



100



PROSPERITY





INCLUSIVITY



SUSTAINABILITY











AFFORDABLE HOUSING

CLIMATE CHANGE & ENVIRONMENTAL OPPORTUNITIES





INCLUSIVITY & COMMUNITY ENGAGEMENT



WE ARE COMMITTED TO HAMILTON
WITH OUR FORWARD-THINKING PARTNERSHIPS
WITH PUBLIC INSTITUTIONS, ALL WITH A VIEW OF
UNLOCKING OUR CITY'S VAST ECONOMIC POTENTIAL





**"The world's biggest problems
are the world's biggest
business opportunities."**

— Peter Diamandis

Founder & Chairman of XPrize Foundation and Singularity
University

Sustainable Development Goals



// UN General Assembly

Sept. 2015:

World leaders from 193 countries adopted the 17 sustainability goals identifying the world's most dire problems and **a call to action to mobilize the world's resources to solve them.**

We aim to catalyze this effort.



SUSTAINABLE DEVELOPMENT GOALS
17 GOALS TO TRANSFORM OUR WORLD





AN INNOVATIVE APPROACH TO
LEGACY



**BIRMINGHAM
2022**

**commonwealth
games**





VENUES PLAN





mcCallumSather

ZEBROSKI

ASSOCIATES LTD., ARCHITECT



drawing no.:

00-1

drawing title:

VENUE LOCATIONS NON-HAMILTON VENUES

date: 2019-09-11

scale: 1:500

revision #:

facility:

N.A.

seating capacity:

N.A.

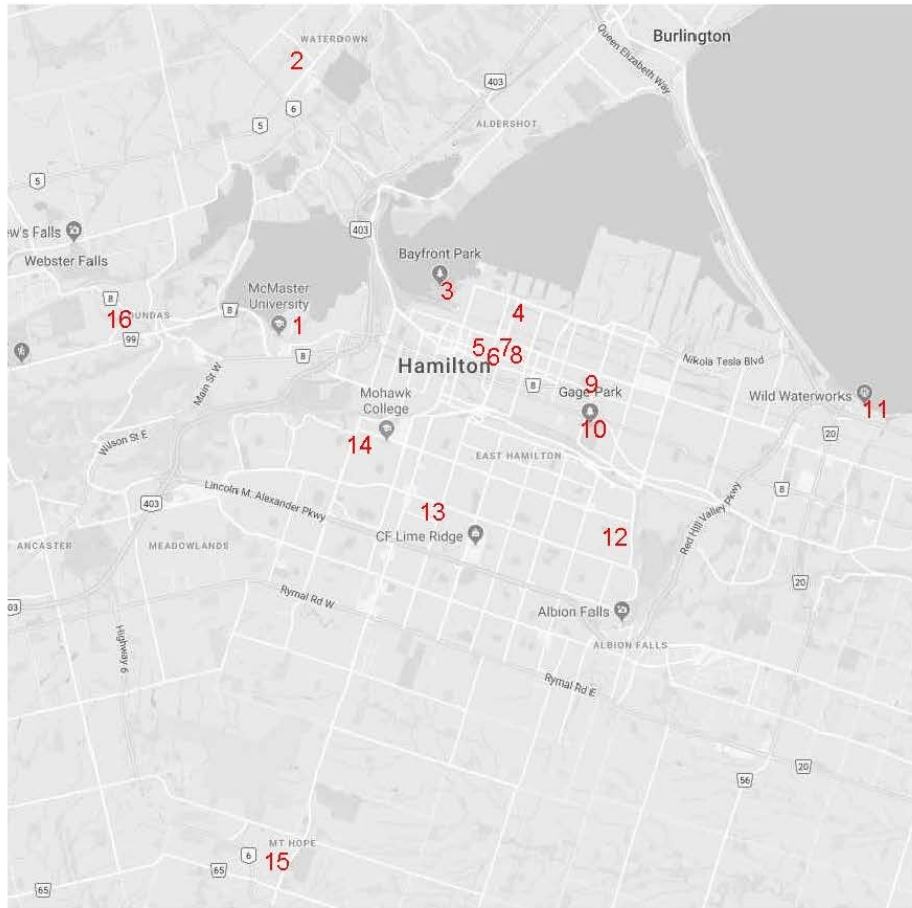
notes:



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ASSOCIATES LTD., ARCHITECT



HAMILTON100
COMMONWEALTH GAMES BID CORPORATION



VENUE LOCATIONS

- 1 McMaster University
Swimming
Athletes Village
- 2 Waterdown
Badminton
- 3 Bayfront Park & Pier 4 Park
Triathlon
- 4 Eastwood Park
3 on 3 Basketball
- 5 Future Downtown Convention Centre
Boxing
- 6 First Ontario Centre
Gymnastics
- 7 First Ontario Concert Hall
Weightlifting
Power Lifting
- 8 Hamilton City Hall
Cycling - Road & Time Trials - Start/Finish
- 9 Tim Horton Field
Rugby 7's
Opening & Closing Ceremonies
- 10 Gage Park
Lawn Bowls
- 11 Confederation Park
Beach Volleyball
Cricket
- 12 Mohawk Sports Park
Athletics
Field Hockey
- 13 Dave Andreychuk Mountain Arena
Wrestling
Judo
- 14 West Mountain
Table Tennis
- 15 Mt. Hope
Squash
- 16 Grightmire Market St Arena Dundas
Boxing Option B

drawing no.:

00-2

drawing title:

VENUE LOCATIONS HAMILTON VENUES

date: 2019-09-11

scale: 1:500

revision #:

facility:

N.A.

seating capacity:

N.A.

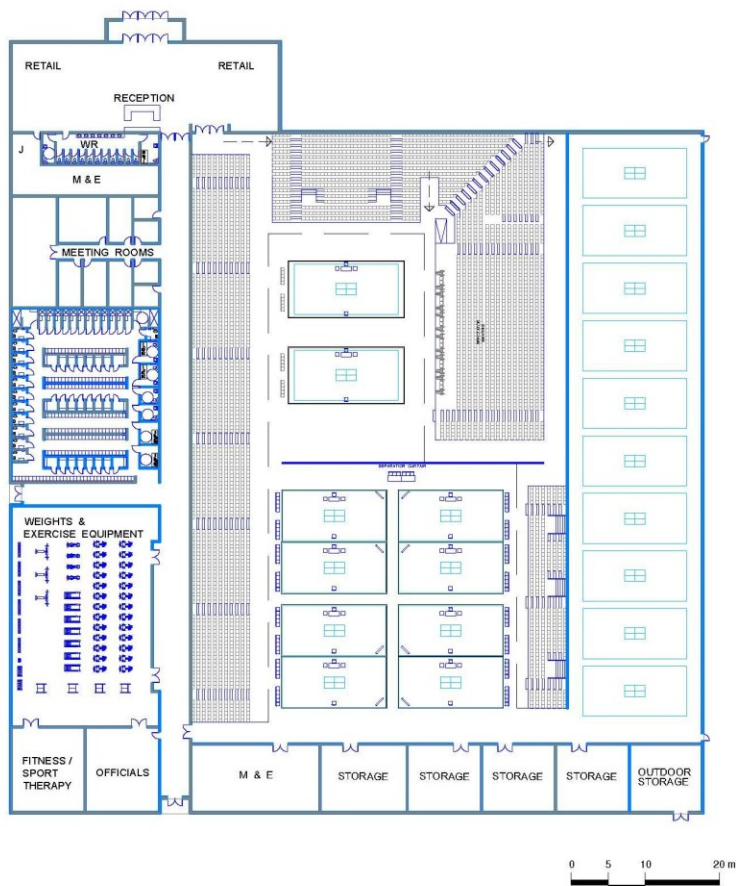
notes:



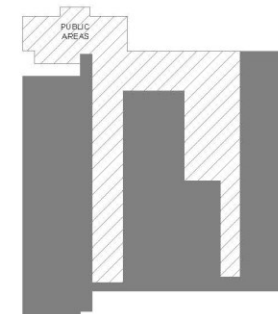
ZEBROSKI
ASSOCIATES LTD. 4BC 11707



HAMILTON100
COMMONWEALTH GAMES BID CORPORATION



PUBLIC ENTRANCE



ATHLETE ENTRANCE

SEPARATION OF ATHLETES & PUBLIC

drawing no.:

23.1

drawing title:

VENUE BUILDING TABLE TENNIS

date: 2019-09-12

scale: 1:600

revision #:

facility:

New Community
Centre

seating capacity:

2,500 + 750

notes:

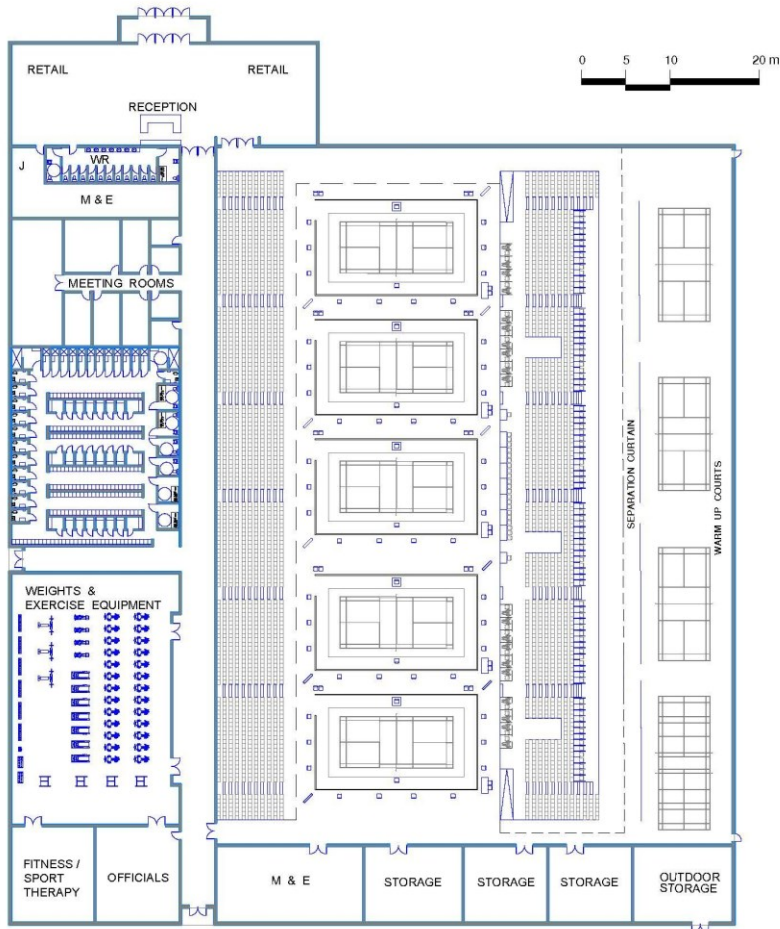
- Located within a new 91,100 m2 Community Centre located on the central or west mountain area.
- Full separation of athletes from public.



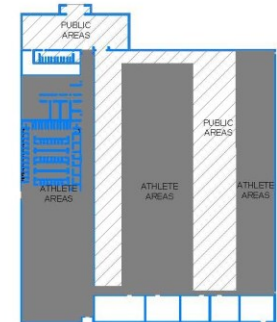
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HAMILTON100
COMMONWEALTH GAMES BID CORPORATION



PUBLIC ENTRANCE



ATHLETE ENTRANCE

SEPARATION OF ATHLETES & PUBLIC
SCALE 1:1500

drawing no.:

3.1

drawing title:

VENUE BUILDING BADMINTON

date: 2019-09-11

scale: 1:500

revision #:

facility:

New Community
Centre

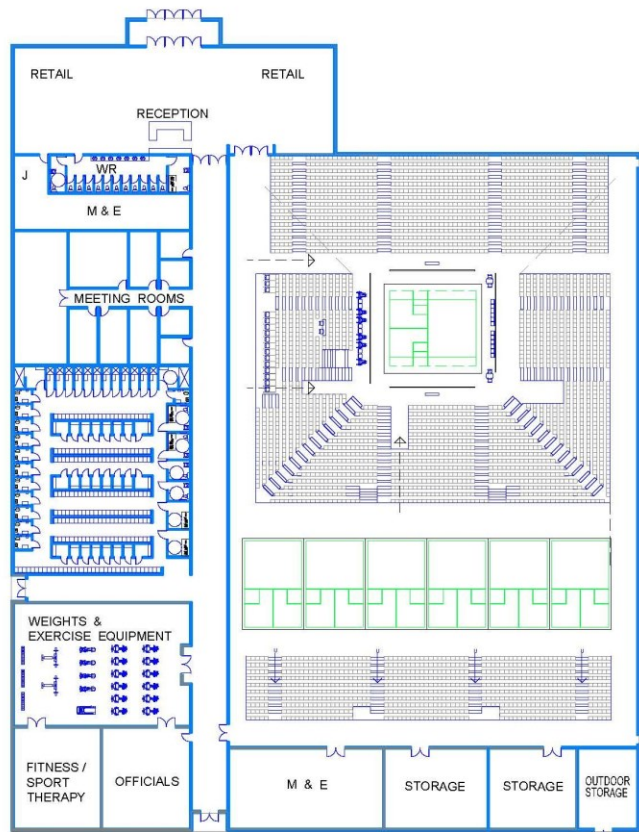
seating capacity:

2,500

notes:

- New 8,300 m² Sports/Community Centre is proposed for Flamborough.
- Full separation of athletes from public.

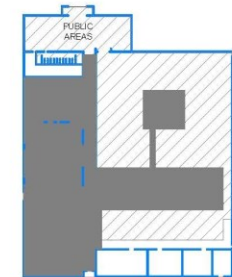




BUILDING PLAN
SCALE 1:500



PUBLIC ENTRANCE



ATHLETE ENTRANCE

SEPARATION OF ATHLETES & PUBLIC
SCALE 1:1500

drawing no.:

21.1

drawing title:

VENUE BUILDING SQUASH

date: 2019-09-11

scale: As Noted

revision #:

facility:

New Community
Centre

seating capacity:

2,500

notes:

- New 5,800 m2 Sport/Community Centre to be located in Glanbrook.
- Full separation of athletes from public.



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HAMILTON100
COMMONWEALTH GAMES BID CORPORATION



drawing no.:

22

drawing title:

TEMPORARY FACILITY LAYOUT AQUATICS - SWIMMING

date: 2019-09-11

scale: 1:500

revision #:

facility:

New Community
Centre

seating capacity:

2,500

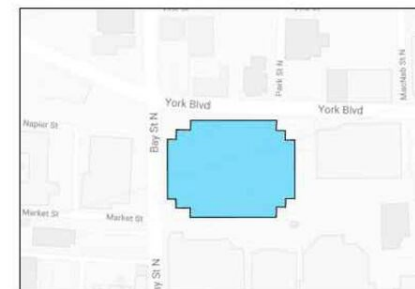
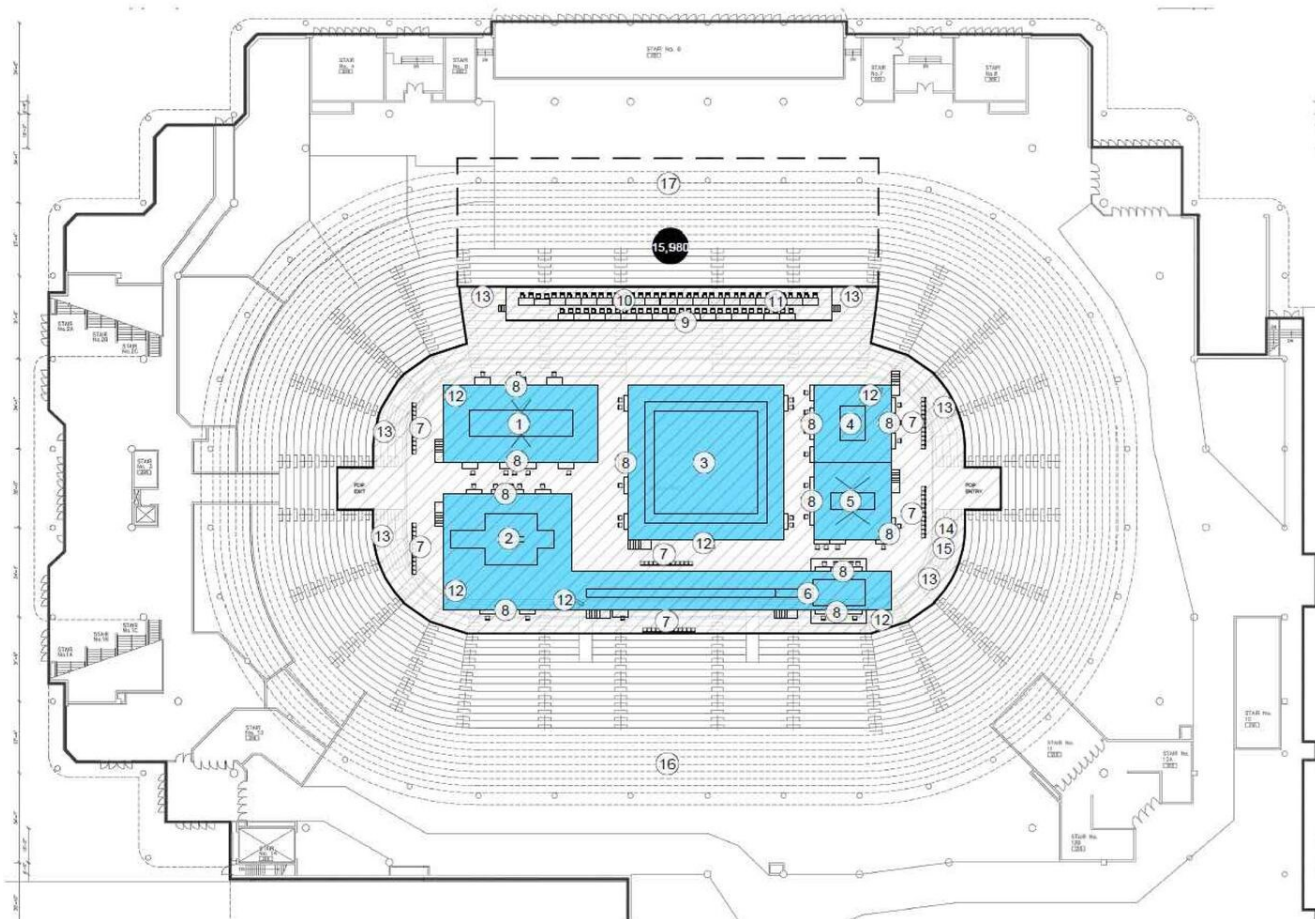
notes:

- Required seating capacity 5,000



25 main street west
suite 1800
(905)522-0220





FIRSTONTARIO CENTRE W. SITE CONTEXT - 1:5000

Drawing Legend

- 1 HORIZONTAL BAR
- 2 PARALLEL BARS
- 3 FLOOR EXERCISE
- 4 POMMEL HORSE
- 5 RINGS
- 6 VAULT
- 7 ATHLETE FOR SEATING
- 8 JUDGES
- 9 OFFICIALS TABLES
- 10 JURY TABLES
- 11 SPORT PRESENTATION
- 12 SCOREBOARD
- 13 PHOTO POSITIONS
- 14 BROADCAST MIXED ZONE
- 15 PRESS MIXED ZONE
- 16 BROADCASTING ABOVE (LEVEL 4)
- 17 ATHLETE AMENITIES (BELOW)

drawing no.:

12

drawing title:

RETROFIT FACILITY LAYOUT GYMNASTICS

date: 2019-09-11

scale: 1:500

revision #:

facility:

FirstOntario Centre
101 York Blvd

seating capacity:

15,980

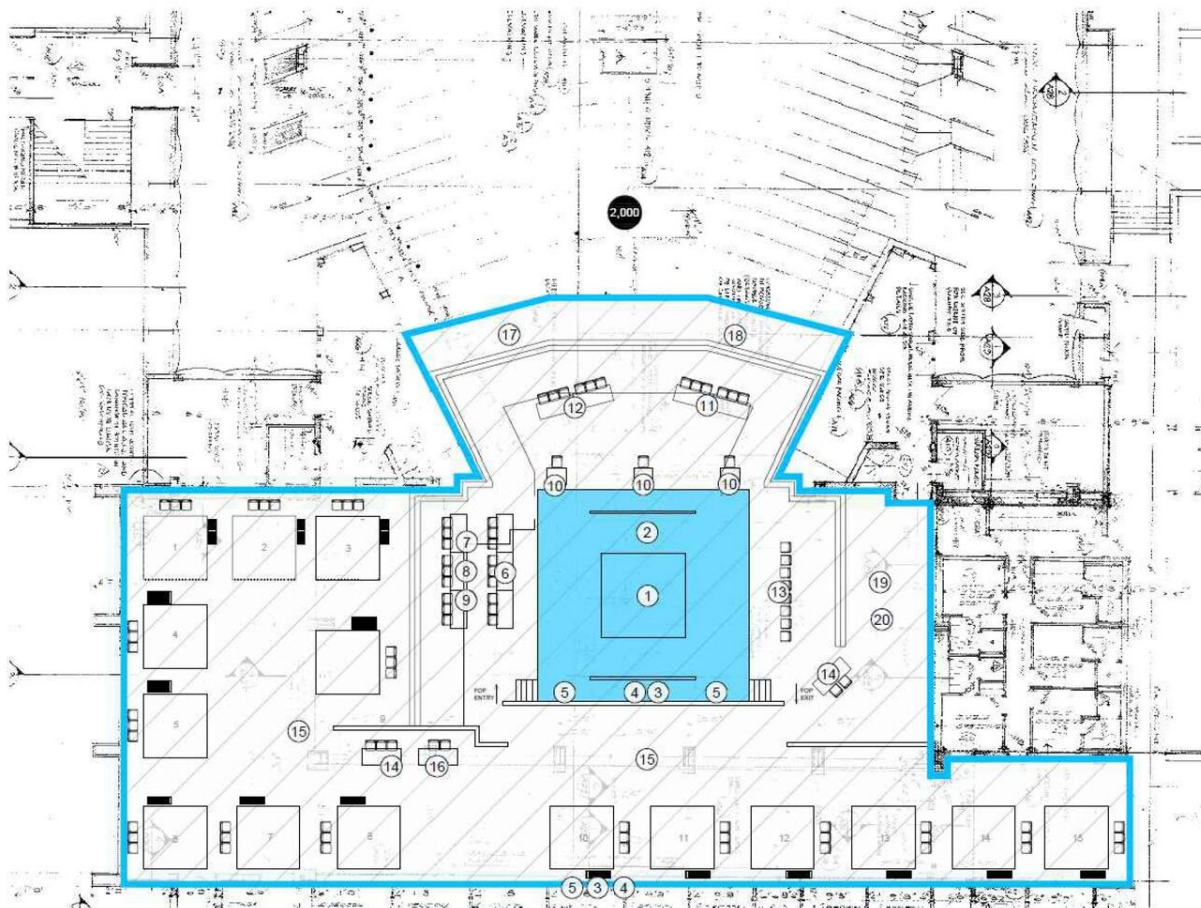
notes:

- Required seating capacity 7,500



25 main street west
suite 1800
(905)522-0220





FIRSTONTARIO CONCERT HALL W. SITE CONTEXT - 1:5000

Drawing Legend

- ① COMPETITION PLATFORM
- ② COMPETITION STAGE
- ③ SCOREBOARD (ABOVE)
- ④ VIDEO BOARD (ABOVE)
- ⑤ ATTEMPT BOARD
- ⑥ COMPETITION SECRETARIAT
- ⑦ TSR
- ⑧ SPORTS PRESENTATION
- ⑨ SECTORS ON DUTY
- ⑩ REFEREE
- ⑪ IWF OFFICIALS
- ⑫ JURY TABLE
- ⑬ LOADERS
- ⑭ MEDICAL STAFF
- ⑮ WARM-UP AREA
- ⑯ CHIEF MARSHAL
- ⑰ SCIENTIFIC POOL
- ⑱ PHOTO POSITIONS
- ⑲ BROADCAST MIXED ZONE
- ⑳ PRESS MIXED ZONE

drawing no.:

25

drawing title:

RETROFIT FACILITY LAYOUT WEIGHTLIFTING

date: 2019-09-11

scale: 1:500

revision #:

facility:

FirstOntario Concert Hall
1 Summers Ln

seating capacity:

2,000

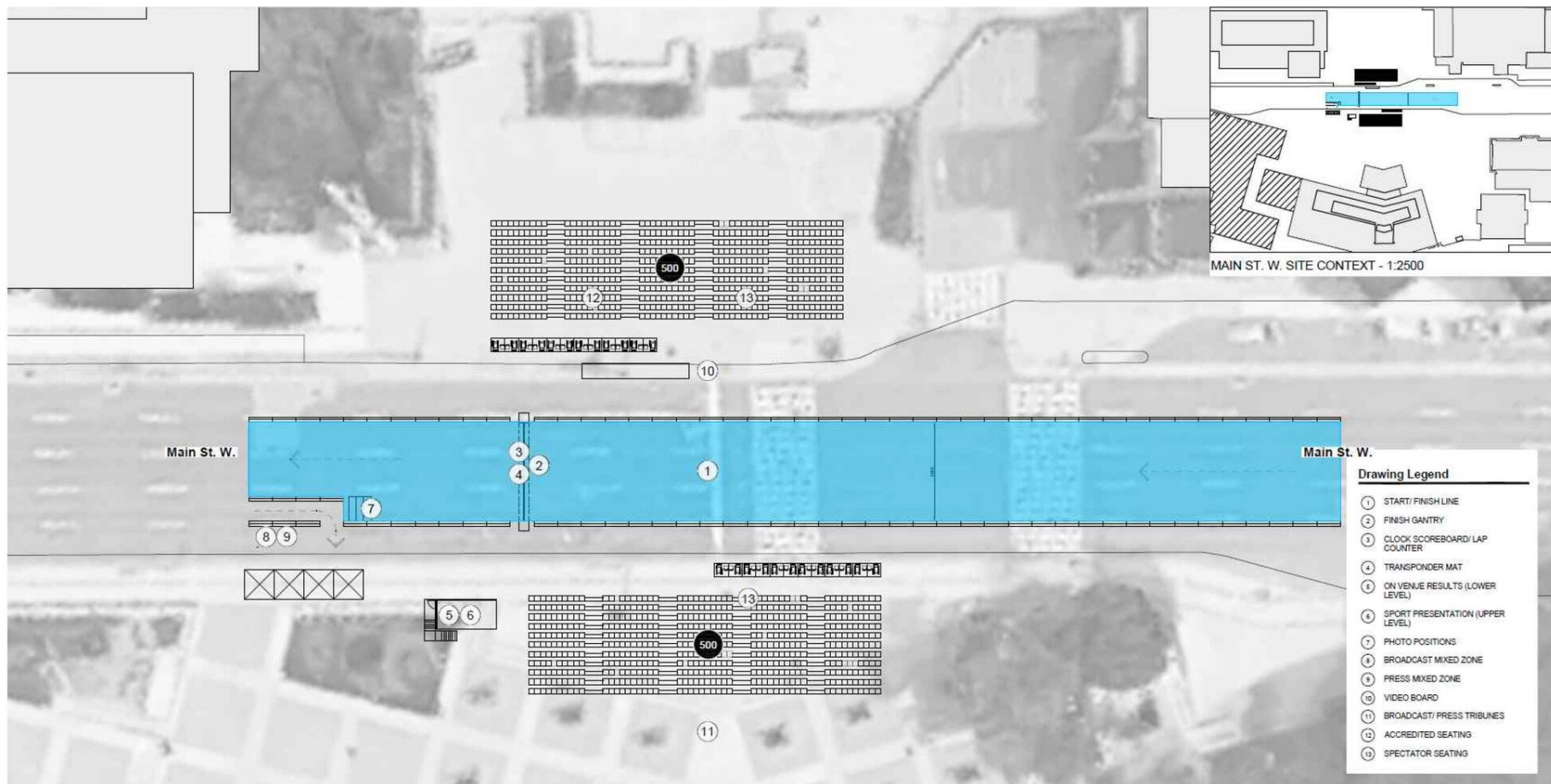
notes:

- Required capacity 2500



25 main street west
suite 1800
(905)522-0220





drawing no.:

8

drawing title:

PLAN - START/END GATE CYCLING (ROAD)

date: 2019-09-11

scale: 1:500

revision #:

facility:

Hamilton City Hall
100 Main Street West

seating capacity:

1,000

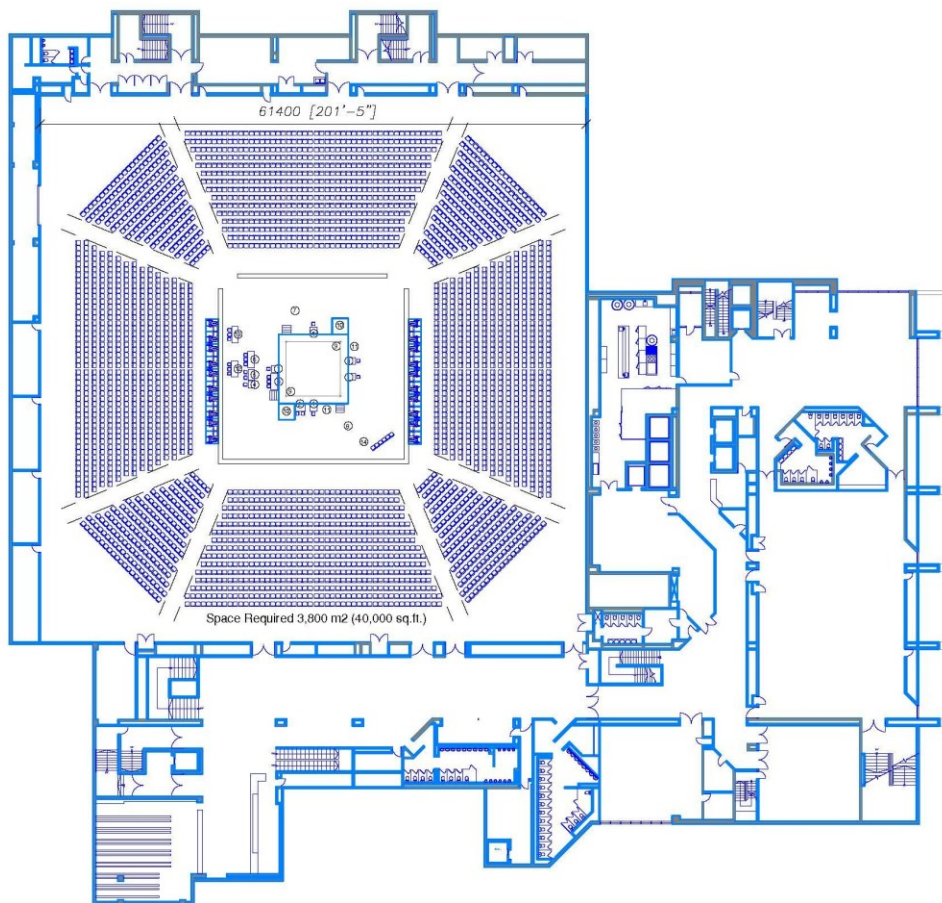
notes:

- Required seating capacity 1,000



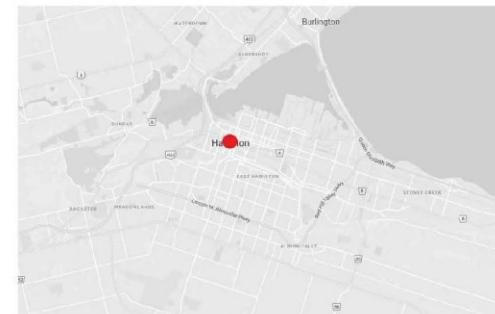
25 main street west
suite 1800
(905)522-0220





LEGEND:

1. JUDGE POSITION
2. TIMEKEEPER & GONG OPERATOR
3. RINGSIDE PHYSICIAN'S TABLE
4. OFFICIAL ANNOUNCER
5. SCORING SYSTEM OPERATOR
6. HEAD JURY
7. RED CORNER SEATING AREA
8. BLUE CORNER SEATING AREA
9. NEUTRAL CORNERS
10. CAMERA PLATFORM
11. PHOTO POSITIONS
12. TECHNICAL DELEGATES
13. DRAW COMMISSION
14. STAND BY REFEREE AND JUDGES
15. RECORD BOOK CHECK TABLE
16. EQUIPMENT MANAGER TABLE
17. BROADCAST MANAGER TABLE
18. PRESS MIXED ZONE



drawing no.:

6.1

drawing title:

PREFERRED VENUE BOXING

date: 2019-08-01

scale: 1:500

revision #:

facility:

New Convention
Centre

seating capacity:

3,000

notes:

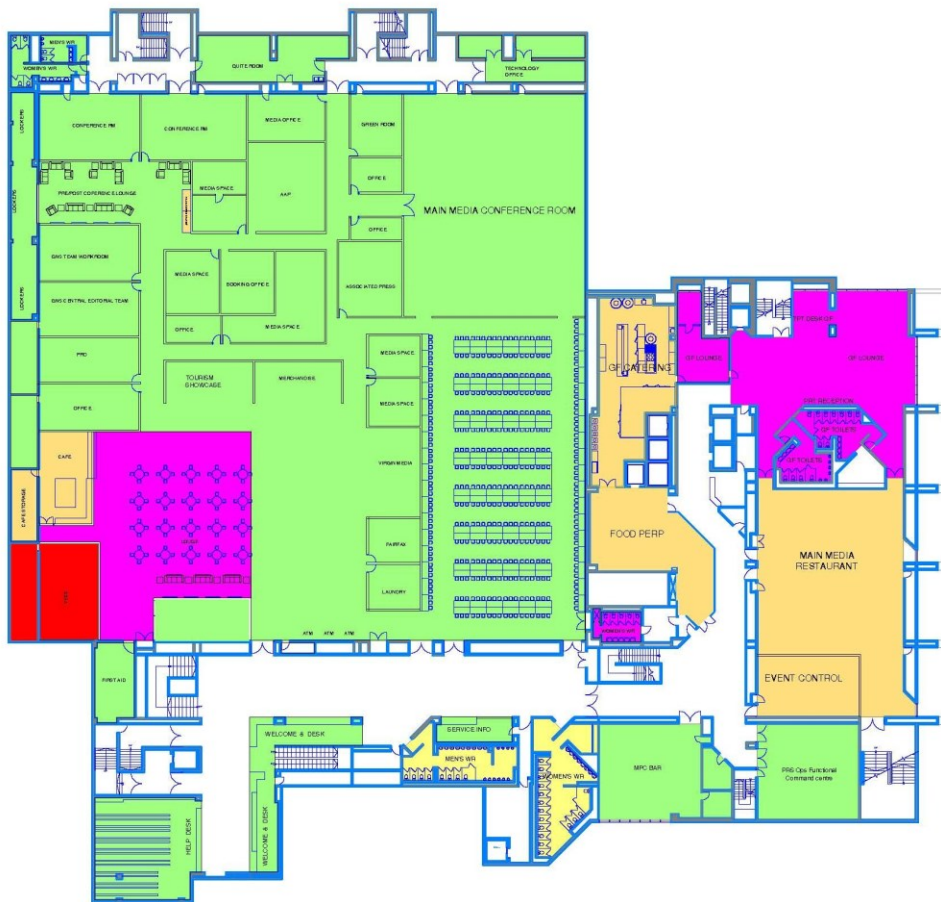
- Located in the planned new Convention Centre which will be somewhere in the city core.



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ASSOCIATES LTD., ARCHITECT

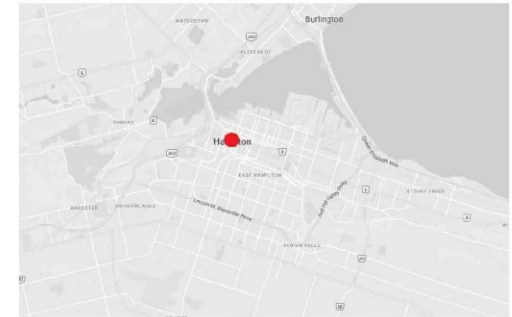


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LEGEND

	TOTAL AREA
■ GAMES FAMILY	(741 M2)
■ MEDIA – PRESS	(4063 M2)
■ OPERATIONS	(787 M2)
■ SECURITY	(104 M2)



drawing no.:

16.1

drawing title:

PREFERRED VENUE MPC Main Press Centre

date: 2019-09-20

scale: 1:500

revision #:

facility:

New Convention
Centre

seating capacity:

notes:

- Located on third floor of the existing Convention Centre or within the planned, new Convention Centre.





Drawing Legend

- ① NEWLY DESIGNED EASTWOOD ARENA
- ② 3X3 COURT
- ③ OFFICIALS TABLE
- ④ ATHLETE SEATING
- ⑤ BROADCAST MIXED ZONE
- ⑥ PRESS MIXED ZONE
- ⑦ PHOTO POSITIONS
- ⑧ SCOREBOARD
- ⑨ ACCREDITED SEATING
- ⑩ SPECTATOR SEATING
- ⑪ FOP WARM UP COURTS
- ⑫ CHANGE ROOMS
- ⑬ AMENITY SPACES
- ⑭ BROADCAST COMPOUND
- ⑮ OPERATIONAL COMPOUND

drawing no.:

4

drawing title:

NEW FACILITY LAYOUT 3x3 BASKETBALL

date: 2019-09-11

scale: 1:500

revision #:

facility:

Eastwood Park
Hamilton, ON

seating capacity:

1,000

notes:

- Required seating capacity 3,000



25 main street west
suite 1800
(905)522-0220



LEGEND

- Field of Play
- Field House and Lockers



drawing no.:

15

drawing title:

RETROFIT FACILITY LAYOUT LAWN BOWLS

date: 2019-09-11

scale: 1:500

revision #:

facility:

Gage Park
1000 Main St E

seating capacity:

2,500

notes:

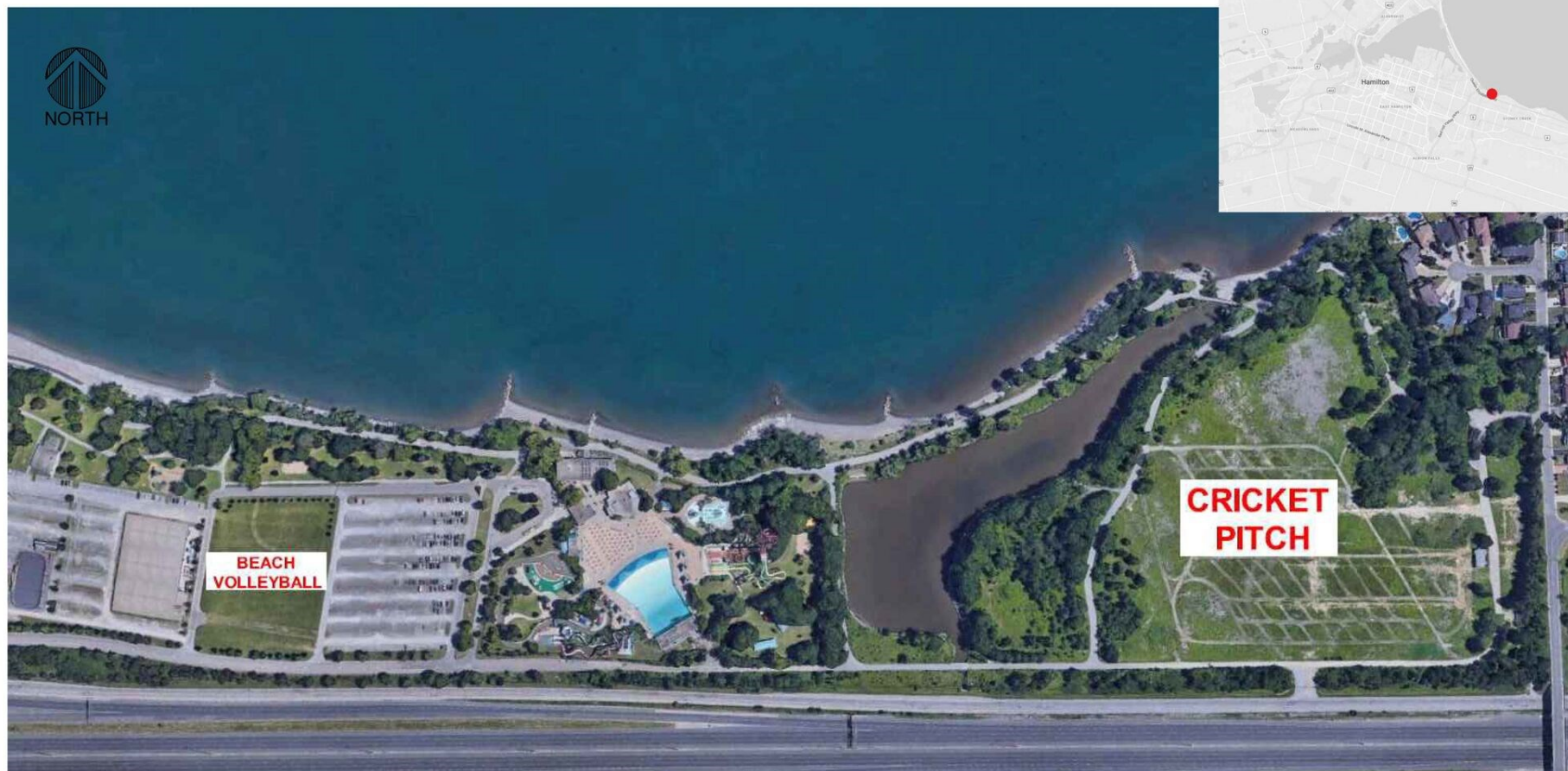
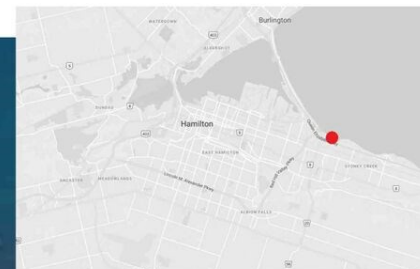
- Required seating capacity
2,500 seats



mcCallumSather

286 Sanford Ave N
(905)-526-6700





drawing no.:

7.1

drawing title:

VENUE LOCATION CRICKET

date: 2019-11-06

scale: NTS

revision #:

facility:

Confederation Park

seating capacity:

10,000

notes:

- On Lake Ontario
- Existing walking/cycling trails
- Existing water park & restaurants
- Adjacent to major highway
- Beach Volleyball to west



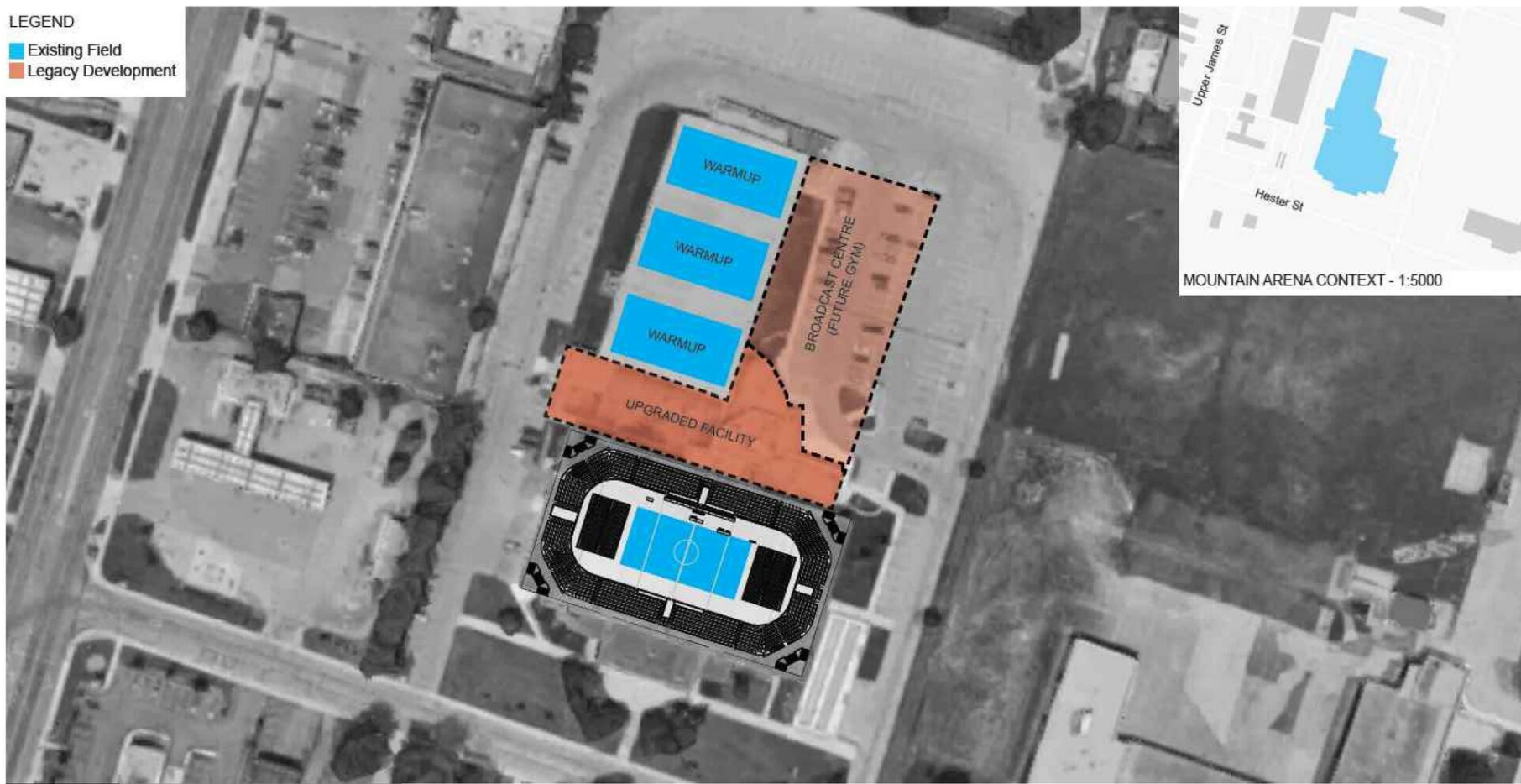
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COMMONWEALTH GAMES BID CORPORATION

LEGEND

- Existing Field
- Legacy Development



drawing no.:

26.1

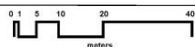
drawing title:

RETROFIT FACILITY LAYOUT JUDO & WRESTLING

date: 2019-09-11

revision #: 2

scale:



facility:

Dave Andreychuk
Mountain Arena
25 Hester St

seating capacity:

2,500

notes:

- Required seating capacity
2,500 seats



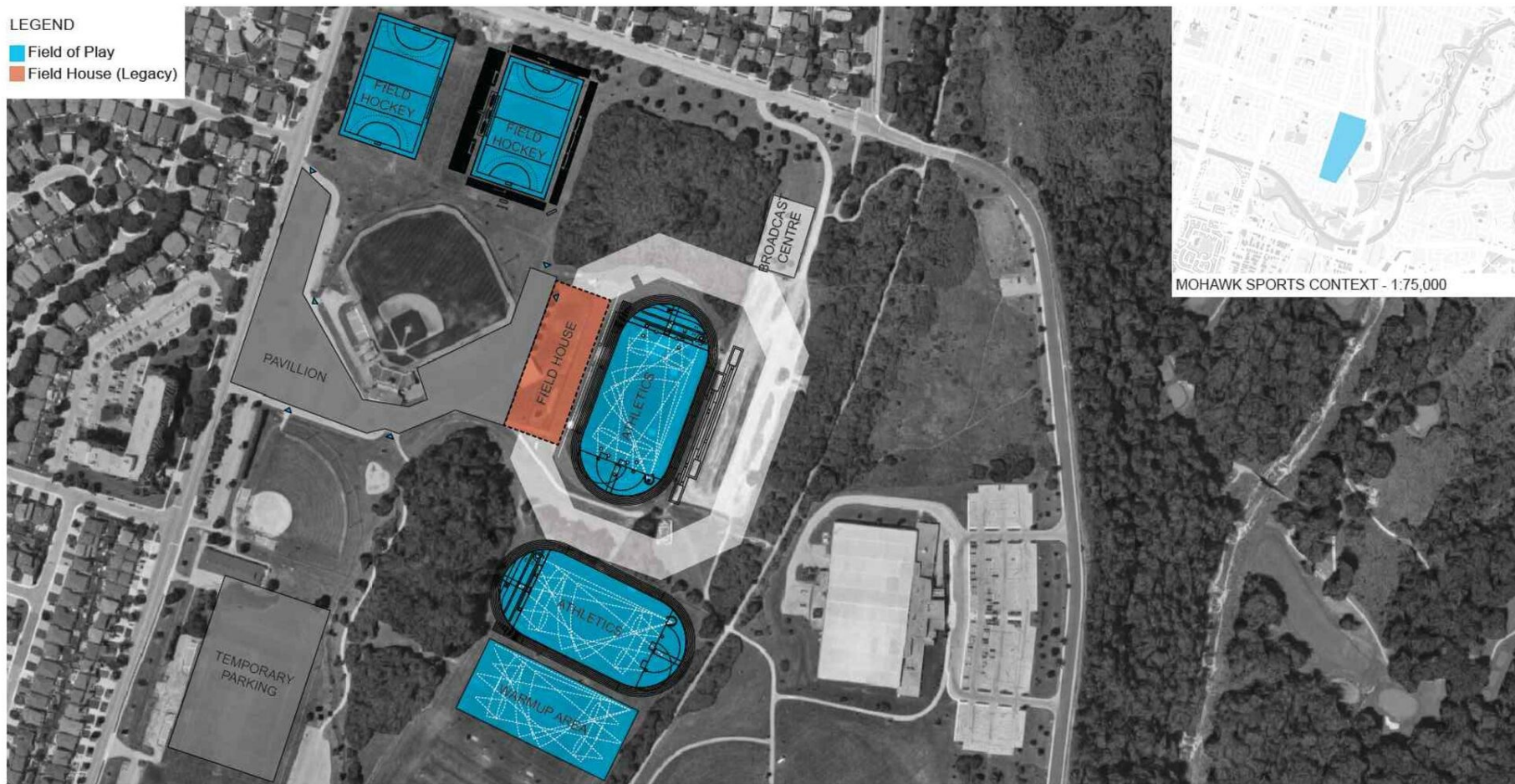
mcCallumSather

286 Sanford Ave N
(905)-526-6700



LEGEND

- Field of Play
- Field House (Legacy)



drawing no.:

2

drawing title:

RETROFIT FACILITY LAYOUT ATHLETICS

date: 2019-11-06

revision #: 2

facility:

Mohawk Sports Park

1100 Mohawk Rd E

seating capacity:

30,000 seats
10,000 social viewing area

notes:

- Required seating capacity
40,000 seats



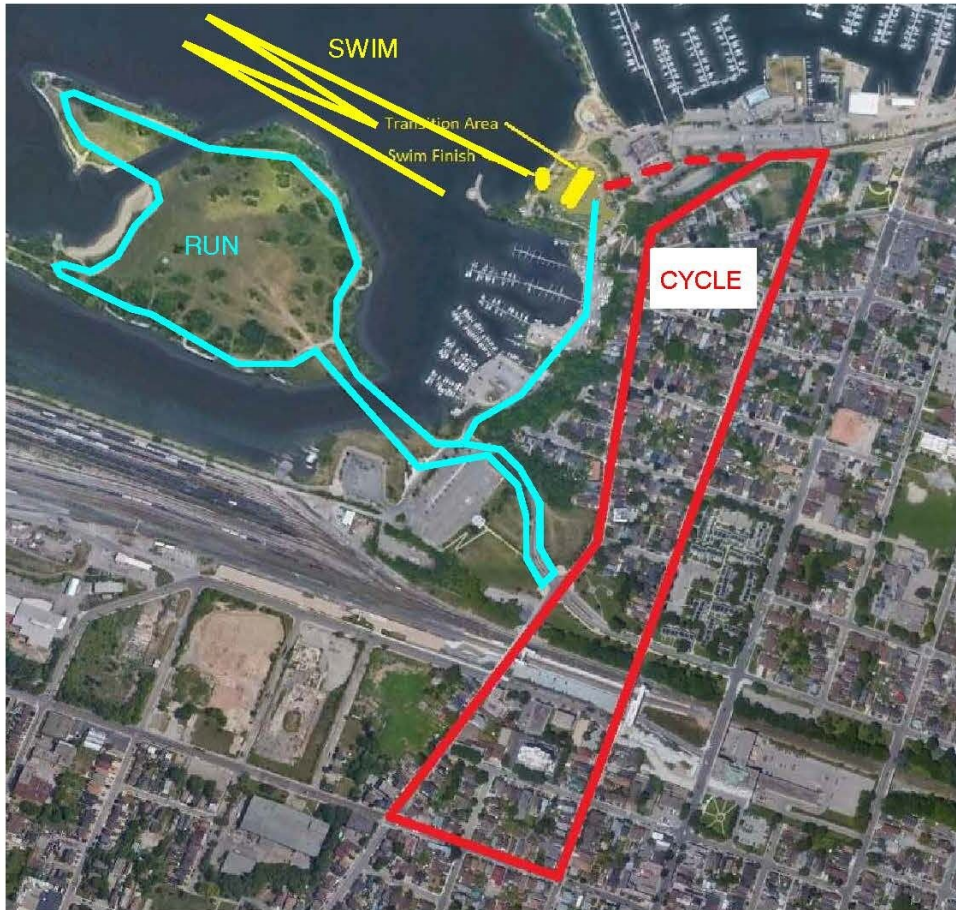
mcCallumSather

286 Sanford Ave N
(905)-526-6700









drawing no.:

drawing title:

24.5

VENUE LOCATION TRIATHLON

date: 2019-09-13

scale: 1:7,500

revision #:

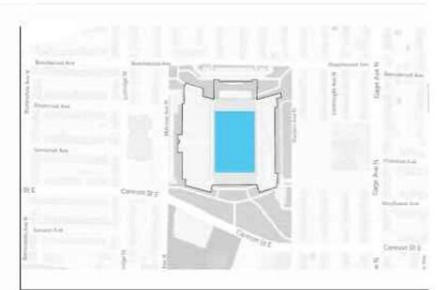
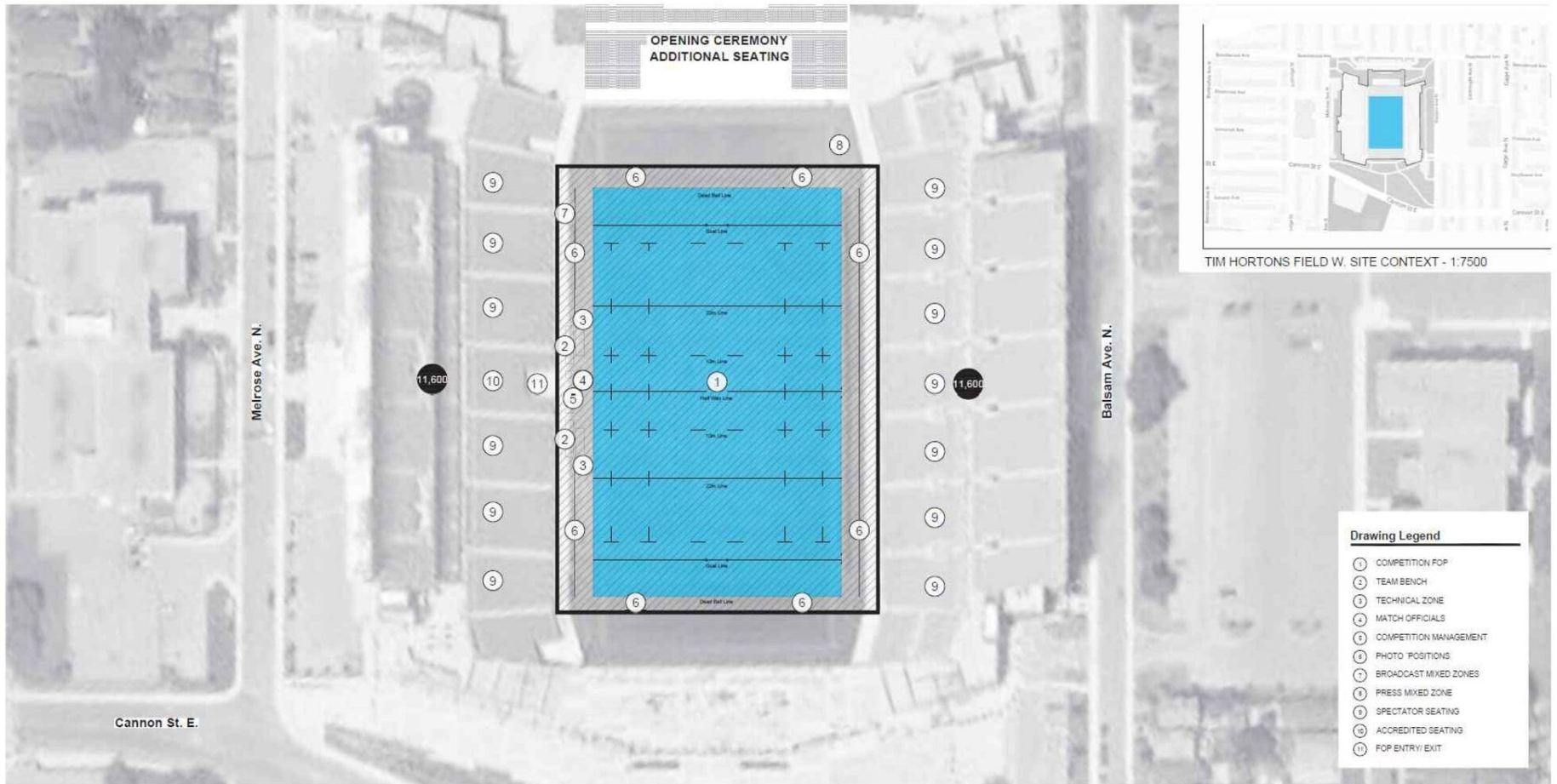
facility:

Hamilton Waterfront

seating capacity:

notes:





Drawing Legend

- ① COMPETITION FOP
- ② TEAM BENCH
- ③ TECHNICAL ZONE
- ④ MATCH OFFICIALS
- ⑤ COMPETITION MANAGEMENT
- ⑥ PHOTO POSITIONS
- ⑦ BROADCAST MIXED ZONES
- ⑧ PRESS MIXED ZONE
- ⑨ SPECTATOR SEATING
- ⑩ ACCREDITED SEATING
- ⑪ FOP ENTRY/EXIT

drawing no.:

20

drawing title:

RETROFIT FACILITY LAYOUT RUGBY SEVENS

date: 2019-11-06 scale: 1:1000 revision #:

facility:

Tim Horton Field
64 Melrose Ave N

seating capacity:

23,218

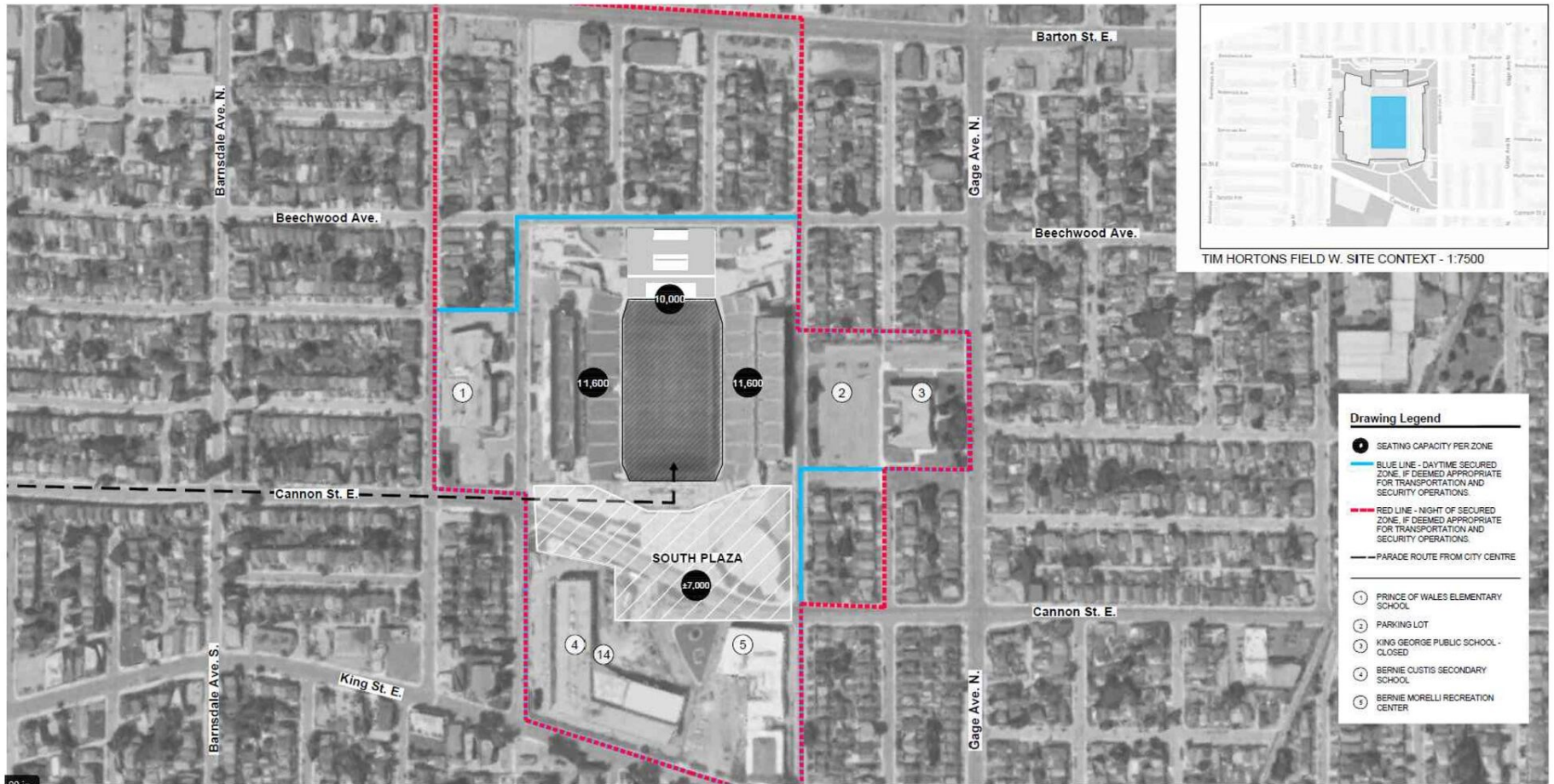
notes:

- Required seating capacity 10,000



25 main street west
suite 1800
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drawing no.: **19** drawing title: **RETROFIT FACILITY LAYOUT**
OPENING & CLOSING CEREMONIES

date: 2019-11-06 scale: 1:3000 revision #:

facility: **Tim Horton Field**
 64 Melrose Ave N
 seating capacity:
33,000
 seating capacity:
±7,000

- notes:
- Required seating capacity 40,000
 - Refer to Tiger Cats seating strategy for the Grey Cup



oakd
 25 main street west
 suite 1800
 (905)522-0220



BUSINESS PLAN



2014 GLASGOW GAMES

Exhibit 3

Games spending by area

The Games cost £543 million. This was £32 million less than the budget approved in November 2013.

Budget area	Budget (Nov 2013 – £m)	Actual spend (£m)	Variance (£m)
Village and venues	153	148	(5)
Games services (ie, accommodation, transport and logistics)	58	68	10
Staff and volunteers	72	70	(2)
Broadcasting	31	31	0
Corporate services	32	35	3
Technology	38	39	1
Ceremonies	27	29	2
Communications and marketing (Sports presentation)	24	25	1
Sport	8	8	0
Safety and security	90	88	(2)
Other	2	2	0
Total	535	543	8
Unallocated contingency funding	40	32	n/a
Budget	575	575	n/a

Note:

1. Police Scotland managed safety and security spending. The Organising Committee was responsible for the remainder.
2. Figures include contingency funding discussed in more detail at paragraphs 48 to 50.
3. Figures subject to minor rounding differences.
4. Additional income generated is added to the unallocated contingency funding to calculate the overall public funding underspend of £37.2 million.

Delivered for the equivalent of \$925M CDN (2014), under budget by \$55M CDN.

2022 BIRMINGHAM GAMES

Commonwealth Games 2022: Birmingham event to cost £778m



By Dan Roan
BBC sports editor

25 June 2019 | Sport |

Share



A £60m aquatics centre is planned for the 2022 Commonwealth Games

The Birmingham 2022 Commonwealth Games will cost £778m, the government has announced.

Three-quarters of the public funding for the 11-day event will come from central government, with £184m having to be found by Birmingham City Council.

The budget is above initial estimates of £750m, but lower than the £967m spent on the 2018 Gold Coast Games.

Budgeted for the equivalent of \$1,325M \$CDN, which is \$370M less than what 2018 Gold Coast spent.

2030 COMMONWEALTH GAMES

INVESTMENTS INTO HAMILTON

GAMES INVESTMENT AREAS

- **CAPITAL PLAN** - \$400M to \$450M
- **OPERATING PLAN** - \$900M to \$950M
 - 80% of contracts procured to local firms

TOTAL INVESTMENT - \$1,300M to \$1,400M

GOVERNMENT INVESTMENT INTO HAMILTON CAPITAL + ECONOMY

- **FEDERAL GOVERNMENT** – \$575M
 - 50% of public sector investment
- **PROVINCIAL GOVERNMENT** – \$375M
- **GAMES REVENUE** –\$200-250M
- **TOTAL INFUSION** - **\$1.2 BILLION**

HOST COMMUNITY SHARE FUNDING SOURCES

HAMILTON 100

- PRIVATE SECTOR
- EDUCATIONAL INSTITUTIONS
- NAMING RIGHTS FOR CAPITAL BUILDS
- PRIVATE FUNDRAISING

MUNICIPAL FUNDING TOOLS

- IN-KIND SERVICES & SUPPORT
- LAND / PRIVATE-PUBLIC PARTNERSHIPS
- FUTURE FUND
- OUTSIDE COMMUNITIES
- DEVELOPMENT CHARGES (Rec Centres)
- EXISTING CAPITAL BUDGETS

WITH THE GAMES

- 80% Federal + Provincial Funding towards Legacy-related Capital Projects
(such as for New Recreation Centres and required capital upgrades)
- \$100 Investment = \$500 Return for Capital Projects
- Accessing a \$1.1B - \$1.2B Pot of Money

WITHOUT THE GAMES

- 0% Federal + Provincial Funding towards Legacy-related Capital Projects or Required City Capital.
- \$500 Investment = \$500 Return for Capital Projects
- No Access to \$1.1 - \$1.2B Pot of Money, as it will go to another community.





BRING IT HOME!





100