

PHYSICIAN RECRUITMENT & RETENTION PROGRAM  
LTD CASH FLOW STATEMENT  
For the Period December 1, 2018 to November 30, 2019

Run Date: Aug-19-19

	Jun/04 - Nov/19 (actuals)	Dec/18 (actuals)	Jan/19 (actuals)	Feb/19 (actuals)	Mar/19 (actuals)	Apr/19 (actuals)	May/19 (actuals)	Jun/19 (actuals)	Jul/19 (pending)	Aug/19 (pending)	Sep/19 (pending)	Oct/19 (pending)	Nov/19 (pending)	Total
BEGINNING BALANCE	-	\$ 428,186	\$ 414,766	\$ 393,347	\$ 398,283	\$ 381,849	\$ 370,360	\$ 354,970	\$ 341,436	\$ 366,436	\$ 366,436	\$ 366,436	\$ 366,436	428,186
REVENUE														
City of Hamilton	840,800	-	-	-	-	-	-	-	-	-	-	-	-	-
McMaster University - Cust# 102644	291,668	-	-	-	-	-	-	-	-	-	-	-	-	-
Department of Family Medicine - Cust# 107777	107,749	-	-	-	-	7,500	-	-	-	-	-	-	-	7,500
Hamilton Health Sciences - Cust # 111058	418,000	-	-	-	-	-	-	-	-	-	-	-	-	-
St. Joseph's Hospital - Cust# 101131	357,000	-	-	20,000	-	-	-	-	-	-	-	-	-	20,000
St.Peters Hospital	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Community Foundation	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Family Health Team - Cust# 114291	125,000	-	-	-	-	-	-	-	25,000	-	-	-	-	25,000
Human Resource Development Canada	90,669	-	-	-	-	-	-	-	-	-	-	-	-	-
Hamilton Physicians - Dec/15 overpayment	10,349	-	-	-	-	-	-	-	-	-	-	-	-	-
Consulting	400	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUES	2,276,635	\$ -	\$ -	\$ 20,000	\$ -	\$ 7,500	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	52,500
OPERATING EXPENSES														
Wages & Benefits	1,287,791	8,955	14,103	9,589	9,589	9,606	9,606	9,596	-	-	-	-	-	71,043
Support Staff	291,321	3,944	5,908	3,939	3,939	3,939	3,939	3,939	-	-	-	-	-	29,545
Office Expenses	74,394	153	1,052	702	90	2,081	1,637	-	-	-	-	-	-	5,716
Printing & Communications	29,323	-	112	-	122	-	-	-	-	-	-	-	-	234
Travel Costs	45,810	89	116	834	29	413	11	-	-	-	-	-	-	1,493
Promotional Packages	22,147	-	-	-	-	-	100	-	-	-	-	-	-	100
Events, Functions & Meals	13,638	149	-	-	-	-	-	-	-	-	-	-	-	149
Community Visit Program	1,109	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Conferences & Job Fairs	61,093	130	-	-	2,666	2,383	-	-	-	-	-	-	-	5,179
Advertising/Public Relations	21,823	-	127	-	-	568	97	-	-	-	-	-	-	791
TOTAL OPERATING EXPENSES	1,848,449	\$ 13,420	\$ 21,418	\$ 15,064	\$ 16,435	\$ 18,989	\$ 15,390	\$ 13,535	\$ -	\$ -	\$ -	\$ -	\$ -	114,250
ENDING BALANCE	428,186	\$ 414,766	\$ 393,347	\$ 398,283	\$ 381,849	\$ 370,360	\$ 354,970	\$ 341,436	\$ 366,436	\$ 366,436	\$ 366,436	\$ 366,436	\$ 366,436	366,436

\*NOTE: Physician Recruitment & Retention Program holds \$10,000 as a float provided by the City of Hamilton (Acct: 11515-000100)

ok at 20/08/2019

NOTE: Pending Invoices

HP inv232R	437
Total:	437