HAMILTON POLICE SERVICE

2019 BUDGET REQUEST
2019 DIRECTIVES

COMMUNITY SAFETY

ENGAGEMENT & PARTNERSHIPS

PEOPLE & PERFORMANCE

TECHNOLOGY & ASSET MANAGEMENT
Hamilton Police Service’s Board Budget Request:

2.89%
POLICING CONTEXT

Adequate & Effective Service
Quality of Life
Harm Reduction
Case Law & New Law
Workload
POLICING CONTEXT

- Crime Prevention
- Law Enforcement
- Assistance to Victims of Crime
- Public Order Maintenance
- Emergency Response

Police Service Act 4(2) requires Adequate & Effective Service
• Aging population
  • Physical, emotional, financial abuse
  • Perceived fear of crime

• Increase in Indigenous youth

• Increasing diversity & newcomers

• Language / cultural diversity required
• Suicide one of our leading call for service
• Opioid Crisis
• Persons In Crisis Unit – SNP, COAST & MCRRT
• Community and Safety Well-Being Plan
  • Bill 175

• Prevention & diversion

• Integrated response with other service providers
  • Harm reduction & decreased criminalization
    • Wraparound, Best Start, Best place to raise a child…
**Mental Health and Addictions**

**Policing Context**

**Hospital Apprehension Rate**

<table>
<thead>
<tr>
<th>Historical Uniform Apprehension Rate</th>
<th>75.4%</th>
</tr>
</thead>
<tbody>
<tr>
<td>MCRRT Apprehension Rate</td>
<td>15.6%</td>
</tr>
</tbody>
</table>

*January - December 2018*
Mental Health and Addictions

• Mental Health – 1 in 5

• Vulnerable persons

• Concurrent factors
  • homelessness, addictions, poverty, mental health
Policing Context

- Legalization and Sale of Cannabis
- Community and Safety Well-Being Plan
• Supreme Court (R vs Jordan)
  • 18-month / 30-month timeline from arrest to disposition

• MOU re disclosure to Crown Attorney
disclosure, redaction, vetting - digital evidence

• R vs. Marakah (Privacy Interests on digital
devices judicial authorization to seize)
POLICING CONTEXT

Calls for service
Service wide

<table>
<thead>
<tr>
<th>Year</th>
<th>Calls</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>134,300</td>
</tr>
<tr>
<td>2016</td>
<td>137,578</td>
</tr>
<tr>
<td>2017</td>
<td>138,823</td>
</tr>
</tbody>
</table>
Priority call types

1. **Priority 0**: Emergencies where injuries are occurring or are imminent.
2. **Priority 1**: People and property emergencies that do not involve personal injury.
3. **Priority 2**: A crime has just occurred within the past 15 minutes.
4. **Priority 3**: Do not involve crimes that are in progress or have just occurred.
5. **Priority 4**: Non-urgent, low-risk calls involving non-emergency or incidental complaints.
What are the most frequent and time consuming calls?

ALL DIVISIONS
- DOMESTIC VIOLENCE
- DISTURBANCES
- MOTOR VEHICLE COLLISIONS
- ASSIST AMBULANCE

DIVISION 1
- ASSAULT

DIVISION 2 & 3
- FAMILY TROUBLE
Workload

**Policing Context**

**Time Spent on Calls**

- **Thousands**
  - 2015: 280,950
  - 2016: 284,283
  - 2017: 321,665
  - 2018: 328,692

**4-Year Increase of**

- **47,742 Hrs**

**= 22.86 Officers to Cover Increase in Hours**

- **2088 Hrs Worked Annually Per Officer**
MAJOR CASES

**Project LINKS**
Child Pornography and Sexual Assault of Children

**Project SCOPA**
Multi-jurisdictional investigation into the Angelo Musitano homicide.

**Locke Street Investigation**
Arrests of individuals in connection with large scale mischief in Durand neighbourhood

**Sexual Assault Community Review Team**
18-month review of unfounded sexual assaults
CRIME RATES
Stats Canada – Unified Crime Reporting Stats

### CRIME RATES

Unified Crime Reporting Stats

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Crime Rate (excl. traffic)</td>
<td>4,980</td>
<td>4,382</td>
<td>4,112</td>
<td>4,095</td>
<td>4,101</td>
<td>4,479</td>
</tr>
<tr>
<td>Total Violent Crime Rate</td>
<td>1,029</td>
<td>891</td>
<td>907</td>
<td>820</td>
<td>902</td>
<td>970</td>
</tr>
<tr>
<td>Total Property Crime Rate</td>
<td>3,477</td>
<td>3,016</td>
<td>2,727</td>
<td>2,789</td>
<td>2,916</td>
<td>2,916</td>
</tr>
<tr>
<td>Total Other C.C. Crime Rate</td>
<td>474</td>
<td>476</td>
<td>478</td>
<td>486</td>
<td>524</td>
<td>593</td>
</tr>
</tbody>
</table>

Source: Stats Canada - Unified Crime Reporting Stats
Statistics Canada Table #35-10-0180-01 (As of 2018/11/28)
2017 Population Used By Statistics Canada 567,993
CRIME RATES
Stats Canada - Crime Severity Index

<table>
<thead>
<tr>
<th>Year</th>
<th>Total CSI</th>
<th>Violent CSI</th>
<th>Non-Violent CSI</th>
</tr>
</thead>
<tbody>
<tr>
<td>2008</td>
<td>89.0</td>
<td>107.4</td>
<td>81.8</td>
</tr>
<tr>
<td>2009</td>
<td>86.5</td>
<td>104.5</td>
<td>79.6</td>
</tr>
<tr>
<td>2010</td>
<td>82.7</td>
<td>98.5</td>
<td>76.6</td>
</tr>
<tr>
<td>2011</td>
<td>74.7</td>
<td>89.6</td>
<td>69.1</td>
</tr>
<tr>
<td>2012</td>
<td>71.8</td>
<td>77.2</td>
<td>69.7</td>
</tr>
<tr>
<td>2013</td>
<td>64.8</td>
<td>72.9</td>
<td>61.7</td>
</tr>
<tr>
<td>2014</td>
<td>59.9</td>
<td>68.4</td>
<td>56.6</td>
</tr>
<tr>
<td>2015</td>
<td>60.0</td>
<td>66.8</td>
<td>57.4</td>
</tr>
<tr>
<td>2016</td>
<td>63.3</td>
<td>81.1</td>
<td>56.8</td>
</tr>
<tr>
<td>2017</td>
<td>69.1</td>
<td>91.1</td>
<td>61.0</td>
</tr>
</tbody>
</table>

Source: Stats Canada - Crime Severity Index Statistics Canada Table #35-10-0188-01 (As Of 2018/11/28)
CRIME RATES
Crime Severity Index

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total CSI</td>
<td>71.8</td>
<td>64.8</td>
<td>59.9</td>
<td>60.0</td>
<td>63.3</td>
<td>69.1</td>
</tr>
<tr>
<td>Violent CSI</td>
<td>77.2</td>
<td>72.9</td>
<td>68.4</td>
<td>66.8</td>
<td>81.1</td>
<td>91.1</td>
</tr>
<tr>
<td>Non-Violent CSI</td>
<td>69.7</td>
<td>61.7</td>
<td>56.6</td>
<td>57.4</td>
<td>56.8</td>
<td>61.0</td>
</tr>
</tbody>
</table>

Source: Stats Canada - Crime Severity Index Statistics Canada Table #35-10-0188-01 (As of 2018/11/28)
VIOLENT CRIME SEVERITY INDEX 2017

Median
Winnipeg
Thunder Bay
Regina
Toronto
Montreal
Hamilton
Windsor
Halifax
Sudbury
Calgary
Waterloo
London
Durham
Niagara
York
Halton

Source: MBNC (Municipal Benchmarking Network Canada) Table PLCE170

2017 NATIONAL AVERAGE 80.26
SEXUAL ASSAULT
Staffing Increases

2018
548 CASES

84% INCREASE IN CASES SINCE 2008

+1 Detective Constable

Current Ratio of CASES to DETECTIVE is 78.3
STAFFING

+24 Officers
8 per division / 2 per squad

= more availability for proactive policing
+2 Special Constables
To staff new Provincial Offence Administration Courthouse
BENCHMARKING

Officers per 100,000 Population

Thunder Bay: 189
Toronto: 185.7
Windsor: 180.7
Regina: 171.4
Calgary: 164.2
Sudbury: 163.5
Winnipeg: 157.7
Median: 157.1
London: 156.5
Niagara: 153.8
Hamilton: 148.2
York: 131.5
Waterloo: 128.1
Durham: 124.4
Halton: 122

Source: MBNC (Municipal Benchmarking Network Canada) Table PLCE220
<table>
<thead>
<tr>
<th>City</th>
<th>Per Capita Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Windsor</td>
<td>$445.16</td>
</tr>
<tr>
<td>Calgary</td>
<td>$398.13</td>
</tr>
<tr>
<td>Winnipeg</td>
<td>$392.77</td>
</tr>
<tr>
<td>Thunder Bay</td>
<td>$389.49</td>
</tr>
<tr>
<td>Montreal</td>
<td>$382.34</td>
</tr>
<tr>
<td>Toronto</td>
<td>$382.12</td>
</tr>
<tr>
<td>Sudbury</td>
<td>$365.70</td>
</tr>
<tr>
<td>Regina</td>
<td>$354.17</td>
</tr>
<tr>
<td>MEDIAN</td>
<td>$351.04</td>
</tr>
<tr>
<td>Niagara</td>
<td>$347.90</td>
</tr>
<tr>
<td>Hamilton</td>
<td>$307.66</td>
</tr>
<tr>
<td>Waterloo</td>
<td>$300.28</td>
</tr>
<tr>
<td>London</td>
<td>$291.23</td>
</tr>
<tr>
<td>Durham</td>
<td>$285.53</td>
</tr>
<tr>
<td>Halifax</td>
<td>$281.29</td>
</tr>
<tr>
<td>York</td>
<td>$274.28</td>
</tr>
<tr>
<td>Halton</td>
<td>$240.05</td>
</tr>
</tbody>
</table>

Source: MBNC (Municipal Benchmarking Network Canada) Table PLCE227M
## ECONOMIC INDICATORS

<table>
<thead>
<tr>
<th>Year</th>
<th>Building Permits</th>
<th>Canadian Bond Rating</th>
<th>Housing Starts</th>
<th>Housing Completions</th>
<th>Unemployment Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>$1,096,299,091</td>
<td>AA</td>
<td>2,282</td>
<td>1,902</td>
<td>7.7%</td>
</tr>
<tr>
<td>2011</td>
<td>$731,019,287</td>
<td>AA</td>
<td>1,645</td>
<td>1,715</td>
<td>6.5%</td>
</tr>
<tr>
<td>2012</td>
<td>$1,499,627,394</td>
<td>AA</td>
<td>2,209</td>
<td>2,313</td>
<td>6.6%</td>
</tr>
<tr>
<td>2013</td>
<td>$1,025,785,758</td>
<td>AA</td>
<td>1,746</td>
<td>1,718</td>
<td>6.6%</td>
</tr>
<tr>
<td>2014</td>
<td>$1,143,192,706</td>
<td>AA</td>
<td>2,136</td>
<td>1,737</td>
<td>5.9%</td>
</tr>
<tr>
<td>2015</td>
<td>$1,108,192,846</td>
<td>AA</td>
<td>1,462</td>
<td>2,040</td>
<td>5.5%</td>
</tr>
<tr>
<td>2016</td>
<td>$1,056,237,746</td>
<td>AA</td>
<td>2,119</td>
<td>1,767</td>
<td>6.1%</td>
</tr>
<tr>
<td>2017</td>
<td>$1,384,145,419</td>
<td>AA+</td>
<td>1,967</td>
<td>1,899</td>
<td>5.0%</td>
</tr>
<tr>
<td>2018* (OCTOBER)</td>
<td>$1,129,277,893</td>
<td>AA+</td>
<td>2,187</td>
<td>1,083</td>
<td>5.0%</td>
</tr>
</tbody>
</table>

Sources:
- **Building Permits**: City Of Hamilton - Building Division
- **Canadian Bond Rating**: S&P Global Ratings
- **Housing Starts & Completions**: Canada Mortgage and Housing Corporation
- **Unemployment Rate**: Statistics Canada Table #14-10-0294-02 (As Of 2018/11/29)
Budget Increase
$4.66M or 2.89%

Assessment Growth
0.5% (2.73%)

Total Budget $165,842,078
HPS LEVY AS A % OF TOTAL COH LEVY

LEVY OVER TIME

$98

$527

$161

$858

$0

$100

$200

$300

$400

$500

$600

$700

$800

$900

$1,000


Police Levy $98 $102 $107 $111 $116 $120 $125 $131 $136 $140 $145 $149 $153 $157 $161

City of Hamilton Levy $527 $555 $574 $602 $630 $649 $673 $689 $705 $727 $748 $798 $828 $845 $858

Police as a % of City 18.62% 18.45% 18.65% 18.46% 18.43% 18.50% 18.51% 19.04% 19.24% 19.31% 19.32% 18.69% 18.52% 18.61% 18.79%
Recommendation:

Hamilton City Council GIC approve the Hamilton Police Service’s Board 2019 Budget Request of:

2.89%