### HAMILTON RENEWABLE POWER INC. BOARD MEETING



#### **September 16, 2019**



### Agenda

- 1. Operations Update
- 2. Financial Update
- 3. Proposals



### **Operational Update 2019**



### **Corporate Structure**

### Shareholder

City of Hamilton

#### **Board of Directors**

#### **Corporate Officers**

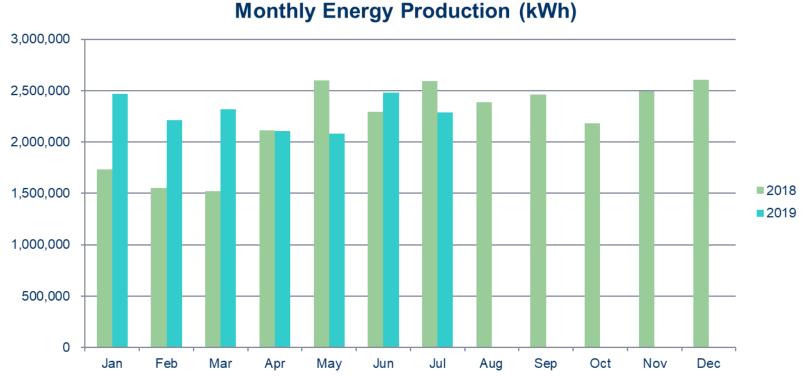
Rom D'Angelo (President), Tom Chessman (SVP), Rick Male (Treasurer), Andrea Holland (Secretary), David Oak (Sr. Financial Analyst)





#### Q1 & Q2 Production (kWh)





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- Glanbrook O&M Agreement with Toromont renewed for 5 years.
- Mitigating communications costs:
  - Finalizing agreement with HCE Telecom to reduce dark fibre costs at Woodward.
  - Developing plans to enhance communication service at remote Glanbrook site by using HRPI owned tower.
    Wireless solution could benefit City owned site, local residents and HRPI operations.



### **Financial Update 2019**

- 1. 2018 Overview / Financial Statements
- 2. 2019 Budget
- 3. 2019 YTD Actuals / FY Forecast
- 4. Financial Trends



## **2018 Financial Overview**

### Audit Findings

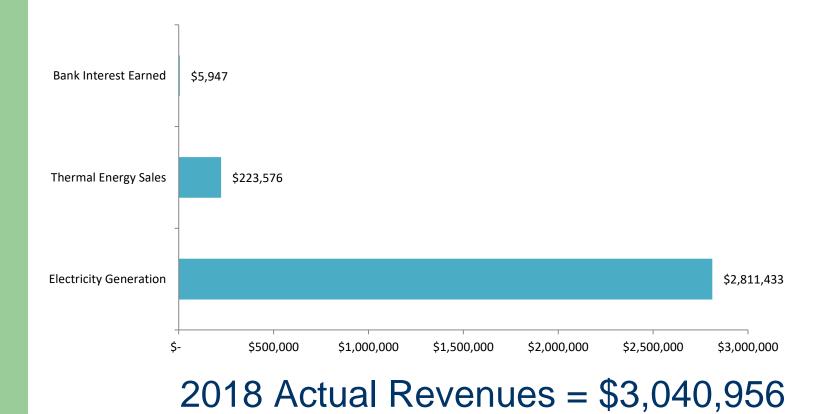
- 2018 Financial Statements audited by KPMG
  - no adjustments or restatements
- GST/HST audit conducted by CRA for period July 2014 to May 2018
  - disallowed input tax credits for methane gas and insurance



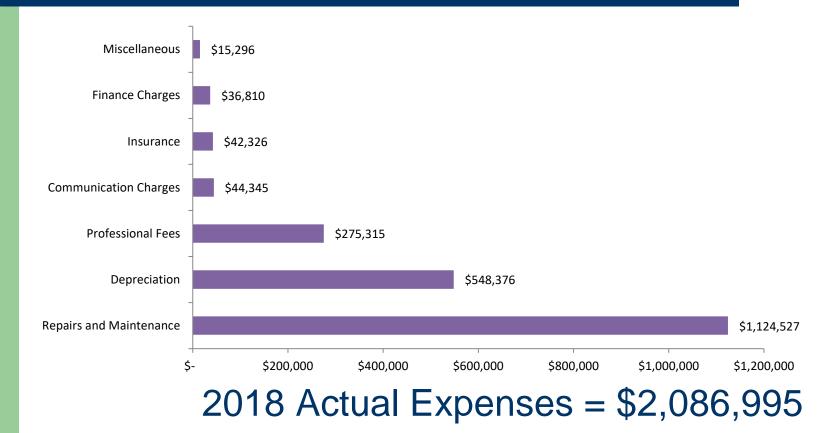
# **2018 Financial Overview**

- Net income earned totalled \$133,711, a \$4,890 or 3.8% increase over the previous year (2017 = \$128,821)
- Woodward co-gen shutdown net loss estimated to be \$64,000 for Jan to Apr period
- Payments issued to the City amounted to \$1,728,509
- Outstanding debt reduced by \$529,649











#### 2018 Income Statement – Audited

|                   | Budget      | Actual      | Variance   |
|-------------------|-------------|-------------|------------|
| Revenues          | \$2,814,398 | \$3,040,956 | \$226,558  |
| Methane Cost      | \$786,540   | \$771,480   | \$15,060   |
| Expenses          | \$2,127,720 | \$2,086,995 | \$40,725   |
| PILs              | (\$35,278)  | \$48,770    | (\$84,048) |
| Net Income (Loss) | (\$64,584)  | \$133,711   | \$198,295  |



### 2018 Net Earnings Distribution

#### HRPI ALLOCATION (20%)

Retained Earnings

#### **CITY ALLOCATION (80%)**

- Unallocated Capital Reserve
- Closed Landfill Reserve
- Wastewater Capital Reserve

\$53,484 \$26,743 <u>\$26,743</u>

> <u>\$106,970</u> \$133,711

\$26,741



#### 2018 Balance Sheet – Audited

| Current Assets             | \$850,359   |
|----------------------------|-------------|
| Fixed Assets               | \$6,218,574 |
| Total Assets               | \$7,068,933 |
| Current Liabilities        | \$995,338   |
| Non-Current Liabilities    | \$375,122   |
| Equity                     | \$5,698,473 |
| Total Liabilities & Equity | \$7,068,933 |



|                             | C  | URRENT  |    | FIXED     | C  | URRENT    | NON | I-CURRENT |     |           |
|-----------------------------|----|---------|----|-----------|----|-----------|-----|-----------|-----|-----------|
|                             | 1  | ASSETS  |    | ASSETS    | LI | ABILITIES | LIA | ABILITIES |     | EQUITY    |
| CASH                        | \$ | 461,865 |    |           |    |           |     |           |     |           |
| ACCOUNTS RECEIVABLE         | \$ | 388,288 |    |           |    |           |     |           |     |           |
| PREPAID EXPENSES            | \$ | 206     |    |           |    |           |     |           |     |           |
| SECURITY DEPOSIT            |    |         | \$ | 32,000    |    |           |     |           |     |           |
| BUILDING                    |    |         | \$ | 206,943   |    |           |     |           |     |           |
| GENERATING EQUIPMENT        |    |         | \$ | 4,008,101 |    |           |     |           |     |           |
| INTERCONNECT TO GRID        |    |         | \$ | 1,277,989 |    |           |     |           |     |           |
| PIPELINE                    |    |         | \$ | 693,541   |    |           |     |           |     |           |
| ACCOUNTS PAYABLE            |    |         |    |           | \$ | 623,944   |     |           |     |           |
| PILs TAX PAYABLE            |    |         |    |           | \$ | 74,010    |     |           |     |           |
| HST PAYABLE                 |    |         |    |           | \$ | 19,079    |     |           |     |           |
| CAPITAL LOAN - CURRENT      |    |         |    |           | \$ | 278,305   |     |           |     |           |
| DEFERRED PILS PROVISION     |    |         |    |           |    |           | \$  | 375,122   |     |           |
| COMMON SHARES               |    |         |    |           |    |           |     |           | \$  | 6,000,010 |
| RETAINED EARNINGS (DEFICIT) |    |         |    |           |    |           |     |           | -\$ | 301,537   |
| TOTAL                       | \$ | 850,359 | \$ | 6,218,574 | \$ | 995,338   | \$  | 375,122   | \$  | 5,698,473 |



#### 2018 Net Benefit to City – Audited

|                       | Budget      | Actual      | Variance   |
|-----------------------|-------------|-------------|------------|
| Dividend              | \$103,057   | \$103,057   | \$0        |
| Methane Gas           | \$786,540   | \$771,480   | (\$15,060) |
| Loan Interest         | \$41,506    | \$36,810    | (\$4,696)  |
| Professional Services | \$237,360   | \$236,875   | (\$485)    |
| Opportunity Cost      | (\$18,447)  | (\$16,360)  | \$2,087    |
| Total Benefit to City | \$1,150,016 | \$1,131,862 | (\$18,154) |



### 2019 Budget

#### 2019 Income Statement – Budget

|               | Budget      |
|---------------|-------------|
| Revenues      | \$3,220,250 |
| Methane Cost  | \$835,790   |
| Expenses      | \$2,193,060 |
| PILs          | \$50,720    |
| Net Income    | \$140,680   |
| Net Cash Flow | \$468,630   |



### 2019 Budget

#### 2019 Net Benefit to City – Budget

|                   | Budget      |
|-------------------|-------------|
| Dividend          | \$106,970   |
| Methane Gas       | \$835,790   |
| Loan Interest     | \$4,700     |
| Professional Fees | \$240,500   |
| Opportunity Cost  | (\$2,090)   |
| Benefit to City   | \$1,185,870 |



### **2019 Year-To-Date Actuals**

#### Income Statement – to June 30

|              | YTD<br>Budget | YTD<br>Actuals | Variance   |
|--------------|---------------|----------------|------------|
| Revenues     | \$1,596,126   | \$1,635,110    | \$38,984   |
| Methane Cost | \$414,463     | \$408,118      | \$6,345    |
| Expenses     | \$1,095,266   | \$1,050,304    | \$44,962   |
| PILs         | \$22,490      | \$45,000       | (\$22,510) |
| Net Income   | \$63,907      | \$131,688      | \$67,781   |



## **2019 Full Year Forecast**

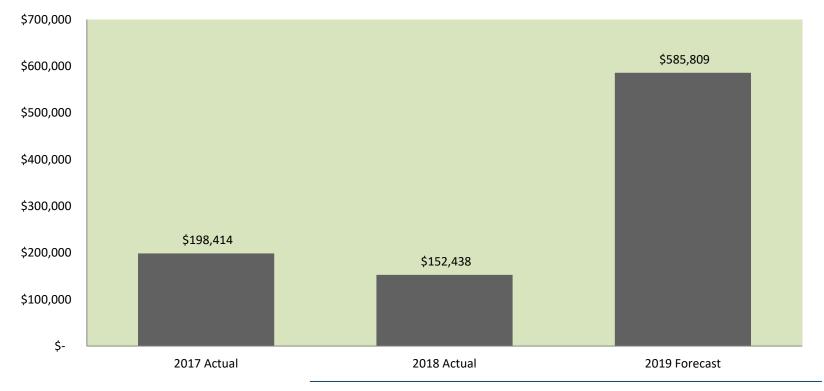
#### Income Statement – to December 31

|              | FYFYBudgetForecast |             | Variance   |
|--------------|--------------------|-------------|------------|
| Revenues     | \$3,220,250        | \$3,270,221 | \$49,971   |
| Methane Cost | \$835,790          | \$816,237   | \$19,553   |
| Expenses     | \$2,193,060        | \$2,111,114 | \$81,946   |
| PILs         | \$50,720           | \$84,187    | (\$33,467) |
| Net Income   | \$140,680          | \$258,683   | \$118,003  |



### **2019 Full Year Forecast**

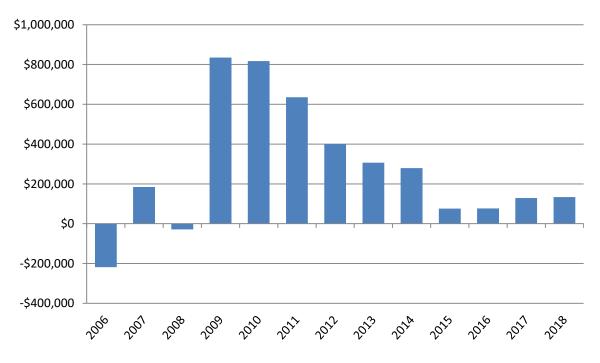
#### **Net Cash Flow**





| Year | Net Income   |
|------|--------------|
| 2006 | (\$ 218,363) |
| 2007 | \$ 184,301   |
| 2008 | (\$ 28,544)  |
| 2009 | \$ 834,850   |
| 2010 | \$ 816,973   |
| 2011 | \$ 635,185   |
| 2012 | \$ 399,710   |
| 2013 | \$ 306,585   |
| 2014 | \$ 279,202   |
| 2015 | \$ 75,935    |
| 2016 | \$ 76,892    |
| 2017 | \$ 128,821   |
| 2018 | \$ 133,711   |

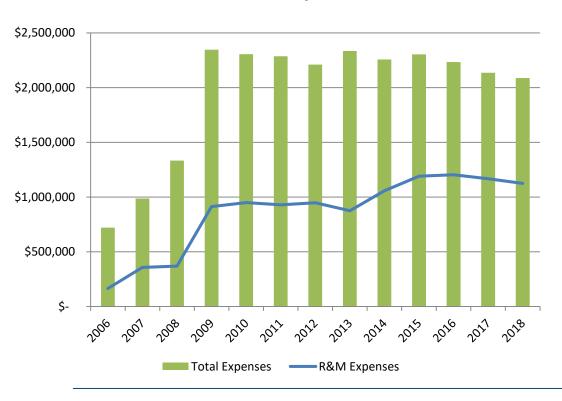
#### Net Income Earned





#### **Repairs & Maintenance Expenses**

|      | Total       | R&M         | % of Total |
|------|-------------|-------------|------------|
| Year | Expenses    | Expenses    | Expenses   |
| 2006 | \$ 720,566  | \$ 165,303  | 22.9%      |
| 2007 | \$ 987,513  | \$ 357,710  | 36.2%      |
| 2008 | \$1,332,808 | \$ 370,068  | 27.8%      |
| 2009 | \$2,346,141 | \$ 913,425  | 38.9%      |
| 2010 | \$2,305,576 | \$ 949,091  | 41.2%      |
| 2011 | \$2,285,861 | \$ 929,956  | 40.7%      |
| 2012 | \$2,210,898 | \$ 948,275  | 42.9%      |
| 2013 | \$2,334,380 | \$ 874,598  | 37.5%      |
| 2014 | \$2,257,231 | \$1,058,549 | 46.9%      |
| 2015 | \$2,304,389 | \$1,190,804 | 51.7%      |
| 2016 | \$2,233,949 | \$1,203,826 | 53.9%      |
| 2017 | \$2,135,272 | \$1,167,951 | 54.7%      |
| 2018 | \$2,086,995 | \$1,124,527 | 53.9%      |

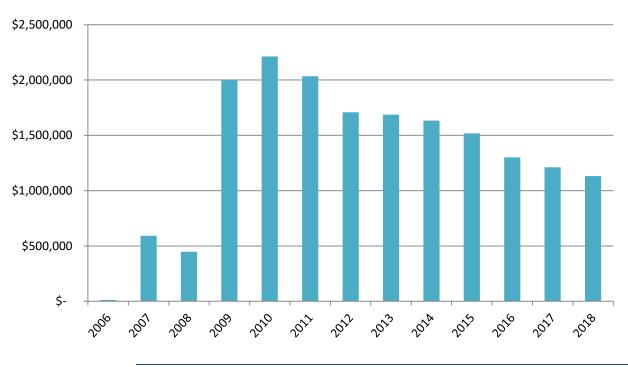


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Net Benefit to City

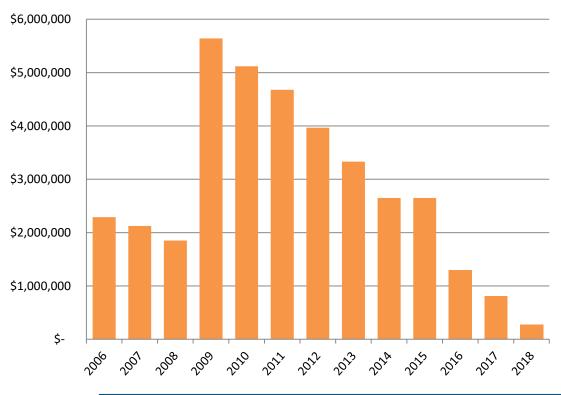
|       | City Net |            |  |
|-------|----------|------------|--|
| Year  |          | Benefit    |  |
| 2006  | \$       | 11,257     |  |
| 2007  | \$       | 591,719    |  |
| 2008  | \$       | 447,373    |  |
| 2009  | \$       | 2,000,345  |  |
| 2010  | \$       | 2,213,378  |  |
| 2011  | \$       | 2,033,743  |  |
| 2012  | \$       | 1,708,212  |  |
| 2013  | \$       | 1,686,137  |  |
| 2014  | \$       | 1,633,667  |  |
| 2015  | \$       | 1,517,245  |  |
| 2016  | \$       | 1,301,246  |  |
| 2017  | \$       | 1,210,308  |  |
| 2018  | \$       | 1,131,862  |  |
| Total | \$       | 17,486,492 |  |





#### **Outstanding Capital Loan (Debt)**

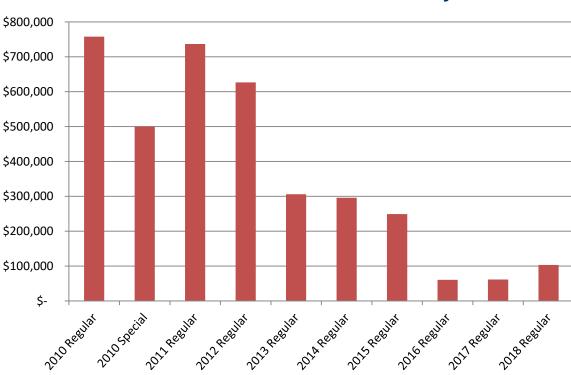
| Year | Debt            |
|------|-----------------|
| 2006 | \$<br>2,290,483 |
| 2007 | \$<br>2,123,635 |
| 2008 | \$<br>1,851,646 |
| 2009 | \$<br>5,642,071 |
| 2010 | \$<br>5,120,167 |
| 2011 | \$<br>4,676,774 |
| 2012 | \$<br>3,966,430 |
| 2013 | \$<br>3,329,511 |
| 2014 | \$<br>2,648,875 |
| 2015 | \$<br>2,648,875 |
| 2016 | \$<br>1,303,584 |
| 2017 | \$<br>807,954   |
| 2018 | \$<br>278,305   |



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| Туре         | Dividend |           |
|--------------|----------|-----------|
| 2010 Regular | \$       | 757,963   |
| 2010 Special | \$       | 500,000   |
| 2011 Regular | \$       | 736,920   |
| 2012 Regular | \$       | 626,642   |
| 2013 Regular | \$       | 306,122   |
| 2014 Regular | \$       | 295,816   |
| 2015 Regular | \$       | 249,150   |
| 2016 Regular | \$       | 60,748    |
| 2017 Regular | \$       | 61,514    |
| 2018 Regular | \$       | 103,057   |
| Total        | \$       | 3,697,932 |



#### **Dividends Paid to City**



### **Related Motions**

- That the Board approve the 2018 audited financial statements, as presented.
- That the Board approve the 2019 operating budget, as presented.



# **Dividend Declaration**

- That in accordance with the Dividend Policy, a regular dividend of \$106,970 be declared for 2019 based on 80% of annual net earnings as reported on the 2018 audited financial statements.
- That the regular dividend be distributed in one payment of \$106,970 to the shareholder, to be issued no later than December 1, 2019.



# **Proposals**



#### Sequester Emissions (Algae Study):

- Option to enhance revenue and continued use of generators at Glanbrook.
- Sequester CO2 Emissions by generating algae growth.
- BAD algae = water bloom. GOOD algae used in food products, food dyes, pharma industry & animal feedstock amoung many other growing market demands.
- WHY Glanbrook? Steady production & output (other sites too small), can capture heat from engines, space for trailers & storage. GHG reduction and revenue potential are both key reasons to investigate.
  - Visited working sites in St. Mary's & Markham.
- HOW? If study shows this is safe & viable, consider on-site pilot test facility for 3 – 6 months.
  - Seeking approval to develop & assess business case and consider options (joint venture, long term fixed price contract on CO2 or ?)







Solar Rooftop PV Systems (exploring with City):

- Invest in renewable generation on 2 arena roofs.
- Assists City in meeting renewable energy goals, emission reductions and lower operating costs.
- Aligned with HRPI business model.
- Needs to be financially good for City & HRPI:
- Approval today:
  - Explore financials options & generate detailed proposal



# **Questions** ?