### HAMILTON RENEWABLE POWER INC. BOARD MEETING



#### **September 16, 2019**



### Agenda

- 1. Operations Update
- 2. Financial Update
- 3. Proposals



### **Operational Update 2019**



### **Corporate Structure**

### Shareholder

City of Hamilton

#### **Board of Directors**

#### **Corporate Officers**

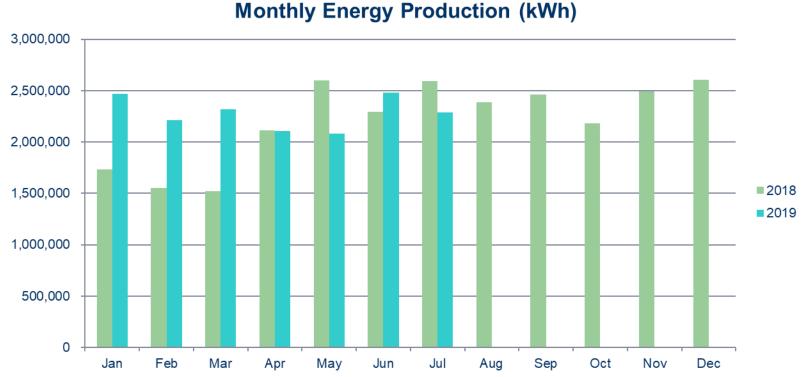
Rom D'Angelo (President), Tom Chessman (SVP), Rick Male (Treasurer), Andrea Holland (Secretary), David Oak (Sr. Financial Analyst)





#### Q1 & Q2 Production (kWh)





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- Glanbrook O&M Agreement with Toromont renewed for 5 years.
- Mitigating communications costs:
  - Finalizing agreement with HCE Telecom to reduce dark fibre costs at Woodward.
  - Developing plans to enhance communication service at remote Glanbrook site by using HRPI owned tower.
    Wireless solution could benefit City owned site, local residents and HRPI operations.



### **Financial Update 2019**

- 1. 2018 Overview / Financial Statements
- 2. 2019 Budget
- 3. 2019 YTD Actuals / FY Forecast
- 4. Financial Trends



## **2018 Financial Overview**

### Audit Findings

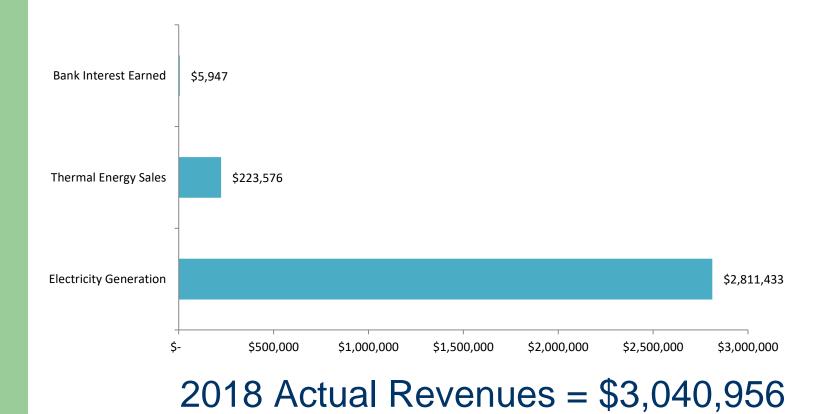
- 2018 Financial Statements audited by KPMG
  - no adjustments or restatements
- GST/HST audit conducted by CRA for period July 2014 to May 2018
  - disallowed input tax credits for methane gas and insurance



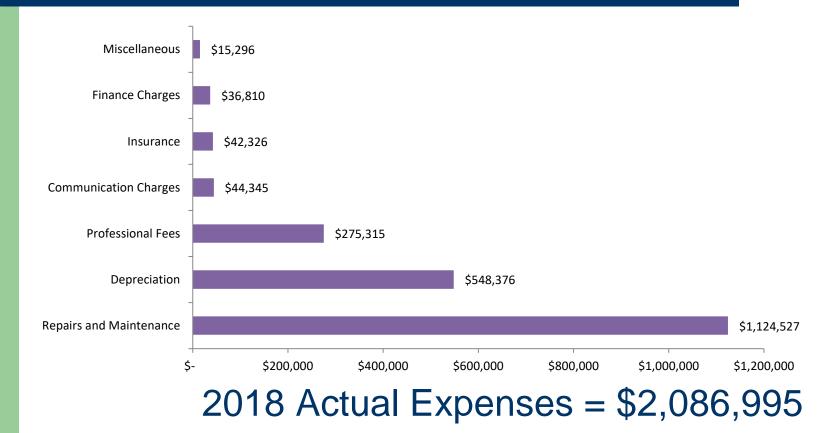
# **2018 Financial Overview**

- Net income earned totalled \$133,711, a \$4,890 or 3.8% increase over the previous year (2017 = \$128,821)
- Woodward co-gen shutdown net loss estimated to be \$64,000 for Jan to Apr period
- Payments issued to the City amounted to \$1,728,509
- Outstanding debt reduced by \$529,649











#### 2018 Income Statement – Audited

	Budget	Actual	Variance
Revenues	\$2,814,398	\$3,040,956	\$226,558
Methane Cost	\$786,540	\$771,480	\$15,060
Expenses	\$2,127,720	\$2,086,995	\$40,725
PILs	(\$35,278)	\$48,770	(\$84,048)
Net Income (Loss)	(\$64,584)	\$133,711	\$198,295



### 2018 Net Earnings Distribution

#### HRPI ALLOCATION (20%)

Retained Earnings

#### **CITY ALLOCATION (80%)**

- Unallocated Capital Reserve
- Closed Landfill Reserve
- Wastewater Capital Reserve

\$53,484 \$26,743 <u>\$26,743</u>

> <u>\$106,970</u> \$133,711

\$26,741



#### 2018 Balance Sheet – Audited

Current Assets	\$850,359
Fixed Assets	\$6,218,574
Total Assets	\$7,068,933
Current Liabilities	\$995,338
Non-Current Liabilities	\$375,122
Equity	\$5,698,473
Total Liabilities & Equity	\$7,068,933



	C	URRENT		FIXED	C	URRENT	NON	I-CURRENT		
	1	ASSETS		ASSETS	LI	ABILITIES	LIA	ABILITIES		EQUITY
CASH	\$	461,865								
ACCOUNTS RECEIVABLE	\$	388,288								
PREPAID EXPENSES	\$	206								
SECURITY DEPOSIT			\$	32,000						
BUILDING			\$	206,943						
GENERATING EQUIPMENT			\$	4,008,101						
INTERCONNECT TO GRID			\$	1,277,989						
PIPELINE			\$	693,541						
ACCOUNTS PAYABLE					\$	623,944				
PILs TAX PAYABLE					\$	74,010				
HST PAYABLE					\$	19,079				
CAPITAL LOAN - CURRENT					\$	278,305				
DEFERRED PILS PROVISION							\$	375,122		
COMMON SHARES									\$	6,000,010
RETAINED EARNINGS (DEFICIT)									-\$	301,537
TOTAL	\$	850,359	\$	6,218,574	\$	995,338	\$	375,122	\$	5,698,473



#### 2018 Net Benefit to City – Audited

	Budget	Actual	Variance
Dividend	\$103,057	\$103,057	\$0
Methane Gas	\$786,540	\$771,480	(\$15,060)
Loan Interest	\$41,506	\$36,810	(\$4,696)
Professional Services	\$237,360	\$236,875	(\$485)
Opportunity Cost	(\$18,447)	(\$16,360)	\$2,087
Total Benefit to City	\$1,150,016	\$1,131,862	(\$18,154)



### 2019 Budget

#### 2019 Income Statement – Budget

	Budget
Revenues	\$3,220,250
Methane Cost	\$835,790
Expenses	\$2,193,060
PILs	\$50,720
Net Income	\$140,680
Net Cash Flow	\$468,630



### 2019 Budget

#### 2019 Net Benefit to City – Budget

	Budget
Dividend	\$106,970
Methane Gas	\$835,790
Loan Interest	\$4,700
Professional Fees	\$240,500
Opportunity Cost	(\$2,090)
Benefit to City	\$1,185,870



### **2019 Year-To-Date Actuals**

#### Income Statement – to June 30

	YTD Budget	YTD Actuals	Variance
Revenues	\$1,596,126	\$1,635,110	\$38,984
Methane Cost	\$414,463	\$408,118	\$6,345
Expenses	\$1,095,266	\$1,050,304	\$44,962
PILs	\$22,490	\$45,000	(\$22,510)
Net Income	\$63,907	\$131,688	\$67,781



## **2019 Full Year Forecast**

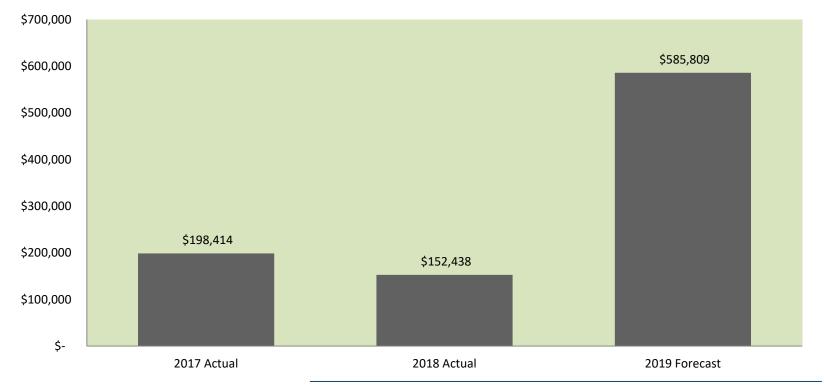
#### Income Statement – to December 31

	FYFYBudgetForecast		Variance
Revenues	\$3,220,250	\$3,270,221	\$49,971
Methane Cost	\$835,790	\$816,237	\$19,553
Expenses	\$2,193,060	\$2,111,114	\$81,946
PILs	\$50,720	\$84,187	(\$33,467)
Net Income	\$140,680	\$258,683	\$118,003



### **2019 Full Year Forecast**

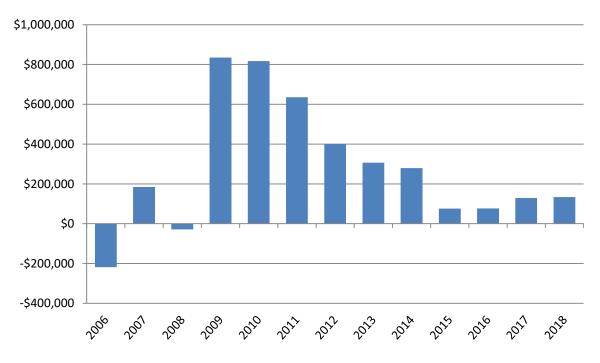
#### **Net Cash Flow**





Year	Net Income
2006	(\$ 218,363)
2007	\$ 184,301
2008	(\$ 28,544)
2009	\$ 834,850
2010	\$ 816,973
2011	\$ 635,185
2012	\$ 399,710
2013	\$ 306,585
2014	\$ 279,202
2015	\$ 75,935
2016	\$ 76,892
2017	\$ 128,821
2018	\$ 133,711

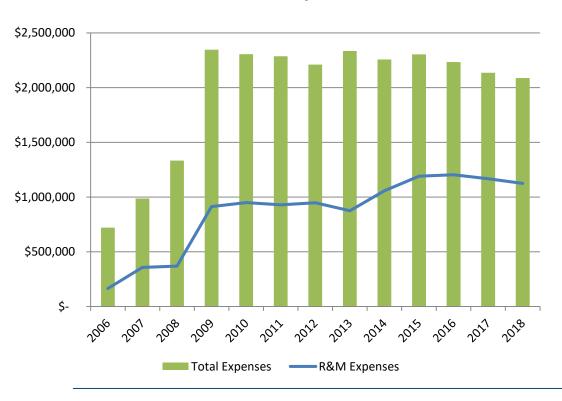
#### Net Income Earned





#### **Repairs & Maintenance Expenses**

	Total	R&M	% of Total
Year	Expenses	Expenses	Expenses
2006	\$ 720,566	\$ 165,303	22.9%
2007	\$ 987,513	\$ 357,710	36.2%
2008	\$1,332,808	\$ 370,068	27.8%
2009	\$2,346,141	\$ 913,425	38.9%
2010	\$2,305,576	\$ 949,091	41.2%
2011	\$2,285,861	\$ 929,956	40.7%
2012	\$2,210,898	\$ 948,275	42.9%
2013	\$2,334,380	\$ 874,598	37.5%
2014	\$2,257,231	\$1,058,549	46.9%
2015	\$2,304,389	\$1,190,804	51.7%
2016	\$2,233,949	\$1,203,826	53.9%
2017	\$2,135,272	\$1,167,951	54.7%
2018	\$2,086,995	\$1,124,527	53.9%

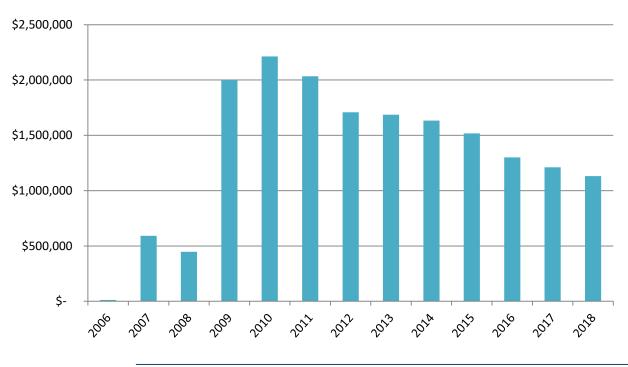


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Net Benefit to City

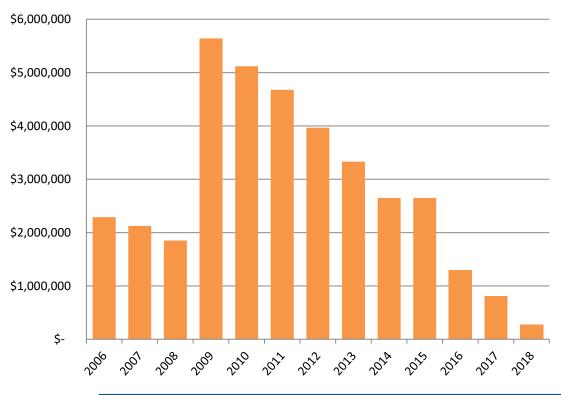
	City Net		
Year		Benefit	
2006	\$	11,257	
2007	\$	591,719	
2008	\$	447,373	
2009	\$	2,000,345	
2010	\$	2,213,378	
2011	\$	2,033,743	
2012	\$	1,708,212	
2013	\$	1,686,137	
2014	\$	1,633,667	
2015	\$	1,517,245	
2016	\$	1,301,246	
2017	\$	1,210,308	
2018	\$	1,131,862	
Total	\$	17,486,492	





#### **Outstanding Capital Loan (Debt)**

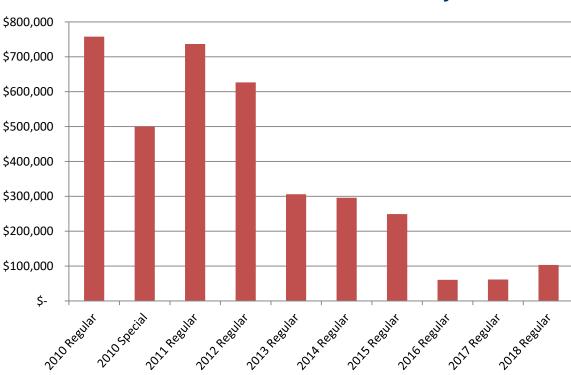
Year	Debt
2006	\$ 2,290,483
2007	\$ 2,123,635
2008	\$ 1,851,646
2009	\$ 5,642,071
2010	\$ 5,120,167
2011	\$ 4,676,774
2012	\$ 3,966,430
2013	\$ 3,329,511
2014	\$ 2,648,875
2015	\$ 2,648,875
2016	\$ 1,303,584
2017	\$ 807,954
2018	\$ 278,305



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Туре	Dividend	
2010 Regular	\$	757,963
2010 Special	\$	500,000
2011 Regular	\$	736,920
2012 Regular	\$	626,642
2013 Regular	\$	306,122
2014 Regular	\$	295,816
2015 Regular	\$	249,150
2016 Regular	\$	60,748
2017 Regular	\$	61,514
2018 Regular	\$	103,057
Total	\$	3,697,932



#### **Dividends Paid to City**



### **Related Motions**

- That the Board approve the 2018 audited financial statements, as presented.
- That the Board approve the 2019 operating budget, as presented.



# **Dividend Declaration**

- That in accordance with the Dividend Policy, a regular dividend of \$106,970 be declared for 2019 based on 80% of annual net earnings as reported on the 2018 audited financial statements.
- That the regular dividend be distributed in one payment of \$106,970 to the shareholder, to be issued no later than December 1, 2019.



# **Proposals**



#### Sequester Emissions (Algae Study):

- Option to enhance revenue and continued use of generators at Glanbrook.
- Sequester CO2 Emissions by generating algae growth.
- BAD algae = water bloom. GOOD algae used in food products, food dyes, pharma industry & animal feedstock amoung many other growing market demands.
- WHY Glanbrook? Steady production & output (other sites too small), can capture heat from engines, space for trailers & storage. GHG reduction and revenue potential are both key reasons to investigate.
  - Visited working sites in St. Mary's & Markham.
- HOW? If study shows this is safe & viable, consider on-site pilot test facility for 3 – 6 months.
  - Seeking approval to develop & assess business case and consider options (joint venture, long term fixed price contract on CO2 or ?)







Solar Rooftop PV Systems (exploring with City):

- Invest in renewable generation on 2 arena roofs.
- Assists City in meeting renewable energy goals, emission reductions and lower operating costs.
- Aligned with HRPI business model.
- Needs to be financially good for City & HRPI:
- Approval today:
  - Explore financials options & generate detailed proposal



# **Questions** ?