



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Sub-Committee
COMMITTEE DATE:	May 7, 2019
SUBJECT/REPORT NO:	Public Works - Capital Projects Status Report as of December 31, 2018 (FCS18077(b)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Abe Chegou (905) 546-2424 Ext. 4047
SUBMITTED BY:	Cindy Mercanti Director, Customer Service and POA Acting Director, Financial Planning and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) That the Capital Projects Status Report, Public Works Tax Supported Projects, as of December 31, 2018, attached as Appendix “A” to Report FCS18077(b), be received;
- (b) That the Capital Projects Status Report, Public Works Rate Supported Projects, as of December 31, 2018, attached as Appendix “B” to Report FCS18077(b), be received.

EXECUTIVE SUMMARY

This Report presents the status of capital projects for the Public Works Tax and Rate Supported Capital Budget and is based on forecasted and committed expenditures to December 31, 2018.

Appendix “A” to Report FCS18077(b) reflects the status of the Public Works Tax Supported Projects totalling \$975.3 M of which \$735.1 M or 75.4% is spent or committed as of December 31, 2018.

Appendix “B” to Report FCS18077(b) reflects the status of the Public Works Rate Supported Projects and consists of projects totalling \$841.5 M of which \$658.6 M or 78.3% is spent or committed as of December 31, 2018.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

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The Table below shows the trend, over the last four years, in project completion percentage.

Percentage of Completion Comparison as of December 31

	2018	2017	2016	2015
Tax Supported Program	75.4%	77.5%	81.3%	74.1%
Rate Supported Program	78.3%	77.4%	76.6%	79.7%

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City’s Capital Project Monitoring Policy. Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submit the Status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

Previously, on December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and Closing process and that a process where departments report to their respective Standing Committees on the status of the Capital Work-in-Progress projects be implemented. Finance staff finalized a procedure and provided departments with templates to commence Standing Committee reporting for the June 30, 2013 reporting period. Reports are brought forth to Standing Committees three times per reporting year, as of June 30, September 30 and December 31. This allows Standing Committees to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS18077(b) meets the requirements of the Capital Project Monitoring Policy and Capital Projects Closing Policy including:

- That a Capital Projects Status report be submitted to Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

RELEVANT CONSULTATION

All Capital Project managers within Public Works have been consulted on the status of their projects.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

Council approved that capital projects are reviewed in accordance with the City's approved Capital Project Monitoring Policy. For each variance / closure report, staff determines if projects can be closed (inactivated) and also monitors financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

The financial information in Report FCS18077(b) is based on spending to December 31, 2018.

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

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Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” – Capital Projects Status Report – Public Works – Tax Supported Projects as of December 31, 2018

Appendix “B” – Capital Projects Status Report – Public Works – Rate Supported Projects as of December 31, 2018.

AC/dt