 2018
Completion Date: 2021
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2018

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	270				270								
Design	150		150										
Internal Resources/Staffing	55	5	20		30								
Other Capital Expenditures	25	25											
Total: Expenses	500	30	170		300								
r													
Net Cost	F00												
1461 0031	500	30	170	0	300	0	0	0	(	0	0	0	
101 0031	500	30	170	0	300	0	0	0	(	0	0	0	
	Total	30 Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
			-										
Financing Sources (000's)	Total		2019										
Financing Sources (000's) From Operating Fund	Total 170		<b>2019</b> 170										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031818366 **Category:** Bridge Rehabilitation

Project Name: Bridge 366 - Mud St W, 320m e/o Paramount Dr Ward(s): 9

Objective:

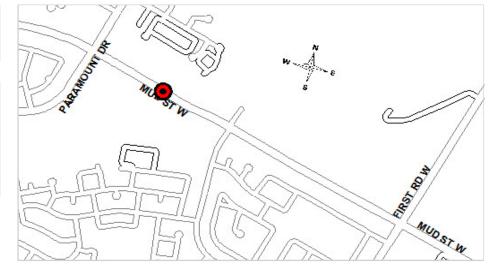
Based on the OSIM bridge inspection and additional investigations completed, it has been determined that the existing bridge structure has become deficient and is in need of rehabilitation to extend the asset's life and performance. This is intended to reduce the risk to public safety while maintaining continuity of the road network.

Start Date: 2018
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2018

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	900		900										
Design	90	90											
Internal Resources/Staffing	110	10	100										
Total: Expenses	1,100	100	1,000										
Net Cost	1,100	100	1,000	0	0	0	0	0	(	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	900		900										
From Operating Fund	100		100										
Total: Financing Sources	1,000		1,000										
Funding Required	100	100	0	0	0	0	0	0	(	) 0	0	0	1

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031818441 **Category:** Bridge Replacement

Project Name: Bridge 441 - Harrison Rd - 665m n/o Hall Rd Ward(s): 11

Objective:

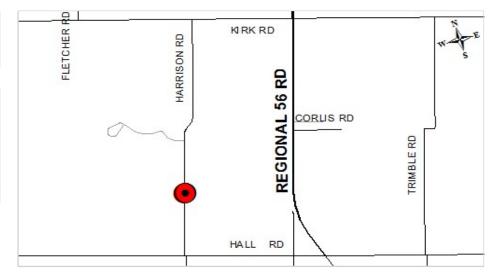
Based on the OSIM bridge inspection, it has been determined that the existing bridge has become deficient and is in need of replacement. This is intended to reduce the risk to public safety while maintaining continuity of the road network.

Start Date:2018Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2018

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	530		530										
Design	90	90											
Internal Resources/Staffing	60	10	50										
Total: Expenses	680	100	580										
Net Cost	680	100	580	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	522		522										
From Operating Fund	58		58										
Total: Financing Sources	580		580										
Funding Required	100	100	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031819101 **Category:** Coordinated - Replacement Projects

Project Name: Locke - Herkimer to Main Ward(s): 1

Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement and sewer upgrades.

Start Date: 2018
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2011

Program Type: Replacement Program

	Program Type.											Replacement Flogran	
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,240		3,240										
Internal Resources/Staffing	375	15	360										
Rates Policy	800		800										
Utilities Co-ordination	135	135											
Total: Expenses	4,550	150	4,400										
-													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	800		800										
Total: Revenues	800		800										
Necons	0.750	450	0.000	•									
Net Cost	3,750	150	3,600	U	U	0	U	<u>'                                    </u>	0	<u>'                                    </u>		· U	
I													2020 42
Utilities Co-ordination Total: Expenses  Revenues (000's) Rates Policy	135 <b>4,550</b> <b>Total</b> 800	135 150 Pre 2019	<b>4,400 2019</b> 800	2020									

T T T T T T T T T T T T T T T T T T T													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	3,240		3,240										
From Operating Fund	360		360										
Total: Financing Sources	3,600		3,600										

Funding Required	150	150	U	U	0 0	·  U	0 0	U U	, U	
				2021	3	25///	111.38	14x // 55//\\\	1 1 6 G	•//

 Operating Budget Impact:
 2019
 2020
 Onward

 Costs(Savings) (000's)
 Staffing Impacts (F.T.E)

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031819101 **Category:** Coordinated - Replacement Projects

Project Name: Baldwin / Court - West St. to Dundas St. Ward(s): 13

Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement, sewer upgrades and the removal of two decommissioned culverts and associated works.

Start Date: 2018
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2014

Program Type: Replacement Program

	r rogram rype.								replacemen	ti iogiaiii			
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	400		400										
Internal Resources/Staffing	40		40										
Rates Policy	180		180										
Utilities Co-ordination	150	150											
Total: Expenses	770	150	620										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	180		180										

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	180		180										
Total: Revenues	180		180										
Net Cost	590	150	440	0	0	0	0	0	0	0	0	0	0

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	396		396										
From Operating Fund	44		44										
Total: Financing Sources	440		440										

Funding Required	150	150	0	0	0	0	0	0	0	0	0	0	0
				2021			7/	/	S	Klie		-1 lm	

Operating Budget Impact: 2019 2020 Onward
Costs(Savings) (000's)
Staffing Impacts (F.T.E)

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031819104 **Category:** Coordinated - Replacement Projects

Project Name: Hewitson – Dupont to Barton and Dupont Ward(s): 10

#### Objective:

The roadway has become structurally deficient and is in need of reconstruction with urbanization. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement and storm sewer installation. This project will also include new sidewalk installation on the north side of Dupont St and resurfacing of Dupont St. This project will be partially WIP funded by the Councillor Priority - Ward 10 Minor Rehabilitation program (4031611610). 2018 Design and Utility Coordination, 2019 Construction.

Start Date: 2018
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2017

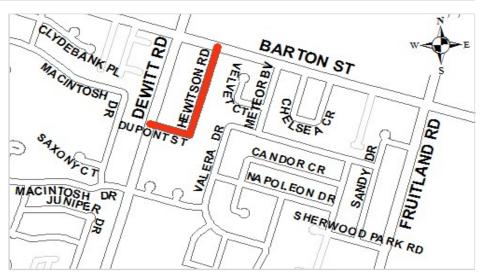
Program Type: Replacement Program

Funancia (000la)	Tatal	Due 2040	2040	2020	2024	2022	2022	2024	2025	2020	2027	2020	2020 42
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	460		460										
Design	150	150											
Rates Policy	230		230										
Utilities Co-ordination	150	150											
Total: Expenses	990	300	690										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	760	300	460										
Rates Policy	230		230										
Total: Revenues	990	300	690										
Not Cont			•				•						
Net Cost	U	0	U	U	U	U	U	U	U	U	U	U	U
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031880883 **Category:** Environmental Assessment Projects

Project Name: Dickenson Road Class EA (Upper James to Southcote) (AEGD) Ward(s): 11

Objective:

Recommendations from AEGD Transportation Master Plan to complete Phases 3 and 4, Schedule C; road widening from 2 to 4 lanes from

Upper James to Southcote.

2014 DC Background Study Item 79, 85% Growth

Start Date: 2018
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2018

Program Type: Development

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Environmental Assesments	500	400	100										
Internal Resources/Staffing	190	40	150										
Total: Expenses	690	440	250										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	295	190	105										
Dev Charges - Res-TCA	295	190	105										
Total: Revenues	590	380	210										
Net Cost	100	60	40	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	40		40										
Total: Financing Sources	40		40										
Funding Required	60	60	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031910005 **Category:** Operations & Maintenance

Project Name: Major Road Maintenance Program Ward(s): City Wide

Objective:

To provide funding for roadway maintenance works required in year to sustain minimum standards for safe public use and for major roadway maintenance works intended to prolong infrastructure life expectancy. Works include repairs to both roadway surfaces and asphalt walkways (within the road allowance) as required utilizing methods such as crack sealing, resurfacing, overlays and through innovation in new road maintenance techniques.

Surface and/or sub-surface reactive emergency repairs (\$100k) determined in year and/or in response to unplanned failures as a result of the preceding winter weather conditions. Contract inspection, shoulder replacements and/or interlocking brick repairs/replacements as required (\$200k). Asphalt surface repair (\$700k)

Start Date: 2019

Completion Date:
Status: Block
Tangible Capital Asset: No

Capital Budget Initiation: No 2019

Program Type: Road Operations &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	23,000		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	13,000
Total: Expenses	23,000		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	13,000
Net Cost	23,000	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	13,000
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	1,000		1,000										
Total: Financing Sources	1,000		1,000										
Funding Required	22,000	0	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	13,000

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded Project ID: Replacement Project 4031910006 Category:

**Project Name:** Minor Construction Program Ward(s): City Wide

Objective:

These funds are for minor roadway projects that require sudden scheduling throughout the year due to emergency/urgent issues. This allows immediate action resulting in improved overall operation and safety. These funds are also used to offset unforeseen utility restorations.

Start Date: 2019 **Completion Date:** 

Status: Block **Tangible Capital Asset:** No

Capital Budget Initiation: 2019

Program Type: Replacement Program

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	6,300		270	360	270	270	270	270	270	270	270	270	3,510
Internal Resources/Staffing	700		30	40	30	30	30	30	30	30	30	30	390
Total: Expenses	7,000		300	400	300	300	300	300	300	300	300	300	3,900
Net Cost	7,000	0	300	400	300	300	300	300	300	300	300	300	3,900
Г													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	300		300										
Total: Financing Sources	300		300										
Funding Required	6,700	0	0	400	300	300	300	300	300	300	300	300	3,900

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031910012 **Category:** Operations & Maintenance

Project Name: Railway Roadway Crossings Rehabilitation Program Ward(s): City Wide

Objective:

To perform minor rehabilitation and/or resurfacing at rail crossings in conjunction with governing rail authorities to improve safety and ridability. An annual comprehensive review by applicable railway authorities will determine annual locations and priority listing. Demand on this

program is directly related to the rail authorities (Federal/private) annual budgets.

2019 Scope:

TBD by the rail authorities

Start Date: 2019

Completion Date: Status:

Block

Tangible Capital Asset: Capital Budget Initiation:

No 2019

Program Type:

Road Operations &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,450		150	150	150	150	150	150	150	150	150	150	1,950
Total: Expenses	3,450		150	150	150	150	150	150	150	150	150	150	1,950
Net Cost	3,450	0	150	150	150	150	150	150	150	150	150	150	1,950
Г													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150		150										
Total: Financing Sources	150		150										
Funding Required	3,300	0	0	150	150	150	150	150	150	150	150	150	1,950

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911018 **Category:** Rehabilitation Project

Project Name: Asset Preservation - Balfour Neighbourhood Ward(s): 8

Objective:

In accordance with the Local and Collector Road Asset Preservation Strategy, the roadways within this neighbourhood have become surface deficient and are in need of resurfacing and base repairs. This will extend the life of the roadways, improve the level of service, increase safety, reduce risk and liability, and reduce maintenance costs. The proposed project listing, compiled on a neighbourhood basis, shall create attractive contract packages for the paving industry. This may result in potential cost savings and maximize the overall cost effectiveness of program delivery.

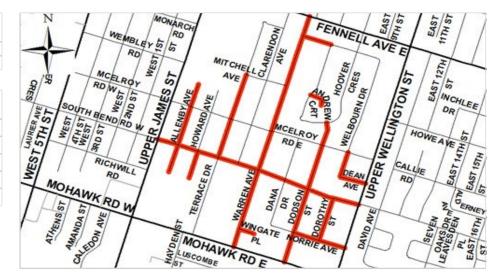
Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2016

Program Type: Asset Preservation

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,060		2,060										
Design	100		100										
Internal Resources/Staffing	240		240										
Total: Expenses	2,400		2,400										
Net Cost	2,400	0	2,400	0	0	0	0	0		0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	2,160		2,160										
From Operating Fund	240		240										
Total: Financing Sources	2,400		2,400										
Funding Required	0	0	0	0	0	0	0	0		0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911019 **Category:** Rehabilitation Project

Project Name: Asset Preservation - Buchanan Neighbourhood Ward(s): 8

Objective:

In accordance with the Local and Collector Road Asset Preservation Strategy, the roadways within this neighbourhood have become surface deficient and are in need of resurfacing and base repairs. This will extend the life of the roadways, improve the level of service, increase safety, reduce risk and liability, and reduce maintenance costs. The proposed project listing, compiled on a neighbourhood basis, shall create attractive contract packages for the paving industry. This may result in potential cost savings and maximize the overall cost effectiveness of program delivery.

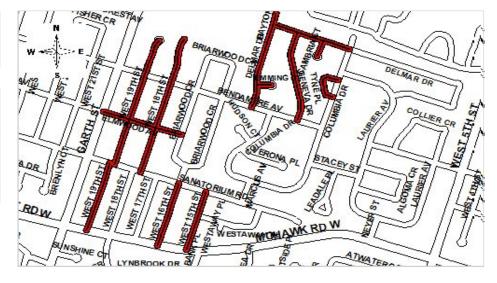
Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2016

Program Type: Asset Preservation

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,430		1,430										
Design	100		100										
Internal Resources/Staffing	170		170										
Total: Expenses	1,700		1,700										
Net Cost	1,700	0	1,700	0	0	0	0	0	(	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	1,530		1,530										
From Operating Fund	170		170										
Total: Financing Sources	1,700		1,700										
Funding Required	0		0	0	0	0	0	0	(	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911020 **Category:** Rehabilitation Project

Project Name: Asset Preservation - Mountview Neighbourhood (Southwest Section) Ward(s):

Objective:

**Operating Budget Impact:** 

Costs(Savings) (000's)

Staffing Impacts (F.T.E)

In accordance with the Local and Collector Road Asset Preservation Strategy, the roadways within this neighbourhood have become surface deficient and are in need of resurfacing and base repairs. This will extend the life of the roadways, improve the level of service, increase safety, reduce risk and liability, and reduce maintenance costs. The proposed project listing, compiled on a neighbourhood basis, shall create attractive contract packages for the paving industry. This may result in potential cost savings and maximize the overall cost effectiveness of program delivery.

2019

2020

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2018

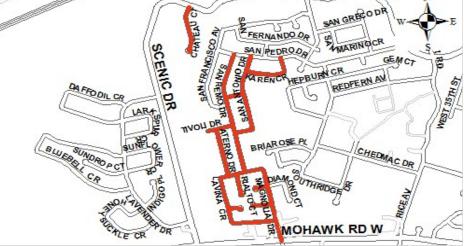
14

Program Type: Asset Preservation

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,061		2,061										
Internal Resources/Staffing	229		229										
Total: Expenses	2,290		2,290										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Debt	900	110 2013	900	2020	2021	ZUZZ	2023	2024	2023	2020	ZUZI	2020	2023-43
Total: Revenues	900		900										
Net Cost	1,390	0	1,390	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's) Federal Gas Tax	<b>Total</b> 1,251	Pre 2019	<b>2019</b> 1,251	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
. , ,		Pre 2019		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	1,251 139	Pre 2019	1,251	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Onward

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911021 **Category:** Rehabilitation Project

Project Name: Asset Preservation - Westdale South Neighbourhood (North Section)

Objective:

In accordance with the Local and Collector Road Asset Preservation Strategy, the roadways within this neighbourhood have become surface deficient and are in need of resurfacing and base repairs. This will extend the life of the roadways, improve the level of service, increase safety, reduce risk and liability, and reduce maintenance costs. The proposed project listing, compiled on a neighbourhood basis, shall create attractive contract packages for the paving industry. This may result in potential cost savings and maximize the overall cost effectiveness of program delivery.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2018

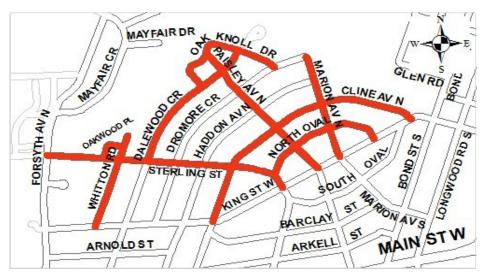
Ward(s):

Program Type: Asset Preservation

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,267		2,267										
Internal Resources/Staffing	250		250										
Total: Expenses	2,517		2,517										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	2,517		2,517										
Total: Revenues	2,517		2,517										
	0	0	0	0	0	0	0	0	(	0	0	0	(
Net Cost	U	U	•		-								

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911023 **Category:** Rehabilitation Project

Project Name: Braeheid - Parkside to Riley Ward(s): 15

Objective:

The roadway has become surface deficient and is in need of resurfacing and base repairs. This will extend the life of the roadway, improve the level-of-service, increase safety and reduce maintenance costs. This project will be coordinated with the installation of a new layby adjacent to Guy B. Brown Elemantary School. Project will be funded by the Ward 15 allocation previously approved from the Investment Stabilization Reserve (4031811815). Surplus funding that may be generated will be transferred to the Council Priority - W15 Minor Rehabilitation program.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	900		900										
Total: Expenses	900		900										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	900		900										
Total: Revenues	900		900										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	C

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911024 **Category:** Rehabilitation Project

Project Name: Britannia & Cannon - Kenilworth to Strathearne / Garside / Cameron Ward(s): 4

Objective:

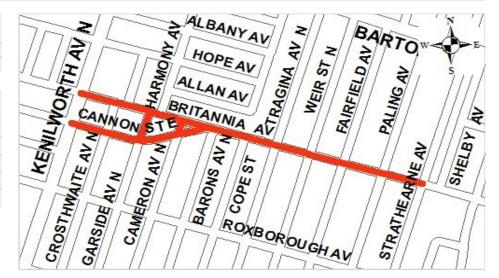
The roadway has become surface deficient and is in need of resurfacing and base repairs. This will extend the life of the roadway, improve the level-of-service, increase safety and reduce maintenance costs.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	840		840										
Internal Resources/Staffing	90		90										
Total: Expenses	930		930										
Net Cost	930	0	930	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's) Federal Gas Tax	Total 837	Pre 2019	<b>2019</b> 837	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
<u> </u>		Pre 2019		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
	837 93		837	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax From Operating Fund	837 93		837 93	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911025 **Category:** Rehabilitation Project

Project Name: Dewitt - Highway 8 to Barton Ward(s): 10

Objective:

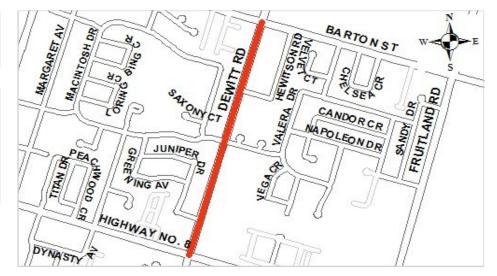
The roadway has become surface deficient and is in need of resurfacing and base repairs. This will extend the life of the roadway, improve the level-of-service, increase safety and reduce maintenance costs. Project will be funded by the Ward 10 allocation previously approved from the Investment Stabilization Reserve (4031811810). Surplus funding that may be generated will be transferred to the Council Priority - W10 Minor Rehabilitation program.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	900		900										
Total: Expenses	900		900										
г													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	900		900										
Total: Revenues	900		900										
Net Cost	0	0	0	0	0	0	0	0	(	0	0	0	0
	_	_	_		_		_				_		
Funding Required	0	0	0	0	0	0	0	0		0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911026 **Category:** Rehabilitation Project

Project Name: North Service Rd - Centennial Pkwy to Drakes Ward(s): 5, 10

Objective:

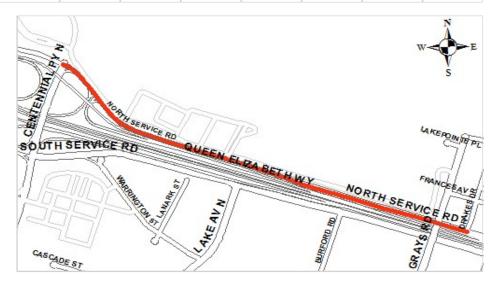
The roadway has become surface deficient and is in need of resurfacing and base repairs. This will extend the life of the roadway, improve the level-of-service, increase safety and reduce maintenance costs.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	810		810										
Internal Resources/Staffing	90		90										
Total: Expenses	900		900										
Net Cost	900	0	900	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's) Federal Gas Tax	<b>Total</b> 810		<b>2019</b> 810	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
` '				2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
	810 90		810	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax From Operating Fund	810 90		810 90	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911028 **Category:** Coordinated - Replacement Projects

Project Name: Strachan - James to east end Ward(s): 2

Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement and sewer upgrades.

Start Date:2019Completion Date:2021Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Program Type: Replacement Program

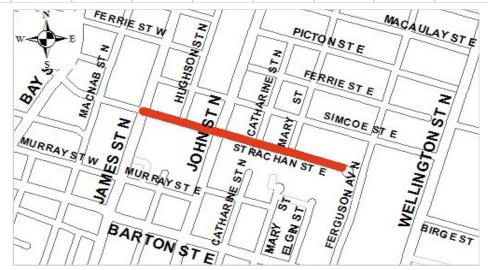
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,030				1,030								
Design	90		90										
Internal Resources/Staffing	140		10	10	120								
Utilities Co-ordination	90			90									
Total: Expenses	1,350		100	100	1,150								
D	T-4-1	D 0040	0040	0000	2004	2000	0000	2004	0005	2000	0007	0000	0000 40
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	430				430								
Total: Revenues	430				430								

Net Cost	920	0	100	100	720	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										

Funding Required	820	0	0	100	720	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911029 **Category:** Rehabilitation Project

Project Name: York - Caroline to Dundurn & Cannon - James to York (LRT Enabling) Ward(s): 1, 2

Objective:

Metrolinx has initiated pedestrian, cycling and intersection improvements along York Blvd. The City will coordinate the resurfacing of sections of York Blvd not included in Metrolinx works. The City will also coordinate the resurfacing of minor side street approaches, and Cannon St, from James to Queen, with the Metrolinx works, to complete Cannon St resurfacing west of the 2019 Cannon St resurfacing project. Coordinating York Blvd and Cannon St resurfacing with Metrolinx resurfacing is a cost-effective method as it will create an attractive package for the paving industry resulting in potential cost savings.

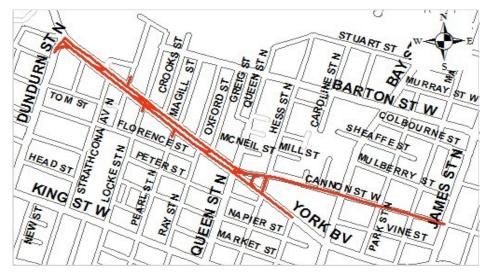
Start Date:2019Completion Date:2020Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2004

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	750			750									
Construction - LRT	1,630			1,630									
Design	90		90										
Total: Expenses	2,470		90	2,380									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Provincial Grants/Subsidies	1.720		90	1.630									

Provincial Grants/Subsidies	1,720		90	1,630									
Total: Revenues	1,720		90	1,630									
Net Cost	750	0	0	750	0	0	0	0	0	0	0	0	0
Funding Required	750	0	0	750	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911222 **Category:** Network Extension Projects

Project Name: New Sidewalk Program Ward(s): City Wide

Objective:

Funding for the installation of new sidewalks throughout various locations within the City under the report guidelines for the Funding Methodology for Infrastructure Extensions - TOE02005/FCS02026. The scope of the 2019 infill sidewalk network gaps will be determined based on the revised priority ranking system currently underway (expected finalization Fall 2018)

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: Yes

Capital Budget Initiation: Yes

Program Type: Transportation Systems

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	11,250		450	450	450	450	450	450	450	450	450	450	6,750
Internal Resources/Staffing	1,250		50	50	50	50	50	50	50	50	50	50	750
Total: Expenses	12,500		500	500	500	500	500	500	500	500	500	500	7,500
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	5,950		238	238	238	238	238	238	238	238	238	238	3,570
Dev Charges - Res-TCA	5,950		238	238	238	238	238	238	238	238	238	238	3,570
Total: Revenues	11,900		476	476	476	476	476	476	476	476	476	476	7,140
Net Cost	600	0	24	24	24	24	24	24	24	24	24	24	360
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	24		24										
Total: Financing Sources	24		24										
Funding Required	576	0	0	24	24	24	24	24	24	24	24	24	360

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes		Weight	Rating	Weighted Rank
Contractual/Legislated Obligations		46.00	0-10	
Health and Safety		16.00	0-10	
Operating Budget/Financial Impact		9.00	0-10	
Strategic Direction (Dominant Project Theme)		29.00	0-1	
	Total			

**Division/Department:** Roads - Public Works Tax Funded Operations & Maintenance Project ID: 4031911224 Category:

**Project Name:** Sidewalk Rehabilitation Program City Wide Ward(s):

Start Date: 2019 Objective: **Completion Date:** 

Funding for the annual inspection, repair and/or replacement of existing sidewalks/approach aprons throughout the city, reducing liability, increasing public safety and extending life expectancy. This program focuses on the repair/replacement of deficient concrete infrastructure in

areas not scheduled for Capital replacement.

Status: Block **Tangible Capital Asset:** Yes Capital Budget Initiation: 2019

Program Type: Road Operations &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	18,750		750	750	750	750	750	750	750	750	750	750	11,250
Total: Expenses	18,750		750	750	750	750	750	750	750	750	750	750	11,250
Net Cost	18,750	0	750	750	750	750	750	750	750	750	750	750	11,250
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	750		750										
Total: Financing Sources	750		750										
Funding Required	18,000	0	0	750	750	750	750	750	750	750	750	750	11,250

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911225 **Category:** Technical Services Projects

Project Name: Geotechnical Investigation Program Ward(s): City Wide

Objective: Start Date:

To be allocated to perform required geotechnical investigations, such as core sampling and borehole analysis for future road rehabilitation and Completion Date:

replacement projects.

Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Program Type: Replacement Program

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	15,210		630	720	630	630	630	630	630	630	630	630	8,820
Internal Resources/Staffing	1,690		70	80	70	70	70	70	70	70	70	70	980
Total: Expenses	16,900		700	800	700	700	700	700	700	700	700	700	9,800
Net Cost	16,900	0	700	800	700	700	700	700	700	700	700	700	9,800
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	700		700										
Total: Financing Sources	700		700										
Funding Required	16,200	0	0	800	700	700	700	700	700	700	700	700	9,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

Division/Department: Roads - Public Works Tax Funded Project ID: 4031911601 Category: Rehabilitation Project

Project Name: Council Priority - Ward 1 Minor Rehabilitation Ward(s): 1

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Capital Budget Initiation: 2019
Program Type: Council Priority

2019

Block

Yes

Start Date:

Status:

**Completion Date:** 

**Tangible Capital Asset:** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
	4 000		222				222				222	222	
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911602 **Category:** Rehabilitation Project

Project Name: Council Priority - Ward 2 Minor Rehabilitation Ward(s): 2

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019

Completion Date: Status: Tangible Capital Asset:

Block Yes

Capital Budget Initiation: 2019
Program Type: Council Priority

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Roads - Public Works Tax Funded Project ID: Rehabilitation Project 4031911603 Category:

**Project Name:** Council Priority - Ward 3 Minor Rehabilitation Ward(s): 3

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019

**Completion Date:** 

Program Type:

Block Yes

Status: **Tangible Capital Asset:** Capital Budget Initiation: 2019

Council Priority

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911604 **Category:** Rehabilitation Project

Project Name: Council Priority - Ward 4 Minor Rehabilitation Ward(s): 4

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019

Completion Date: Status:

Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
	4 000		222				222				222	222	
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911605 **Category:** Rehabilitation Project

Project Name: Council Priority - Ward 5 Minor Rehabilitation Ward(s): 5

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019

Completion Date: Status:

Block

Tangible Capital Asset: Capital Budget Initiation:

Yes 2019

Program Type: Council Priority

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
Г													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

2019 scope includes:

New concrete sidewalk installation on Warrington St, south side only, from entrance to "Smart! Centres" shopping complex to Lake Ave N (\$180K)

**Division/Department:** Roads - Public Works Tax Funded Project ID: Rehabilitation Project 4031911606 Category:

**Project Name:** Council Priority - Ward 6 Minor Rehabilitation Ward(s): 6

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019

**Completion Date:** Status:

Block **Tangible Capital Asset:** Yes Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
		_											
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911607 **Category:** Rehabilitation Project

Project Name: Council Priority - Ward 7 Minor Rehabilitation Ward(s): 7

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019

Completion Date:

Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
		_											
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Roads - Public Works Tax Funded Project ID: Rehabilitation Project 4031911608 Category:

**Project Name:** Council Priority - Ward 8 Minor Rehabilitation Ward(s): 8

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019 **Completion Date:** 

Status: Block

**Tangible Capital Asset:** Yes Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911609 **Category:** Rehabilitation Project

Project Name: Council Priority - Ward 9 Minor Rehabilitation Ward(s): 9

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019 Completion Date:

Status: Block

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
		_											
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911610 **Category:** Rehabilitation Project

Project Name: Council Priority - Ward 10 Minor Rehabilitation Ward(s): 10

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Completion Date: Status: Block

Start Date:

Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Program Type: Council Priority

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
		_											
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	al		

**Division/Department:** Roads - Public Works Tax Funded Project ID: Rehabilitation Project 4031911611 Category:

**Project Name:** Council Priority - Ward 11 Minor Rehabilitation Ward(s): 11

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019

**Completion Date:** Status:

Block Yes

**Tangible Capital Asset:** Capital Budget Initiation: 2019 Program Type:

Council Priority

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
Γ													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Roads - Public Works Tax Funded Project ID: Rehabilitation Project 4031911612 Category:

**Project Name:** Council Priority - Ward 12 Minor Rehabilitation Ward(s): 12

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019

**Completion Date:** Status:

Block **Tangible Capital Asset:** Yes Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
	4 000		222				222				222	222	
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911613 **Category:** Rehabilitation Project

**Project Name:** Council Priority - Ward 13 Minor Rehabilitation **Ward(s):** 13

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019

Completion Date: Status:

Block Yes

Tangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
Г													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911614 **Category:** Rehabilitation Project

Project Name: Council Priority - Ward 14 Minor Rehabilitation Ward(s): 14

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: Yes

Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
r													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031911615 **Category:** Rehabilitation Project

Project Name: Council Priority - Ward 15 Minor Rehabilitation Ward(s): 15

Objective:

Pursuant to Council's priorities to be identified, the proposed funding allocation shall be allocated to pavement and concrete maintenance and/or minor road rehabilitation. The proposed funding allocation shall be used to maintain and resolve the needs of our roadways currently falling outside current prioritization methods.

Start Date: 2019 Completion Date:

Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,320		180	180	180	180	180	180	180	180	180	180	2,520
Internal Resources/Staffing	480		20	20	20	20	20	20	20	20	20	20	280
Total: Expenses	4,800		200	200	200	200	200	200	200	200	200	200	2,800
	4 000		222				222				222	222	
Net Cost	4,800	0	200	200	200	200	200	200	200	200	200	200	2,800
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	200		200										
Total: Financing Sources	200		200										
Funding Required	4,600	0	0	200	200	200	200	200	200	200	200	200	2,800

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031914405 **Category:** Replacement Project

Project Name: Contaminated Soil & Rock Disposal Program Ward(s): City Wide

Objective:

Allocated funding for surface and subsurface infrastructure projects that require the disposal of contaminated soils or excessive rock and/or soil removal, as well as granular quantity overruns due to removal of soil and/or rock. This allows immediate action resulting in improved overall operation and increased service levels.

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: Yes

Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Program Type: Replacement Program

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,980		220		220			220			220		1,100
Internal Resources/Staffing	180		20		20			20			20		100
Total: Expenses	2,160		240		240			240			240		1,200
						_							
Net Cost	2,160	0	240	0	240	0	0	240	0	0	240	0	1,200
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	240		240										
Total: Financing Sources	240		240										
r													
Funding Required	1.920	0	0	0	240	0	0	240	0	0	240	0	1,200

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

Division/Department: Roads - Public Works Tax Funded Project ID: 4031917241 Category: Operations & Maintenance

Project Name: Fencing/Sound Barrier Rehabilitation/Replacement within the Road Allowance Ward(s): City Wide

Objective:

To perform rehabilitation and/or replacement of municipally owned fencing/sound barrier assets within the road allowance to ensure public safety.

2019 Scope:

Repairs as identified by inventory condition assessment and road patrol.

Start Date: 2019

Completion Date: Status:

Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Road Operations &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,450		150	150	150	150	150	150	150	150	150	150	1,950
Total: Expenses	3,450		150	150	150	150	150	150	150	150	150	150	1,950
Net Cost	3,450	0	150	150	150	150	150	150	150	150	150	150	1,950
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150		150										
Total: Financing Sources	150		150										
Funding Required	3,300	0	0	150	150	150	150	150	150	150	150	150	1,950

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Division/Department: Roads - Public Works Tax Funded Project ID: 4031917677 Category: Operations & Maintenance

Project Name: Preventative Maintenance Program Ward(s): City Wide

Objective:

Funding to support preventative maintenance applications (e.g. surface treatment, bonded wearing course, slurry seal, microsurfacing, crack Completion Date:

Funding to support preventative maintenance applications (e.g. surface treatment, bonded wearing course, slurry seal, microsurfacing, crack sealing, etc.) on existing roads. This program contributes to improved levels of service, reduced maintenance costs, dust mitigation and extended road life-cycle expectancies. Finalized locations subject to spring 2019 inspections.

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019

Status:

2019

Block

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	50,400		2,200	2,200	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	30,000
Total: Expenses	50,400		2,200	2,200	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	30,000
Net Cost	50,400	0	2,200	2,200	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	30,000
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	1,980		1,980										
From Operating Fund	220		220										
Total: Financing Sources	2,200		2,200										

Division/Department: Roads - Public Works Tax Funded Project ID: 4031917677 Category: Operations & Maintenance

Project Name: Preventative Maintenance Program Ward(s): City Wide

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

SST (Single Surface Treatment):

Seventh Rd E, Highland Rd E to Mud St E (W11) Mill St, Hendry Lane to end of road (W12) Hendry Lane, Wilson St W to Montgomery Dr (W12) Southcote Rd, South of Book to end of road (W12) Dunmark Rd, Wilson St W to end of street (W12) Harvest Crt, Harvest Rd to end of street (W14) Woodhill Rd, Governors Rd to Conncession 2 (W14) Fallsview Rd, Sydenham Rd to Ofield Rd S (W15) Ofield rd S, Fallsview Rd to Harvest Rd (W15) Gore Rd, Highway 6 to Lennon Rd (W15) Harvest Rd, Ofield Rd to Sydenham Rd (W15) Concession 12 E, Centre Rd to Needlepine Dr (W15)

Pulverize and DST (Double Surface Treatment):

Hendershot Rd, Regional Rd 20 to Golf Club Rd (W11)
Tyneside Rd, Chippewa Rd to Haldibrook Rd (W11)
Chippewa Rd W, Hwy #6 to Glancaster Rd (W11)
Jerseyville Rd, Hwy #52 to City limits (W14)
Safari Rd, Hwy #8 to Cooper Rd (W14)
Concession 2 W, Middletown Rd to Hwy #52 (W14)
Concession 2 W, Harrisburg Rd to boundary (Hamilton-Brant) (W14)

BWC (Bonded Wearing Course):

Jones Rd, Hwy #8 to end or street (W11) Old Brock Rd, Moxley Rd to end of street (Taylor) (W14)

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031917943 **Category:** Replacement Project

Project Name: Sherman Access East Retaining Wall Replacement Ward(s): 3

Objective:

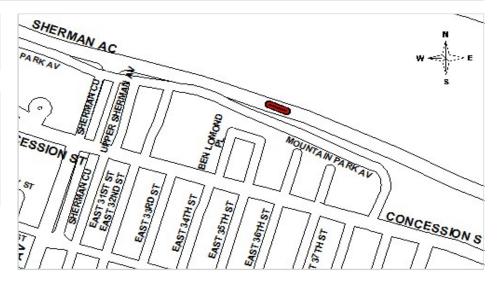
To replace deteriorated retaining wall along the Sherman Access East in order to increase safety and reduce maintenance costs.

Start Date:2019Completion Date:2022Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2018

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	900					900							
Design	150		150										
Internal Resources/Staffing	140		20	20		100							
Utilities Co-ordination	150			150									
Total: Expenses	1,340		170	170		1,000							
Net Coet	4 240	•	470	470	•	4 000	•					•	
Net Cost	1,340	0	170	170	0	1,000	0	0		0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	170		170										
Total: Financing Sources	170		170										
Funding Required	1,170			170	0	1,000				) 0	0		

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031918048 **Category:** Bridge Replacement

Project Name: Bridge 048 - Jones St, 110m w/o King St E Ward(s): 5

Objective:

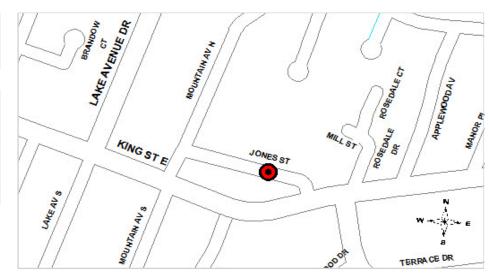
Based on the OSIM bridge inspection and additional investigations completed, it has been determined that the existing bridge structure has become deficient and is in need of replacement in order to reduce the risk to public safety while maintaining continuity of the road network.

Start Date: 2019
Completion Date: 2022
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2011

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	450					450							
Design	150			150									
Internal Resources/Staffing	75		5	20		50							
Other Capital Expenditures	25		25										
Total: Expenses	700		30	170		500							
		_			_		_	_			_	-	_
Net Cost	700	0	30	170	0	500	0	0		)	0	0	0
Net Cost Financing Sources (000's)	700 Total	0 Pre 2019	2019	170 2020	2021	500 2022	2023	2024	2025	2026	2027	2028	2029-43
		-			-								
Financing Sources (000's)	Total	-	2019		-								

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031918126 **Category:** Bridge Rehabilitation

Project Name: Bridge 126 - Regional Rd 56, 605m n/o Guyatt Rd Ward(s): 11

Objective:

Based on the OSIM bridge inspection, it has been determined that the existing bridge has become deficient and is in need of rehabilitation to extend the asset's life and performance. This is intended to reduce the risk to public safety while maintaining continuity of the road network.

Start Date:2019Completion Date:2020Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	200			200									
Design	120		120										
Internal Resources/Staffing	40		20	20									
Other Capital Expenditures	30		30										
Total: Expenses	390		170	220									
Not Coot	200	0	170	220	0	0	0	0	0				
Net Cost	390	0											
L.		U	170	220	U	U	0	U		0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's) From Operating Fund			-					-					
g , ,	Total		2019					-					
From Operating Fund	<b>Total</b> 170		<b>2019</b> 170					-		2026	2027	2028	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



**Division/Department:** Roads - Public Works Tax Funded Project ID: 4031918217 Category: Operations & Maintenance

**Project Name:** Bridge and Culvert Maintenance Ward(s): City Wide

Objective:

To perform preventative maintenance and capital rehabilitation works to structure elements that improves pedestrian and vehicular safety and extends the life of the structure (i.e. structure cleaning, railing system maintenance, painting, joint repairs, repairs to structural steel and

concrete, erosion control, drainage, vehicular and pedestrian hazards etc.).

Start Date: 2019

**Completion Date:** Status:

Block **Tangible Capital Asset:** No **Capital Budget Initiation:** 2019

**Program Type: Bridges & Structures** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	48,000		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	28,000
Total: Expenses	48,000		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	28,000
Net Cost	48,000	0	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	28,000
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	2,000		2,000										
Total: Financing Sources	2,000		2,000										
Funding Required	46,000	0	0	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	28,000

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

2019 Program Includes:

General bridge maintenance at various locations as identified in the Bridge Management System

- Annual Repairs of Reinforced Concrete Structures
- Annual Bridge Railing & Expansion Joint Maintenance

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031918218 **Category:** Structures

Project Name: OSIM Bridge and Culvert Inspections Ward(s): City Wide

Objective:

To perform visual inspections of the existing bridge and culvert network, on a biennial basis (i.e. every two years), and in some cases annually, as per the Ontario Structure Inspection Manual (OSIM). As per the MTO, municipalities are mandated to perform detailed visual inspections on all bridges and culverts >=3 metres in span, in accordance with OSIM. During even years, structures in the lower City, as well as railway and expressway related structures, will be inspected (i.e. 155 structures in 2016). During odd years, structures in the upper City, as well as outlying areas and rural areas, will be inspected (i.e. 210 structures in 2017).

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: No

**Capital Budget Initiation:** 

Program Type: Technical Studies &

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	7,750		310	310	310	310	310	310	310	310	310	310	4,650
Internal Resources/Staffing	750		30	30	30	30	30	30	30	30	30	30	450
Total: Expenses	8,500		340	340	340	340	340	340	340	340	340	340	5,100
Net Cost	8,500	0	340	340	340	340	340	340	340	340	340	340	5,100
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	340		340										
Total: Financing Sources	340		340										
Funding Required	8,160	0	0	340	340	340	340	340	340	340	340	340	5,100

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031918219 **Category:** Structures

Project Name: Structural Investigations and Reports Ward(s): City Wide

Objective:

To perform necessary additional detailed investigations on bridges and culverts in the City (approximately 5), as identified through current year's OSIM Structure Inspections (i.e. material condition surveys, underwater investigations, fatigue investigations, seismic investigations, load evaluations, monitoring of deformations, settlements, movements and cracks, rehabilitation/replacement alternatives, etc.).

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: No

Capital Budget Initiation: 2019

Program Type: Technical Studies &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	8,010		90	360	360	360	360	360	360	360	360	360	4,680
Internal Resources/Staffing	890		10	40	40	40	40	40	40	40	40	40	520
Total: Expenses	8,900		100	400	400	400	400	400	400	400	400	400	5,200
Net Cost	8,900	0	100	400	400	400	400	400	400	400	400	400	5,200
_													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										
Funding Required	8,800	0	0	400	400	400	400	400	400	400	400	400	5,200

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
	Γotal		

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031918342 **Category:** Bridge Rehabilitation

Project Name: Bridge 342 - Westover Rd, 245m n/o Highway No. 8 Ward(s): 13

Objective:

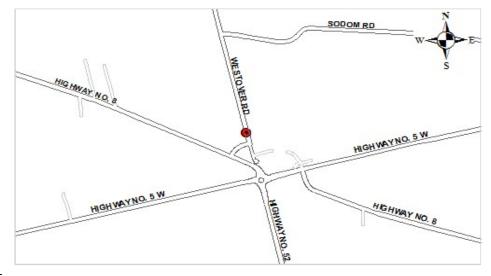
Based on the OSIM bridge inspection, it has been determined that the existing bridge has become deficient and is in need of rehabilitation to extend the asset's life and performance. This is intended to reduce the risk to public safety while maintaining continuity of the road network.

Start Date: 2019
Completion Date: 2022
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	700					700							
Consultant	130		130										
Design	150			150									
Internal Resources/Staffing	110		20	20		70							
Other Capital Expenditures	20		20										
Total: Expenses	1,110		170	170		770							
Net Cost	1,110	0	170	170	0	770	0	0		0 0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	170		170										
Total: Financing Sources	170		170										
Funding Required	940	0	0	170	0	770	0	0	(	0	) 0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	ıl		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031918433 **Category:** Bridge Rehabilitation

Project Name: Bridge 433 - Westbrook Road, 135m n/o Regional Rd 9A

Objective:

This bridge is situated along a Hamilton/West Lincoln shared boundary road. As per the "Joint Jurisdiction Highway Routine Maintenance and Repair Agreement", this bridge is maintained by West Lincoln. Capital works are to be cost-shared 50/50 between the Township of West Lincoln and the City of Hamilton. Based on West Lincoln's OSIM bridge inspection and additional investigations completed, it has been determined that the existing bridge structure has become deficient and is in need of rehabilitation to extend the asset's life and performance. This is intended to reduce the risk to public safety while maintaining continuity of the road network. West Lincoln will be administering the contract for bridge rehabilitation works. The allotted funding below, is for Hamilton's 50% cost-share of bridge rehabilitation works.

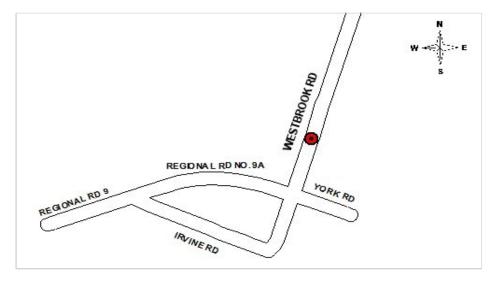
Ward(s): 11

Start Date: 2019
Completion Date: 2021
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2014

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	180				180								
Design	35		35										
Internal Resources/Staffing	25		5		20								
Total: Expenses	240		40		200								
Net Cost	240	0	40	0	200	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
• , ,		FIE 2019		2020	2021	2022	2023	2024	2023	2020	2021	2020	2029-43
From Operating Fund	40		40										
Total: Financing Sources	40		40										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031918975 **Category:** Rehabilitation Project

Project Name: MTO/City Cost Shared Service Rd Culverts Ward(s): 5, 10

Objective:

The MTO is completing culvert rehabilitations at various locations under the QEW between Centennial Parkway and east of Fifty Road. 11 of these structures (630m total length) extend beyond the QEW and under the Service Roads, falling under the City's jurisdiction. The City is to provide funding in order for the MTO to include the structural design and construction of the City owned sections of culverts under the MTO contract. Concrete repairs to 11 City owned portions of Culverts that extend underneath the Service Roads and QEW. Sections under the Service roads are owned by the City and sections under the QEW are owned by the MTO.

Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	5,000		2,000	3,000									
Total: Expenses	5,000		2,000	3,000									
Net Cost	5,000	0	2,000	3,000	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	2,000		2,000										
Total: Financing Sources	2,000		2,000										
rotal. I manoling obtaines	,												

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031919110 **Category:** Coordinated - Replacement Projects

Project Name: Barton - Parkdale to Talbot Ward(s): 4

Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement.

Start Date: 2019
Completion Date: 2021
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2012

Program Type: Replacement Program

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,640				1,640								
Design	90		90										
Internal Resources/Staffing	200		10	10	180								
Utilities Co-ordination	90			90									
Total: Expenses	2,020		100	100	1,820								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	690				690								
Total: Revenues	690				690								
Net Cost	1,330	0	100	100	1,130	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031919110 **Category:** Coordinated - Replacement Projects

Project Name: Barton - Parkdale to Talbot Ward(s): 4

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Т	otal		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031919111 **Category:** Coordinated - Replacement Projects

Project Name: Brampton - Parkdale to Strathearne Ward(s): 4

Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2016

Program Type: Replacement Program

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,050		1,050										
Internal Resources/Staffing	110		110										
Rates Policy	740		740										
Total: Expenses	1,900		1,900										

Rates Policy         740         740	Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Total: Revenues 740 740	Rates Policy	740		740										
	Total: Revenues	740		740										

Net Cost	1,160	0	1,160	0	0	0	0	0	0	0	0	0	(	j

Federal Gas Tax         1,044         1,044           From Operating Fund         116         116           Total: Financing Sources         1,160         1,160	Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
	Federal Gas Tax	1,044		1,044										
Total: Financing Sources 1.160 1.160	From Operating Fund	116		116										
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Total: Financing Sources	1,160		1,160										

Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.F.)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded Project ID: 4031919112 Category: Coordinated - Replacement Projects

**Project Name:** Brucedale - Upper Wentworth to Upper Sherman (Eastmount Neighbourhood) Ward(s):

Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement. The neighbourhood within which this street is located is scheduled as a future "Asset Preservation - Neighbourhood Resurfacing" project, however this street is not a candidate for resurfacing. This street requires reconstruction in advance of the overall neighbourhood resurfacing project.

**Start Date:** 2019 **Completion Date:** 2019 Status: Block **Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2016

7

									Program	Type:		Asset Prese	vation
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	960		960										
Design	100		100										
Internal Resources/Staffing	110		110										
Rates Policy	780		780										
Total: Expenses	1,950		1,950										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	780		780										

1101011005 (000 5)	iotai	110 2010	2010	2020	2021	2022	2020	2027	2020	2020	2021	2020	2020 40	
Rates Policy	780		780											
Total: Revenues	780		780											
Net Cost	1,170	0	1,170	0	0	0	0	0	0	0	0	0	0	1
·														1
Financing Sources (000's)	Total	Dro 2010	2010	2020	2021	2022	2022	2024	2025	2026	2027	2028	2020-42	

Federal Gas Tax         1,053	Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
	Federal Gas Tax	1,053		1,053										
Total: Financing Sources 1,170 1,170	From Operating Fund	117		117										
	Total: Financing Sources	1,170		1,170										

Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031919114 **Category:** Coordinated - Replacement Projects

Project Name: Cheever - Barton to Birge and Birge - Cheever to Wentworth Ward(s): 3

Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with sewer upgrades and watermain replacement.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2016

Program Type: Replacement Program

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	340		340										
Internal Resources/Staffing	40		40										
Rates Policy	240		240										
Total: Expenses	620		620										

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	240		240										
Total: Revenues	240		240										

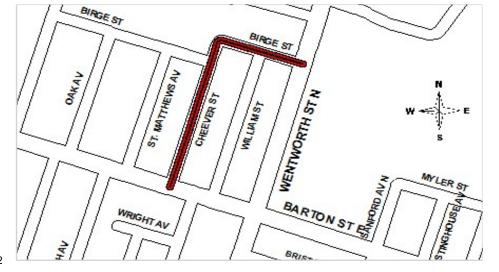
Net Cost	380	0	380	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

i manoning courses (666.5)	iotai	110 2010	2010	2020	2021	2022	2020	2024	2020	2020	202.	2020	2023 40
Federal Gas Tax	342		342										
From Operating Fund	38		38										
Total: Financing Sources	380		380										

Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031919115 **Category:** Coordinated - Replacement Projects

Project Name: Delana / Beland / Dunsmure Ward(s): 4

Objective: Start Date:

The roadway (Delena and Beland) has become structurally deficient and is in need of reconstruction. This project is to be coordinated with watermain replacement. Dunsmure Rd to be resurfaced only. This will improve the level-of-service, increase safety and reduce maintenance

costs. This project is to be partially funded by Ward 4 Area Rating funds.

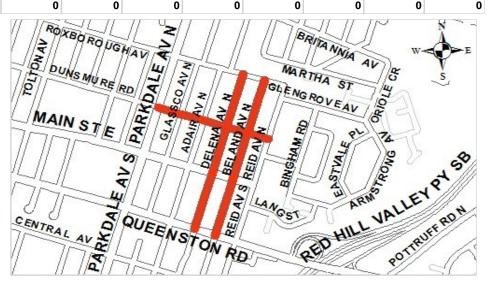
Start Date: 2019
Completion Date: 2021
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

**Program Type:** Asset Preservation

										. , , , ,			
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,350				2,350								
Design	90		90										
Internal Resources/Staffing	280		10	10	260								
Utilities Co-ordination	90			90									
Total: Expenses	2,810		100	100	2,610								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	930				930								
Total: Revenues	930				930								
Net Cost	1,880	0	100	100	1,680	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Area Rating	1,000				1,000								
From Operating Fund	100		100										
Total: Financing Sources	1,100		100		1,000								
Funding Required	780	0	0	100	680	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	al		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031919116 **Category:** Coordinated - Replacement Projects

Project Name: Haddon - Sterling to Marion Ward(s): 1

Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement. This project is a Ward 1 Councillor-priority project.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2018

Program Type: Replacement Program

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	480		480										
Internal Resources/Staffing	65	15	50										
Rates Policy	310		310										
Utilities Co-ordination	135	135											
Total: Expenses	990	150	840										

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	310		310										
Total: Revenues	310		310										

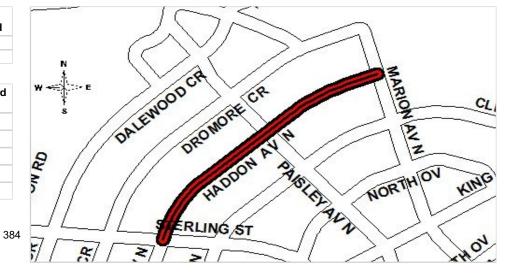
Net Cost	680	150	530	0	0	0	0	0	0	0	0	0	0

Financing Sources (000's) Total Pre 2019 2019 2020 2021 202	22 2023 2024 2025 2026 2027 2028 2029-4	3،
Federal Gas Tax 477 477		
From Operating Fund 53 53		
Total: Financing Sources 530 530		

Funding Required	150	150	0	0	0	0	0	0	0	0	0	0	(	)
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Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031919117 **Category:** Coordinated - Replacement Projects

Project Name: Parkdale - Burlington to north end & Steel City Court Ward(s): 4

Objective:

From Operating Fund

Staffing Impacts (F.T.E)

**Total: Financing Sources** 

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement and sewer upgrades.

245

2,450

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2017

Program Type: Replacement Program

0

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,230		2,230										
Internal Resources/Staffing	220		220										
Rates Policy	1,050		1,050										
Total: Expenses	3,500		3,500										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	1,050		1,050										
Total: Revenues	1,050		1,050										
Net Cost	2,450	0	2,450	0		0 0	0	0	0	0	0	0	0
										Ī		Ī	1
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	2,205		2,205										

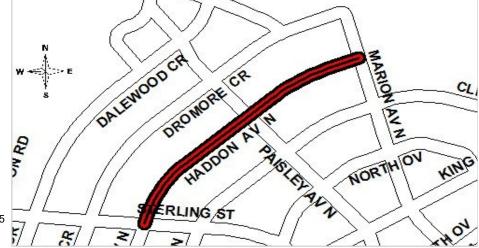
385

Funding Required	0	0	0		0	0	0	0	0	0	0	0
Operating Budget Impact:		:	2019	2020	2021 Onward			)	15	>		
Costs(Savings) (000's)									$\wedge \vee$			$\neg$

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

245

2,450



Division/Department: Roads - Public Works Tax Funded Project ID: 4031919118 Category: Coordinated - Replacement Projects

Project Name: Roxborough - Kenilworth to Strathearne (Homeside Neighbourhood)

Ward(s): 4

#### Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement. The neighbourhood within which this street is located is scheduled as a future "Asset Preservation – Neighbourhood Resurfacing" project, however this street is not a candidate for resurfacing. This street requires reconstruction in advance of the overall neighbourhood resurfacing project.

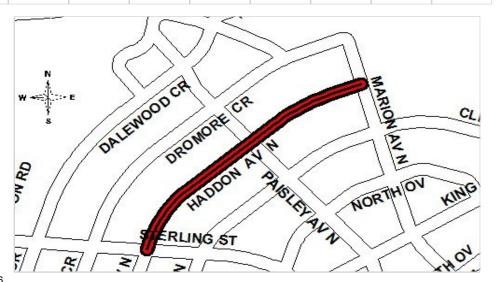
Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2016

Program Type: Asset Preservation

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,620			1,620									
Design	90		90										
Internal Resources/Staffing	190		10	180									
Total: Expenses	1,900		100	1,800									
r													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	700			700									
Total: Revenues	700			700									
Net Cost	1,200	0	100	1,100	0	0	0	0	O	(	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										
Funding Required	1,100	0	0	1,100	0	0	0	0	0	) (	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 403191919 **Category:** Coordinated - Replacement Projects

Project Name: Sheaffe / Park / Mulberry (Central Neighbourhood (North)) Ward(s): 2

Objective:

**Net Cost** 

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement.

1,800

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2018

0

0

Program Type: Asset Preservation

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,620		1,620										
Internal Resources/Staffing	180		180										
Rates Policy	910		910										
Total: Expenses	2,710		2,710										
					T.			1	1	1			
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Rates Policy	910		910										
Total: Revenues	910		910										

0

0

0

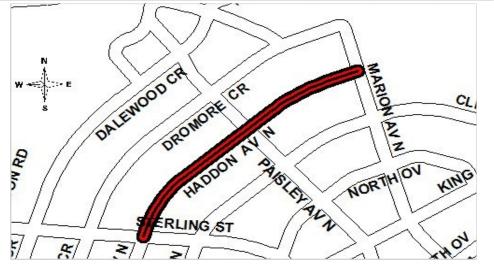
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	1,620		1,620										
From Operating Fund	180		180										
Total: Financing Sources	1.800		1.800										

Funding Required	0	0	0	0 (	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

1,800

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



0

0

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031921350 **Category:** Vehicles-New

Project Name: Fleet Additions - Roads O&M Ward(s): City Wide

Objective:Start Date:2019To fund fleet additions required to better maintain the expanding road network or to meet additional legislated requirements.Completion Date:

Fleet Additions Status: Block 19/21/23/25/27 - Equipment Upgrade Program Status: Yes 2019

Program Type: Road OPS Growth

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	1,300	300	200		200		200		200		200		
Total: Expenses	1,300	300	200		200		200		200		200		
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	245		49		49		49		49		49		
Dev Charges - Res-TCA	670	270	80		80		80		80		80		
Total: Revenues	915	270	129		129		129		129		129		
Net Cost	385	30	71	0	71	0	71	0	71	0	71	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	101	30	71										
Total: Financing Sources	101	30	71										
Funding Required	284	0	0	0	71	0	71	0	71	0	71	0	0

	Operating Budget Impact:	2019	2020	2021 Onward
(	Costs(Savings) (000's)			
5	Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Т	otal		

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031921960 **Category:** Vehicles-New

Project Name: Fleet Additions - Engineering Services - Construction Ward(s): City Wide

Objective:

To acquire vehicles for inpsections on Capital works projects. \$140k - purchase of 4 sport utility vehicles for staff that were hired in 2017 and 2018. To be funded equally from roads and rates budgets.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019

Program Type: Replacement Program

Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
5		5										
45		45										
50		50										
50	0	50	0	0	0		) 0	0	0	0	0	C
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
50		50										
50		50										
	5 45 <b>50</b> <b>50</b> <b>Total</b> 50	5 45 50 50 Total Pre 2019	5 5 45 45 50 50 50 Total Pre 2019 2019 50 50	5 5 45 45 50 50 50 Total Pre 2019 2019 2020 50 50	5 5 5 5 45 50 50 50 50 Total Pre 2019 2019 2020 2021 50 50	5 5 5 45 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	5	5     5       45     45       50     50       50     0     0     0     0     0     0       Total     Pre 2019     2019     2020     2021     2022     2023     2024       50     50     50     0     0     0     0     0	5     5       45     45       50     50       50     0       50     0       0     0 <t< td=""><td>5</td><td>5</td><td>5</td></t<>	5	5	5

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	8		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031941762 **Category:** Operations & Maintenance

Project Name: Yard Facility Maintenance and Improvement Program Ward(s): City Wide

Objective:

To provide minor upgrades/modifications to existing road yards as necessitated through legislation/city policies i.e. Occupational Health and Safety. Deliverables include: containment barriers, concrete pads, fencing, winter control material distribution requirements, drainage and

asphalt upgrades.

2019 Scope: site and building aesthetics, security/control access enhancements

Start Date: 2019

Completion Date: Status:

Block

Tangible Capital Asset:

No

Capital Budget Initiation:

2019

Program Type: Road Operations &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	3,800		200	150	150	150	150	150	150	150	150	150	2,250
Total: Expenses	3,800		200	150	150	150	150	150	150	150	150	150	2,250
Net Cost	3,800	0	200	150	150	150	150	150	150	150	150	150	2,250
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	200		200										
Total: Financing Sources	200		200										
Funding Required	3,600	0	0	150	150	150	150	150	150	150	150	150	2,250

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Category: **Division/Department:** Roads - Public Works Tax Funded Project ID: **Technical Services Projects** 4031949555

**Project Name:** QA-QC Service Contract Program Ward(s): City Wide

Objective:

Allocated funding to provide quality assurance and control for existing road rehabilitation and replacement contracts.

Start Date: 2019

**Completion Date:** Status:

Block No

**Tangible Capital Asset:** Capital Budget Initiation: Program Type:

2019 Replacement Program

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,500		140	140	140	140	140	140	140	140	140	140	2,100
Internal Resources/Staffing	250		10	10	10	10	10	10	10	10	10	10	150
Total: Expenses	3,750		150	150	150	150	150	150	150	150	150	150	2,250
Net Cost	3,750	0	150	150	150	150	150	150	150	150	150	150	2,250
Fire and the October (000le)	7-1-1	D	0040		0004	2000		0004	2005	2000	0007	2000	0000 40

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150		150										
Total: Financing Sources	150		150										
Funding Required	3.600	0	0	150	150	150	150	150	150	150	150	150	2.250

Funding Required	3,600	0	0	150	150	150	150	150	150	150	150	150	2,250

2021 Operating Budget Impact: 2019 2020 Onward Costs(Savings) (000's) Staffing Impacts (F.T.E)

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	ı		

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031951410 **Category:** Operations & Maintenance

Project Name: Roads - Small Equipment Replacement Ward(s): City Wide

Objective:

Annual replacement process to purchase small equipment based on lifecycle replacement formula. Purchase small equipment such as weedeaters, chainsaws, concrete saws, generators, pumps and compactors to replace existing equipment.

Start Date: 2019 Completion Date:

Status:

Block No

Tangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Road

Road Operations &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Equipment	1,150		50	50	50	50	50	50	50	50	50	50	650
Total: Expenses	1,150		50	50	50	50	50	50	50	50	50	50	650
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	1,150		50	50	50	50	50	50	50	50	50	50	650
Total: Revenues	1,150		50	50	50	50	50	50	50	50	50	50	650
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031955556 **Category:** Technical Services Projects

Project Name: Mapping Update Program Ward(s): City Wide

Objective:

Acquire updated air photos, update the City's Digital Terrain Model (DEM) and mapping of road edges, sidewalks, building footprints etc. This supports the study of Storm water issues, supports operating and capital programs, assists in land development reviews. Develop and Maintain Horizontal (Lat / Long) and Vertical (Elevation) control networks across the City to allow correct data integration and alignment of

ground based surveys with the City's mapping program.

Start Date: 2019

Completion Date: Status: Block

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2019

Program Type: Technical Studies &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	612	92	40		40		40		40		40		320
Design	8	8											
Total: Expenses	620	100	40		40		40		40		40		320
Net Cost	620	100	40	0	40	0	40	0	40	0	40	0	320
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	70	30	40										
Future Fund	70	70											
	140	100	40										
Total: Financing Sources	140												

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Division/Department: Roads - Public Works Tax Funded Project ID: 4031955622 Category: Transportation Planning

Project Name: Active Transportation Benchmarking Ward(s): City Wide

Objective:

The Active Transportation Benchmarking program collects pedestrian and cycling (i.e. active transportation) activity throughout the City along sidewalks, trails, and on-road bicycle routes etc. To create a screenline system of data for active transportation corridors. This program will be integrated with the traffic data management system and associated traffic data collection program. The data has many applications including,

design, maintenance, programs, public inquiries and monitoring/evaluating.

Start Date: 2019

Completion Date: Status:

Block

Tangible Capital Asset: No Capital Budget Initiation: 201

2019

Program Type: Technical Studies &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	750		30	30	30	30	30	30	30	30	30	30	450
Total: Expenses	750		30	30	30	30	30	30	30	30	30	30	450
Net Cost	750	0	30	30	30	30	30	30	30	30	30	30	450
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	30		30										
Total: Financing Sources	30		30										
Funding Required	720	0	0	30	30	30	30	30	30	30	30	30	450

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department: Technical Services Projects** Roads - Public Works Tax Funded Project ID: 4031955744 Category:

City Wide **Project Name:** TMP Modelling & Monitoring Ward(s):

Start Date: Objective:

Undertaking various studies to report back on effectiveness of policies. Undertake before and after studies and report on findings, collect and analyze user surveys, participate/contribute as part of collaborative (multi-jurisdictional) programs data collection programs, collaborate with goods movement industry to develop database and application of origin-destination data

**Completion Date:** Status: Block

**Tangible Capital Asset:** No Capital Budget Initiation: 2019

Program Type: Technical Studies &

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	890		80	80	50	50	30	30	30	30	30	30	450
Total: Expenses	890		80	80	50	50	30	30	30	30	30	30	450
Net Cost	890	0	80	80	50	50	30	30	30	30	30	30	450
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	80		80										
Total: Financing Sources	80		80										
Funding Required	810	0	0	80	50	50	30	30	30	30	30	30	450

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031955878 **Category:** Annual Projects

Project Name: Hamilton Public Bike Share Expansion Planning Ward(s): City Wide

Objective:

Undertake a business plan to expand the public bike share network to Wards, 4, 6, 7, and 8, 9 including potential phasing of expansion) to include capital and operating costs, cost recovering mechanisms.

Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Technical Studies &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	135		90	45									
Internal Resources/Staffing	15		10	5									
Total: Expenses	150		100	50									
Net Cost	150	0	100	50	0	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
	Γotal		

Division/Department: Roads - Public Works Tax Funded Project ID: 4031955916 Category: Transportation Planning

Project Name: Complete Liveable Better Streets Manual Ward(s): City Wide

Objective:

Following the approval of the City-Wide Transporation Master Plan (2017) prepare the Complete Liveable Better Streets Manual for designing and construction of future roadways in the City.

and construction of future roadways in the City.

Tangible Capi

Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2018

Program Type: Technical Studies &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	300		250	50									
Total: Expenses	300		250	50									
Net Cost	300	0	250	50	0	0	0	0	(	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	250		250										
Total: Financing Sources	250		250										
		_	_		_	-	_	_		_	_	_	
Funding Required	50	0	0	50	0	0	0	0	(	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031955940 **Category:** Traffic - Community Traffic

Project Name: Transportation Tomorrow Survey Ward(s): City Wide

For the City of Hamilton to continue participation in the GTHA Transportation Tomorrow Survey (TTS) to gather key data on transportation network patterns travel behaviour required for transportation modeling, forecasting and studies. These funds are the City's contribution prorated along with other GTHA municipalities.

Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Traffic Study/Master

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	1,165		35	35	105	45	45	45	45	45	45	45	675
Internal Resources/Staffing	125		5	5	15	5	5	5	5	5	5	5	65
Total: Expenses	1,290		40	40	120	50	50	50	50	50	50	50	740
Net Cost	1,290	0	40	40	120	50	50	50	50	50	50	50	740
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	40		40										
Total: Financing Sources	40		40										
Funding Required	1,250	0	0	40	120	50	50	50	50	50	50	50	740

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			

#### Comments:

The TTS data is gathered and published every five (5) years and the data is used as input to the City's transportation model and transportation MP activities. This survey provides details on travel patterns and modal splits across the GTHA and beyond. The City's contributions are spread over multiple years. The information obtained through the TTS are utilized by a variety of Sections/Departments including Traffic, Planning and Public Health as well as Transportation Planning. The amount reflects the current and forecast funding from the City as a result of the MTO's new reduced-funding arrangement with particular municipalities. These funds also contribute to a new program initiated in 2012 to create a GTHA Transportation Modelling Group (TMG) to support continued research and development of a standardised modeling approach that will allow for the contribution and sharing of transportation models at the provincial, regional and local level, that is currently not available.

Division/Department: Roads - Public Works Tax Funded Project ID: 4031955944 Category: Transportation Planning

Project Name: Transportation EA - Hwy 56 - Rymal to Binbrook Ward(s): 11

Objective:

To undertake a Schedule "C" EA for transportation needs for Highway 56 from Rymal Road (Elfrida) to Binbrook. The results of the EA will determine potential reconstruction needs and timing. Upon completion of the Highway 56 EA and public engagement process the appropriate steps will be initiated regarding road infrastructure needs, traffic needs, pedestrians and cycling facilities potentially as a separated multi-use trail adjacent to Highway 56.

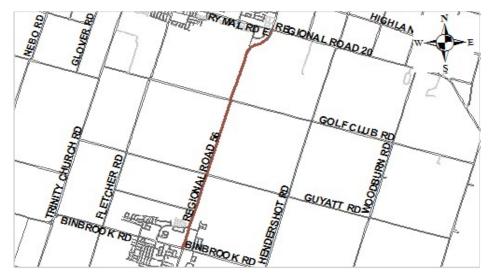
Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019

Program Type: Traffic Study/Master

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	150		150										
Total: Expenses	150		150										
Net Cost	150	0	150	0	0	0	0	0	(	0	0	0	
Г													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150		150										
Total: Financing Sources	150		150										
Funding Required	0		0	0	0	0	0	0	(	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



Division/Department: Roads - Public Works Tax Funded Project ID: 4031955946 Category: Transportation Planning

Project Name: Kenilworth - Barton to Main - Detailed Design 4

Objective:

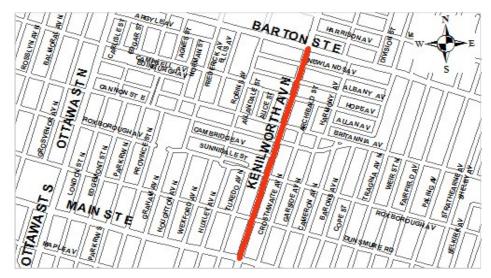
Undertake the detailed design of Kenilworth - Barton to Main based on the completed Functional Traffic Review.

Start Date:2019Completion Date:2020Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	550			550									
Design	150		150										
Total: Expenses	700		150	550									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	150		150										
Total: Revenues	150		150										
Net Cost	550	0	0	550	0	0	0	0	0	0	0	0	0
Funding Required	550	0	0	550	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031955962 **Category:** Technical Services Projects

Project Name: Road Network Pavement Inspection Ward(s): City Wide

Objective:

To conduct a network-wide detailed pavement condition inspection of the City's approximately 3000 kilometres of road infrastructure. Results of the inspections to be utilized for reporting and for prioritization of future capital road rehabilitation projects.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Technical Studies &

						I	1		I				
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	400		400										
Internal Resources/Staffing	50		50										
Total: Expenses	450		450										
Net Cost	450	0	450	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	450		450										
Total: Financing Sources	450		450										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tot	al		

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031955963 **Category:** Plans/Studies

Project Name: IoT & Smart Cities Street Lighting Strategy Development Ward(s): City Wide

Objective:

Develop a strategy/approach for implementing Internet of Things (IoT) and/or Smart Cities technologies across the street lighting infrastructure inclusive of conceptual testing/piloting. Connection to the Digital Master Plan (upon completion) and any other related initiatives outside of Engineering Services: Geomatics and Corridor Management such as the Mayor's Intelligent Communities Taskforce and CityLAB.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Street Lights

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
	Total	110 2013		2020	2021	LULL	2023	2024	2023	2020	2021	2020	2023-43
Construction	50		50										
Consultant	100		100										
Total: Expenses	150		150										
Net Cost	150	0	150	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	150		150										
Total: Financing Sources	150		150										
Funding Required	0	0	0	0	0	0	·   0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

Division/Department: Roads - Public Works Tax Funded Project ID: 4031955985 Category: Transportation Planning

Project Name: Highway 403 Connections Study Ward(s): City Wide

Objective:

Undertake a review of impacts associated with municipal road connections with Highway 403 and identify opportunities to improve connectivity to improve traffic condtions in the lower City between Aberdeen and York Road.

Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Technical Studies &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	160		25	135									
Internal Resources/Staffing	20		5	15									
Total: Expenses	180		30	150									
Net Cost	180	0	30	150	0	0	0	) 0	0	0	0	0	
1101 0001	100			100				,					
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	30		30										
Total: Financing Sources	30		30										
Funding Required	150	0	0	150	0	0		0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
	Γotal		

Division/Department: Roads - Public Works Tax Funded Project ID: 4031955986 Category: Transportation Planning

Project Name: Multi-modal Level-of-Service (MMLOS) Policy and Transportation Impact Study Guidelines Update Ward(s): City Wide

Objective:

Creation of Multi-modal Level-of-Service (MMLOS) Policy to guide decision-making and facilitate implementation and prioritization of complete-livebale better streets. This policy will be integrated into an update of the transportation impact study guidelines. Training modules will be developed to inform staff and the development community at the conclusion of the study.

Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Technical Studies &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	140		115	25									
Internal Resources/Staffing	20		15	5									
Total: Expenses	160		130	30									
	400		400										
Net Cost	160	0	130	30	0	0	(	) (	) (	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	130		130										
Total: Financing Sources	130		130										
								. 1					
Funding Required	30	0	0	30	0	0	0	) (	) (	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
	Γotal		

Division/Department: Roads - Public Works Tax Funded Project ID: 4031955987 Category: Transportation Planning

Project Name: Road Classification Harmonization Study and R-O-W Review Ward(s):

Objective:

Undertake a review of road classification system and integration/harmonization with complete-livable-better streets terminology and Official Plan terminology. This review will also incorporate a review of the right-of-way requirements associated with road classifications, servicing and operating requirements and application in studies and development reviews.

Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

City Wide

Program Type: Technical Studies &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	165		75	90									
Internal Resources/Staffing	15		5	10									
Total: Expenses	180		80	100									
Net Cost	180	0	80	100	0	0	0	0	0	0	0	0	
l.													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	80		80										
Total: Financing Sources	80		80										
Funding Required	100	0	0	100	0	0	0	0		0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031957944 **Category:** Technical Services Projects

Project Name: 18-055 PW Asset Management (PW-AM) System Evaluation Ward(s): City Wide

Objective:

This project focusses on implementing an optimized number of asset management system(s) for use by all divisions within Public Works. Following a positive outcome from Phase 1 of this project, Phase 2 (detailed review, business case & approvals) and Phase 3 (Project team setup & implementation) will commence in 2019. Note: Phase 1 = evaluation of current business & functional requirements, fit-gap analysis, summary of potential scenarios and initial business case.

Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Program Type: Computer Technology

[													
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	435		435										
Other Capital Expenditures	315		315										
Total: Expenses	750		750										
Net Cost	750	0	750	0	0	0	0	0	0	0	0	0	
Net Cost	750	U	750	U	U	· U		, U	U	U	U	U	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	750		750										
Total: Financing Sources	750		750										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	
runung Nequired	U	U	ı U	U	U	'  U		' U	U	U	U	U	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Division/Department: Roads - Public Works Tax Funded Project ID: 4031980783 Category: Environmental Assessment Projects

Project Name: Glancaster Road Class EA (Garner to Dickenson) (AEGD) Ward(s): 11, 12, 14

Objective:

Recommendations from AEGD Transportation Master Plan to complete Phases 3 and 4, Schedule C; road widening from 2 to 4 lanes from

Garner Road to Dickenson Road

2014 DC Background Study Item, 85% Growth

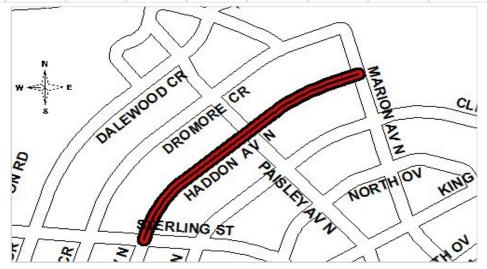
Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2018

Program Type: Development

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Environmental Assesments	500		500										
Internal Resources/Staffing	190		190										
Total: Expenses	690		690										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	293		293										
Dev Charges - Res-TCA	294		294										
Total: Revenues	587		587										
Net Cost	103	0	103	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	103		103										
Total: Financing Sources	103		103										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031980940 **Category:** Development Projects

Project Name: New Traffic Signal - Garner @ Hwy 6 Ward(s): 12

380

Objective:

New traffic signal on Garner Road at Hwy 6 to service the Garner Neighbourhood.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Program Type: Traffic Signals

									og. a	. , po.		Trainio Oigila	
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	350		350										
Design	50		50										
Total: Expenses	400		400										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	190		190										
Dev Charges - Res-TCA	190		190										

Net Cost	20	0	20	0	0	0	0	0	0	0	0	0	0
E: : 0 (000!)		D 0040	0040		0004								0000 40

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	20		20										
Total: Financing Sources	20		20										

Funding Required 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0	0
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Operating Budge	t Impact:	2019	2020	2021 Onward
Costs(Savings) (0	00's)			
Staffing Impacts (	F.T.E)			

380

Total: Revenues

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031980941 **Category:** Development Projects

Project Name: New Traffic Signal - Dundas at Pamela/Riverwalk Ward(s): 15

Objective:

Staffing Impacts (F.T.E)

New traffic signal on Dundas Street at Pamela/Riverwalk. (25T200513)

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Program Type: Traffic Signals

ı													
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	200		200										
Design	30		30										
Total: Expenses	230		230										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	110		110										
Dev Charges - Res-TCA	110		110										
Total: Revenues	220		220										
							-						
Net Cost	10	0	10	0	0	0	0	0	C	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	10		10										
Total: Financing Sources	10		10										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Budget Impact:			2019	2020	2021 Onward			10	7/				
Costs(Savings) (000's)									//	//		\	

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031980942 **Category:** Development Projects

Project Name: New Traffic Signal - Dundas at Mallard Trail/Springcreek Ward(s): 15

Objective:

New traffic signal on Dundas Street at Mallard Trail/Springcreek. (25T200513)

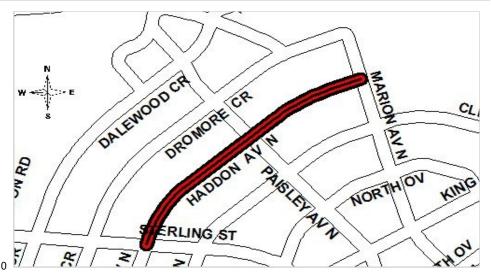
Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Program Type: Traffic Signals

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	200		200										
Design	30		30										
Total: Expenses	230		230										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	110		110										
Dev Charges - Res-TCA	110		110										
Total: Revenues	220		220										
Net Cost	10	0	10	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	10		10										
Total: Financing Sources	10		10										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tot	al		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031980951 **Category:** Development Projects

**Project Name:** Springbrook Ave (Phase 2) - Regan to Garner **Ward(s)**: 12

Objective:

Urbanization of Springbrook Avenue to an urban standard from Garner Road to Lockman Drive. Construction will be in conjunction with the new development.

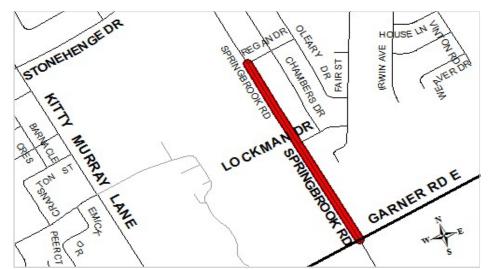
Start Date: 2019
Completion Date: 2020
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2018

Program Type: Development

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,000		1,500	1,500									
Total: Expenses	3,000		1,500	1,500									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	1,277		637	640									
Dev Charges - Res-TCA	1,278		638	640									
Total: Revenues	2,555		1,275	1,280									
Net Cost	445	0	225	220	C	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	225		225										
Total: Financing Sources	225		225										
Funding Required	220	0	0	220	C	0	C	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031980985 **Category:** Development Projects

Project Name: Miller Drive urbanization - Anson to Garden Ward(s): 12

Objective:

**Net Cost** 

Improve existing road to an urban standard in conjunction with the re-development of the former school site. (25T201606)

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Program Type: Development

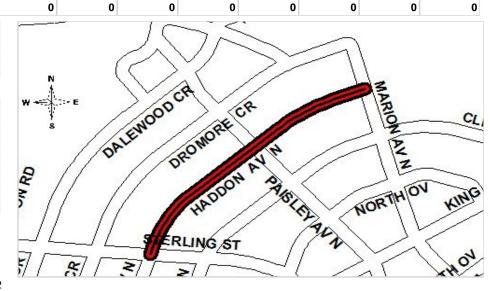
										71.			
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	490		490										
Design	80		80										
Total: Expenses	570		570										
					1								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	270		270										
Dev Charges - Res-TCA	270		270										

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	30		30										
Total: Financing Sources	30		30										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Total: Revenues

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4031980988 **Category:** Development Projects

Project Name: Fruitland Road By-pass - Barton to Hwy 8 Ward(s): 10

Objective:

New 4 lane road in accordance with Class EA. 2014 DC Background Study Item 43, 85% Growth

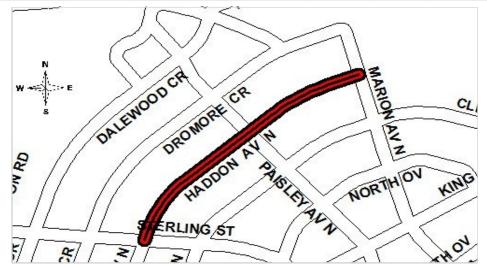
Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2017

Program Type: Development

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,960		3,960										
Design	790		790										
Internal Resources/Staffing	530		530										
Total: Expenses	5,280		5,280										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non Res DEBT	2,244		2,244										
Dev Charges - Res DEBT	2,244		2,244										
Total: Revenues	4,488		4,488										
Net Cost	792	0	792	0	(	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	792		792										
Total: Financing Sources	792		792										
Funding Required	0	0	0	0	(	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	al		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4041610018 **Category:** Corridor Control

Project Name: Low-Wattage Street Lighting LED Replacement

Ward(s): City Wide

Objective:

City-wide replacement of all low-wattage street lights (70W, 100W, 150W & 200W) with LED street lights. The existing HPS street lights are quickly nearing end-of-life and this project will off-set increasing operating costs, reduced service levels and decrease electricity consumption by approximately 50%. Complete replacement of approximately 28,000 low-wattage HPS street lights (70W, 100W, 150W & 200W) to LED. Phase 2 of the 2015 High wattage street light incentive project.

Start Date: 2016
Completion Date: 2021
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016

Program Type: Street Lights

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	8,420	7,920	500										
Design	780	780											
Total: Expenses	9,200	8,700	500										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Provincial Grants/Subsidies	2,490	1,990	500										
Total: Revenues	2,490	1,990	500										
Net Cost	6,710	6,710	0	0		0 0		) (		0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	4,300	4,300											
Total: Financing Sources	4,300	4,300											
Funding Required	2,410	2,410	0	0		0 0		) (	) 0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	(600)		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Division/Department: Roads - Public Works Tax Funded Project ID: 4041910004 Category: Operations & Maintenance

Project Name: Escarpment Slope & Appurtenance Stabilization Program Ward(s): City Wide

Objective:
Minor Pohabilitation/Popurfacing work (required to maintain public sefety) on the apparament due to natural gracien process or guidden level.

Minor Rehabilitation/Resurfacing work (required to maintain public safety) on the escarpment due to natural erosion process or sudden local escarpment failure.

Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Start Date:

**Completion Date:** 

Program Type: Road Operations &

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	24,000		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	14,000
Total: Expenses	24,000		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	14,000
Net Cost	24,000	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	14,000
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	546		546										
From Operating Fund	454		454										
Total: Financing Sources	1,000		1,000										
Funding Required	23,000	0	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	14,000

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Comments:

2019 Scope:

Perform rock slope hazard remediation works based on criticality rating.

Detailed Scope of Work includes but is not limited to: Escarpment inspections; Slope Rock scaling and slope stabilization activities: Design and installation of rockfall protection systems Rockfall protection system maintenance; Maintenance and/or enhancement of rockfall catchment areas (ditch); and, Slope drainage evaluation and remediation.

Currently, there are 17 accesses identified Citywide.

**Division/Department:** Roads - Public Works Tax Funded Project ID: 4041910017 Category: Corridor Control

**Project Name:** Street Lighting Capital Program Ward(s): City Wide

Objective:

To provide capital street lighting improvements such as spot upgrades on residential streets and alleys; upgrading deficient existing installations; repair of old and leaning poles; replacement of decorative lighting fixtures and group relamping.

Start Date: 2019 **Completion Date:** 

Status: Block **Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2019

**Program Type:** Street Lights

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	8,200		500	350	350	350	350	350	350	350	350	350	4,550
Total: Expenses	8,200		500	350	350	350	350	350	350	350	350	350	4,550
		_											
Net Cost	8,200	0	500	350	350	350	350	350	350	350	350	350	4,550
Г													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	500		500										
Total: Financing Sources	500		500										
Funding Required	7,700	0	0	350	350	350	350	350	350	350	350	350	4,550

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

2019 Scope Includes:

- TB McQuesten Heritage lantern rehead High-wattage solar LED pilot

- James/John underpass lighting design
  Burlington St/Nikola Tesla SL meter conversion design
- Stoney Creek SL pole upgrades
- Concrete SL pole inspection program
- Ongoing and program specific consultant support
- Miscellaneous (infill and reconstruction) SL projects

**Division/Department:** Roads - Public Works Tax Funded Project ID: 4041910417 Category: Operations & Maintenance

**Project Name:** Retaining Wall Rehabilitation Program Ward(s): City Wide

Start Date: 2019 Objective: **Completion Date:** To perform rehabilitation and/or the replacement of minor retaining walls situated upon road allowances throughout the City, reducing

maintenance costs, liability risks and extending the service life of the asset where possible.

\$500k - repair/replacement at various locations as identified in the retaining wall condition assessments

\$200k - emergency and/or unexpected in year failures \$150k - 1/3 of annual Condition Assessment Program

**Tangible Capital Asset: Capital Budget Initiation:** 2019

Block

Nο

Status:

**Program Type:** Road Operations &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	20,900		850	850	900	900	900	950	950	700	700	880	12,320
Total: Expenses	20,900		850	850	900	900	900	950	950	700	700	880	12,320
Net Cost	20,900	0	850	850	900	900	900	950	950	700	700	880	12,320
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	850		850										
Total: Financing Sources	850		850										
Funding Required	20.050	0	-	850	900	900	900	950	950	700	700	880	12,320

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

- RW0520 Lawrence Rd, 78m west of Kenilworth Ave S: Rehabilitate and replace railing (Ward 4)
- RW0020 Joya Pl, 10m south of Mercer St. E/S (18 Mercer St): Replace with Gravity Retaining Wall (Ward 13)
- RW0049 Mohawk Rd, 165m east of Old Mohawk Rd. N/S west of RW0050 (1281 Mohawk Rd): Replace with Gravity Retaining Wall (Ward 12)
- RW0138 Mercer St, 75m east of Joya Pl. S/S (8 Mercer St): Replace with Gravity Retaining Wall (Ward 13)
- RW0447 Weirs Lane, 392m north of Johnston Ave W/S: Replace with Post and Panel System (Ward 13)
- RW0185 Mohawk Road East, 69m west of Warren Av N/S (73 Mohawk Rd E): Replace with Gravity Retaining Wall (Ward 7)
- RW0258 Fennell Ave E, 25m west of Upper Wentworth St S/S (522 Fennell Ave E): Replace with Gravity Retaining Wall (Ward 7)
- RW0260 East 25th Street, 20m north of Fennell Av E W/S: Replace with Gravity Retaining Wall (Ward 7)
- RW0488 Hunter St E, 43m west of Ferguson Ave. S/S (100 Ferguson Av S): Replace with Curb / Gravity Retaining Wall (Ward 2)

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4041917384 **Category:** Operations & Maintenance

Project Name: Guide Rail Replacement Program Ward(s): City Wide

Objective: Start Date

To ensure guide rail systems in the City conform to existing regulations and standards. Funding will be used for the replacement of guide rail that is substandard and/or damaged through hit and run incidents as emergency repairs, thereby reducing liability and increasing public safety.

2019 Scope:

Post and wire upgrades to steel beam

Continued upgrades of deficient guiderails throughout the city.

Start Date: 2019

**Completion Date:** 

Status:

Block Yes

Tangible Capital Asset: Capital Budget Initiation:

2019

Program Type:

Road Operations &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	9,200		400	400	400	400	400	400	400	400	400	400	5,200
Total: Expenses	9,200		400	400	400	400	400	400	400	400	400	400	5,200
Г													
Net Cost	9,200	0	400	400	400	400	400	400	400	400	400	400	5,200
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	400		400										
Total: Financing Sources	400		400										
Funding Required	8,800	0	0	400	400	400	400	400	400	400	400	400	5,200

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Division/Department: Roads - Public Works Tax Funded Project ID: 4041941963 Category: Operations & Maintenance

Project Name: Brock Rd and Rockton Yard Improvements Ward(s): 13

Objective:

Update and renovate Brock/Rockton Yards to accommodate additional staff from Rockton closure with AMC contractors having to be housed in Rockton Yard as per MTO closure of Peters Corners to City of Hamilton. Update building to current standards including accommodations, windows, doors, lighting, electrical, etc. Need to update to standards.

Completion Date: 2020
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019

Start Date:

Program Type: Road Operations &

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	200		150	50									
Total: Expenses	200		150	50									
Net Cost	200	0	150	50	0	0	0	0		0	0	0	
1													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	150		150										
Total: Financing Sources	150		150										
Funding Required	50	0	0	50	0	0	0	0		0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

2019

Brock Rd - install concrete floor (update from gravel floor). Insulate quonset hut, overhead door, lights and heaters upgrade for quonset hut, cistern update.

Rockton - Install GFI receptacles, brine tank storage area, electrical upgrade.

2020

Coordinated yard improvement with Facilities.

**Division/Department:** Roads - Public Works Tax Funded Operations & Maintenance Project ID: 4041951960 Category:

**Project Name:** Road Operations Weigh Scales City Wide Ward(s):

Objective:

To install weigh scales at various yards. Includes set up, purchase and installation of portable scales for better material loading/tracking and inventory control. A total of eight scales to be installed; two in 2019 (Wentworth & Rymal yards); three in 2020 (Jones, Ottawa & Brock yards) and three in 2021 (Dundas, Shaver and Binbrook yards).

Start Date: 2019 **Completion Date:** 2021 Status: Block **Tangible Capital Asset:** No Capital Budget Initiation: 2019

Program Type: Road Operations &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	400		100	150	150								
Total: Expenses	400		100	150	150								
Net Cost	400	0	100	150	150	0	0	0	0	0	0	0	C
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
HRPI Dividend	100		100										
Total: Financing Sources	100		100										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4241709201 **Category:** Area Rating Capital Reinvestment

Project Name: Area Rating - Ferguson - Simcoe to Burlington Ward(s): 2

Objective:

The roadway has become structurally deficient and is in need of reconstruction. This will improve the level-of-service, increase safety and reduce maintenance costs. This project is to be coordinated with watermain replacement. Project to be partially funded from Ward 2 Area Rating Reserve and Council Priority Minor Maintenance (4031611602).

Start Date: 2017
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2017

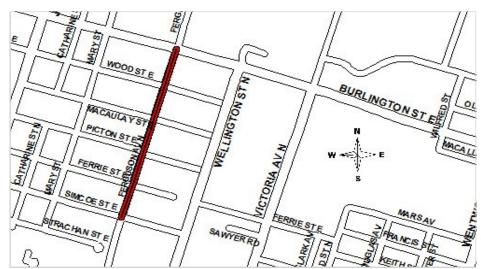
Program Type: Replacement Program

									_	• •		•	•
Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	1,100		1,100										
Design	150	150											
Utilities Co-ordination	150	150											
Total: Expenses	1,400	300	1,100										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	1,100		1,100										
Total: Revenues	1,100		1,100										

Net Cost	300	300	0	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Area Rating	300	300											
Total: Financing Sources	300	300											
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4241809305 **Category:** Traffic - Operations & Engineering

Project Name: Pedestrian Crossing - Victoria Ave N at Copeland Ward(s): 3

Objective:

Installation of a Pedestrian Crossing at Victoria Avenue North at Copeland Avenue. As per item 7.10 that was approved by City Council at the July 13, 2018 Council meeting. Funding for this pedestrian crossing is from Ward 3 Capital Reserve account 108053.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	75		75										
Total: Expenses	75		75										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	75		75										
Total: Revenues	75		75										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded Project ID: 4661720721 Category: Safety

**Project Name:** Pedestrian Crossovers Ward(s): City Wide

Objective:

Installation of pedestrian crossovers to provide pedestrian right of way over vehicles and improve the safety of pedestrians crossing the road as per Provincial Bill 31. The installation of pedestrian crossovers as prioritized by Traffic Engineering.

Start Date: 2017 **Completion Date:** 2021 Status: Block **Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2017 **Program Type:** Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,600	700	300	300	300								
Total: Expenses	1,600	700	300	300	300								
Г													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Red Light Camera	1,600	700	300	300	300								
Total: Revenues	1,600	700	300	300	300								
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
For diam Boundard	•	•	•	•	•	•		•	•			•	
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

2019 Scope:

\$ 25,000 - Sherman Access at Wentworth Stairs - type C (Ward 3/6)

\$ 20,000 – Millen Rd at Shoreview Place – Type B (Ward 10)

\$ 30,000 - Concession St at East 33rd - Type B (Ward 6)

\$ 20,000 - Kitty Murray at Belfort Terrance - Type C (Ward 12)

\$ 25,000 - Bay Street at Mulberry St- Type B (Ward 2)

\$ 40,000 – Wentworth St at Mars St – Type B (Ward 12)

\$ 75,000 – Wilson St at McClure Roundabout 4 – Type D, 4 - Type C (Ward 12)

\$ 20.000 - Old Ancaster Rd at Rail Trail - Type D to Type B (Ward 13)

\$ 20,000 - Limeridge Rd at Annunciation School - IPS removal, Type B (Ward 8)

\$ 25,000 – King Street at Green Forest Dr – Type B (Ward 10)

\$300,000

**Division/Department:** Roads - Public Works Tax Funded

**Project ID:** 4661720722

Category: Repairs

**Project Name:** 

Overhead Sign Structure

Ward(s): City Wide

Objective:

To inspect and repair overhead sign structures on Burlington Street, Nikola Tesla Blvd, Lincoln Alexander Parkway, Red Hill Valley Parkway and Claremont Access and other areas in the City.

Start Date: 2017
Completion Date: 2021
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2017
Program Type: Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,000	200	200	300	300								
Consultant	100	100											
Total: Expenses	1,100	300	200	300	300								
Net Cost	1,100	300	200	300	300	0	0	0	0	0	0	0	
not occi.	1,100	000	200	555									
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	200		200										
Total: Financing Sources	200		200										
Funding Required	900	300	0	300	300	0	0	0	0	0	0	0	C

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661817124 **Category:** Transportation Planning

Project Name: On Street Bike Facilities Ward(s): City Wide

Objective:

To create and improve cycling infrastructure through the implementation and maintenance of on and off-road paths, lanes, signed routes and cycling infrastructure. To promote commuter cycling through initiatives such as maps, public consultation and advertising. Projects will be defined by the Cycling Master Plan. The addition of cycling lanes and bike shoulders support the strategic initiative of making Hamilton a greener and healthier City in which to live. Cycling funding levels were suggested in City-wide Transportation Master Plan and Rapid Ready Report.

Motion 7.7, Council: February 28, 2018

Amendment to Item 9 of Public Works Committee Report 17-010 #f:

Start Date:	2018
Completion Date:	2020
Status:	Block
Tangible Capital Asset:	Yes
Capital Budget Initiation:	2018

Program Type: Transportation Systems

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Bike Lane - Construction	3,735	3,735											
Construction	900	300	300	300									
Total: Expenses	4,635	4,035	300	300									
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	200		200										
Provincial Grants/Subsidies	3,708	3,708											

Net Cost	727	327	100	300	0	0	0	0	0	0	0	0	0	
Total: Revenues	3,908	3,708	200											
1 Tovillolal Grafits/Gubsicies	3,700	3,700												

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	127	27	100										
Total: Financing Sources	127	27	100										
Funding Required	600	300	0	300	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	73		
Staffing Impacts (F.T.E)	.5		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
То	tal		

#### Comments:

2019 Planned Project installs:

Hunter St

King St/RHVP (Lawrence to Pottruff)

Hatt/ Creighton

Claremont Access (West 5th to Hunter)

West 5th (Claremont Access to Mohawk College)

Charlton Ave (James to Ferguson)

Limeridge (Bonaventure/ Garth to West 5th/ Hawkridge)

Bike Parking

Bike Racks on HSR fleet

2020 Project
Barton St (RHVP to Centennial)
Hwy 8 (King to Dewitt)
Kitty Murray
Stonehenge
Bike Parking
Bike Racks on HSR fleet

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661820821 **Category:** Traffic

Project Name: New Traffic Signal - Drakes @ North Service Rd Ward(s): 10

Objective:

To install new full and pedestrian traffic signal to enhance road safety and right of way control. Funded from development charges.

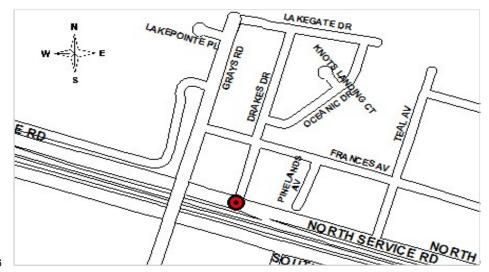
Start Date:2018Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2018

Program Type: Traffic - Growth

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	350	80	270										
Total: Expenses	350	80	270										
1													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	128		128										
Dev Charges - Res-TCA	129		129										
Total: Revenues	257		257										
Net Cost	93	80	13	0	(	) 0		0	0	0	0	0	0
L													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	13		13										
Total: Financing Sources	13		13										
Funding Required	80	80	0	0	(	0	(	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	30		
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661915820 **Category:** Corridor Control

Project Name: Traffic Counts Program Ward(s): City Wide

Objective:

To fund the collection of traffic volume information across the city required for both short and long-range planning, for response to neighbourhood and arterial traffic concerns and for the city-wide Traffic Signal Retiming projects. Data will also be used for higher order transit evaluations, safety studies, Municipal Act classifications, prioritization of Capital projects and other special projects.

Start Date: 2019 Completion Date:

Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	3,840	240	300	150	150	150	150	150	150	150	150	150	1,950
Total: Expenses	3,840	240	300	150	150	150	150	150	150	150	150	150	1,950
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	190	190											
Total: Revenues	190	190											
-													
Net Cost	3,650	50	300	150	150	150	150	150	150	150	150	150	1,950
Г							1						
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	350	50	300										
Total: Financing Sources	350	50	300										
		-	-										
Funding Required	3,300	0	0	150	150	150	150	150	150	150	150	150	1,950

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661916102 **Category:** Traffic - Operations & Engineering

Project Name: Traffic Calming Ward(s): City Wide

Objective:

To implement traffic calming devices to assist in physical altering driver behaviour at identified locations throughout the City of Hamilton to create safer streets for both pedestrians, cyclists and motorists.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	350		350										
Total: Expenses	350		350										
Net Cost	350	0	350	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	350		350										
Total: Financing Sources	350		350										
Funding Required	0	0	0	0	0	0	0	) 0	0	_	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920001 **Category:** Traffic - Operations & Engineering

Project Name: ATMS – Advanced Traffic Management System Ward(s): City Wide

Objective: Start Date:

Consolidation of existing projects – Traffic Signal Communications System Modernization Program, Video Detection and Intelligent Transportation System and Traffic Signal Electrical Infrastructure Improvements Program. The advanced traffic management system will upgrade and modernize the traffic signal communication and information systems, integrating the new Traffic Management Centre with the new on street electronics, local control systems, software and technologies. This will be achieved by a four part initiative: 1) communication systems upgrades, 2) revised signal timings; 3) technological improvements such as video detection and 4) upgrading of the centralized control system. 2019 works include the installation of cameras and communication equipment to 100 signals.

Completion Date:
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019
Program Type: Traffic

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	14,950		2,250	900	1,000	1,000	500	500	500	400	400	500	7,000
Total: Expenses	14,950		2,250	900	1,000	1,000	500	500	500	400	400	500	7,000
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	2,250		2,250										
Total: Revenues	2,250		2,250										
Net Cost	12,700	0	0	900	1,000	1,000	500	500	500	400	400	500	7,000
	,	-			,	,							,
Funding Required	12,700	0	0	900	1,000	1,000	500	500	500	400	400	500	7,000

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	204		
Staffing Impacts (F.T.E)	2	1	

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920008 **Category:** Traffic - Operations & Engineering

Project Name: New Traffic Signal Installation Program Ward(s): 8, 9, 11

Objective:

To provide new full and pedestrian traffic signal installations in accordance with City policy to reduce delay at intersections and provide service to pedestrians. All works to be as per Council's Strategic Initiatives and development along with Public safety.

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: Yes

**Capital Budget Initiation:** Yes 2019

Program Type: Traffic Signals

Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
850		850										
850		850										
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
735		735										
735		735										
445		445	•	•		0	•	•		0	•	
115	U	113	U	U	U	U	U	U	U	U	U	
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
115		115										
115		115										
0	0	0	•	•		0	0	^		0	0	
	850 850 Total 735 735 115 Total	850 850  Total Pre 2019  735  735  115 0  Total Pre 2019  115  115	850     850       850     850       Total     Pre 2019     2019       735     735       735     735       115     0     115       Total     Pre 2019     2019       115     115     115       115     115     115	850     850       850     850       Total     Pre 2019     2019     2020       735     735       735     735       115     0     115     0       Total     Pre 2019     2019     2020       115     115     115       115     115     115	850     850       850     850       Total     Pre 2019     2019     2020     2021       735     735       735     735       115     0     115     0     0       Total     Pre 2019     2019     2020     2021       115     115     115       115     115     115	850     850       850     850       Total     Pre 2019     2019     2020     2021     2022       735     735     735       735     735     0     0     0       Total     Pre 2019     2019     2020     2021     2022       115     115     115     115       115     115     115	850     850       850     850       Total     Pre 2019     2019     2020     2021     2022     2023       735     735     735     735       115     0     115     0     0     0     0       Total     Pre 2019     2019     2020     2021     2022     2023       115     115     115       115     115	850     850       850     850       Total     Pre 2019     2019     2020     2021     2022     2023     2024       735 <td< td=""><td>850         850           850         850           Total         Pre 2019         2019         2020         2021         2022         2023         2024         2025           735         <td< td=""><td>850     850       850     850       Total Pre 2019     2019     2020     2021     2022     2023     2024     2025     2026       735</td><td>850         850</td></td<><td>850         850</td></td></td<>	850         850           850         850           Total         Pre 2019         2019         2020         2021         2022         2023         2024         2025           735 <td< td=""><td>850     850       850     850       Total Pre 2019     2019     2020     2021     2022     2023     2024     2025     2026       735</td><td>850         850</td></td<> <td>850         850</td>	850     850       850     850       Total Pre 2019     2019     2020     2021     2022     2023     2024     2025     2026       735	850         850	850         850

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	117		
Staffing Impacts (F.T.E)	.8		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

2019 Scope Includes:

\$150k - Green Rd @ North Service Rd (Ward 9)

\$200k - Binbrook Rd @ Binhaven Blvd/Winter Dr (Ward 11)

\$250k - Upper James @ Blossom Lane/Chipman Ave (Ward 8)

\$250k - Grays Rd @ Roxborough (Ward 9)

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920010 **Category:** Traffic - Operations & Engineering

Project Name:Traffic Signal Modernization & Upgrades ProgramWard(s):City Wide

Objective:

To provide for the modernization and improvement of existing locations. The upgrades may include addition of activation for Completion Date:

pedestrians/vehicles, accessible (audible) signals, countdown timers and additional interconnect (hard-wired or wireless). Program includes continuation of semi-activated conversions and upgrading of underground infrastructure. Funds will be used to carry out the programs.

Status:

Tangible Capital Asset:

Program Type: Traffic Signals

**Capital Budget Initiation:** 

2019

Block

Yes

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	14,600		800	600	600	600	600	600	600	600	600	600	8,400
Total: Expenses	14,600		800	600	600	600	600	600	600	600	600	600	8,400
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	800		800										
Total: Revenues	800		800										

Total: Revenues	800		800										
Net Cost	13,800	0	0	600	600	600	600	600	600	600	600	600	8,400
Funding Required	13,800	0	0	600	600	600	600	600	600	600	600	600	8,400

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

2019 Scope Includes:

\$200,000 - Green Road at Queenston Road (Ward 10)

\$100,000 – Stone Church Rd at Courtland Ave – IPS to full signal (Ward 8)

\$100,000 - Hatt Street at Creekside Drive - IPS to full signal (Ward 13)

\$250,000 - Grounding & Bonding Upgrades - City Wide

\$150,000 - Miscellaneous works - City Wide

Impacts: none

**Division/Department:** Roads - Public Works Tax Funded Project ID: Traffic - Operations & Engineering 4661920017 Category:

**Project Name:** Traffic Signal LED Lighting Upgrade Program Ward(s): City Wide

Objective:

To re-lamp the traffic signals in the City of Hamilton to maintain the luminous intensity of the light output of the traffic signal indications and to change the bulbs before critical failure of the infrastructure which in turn reduces overall maintenance costs of the asset.

Start Date: 2019 **Completion Date:** 

Status: Block **Tangible Capital Asset:** 

Yes Capital Budget Initiation: 2019

Program Type: Traffic Signals

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,550		150	200	200	200	200	200	200	200	200	200	2,600
Total: Expenses	4,550		150	200	200	200	200	200	200	200	200	200	2,600
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	150		150										
Total: Revenues	150		150										
r													
Net Cost	4,400	0	0	200	200	200	200	200	200	200	200	200	2,600
Funding Required	4,400	0	0	200	200	200	200	200	200	200	200	200	2,600

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920019 **Category:** Traffic - Operations & Engineering

Project Name: Traffic Controller Replacement Program Ward(s): City Wide

Objective:

For lifecycle replacement of traffic control units to ensure reliability and operating systems in compliance with current standards. Allows for upgrading of software/hardware to current standards. Replace signal controllers as part of ongoing 10 year replacement program.

Start Date: 2019

Completion Date:

Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019Program Type:Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	13,920		720	600	600	600	600	600	600	600	600	600	7,800
Total: Expenses	13,920		720	600	600	600	600	600	600	600	600	600	7,800
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	290		290										
Total: Revenues	290		290										
Net Cost	13,630	0	430	600	600	600	600	600	600	200	200		
					000	000	600	000	600	600	600	600	7,800
					000	000	600	600	600	600	600	600	7,800
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	7,800
Financing Sources (000's) From Operating Fund	Total 430	Pre 2019											
, ,	430	Pre 2019	2019										
From Operating Fund	430		<b>2019</b> 430										

**Division/Department:** Roads - Public Works Tax Funded Project ID: 4661920019 Category: Traffic - Operations & Engineering

**Project Name:** Traffic Controller Replacement Program Ward(s): City Wide

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

#### 2019 Scope Includes:

Barton @ Centennial (Ward 5)

Barton @ Dewitt (Ward 10)

Barton @ Fruitland (Ward 10)

Barton @ Green (Ward 10)

Barton @ Nash (Ward 5)

Birch @ Cannon (Ward 5)

Cameron @ Main (Ward 4)

Canada Post @ Millen (Ward 10)

Cannon @ Lottridge (Ward 3)

Cannon @ Sanford (Ward 3)

Cannon @ Wentworth (Ward 3)

Cannon @ Sherman (Ward 3)

Cannon @ Hunter (Ward 2)

Centennial @ South Service (Ward 5)

Charlton @ Queen (Ward 2)

Cope @ Main (Ward 4)

Fairfield @ Main (Ward 4)

Fairleigh @ Main (Ward 3)

Fennel @ Garth (Ward 8)

Gage @ Main (Ward 3)

Garth @ Mhawk (Ward 8)

Hess @ Hunter (Ward 2)

Huner @ Queen (Ward 2)

Kenilworth @ Main (Ward 4)

Lake @ Queenston (Ward 5)

Mohawk @ West 5th (Ward 8)

Mountain Plaza @ Upper James (Ward 8)

Queenston @ Riverdale (Ward 5)

Rymal @ West 5th (Ward 8)

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920522 **Category:** Traffic - Operations & Engineering

Project Name: Traffic Engineering - Signal Design Ward(s): City Wide

Objective: Start Date:

To establish funding to ensure signal design is completed prior to approval of the capital projects. This allows us to be pro-active and design signals so that work can proceed in a expeditious manner. There will be an off-setting recovery once individual capital projects are approved.

Completion Date:

Status:

Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Program Type: Traffic Signals

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	4,600		200	200	200	200	200	200	200	200	200	200	2,600
Total: Expenses	4,600		200	200	200	200	200	200	200	200	200	200	2,600
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	115		115										
Total: Revenues	115		115										
Net Cost	4,485	0	85	200	200	200	200	200	200	200	200	200	2,600
Г													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	85		85										
Total: Financing Sources	85		85										
Funding Required	4,400	0	0	200	200	200	200	200	200	200	200	200	2,600

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920525 **Category:** Traffic - Operations & Engineering

Project Name: IPS - Intersection Pedestrian Signal Ward(s): 4

Objective: Start Date: 2019
Program for the Installation of intersection pedestrian signalling that has been identified in order to provide a safe crossing point for Completion Date:

Program for the Installation of intersection pedestrian signalling that has been identified in order to provide a safe crossing point for pedestrians.

Completion Date:
Status: Block
Tangible Capital Asset: Yes

2019 Scope Includes: King St @ Wexford Ave (Ward 4)

Capital Budget Initiation: 2019

Program Type: Traffic - IPS

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	15,150		100	700	700	700	700	700	700	700	700	700	8,750
Total: Expenses	15,150		100	700	700	700	700	700	700	700	700	700	8,750
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	100		100										
Total: Revenues	100		100										
Net Cost	15,050	0	0	700	700	700	700	700	700	700	700	700	8,750
-													
Funding Required	15,050	0	0	700	700	700	700	700	700	700	700	700	8,750

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	30		
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded Traffic - Operations & Engineering Project ID: 4661920531 Category:

**Project Name:** APS - Accessible Pedestrian Signals 7, 8, City Wide Ward(s):

Start Date: Objective:

To fund installation of Accessible Pedestrian Signals to meet the AODA legislative requirements as well as the Transportation Association of Canada quidelines. Approved PW08077a March 21/12

2019 Scope Includes:

\$15k - Rymal Rd @ Upper Wellington (Ward 7) \$15k - Limeridge Rd @ West 5th (Ward 8)

\$120k - 12 locations City Wide

**Completion Date:** Status: Block

2019

**Tangible Capital Asset:** Yes Capital Budget Initiation: 2019

Program Type: Traffic - APS

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,450		150	150	150	150	150	150	150	150	150	150	1,950
Total: Expenses	3,450		150	150	150	150	150	150	150	150	150	150	1,950
Г													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	150		150										
Total: Revenues	150		150										
Net Cost	3,300	0	0	150	150	150	150	150	150	150	150	150	1,950
Funding Required	3,300	0	0	150	150	150	150	150	150	150	150	150	1,950

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	63		
Staffing Impacts (F.T.E)	.6		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded Project ID: 4661920540 Category: Traffic - Operations & Engineering

City Wide **Project Name:** Traffic Signal Modernization Coordinated with Construction Ward(s):

Objective:

Funds for this project are to cover modernization requirements that are required due to roadway reconstruction service impacts. Program includes the reconstruction of signals due to construction.

Status: Block **Tangible Capital Asset:** Yes Capital Budget Initiation: 2019

Start Date:

**Completion Date:** 

**Program Type:** Traffic Signals

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	14,300		1,100	600	600	600	600	600	600	600	600	600	7,800
Total: Expenses	14,300		1,100	600	600	600	600	600	600	600	600	600	7,800
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From WIP Transfers	415		415										
Total: Revenues	415		415										
Net Cost	13,885	0	685	600	600	600	600	600	600	600	600	600	7,800
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	617		617										
From Operating Fund	68		68										
Total: Financing Sources	685		685										

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		

#### Comments:

2019 Scope Includes:

\$150k - Locke & Tuckett, Hunter & Main

\$200k - Burlington & Parkdale

\$175k - Rymal & Secord

\$200k - Rymal & Terryberry

\$175k - Rymal & Fortinos \$200k - Rymal & Regional Rd 56

**Division/Department:** Roads - Public Works Tax Funded Project ID: Traffic - Operations & Engineering 4661920720 Category:

**Project Name:** Plastic Pavement Marking Rehabilitation Ward(s): City Wide

Objective:

Program to replace fading plastic pavement markings including ladder crosswalks installed under the Hamilton Strategic Road Safety Program to ensure safety guidance to motorists, pedestrians and cyclists.

Start Date: 2019

**Completion Date:** Status:

Block

**Tangible Capital Asset:** Capital Budget Initiation: No

Program Type:

2019 Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	11,100		200	400	500	500	500	500	500	500	500	500	6,500
Total: Expenses	11,100		200	400	500	500	500	500	500	500	500	500	6,500
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Red Light Camera	200		200										
Total: Revenues	200		200										
Net Cost	10,900	0	0	400	500	500	500	500	500	500	500	500	6,500
-													
Funding Required	10,900	0	0	400	500	500	500	500	500	500	500	500	6,500

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920921 **Category:** Traffic

Project Name: New Traffic Signal - Waterdown Rd/Mill St @ Mountain Ward(s): 15

Objective:

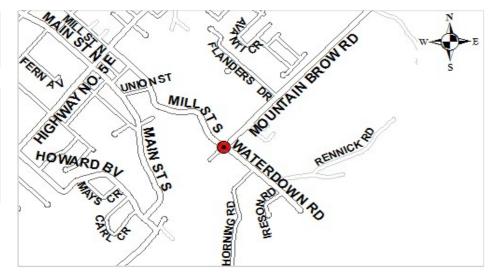
Installation of full and pedestrian signal to enhance road safety and right of way control. Funded by developer.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	250		250										
Total: Expenses	250		250										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Revenues - External	250		250										
Total: Revenues	250		250										
Net Cost	0	0	0	0	0	0	0	0	(	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	C	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	30		
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920922 **Category:** Traffic

Project Name: New Traffic Signal - Rymal Rd west of Walmart Access Ward(s): 9

Objective:

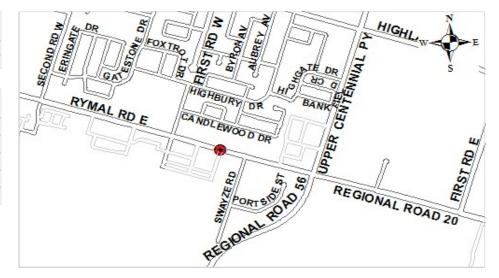
Installation of full and pedestrian signal to enhance road safety and right of way control. Funded by developer.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	100		100										
Total: Expenses	100		100										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Revenues - External	100		100										
Total: Revenues	100		100										
Net Cost	0	0	0	0	(	0	0	0	0	0	0	0	0
	_	_	-			_	_		_	_	_	-	-
Funding Required	0	0	0	0		0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	30		
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920923 **Category:** Traffic

Project Name: New Traffic Signal - RR 56 at Dalgliesh Rd Ward(s): 11

Objective:

Installation of full and pedestrian signal to enhance road safety and right of way control. Funded by developer.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	250		250										
Total: Expenses	250		250										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Revenues - External	250		250										
Total: Revenues	250		250										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	30		
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920924 **Category:** Traffic

Project Name: New Traffic Signal - Hughson at Hunter Ward(s): 2

Objective:

Installation of full and pedestrian signal to enhance road safety and right of way control.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Program Type: Traffic Signals

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	100		100										
Total: Expenses	100		100										
Net Cost	100	0	100	0	0	0	0	0	C	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	100		100										
Total: Financing Sources	100		100										
Γ													
Funding Required	0	0	0	0	0	0	0	0	(	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	30		
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920925 **Category:** Traffic

**Project Name:** Traffic Signal Modifications - First Rd at Mud St **Ward(s):** 9

Objective:

Installation of full and pedestrian signal to enhance road safety and right of way control. Funded by developer.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	150		150										
Total: Expenses	150		150										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Revenues - External	150		150										
Total: Revenues	150		150										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0		0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota	I		



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920926 **Category:** Traffic

Project Name: New Traffic Signal - Rymal at Canadian Tire Access Ward(s): 9

Objective:

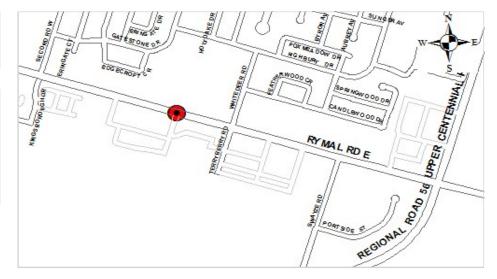
Installation of full and pedestrian signal to enhance road safety and right of way control. Funded by developer.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	200		200										
Total: Expenses	200		200										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Revenues - External	200		200										
Total: Revenues	200		200										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
-													
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	30		
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920927 **Category:** Traffic

Project Name: New Traffic Signal - Rymal (opposite Celestial Crescent) Ward(s): 9

Objective:

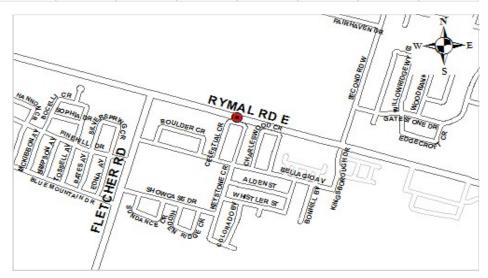
Installation of full and pedestrian signal to enhance road safety and right of way control. Funded by developer.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	100		100										
Total: Expenses	100		100										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Revenues - External	100		100										
Total: Revenues	100		100										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	30		
Staffing Impacts (F.T.E)	.2		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920930 **Category:** Traffic

Project Name: Neighbourhood Speed Reduction Initiative Ward(s): City Wide

Objective:

To implement speed reductions for designated neighbourhoods as part of Bill 65 and Provincial Legislation.

Start Date:2019Completion Date:2023Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,200		400	450	450	450	450						
Total: Expenses	2,200		400	450	450	450	450						
Net Cost	2,200	0	400	450	450	450	450	0		0	) (	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	400		400										
Total: Financing Sources	400		400										
Funding Required	1,800	0	0	450	450	450	450	0		0	) (	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920945 **Category:** Traffic

Project Name: Fibre Optics Communication Cable Ward(s): City Wide

Objective:

To upgrade communication network for the Advanced Traffic Management System.

Start Date: 2019

Completion Date:

Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	450		450										
Total: Expenses	450		450										
Net Cost	450	0	450	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	450		450										
Total: Financing Sources	450		450										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661920988 **Category:** Traffic - Operations & Engineering

Project Name: Signal Controller Wrapping Project Ward(s): City Wide

Objective:

To fund the wrapping of signal controller cabinets to prevent graffitti and to enhance the appearance of controller cabinets. This is an anti graffitti initiative and it will also serve to enhance the look of the controller cabinets.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Traffic

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	150		150										
Total: Expenses	150		150										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Revenues - External	150		150										
Total: Revenues	150		150										
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Formation or Boundary d	•	•											•
Funding Required	0	0	0	0	0	0	0	0	0	0	U	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Division/Department: Roads - Public Works Tax Funded Project ID: 4661955942 Category: Transportation Planning

Project Name: Victoria Ave N - One-way to Two-way Traffic Conversion - Phase 2

Objective:

To implement the conversion of Victoria Avenue North from Ferrie to Barton Street, following the conversion of Victoria Avenue North - Phase 1 from Burlington to Ferrie.

Start Date:2019Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2016Program Type:Traffic

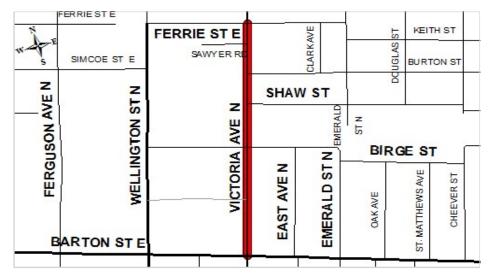
3

Ward(s):

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	450		450										
Total: Expenses	450		450										
Net Cost	450	0	450	0	0	0	0	0	(	0	0	0 0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	405		405										
From Operating Fund	45		45										
Total: Financing Sources	450		450										
Funding Required	0		0	0	0	0	0	0		) 0		0 0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			



**Division/Department:** Roads - Public Works Tax Funded **Project ID:** 4661955946 **Category:** Traffic - Community Traffic

Project Name: Autonomous/Connected Vehicles Ward(s): City Wide

Objective:

To establish an advanced connected corridor and an autonomous vehicle test bed with the City of Hamilton's Road Network.

Completion Date:

Completion Date:2019Status:BlockTangible Capital Asset:NoCapital Budget Initiation:2019Program Type:Traffic

2019

Start Date:

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Information Systems-Upgrade	300		300										
Total: Expenses	300		300										
Net Cost	300	0	300	0	0	0	0	0	(	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's) From Operating Fund	Total 300	Pre 2019	<b>2019</b> 300	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
, ,				2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

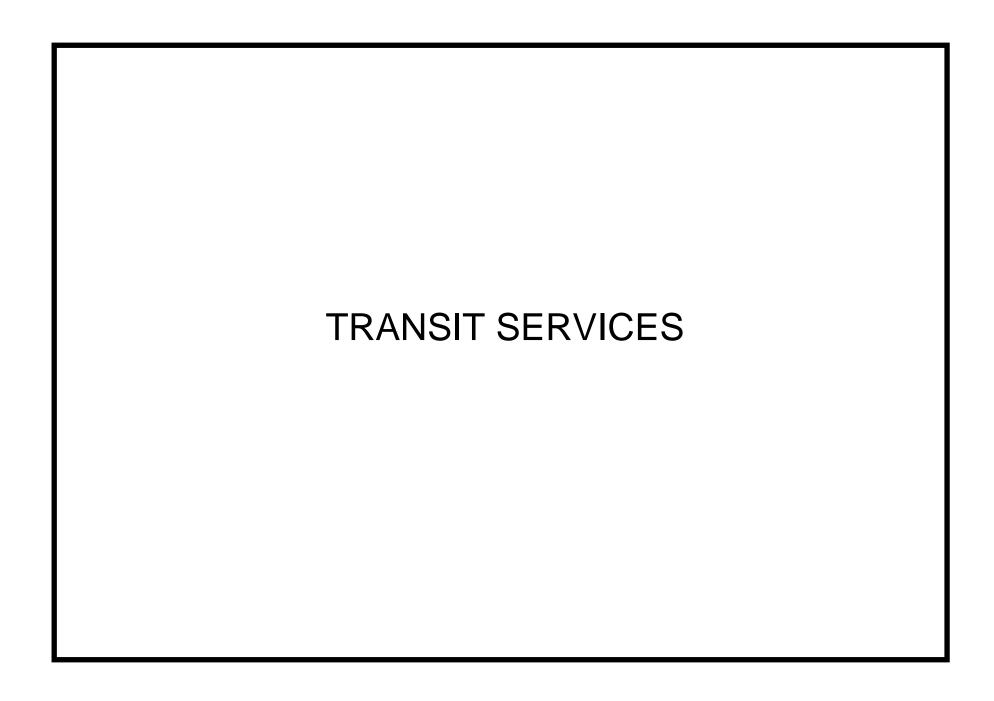
Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

#### Comments:

This project will provide a real-world test zone, where offers cutting-edge learning opportunities and hands-on experience about next-generation transportation technologies to next-generation experts. The purpose of this project is to seek out, test and adopt new and innovative technologies, which improve the safety and efficiency of travel and Hamilton road network for both personal and commercial drivers.

Establishment of advanced connected corridor requires high technology adoption and introduction to advance communication devices designed to facilitate communication between infrastructure and vehicles

Strive to build a strong platform for the transformative transportation technologies require a public-private partnership that includes government bodies, auto manufacturers and communication device providers. Our effort will include partnering with auto manufacturers and tech companies to deliver a high-quality and successful project and ensure further business opportunities.



2019 CA	PITAL	<b>BUDGE1</b>
TABLE	OF CO	NTENTS

5301985902

Transit Shelter Expansion Program

#### Page Number **Transit Services** 2019 to 2028 Transit Services Project List 453 Transit Hybrid Bus Battery Replacement 5301583501 454 5301785702 Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities 455 5301983002 Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replacement Program 456 5301983100 **HSR Bus Replacement Program** 457 5301983503 Nonrevenue Vehicle Replace Program 458 5301984901 **Corridor Capacity** 459 Terminal and End of Line Rehabilitation 5301985803 460 5301985804 Bus Stop Shelter Rehabilitation 461 5301985901 Transit Terminal Development 462

#### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

		Pre 2	019	20	19	20	020	20	021	20	)22	2023	to 2028	Total	Project Start End
Ward	Project	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
<u>Transit</u>	<u>Services</u>														
Included	d in the Financing Plan														
City Wide	5301583501 Transit Hybrid Bus Battery Replacement	700	-	240	-	-	-	-	-	-	-	-	-	940	- 2015 2019
City Wide	5301785702 Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities	420	420	740	197	760	203	770	205	900	240	3,160	843	6,750	2,108 2018 2025
City Wide	5301983002 Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replacement Program	-	-	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	22,200	22,200	37,000	37,000 2019
City Wide	5301983100 HSR Bus Replacement Program	-	-	15,250	-	14,428	-	31,524	-	18,684	-	89,797	-	169,683	- 2019
City Wide	5301983503 Nonrevenue Vehicle Replace Program	-	-	170	-	162	-	69	-	85	-	687	-	1,173	- 2019
City Wide	5301984901 Corridor Capacity	-	-	610	163	610	163	610	163	610	163	1,830	489	4,270	1,141 2019 2025
City Wide	5301985803 Terminal and End of Line Rehabilitation	-	-	75	75	75	75	75	75	75	75	450	450	750	750 2019
City Wide	5301985804 Bus Stop Shelter Rehabilitation	-	-	125	125	125	125	125	125	125	125	750	750	1,250	1,250 2019
City Wide	5301985901 Transit Terminal Development	-	-	3,190	851	490	131	3,260	869	3,310	883	6,330	1,688	16,580	4,422 2019 2024
City Wide	5301985902 Transit Shelter Expansion Program	-	-	150	-	150	-	150	-	150	-	900	-	1,500	- 2019
	Total:	1,120	420	24,250	5,111	20,500	4,397	40,283	5,137	27,639	5,186	126,104	26,420	239,896	46,671
Beginni	ng in Future Years														
City Wide	5301783700 HSR Bus Expansion Program - 10 Year Plan	10,380	5,190	-	-	3,800	1,010	3,845	1,025	3,900	1,040	15,180	4,047	37,105	12,312 2017 2025
City Wide	5301784707 Rapid Ready & Ten Year Local Transit Strategy Implementation	550	500	-	-	50	-	-	-	-	-	100	-	700	500 2017 2026
City Wide	5301785701 Transit Maintenance and Storage Facility (Cash Flow Project)	22,000	3,838	-	-	50,000	13,500	100,000	27,000	100,000	27,000	-	-	272,000	71,338 2017 2022
City Wide	5301984910 PRESTO Equipment Replacement	-	-	-	-	4,235	1,143	-	-	-	-	4,825	4,825	9,060	5,968 2019 2026
City Wide	5302083001 HSR Expansion Buses - Modal Split	-	-	-	-	6,000	1,600	6,834	1,822	6,920	1,845	21,300	5,679	41,054	10,946 2020 2025
City Wide	5302184109 Ranger Equipment Replacement	-	-	-	-	-	-	2,000	2,000	-	-	-	-	2,000	2,000 2021 2021
	Total:	32,930	9,528	-	-	64,085	17,253	112,679	31,847	110,820	29,885	41,405	14,551	361,919	103,064
	Total: Transit Services	34,050	9,948	24,250	5,111	84,585	21,650	152,962	36,984	138,459	35,071	167,509	40,971	601,815	149,735

**Division/Department:** Transit Services - Public Works Tax Funded **Project ID:** 5301583501 **Category:** Equipment Replacement

Project Name: Transit Hybrid Bus Battery Replacement Ward(s): City Wide

Objective:

The Transit Fleet currently has 28 Hybrid buses with an estimated replacement cost of a battery pack at \$30,000. Current industry information indicates a 6 year life cycle for replacement of hybrid propulsion system battery packs. This project is in place to have the required capital available when replacement of the battery packs becomes necessary. Funded from HSR Vehicle Reserve

Start Date: 2015 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2015

Program Type: Transportation Systems

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	940	700	240										
Total: Expenses	940	700	240										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	240		240										
From Reserves	700	700											
Total: Revenues	940	700	240										
	_												
Net Cost	0	0	0	0	0	0	(	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	(	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota	ı		1.51

**Division/Department:** Transit Services - Public Works Tax Funded **Project ID:** 5301785702 **Category:** Upgrade Projects

Project Name: Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities Ward(s): City Wide

Objective:

Implements the Ten Year Local Transit Strategy - Installation of enhanced passenger amenities along express bus routes (L-A-S-T lines).

Start Date: 2018 Completion Date: 2025

Status: Recommended

Tangible Capital Asset: Yes
Capital Budget Initiation: 2017

Program Type: Transportation Systems

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	6,750	420	740	760	770	900	1,030	1,050	1,080				
Total: Expenses	6,750	420	740	760	770	900	1,030	1,050	1,080				
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Grants/Subsidies	2,532		296	304	308	360	412	420	432				
Provincial Grants/Subsidies	2,110		247	253	257	300	343	350	360				
Total: Revenues	4,642		543	557	565	660	755	770	792				
Net Cost	2,108	420	197	203	205	240	275	280	288	0	0	0	0
Net Cost	2,100	420	131	203	203	240	213	200	200	U	o l	U	U
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	197		197										
Total: Financing Sources	197		197										
Funding Required	1,911	420	0	203	205	240	275	280	288	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	90	90	90
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.18
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.75

The focus will begin on completing enhanced amenities along the A-Line corridor. Approximately 4 locations could be addressed in 2017. Locations under consideration include the area between Fennell Avenue and Stonechurch Road, depending upon feasibility at specific locations.

Transit Services - Public Works Tax Funded **Division/Department:** Vehicles-Replacement Project ID: 5301983002 Category:

**Project Name:** Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replacement Program City Wide Ward(s):

Objective:

In 2010, the Provincial Government announced the cancellation of the Ontario Bus Replacement Program. As a result of the cancellation the Transit Bus Replacement funding is deficient by \$3.7 million. Therefore it is being recommended that the shortfall be funded from the Federal Gas Tax Revenues (\$3 M) and from the Capital Levy Contribution (\$0.7 M).

Start Date: 2019

**Completion Date:** Status:

Recommended

**Tangible Capital Asset:** No Capital Budget Initiation: 2016 Program Type: Vehicles

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	37,000		3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	
Total: Expenses	37,000		3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	
Net Cost	37,000	0	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	30,000		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	
From Operating Fund	700		700										
Total: Financing Sources	30,700		3,700	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	
Funding Required	6.300	_	0	700	700	700	700	700	700	700	700	700	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Transit Services - Public Works Tax Funded **Project ID:** 5301983100 **Category:** HSR - Bus Replacement

Project Name: HSR Bus Replacement Program Ward(s): City Wide

Objective:

Bus replacement program: to replace 18 transit buses in 2018 that are beyond Council's approved 12 year bus policy. Reinvesting in the aging stock of infrastructure. Funding sources: \$3M Federal Gas Tax, \$700 Capital Levy and the balance funded from the HSR Vehicle Replacement Reserve and Ontario Transit Capital Reserve.

Start Date: 2019 Completion Date:

Status: Recommended

Tangible Capital Asset:YesCapital Budget Initiation:2016Program Type:Vehicles

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Vehicle Purchases	169,683		15,250	14,428	31,524	18,684	14,188	15,163	14,545	15,545	15,856	14,500	
Total: Expenses	169,683		15,250	14,428	31,524	18,684	14,188	15,163	14,545	15,545	15,856	14,500	
_ ()													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	142,683		15,250	11,428	28,524	15,684	11,188	12,163	11,545	12,545	12,856	11,500	
Total: Revenues	142,683		15,250	11,428	28,524	15,684	11,188	12,163	11,545	12,545	12,856	11,500	
Net Cost	27,000	0	0	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	27,000			3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	
Total: Financing Sources	27,000			3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.19

**Division/Department:** Transit Services - Public Works Tax Funded **Project ID:** 5301983503 **Category:** HSR - Bus Replacement

Project Name: Nonrevenue Vehicle Replace Program Ward(s): City Wide

Objective: Start Date: 2019
Replacement of nonrevenue Transit operations and maintenance service vehicles. Funded from the HSR Vehicle Reserve. Completion Date:

Replacement of nonrevenue Transit operations and maintenance service vehicles. Funded from the HSR Vehicle Reserve.

Completion Date:
Status: Recommended

Tangible Capital Asset:YesCapital Budget Initiation:2016Program Type:Vehicles

Pre 2019 2029-43 Expenses (000's) Total Vehicle Purchases 1,173 Total: Expenses 1,173 

Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	1,173		170	162	69	85	138	85	110	185	90	79	
Total: Revenues	1,173		170	162	69	85	138	85	110	185	90	79	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.19

**Division/Department:** Transit Services - Public Works Tax Funded **Project ID:** 5301984901 **Category:** Network Extension Projects

Project Name: Corridor Capacity Ward(s): City Wide

Objective:

Implements the Ten Year Local Transit Strategy - To continue the implementation of Transit Priority Measures. In appropriate situations, transit priority measures give transit priority over general traffic. This may include measures such as transit signal priority, dedicated lanes and access and queue jump lanes.

Start Date: 2019 Completion Date: 2025

Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2018

Program Type: Transportation Systems

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	4,270		610	610	610	610	610	610	610				
Total: Expenses	4,270		610	610	610	610	610	610	610				
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Grants/Subsidies	1,708		244	244	244	244	244	244	244				
Provincial Grants/Subsidies	1,421		203	203	203	203	203	203	203				
Total: Revenues	3,129		447	447	447	447	447	447	447				
Net Cost	1,141	0	163	163	163	163	163	163	163	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	163		163										
Total: Financing Sources	163		163										
Funding Required	978	0	0	163	163	163	163	163	163	0	0	0	O

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	50		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.61

The focus of this program will begin with the integration of transit signal priority with traffic operations control centre technology. Specific corridors are being investigated for transit priority, including methods such as signal priority and queue jump lanes along the A-Line corridor (e.g. Upper James and Stone Church). Also, location specific solutions are being investigated, such as access points to terminals (e.g. Limeridge Mall, Martindale and Golf Links). Development Charge funding indentified for Transit signal priority on James-Upper James.

Project ID: Category: **Division/Department:** Transit Services - Public Works Tax Funded Upgrade Projects 5301985803

**Project Name:** Terminal and End of Line Rehabilitation Ward(s): City Wide

Objective:

To provide for upgrades and rehabilitation at exisiting transit terminals and end of line facilities (e.g. University Plaza, Mt. Albion loop, West Hamilton loop)

Status: Recommended **Tangible Capital Asset:** No Capital Budget Initiation: 2018

Program Type: Transportation Systems

2019

Start Date:

**Completion Date:** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	750		75	75	75	75	75	75	75	75	75	75	
Total: Expenses	750		75	75	75	75	75	75	75	75	75	75	
Net Cost	750	0	75	75	75	75	75	75	75	75	75	75	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	75		75										
Total: Financing Sources	75		75										
Funding Required	675	0	0	75	75	75	75	75	75	75	75	75	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.93

**Division/Department:** Transit Services - Public Works Tax Funded **Project ID:** 5301985804 **Category:** Upgrade Projects

Project Name: Bus Stop Shelter Rehabilitation Ward(s): City Wide

Objective:

To provide for upgrades and rehabilitation at exisiting bus stops and shelters including landing pad installations and rehab,

Completion Date:

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2018

Start Date:

Program Type: Transportation Systems

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,250		125	125	125	125	125	125	125	125	125	125	
Total: Expenses	1,250		125	125	125	125	125	125	125	125	125	125	
Net Cost	1,250	0	125	125	125	125	125	125	125	125	125	125	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	125		125										
Total: Financing Sources	125		125										
Funding Required	1,125	0	0	125	125	125	125	125	125	125	125	125	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	1.84
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.09

Category: **Division/Department:** Transit Services - Public Works Tax Funded Project ID: Network Extension Projects 5301985901

**Project Name:** Transit Terminal Development Ward(s): City Wide

Objective: Start Date: 2019 **Completion Date:** 2024 Implements the Ten Year Local Transit Strategy - Development of terminals with enhanced passenger amenities along express bus routes (L-

Status: Recommended A-S-T lines)

**Tangible Capital Asset:** Yes Capital Budget Initiation: 2018

Program Type: Transportation Systems

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	14,095		2,715		2,760	2,810	2,880	2,930					
Design	2,485		475	490	500	500	520						
Total: Expenses	16,580		3,190	490	3,260	3,310	3,400	2,930					
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Revenues (000's) Federal Grants/Subsidies	<b>Total</b> 6,632	Pre 2019	<b>2019</b> 1,276	<b>2020</b> 196	<b>2021</b> 1,304	<b>2022</b> 1,324	<b>2023</b> 1,360	<b>2024</b> 1,172	2025	2026	2027	2028	2029-43
, ,		Pre 2019	=		-				2025	2026	2027	2028	2029-43

Net Cost	4,422	0	851	131	869	883	907	781	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	851		851										
Total: Financing Sources	851		851										
Funding Required	3,571			131	869	883	907	781					0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	20	80	
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
To	tal		1.61

**Division/Department:** Transit Services - Public Works Tax Funded **Project ID:** 5301985902 **Category:** Rehabilitation Project

Project Name: Transit Shelter Expansion Program Ward(s): City Wide

Objective:

Implements the Ten Year Local Transit Strategy - There is a need to increase the shelter density of the conventional transit system by approximately 10 shelters per year over the next several years.

Status: Recommended Tangible Capital Asset: No Capital Budget Initiation: 2015

Start Date:

**Completion Date:** 

Capital Budget Initiation: 2015
Program Type: Transportation Systems

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,500		150	150	150	150	150	150	150	150	150	150	
Total: Expenses	1,500		150	150	150	150	150	150	150	150	150	150	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	1,500		150	150	150	150	150	150	150	150	150	150	

Total: Revenues	1,500		150	150	150	150	150	150	150	150	150	150	
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	20	80	
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.18
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			1.75



5121994920 Environmental Services Legislative Compliance Program

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5121990700	Public Space & Special Event Containers	472
5121990900	Cigarette Litter Prevention Program	473
5121990901	Cigarette Butt Receptacle	474
5121991000	Glanbrook Landfill Capital Improvement Program	475
5121992000	Closed Landfill Maintenance & Capital Improvement Program	476
5121993000	Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program	477
5121994000	Transfer Station/CRC Maintenance & Capital Improvement Program	478

#### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

			Pre 2	Pre 2019 2019 2020 2021 2022		2023	to 2028	Total	Total Project Start End							
Ward	Project		Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net Year Year
Waste	<u>Managemer</u>	<u>nt</u>														
Include	d in the Final	ncing Plan														
City Wide		ransfer Station/CRC Expansion & Capital Replacement	200	200	150	123	5,900	3,776	14,500	9,280	-	-	-	-	20,750	13,379 2015 2021
City Wide	5121655610 2	020 Waste System Planning	525	525	200	200	-	-	-	-	-	-	-	-	725	725 2016 2019
City Wide	5121949003 C	CCF Lifecycle Replacement	-	-	500	500	791	791	-	-	267	267	61,476	61,476	63,034	63,034 2019 2028
1, 2, 3, 4, 5		Vaste Collection Equipment - Downtown/BIA	-	-	165	165	-	-	-	-	-	-	-	-	165	165 2019 2019
City Wide	5121955137 V	Vaste Management R & D Program	230	230	125	125	265	265	225	225	230	230	1,520	1,520	6,470	6,470 2019
City Wide	5121990200 D	Diversion Container Replacement Program	870	870	880	841	925	842	950	864	980	892	6,000	5,460	10,605	9,769 2019
City Wide	5121990700 P	Public Space & Special Event Containers	250	250	120	50	250	250	250	250	250	250	1,500	1,500	2,620	2,550 2019
City Wide	5121990900 C	Cigarette Litter Prevention Program	-	-	65	-	-	-	-	-	-	-	-	-	65	- 2019 2019
2, 3	5121990901 C	Cigarette Butt Receptacle	-	-	50	50	-	-	-	-	-	-	-	-	50	50 2019 2019
City Wide		Glanbrook Landfill Capital Improvement Program	330	330	418	418	506	506	318	318	327	327	2,173	2,173	4,072	4,072 2019
City Wide		Closed Landfill Maintenance & Capital mprovement Program	456	456	308	308	471	471	484	484	496	496	3,249	3,249	5,464	5,464 2019
City Wide		Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program	190	190	278	235	286	196	295	202	304	209	2,013	1,379	3,366	2,411 2019
City Wide		ransfer Station/CRC Maintenance & Capital Improvement Program	205	205	268	268	213	213	217	217	221	221	1,419	1,419	2,543	2,543 2019
City Wide		invironmental Services Legislative	-	-	185	185	185	185	185	185	185	185	1,110	1,110	4,625	4,625 2019
		Total:	3,256	3,256	3,712	3,468	9,792	7,495	17,424	12,025	3,260	3,077	80,460	79,286	124,554	115,257
Beginni	ng in Future	Years														
City Wide		eaf & Yard Waste Composting Facility	300	300	-	-	200	110	-	-	4,000	2,199	-	-	4,500	2,609 2012 2022
City Wide	5121895525 S	SWMMP Approvals	150	150	-	-	150	64	150	64	-	-	-	-	450	278 2018 2021
City Wide	5122051700 M	IRF Lifecycle Replacement	-	-	_	-	150	103	3,000	2,055	21,000	14,385	-	-	24,150	16,543 2020 2022
City Wide		Glanbrook Landfill Stage 3 Development- Cells C, D, & E	-	-	-	-	250	250	-	-	5,500	5,500	-	-	5,750	5,750 2020 2022
City Wide		SWMMP - Recommendation 6: Alternative Disposal Facility	-	-	-	-	200	200	200	200	-	-	192,000	192,000	192,400	192,400 2020 2027
City Wide	5122151501 V	Vaste Collection Fleet Replacement	-	-	-	-	-	-	1,700	1,700	-	-	500	500	2,200	2,200 2016 2024
		Total:	450	450	-	-	950	727	5,050	4,019	30,500	22,084	192,500	192,500	229,450	219,780

**Division/Department:** Waste Management - Public Works Tax Funded **Project ID:** 5121594511 **Category:** Recycling & Waste Disposal

Project Name: Transfer Station/CRC Expansion & Capital Replacement Ward(s): City Wide

Objective:

2019 funds required to undertake facility design and additional studies such as a siting study for an additional or relocation of transfer station/CRC to accommodate growth/demand within the City. 2019 - 2020 funds are comprised of land acquisition construction costs which will be based on consultant recommendations from the facility design and review.

Start Date: 2015
Completion Date: 2021
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2009

Program Type: Transfer Station

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	14,500				14,500								
Consultant	350	200	150										
Other Capital Expenditures	5,900			5,900									
Total: Expenses	20,750	200	150	5,900	14,500								
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	1,253		5	361	887								
Dev Charges - Res-TCA	6,118		22	1,763	4,333								
Total: Revenues	7,371		27	2,124	5,220								
Net Cost	13,379	200	123	2 776	9,280	0	0	0	0		0	0	
Net Cost	13,379	200	123	3,776	9,200	U	0	U	U	0	U	U	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	200	200											
From Operating Fund	123		123										
Total: Financing Sources	323	200	123										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			0.93

**Division/Department:** Waste Management - Public Works Tax Funded **Project ID:** 5121655610 **Category:** Recycling & Waste Disposal

Project Name: 2020 Waste System Planning Ward(s): City Wide

Objective:

Planning for the expiration of the 2020 waste collection and processing contracts which includes: Transfer Station/CRCs/Glanbrook Landfill RFP, waste collection services RFP, collection vehicle Tender, and weigh scale operations Tender. Work to include studies, hiring of consultants, review best practices results from the recent waste management public survey, and waste collection optimization review, etc.

Start Date: 2016
Completion Date: 2019
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016

Program Type: Collection (Waste)

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	675	525	150										
Other Capital Expenditures	50		50										
Total: Expenses	725	525	200										
Net Cost	725	525	200	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Financing Sources (000's)  Debt Borrowings	Total 150	<b>Pre 2019</b> 150	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
, ,			<b>2019</b>	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	150 100	150		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.61

**Division/Department:** Waste Management - Public Works Tax Funded **Project ID:** 5121949003 **Category:** Recycling & Waste Disposal

Project Name: CCF Lifecycle Replacement Ward(s): City Wide

Objective:

Funding for the replacement of the Central Composting Facility/Equipment for the processing of source separated organics. The 2019 program includes improvements or replacement of the CCF Supervisory Control and Data Acquisition, (SCADA), system.

Start Date:2019Completion Date:2028Status:BlockTangible Capital Asset:YesCapital Budget Initiation:2013

Program Type: Collection (Waste)

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	63,034		500	791		267		267	209	1,525	3,050	56,425	
Total: Expenses	63,034		500	791		267		267	209	1,525	3,050	56,425	
Net Cost	63,034	0	500	791	0	267	0	267	209	1,525	3,050	56,425	0
Net Cost	03,034	U	300	791		201	U	207	203	1,323	3,030	30,423	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	500		500										
Total: Financing Sources	500		500										
Funding Required	62,534	0	0	791	0	267	0	267	209	1,525	3,050	56,425	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	1.60
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.65

Division/Department: Waste Management - Public Works Tax Funded Project ID: 5121951900

Mand(a). 4.0.0.4.

Project Name: Waste Collection Equipment - Downtown/BIA

**Ward(s):** 1, 2, 3, 4, 5

Category:

Objective:

Smaller specialized collection vehicles to assist in collection of all streams of waste during and after construction along the LRT corridor where current large refuse packers can't access due to design and construction constraints surrounding the proposed LRT corridor. Different waste streams comprise of garbage, blue box, blue cart, leaf & yard, bulk, organics, illegally dumped material.

Start Date: 2019
Completion Date: 2019
Status: Block
Tangible Capital Asset: Yes
Capital Budget Initiation: 2019
Program Type: Vehicles

Collections

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Vehicle Purchases	165		165										
Total: Expenses	165		165										
Net Cost	165	0	165	0	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	165		165										
Total: Financing Sources	165		165										
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	30		
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.30
Health and Safety	16.00	0-10	1.28
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.59

100 0.000000	onal Yehicles for International Yillage			Capita				Ор	erating	
	Type of Vehicle	No. of Vehicles	Cost Estimate	Extras	Cost	Total Capital	Fuel Est	R&M	CTR	Total Operating
Garbage/re cycling/bulk	1 Tonne Stake Truck	1	\$ 75,000	tipper	\$ 7,500	\$ 82,500	\$ 5,000	\$2,500	\$ 7,500	\$ 15,000
Organios/L &Y/illegal dumping	1 Tonne Stake Truck	1	\$ 75,000	tipper	\$ 7,500	\$ 82,500	\$ 5,000	\$ 2,500	\$ 7,500	\$ 15,000
5-515 DAGO - 1			\$150,000	A37215NA1	\$ 15,000	\$ 165,000	\$10,000	\$ 5,000	\$15,000	\$ 30,000

**Division/Department:** Waste Management - Public Works Tax Funded Project ID: 5121955137 Category: Recycling & Waste Disposal

Waste Management R & D Program City Wide **Project Name:** Ward(s):

Start Date: 2019 Objective:

Ongoing research and development of methods/technologies to improve the operation systems and public participation in the City's waste management programs. This includes waste composition studies,, research and analysis. Projects in 2019 include conducting residential waste audits, project support for food waste reduction strategy, new initiatives for the City's multi-residential program, completing studies to

help optimize operations at the City's waste facilities, and any work related to Waste Free Ontario Act (Bill 151).

**Completion Date:** Status: Block **Tangible Capital Asset:** No Capital Budget Initiation: 2011 **Program Type:** SWMMP

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Consultant	3,795	110		120	125	130	135	140	145	150	155	160	2,425
Other Capital Expenditures	2,675	120	125	145	100	100	100	105	105	105	110	110	1,450
Total: Expenses	6,470	230	125	265	225	230	235	245	250	255	265	270	3,875
Net Cost	6,470	230	125	265	225	230	235	245	250	255	265	270	3,875
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	125		125										
Total: Financing Sources	125		125										
Funding Required	6,345	230	0	265	225	230	235	245	250	255	265	270	3,875

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	0.80
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.01

**Division/Department:** Waste Management - Public Works Tax Funded **Project ID:** 5121990200 **Category:** Recycling & Waste Disposal

Project Name: Diversion Container Replacement Program Ward(s): City Wide

Objective:

Waste diversion containers are required to maintain the City's waste programs for eligible properties. Containers are required for new properties and as replacement for damaged containers. Waste diversion containers include curbside recycling boxes, recycling carts, apartment recycling bags, green carts and kitchen organics mini-bins.

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016

Program Type: Waste Containers

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	10,605	870	880	925	950	980	1,000	1,000	1,000	1,000	1,000	1,000	
Total: Expenses	10,605	870	880	925	950	980	1,000	1,000	1,000	1,000	1,000	1,000	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	140		6	14	15	15	15	15	15	15	15	15	
Dev Charges - Res-TCA	696		33	69	71	73	75	75	75	75	75	75	
Total: Revenues	836		39	83	86	88	90	90	90	90	90	90	
Net Cost	9,769	870	841	842	864	892	910	910	910	910	910	910	0
r													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43

Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	841		841										
Total: Financing Sources	841		841										
Funding Required	8,928	870	0	842	864	892	910	910	910	910	910	910	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota	ıl		5.33

**Division/Department:** Waste Management - Public Works Tax Funded Collections Project ID: 5121990700 Category:

**Project Name:** Public Space & Special Event Containers City Wide Ward(s):

Objective:

Waste Management public space and special event containers to maintain and expand container inventory in order to meet the demands of pedestrian litter in the City of Hamilton's public spaces as well as continued demand for bed bugs bags. There are approximately 600 plus litter containers in place throughout the city.

Start Date: 2019

**Completion Date:** Status: **Tangible Capital Asset:** 

Block Yes Capital Budget Initiation: 2017

Program Type: Waste Containers

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	2,620	250	120	250	250	250	250	250	250	250	250	250	
Total: Expenses	2,620	250	120	250	250	250	250	250	250	250	250	250	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	70		70										
Total: Revenues	70		70										
Net Cost	2,550	250	50	250	250	250	250	250	250	250	250	250	0
Г													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	50		50										
Total: Financing Sources	50		50										
Funding Required	2,500	250	0	250	250	250	250	250	250	250	250	250	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	3.68
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	0.72
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.33

Containers	<u>#</u>	Cost	Total
Fluted Containers			\$ 20,000
Fluted Container Liners			\$ 5,000
Jubilee Container Liners			\$ 5,000
BIA Public Space Containers			\$ 70,000
Special Events Containers - barrels	70		\$ 5,000
Special Events Containers - folding			\$ 5,000
Bed Bug Program			\$ 10,000
Total			\$120,000

**Division/Department:** Waste Management - Public Works Tax Funded **Project ID:** 5121990900 **Category:** Operations & Maintenance

Project Name: Cigarette Litter Prevention Program Ward(s): City Wide

Objective:

Develop and implement a Cigarette Litter education program and campaign. Program includes producing communication materials, conducting outreach through advertising, social media and in-person engagements; facilitating incentives for wall mounted cigarette butt receptacles; and enforcement.

Start Date: 2019 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2019

Program Type: Waste Containers

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Design	15		15										
Other Capital Expenditures	50		50										
Total: Expenses	65		65										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	65		65										
Total: Revenues	65		65										
									1		1		
Net Cost	0	0	0	0	0	0	0	0	0	0	0	0	0
Funding Required	0	•	0	^					•				0
Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	0.92
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.11

Project is proposed to be funded through the Main Street Revitalization Initiative.

Grant money deposited to a dedicated Reserve (see Report FCS18045)

Report to GIC on September 19, 2018 will request approval of projects that should be funded by the grant received.

At the May 2, 2018 GIC, staff were directed to investigate and identify potential funding sources to develop an education campaign to address the littering of cigarette butts (see GIC Report 18-010).

Division/Department: Waste Management - Public Works Tax Funded Project ID: Category: Recycling & Waste Disposal 5121990901

**Project Name:** Cigarette Butt Receptacle Ward(s): 2, 3

Objective:

Start Date: 2019 **Completion Date:** 2019 Purchase cigarette butt receptacles for the City of Hamilton downtown area Status: Block **Tangible Capital Asset:** No

Capital Budget Initiation: 2019

Program Type: Collection (Waste)

Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
50		50										
50		50										
50	0	50	0	0	0	(	0	0	0	0	0	
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
50		50										
50		50										
	50 <b>50</b> <b>50</b> <b>Total</b> 50	50 50 0 Total Pre 2019 50	50 50 50 50 50 50 50 50 50 50 50 50 50 5	50 50 50 50 50 Total Pre 2019 2019 2020 50 50	50         50           50         50           50         0         50         0           Total         Pre 2019         2019         2020         2021           50         50         50         50	50     50       50     50       50     0       50     0       0     0 <t< td=""><td>50     50       50     50       50     0       50     0       <t< td=""><td>50         50           50         50           50         0           50         0           0         0<!--</td--><td>50         50           50         50           50         0           50         0           0         0<!--</td--><td>50         50&lt;</td><td>50         50         50         50         50         50         50         50         50         50         50         50         &lt;</td><td>50         50&lt;</td></td></td></t<></td></t<>	50     50       50     50       50     0       50     0       0     0 <t< td=""><td>50         50           50         50           50         0           50         0           0         0<!--</td--><td>50         50           50         50           50         0           50         0           0         0<!--</td--><td>50         50&lt;</td><td>50         50         50         50         50         50         50         50         50         50         50         50         &lt;</td><td>50         50&lt;</td></td></td></t<>	50         50           50         50           50         0           50         0           0         0 </td <td>50         50           50         50           50         0           50         0           0         0<!--</td--><td>50         50&lt;</td><td>50         50         50         50         50         50         50         50         50         50         50         50         &lt;</td><td>50         50&lt;</td></td>	50         50           50         50           50         0           50         0           0         0 </td <td>50         50&lt;</td> <td>50         50         50         50         50         50         50         50         50         50         50         50         &lt;</td> <td>50         50&lt;</td>	50         50<	50         50         50         50         50         50         50         50         50         50         50         50         <	50         50<

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** Waste Management - Public Works Tax Funded **Project ID:** 5121991000 **Category:** Recycling & Waste Disposal

Project Name: Glanbrook Landfill Capital Improvement Program Ward(s): City Wide

Objective:

Provide funding for the ongoing maintenance and capital improvements of the Glanbrook Landfill site. 2019 program includes: Wild Life Habitat Certification site works, tree planting in buffer zone (\$23K), applying final cover and vegetation (\$200K), flushing on-site force main (\$25K), annual report submission to the MOECC (\$20K), surface water mitigation program (\$50K) and extend west road stage 3 (\$100K).

Start Date: 2019 Completion Date:

Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016

Program Type: Landfill Sites

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,803	280	398	486	297	306	315	324	334	344	354	365	
Consultant	269	50	20	20	21	21	22	22	23	23	23	24	
Total: Expenses	4,072	330	418	506	318	327	337	346	357	367	377	389	
Net Cost	4,072	330	418	506	318	327	337	346	357	367	377	389	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	418		418										
Total: Financing Sources	418		418										
Funding Required	3,654	330	0	506	318	327	337	346	357	367	377	389	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Tota	ıl		5.21

**Division/Department:** Waste Management - Public Works Tax Funded **Project ID:** 5121992000 **Category:** Recycling & Waste Disposal

Project Name: Closed Landfill Maintenance & Capital Improvement Program Ward(s): City Wide

Objective:

To provide funding for the ongoing maintenance and capital improvements of the City's 12 closed landfill sites. 2019 program includes: annual Completion Date:

To provide funding for the ongoing maintenance and capital improvements of the City's 12 closed landfill sites. 2019 program includes: annual monitoring reports (\$50K), well decommission/installation (\$37K), leachate collector flushing contract (\$65K), Landfill Maintenance Contract

(\$156K)

Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2016

Program Type: Landfill Sites

2019

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,354	271	258	279	288	296	305	314	324	333	343	343	
Consultant	1,163	100	50	104	106	108	110	113	115	117	120	120	
Other Capital Expenditures	947	85		88	90	92	94	96	98	100	102	102	
Total: Expenses	5,464	456	308	471	484	496	509	523	537	550	565	565	
Net Cost	5,464	456	308	471	484	496	509	523	537	550	565	565	0
ı													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	308		308										
Total: Financing Sources	308		308										
,													
Funding Required	5,156	456	0	471	484	496	509	523	537	550	565	565	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.64
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.53

**Division/Department:** Waste Management - Public Works Tax Funded Recycling & Waste Disposal Project ID: 5121993000 Category:

**Project Name:** Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program City Wide Ward(s):

Objective:

Funding for the maintenance & capital improvement for the RRC located at 1579 Burlington St. E. 2019 programs include: Weigh scale/traffic gate improvements (25k), integrated camera system (35k), Wildlife Habitat capital works (15k), scale maintenance (13k), asphalt maintenance

(40k) perimeter gate improvements (15k), MRF sweeper (50k) and misc. building/property repairs (85k).

Start Date: 2019

**Completion Date:** Status:

Block No

**Tangible Capital Asset:** Capital Budget Initiation:

2016

Program Type:

Transfer Station

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	3,366	190	278	286	295	304	313	322	332	342	352	352	
Total: Expenses	3,366	190	278	286	295	304	313	322	332	342	352	352	
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	162		7	15	16	16	17	17	18	18	19	19	
Dev Charges - Res-TCA	793		36	75	77	79	82	84	87	89	92	92	
Total: Revenues	955		43	90	93	95	99	101	105	107	111	111	
Net Cost	2,411	190	235	196	202	209	214	221	227	235	241	241	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	235		235										
Total: Financing Sources	235		235										
Funding Required	2,176	190	0	196	202	209	214	221	227	235	241	241	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	0.48
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			3.24

**Division/Department:** Waste Management - Public Works Tax Funded **Project ID:** 5121994000 **Category:** Recycling & Waste Disposal

Project Name: Transfer Station/CRC Maintenance & Capital Improvement Program Ward(s): City Wide

Objective:

To provide funding for the maintenance & capital improvement for the City's 3 Transfer Stations & CRCs. The 2019 program includes: Roof repairs (24k), Condition assessments (40k), asphalt maintenance (30k), camera upgrades at 3 sites (15k), modification/ repair of CRC bin walls and railings (109k) & end of contract repairs and ongoing maintenance (100k),

Start Date: 2019

Completion Date: Status:

Block No

Tangible Capital Asset: Capital Budget Initiation:

2016

Program Type: Transfer Station

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	2,543	205	268	213	217	221	226	230	235	240	244	244	
Total: Expenses	2,543	205	268	213	217	221	226	230	235	240	244	244	
Net Cost	2,543	205	268	213	217	221	226	230	235	240	244	244	0
ı													
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	268		268										
Total: Financing Sources	268		268										
Funding Required	2,275	205	0	213	217	221	226	230	235	240	244	244	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.76
Health and Safety	16.00	0-10	0.96
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			4.01

**Division/Department:** Waste Management - Public Works Tax Funded **Project ID:** 51

ect ID: 5121994920 Category:

Project Name: Environmental Services Legislative Compliance Program

Ward(s): City Wide

Disposal

Objective:

Start Date: Completion Date: 2019

Ongoing legislated and compliance monitoring of Transfer Stations, MRF, CCF and Landfill site. Waste diversion support program including programming for multi residential commercial, curbside special event waste diversion and community clean up programs

Status:

Block

Tangible Capital Asset: Capital Budget Initiation:

No 2019

Program Type:

Technical Studies &

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Other Capital Expenditures	4,625		185	185	185	185	185	185	185	185	185	185	2,775
Total: Expenses	4,625		185	185	185	185	185	185	185	185	185	185	2,775
Net Cost	4,625	0	185	185	185	185	185	185	185	185	185	185	2,775
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	185		185										
Total: Financing Sources	185		185										
Funding Required	4,440	0	0	185	185	185	185	185	185	185	185	185	2,775

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	2.30
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			2.91



# **2019 CAPITAL BUDGET**

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### City of Hamilton 2019 - 2028 Capital Budget Ten Year Included, Not Included, Future Project Summary (000's)

Ward	Project	Pre Gross	2019 Net	20 Gross	19 Net	2 Gross	020 Net	20 Gross	)21 Net	20 Gross	22 Net	2023 f Gross	to 2028 Net	Total Gross	Project Start End Net Year Year
	Harbour & Waterfront Strategic Initiatives	01033	NCC	01033	1101	01033	1101	01033	Not	01033	1101	01033	1101	01033	Not real real
Include	d in the Financing Plan														
2	4411506106 Marina Services & Gas Dock	700	700	500	500	-	-	-	-	-	-	-	-	1,200	1,200 2015 2019
2	4411506107 Pier 5-7 Marina Shoreline Rehab	10,170	6,992	810	810	-	-	-	-	-	-	-	-	10,980	7,802 2015 2019
2	4411606002 Real Estate Disposition Process	710	450	250	250	150	150	150	150	-	-	-	-	1,260	1,000 2016 2021
2	4411606102 Pier 5-7 Boardwalk	1,135	1,135	2,190	2,190	2,900	2,900	1,100	1,100	-	-	-	-	7,325	7,325 2016 2021
2	4411606105 Pier 8 Shorewall	13,095	12,985	3,400	3,400	-	-	-	-	-	-	-	-	16,495	16,385 2016 2019
2	4411806102 Macassa Bay Shoreline Improvements	150	150	300	300	4,955	4,955	-	-	-	-	-	-	5,405	5,405 2018 2020
2	4411806103 Macassa Bay Boardwalk and Trail	150	150	200	200	6,800	6,800	-	-	-	-	-	-	7,150	7,150 2018 2020
2	4411806104 West Harbour Public Art	450	450	260	260	120	120	160	160	-	-	310	310	1,300	1,300 2018 2023
City Wide	e 4411806105 Police Marine Facility Temporary Relocation	300	300	300	300	-	-	-	-	-	-	-	-	600	600 2018 2019
	Total:	26,860	23,312	8,210	8,210	14,925	14,925	1,410	1,410	-	-	310	310	51,715	48,167
Beginn	ing in Future Years														
2	4411606103 Pier 6 Artisan Village	1,170	1,170	-	-	-	-	3,000	3,000	-	-	-	-	4,170	4,170 2016 2021
2	4412006101 Pier 4 Park Trail / Pathway Upgrades	-	-	-	-	150	150	1,180	1,180	-	-	-	-	1,330	1,330 2020 2021
2	4412006102 Bayfront Park Upgrades Ph 2 (Washrooms/Concessions)	-	-	-	-	325	325	2,650	2,650	3,790	3,790	-	-	6,765	6,765 2020 2022
2	4412006104 Police Marine Facility Replacement	-	-	-	-	450	450	4,700	4,700	-	-	-	-	5,150	5,150 2020 2021
2	4412106101 Pier 8 Greenway	-	-	-	-	-	-	1,270	1,270	-	-	-	-	1,270	1,270 2021 2021
2	4412106102 Bayfront Park Upgrades Ph 3 (Entrance Fountain)	-	-	-	-	-	-	810	810	-	-	-	-	810	810 2021 2021
2	4412306101 Bayview Park Remediation and Redevelopment	-	-	-	-	-	-	-	-	-	-	2,490	2,490	2,490	2,490 2023 2024
2	4412306103 West Harbour Parking Garage	-	-	-	-	-	-	-	-	-	-	33,200	24,927	33,200	24,927 2023 2024
	Total:	1,170	1,170	-	-	925	925	13,610	13,610	3,790	3,790	35,690	27,417	55,185	46,912
	Total: West Harbour & Waterfront Strategic Initiatives	28,030	24,482	8,210	8,210	15,850	15,850	15,020	15,020	3,790	3,790	36,000	27,727	106,900	95,079

Division/Department: West Harbour & Waterfront Strategic Initiatives - Public Project ID: 4411506106 Category: Development Projects

Project Name: Marina Services & Gas Dock Ward(s): 2

Objective:

Design & install municipal service upgrades and gas dock upgrades for marina reconstruction per West Harbour Recreational Master Plan

Start Date: 2015 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2015

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,200	700	500										
Total: Expenses	1,200	700	500										
Net Cost	1,200	700	500	0	0	0	0	0	0	0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	500		500										
Total: Financing Sources	500		500										
Funding Required	700	700	0	0	0	0		0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** West Harbour & Waterfront Strategic Initiatives - Public **Project ID:** 4411506107 **Category:** Development Projects

Project Name: Pier 5-7 Marina Shoreline Rehab Ward(s): 2

Objective:

Shoreline reconstruction and rehabilitation in the marina's main basin. Includes design and construction of required rehabilitation and replacement of main basin's shore line between Pier 4 and Pier 7. To be coordinated with new Pier 5-7 Boardwalk, Pier 6 Gas Dock rehab, Pier 6 Artisan Village, Pier 7 Commercial Village and required municipal servicing for each pier to support new uses.

Start Date: 2015 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2015

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	10,980	10,170	810										
Total: Expenses	10,980	10,170	810										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Dev Charges - Non-Res-TCA	186	186											
Dev Charges - Res-TCA	2,172	2,172											
From WIP Transfers	820	820											
Total: Revenues	3,178	3,178											
Not On of	7.000	0.000	040										
Net Cost	7,802	6,992	810	0	C	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	4,839	4,839											
Federal Gas Tax	782	782											
From Operating Fund	896	86	810										
Total: Financing Sources	6,517	5,707	810										
Funding Required	1,285	1,285	0	0	(	0	0	0	0	0	0	0	(

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Tota			

**Division/Department:** West Harbour & Waterfront Strategic Initiatives - Public **Project ID:** 4411606002 **Category:** Development Projects

Project Name: Real Estate Disposition Process Ward(s): 2

Objective:

In the implementation phase of the Real Estate Disposition Strategy will entail an open and transparent Request for Expressions of Interest (RFEOI) and Request for Proposals (RFP) process, leading to the efficient disposition of the strategically located City-owned real estate assets within the West harbour area. These lands may include the Piers 7&8 lands, the "Barton-Tiffany" lands, as well as the potential sites approved by the CityHousing Hamilton Board of Directors.

Start Date: 2016 Completion Date: 2021

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2016

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	1,260	710	250	150	150								
Total: Expenses	1,260	710	250	150	150								
1													
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Reserves	260	260											
Total: Revenues	260	260											
Net Cost	1,000	450	250	150	150	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	250		250										
Total: Financing Sources	250		250										
Funding Required	750	450	0	150	150	0	0	0	0	0	0	0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.57

Division/Department: West Harbour & Waterfront Strategic Initiatives - Public Project ID: 4411606102 Category: Development Projects

Project Name: Pier 5-7 Boardwalk Ward(s): 2

Objective:

New boardwalk extending from Royal Hamilton Yacht Club to Pier 7 (police marine bldg) - includes landscaping, lighting & site furnishings - design (2016) construction (2017+) per West Harbour Rec Master Plan. Coordinate with Pier 5-7 Shoreline Rehab (441506107), Pier 6-8 Servicing Design, Pier 6 Artisan Village and Pier 7 Commercial Village.

Start Date: 2016 Completion Date: 2021

Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2016

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	7,325	1,135	2,190	2,900	1,100								
Total: Expenses	7,325	1,135	2,190	2,900	1,100								
Net Cost	7,325	1,135	2,190	2,900	1,100	0	0	) (	0	0	(	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Debt Borrowings	1,922	150	1,772										
From Operating Fund	418		418										
Total: Financing Sources	2,340	150	2,190										
Funding Required	4,985	985	0	2,900	1,100	0		) (	) 0	0		) 0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)	72		
Staffing Impacts (F.T.E)	.33		

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.57

Division/Department: West Harbour & Waterfront Strategic Initiatives - Public Project ID: 4411606105 Category: Development Projects

Project Name: Pier 8 Shorewall Ward(s): 2

Objective:

Pier 8 perimeter shorewall repair/rehabilitation and replacement. Functional design / detailed design (2016) multi-year construction (2017/18).

Coordinate with Pier 8 servicing and Pier 8 promenade.

Start Date: 2016 Completion Date: 2019

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2016

idget Initiation: 2016

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	16,495	13,095	3,400										
Total: Expenses	16,495	13,095	3,400										
Revenues (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Program Reserves	(8)	(8)											
From Reserves	118	118											
Total: Revenues	110	110											
Net Cost	16,385	12,985	3,400	0	0	0	0	0		0	0	0	
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Federal Gas Tax	985	985											
From Operating Fund	3,400		3,400										
Total: Financing Sources	4,385	985	3,400										
Funding Required	12,000	12,000	0	0	0	0	0	0		) 0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
	Γotal		

**Division/Department:** West Harbour & Waterfront Strategic Initiatives - Public **Project ID:** 4411806102 **Category:** Development Projects

Project Name: Macassa Bay Shoreline Improvements Ward(s): 2

Objective:

Reconstruction of the Macassa Bay Shoreline in accordance with the West Harbour Waterfront Recreation Master Plan.

Start Date: 2018 Completion Date: 2020

Status: Recommended

**Tangible Capital Asset:** No **Capital Budget Initiation:** 2015

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	5,105	150		4,955									
Design	300		300										
Total: Expenses	5,405	150	300	4,955									
Net Cost	5,405	150	300	4,955	0	0	0	0	0	0	0	0	0
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Farm On and Care Free d													
From Operating Fund	300		300										
Total: Financing Sources			300 <b>300</b>										
, ,		150		4,955	0	0	0	0	0	0		0	0

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	4.60
Health and Safety	16.00	0-10	0.32
Operating Budget/Financial Impact	9.00	0-10	0.36
Strategic Direction (Dominant Project Theme)	29.00	0-1	0.29
Total			5.57

Division/Department: West Harbour & Waterfront Strategic Initiatives - Public Project ID: 4411806103 Category: Development Projects

Project Name: Macassa Bay Boardwalk and Trail Ward(s): 2

Objective:

To construct a new boardwalk and trail as part of the Macassa Bay Shoreline Improvements in accordance with the West Harbour Waterfront Recreation Master Plan.

Tangible Capital Asset: Yes
Capital Budget Initiation: 2018

Program Type: Waterfront Initiatives

2018

2020

Recommended

Start Date:

Status:

**Completion Date:** 

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	6,800			6,800									
Design	350	150	200										
Total: Expenses	7,150	150	200	6,800									
Net Cost	7,150	150	200	6,800	0	0	0	0	0	0	0	0	0
								T		1			
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	200		200										
Total: Financing Sources	200		200										

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

Division/Department: West Harbour & Waterfront Strategic Initiatives - Public Project ID: 4411806104 Category: Development Projects

Project Name: West Harbour Public Art Ward(s): 2

Objective:

To implement public art in public spaces between Bayfront Park and Pier 7 in accordance with the West Harbour Waterfront Recreation

Master Plan

Start Date: 2018 Completion Date: 2023

Status: Recommended

**Tangible Capital Asset:** Yes **Capital Budget Initiation:** 2018

Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
1,300	450	260	120	160		310						
1,300	450	260	120	160		310						
1,300	450	260	120	160	0	310	0	(	0 0	0	0	
Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
260		260										
260		260										
	1,300 1,300 1,300 Total	1,300 450 1,300 450 1,300 450 Total Pre 2019 260	1,300     450     260       1,300     450     260       1,300     450     260       Total     Pre 2019     2019       260     260	1,300     450     260     120       1,300     450     260     120       1,300     450     260     120       Total     Pre 2019     2019     2020       260     260     260	1,300     450     260     120     160       1,300     450     260     120     160       1,300     450     260     120     160       Total     Pre 2019     2019     2020     2021       260     260     260	1,300     450     260     120     160       1,300     450     260     120     160       1,300     450     260     120     160     0       Total     Pre 2019     2019     2020     2021     2022       260     260     260     260     260     260	1,300     450     260     120     160     310       1,300     450     260     120     160     310       1,300     450     260     120     160     0     310       Total     Pre 2019     2019     2020     2021     2022     2023       260     260     260     260     2021     2022     2023	1,300     450     260     120     160     310       1,300     450     260     120     160     310       1,300     450     260     120     160     0     310     0       Total     Pre 2019     2019     2020     2021     2022     2023     2024       260     260     260     260     2021     2022     2023     2024	1,300     450     260     120     160     310       1,300     450     260     120     160     310       1,300     450     260     120     160     0     310     0       Total     Pre 2019     2019     2020     2021     2022     2023     2024     2025       260     260     260     260     2021     2022     2023     2024     2025	1,300     450     260     120     160     310       1,300     450     260     120     160     310       1,300     450     260     120     160     0     310     0     0     0       Total     Pre 2019     2019     2020     2021     2022     2023     2024     2025     2026       260     260     260     260     2021     2022     2023     2024     2025     2026	1,300     450     260     120     160     310       1,300     450     260     120     160     310       1,300     450     260     120     160     0     310     0     0     0     0       Total     Pre 2019     2019     2020     2021     2022     2023     2024     2025     2026     2027       260     260     260     2027     2020     2021     2020     2021     2022     2023     2024     2025     2026     2027	1,300     450     260     120     160     310       1,300     450     260     120     160     310       1,300     450     260     120     160     0     310     0     0     0     0     0     0       Total     Pre 2019     2019     2020     2021     2022     2023     2024     2025     2026     2027     2028       260     260     260     260     260     2027     2028

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			

**Division/Department:** West Harbour & Waterfront Strategic Initiatives - Public **Project ID:** 4411806105 **Category:** Building - New Construction

Project Name: Police Marine Facility Temporary Relocation Ward(s): City Wide

Objective:

The current location of the Police Marine facility has been identified by City of Hamilton crucial to the waterfront development plans. Although the location is optimum for a Police facility, the HPS is agreeable to a new facility, in another location, within the West Harbour front. There is anticipated growth/use in both commercial and recreational activity. A new building would replace the existing facility that was built to serve the harbour in 1952. The City of Hamilton is responsible for the construction cost of the facility as approved by Council (Report 10-027, item 17, Oct12-13, 2010) as part of the Waterfront renewal.

Start Date: 2018 Completion Date: 2019

Status: Recommended

Tangible Capital Asset:YesCapital Budget Initiation:2014Program Type:Buildings

Expenses (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
Construction	600	300	300										
Total: Expenses	600	300	300										
Net Cost	600	300	300	0	0	0	0	0	0	0	0	0	(
Financing Sources (000's)	Total	Pre 2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029-43
From Operating Fund	300		300										
Total: Financing Sources	300		300										
							i .						
Funding Required	300	300	0	0	0	0	0	0	0	0	0	0	

Operating Budget Impact:	2019	2020	2021 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-10	
Health and Safety	16.00	0-10	
Operating Budget/Financial Impact	9.00	0-10	
Strategic Direction (Dominant Project Theme)	29.00	0-1	
Total			