



Collective Agreement 2005

Collaborative Relationship

Solutions Focused

Variances to the Agreement Where Appropriate

Cost Savings??

"The savings to the City if it were deemed a non-construction employer appears to be a maximum of 1.7% of the total construction costs in the ICI sector (\$219 million) or a total of \$3.74 million. This is assuming that all the savings are passed onto the City in the form of lower bid prices."

2008 City of Toronto Analysis

Cost Savings??

"However, it is unclear how much increased competition the City will receive on its construction tenders as a result of becoming a non-construction employer and consequently it is not possible to determine with any certainty what, if any, savings will result."

- 2019 City of Toronto Analysis



Values vs Cost

Any Potential Savings Offset By Loss Of:

- Equity Programming
- Social Infrastructure Investments
- Training & Apprenticeships Opportunities
- Workplace Safety
- Tax Revenue
- Pensions
- Community Benefits
- Control of Job Sites