



Hamilton

**CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW  
SUB-COMMITTEE  
REPORT 19-001**

**1:00 p.m.  
January 28, 2019  
Council Chambers  
Hamilton City Hall**

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**Present:** Councillors M. Pearson (Chair), J.P. Danko (Vice-Chair), N. Nann, and M. Wilson

**Absent:** T. Whitehead – City Business

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**THE CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW SUB-COMMITTEE  
PRESENTS REPORT 19-001 AND RESPECTFULLY RECOMMENDS:**

**1. Appointment of Chair and Vice-Chair (Item 1)**

- (a) That Councillor Pearson be appointed as Chair of the Capital Projects Work-In-Progress Sub-Committee for the 2018 – 2022 term.
- (b) That Councillor Danko be appointed as Vice Chair of the Capital Projects Work-In-Progress Sub-Committee for the 2018 – 2022 term.

Councillor Pearson relinquished the Chair to Vice-Chair Danko.

**2. Capital Projects Status Report (Excluding Public Works) as of June 30, 2018 (FCS18079) (City Wide) (Item 10.1)**

That the Capital Projects Status Report (excluding Public Works), as of June 30, 2018, attached as Appendix “A” to Report FCS18079, be received.

**3. Capital Projects Closing Report as of September 30, 2018 (FCS18079) (City Wide) (Item 10.2) (Attached hereto as Appendix ‘A’)**

- (a) That the Acting General Manager of Finance and Corporate Services be authorized to transfer a combined \$272,401.00 from the Unallocated Capital Levy Reserve (108020) and other Program Specific Reserves to the capital projects as outlined in Appendix “A” to Report FCS18078(a);

- (b) That the Acting General Manager of Finance and Corporate Services be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS18078(a) in accordance with the Capital Closing Policy;
- (c) That Appendix "C" to Report FCS18078(a), Capital Projects Budget Appropriations for the period covering July 1, 2018 through September 30, 2018, be received for information; and,
- (d) That Appendix "D" to Report FCS18078(a), Capital Projects Budget to be merged for the period covering July 1, 2018 through September 30, 2018 totalling \$311,171.60, be approved.

Councillor Pearson assumed the Chair.

**4. Capital Projects Status Report (Excluding Public Works) as of September 30, 2018 (FCS18079(a)) (City Wide) (Item 10.3)**

That the Capital Projects Status Report (excluding Public Works), as of September 30, 2018, attached as Appendix "A" to Report FCS18079(a), be received.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 2)**

There were no changes to the agenda.

The agenda for the January 28, 2019 Capital Projects Work-In-Progress Review Sub-Committee meeting was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

Councillor Pearson relinquished the Chair to Vice-Chair Danko.

**(i) September 11, 2018 (Item 4.1)**

The Minutes of the September 11, 2018 meeting of the Capital Projects Work-In-Progress Review Sub-Committee meeting were approved, as presented.

**(ii) Clerk's Report - September 20, 2018 (Item 4.2)**

The Clerk's Report from the September 20, 2018 meeting of the Capital Projects Work-In-Progress Review Sub-Committee meeting was received.

Councillor Pearson assumed the Chair.

**(d) ADJOURNMENT (Item 15)**

There being no further business, the Capital Projects Work-In-Progress Review Sub-Committee, adjourned at 1:44 p.m.

Respectfully submitted,

Councillor Pearson, Chair  
Capital Projects Work-in-Progress  
Sub-Committee

Angela McRae  
Legislative Coordinator  
Office of the City Clerk



**CITY OF HAMILTON**  
**CORPORATE SERVICES DEPARTMENT**  
*Financial Planning, Administration and Policy Division*

<b>TO:</b>	Chair and Members Capital Projects Work-in-Progress Sub-Committee
<b>COMMITTEE DATE:</b>	January 21, 2019
<b>SUBJECT/REPORT NO:</b>	Capital Project Closing Report as of September 30, 2018 (FCS18078(a)) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Samantha Blackley (905) 546-2424 Ext. 2132 Joseph Spiler (905)-546-2424 Ext. 4519
<b>SUBMITTED BY:</b>	Cindy Mercanti Director, Customer Service and POA Acting Director, Financial Planning and Policy Corporate Services Department
<b>SIGNATURE:</b>	

**RECOMMENDATIONS**

- (a) That the Acting General Manager of Finance and Corporate Services be authorized to transfer a combined \$272,401.00 from the Unallocated Capital Levy Reserve (108020) and other Program Specific Reserves to the capital projects as outlined in Appendix "A" to Report FCS18078(a);
- (b) That the Acting General Manager of Finance and Corporate Services be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS18078(a) in accordance with the Capital Closing Policy;
- (c) That Appendix "C" to Report FCS18078(a), Capital Projects Budget Appropriations for the period covering July 1, 2018 through September 30, 2018, be received for information;
- (d) That Appendix "D" to Report FCS18078(a), Capital Projects Budget to be merged for the period covering July 1, 2018 through September 30, 2018 totalling \$311,171.60, be approved;

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*OUR Vision: To be the best place to raise a child and age successfully.*

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## **EXECUTIVE SUMMARY**

Report FCS18078(a) presents the capital projects which have been completed or cancelled as of September 30, 2018.

Appendix "A" to Report FCS18078(a) summarizes net transfers to both the Unallocated Capital Levy Reserve and the Program Specific Reserves.

Appendix "B" to Report FCS18078(a) lists the individual projects to be closed. A total of 71 projects with a combined budget of \$82,064,909.11 is being recommended for closure and is summarized as follows:

- \$1,886,300.00 relating to completed projects with surpluses to be returned to or deficits to be funded from the Unallocated Capital Levy Reserve (108020);
- \$3,026,065.00 relating to completed projects with deficits to be funded by Program Specific Reserves;
- \$868,000.00 relating to cancelled or delayed projects; and
- \$76,284,544.11 relating to projects completed on or under budget that do not impact reserves.

All capital projects listed for closure in Appendix "B" to Report FCS18078(a) have been reviewed and determined to be complete, with all revenue and expenditure transactions relating to these projects having been processed. Any funding adjustments necessary to close the projects in accordance with the Capital Closing Policy are reflected in the amounts presented.

Appendix "C" to Report FCS18078(a) lists all the re-appropriation of funds between capital projects for the period covering July 1, 2018 through September 30, 2018.

Appendix "D" to Report FCS18078(a) lists all the capital projects requiring Council approval to merge projects for the period covering July 1, 2018 through September 30, 2018.

### ***Alternatives for Consideration – Not Applicable***

## **FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: As outlined in Appendix "A" to Report FCS18078(a) and summarized in Table 1, a combined total of \$1,131.82 in funding is required from the Unallocated Capital Levy Reserve (108020) to offset projects in a negative position. These projects are offset by projects in a positive position totalling \$109,875.09, resulting in a net transfer to this Reserve of \$108,743.27.

**SUBJECT: Capital Project Closing Report as of September 30, 2018  
(FCS18078(a)) (City Wide) – Page 3 of 8**

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Table 1  
City of Hamilton  
Capital Project Closings as of September 30, 2018  
Unallocated Capital Levy Reserve Impact (108020)

Year	Approved Project ID	Description	Surplus / (Deficit)
Projects requiring funds			
2015	4031518347	Bridge 347 - Carlisle Rd, 355 m w/o Wildberry Way	\$ 2,979.42
2015	7201558503	Battlefield Gage House Interior - Hall and Upper Rooms	0.51
2016	4031611222	New Sidewalk Program - 2016	1,191.27
2017	7401751701	VFD Protective Eqp Uniform	105,672.90
2018	4401856807	Glanbrook Hills Phase 2	<u>30.99</u>
			<b>\$109,875.09</b>
Projects returning funds			
2012	5181260240	Shrewsbury Drainage & Path	\$ (306.18)
2015	5161555640	Non-Trunk Flow Monitoring	(63.54)
2016	4401656610	Turner Park Ball Field Irrigation	<u>(762.10)</u>
			<b>\$ (1,131.82)</b>
Net impact to the Unallocated Capital Levy Reserve			<b><u>\$108,743.27</u></b>

As outlined in Appendix "A" to Report FCS18078(a) and summarized in Table 2, a net total of \$381,144.27 in funding is required from Other Program Specific Reserves (Wards 2, 3 & 7 Capital Infrastructure, Hamilton Beach Reserve, Transit Capital Reserve, Linear WW Re/NR and Unallocated Current Funds-Sanitary) to offset projects in a deficit position that were submitted for closure.

Table 2  
City of Hamilton  
Capital Project Closings as of September 30, 2018  
Impacting Reserves and Capital Projects

Year	Approved Project ID	Description	Surplus / (Deficit)
Projects requiring funds			
2005	5140566508	Lynden Water Supply – Land and EA	\$(258,129.81)
2013	4241309205	Central Memorial Rec Centre - Patio	(15.30)
2014	2861451700	HBRU Renos & Equip Purchase	(1,767.00)
2015	5161555640	Non-Trunk Flow Monitoring	(63.54)
2015	5311584501	PASS SUS&CERT Software Modules	(12,160.97)
2016	5141655420	Freelton Water Meter Accuracy	(68,955.40)
2017	4241709370	Wentworth Stairs	(440.67)
2017	5141755010	Water System Planning	<u>(39,611.58)</u>
Net impact to Other Program Specific Reserves			<b>\$ (381,144.27)</b>

**SUBJECT: Capital Project Closing Report as of September 30, 2018  
(FCS18078(a)) (City Wide) – Page 4 of 8**

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Appendix "C" to Report FCS18078(a) details the appropriations between projects during the period covering July 1, 2018 to September 30, 2018. A total of \$16,432,372.55 was moved between capital projects with each appropriation transfer being in compliance with the Capital Project Monitoring Policy. They are summarized in Table 3 as follows:

Table 3  
City of Hamilton  
Capital Project Appropriations as of September 30, 2018  
Transfers by Department

Department	Amount
Tax Supported Capital Budget	
City Managers	\$ 17,750.00
Council Infrastructure	120,132.55
Corporate Services	1,452,400.00
Community and Emergency Services Department	13,200.00
Planning and Economic Development Department	76,000.00
Public Works Department	<u>14,299,890.00</u>
	<b>\$15,979,372.55</b>
Rate Supported Capital Budget	
Public Works Department	<u>453,000.00</u>
Total	<b><u>\$16,432,372.55</u></b>

Appendix "D" to Report FCS18078(a) details the projects that have been recommended to be merged. A total of \$311,171.60 is required to be transferred from the older projects to the most recent ones in order for the older ones to be closed. The number of projects and the requested transfer amounts are summarized in Table 4:

Table 4  
City of Hamilton  
Capital Project to be Merged as of September 30, 2018

Description	Projects From	Projects To	Amount
<b>Planning &amp; Economic Development</b>			
Transit Program	2	1	\$165,740.00
<b>Public Work (Tax)</b>			
Transit	2	1	<u>145,431.60</u>
Total			<b>\$311,171.60</b>

Staffing: N/A

Legal: N/A

## **HISTORICAL BACKGROUND**

The Capital Status and Capital Project Closing reports are submitted to City Council three times a year at June 30, September 30 and December 31.

On December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and Closing process and that a process where departments report to their respective Standing Committee on the status of the Capital Work-in-Progress projects be implemented. Standing Committee reporting commenced as of the June 30, 2013 reporting period. Reports are brought forward to the Standing Committee three times per reporting year at June 30, September 30 and December 31. This allows the Standing Committee to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight.

The Capital Projects Closing Report has remained the responsibility of the Capital Budgets section of the Financial Planning, Administration and Policy Division in order to ensure suitable controls are maintained, projects are appropriately closed and to centralize the function.

On January 10, 2015, Council approved changes to the City's Capital Project Monitoring Policy and Capital Project Closing Policy. The amended Policy has staff submit the Capital Project Status Reports and Capital Project Closing Reports to the Capital Projects Work-in-Progress Sub-Committee.

## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

The submission of the Capital Projects Closing Report is a requirement of the City's Capital Closing Policy Reports (Reports FCS05044 and FCS07081(a)) and Capital Projects Monitoring Policy Report (Report FCS14031).

The City's Capital Closing Policy (Reports FCS05044 / FCS07081(a)) states:

- i) That any approved Capital project, whose construction stage has not begun after three years, be closed and be re-submitted to Council for approval.
- ii) That any closing surplus or deficit be distributed as follows:
  1. Surplus:
    - a) If funded from a specific reserve, return funds to that reserve.
    - b) If funded from debentures, apply to reduce future debenture requirements.
    - c) If funded from current contribution, apply to the Unallocated Capital Levy Reserve or apply to reduce Outstanding Debt.



2. Deficit:

- a) If funded from a specific reserve, fund from that reserve.
- b) If funded from debentures, increase future debenture requirements only if no other source of financing is available.
- c) If funded from current contribution, fund from the Unallocated Capital Levy Reserve.

The City's Capital Projects Monitoring Policy Report (Report FCS14031), as amended by Council on 10, 2015, states:

- i) That a Capital Projects Status Report be submitted by departments to Capital Projects Work-in-Progress Sub Committee three times a year as of June 30, September 30 and December 31.
- ii) That a Capital Projects Closing Report be compiled by Corporate Services Department and submitted to the Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.
- iii) That unfavourable project variances be funded according to the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy. If available funding cannot be found within the limits of the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy, a report explaining the variance and recommending a source of funding be submitted to the appropriate Committee of Council for approval.
- iv) Approval authority for the re-appropriation of funds in each financial year be at the same levels as the City's Procurement Policy:
  1. Council must approve re-appropriations of \$250,000 or greater
  2. City Manager or designate must approve appropriations greater than \$100,000
  3. General Managers or delegated staff be authorized to approve appropriations up to \$100,000

## **RELEVANT CONSULTATION**

Staff from the following departments, boards, and / or agencies submitted the included capital projects for closure:

- Public Works Department
- Planning and Economic Development Department
- Corporate Services Department
- Healthy and Safe Communities Department

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## **ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Council approved that capital projects are reviewed in accordance with the City's approved capital policies. For each Capital Project Status Report, staff determines if projects can be closed (inactivated) and also monitors financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts. Where projects are determined to be complete or cancelled, they are submitted by departments to Capital Budgets for inclusion in the Capital Projects Closing Report. These submissions are reviewed by Capital Budgets to ensure transactions are finalized, all purchase orders cleared, and a funding source is identified, where necessary.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

Appendix "D" to Report FCS18078(a) details the Capital Projects recommended to be merged. Both the Planning and Economic Development and Public Works Departments have submitted two projects to be merged into one, requiring a transfer of \$311,171.60 between the projects. By merging these projects reporting will become more efficient.

## **ALTERNATIVES FOR CONSIDERATION**

There are no alternatives as the Capital Projects Closing Report deals primarily with historical information and application of corporate policies.

## **ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

### **Community Engagement and Participation**

*Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.*

### **Economic Prosperity and Growth**

*Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.*

### **Built Environment and Infrastructure**

*Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.*

### **Our People and Performance**

*Hamiltonians have a high level of trust and confidence in their City government.*

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**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A" – Capital Project Closings as of September 30, 2018 – Projects Impacting the Unallocated Capital Levy Reserve (108020) and Other Reserves

Appendix "B" – Capital Projects Closing Schedule as of September 30, 2018

Appendix "C" – Capital Projects Budget Appropriation Schedule for the Period Covering July 1, 2018 through September 30, 2018

Appendix "D" – Capital Projects to be Funded to be Merged / Adjusted for the Period covering July 1, 2018 Through September 30, 2018

SB/dt

City of Hamilton Capital Project Closings As of September 30, 2018 Projects impacting the Unallocated Capital Levy Reserve & Other Reserves						
Year Approved	ProjectID	Description	Surplus/ (Deficit) (\$)	Reserve	Description	
<b>Projects requiring funds</b>						
2015	4031518347	Bridge 347 - Carlisle Rd, 355 m w/o Wildberry Way	2,979.42	108020	Unalloc Capital Levy	
2015	7201558503	Battlefield Gage House Interior - Hall and Upper Room	0.51	108020	Unalloc Capital Levy	
2016	4031611222	New Sidewalk Program - 2016	1,191.27	108020	Unalloc Capital Levy	
2017	7401751701	VFD Protective Eqp Uniform	105,672.90	108020	Unalloc Capital Levy	
2018	4401856807	Glanbrook Hills Phase 2	30.99	108020	Unalloc Capital Levy	
			<b>109,875.09</b>			
<b>Projects returning funds</b>			<b>\$</b>			
2012	5181260240	Shrewsbury Drainage & Ped Path	(306.18)	108020	Unalloc Capital Levy	
2015	5161555640	Non-Trunk Flow Monitoring	(63.54)	108020	Unalloc Capital Levy	
2016	4401656610	Turner Park Ball Field Irrigation	(762.10)	108020	Unalloc Capital Levy	
			<b>(1,131.82)</b>			
<b>Net impact to the Unallocated Capital Levy Reserve</b>			<b>108,743.27</b>			
<b>Projects requiring funds</b>			<b>\$</b>			
2005	5140566508	Lynden Water Supply – Land&EA	(258,129.81)	5169309324	Unalloc Current Funds-Sanitary	
2013	4241309205	Central Memorial Rec Centre - Patio	(15.30)	108052	Ward 2-Capital Infrastructure	
2014	2861451700	HBRU Renos & Equip Purchase	(1,767.00)	110005	Hamilton Beach Rescue	
2015	5161555640	Non-Trunk Flow Monitoring	(63.54)	110340/110341	LinearWW-RE/LinearWW-NR	
2015	5311584501	PASS SUS&CERT Software Modules	(12,160.97)	108025	Transit Capital Reserve	
2016	5141655420	Freelton Water Meter Accuracy	(68,955.40)	5169309324	Unalloc Current Funds-Sanitary	
2017	4241709370	Wentworth Stairs	(440.67)	108052/108057	Ward 2 & 7-Capital Infrastructure	
2017	5141755010	Water System Planning	(39,611.58)	5169309324	Unalloc Current Funds-Sanitary	
<b>Net impact to Other Reserves</b>			<b>(381,144.27)</b>			
<b>Total Net impact to the Unallocated Capital Levy Reserve &amp; Other Reserves</b>			<b>(272,401.00)</b>			

CITY OF HAMILTON  
CAPITAL PROJECTS' CLOSING SCHEDULE  
AS OF SEPTEMBER 30, 2018

Appendix "B" to Report FCS18078(a)  
Page 1 of 3

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e=c/a
<b>UNALLOCATED CAPITAL LEVY RESERVE</b>							
2012	5181260240	Shrewsbury Drainage & Ped Path	90,000.00	90,000.00	90,306.18	(306.18)	100%
2015	4031518347	Bridge 347 - Carlisle Rd, 355 m w/o Wildberry Way	100,000.00	71,239.63	68,260.21	2,979.42	68%
2015	5161555640	Non-Trunk Flow Monitoring	440,000.00	440,063.54	440,127.08	(63.54)	100%
2015	7201558503	Battlefield Gage House Interior - Hall and Upper Rooms	76,300.00	76,279.30	76,278.79	0.51	100%
2016	4031611222	New Sidewalk Program - 2016	480,000.00	389,066.67	387,875.40	1,191.27	81%
2016	4401656610	Turner Park Ball Field Irrigation	100,000.00	100,000.00	100,762.10	(762.10)	101%
2017	7401751701	VFD Protective Eq Uniform	500,000.00	500,000.00	394,327.10	105,672.90	79%
2018	4401856807	Glanbrook Hills Phase 2	100,000.00	100,000.00	99,969.01	30.99	100%
<b>TOTAL FUNDS FROM UNALLOCATED CAPITAL LEVY (8)</b>			<b>1,886,300.00</b>	<b>1,766,649.14</b>	<b>1,657,905.87</b>	<b>108,743.27</b>	<b>88%</b>
<b>OTHER PROGRAM SPECIFIC RESERVES</b>							
2005	5140566508	Lynden Water Supply – Land&EA	1,790,000	1,790,000.00	2,048,129.81	(258,129.81)	114%
2013	4241309205	Central Memorial Rec Centre - Patio	11,000.00	11,000.00	11,015.30	(15.30)	100%
2014	2861451700	HBRU Renos & Equip Purchase	25,000.00	25,000.00	26,767.00	(1,767.00)	107%
2015	5161555640	Non-Trunk Flow Monitoring	440,000.00	440,063.54	440,127.08	(63.54)	100%
2015	5311584501	PASS SUS&CERT Software Modules	197,000.00	197,000.00	209,160.97	(12,160.97)	106%
2016	5141655420	Freelton Water Meter Accuracy	110,000.00	110,000.00	178,955.40	(68,955.40)	163%
2017	4241709370	Wentworth Stairs	153,065.00	153,065.00	153,505.67	(440.67)	100%
2017	5141755010	Water System Planning	300,000.00	300,000.00	339,611.58	(39,611.58)	113%
<b>TOTAL FUNDS FROM PROGRAM SPECIFIC RESERVES (8)</b>			<b>3,026,065.00</b>	<b>3,026,128.54</b>	<b>3,407,272.81</b>	<b>(381,144.27)</b>	<b>113%</b>
<b>DELAYED/CANCELLED PROJECTS</b>							
2012	5161261240	WSI-Leeds-Burl E Gate Removal	300,000.00	265,772.36	265,772.36	0.00	89%
2016	2861651700	HBRU Renovations & Equipment	68,000.00	0.00	0.00	0.00	0%
2016	4661617725	Claremont Access Bike Lanes	0.00	0.00	0.00	0.00	0%
2017	4401718002	Pedestrian Bridge Repl&Repair	0.00	0.00	0.00	0.00	0%
2017	5141767422	New PD2 Water PS	500,000.00	0.00	0.00	0.00	0%
2018	4401849008	Extreme Park Makeover Program	0.00	0.00	0.00	0.00	0%
<b>TOTAL DELAYED/CANCELLED PROJECTS (6)</b>			<b>868,000.00</b>	<b>265,772.36</b>	<b>265,772.36</b>	<b>0.00</b>	<b>31%</b>
<b>COMPLETED PROJECTS</b>							
<b>CITY MANAGER DEPARTMENT</b>							
<b>City Manager Program</b>							
2016	3381657504	Service Delivery Improvements	132,250.00	132,250.28	132,250.28	0.00	100%
<b>CORPORATE SERVICE DEPARTMENT</b>							
<b>Transition Program &amp; One Time Projects</b>							
2001	2110155011	HR Transition Projects	144,430.00	143,810.92	143,810.92	0.00	100%
<b>PLANNING &amp; ECONOMIC DEVELOPMENT DEPARTMENT(TAX BUDGET)</b>							
<b>Tourism &amp; Culture</b>							
2015	7101558510	Public Art - Waterdown Memorial Hall Mural	15,000.00	15,000.00	15,000.00	0.00	100%
<b>Growth Management</b>							
2014	4141446107	DiCenzo Gardens Ph 10	17,070.00	17,066.32	17,066.32	0.00	100%
2014	4141446101	Paramount Subdivision	94,590.00	94,586.79	94,586.79	0.00	100%
<b>Economic Development</b>							
2017	8121741301	HTC Bldg Maintenance	49,161.31	49,161.31	49,161.31	0.00	100%

CITY OF HAMILTON  
CAPITAL PROJECTS' CLOSING SCHEDULE  
AS OF SEPTEMBER 30, 2018

Appendix "B" to Report FCS18078(a)  
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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e = c/a
<b>Recreation Facilities</b>							
2005	7100554707	Flamborough Twin Pad Arena	18,820,170.00	22,182,372.19	22,182,372.19	0.00	118%
<b>Transportation Program</b>							
2017	4661717726	Bay Street - Bike Lanes	600,000.00	495,516.31	495,516.31	0.00	83%
<b>COMMUNITY AND EMERGENCY SERVICES DEPARTMENT (TAX BUDGET)</b>							
<b>Public Health</b>							
<b>Long Term Care Homes</b>							
2016	6301651603	ML & WL Lighting Replacement	1,096,000.00	963,355.04	963,355.04	0.00	88%
2017	6301709701	Heritage Courtyard Project	20,560.00	20,560.00	20,560.00	0.00	100%
<b>Housing</b>							
2014	6731441302	Social Housing Capital Repairs	486,800.00	486,759.83	486,759.83	0.00	100%
2016	6731641606	Domestic Violence Survi-housing	1,200,000.00	372,970.35	372,970.35	0.00	31%
<b>Hamilton Fire Department</b>							
2017	7401751700	Fire Equipment Replacement	680,000.00	648,628.35	648,628.35	0.00	95%
<b>OTHER BOARDS AND AGENCIES</b>							
<b>Hamilton Police Department</b>							
2014	3761457403	Time and Attendance System	300,000.00	300,000.00	300,000.00	0.00	100%
<b>Hamilton Beach Rescue</b>							
2015	2861551700	HBRU Renovations & Equipment	77,000.00	74,400.00	74,400.00	0.00	97%
<b>PUBLIC WORKS (TAX BUDGET)</b>							
<b>Parks &amp; Cemeteries (Tax Budget)</b>							
2014	4401453100	Cemetery Software Replacement	50,000.00	50,000.00	50,000.00	0.00	100%
2015	4401549503	Cemetery Development	166,520.00	166,518.78	166,518.78	0.00	100%
2016	4241609104	Victoria Park Playground	80,000.00	61,590.87	61,590.87	0.00	77%
2016	4401641001	Cemetery Building Repairs	63,600.00	63,590.30	63,590.30	0.00	100%
2017	4401749008	Extreme Park Makeover	19,900.00	19,836.38	19,836.38	0.00	100%
2017	4401751501	Sportsfield Irrigation System	23,050.00	23,050.15	23,050.15	0.00	100%
2017	4401756711	Felker Park Play Structure	95,000.00	74,111.95	74,111.95	0.00	78%
<b>Open Space &amp; Development (Tax Budget)</b>							
2012	4401256516	Trillium Garden Park	102,900.00	102,904.07	102,904.07	0.00	100%
2012	4401256892	Crown Point E Property-Acquisition-new park	845,000.00	844,996.39	844,996.39	0.00	100%
2014	4401456300	Parkside Hills	9,800.00	9,800.27	9,800.27	0.00	100%
2015	4401556802	Beach Park Dev Program	100,000.00	32,193.17	32,193.17	0.00	32%
<b>Energy Initiatives</b>							
2014	7901448403	Low E Ceilings-Arenas	118,940.00	101,699.00	101,699.00	0.00	86%
2016	7901641603	Parkdale Firestone Ceiling	98,000.00	98,000.00	98,000.00	0.00	100%
<b>Fleet</b>							
2016	4941651004	Street Sweeper Purchase	1,282,400.00	1,282,402.74	1,282,402.74	0.00	100%
<b>Recreation (Tax Budget)</b>							
2012	4241209208	Beasley Banner installation	8,000.00	7,835.54	7,835.54	0.00	98%

CITY OF HAMILTON  
CAPITAL PROJECTS' CLOSING SCHEDULE  
AS OF SEPTEMBER 30, 2018

Appendix "B" to Report FCS18078(a)  
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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e = c/a
<b>Waste (Tax Budget)</b>							
2015	5121551700	MRF Equipment Upgrades	1,784,012.80	1,734,006.48	1,734,006.48	0.00	97%
<b>Transit (Tax Budget)</b>							
2004	5300483400	ATS Master Plan-Policy Revise	900,000.00	755,371.08	755,371.08	0.00	84%
2008	5300855100	Rapid Transit Studies	11,203,390.00	10,785,674.01	10,785,674.01	0.00	96%
2015	5301555501	Transit Priority Measures	130,000.00	99,216.18	99,216.18	0.00	76%
2015	5301584505	Transit Passenger Count System	500,000.00	493,187.91	493,187.91	0.00	99%
<b>Roads (Tax Budget)</b>							
2015	4241509114	Cromwell Cres Roads & Sidewalk	300,000.00	264,937.18	264,937.18	0.00	88%
2016	4031619669	Winterberry - LINC to Old Mud	190,000.00	190,000.00	190,000.00	0.00	100%
2016	4241609601	Mohawk - Up Sherman to Up Gage	680,000.00	513,811.20	513,811.20	0.00	76%
2016	4241609602	Mohawk - Up Gage to Up Ottawa	880,000.00	620,417.21	620,417.21	0.00	71%
2017	4031711224	Sidewalk Rehabilitation Program - 2017	700,000.00	700,000.00	700,000.00	0.00	100%
<b>PUBLIC WORKS (RATE BUDGET)</b>							
<b>Water (Rate Budget)</b>							
2006	5140667650	Carlisle Communal Well Upgrade	4,840,000.00	4,693,711.46	4,693,711.46	0.00	97%
2009	5140967951	ISF-714-Hillcrest Reservoir	13,400,000.00	12,777,268.03	12,777,268.03	0.00	95%
2013	5161366360	Flares at Biogas Facility	3,280,000	3,109,667.19	3,109,667.19	0.00	95%
2015	5141567576	Low Lift PS Upgrades Phase 2	221,000.00	144,460.69	144,460.69	0.00	65%
2017	5141711101	Road Restoration Program - 2017	5,400,000.00	5,400,000.00	5,400,000.00	0.00	100%
2017	5141762078	Substandard Water Service Replacement Program - 2017	4,000,000.00	4,000,000.00	4,000,000.00	0.00	100%
<b>Wastewater (Rate Budget)</b>							
2015	5161562542	Binbrook Wastewater System	280,000.00	257,505.87	257,505.87	0.00	92%
2016	5161655010	Wastewater Systems Planning	300,000.00	280,915.56	280,915.56	0.00	94%
<b>StormWater (Rate Budget)</b>							
2017	5181717458	Catch Basin Replacement/Rehabilitation Program - 2017	500,000.00	500,000.00	500,000.00	0.00	100%
<b>TOTAL COMPLETED PROJECTS (49)</b>			<b>76,284,544.11</b>	<b>76,255,117.35</b>	<b>76,255,117.35</b>	<b>0.00</b>	<b>100%</b>
<b>GRAND TOTAL COMPLETED/CANCELLED PROJECTS (71)</b>			<b>82,064,909.11</b>	<b>81,313,667.39</b>	<b>81,586,068.39</b>	<b>(272,401.00)</b>	<b>99%</b>

CITY OF HAMILTON CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE FOR THE PERIOD COVERING JULY 1, 2018 THROUGH SEPTEMBER 30, 2018						
Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	Long Descr
<b>CITY MANAGERS</b>						
<u>City Managers Office</u>						
3381657504	Service Delivery Improvements	3381757504	Performance Excellence Program	17,750.00	N/A- Within Limits	APPR 18-111(Budget): Transfer surplus funds from project 3381657504 to 3381757504-SBLACKLEY
<u>City Managers (1)</u>				17,750.00		
<b>CORPORATE PROJECTS</b>						
<u>Corporate Projects Program</u>						
5300855100	Annual Bus Rapid Trans Studies	5300855100	Annual Bus Rapid Trans Studies	1,452,400.00	FCS17078b	APPR 18-120(Budget) Transfer debt funding to reserve funding for project 5300855100 as approved by June 30th Capital Closing Report Appendix D-SBLACKLEY
<u>Corporate Projects (1)</u>				1,452,400.00		
<b>COUNCIL INFRASTRUCTURE</b>						
<u>Council Initiatives</u>						
4241309103	W1 Snrs Activity Centre	7101754703	Senior Centre Retrofits	105,800.00	N/A- Within Limits	APPR 18-108(Budget): Transfer surplus funds from project 4241309103 to project 7101754703-SBLACKLEY
4241309202	McLaren Park - redevelopment	4401356002	Beasley Park Rehabilitation	14,332.55	N/A- Within Limits	APPR 18-106(Budget): Transfer surplus funds from project 4241309202 to project 4401356002- SBLACKLEY
<u>Council Infrastructure (2)</u>				120,132.55		
<b>COMMUNITY AND EMERGENCY SERVICES DEPARTMENT</b>						
<u>Social Housing Program</u>						
6731441302	Social Housing Capital Repairs	6731741302	Social Housing Capital Repairs	13,200.00	N/A- Within Limits	APPR 18-119(Budget): Transfer surplus funds from project 6731441302 to project 6731741302-SBLACKLEY
<u>Community and Emergency Services Department (1)</u>				13,200.00		
<b>PLANNING AND ECONOMIC DEVELOPMENT</b>						
<u>Economic Development</u>						
3621755102	Brownfield Pilot Project	3621708002	Annual Brownfield Development	60,000.00	N/A- Within Limits	APPR 18-99( Budget) Transfer surplus funds from project 3621755102 to project 3621708002- SBLACKLEY
8121741301	HTC Bldg. Maintenance	8201641800	Annual Heritage Prop Impr Grant	16,000.00	N/A- Within Limits	APPR 18-114(Budget): Transfer surplus funds from project 8121741301 to project 8021641800 approved by GIC July 9, 2018(PED8162)-SBLACKLEY
<u>Planning and Economic Development (2)</u>				76,000.00		
<b>PUBLIC WORKS TAX FUNDED</b>						
<u>Roads Division</u>						
4031319101	Road Reconstruction 2013	4031780781	Hwy 8 Improvements Class EA	40,000.00	N/A- Within Limits	APPR 18-113(Budget): Transfer surplus funds from project 4031319101 to project 4031780781-SBLACKLEY
4031710006	Annual Minor Construction	4041817384	Annual Guiderail Upgrade 2018	10,000.00	N/A- Within Limits	APPR 18-124(Budget): Transfer surplus funds from project 4031710006 to project 4041817384-SBLACKLEY
<u>Road Development</u>				50,000.00		
4030980977	Road EA for N-W Quad Hwy 5 & 6	4031780781	Hwy 8 Improvements Class EA	30,000.00	N/A- Within Limits	APPR 18-125(Budget): Transfer surplus funds from project 4030980977 to project 4031780781-SBLACKLEY
4030980977	Road EA for N-W Quad Hwy 5 & 6	4031780781	Hwy 8 Improvements Class EA	30,000.00	N/A- Within Limits	APPR 18-125(Budget): Transfer surplus funds from project 4030980977 to project 4031780781-SBLACKLEY
4030980986	TrinityChurchCorridor-53&Stone	4031480485	Glover Road Cul-de-Sac	245,000.00	N/A- Within Limits	APPR 18-123(Budget): Transfer surplus funds from project 4030980986 to project 4031480485-SBLACKLEY
				305,000.00		



CITY OF HAMILTON CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE FOR THE PERIOD COVERING JULY 1, 2018 THROUGH SEPTEMBER 30, 2018						
Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	Long Descr
<u>Transit Program</u>						
5301751701	HVAC Upgrades-2200 Upper James	5301885801	Exterior Upgrades to MTC	775,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301751701	HVAC Upgrades-2200 Upper James	5301885801	Exterior Upgrades to MTC	775,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301755700	Transit Priority Measures	5301785708	Customer Service Software	397,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301755700	Transit Priority Measures	5301785708	Customer Service Software	398,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301755700	Transit Priority Measures	5301884801	Transit Network Review	400,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301755700	Transit Priority Measures	5301884801	Transit Network Review	400,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301755700	Transit Priority Measures	5301885801	Exterior Upgrades to MTC	300,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301755700	Transit Priority Measures	5301885802	Upgrade Operator Seats	228,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301755700	Transit Priority Measures	5301885802	Upgrade Operator Seats	227,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301784710	Automated Passenger Counters	5301751500	Replace Bus Hoists	1,000,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301784710	Automated Passenger Counters	5301751500	Replace Bus Hoists	1,000,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301784710	Automated Passenger Counters	5301885801	Exterior Upgrades to MTC	100,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301785701	Transit Mtnc&Storage Facility	5301749701	Transit Capital Infrastructure	1,350,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301785701	Transit Mtnc&Storage Facility	5301749701	Transit Capital Infrastructure	1,350,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301785701	Transit Mtnc&Storage Facility	5301751500	Replace Bus Hoists	2,000,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
5301785701	Transit Mtnc&Storage Facility	5301885801	Exterior Upgrades to MTC	1,950,000.00	PW18054 Appendix A	To appropriate transit funds as per PW18054 Appendix A- MCERMINA
				12,650,000.00		
<u>Fleet Division</u>						
4941651004	Street Sweeper Purchase	4941851004	Street Sweeper Purchase	17,600.00	N/A- Within Limits	APPR 18-107(Budget): Transfer surplus funds from project 4941651004 to 4941851004-SBLACKLEY
<u>Energy Initiatives</u>						
7901641605	Valley Park LED Light	7901641602	Fire Stations LED Light	5,500.00	N/A- Within Limits	APPR 18-109(Budget): Transfer surplus funds from project 7901641605 to project 7901641602- SBLACKLEY
7901641605	Valley Park LED Light	7901448403	Low E Ceilings-Arenas	18,940.00	N/A- Within Limits	APPR-110(Budget): Transfer surplus funds from project 7901641605 to project 7901448403-SBLACKLEY
				24,440.00		
<u>Open Space Development</u>						
4401256516	Trillium Garden Park	4401856820	Waterford Park	147,160.00	N/A- Within Limits	APPR 18-112(Budget): Transfer funds from 4401256516 to Waterford Park per(PW18040)-SBLACKLEY
4401256516	Trillium Garden Park	4401856820	Waterford Park	88,020.00	N/A- Within Limits	APPR 18-112(Budget): Transfer funds from 4401256516 to Waterford Park per(PW18040)-SBLACKLEY
4401256516	Trillium Garden Park	4401856820	Waterford Park	6,370.00	N/A- Within Limits	APPR 18-112(Budget): Transfer funds from 4401256516 to Waterford Park per(PW18040)-SBLACKLEY
4401556504	Trails Master Plan Update	4401856819	Waterfalls Viewing	15,000.00	N/A- Within Limits	APPR 18-102(Budget): Transfer surplus funds from project 4401556504 to project 4401856819-SBLACKLEY
				256,550.00		

CITY OF HAMILTON CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE FOR THE PERIOD COVERING JULY 1, 2018 THROUGH SEPTEMBER 30, 2018						
Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	Long Descr
<u>Parking Operations Program</u>						
4901841800	Fence Replacement - Carparks	4901245100	Repairs-York Boulevard Parkade	90,000.00	N/A- Within Limits	APPR-100(Budget): Transfer surplus funds from project 4901841800 to project 4901245100-SBLACKLEY
<u>Culture Program</u>						
7201558503	Bat-Gage House-Hall & Up Rooms	7201758703	Gage House Upper Rooms	116,300.00	N/A- Within Limits	APPR 18-105(Budget): Transfer surplus funds from project 7201558503 to project 7201758703-SBLACKLEY
7201741703	St Marks Restoration Phase 2	7201841803	St Marks Interior Restoration	240,000.00	FCS17078b Appendix D	APPR 18-126(Budget): Transfer surplus funds from project 7201741703 to project 7201841803 as approved by December 31 Capital Closing Report FCS17078b Appendix D-SBLACKLEY
7201758702	2018 Canadian Country Music	7201858702	Canadian Country Music Wk. 2020	550,000.00	PED18058(a)	APPR 18-98(Budget): Transfer surplus funds from project 7201758702 to project 7201858702 per approved by PED18058(a)-SBLACKLEY
				906,300.00		
<b>Public Works Tax Funded (32)</b>				<b>14,299,890.00</b>		
<b>PUBLIC WORKS RATE FUNDED</b>						
<u>Waterworks Regular Programs</u>						
5141571301	Replace Program - Roads 2015	3381857801	Social Procurement Consultant	22,000.00	N/A- Within Limits	APPR 18-116(Budget): Transfer surplus funds from project 5141571301 to project 3381857801 per Dan McKinnon request for shared consultant project-SBLACKLEY
5141766421	WTP Fluoride Building HVAC	5141166110	WTP - Process Upgrades	220,000.00	N/A- Within Limits	APPR 18-101(Budget): Transfer surplus funds from project 5141766421 to project 5141166110-SBLACKLEY
				242,000.00		
<u>Wastewater Program</u>						
5161460450	Iona Trunk Sewer Odour Control	5161761241	Eastn Interc Rehab-SSR Frtland	70,000.00	N/A- Within Limits	APR 18-104(Budget): Transfer surplus funds from project 5161460450 to 5161761241-SBLACKLEY
5161771015	Sewer Lateral Replace-Roads	3381857801	Social Procurement Consultant	22,000.00	N/A- Within Limits	APPR 18-115(Budget): Transfer surplus funds from project 516177015 to project 3381857801 as requested by Dan McKinnon for a shared consulting project-SBLACKLEY
				92,000.00		
<u>Storm Sewers Regular Program</u>						
5181560515	Inlet & Outlet Damage Repairs	5181817458	Catch Basin Replace & Rehab	8,000.00	N/A- Within Limits	APPR 18-121(Budget): Transfer surplus funds from project 5181560515 to project 5181817458-SBLACKLEY
5181560999	Closed Projects - Storm	5181817458	Catch Basin Replace & Rehab	37,000.00	N/A- Within Limits	APPR 18-122(Budget): Transfer surplus funds from project 5181560999 to project 5181817458-SBLACKLEY
5181672290	Storm Sewer Upgrades 2016	3381857801	Social Procurement Consultant	22,000.00	N/A- Within Limits	APPR 18-117(Budget): Transfer surplus funds from project 5181672290 to project 3381857801 per Dan McKinnon requested for shared consulting project-SBLACKLEY
5181672290	Storm Sewer Upgrades 2016	3381857801	Social Procurement Consultant	22,000.00	N/A- Within Limits	APPR 18-118(Budget): Transfer surplus funds from project 5181672290 to project 3381857801
5181872293	Bayside Av Storm Sewer Replace	5181817458	Catch Basin Replace & Rehab	30,000.00	N/A- Within Limits	APPR 18-120(Budget): Transfer surplus funds from project 5181817458 to project 5181872293-SBLACKLEY
				119,000.00		
<b>Public Works Rate Funded (9)</b>				<b>453,000.00</b>		
<b>BUDGET APPROPRIATION (48)</b>				<b>16,432,372.55</b>		

CITY OF HAMILTON CAPITAL PROJECTS TO BE MERGED/ADJUSTED FOR THE PERIOD COVERING JUNE 30, 2018 to SEPTEMBER 30, 2018					
<b>Recommendations</b>					
Appropriated From	Description	Appropriated To	Description	Amount (\$)	LongDescr
<b>Planning &amp; Economic Development</b>					
<i>Transit Program</i>					
4031655940	2016-Transportation Tomorrow Survey	4031755940	2017 Trans Tomorrow Survey	165,740.00	Transfer surplus funds to annual project for closure
<b>Planning &amp; Economic Development Total</b>				<b>\$ 165,740.00</b>	
<b>Public Works (Tax)</b>					
<i>Transit</i>					
5301555500	Mtnc & Storage Facility Expn Study	5301641500	Transit Storage Facility	145,431.60	Merge Projects to consolidate accounts
<b>Public Works (Tax) Total</b>				<b>\$ 145,431.60</b>	
<b>Project Totals</b>				<b>\$ 311,171.60</b>	