

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of September 30, 2019

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of September 30, 2019
			a	b	c	d	e		
CORPORATE SERVICES									
<i>Clerks Program</i>									
2017	3521757100	Information Management Training Modules	70,000	35,680	-	34,320	51.0%	L. Barroso	Work plan priorities re-aligned. Launch moved to Q1 2020.
2018	3521858100	Digitization Microfiche Rcrd	150,000	-	-	150,000	0.0%	L. Barroso	Implementation temporarily paused. Re-evaluating requirements.
Sub-Total Clerks Program			220,000	35,680	-	184,320	16.2%		
<i>Financial Program</i>									
2012	3381255201	D.C. Bylaws - Outstanding OMB Appeals	307,120	155,341	-	151,779	50.6%	L. Gillies	Available funds to be utilized in defending 2014 DC By-law Appeals. A legal Settlement is being drafted, staff is awaiting a response from the appellant.
2013	3381355301	2015-2018 Intensification studies	1,245,000	668,972	25,467	550,560	55.8%	L. Gillies	Project closure anticipated in Q1 2020. Funds will be appropriated to cover shortfall in 3381855301 Development Charges Bylaw as much of the work was completed alongside the 2019 DC Study.
2014	2051357320	Call Handling Implementation	2,753,000	2,727,936	31,790	(6,726)	100.2%	C. Mercanti	The process of consolidation of calls for Water, Transit, and Waste will continue throughout 2019 and early 2020. The project is estimated to realize minor savings in late 2019 thereby resulting in mitigating the small overage and ultimately coming in at budget.
2015	2051580510	DC Exemptions Recovery	25,542,138	22,806,228	-	2,735,910	89.3%	L. Gillies	Journal entry made annually in Q4. Budget allocation to repay development charge reserves to compensate for exemptions. Exemptions need to be repaid to ensure that development charge reserves continue to be sustainable. Sustainable development charge reserves are necessary to ensure growth continues to pay for growth.
2015	3381557502	Budget Operating System Upgrade	381,488	220,580	41,514	119,394	68.7%	T. Hewitson	Continued performance issues have delayed any further second stage development. Significant vendor engagement occurring through Q4.
2015	3381557506	Taxation billing software Upgrade	65,000	47,981	-	17,019	73.8%	M. Di Santo	System went live on Oct 10, 2018 for Taxation and Customer Service staff only. Access for remaining City staff is currently under review. Remaining funds in capital originally earmarked to be used in 2019 to install enhancements to the current tax billing software. This is now on hold. An RFI was issued in Q3 2019 to explore other available tax billing software that may provide for more functionality and improve efficiencies.
2018	3381855301	Development Charges Bylaw	905,000	723,284	107,928	73,788	91.8%	L. Gillies	The 2019 DC By-law was adopted by Council in June 2019. Added pressures due to increased consultations as well as assessment of Bill 108 will result in additional funds being required. Staff will use appropriation authority to offset the additional costs. Project closure anticipated Q1 2020
2018	3381857501	Capital Budget System	83,597	29,873	37,222	16,502	80.3%	S. DuVerney	Staff are working with the Vendor and creating a new platform which will be able to allow for capital system integration with financial system. Proof of concept will be presented in Q4 2019.
2019	2051957901	Customer Experience Feedback Program	286,000	-	-	286,000	0.0%	S. DuVerney	Comparing existing technology platforms with requirements. Target is to implement feedback on one channel by year end.
Sub-Total Financial Program			31,568,343	27,380,196	243,922	3,944,226	87.5%		

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Information Services

2011	3501157101	Information Systems-Apps	265,000	239,976	-	25,024	90.6%	G. Binkosky	Spending was delayed because the project schedules were reviewed and adjusted. Funds will be spent before end of Q4.
2013	3501357302	Common Address Database	1,555,000	1,020,478	209,976	324,546	79.1%	G. Binkosky	Phase 3 work has been scoped, requirements have been defined. Development work to begin upon receiving final estimate from vendor. Anticipated completion date end of Q1 2020.
2013	3501357303	GIS Upgrades	340,000	316,348	-	23,652	93.0%	G. Binkosky	There were delays in signing of metadata contract. Contract has now been signed. Work will begin Oct 2019, continue through Feb 2020. Funds to be committed Oct 2019.
2016	3501657602	IT Security	504,000	324,641	-	179,359	64.4%	D. Hoyle	Penetration testing put on hold because of contractual issues. Network segmentation scope of work being developed for a January start date.
2017	3501757702	Network Infrastructure Sustainability and Continuous Improvement	564,000	590,428	-	(26,428)	104.7%	C. Poper	Equipment has been received; portion of inventory will be charged-back to user departments . Project to be closed once reconciled.
2017	3501757705	Geographic Metadata Catalogue	50,000	-	-	50,000	0.0%	G. Binkosky	There were delays in signing of the contract. The contract has now been signed. Work will begin Oct 2019, continue through Feb 2020. Funds to be committed Oct 2019.
2018	3501857801	IT Strategy and Enterprise	785,000	301,961	216,983	266,056	66.1%	G. Binkosky	The rollout of Enterprise Architecture continues and will continue throughout 2019. IT Centralization is progressing - a total of 23 FTEs will be realigned to IT by end of Oct 2019. Work will continue through Q2 2020. Phase 2 of Enterprise Data Management has initiated - an RFP has been developed to procure professional services to assist with the development of an Enterprise Data Management strategy.
2018	3501857806	Data Centre HVAC	200,000	-	16,500	183,500	8.3%	C. Poper	Vendor assisting to prepare RFP; design services for the installation of new cooling system for 6th floor IT room, central library implementation in 2020. Funds will be carried over to allow RFP, assessment, and implementation.
2019	3501957903	Strategic Theme Mobility	50,000	-	-	50,000	0.0%	C. Poper	Work continues to be done on creating the mobility plan program; leveraging existing processes to determine gaps. Funds to be extended into 2020.
2019	3501957905	Strategic Enabling Our People	600,000	3,053	14,800	582,147	3.0%	P. D'Aurelio	Corporate Communications with IT support is leading the City Website and Corporate Intranet initiatives. Scoping will continue throughout 2019 with funds being consumed in 2020. Initial meetings for the GIS 3-year Plan will be initiated in 4th Qtr 2019. Assessments to support Cloud Foundation are progressing - the vendor engagement for the Active Directory migration is wrapping up; a scope will be developed for the privacy impact assessment; the assessment for the Network analysis tool will continue into 2020.
2019	3501957906	Strategic Theme IT Optimization	100,000	14,282	10,171	75,547	24.5%	P. D'Aurelio	Work will continue throughout 2019 and 2020. Vendor work to improve self service functions in the HEAT tool is progressing.
2019	3501957907	Business Systems & Services Continuity	100,000	37,803	49,861	12,336	87.7%	C. Poper	Final report provided by CIMA with recommendations for sustainability and funding; reconciling invoices with vendor;
2019	3501957909	Strategic Theme Integrated and Connected	50,000	25,644	-	24,356	51.3%	P. D'Aurelio	Work will continue throughout 2019 and 2020.The vendor is completing the Enterprise Architecture Integration Foundation rollout and training.
2019	3501957910	Email Platform Migration	596,000	-	-	596,000	0.0%	C. Poper	Direction from original scope had to be modified to accommodate our cloud foundational strategy; work is being done to develop a cloud foundation/strategy; cloud infrastructure to prepare us for Exchange in the cloud; work will be scoped Q4, 2019; migration of network users, domain and O365 then migration of Exchange in the cloud.

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Sub-Total Information Services			5,759,000	2,874,614	518,291	2,366,094	58.9%		
TOTAL CORPORATE SERVICES			37,547,343	30,290,489	762,214	6,494,640	82.7%		

CITY MANAGER

City Managers Program

2012	2051257201	Website Redevelopment	2,464,150	1,675,036	90,152	698,962	71.6%	J. Hertel / B. Large	These funds to be used to investigate future platform updates/enhancements through 2021. Staff currently creating hamilton.ca roadmap and future state plan.
2017	3381757504	Performance Excellence Program	141,050	59,655	-	81,395	42.3%	J. Hertel / L. Zinkewich	Due to other priorities the creation of the Continuous Improvement on-line training has been delayed however funds still required to complete. Completion date has been shifted to Q1 2020.
2017	3381757505	Digital Strategy and the Service Experience	280,000	261,977	-	18,023	93.6%	B. Large	Funds to be used to investigate future platform updates/enhancements through 2021.
2017	3381757506	Citizen Engagement & Marketing	70,000	12,531	-	57,469	17.9%	J. Hertel / B. Minard	Funds will be 100% utilized by end of December 2019 for the 2019 edition of the Our City Survey. The survey is currently live and available to the public.
2018	3381858502	Enhancing City of Hamilton App for citizen services	40,000	5,222	15,000	19,778	50.6%	J. Hertel / B. Large	Report a problem in progress - development and testing phases underway in coordination with Public Works. Expected to launch in a pilot in Q4 2019 which will be available on the app. The program remains available to engage on the additional apps being pursued by the city.
2018	3381858503	Digital/Open Data Infrastructure	250,000	21,222	-	228,778	8.5%	J. Hertel / B. Large	Developed Open Data foundational plan, benchmarking future state to current state. Additional Temporary FTE maybe required to support the OD program and outstanding activities outlined in plan for 2020.
2019	3381959501	Digital Office Smart City	1,000,000	50,649	-	949,351	5.1%	J. Hertel / B. Large	City Manager has approved holding \$320k of these funds towards a platform for online service delivery. Requirements on hold until new Chief Digital Officer in place to align with priorities and Digital Transformation plans.
2019	3381959502	City Hall Digital Sign	125,000	23,656	-	101,344	18.9%	J. Hertel / A. Zimmerman	Staff were trained on the software in June 2019 and the vendor installed the new digital sign outside of City Hall on July 24, 2019. Project to be closed once final invoices are processed.
Sub-Total City Manager Program			4,370,200	2,109,948	105,152	2,155,100	50.7%		

Human Resources

2016	2051659601	Employee Survey-2016	234,500	119,991	21,145	93,364	60.2%	N. Cocca	Action Planning, Reporting and Communication continuing
2017	2051759701	HR Self Service Enhancements	250,000	235,066	33,500	(18,566)	107.4%	N. Cocca	Remaining Phase 1 functionality still in testing. Proceeding with prioritization of Phase 2 development
2017	2051759702	Phase 1 Profile Management	190,000	81,217	96,510	12,273	93.5%	N. Cocca	Transfer of existing training information completed, Training module went live successfully on September 30. Project to remain open to ensure implementation goes smoothly and the work plan does not require any potential adjustments.
2018	2051857111	Corporate KRONOS	250,000	-	-	250,000	0.0%	N. Cocca	On hold
2019	2051959703	Learning Management System	250,000	-	-	250,000	0.0%	N. Cocca	RFP to be reissued in November 2019. Contract to be awarded in Q2 2020, with development of content commencing Q2 and anticipated launch in Q3 2020

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Sub-Total Human Resources Program			1,174,500	436,275	151,155	587,070	50.0%		

TOTAL CITY MANAGER			5,544,700	2,546,223	256,307	2,742,170	50.5%		
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OUTSIDE BOARDS & AGENCIES

CityHousing -Asset Management

2016	6181641602	City Housing Contribution	1,000,000	1,105,528	-	(105,528)	110.6%	B. Lilley / R. Desouza	Renovation of 2C-360 King: Phase 1 complete - June 2018. Phase 2 will be completed in 2019. Project on target, no budget variations required to date, no delays expected in project CB1601. Elevator Modernization - 30 Congress: work completed CB1602. Replacement Risers 191 Main/200 Jackson: work complete, final invoices being processed. Project on target, no budget variations required till now, no delays expected in project CB1603. Project substantially completed.
2016	6181641602	City Housing Contribution	500,000	500,000	-	-	100.0%	R. Desouza	801 Upper Gage Project #6180941901 repayment from 2009 and 2012. All funding allocated - project to be closed in Q4.
2016	6181641603	Repairs-W7 City Housing Units	800,000	325,258	-	474,742	40.7%	B. Lilley	Renovations /Repairs to Ward 7 City Housing Units and Front entrance of 395 Mohawk. Last Phase of Project waiting for site plan approval. Sourcing different options, delays expected in project CAR 1601.
2018	6181841602	City Housing Contribution	500,000	-	-	500,000	0.0%	R. Desouza / S. Botham	Block funding to be allocated to Bay/Cannon development.
2019	6181941602	Unit Retrofits/Bay/Cannon Development	500,000	-	-	500,000	0.0%	S. Botham	Block Funding allocated to emergency capital work - if we come under budget would use fund towards new development

TOTAL OUTSIDE BOARDS & AGENCIES			3,300,000	1,930,786	-	1,369,214	58.5%		
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HEALTHY AND SAFE COMMUNITIES

Children's Services and Neighbourhood Development

2012	2051255204	Neighbourhood Strategy	2,235,000	2,688,068	57,850	(510,918)	122.9%	A. Fletcher	Since 2012, an additional \$850k in donations/grants have been received in excess of the initial budget. Focus through end of 2019 will be completion of Rolston Path, small grants for residents and developing youth job-skill training opportunities leading to employment opportunities.
2016	4241609111	Kirkendall Neighbourhood Plan	125,000	47,158	60,384	17,458	86.0%	A. Fletcher	Consultant hired to undertake community engagement with contract until June 2020. Working with councillor on specific theme areas raised by residents through engagement. Report back to Council in June 2020.
2016	6731641601	Bed Bug Strategy	1,094,110	749,252	140,089	204,769	81.3%	T. Quinn	Program will be completed by end of December 2019. Surplus funds will result and outstanding funds will be returned to capital account source. Program results have been very positive. Responsible landlords now aware of benefits (and duty) to provide reasonable accommodation to disabled residents, and have access to best practices in bed bug treatments. Program scheduled to wind down at year-end with surplus funds remaining.

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2018	6731841800	Red Hill Family Centre Reno	841,834	26,437	293,885	521,512	38.1%	L. Duxbury	Warranty period set to expire in December 2019 - maintenance security to be released/paid to GC in late December 2019. The PO will be closed after the "security maintenance" monies are released after Q4 2019.
2018	6731841822	Riverdale HUB	2,040,000	(95,012)	175,410	1,959,602	3.9%	L. Keermaa	Design documents approximately 50% complete. Conditional site plan approval received. Anticipated construction tender Q4 2019. Anticipated construction completion Q4 2020.
2019	6501941100	Human Services Integration	160,000	-	-	160,000	0.0%	G. Mater	Discussions on the implementation of integration Department wide continue in order to refine the processes to be implemented that would utilize this funding. Implementation may continue into Q2 2020.
Sub-Total CES Various			6,495,944	3,415,903	727,619	2,352,422	63.8%		

Long Term Care Homes

2013	6301341301	ML-Replace and Refurb	4,596,100	4,517,757	50,313	28,030	99.4%	L. Keermaa	Final settlement reached. Awaiting final documents from Legal Services in order to close project. On track for Q4 2019 project closure.
2016	6301641501	Wentworth Lodge-Tub room Renos	838,210	704,314	23,954	109,942	86.9%	C. Hall	Project is 98% complete with one outstanding deficiency - contractor will be returning to fix. Final invoices still to be received and paid. Account to remain open for one year warranty period from substantial completion. Actual expenditures as of October 2019 are \$733,052. Estimate project closure Q2 2020 with approximately \$100K surplus.
2017	6301741702	Ext Walls Repair Wentworth	580,000	98,966	314,236	166,799	71.2%	L. Keermaa	Additional scope added to contract to replace sloped roof for Rose/Oak. Estimated completion of Phase 1/modified Phase 2 work anticipated is Q3 2019. Anticipated project closure after warranty period in 2020.
2017	6301751700	Bld Auto Sys Wentworth	312,000	41,186	21,230	249,584	20.0%	F. Jillani	In the process of getting specs and tender revised in order to tender again. Expected time frame of tendering process completion is November 2019 and potential project implementation by end of Q2 of 2020. Project scope combined with Project 6301751708 (HVAC Upgrade Wentworth).
2017	6301751707	Freezer Wentworth	55,000	10,207	4,970	39,823	27.6%	G. Enright	Staff working with procurement for alternate solution as there were no submitted quotes within the outlined budget parameters.
2017	6301751708	HVAC Upgrade Wentworth	105,000	-	-	105,000	0.0%	F. Jillani	In the process of getting specs and tender revised in order to tender again. Expected time frame of tendering process completion is November 2019 and potential project implementation by end of Q2 of 2020. Project scope combined with Project 6301751700 (Bld Auto Sys Wentworth).
2018	6301841001	ML Roof Replacement	823,000	-	-	823,000	0.0%	L. Keermaa	Roster Consultant MMMC Architects advised they cannot complete design work due to limited resources. A new roof consultant - Thermaco Engineering was retained through the Consulting Roster to complete further investigations and analysis to build an accurate scope for design and procurement.
2018	6301841801	WL - Wing Roof Replacement	402,000	9,184	-	392,816	2.3%	L. Keermaa	Sloped roof for Rose Oak added to Brook Restoration contract (Recladding). Remainder of flat roof replacement combined with ML Roof Replacement project for economy of scale. Anticipated construction completion in 2020.
2018	6301841802	ML - D Wing- Refurbishment	60,000	-	-	60,000	0.0%	M. Hall	MMMC pushed back study to be completed in Q1 2020.
2018	6301851001	ML Replacement of 3 Chillers	666,000	525,267	-	140,733	78.9%	F. Jillani	This project was 100% completed back in summer of 2018. Energy incentives payment to the City of \$22,720 was recently received from the IESO and they were directed back to this project ID. This project is expected to close in Q4 2019 once final reconciliation complete.
2018	6301851003	WL - Bed Replacement	243,200	-	-	243,200	0.0%	K. Allcroft	Staff working with vendor to secure quotes and plan delivery of up to 102 beds by end of Q4. Council Report # HSC19028

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2019	6301941001	WL - Main Entrance Redesign	50,000	-	-	50,000	0.0%	G. Enright	Feasibility Study Fall 2019. Further details and timelines will be available once the feasibility study is completed.
2019	6301941002	WL - Exhaust & Supply	25,000	-	-	25,000	0.0%	G. Enright	Feasibility Study Fall 2019. Further details and timelines will be available once the feasibility study is completed.
2019	6301941003	WL - Radiant Heating Thermostat	25,000	-	-	25,000	0.0%	G. Enright	Feasibility Study Fall 2019. Further details and timelines will be available once the feasibility study is completed.
2019	6301941006	WL - Servery Retrofit	30,000	-	-	30,000	0.0%	G. Enright	Feasibility Study Fall 2019. Further details and timelines will be available once the feasibility study is completed.
2019	6301951002	ML & WL Resident Care Equip	80,000	-	-	80,000	0.0%	H. Odordi	Pro Act Assessment recently received. Equipment to be ordered in Q4 and anticipate receiving equipment by end of Q4.
2019	6301951005	ML - HVAC Replacement	80,000	72,681	-	7,319	90.9%	M. Hall	All invoices paid. This project will be closed in Q4 2019 once final reconciliation complete.
Sub-Total Lodges Program			8,970,510	5,979,561	414,702	2,576,247	71.3%		

Housing Services

2015	6731541502	IAH - Housing Allowance	5,400,000	5,145,907	-	254,093	95.3%	A. DiFalco	Remaining funding will be applied to Municipal Housing Allowance for 2019 and will be fully expended.
2015	6731541504	IAH Extension - Admin	1,522,875	1,435,399	-	87,476	94.3%	K. Maxwell	Funds will be fully allocated and spent by December 2020. Adjustments in 2019 to be completed in Q4 will increase available funds.
2015	6731541505	IAH Extension - Rental Housing	13,500,000	10,225,000	3,275,000	-	100.0%	K. Maxwell	First Indwell project complete. Good Shepherd project complete with the exception of some minor items. YWCA project underway with projected completion Nov. 2020. Remaining PO commitments relates to Good Shepherd \$575K and YWCA \$2.75M. Total forecasted project spend \$8.125M Indwell, \$2.625M Good Shepherd, \$2.750M YWCA.
2015	6731541506	IAH Extension - Ont Renovates	7,634,625	4,117,432	-	3,517,193	53.9%	K. Maxwell	Will be fully allocated by the end of 2019 as required. Projects will take additional time to be completed and the funding expended.
2015	6731541507	IAH Extension - Rent Supplement	6,600,000	2,440,100	292,750	3,867,150	41.4%	K. Maxwell	Federal/Provincial 5 Year Housing Allowances will end 2024. These are allocated to Housing First Participants. The first year allowances will end 2020. Spending for 2019 is on track.
2016	6731641302	Social Housing Capital Repairs	1,500,000	1,445,336	39,421	15,243	99.0%	A. DiFalco	A few final payments are remaining to be paid due to project delays, once projects funds have been fully expended, project ID and purchase orders will be closed, expected Q1 2020.
2016	6731641602	SIF-IAH Administration	752,610	593,700	-	158,910	78.9%	K. Maxwell	Provincial guidelines permit 5% of Hamilton's program allocation to cover program administration costs. Funds will be fully allocated and spent by December 2020.
2016	6731641603	SIF-IAH New Rental Housing	13,558,030	7,547,015	6,011,015	-	100.0%	K. Maxwell	Projected project completion dates: Sacajawea end 2019; Indwell - James St. N. - April 2020; Indwell - Parkdale Landing November 2020. Total forecasted project spend \$10.098M Indwell, \$2.5M YWCA, \$0.96M Sacajawea.
2016	6731641604	SIF-IAH Housing Allowances	741,560	369,250	-	372,310	49.8%	A. DiFalco	Housing allowance for families experiencing homelessness. Program is delivered through the Good Shepherd Family Centre. Funding is on track to be expended by 2024. Spending for 2019 is on track.
2016	6731641605	SIF-SHIP	11,017,530	11,007,390	2,821	7,319	99.9%	A. DiFalco	Project payments are being reconciled, expectation of purchase orders and project ID to be closed Q1 2020.
2016	6731641607	SIF-SHIP Administration	279,870	219,241	-	60,629	78.3%	A. DiFalco	Provincial guidelines permit 5% of funding to cover program admin. Funds will be fully expended by December 2020.

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2017	6731741302	Social Housing Capital Repairs	513,200	410,008	93,565	9,628	98.1%	A. DiFalco	Projects are ongoing, expectations are Q1 2020 projects to be fully expended. Scheduling conflicts and delays have lead to a few projects completions.
2017	6731741609	PRI-Afford Rntl Hsg Constructn	8,620,000	1,536,551	1,205,985	5,877,464	31.8%	K. Maxwell	YWCA and Indwell projects on track for completion 2020.
2018	6731841101	Co-ordinated Access System	1,470,000	130,693	55,329	1,283,978	12.7%	A. DiFalco	RFT closed October 5. Construction is anticipated to start late 2019 or early 2020. CES 14502 approved allowing use of admin funds toward project.
2018	6731841610	PRI-Indigenous Poverty Reductn	2,000,000	1,750,000	-	250,000	87.5%	A DiFalco	Project on track to fully expend annual \$1M by Q4 2019.
2018	6731841611	PRI-Soc Hsg Repair & Rnovatn	4,000,000	2,089,444	635,802	1,274,754	68.1%	A. DiFalco	Year 2 projects have been committed and purchase orders have been issued. Projects are ongoing and payments are being made to providers.
2018	6731841703	SHAIP- Soc Hsg Apart Impr Prog	13,415,270	3,806,535	9,608,737	(2)	100.0%	A. DiFalco	Projects are on target to be fully expended within Provincial Guidelines.
2018	6731841704	SHAIP-Administration	606,070	157,023	-	449,047	25.9%	A. DiFalco	On target to be fully expended as per Provincial Guidelines.
2018	6731841801	Tenant Defence Fund	50,000	-	-	50,000	0.0%	K. Maxwell	Tenant Defense Fund established as per Council report HSC19011. Two inquiries, but no program take-up to date.
2019	6731941302	Housing Capital Repair & Regen	500,000	-	-	500,000	0.0%	B. Kreps	Projects have been awarded, agreements executed, and purchased orders are being released. Anticipated to be fully expended by 2020.
2019	6731941901	Hamilton Portable Hsg Benefit	2,000,000	-	-	2,000,000	0.0%	B. Kreps	As per Hamilton Housing Benefits (HSC19002) the funding will be used for 5 year housing allowances to a maximum of \$2 million. Spending to begin Q4 2019.
Sub-Total Housing Program			95,681,640	54,426,024	21,220,424	20,035,191	79.1%		

Fire Services Program

2018	7401841801	Waterdown Station	1,500,000	-	-	1,500,000	0.0%	S. De Jager	Land site identified through Real Estate/PED. Anticipated construction project through to 2021.
2018	7401851101	Automatic Vehicle Loc Devices	360,000	153,289	297	206,414	42.7%	D. Milovanovic	Required CAD updates and implementation of enhanced functionality within stations in process. Anticipated completion Q1 2020.
2018	7401851601	Annual Vehicle Replacement	5,025,000	4,657,351	54,862	312,787	93.8%	S. De Jager	Project substantially completed. Awaiting final invoices for payment with project closure Q4 2019. Remaining budget to be allocated to 7401951601 Annual Vehicle Replacement.
2019	7401941603	MATC - Facility Upgrades	250,000	-	-	250,000	0.0%	S. De Jager	Facility upgrades to commence through Public Works. Anticipated completion Q2 2020.
2019	7401941606	Station 13 Renovation	100,000	-	98,240	1,760	98.2%	S. De Jager	Tender for work issued by Public Works and awarded Q3. Renovation to begin Q4 2019. Anticipated completion Q2 2020.
2019	7401951600	Annual Equipment Replacement	1,268,000	480,921	436,122	350,957	72.3%	S. De Jager	Equipment purchases in process with delivery throughout 2019. Anticipated completion Q2 2020.
2019	7401951601	Annual Vehicle Replacement	5,405,000	-	2,258,328	3,146,672	41.8%	S. De Jager	Project ongoing with tender award Q4 2019 for four vehicles. Anticipated completion Q4 2020.
2019	7401951602	Ice Water Rescue	200,000	41,284	-	158,716	20.6%	J. Verbeek	RFT in progress with anticipated completion Q4 2019. Training dependent on weather (ice required) may delay project completion to Q1 2020.
Sub-Total Fire Services Program			14,108,000	5,332,845	2,847,848	5,927,307	58.0%		

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			a	b	c	d	e		
<i>Paramedic Services Program</i>									
2019	7641951100	Paramedic Service Vehicle	1,269,000	729,967	227,994	311,039	75.5%	B. Roth	Project on schedule, delivery expected to be complete by Q4 2019 with potential delay to Q1 2020 for hybrid-electric drive ambulances.
2019	7641951101	Paramedic Service Equipment	265,000	132,381	257,134	(124,515)	147.0%	B. Roth	Project on schedule, delivery complete by Q4 2019. Project will not be overspent - PO Commitments to be fixed prior to closing project.
2019	7641951102	Paramedic Helmet Replacement	172,000	110,803	-	61,197	64.4%	B. Roth	Helmets purchased and received. Surplus Council approved for Intraosseous Needle Replacement (HSC19025) expenditure of \$100K from this project for EZ-IO device and accessories. Project on schedule with final deliveries complete by Q4 2019.
2019	7641951103	Ambulance Enhancement	260,000	49,083	165,559	45,358	82.6%	B. Roth	Project on schedule, delivery complete by Q4 2019.
2019	7641951104	NICU Ambulance	272,345	57,727	197,323	17,295	93.6%	B. Roth	Project on schedule, delivery complete by Q4 2019.
Total Sub-Paramedic Services Program			2,238,345	1,079,960	848,010	310,375	86.1%		
<i>Recreation Program</i>									
2015	7101557502	CLASS Software Upgrades	260,380	220,440	24,144	15,796	93.9%	D. Walton	Delay in development will require additional vendor development and on-site training into 2020 using PO Commitment funds. Quotes peripherals using remaining funds in progress to be disbursed Q4 of 2019.
Total Sub-Recreation Program			260,380	220,440	24,144	15,796	93.9%		
<i>Public Health Services Program</i>									
2012	6771241201	Accommodations - Health Campus	3,945,000	3,292,469	-	652,531	83.5%	M. Baird	Decision to hold further project spend until final outcomes of Public Health restructuring. Decision expected by end of 2020.
Total Sub-Public Health Services Program			3,945,000	3,292,469	-	652,531	83.5%		
TOTAL HEALTHY AND SAFE COMMUNITIES			131,699,819	73,747,202	26,082,748	31,869,869	75.8%		
<i>PLANNING & ECONOMIC DEVELOPMENT</i>									
<i>General Manager's Office</i>									
2009	3621054100	West Harbor Initiatives	10,904,300	11,012,481	-	(108,181)	101.0%	C. Phillips	Staff to report back in Q4-2019 as per direction contained in Report PED19063 entitled "Disposition of Real Estate in the Barton-Tiffany Area". The deficit for this account/project will be reconciled with the proceeds of future sale of the Barton-Tiffany lands.
2015	8201555100	Open for Business - City Approval Processes	234,000	127,558	5,000	101,442	56.6%	R. Lalli	75% of funds are currently being used to pay for the Open For Business Leadership program. The remaining funds will be used to develop Open for Business initiatives in discussion with the Open for Business Sub Committee.
Sub-Total General Manager's Office			11,138,300	11,140,039	5,000	(6,739)	100.1%		

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<i>Economic Development</i>									
2015	3621555700	2015-2019 Econ Dev Strategy	75,000	69,406	-	5,594	92.5%	G. Norton	The Marketing Strategy was developed in house with input from staff and working groups. A purchase order was issued for the restructuring of the website. The new website was launched in Q2-2019. The remaining funding will be spent on the website, as well as branding throughout 2019.
2016	8201603100	Barton Kenilworth Corridor Study	287,000	199,267	-	87,733	69.4%	J. Lam	This project is for the implementation of components of the Barton Kenilworth Study (received by Council September 10, 2014). The remaining funds are for initiatives under the Barton Kenilworth Corridor study and applications received under the Barton/Kenilworth Commercial Corridor Building Improvement Grant program. Applicants for the Barton/Kenilworth Commercial Corridor Building Improvement Grant program financial incentive will have one year from the date of the general manager's approval to complete the work. Applicants may request a one-year extension. 36 applications have been received.
2016	8201603510	2016 Commercial Prop Improve Grant	554,000	406,741	-	147,259	73.4%	J. Lam	This is an ongoing program that provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. A total of 74 applications were received. Applicants have two years to complete the work following approval. Remaining funds are fully utilized based on current applications.
2016	8201603610	2016 Com Prop Improve Grant BIA	1,305,600	842,080	-	463,520	64.5%	J. Lam	The Business Improvement Area Commercial Improvement Grant program offers a matching grant for façade improvements. One hundred and seventy six (176) applications were received. Applicants have two years to complete the work following approval. Remaining funds are fully utilized based on current applications.
2016	8201641800	Annual Heritage Prop Improve Grants	1,594,700	820,821	-	773,879	51.5%	J. Lam	This program offers grants towards the preservation of heritage features and structural/stability work required on designated properties. The results of the five-year review of the financial incentives resulted in extending this program to all of the commercial corridors identified in the Community Improvement Project Area. Increasing interest in the program has depleted available funds. On July 13, 2018 Council approved the use of funds from various reserves/capital projects to enable the processing of applications received thus far as well as additional applications anticipated. The funds will be transferred as required. Two applications have been received thus far in 2019.
2016	8201655802	2016 Comprehensive Way Finding	407,000	100,689	54,032	252,279	38.0%	J. Lam	Phase 1 - Assessing design of the poles for the municipal parking lot signs and pedestrian directional signs. Plans for phase 2 vehicular signage will need to be revised due to Burlington Street construction. Phase 2 - BIA and West Harbor Kiosks. Seventeen of the eighteen BIA kiosks installed. Spend It Here posters and maps for Kiosks have been installed. Remaining funding for parking lot signs, consulting fees, kiosk posters and installation of signs and kiosks.
2017	3621708002	Annual Brownfield Development	960,000	373,630	4,018	582,352	39.3%	J. Lam	Funds are for ERASE applications that will be paid out upon completion of their ESA studies. 212 applications have been received to date, 139 applications paid out. Increased program demand is anticipated, which will require additional funding.

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2017	3621708900	Annual Ec Development Initiatives	1,833,000	557,909	96,359	1,178,732	35.7%	G. Norton	This project will be used for implementation of initiatives under the Action Plan - approved December 2016. Remaining funds will be used for a broadband internet gap study, Creative Industries Review, ICT & Digital Media Asset Map, the Hamilton Heritage Property Grant Program (if required); the Fire Sector Profile, ICT and Digital Media Industry Study, and several other studies and initiatives as identified in the Action Plan.
2017	3621749100	Red Hill Bus Park Signage	187,000	147,338	5,949	33,713	82.0%	J. Lam	Red Hill Business Park Signage project consisted of construction of trail extension, grading, retaining walls and landscaping (Dartnall Rd.), which has been completed in addition to construction and installation of a sign. Additional landscaping around the signage to be completed Q3/Q4-2019.
2017	3621755102	Brownfield Pilot Project	973,600	164,637	4,830	804,133	17.4%	J. Lam	Funds from the ERASE Municipal Acquisition and Partnership program are used to fund pilot projects and innovative remediation technologies projects. The commitments include the partial remediation of a park lot of the Freeman Industrial/Business Park (\$150K) and approximately \$200K for another property. The remainder of the funds are for the financing of the ERASE Study Grant program and other brownfield initiatives.
2017	8201703100	Office Tenancy Asst Program	107,000	4,825	-	102,175	4.5%	J. Lam	The project funds are for interest costs associated with the Office Tenancy Assistance Program loans. There have been 12 loans approved under this program (including two forgivable loans). 4 loans are in the process of being repaid. 2 loans have been approved but not yet advanced. There are 2 applications undergoing due diligence.
2017	8201703201	Education Campuses Downtown	488,500	38,505	-	449,995	7.9%	J. Lam	The funding is fully committed. August 10, 2015 Council approved a forgivable loan in the amount of \$38,505 for McMaster University for their office space at 245 James St. North. The parameters to forgive the loan have been met. July 8, 2016 Council approved a forgivable loan in the amount of \$450K to Hamilton Health Sciences (HHS) for new office space on King St. W. contingent on HHS occupying the space until at least October 31, 2021. At that point if all parameters have been met the loan will be forgiven. The loan has been advanced to HHS.
2017	8201703602	Olde Stoney Creek Urban Design Plan	3,346,075	2,911,381	18,216	416,478	87.6%	J. Lam	Discussions with BIA in Q4-2019 to determine feasibility of the gateway work.
2017	8201703620	Gore Building Improvement Grant	506,250	58,080	-	448,170	11.5%	J. Lam	The funding is fully committed. On July 9, 2019 Council approved an extension on five outstanding commitments conditional on submission of their building permit by January 31, 2020 and additional documentation by July 31, 2020. The applicants will have two years in which to complete the work. Funding is expected to be expended by Q3-2022.
2017	8201703700	Barton Kenilworth Grant Building	1,550,000	207,653	-	1,342,347	13.4%	J. Lam	The Barton/Kenilworth Commercial Corridor Building Grant program offers matching grants for commercial, multi-residential and institutional uses. The program supports the Barton and Kenilworth Commercial Corridors final recommendations report received by city Council at its meeting held September 10, 2014. 36 applications have been received to date.
2017	8201703701	Barton & Kenilworth Rebate	380,000	46,561	-	333,439	12.3%	J. Lam	The Barton and Kenilworth Planning and Building Fees Rebate program offers a rebate for certain planning and building applications issued. Rebates are paid following completion of work. 8 applications have been received thus far. 3 applications have been paid out. Part of the commitment reflects the approval by Council on July 13, 2018 for the use of \$100K from this capital project to enable the processing of some Heritage Property Grant applications, if required.

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2017	8201703703	Annual Com Prop Improve Grant BIA	1,282,000	595,249	-	686,751	46.4%	J. Lam	The Business Improvement Area Commercial Improvement Grant program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. Applicants have two years to complete the work. 19 applications have been received thus far in 2019.
2017	8201703704	Annual Com Prop Improve Grant	732,000	1,045	-	730,955	0.1%	J. Lam	The Commercial Property Improvement Grant program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. The program is offered within Downtown Hamilton, Community Downtowns, the Mount Hope/Airport Gateway and the Commercial Corridors as identified in the Downtown and Community Renewal Community Improvement Plan. Applicants have two years to complete the work. 28 applications were received in 2017. 52 applications were received in 2018. 14 applications have been received thus far in 2019.
2017	8201703706	Annual Com Downtowns & BIA	1,573,400	451,368	292,849	829,182	47.3%	J. Lam	Discussions with BIA in Q4-2019 to determine feasibility of the gateway work for Locke Street. Waterdown Memorial Hall completion Q4-2019. Mount Hope gateway project transferred to project ID 7101958900. Funding for banners and miscellaneous improvements in Community Downtowns and BIAs as the need arises.
2017	8201703707	King St W Bus Imprv Area Gateway	12,450	-	-	12,450	0.0%	J. Lam	On hold.
2017	8201703708	Main St W Bus Imprv Area Gateway	150,000	-	-	150,000	0.0%	J. Lam	Discussions with BIA in Q4-2019 to determine feasibility of the gateway work.
2017	8201703900	2017 Dwnth West Harbor Remediate	78,200	2,676	-	75,524	3.4%	J. Lam	The project funds are for interest associated with the Downtown West Harbor Remediation loans. This program was reviewed as part of the five year review of the ERASE CIP in 2017. Loans approved subsequent to the CIP review will be interest free rather than low interest loans. Two loans have been fully advanced under this program. An increase in demand for this project is expected.
2017	8201755100	2017 Inter Village BIA Gateway	36,000	-	-	36,000	0.0%	J. Lam	On hold.
Sub-Total Economic Development			18,418,775	7,999,860	476,252	9,942,663	46.0%		
Building									
2017	8061757800	Microfiche Digitization of Records	4,112,900	-	-	4,112,900	0.0%	J. Caetano	RFP was completed and four quotes were received. Currently reviewing the quotes and demos. Hopefully will have selected a successful vendor for the Document Management software by the end of this year.
Sub-Total Building			4,112,900	-	-	4,112,900	0.0%		
Growth Management General									
2013	4141351100	Growth Management Vehicles	110,000	89,778	-	20,222	81.6%	C. Ammendolia	Vehicles retrofitted with AVL's (Automatic Vehicle Locaters), costing to be finalized.
2014	8121457600	AMANDA Implementation	1,815,375	1,365,484	17,690	432,201	76.2%	R. Lalli	The Amanda project along with staff have transitioned to Corporate IT in April 2019. The IT division is currently working with Planning and Economic Development to identify and execute next steps regarding Amanda initiatives.
2015	8121555100	Review Site Alteration By-Law	150,000	-	-	150,000	0.0%	J. Thompson	Staff is updating Site Alteration By-Law. Potential changes in regulations by MECP.
Sub-Total Growth Management General			2,075,375	1,455,262	17,690	602,423	71.0%		

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Industrial Lands									
2003	3620374100	SC-Strm Drainage Watercourse 7	5,226,000	4,612,852	471,353	141,795	97.3%	G. Paparella	Project (C15-37-18 (HSW)) is in construction.
2004	3620407101	SC Industrial Pk-Infrastructure	3,867,000	2,183,150	-	1,683,850	56.5%	G. Paparella	\$1.7M allocated for contract C15-37-18 (HSW), construction is in progress.
2005	3620504502	Airport Lands Expansion	17,307,000	16,969,622	-	337,378	98.1%	G. Paparella	Council suspended until funding source is recognized.
2005	5160507001	N Glanbrook Industrial BP Serv	16,901,360	14,848,328	-	2,053,032	87.9%	T. Sergi	Awaiting revenues from land sales. There are still 36 serviced acres still need to be sold which is the funding source for this project. (36 acres @ \$250k = \$M) Account to remain open until lands are sold.
2006	3620604501	Update Fed Zoning Regulations	129,000	81,776	81,256	(34,032)	126.4%	G. Paparella	Substantially complete. Project working in conjunction with project ID 3620604600 (Secondary Plan-AEGD).
2006	3620604600	Secondary plan - AEGD	2,822,940	2,594,850	-	228,090	91.9%	G. Paparella	Project working in conjunction with project ID 3620604501 (Update Fed Zoning Regulations). Project complete. Communicating with Capital Budgets if remaining funds can be Appropriated to a same like project.
2007	3620707001	RHBP-Dartnall Road Watermain	1,470,000	552,319	-	917,681	37.6%	G. Paparella	Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson Road. Project working in conjunction with other same project ID 3620707002 (RHBP-Dartnall Rd San Sewer).
2007	3620707002	RHBP-Dartnall Rd San Sewer	1,505,000	-	-	1,505,000	0.0%	G. Paparella	Project partially completed PW-10-13 (HSW). Dartnall Road from Rymal to Twenty Road constructed and funded from project ID 3620707690 (RHBP-N-Glanbrook Business Park). Funds to be used for the portion from Twenty Road southerly to Dickenson. Project working in conjunction with project ID: 3620707001 (RHBP-Dartnall Road Water main).
2007	3620707003	RHBP-Dartnall Road Extension	6,600,000	2,287,345	-	4,312,655	34.7%	G. Paparella	Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson road. Real Estate pursuing land acquisition for road. Project working in conjunction with project IDs 3620707001 (RHBP Dartnall road Water main), 3620707002 (RHBP Dartnall Rd San Sewer).
2007	3620707005	RHBP - Twenty Road	3,600,000	2,860,174	-	739,826	79.4%	G. Paparella	Urbanization of Twenty Road (Nebo Road to west limit of RHBP) constructed with Nebo Trail Subdivision and surface asphalt to be placed at a later date.
2007	3620707690	Red Hill Business Park	4,197,500	4,517,795	-	(320,295)	107.6%	G. Paparella	Project costs to be finalized.
2015	3621507501	Cormorant Road Extension	8,665,000	3,318,792	11,308	5,334,900	38.4%	G. Paparella	Project under construction - Valery Business Park. Project working in conjunction with project IDs (Sewage Works) 5161480480, (Water Works) 5141480480 (Cormorant Rd WM Extension).
Sub-Total Industrial Lands			72,290,800	54,827,003	563,917	16,899,880	76.6%		

Subdivision Programs									
2009	4140946100	2009-City Share of Servicing Costs	578,274	330,417	-	247,857	57.1%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2009	4140946103	183 Longwood Road South	652,479	96,908	-	555,571	14.9%	T. Sergi	Works incomplete (surface asphalt), developer to submit request for payment upon completion.
2009	4140946107	Fairgrounds East - Phase 1	683,000	643,382	-	39,618	94.2%	T. Sergi	Developer to submit request for payment.

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2010	4141046102	Ancaster Meadows - Phase 1	914,500	858,378	-	56,122	93.9%	T. Sergi	Developer to submit request for payment upon completion.
2010	4141046107	510 Dundas St E MDA-09-134	24,000	-	-	24,000	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2010	4141046108	Meadowlands of Ancaster - Ph 9	198,500	214,436	-	(15,936)	108.0%	T. Sergi	Developer to submit request for payment upon completion. (City Share of Servicing Costs) to cover any deficits remaining in the project.
2011	4141146100	2011 City Share of Servicing Costs	24,086	24,086	-	-	100.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2011	4141146104	Silverwood Homes Subdivision	631,500	602,821	-	28,679	95.5%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246100	2012 City Share of Servicing Costs	364,968	-	-	364,968	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2012	4141246106	Waterdown Bay - Phase 1A	1,125,000	1,061,933	-	63,067	94.4%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246109	Kaleidoscope - Phase 1	241,000	207,959	-	33,041	86.3%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246110	Summit Park Ph 7 Internal Works	312,000	280,374	-	31,626	89.9%	T. Sergi	Developer to submit request for payment upon completion.
2013	4141346100	2013 City Share of Servicing Costs	1,692,815	-	-	1,692,815	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2013	4141346101	Limestone Manor Ancaster	60,000	49,864	-	10,136	83.1%	T. Sergi	Developer to submit request for payment upon completion.
2013	4141346104	Green Millen Shore Estates	250,000	207,445	-	42,555	83.0%	T. Sergi	Developer to submit request for payment upon completion.
2013	4141346105	Victory Ridge Phase 1	282,000	281,060	-	940	99.7%	T. Sergi	Developer to submit request for payment upon completion.
2014	4141446100	2014 City Share of Servicing Costs	1,294,000	-	-	1,294,000	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2014	4141446102	Summerlea West Phase 4	1,431,480	1,496,201	-	(64,721)	104.5%	T. Sergi	Developer to submit request for payment upon completion. Will Appropriate funds from Project ID 4141446100 (2014 City Share of Servicing Costs) to cover any deficits remaining in the project.
2014	4141446103	MC2 Homes Phase 3	60,000	40,494	-	19,506	67.5%	T. Sergi	Developer to submit request for payment upon completion.
2014	4141446105	Heritage Commons	85,000	80,566	-	4,434	94.8%	T. Sergi	Developer to submit request for payment upon completion.
2015	4141546100	2015 City Share of Servicing Costs	2,256,500	-	-	2,256,500	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2015	4141546101	The Crossings	116,000	96,569	-	19,431	83.2%	T. Sergi	Developer to submit request for payment upon completion.
2015	4141546102	Summit Park Phase 8	63,000	61,398	-	1,602	97.5%	T. Sergi	Developer to submit request for payment upon completion.
2015	4141546104	Ancaster Glen- Phase 2	474,500	443,013	-	31,487	93.4%	T. Sergi	Developer to submit request for payment upon completion.
2016	4141646100	2016 City Share of Servicing Costs	1,858,893	-	-	1,858,893	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2016	4141646101	MC2 Homes Phase 2	256,040	281,122	-	(25,082)	109.8%	T. Sergi	Developer to submit request for payment upon completion. (2016 City Share of Servicing Costs) to cover any deficits remaining in the project.

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			a	b	c	d	e		
2016	4141646102	Ancaster Woodlands Subdivision	153,900	156,533	-	(2,633)	101.7%	T. Sergi	Works under construction and developer will submit request for payment upon completion. Will appropriate funds from project ID 4141646100 (2016 City Share of Servicing Costs) to cover any deficits remaining in the project.
2016	4141646103	Ancaster Meadows Phase 2	172,100	-	-	172,100	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2016	4141646106	Winona Crossing	14,967	15,141	-	(174)	101.2%	T. Sergi	Works under construction and developer will submit request for payment upon completion. Will appropriate funds from project ID 4141646100 (2016 City Share of Servicing Costs) to cover any deficits remaining in the project.
2016	4141646107	Fairground West	399,100	405,686	-	(6,586)	101.7%	T. Sergi	Developer to submit request for payment upon completion. (2016 City Share of Servicing Costs) to cover any deficits remaining in the project.
2017	4141746100	2017-City Share of Servicing Costs	1,207,895	-	-	1,207,895	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2017	4141746105	Victory Phase 5A SWMP	105,250	74,904	-	30,346	71.2%	T. Sergi	Developer to submit request for payment upon completion.
2017	4141746106	Foothills of Winona Ph2	207,702	160,775	-	46,927	77.4%	T. Sergi	Developer to submit request for payment upon completion.
2017	4141746107	Red Hill Phase 1 and 2	1,864,493	1,379,547	-	484,946	74.0%	T. Sergi	Developer to submit request for payment upon completion.
2017	4141746108	Kaleidoscope Phase 2	126,400	123,012	-	3,388	97.3%	T. Sergi	Developer to submit request for payment upon completion.
2018	4141846100	2018-City Share of Servicing Costs	125,311	-	-	125,311	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2018	4141846101	Flamborough Power Centre North	977,380	-	-	977,380	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2018	4141846102	Caterini Subdivision-Phase 1	473,437	389,041	-	84,396	82.2%	T. Sergi	Developer to submit request for payment upon completion.
2018	4141846103	198 First Road West-Phase 1	1,315,228	-	-	1,315,228	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2018	4141846104	Orlick Aeropark Ph 1 Watermain	78,645	80,029	-	(1,384)	101.8%	T. Sergi	Developer to submit request for payment upon completion.
2018	4141846110	Summit Park Ph 10	2,293,830	2,016,752	-	277,079	87.9%	T. Sergi	Developer to submit request for payment upon completion.
2019	4141946100	2019-City Share of Servicing Costs	2,018,064	-	-	2,018,064	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2019	4141946101	Waterdown Bay Phase 3	353,566	-	-	353,566	0.0%	T. Sergi	Project is currently in construction.
2019	4141946102	Central Park	628,370	440,898	-	187,472	70.2%	T. Sergi	Project is currently in construction.
2004	4140446111	Reda Heights	1,300	-	-	1,300	0.0%	T. Sergi	Developer to submit request for payment.
2007	4140746102	Jackson Heights Phase 3A	9,000	-	-	9,000	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2008	4140846106	Parkside Hills - Phase 1A	603,300	665,689	-	(62,389)	110.3%	T. Sergi	Works complete. Developer to submit request for payment (holdback). Will appropriate funds from Project ID 4140946100 (2009 City Share of Servicing Costs) to cover any deficits remaining in the project.
Sub-Total Subdivision Program			29,058,773	13,266,434	-	15,792,338	45.7%		

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			a	b	c	d	e		
Water Growth Program									
2010	5141080092	Binbrook-Water Tower-Fletcher	480,000	356,774	-	123,226	74.3%	T. Sergi	Portion of main has been constructed (water tower to Binhaven) under Summerlea West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds.
2010	5141096011	2010 Intensification Infra Upgrades	400,000	198,008	68,937	133,055	66.7%	T. Sergi	Pilot project completed. Allocation for projects as required.
2011	5141180195	Green Mtn-First W to Upp Centennial	760,000	305,489	-	454,511	40.2%	T. Sergi	Project constructed by developer (Red Hill Phase 1 & 2). Project working in conjunction with project IDs (Roads Development) 4031180195 (Green Mt-First to Centennial), (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2011	5141196011	2011 Intensification Infra Upgrades	400,000	3,462	-	396,538	0.9%	T. Sergi	Pilot project completed. Allocation for projects as required.
2013	5141380370	Upper Mount Albion - Highland	480,000	311,623	-	168,377	64.9%	T. Sergi	Watermain constructed by developer (Central Park). Developer to submit request for payment. Project working in conjunction with project ID 4031180583-(Upper Mount Albion Urbanization).
2013	5141380377	Arvin - McNeilly to 350m West	100,000	97,625	-	2,375	97.6%	T. Sergi	Project (C15-37-18 (HSW)) under construction. Project working in conjunction with project IDs (Roads Development) 4031380377, (Storm Sewer) 5181380377, (Sewage works) (5161580377 Arvin-McNeilly to 350m W.)
2014	5141480480	Cormorant Rd WM Extension	500,000	-	-	500,000	0.0%	T. Sergi	Project to be constructed in conjunction with the Valery Business Park subdivision (25T200512). Project working in conjunction with project IDs (Industrial Lands) 3621507501, (Sewage Works) 5161480480 (Cormorant Rd Extension).
2015	5141580588	RR 56 - Binbrook to Viking	1,190,000	1,184,124	-	5,876	99.5%	T. Sergi	Works substantially complete, costs to be finalized (C15-05-15 (HSW)).
2015	5141595558	Centennial Valve Chamber #3	16,550,000	7,314,524	143,548	9,091,928	45.1%	T. Sergi	VC #3 complete, additional works to be constructed with the Red Hill Ph 3/4 development (under construction).
2016	5141680653	Rymal-Upper Paradise to Garth	1,800,000	1,131,123	-	668,877	62.8%	T. Sergi	Project is complete C15-27-16 (HSW), costs to be finalized.
2016	5141680680	Miles - Ext Terni (E & W leg)	80,000	-	-	80,000	0.0%	T. Sergi	To be constructed when adjacent development proceeds.
2016	5141680682	Dundas - Spring Crk to Skinner	160,000	11,916	-	148,084	7.4%	T. Sergi	To be constructed with adjacent development (Waterdown Bay Phase 2).
2016	5141680683	Twenty - Nebo to 900m West	910,000	254,352	-	655,648	28.0%	T. Sergi	Water main constructed by Developer in conjunction with the Nebo Trail subdivision. Developer to submit request for payment.
2017	5141780785	RHBP-Dartnall - Stone to Rymal	592,500	536,752	3,002	52,745	91.1%	T. Sergi	Works substantially complete C15-18-17 (HSW). Costs to be finalized.
2017	5141796011	2017 Intensification Infra Upgrades	400,000	-	-	400,000	0.0%	T. Sergi	Allocation for projects as required.
2018	5141880886	Pritchard Connect WM 355-601	110,000	-	-	110,000	0.0%	T. Sergi	Project will be initiated in conjunction with 25T-201402.
2018	5141880887	WM St. A. Ext to Pritchard	70,000	-	-	70,000	0.0%	T. Sergi	Project will be initiated in conjunction with 25T-201402.
2019	5141980955	Centennial-Servicing Study	100,000	-	-	100,000	0.0%	T. Sergi	Project to be initiated.
2019	5141996011	2019-Intensification Infra Upgrades	400,000	-	-	400,000	0.0%	T. Sergi	Allocation for projects as required.
Sub-Total Water Growth Program			25,482,500	11,705,772	215,487	13,561,241	46.8%		

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Storm Sewer Growth Program									
2006	5180680685	SWMP-A15 Meadowlands IV Pond	1,620,000	1,387,907	-	232,093	85.7%	T. Sergi	Pond constructed. Developer to submit request for payment (Ancaster Meadows Phase 1).
2006	5180680695	SWMP-H6 Dartnall Wetland Retro	855,000	1,933	-	853,067	0.2%	T. Sergi	Will need to re-assess if retrofit works are required.
2007	5180780774	SWMP - A1 Ancaster IBP	4,110,000	22,083	-	4,087,917	0.5%	T. Sergi	Project under construction -Valery Ancaster Business Park (25T200512).
2007	5180780784	SWMP-B8 Jackson Heights Ph 3	1,303,450	662,814	-	640,636	50.9%	T. Sergi	Pond constructed. Developer to submit request for payment.
2008	5180880855	Cathcart - Barton to 150m S	500,000	192,134	-	307,866	38.4%	T. Sergi	Works complete, developer to submit final costs.
2008	5180880863	SWMP South 2 QA-QC Pond	2,220,000	2,241,194	-	(21,194)	101.0%	T. Sergi	Pond constructed (Waterdown Bay Phase 1). Cost to be finalized. Funds to be reallocated to this project through the use of Appropriation form to cover off any deficits remaining in the project.
2008	5180880864	SWMP W6 North - Parkside Hills	511,090	491,288	-	19,802	96.1%	T. Sergi	Pond constructed, developer to submit request for payment (holdback).
2009	5180955943	Grids 2ndary Plan&Trans MP EA	120,000	25,564	-	94,436	21.3%	T. Sergi	Ongoing - update is in progress and studies as required would be funded from this account.
2009	5180980961	Parkside Drive Storm Sewer	1,500,000	425,949	-	1,074,051	28.4%	T. Sergi	Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback).
2009	5180980980	SWMP Program	2,300,000	2,791,019	-	(491,019)	121.3%	T. Sergi	Allocation for new facilities as development proceeds. Funds to be reallocated to this project through the use of Appropriation form to cover off any deficits remaining in the project.
2009	5180980983	SWMP H8 -N of Rymal At Quarry	1,490,000	1,742,070	-	(252,070)	116.9%	T. Sergi	Pond constructed, funding to be finalized. Funds to be reallocated to this project through the use of Appropriation form to cover off any deficits remaining in the project.
2010	5181055057	Airport Employment - Ph 3&4 EA	500,000	50,880	-	449,120	10.2%	T. Sergi	Implementation Strategy completed. Future Environmental Assessments to be undertaken.
2010	5181080090	2010 Annual Storm Water Mngmnt	2,000,000	1,778,862	-	221,138	88.9%	T. Sergi	Allocation for new facilities as development proceeds.
2010	5181080091	Rymal-SWMP H8 - Trinity Church	1,500,000	1,919,524	-	(419,524)	128.0%	T. Sergi	Pond constructed, costs and funding to be finalized. Funds to be reallocated to this project
2010	5181080097	SWMP B14 - Orlick Aeropark	510,000	512,814	-	(2,814)	100.6%	T. Sergi	Pond constructed, costs and funding to be finalized. Funds to be reallocated to this project
2010	5181080099	SWMP SM14	1,430,000	1,478,531	-	(48,531)	103.4%	T. Sergi	Pond constructed, costs and funding to be finalized. Funds to be reallocated to this project through the use of Appropriation forms to cover off any deficits remaining in the project.
2011	5181155369	Specific Area Stormwater MP	150,000	101,805	-	48,195	67.9%	T. Sergi	\$100k allocated for Hannon Creek Study.
2011	5181159150	Res Drainage Assistance Program	520,000	431,867	30,708	57,425	89.0%	T. Sergi	Ongoing - this account is used to investigate and/or address drainage issues as they are brought forward to staff.
2011	5181180090	2011 Annual Storm Water Mngmnt	8,000,000	7,090,854	-	909,146	88.6%	T. Sergi	Allocation for new facilities as development proceeds.
2011	5181180188	RR 56-Binbrook Rd to Cemetery Dr	2,450,000	1,903,995	-	546,005	77.7%	T. Sergi	Construction substantially complete, costs to be finalized (C15-05-15 (HSW)).
2012	5181280090	2012 Annual Storm Water Mngmnt	4,000,000	2,140,279	-	1,859,721	53.5%	T. Sergi	Allocation for new facilities as development proceeds.

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2012	5181280280	SWMP A20 Limestone Manor	570,000	411,457	-	158,543	72.2%	T. Sergi	Pond constructed. Developer to submit request for payment.
2012	5181280286	SWMP SCM9 - Summit Park Ph 7	1,960,000	1,774,687	-	185,313	90.5%	T. Sergi	Pond constructed, developer to submit request for payment.
2012	5181280293	SWMP - A16 D'Amico Cimino Land	2,100,000	2,238,036	-	(138,036)	106.6%	T. Sergi	Pond constructed, developer to submit request for payment (Ancaster Woodlands). Funds to be reallocated to this project through the use of Appropriation forms.
2012	5181280294	SWMP W19 - Parkside Hills Ph 2	2,210,000	-	-	2,210,000	0.0%	T. Sergi	To be constructed by developer in conjunction with Park Place Phase 2. Anticipate 2020 construction.
2012	5181280295	SWMP SM4 - Penny Lane Estates	2,610,000	2,603,636	-	6,364	99.8%	T. Sergi	Constructed, developer to submit request for payment.
2012	5181280297	SCUBE Master Drainage Plan EA	796,248	302,297	23,758	470,193	40.9%	T. Sergi	Block Plan Servicing Strategy - Block 2 (C3-09-14) complete. Costs to be finalized.
2013	5181355369	Specific Area Stormwater MP	100,000	10,910	-	89,090	10.9%	T. Sergi	Allocation for studies as required.
2013	5181380090	2013 Annual Storm Water Mngmnt	4,000,000	2,093,491	-	1,906,509	52.3%	T. Sergi	Allocation for new facilities as development proceeds.
2013	5181380377	Arvin - McNeilly to 350m West	540,000	313,439	105,812	120,749	77.6%	T. Sergi	Project (C15-37-18 (HSW)) under construction. Project working in conjunction with project IDs (Roads Development) 4031380377, (Sewage) 5161580377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2013	5181380385	Watercourse 7 - Phase 2	300,000	106,360	-	193,640	35.5%	T. Sergi	Project (C15-37-18 (HSW)) under construction.
2013	5181380390	Highland - Upper Mount Albion	850,000	265,048	-	584,952	31.2%	T. Sergi	Construction is in progress. Delivered by developer in conjunction with adjacent development (Central Park). Working in conjunction with project IDs 4031380384 (Highland - Upper Mount Albion, 5161180184 Highland-Winterberry-Mt Albion).
2014	5181480090	2014 Annual Storm Water Mngmnt	4,000,000	3,403,483	-	596,517	85.1%	T. Sergi	Allocation for new facilities as development proceeds.
2014	5181480461	Parkside Urbanization - Ph1	930,000	909,865	8,892	11,243	98.8%	T. Sergi	Project (C15-41-17 (PED) is complete, costs to be finalized.
2014	5181480485	SWMP - H-9 Mewburn-Sheldon	3,140,000	2,165,142	507,043	467,815	85.1%	T. Sergi	Pond substantially complete (C15-19-17 (P)). Final asphalt to be placed on maintenance access road.
2014	5181480486	SWMP - St Elizabeth Ponds	360,000	-	-	360,000	0.0%	T. Sergi	Pond assessment final report completed. In discussion with landowner to finalize easement (land ownership changed).
2014	5181480488	Rymal - Dartnall to Fletcher	660,000	460,139	-	199,861	69.7%	T. Sergi	Construction complete C15-02-14 (PED), final payment to be issued.
2015	5181580090	2015 Annual Storm Water Mngmnt	4,000,000	5,063,317	-	(1,063,317)	126.6%	T. Sergi	Costs to be reviewed. Pending reconciliation.
2015	5181580585	Sheldon (H-9) & Mewburn (H-24)	720,000	-	-	720,000	0.0%	T. Sergi	Detailed engineering design complete and coordinating with Developer on timing. Project working conjunction with project ID 5181580586 (SWMF H-24 Mewburn Pond).
2015	5181580586	SWMF H-24 (Mewburn Pond)	2,130,000	387,892	10,135	1,731,973	18.7%	T. Sergi	Project will commence construction in 2019. Project working in conjunction with other same project ID 5181580585 (Sheldon (H-9) & Mewburn (H-24)).
2015	5181580594	First Rd W - Green Mtn to Mud	1,100,000	-	-	1,100,000	0.0%	T. Sergi	Project being constructed by developer in conjunction with the Red Hill Phase 3 & 4 development. Project working in conjunction with Roads Development project ID 4031580594 (First Rd W-Green Mtn to Mud).

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2015	5181580596	Green Mtn-Morrissey-First Rd W	490,000	31,614	-	458,386	6.5%	T. Sergi	Project being constructed by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with project IDs (Roads Development) 4031180195 (Green Mt-First to Centennial), (Water Works) 5141180195 (Green Mtn-First W to Up Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2016	5181680090	2016 Annual Storm Water Mngmnt	4,000,000	4,000,000	-	-	100.0%	T. Sergi	Allocation for new facilities as development proceeds.
2016	5181680680	Big Creek	200,000	-	-	200,000	0.0%	T. Sergi	Require landowner permission to enter to conduct study.
2017	5181780090	2017 Annual Storm Water Mngmnt	4,000,000	2,456,741	-	1,543,259	61.4%	T. Sergi	Allocation for new facilities as development proceeds.
2017	5181780785	RHBP-Dartnall-Stone to Rymal	1,045,000	1,070,155	4,041	(29,196)	102.8%	T. Sergi	Project completed, costs to be finalized (C15-18-17 (HSW)). Need to review expenses to journal to appropriate projects to address the deficit.
2017	5181780786	RHBP-Dartnall Culvert Replace	187,000	176,805	-	10,195	94.5%	T. Sergi	Project completed, costs to be finalized (C15-18-17 (HSW)).
2018	5161880184	Up Mt Albion-Highland to Rymal	800,000	353,043	-	446,957	44.1%	T. Sergi	Project is under construction (Central Park). Working in conjunction with project IDs 4031180583 (Upper Mount Albion Urbanization), 5141380370 (Upper Mount Albion - Highland-410m Southerly).
2018	5181880090	2018 Annual Storm Water Mngmnt	4,000,000	331,303	-	3,668,697	8.3%	T. Sergi	Allocation for new facilities as development proceeds.
2018	5181880281	Greystones Channel Rehab	200,000	-	-	200,000	0.0%	T. Sergi	Project has not been initiated. Will require permission from private landowners.
2018	5181880870	Lewis Rd Culvert near Barton	660,000	-	96,939	563,061	14.7%	T. Sergi	Construction commenced in 2019. Works in conjunction with the development at 1119 Barton Street (Venetian Meats).
2018	5181880871	Borer's Creek Channel	1,160,000	-	-	1,160,000	0.0%	T. Sergi	2019 construction by developer (Parkside Hills Phase development (25T-201003)).
2018	5181880872	Flanders Drive Flooding	270,000	-	-	270,000	0.0%	T. Sergi	Improvements constructed. Payment subject to finalization of 2014 DC appeal.
2018	5181880887	Street A Extension to Pritchard SS	350,000	-	-	350,000	0.0%	T. Sergi	Project will be initiated in conjunction with 25T-201402.
2019	5161980955	Centennial-Servicing Study	100,000	-	-	100,000	0.0%	T. Sergi	Project to be initiated.
2019	5161996011	Intensification Infra Upgrades	400,000	-	-	400,000	0.0%	T. Sergi	Allocation towards intensification projects when identified.
2019	5181980090	2019 Annual Storm Water Mngmnt	4,000,000	-	-	4,000,000	0.0%	T. Sergi	Allocation for new facilities as development proceeds.
2019	5181980960	RR56 & Swayze Road	3,320,000	3,172,986	-	147,014	95.6%	T. Sergi	Works constructed by Developer (Summit Park Phase 10). Developer to submit request for payment.
2019	5181980980	SWMP-SM18 Central Park	3,630,000	2,531,288	-	1,098,712	69.7%	T. Sergi	Works constructed by developer (Central Park). Developer to submit request for payment.
2019	5181980981	SWMP-W1 Waterdown Bay Ph2	3,400,000	-	-	3,400,000	0.0%	T. Sergi	Works constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment.
2019	5181980983	SWMP-W3 Waterdown Bay Ph2	4,000,000	-	-	4,000,000	0.0%	T. Sergi	Works constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment.
2019	5181980984	SWMP-W4 Waterdown Bay Ph2	7,600,000	-	-	7,600,000	0.0%	T. Sergi	2019 construction by developer (Waterdown Bay Phase 2).
2019	5181980985	SWMP-W5 Waterdown Bay Ph2	3,860,000	-	-	3,860,000	0.0%	T. Sergi	2019 construction by developer (Waterdown Bay Phase 2).
Sub-Total Storm Sewer Growth Program			118,337,788	64,026,501	787,327	53,523,960	54.8%		

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Sewage Works Program

2009	5161096011	2010 Intensification Infra Upgrades	400,000	1,111,783	-	(711,783)	277.9%	T. Sergi	Charges incorrectly applied (Waterdown Bay); to be adjusted. Pending reconciliation.
2011	5161180184	Highland-Winterberry-Mt Albion	610,000	642,440	-	(32,440)	105.3%	T. Sergi	Project delivered by developer (Central Park). Project working in conjunction with project IDs 4031380384 (Highland - Upper Mount Albion), 5181380390 (Winterberry - Mt. Albion).
2011	5161180187	Garner Rd W-Raymond to Hwy 6	2,400,000	458,124	-	1,941,876	19.1%	T. Sergi	To be constructed by developer as development proceeds. Portion from Raymond to approximately 380m westerly has been constructed.
2011	5161180188	RR56-Binbrook Rd to Viking Dr	890,000	811,711	-	78,289	91.2%	T. Sergi	Construction substantially complete, costs to be finalized (C15-05-15 (HSW)).
2011	5161196011	2011 Intensification Infras Upgrade	400,000	264,146	116,914	18,941	95.3%	T. Sergi	Pilot project for downtown completed.
2012	5161280290	Nash Area WW Sewer Outlet	4,530,000	3,766,241	-	763,759	83.1%	T. Sergi	Partially constructed, developer to submit request for payment (Victory and Red Hill).
2012	5161280292	SS Rd Sewer - Flying J-Pilot	2,840,000	1,691,201	-	1,148,799	59.5%	T. Sergi	Works substantially complete, Developer to submit request for payment.
2014	5161480480	Cormorant San Sewer Extension	620,000	8,744	-	611,256	1.4%	T. Sergi	Project is currently under construction (Valery Business Park subdivision - 25T200512). Project working in conjunction with project IDs (Industrial Land) 3621507501 (Cormorant Road Extension) and (Water Works) 5141480480 (Cormorant Rd Extension).
2015	5161580377	Arvin - McNeilly to 350m west	80,000	78,611	-	1,389	98.3%	T. Sergi	Project (C15-37-18 (HSW)) is under construction. Project working in conjunction with project IDs (Roads Development) 4031380377, (Storm Sewers) 5181380377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2017	5161796011	2017 Intensification Infras Upgrade	400,000	-	-	400,000	0.0%	T. Sergi	Allocation for projects as development proceeds.
Sub-Total Sewage Works Program			13,170,000	8,833,001	116,914	4,220,085	68.0%		

Roads - Development Program

2004	4030480483	Seabreeze-glover to McNeilly	950,000	337,729	-	612,271	35.6%	T. Sergi	Portion of Seabreeze constructed in conjunction with Seabreeze Phase 3. Developer to submit request for payment (holdback).
2006	4030680680	Springbrook Ave Urbanization	1,511,510	508,483	-	1,003,027	33.6%	T. Sergi	Portion of Springbrook Avenue has been secured under a development application (Springbrook Meadows Phase 2, 25T200510) and project is under construction.
2007	4030780741	Binbrook Rd Roundabout	450,000	691,648	-	(241,648)	153.7%	T. Sergi	Roundabout constructed, account to be closed pending final accounting. Request for journal to move expenses. Pending reconciliation.
2007	4030780743	McMaster Ave Urbanization	340,000	85,199	-	254,801	25.1%	T. Sergi	Final payment (holdback) still to be made, developer to submit request.
2007	4030780746	Binbrook Community Core Improv	1,046,570	106,485	-	940,085	10.2%	T. Sergi	Working in conjunction with project ID 4031280289 (RR 56-Binbrook Rd to Cemetery).
2008	4030880855	Dartnall - Rymal to Dickenson	6,507,820	2,819,620	-	3,688,200	43.3%	T. Sergi	Phase 1 (Rymal to Twenty) constructed C15-40-13 (SW). Need to acquire lands for Phase 2 (Twenty to Dickenson).
2009	4030980978	Growth Related Studies	200,000	87,039	98,444	14,517	92.7%	T. Sergi	PO Commitment for RFP C3-10-17 (Twenty Road and URHVP Extensions) and study completion in 2019.
2009	4030980986	TrinityChurchCorridor-53&Stone C	16,786,000	15,005,035	228,903	1,552,062	90.8%	T. Sergi	Construction substantially completed and road opened to traffic (C15-34-15 (HS)). Project costs to be finalized.

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2010	4031055057	Airport Employment-PH 3&4 EA	700,000	51,882	-	648,118	7.4%	T. Sergi	Implementation strategy complete. Environmental Assessments to be undertaken.
2010	4031080095	Mid Arterial-Mtn Brow-Dundas	3,880,850	10,876	-	3,869,974	0.3%	T. Sergi	Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Balance of road is currently in construction (Waterdown Bay Phase 2)
2011	4031180180	Highland- Mt Albion-Pritchard	2,140,000	1,350,175	293,942	495,883	76.8%	T. Sergi	Section from Upper Mount Albion to URHVP is currently under construction by developer (Central Park). Portion from URHVP to Pritchard was tendered (C15-38-18 (PED)) and construction is substantially complete.
2011	4031180195	Green Mt-First to Centennial	1,770,000	1,420,961	-	349,039	80.3%	T. Sergi	Road urbanized by developer (Red Hill Phase 1 & 2). Surface asphalt still to be placed. Project working in conjunction with project IDs (Water Works) 5141180195 (Green Mtn-First W to Up Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2011	4031180583	Upper Mount Albion Urbanization	134,000	34,623	-	99,377	25.8%	T. Sergi	Road is currently under construction (by developer - Central Park). Project working in conjunction with project ID 5141380370 (Upper Mount Albion-Highland).
2012	4031280288	Mountain Brow Rd-Waterdown	5,110,000	200,881	-	4,909,119	3.9%	T. Sergi	Road urbanization will be completed in conjunction with the Waterdown Bay Phase 2 development. Anticipate construction to commence in 2019.
2012	4031280289	RR 56-Binbrook Rd to Cemetery	3,200,000	3,655,015	45,500	(500,515)	115.6%	T. Sergi	Construction complete. Finalize contract C15-05-15 (HSW) project costs. Project working in conjunction with project ID 4030780746 (Binbrook Community Core Improve). Request for journal to move expenses. Pending reconciliation.
2012	4031280292	Fifty Rd at SSR Intersection Upgrade	1,090,000	-	-	1,090,000	0.0%	T. Sergi	Intersection improvements to facilitate development .
2012	4031280294	Hwy 5 & 6 Interchg EA & Improv	10,770,000	13,556	-	10,756,444	0.1%	T. Sergi	MTO project which the City has entered into a cost sharing agreement. MTO has acquired land on a willing seller basis. No timing identified for construction.
2013	4031380360	Waterdown-Burlington Rd Upgrade	14,730,000	9,873,838	-	4,856,162	67.0%	T. Sergi	Road will be designed and constructed by City of Burlington and cost shared as per the Financial Agreement. Project currently in detailed design phase. To be funded through DC's.
2013	4031380377	Arvin - McNeilly to 350m West	690,000	288,595	365,614	35,791	94.8%	T. Sergi	Project (C15-37-18 (HSW)) is currently under construction. Project working in conjunction with project IDs (Storm Sewer) 5181380377, (Sewage Works) 5161580377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2013	4031380383	RR 56 - Southbrook to Binbrook	2,600,000	2,630,711	-	(30,711)	101.2%	T. Sergi	Construction in progress C15-05-15 (HSW). Request for journal to move expenses. Pending reconciliation.
2013	4031380384	Highland - Upper Mount Albion	1,110,000	492,844	10,625	606,531	45.4%	T. Sergi	Road urbanized by developer (Central Park). Road completed to binder, surface still to be placed at a later time. Project working in conjunction with project IDs 5181380390 (Highland-Upper Mount Albion), 5161180184 (Highland-Winterberry-Mt Albion).
2013	4031380386	Parkside Drive Urbanization	6,850,000	6,678,893	76,539	94,568	98.6%	T. Sergi	Project Contract (C15-41-17 (PED)) is complete, costs to be finalized.
2013	4031380387	Roundabout@Isaac Brock & First	672,400	649,472	20,195	2,733	99.6%	T. Sergi	Lands acquired at 194 First Road West for the connection of Lormont Boulevard with First Road West, pursuant to the Heritage Green Secondary Plan (West Mountain Area). Arrangements are being made to have the house demolished.
2013	4031380389	North-South Rd EA (connection)	130,000	-	-	130,000	0.0%	T. Sergi	Environmental Assessment to commence pending timing on the closure of Parkside Drive @ Hwy 6 (no timing specified by MTO).

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2013	4031380390	East-West Corridor Waterdown	23,660,000	5,785,086	3,403,060	14,471,854	38.8%	T. Sergi	Council approved to proceed with Request for Proposal (RFP), Feb. 13, for detailed design work for segment from Centre Road to Avonsyde. One segment west of Centre Road is currently being constructed.
2013	4031380391	North Service Road Green Road	200,000	96,352	-	103,648	48.2%	T. Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380392 (North Service Road Millen Road).
2013	4031380392	North Service Road Millen Road	200,000	93,797	-	106,203	46.9%	T. Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380391 (North Service Road Green Road).
2014	4031480481	Barton Street Improvements	440,000	236,271	5,720	198,009	55.0%	T. Sergi	Project is underway, C3-01-16 - Class Environmental Assessment (Phase 3 & 4). Project working in conjunction with project ID 4031580587 (Fifty Road EA).
2014	4031480485	Glover Road Cul-de-Sac	665,000	530,210	98,273	36,517	94.5%	T. Sergi	Project (Contract C15-39-18 (PED)) is complete. Land acquisition from MLF to be finalized.
2014	4031480582	2014 Development Rd Urbanization	500,000	503,173	-	(3,173)	100.6%	T. Sergi	Monies are allocated to specific road projects as development proceeds.
2015	4031580582	2015 Development Rd Urbanization	500,000	508,801	-	(8,801)	101.8%	T. Sergi	Monies are allocated to specific road projects as development proceeds. \$500K for C15-41-17 (PED) currently under construction.
2015	4031580584	Nebo - Rymal to Twenty Rd E	370,000	15,087	2,315	352,598	4.7%	T. Sergi	Detailed engineering design in progress. Project scheduled for 2021.
2015	4031580585	Twenty Rd Extension Sched C EA	320,000	65,421	150,365	104,214	67.4%	T. Sergi	Project C3-10-17 awarded AECOM and study is underway.
2015	4031580587	Fifty Road Environmental Assessment	220,000	52,284	108,901	58,815	73.3%	T. Sergi	Project - C3-01-16 - Class Environmental Assessment (Phase 3 & 4) is in progress. Project working in conjunction with project ID 4031480481 (Barton Street Improvements).
2015	4031580588	Gorden Dean Avenue	100,000	-	-	100,000	0.0%	T. Sergi	Environmental Assessment to be undertaken in conjunction with BPSS for Block 1. BPSS is currently underway. Project working in conjunction with project ID 4031980988 (Fruitland Rd Bypass Barton to Hwy 8).
2015	4031580589	Rymal - Fletcher to Up Centennial	1,040,000	351,224	234,644	454,133	56.3%	T. Sergi	Detailed engineering design in progress. Project scheduled for 2020.
2015	4031580594	First Rd W - Green Mtn to Mud	5,810,000	13,906	427,065	5,369,029	7.6%	T. Sergi	Project is under construction (Red Hill Phases 3 & 4). Project working in conjunction with sewer project ID 5181580594 (First Rd W-Green Mtn to Mud).
2016	4031680582	2016 Development Rd Urbanization	500,000	387,083	-	112,917	77.4%	T. Sergi	Monies are allocated to specific road projects as development proceeds. \$380K for C15-41-17 (PED) currently under construction.
2016	4031680681	Garner Rd-Hwy2 Wilson-Fiddlers	1,870,000	-	-	1,870,000	0.0%	T. Sergi	Road to be coordinated with Public Works water main project ID 5141396351 (Garner Water main Trunk W09).
2016	4031680684	Up Mt Albion-Stone Ch to Rymal	2,750,000	1,624,181	3,500	1,122,319	59.2%	T. Sergi	Project is under construction (Central Park). Portion of UMA reconstructed under Heritage Highlands Phase 1. Project working in conjunction with project ID 5161680684 (Up Mtn Albion-Stone - Highland).
2016	4031680685	RHBP-Dartnall-Stone to Rymal	5,711,000	5,077,460	67,700	565,840	90.1%	T. Sergi	Project was deemed substantial last year when the road was completed to binder coarse. Surface course placed in 2018. Final project costs to be finalized.
2017	4031780582	2017 Development Rd Urbanization	500,000	190,924	-	309,076	38.2%	T. Sergi	Monies are allocated to specific road projects as development proceeds.
2017	4031780781	Hwy 8 Improvements Class EA	720,000	209,106	327,278	183,616	74.5%	T. Sergi	Contract C3-03-18 awarded and project is in progress.

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2017	4031780789	RR 56 - Rymal to ROPA 9	605,000	112,946	32,696	459,358	24.1%	T. Sergi	Detailed engineering design in progress. Project scheduled for 2020.
2017	4031780790	Baseline - Access Road	500,000	-	-	500,000	0.0%	T. Sergi	Road will be constructed in conjunction with the development of 1288 Baseline Road. Works to commence in 2019.
2018	4031880582	2018 Development Rd Urbanization	500,000	-	-	500,000	0.0%	T. Sergi	Monies are allocated to specific road projects as development proceeds.
2018	4031880852	Southridge Court Cul-De-Sac	90,000	-	-	90,000	0.0%	T. Sergi	Will begin when development starts.
2018	4031880853	McClure-Garner Rd-200m Northerly	180,000	135,647	46,703	(2,350)	101.3%	T. Sergi	Project C15-64-18 (PED)) substantially complete as of June 4, 2019. Final payment to be issued.
2018	4031880883	Dickenson Road Class EA	690,000	69,138	375,129	245,734	64.4%	T. Sergi	Contract C3-06-18 awarded and project is in progress.
2018	4031880887	Street A Extension to Pritchard	320,000	1,272	-	318,728	0.4%	T. Sergi	Project will be initiated in conjunction with 25T-201402 (Multi-Area Employment Lands).
2019	4031980783	(AEGD)Glancaster Rd Class EA Garner-Dickenson	690,000	-	-	690,000	0.0%	T. Sergi	Project is on 2019 workplan.
2019	4031980940	New Signal-Garner @ Hwy 6	400,000	-	-	400,000	0.0%		Project not initiated.
2019	4031980941	New Signal-Dundas @ Pamela	230,000	469	-	229,531	0.2%	T. Sergi	Project not initiated.
2019	4031980942	New Signal-Dundas @ Mallard Trail/Springcreek	230,000	1,416	-	228,584	0.6%	T. Sergi	Project not initiated.
2019	4031980951	Springbrook Ave Phase 2, Regan to Garner	1,500,000	-	-	1,500,000	0.0%	T. Sergi	Project will be delivered by Developer in conjunction with development.
2019	4031980985	Miller Drive Urbanization-Anson to Garden	570,000	-	-	570,000	0.0%	T. Sergi	Project will be initiated in conjunction with 25T-201606 (20 Miller Drive).
2019	4031980988	Fruitland Rd By-pass-Barton to Hwy8	5,280,000	-	-	5,280,000	0.0%	T. Sergi	Environmental Assessment is underway to finalize alignment. Working in conjunction with Project ID 4031580588 (Gorden Dean Ave.).
Sub-Total Roads Development Program			141,230,150	63,054,812	6,423,110	71,752,228	49.2%		

Planning Division

Planning

1999	8109955004	SC Highway 8 Urban Design	27,000	368	-	26,632	1.4%	A. Fabac	Funds will be used to develop low rise built form design guidelines to be applied to SC Highway 8 and other parts of the City. These will be contained within the update Site Plan Design Guidelines.
2006	8100655600	SCUBE Secondary Plan	66,880	52,474	-	14,406	78.5%	A. Mahood	Site specific appeals remain.
2007	8140755700	Aggregate Resource Study	500,000	241,553	16,324	242,123	51.6%	J. Hickey-Evans	A review of aggregate resources in Elfrida is part of the background work is underway. In addition, staff are working with Hamilton Water Services to undertake hydro geological mapping to identify vulnerable areas in the rural. The project is expected to be completed by Q4-2019. Project works with 8121355605 (Elfrida Expansion studies). OP conformity review is underway based on the 2014 PPS and revisions to the Greenbelt Plan and Growth Plans. The project works in conjunction with Project ID 8151655600 (Zoning By-law) and 8141555101 (Residential Intensification Strategy).

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2008	8140855800	Official Plan LPAT/OMB Appeal	1,605,650	1,191,231	-	414,419	74.2%	J. Hickey-Evans	There are a few active OMB appeals for the Urban Hamilton Official Plan. In October 2018, an OMB hearing was held to hear a technical matter related to these appeals. No decision has been received.
2009	8120955900	Community Planning Studies	876,190	614,700	21,008	240,483	72.6%	A. Mahood	Majority of Downtown Hamilton Secondary Plan brought into effect in August 2019. Two appeals still outstanding with one close to resolution. Community Energy Plan now reported under separate project 8121955900 (Community Planning Plan-CEP).
2009	8120955903	Longwood Rd-Main to Aberdeen	120,000	25,817	-	94,183	21.5%	A. Fabac	The LRT operations, maintenance and storage facility location and timing for construction has implications for the Streetscape Master Plan. Coordination with LRT staff will continue into Q2-2020.
2010	8141055100	Nodes & Corridors Plans	450,000	75,107	165,905	208,988	53.6%	A. Mahood	Waterdown Node Secondary Plan consultation being planned for October/November 2019 including focus group meetings, community stakeholders consultation, PIC and design workshop. Facilitator hired to assist with consultation. Dundas Node Study background review underway.
2010	8141055101	Residential Intensify Strategy	157,000	40,765	16,635	99,601	36.6%	J. Hickey-Evans	Residential Intensification Strategy is part of the municipal comprehensive review and GRIDS 2. A second round of Public consultation will occur in November/December. The project works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141555600 (Growth Management).
2011	8141155103	Zoning By-law OMB Appeals	325,000	90,967	-	234,033	28.0%	J. Hickey-Evans	The City received approximately 20 appeals to the OPA and Zoning By-law for new Commercial and Mixed Use zones. Staff are working to resolve the appeals in 2019.. This project works in conjunction with Project ID 8151655600 (Zoning By-law).
2011	8141155104	Bayfront Strategy	495,000	389,598	97,966	7,437	98.5%	A. Mahood	Revisions to draft Strategy and Action Plan underway by consultant. Consultation on revised draft to begin late Q4-2019/Q1-2020.
2012	8121255620	Part IV Designate of Property	688,500	285,930	81,994	320,575	53.4%	A. Fabac	Designations are underway with one property designated in September. Additional designations will occur in Q4-2019.
2012	8201255700	Ottawa St Streetscape Improvement	100,000	94,861	1,260	3,879	96.1%	A. Fabac	Staff are reviewing the final draft document received from the consultant. The final document is expected Q1-2020.
2013	8121355605	Elfrida Expansion-Studies	1,500,000	723,815	656,353	119,832	92.0%	A. Mahood	Information from the Land Needs Assessment (part of the city-wide Municipal Comprehensive Review (MCR) and GRIDS Study) is required prior to advancing the Elfrida Study. Changes to the Growth Plan proposed by the Provincial government will have an additional impact on timelines. Background work for Agricultural Impact Assessment is proceeding.
2014	8121455500	St Clair-Heritage Plan Review	100,000	-	-	100,000	0.0%	A. Fabac	The background report has been received and reviewed by staff. The revised final document is expected from the consultant end of Q4-2019. Consultation on the final document will occur Q1 to Q2-2020.
2015	8141555600	Hamilton Growth Management Review	2,155,000	456,912	355,032	1,343,057	37.7%	J. Hickey-Evans	Work is underway on the Land Needs Assessment and other background work and data analysis. The Province is in the process of revising the LNA methodology which has impact on the timing of the Growth Strategy. A second round of public consultation will be undertaken in November/December. The project works in conjunction with Project ID 8140855800 (OP-OMB appeals).

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2016	8101655600	2016 Comp Zoning By-Law	1,548,600	1,276,952	18,544	253,104	83.7%	J. Hickey-Evans	Residential zoning, including individual studies or discussion papers will be prepared during 2019/2020. The Residential Care Facility paper was presented to Planning Committee in April, with public consultation to follow. Two Discussion Papers - Accessory Apartments/secondary suites and Parking for residential areas - will be presented to Planning Committee in Q4 2019 and Q1 2020. Project working in conjunction with 8141555101 (Residential Intensification Strategy)
2016	8121655601	Barton Tiffany Design Study	150,000	-	-	150,000	0.0%	A. Mahood	OP and zoning amendments to implement the Design Study will be initiated once Pier 8 appeals have been resolved and the Setting Sail Secondary Plan is approved in the UHOP by LPAT. UHOP version of the Secondary Plan needs to be carried out once the Pier 8 appeals have been resolved.
2016	8121655602	DC Study and Grids Update	605,000	52,142	5,195	547,663	9.5%	A. Mahood	Modeling of intensification estimates are occurring through a variety of projects. This account will be used along with other accounts for additional consultation and specialized modeling to support both GRIDS and DC Update.
2016	8121655604	Implement Food & Farming Plan	70,100	30,000	-	40,100	42.8%	J. Hickey-Evans	Food and Farming Projects include work on the Provincial Plan review implementation – and Agricultural land base. The purpose of this fund is to allow Hamilton to partner with the 6 other municipalities which are part of the Golden Horseshoe Food and Farming Alliance on region wide food and farming related studies. A review of the deliverables for the GHFFA is underway and will identify additional projects that will be undertaken in 2020 and 2021.
2016	8121655606	Site Plan Guidelines Update	200,000	-	-	200,000	0.0%	A. Fabac	Work has recommenced and the project definition has been completed. Consultant will be integrating this work with the low rise guidelines.
2016	8141655600	2016 CityWide Employment Survey	423,790	260,222	-	163,568	61.4%	J. Hickey-Evans	The 2019 Employment Survey has been complete for 2019. Data clean up is underway. The results are used for various municipal and planning exercises (land budget, OP monitoring).
2017	8121755700	Woodland Protection Strategy	325,000	103,736	48,905	172,359	47.0%	A. Fabac	The consultants have prepared the draft final report which city staff reviewed in September. The draft final report will be released to the public in Q4-2019.
2017	8121755703	James N Mobility Study Implementation	250,000	-	-	250,000	0.0%	A. Mahood	Hiring of consultant to develop the Community Energy Plan is completed. Consultant's work to begin Q4-2019.
2017	8121755705	Urban & Rural Hamilton Plans 5 Yr Review	331,000	8,026	-	322,974	2.4%	J. Hickey-Evans	The Municipal Comprehensive Review background work (i.e. residential intensification targets, urban structure) is informing the Official Plans updates. A second round of public consultation will occur in November/December. The project works in conjunction with 8141555600 (Hamilton Growth Management Review) and with 8141555101 (Residential Intensification Strategy).
2017	8121755706	Planning & Zoning Growth Area	1,050,000	181,007	-	868,993	17.2%	J. Hickey-Evans	Planning for the station areas plans along the LRT are underway as part of the municipal comprehensive review in 2019/20. The project works in conjunction with 8141555600 (Growth Management)
2019	8121955900	Community Planning Plan-CEP	180,000	-	187,825	(7,825)	104.3%	A. Mahood	Hiring of consultant to develop the Community Energy Plan is completed. Consultant's work to begin Q4-2019.
2019	8121957900	3D Model Development	120,000	4,176	4,104	111,720	6.9%	A. Mahood	Staff hired to undertake 3D model in August 2019. Hardware and software purchased.
2019	8121957901	Digital Planning Applications	385,000	-	-	385,000	0.0%	A. Fabac	Senior Project Manager position created and filled in an acting capacity. Position will be posted and filled in Q4-2019.
Total Planning			14,804,710	6,200,357	1,677,048	6,927,305	53.2%		

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Transportation Planning & Parking Services Division

Parking Operations Program

2015	4901551100	Communications & Security System	70,300	-	-	70,300	0.0%	C. McKean	Project reassigned September 2019. Will engage a consultant in the coming months. Deliverables Q2/Q3-2020.
2016	4901641600	Elevator Review-York Parkade	50,000	28,436	-	21,564	56.9%	C. McKean	Vendor in process of editing report and resubmitting for approval and Engineer sign-off. Expected completion Q4-2019.
2016	4901657600	HMPS Software Upgrade	200,000	97,796	32,810	69,394	65.3%	A. Hand	First phase of this project which upgraded our Enforcement software is now complete. The last phase referred to the Parking rights Module is in-progress and is expected to be completed by Q1-2020.
2017	4901751700	Parking Payment Equipment	867,000	530	492,500	373,970	56.9%	A. McIlveen	Machines are received in batch orders. 1st phase of orders was completed in Q2-2019. Just received 2nd batch to be installed by Q4-2019. 3rd and last phase of batches to be delivered by Q2-2020.
2017	4901755700	Parking By-Law Review	100,000	62,014	23,200	14,786	85.2%	A. Hand	Consultant hired to assist with creating a Bylaw text from GIS mapping points. Payment milestone (3 of 4) in-progress. On-track to complete project and remaining budget by end of Q4-2019.
2018	4901841801	Elevator Replacement-York Parkade	400,000	38,018	5,000	356,982	10.8%	C. McKean	Tender to be issued Q4-2019. Currently engaging consultants to help monitor status of construction once commenced (expect to be on board Q4-2019). HVAC contractor to provide services and install in Q4-2019.
2019	4501941900	Parking Control Squad Room	30,000	-	-	30,000	0.0%	J. Buffet	Will be following up with final items chosen for project and scheduling with facilities by end of Q4-2019.
2019	4901945900	Waterproof Convention Parking	50,000	-	-	50,000	0.0%	C. McKean	Awaiting decision on condition assessment project for the convention center parkade. If so, funds can be allocated for partial payment towards that project.
2019	4901951900	Electric Charging Stations	55,000	-	-	55,000	0.0%	A. Hand	Received quotes for 4 EV charging stations and PO requisition has been submitted to start the process for implementing the work. Next steps are to
2019	4901955900	Parking Master Plan Consultant	200,000	-	-	200,000	0.0%	A. Hand	Consultant has been selected and PO requisition has been initiated. Next steps to have first meeting with Consultant (October). Study to be approximately 9 months in length.
2019	4901957900	Online Parking Module	100,000	-	-	100,000	0.0%	A. McIlveen	Research being conducted on business needs for creation of RFP. Project to begin in Q2-2020.
2019	4901957901	Pay-on-Foot System Replacement	550,000	-	32,749	517,251	6.0%	A. McIlveen	Facility research being conducted to establish specifications for creation of RFP. Project to begin in Q2-2020.
Total Parking Operations			2,672,300	226,793	586,259	1,859,248	30.4%		

Licensing & By-Law Services

2019	4501951900	Licensing-Vehicle Purchases	90,000	20,701	-	69,299	23.0%	H. Gill	Vehicles received. Extra vehicle ordered in error, pending authorization to issue as a replacement vehicle to existing old vehicles, if not the deficit will be covered from operating Deptid 806135.
2019	4501955900	Digital Signage Strategy	90,000	-	-	90,000	0.0%	R. Ustrzycki	Project delayed due to staffing resources.
2019	4501957900	Handheld Ticketing Device-System Integration	345,014	83,345	263,097	(1,427)	100.4%	D. Ortiz	Project is currently entering the User Acceptance Testing of the Officer System and mobile App for LBS. Payment has been made for handheld printers and recently approved project start fee. System is anticipated to go-live mid to late November. Project has been further expanded to include a second phase that will merge the Parking and LBS Officer systems into one in 2020. Additional funds requested in 2020 Capital Budget process.
Total Licensing & By-Law Services			525,014	104,046	263,097	157,871	69.9%		

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Transportation Planning

2014	4041417125	Cannon By-Directional Cycle Track	867,200	719,484	11,273	136,443	84.3%	D. Bender	Final expenditures are in progress. The final design billing is being processed and the final install billing will be in November 2019.
2014	4241409108	Ward 1 Bike Lanes-Longwood Rd N	50,000	8,594	-	41,406	17.2%	D. Bender	Funds to be used for cycle track design in 2020, by a consultant.
2014	4241409113	Ward 1 Bike Racks	25,000	19,233	-	5,767	76.9%	P. Topalovic	Final rack installations will take place before December 2019.
2015	4041503519	Bike Racks - Parking	142,824	72,940	-	69,885	51.1%	P. Topalovic	Continue to work on (on-going): - Bike rack locates and site visits - Bike rack installations - Bike rack refurbishment and tracking
2016	4031655641	Cordon Count Project	119,200	96,682	-	22,518	81.1%	M. Philip	Budget remaining in the project will be used for next round of counts. Discussions progressing with other Regional partners & MTO for the next counts. Exploring technology firms if they have the proven technology to count vehicle occupancy. Additional budget required for year 2021. Count locations to be determined based on the Modelling requirements
2016	4031655926	(TMP)Transportation Master Plan Performance Measurement	263,095	4,413	-	258,682	1.7%	S. Molloy	In process of creating purchase orders to collect data in conjunction with MTO Commercial Vehicle Survey.
2016	4041655601	Everyone Rides Initiative Pilot Project	524,945	514,455	12,735	(2,245)	100.4%	P. Topalovic	Final report is being submitted to the funder: Federation of Canadian Municipalities for final close out of the pilot project.
2017	4031718126	Centennial Bridge over QEW-Path	320,000	-	-	320,000	0.0%	M. Philip	A consultant will be hired this fall to design the missing segments to connect to the new Stoney Creek GO station with install planned for 2021.
2017	4031755820	Transportation Demand Management & Smart Commute	1,174,000	588,979	192,745	392,276	66.6%	P. Topalovic	Smart Commute month outreach and events took place in September and included: - employer outreach - annual survey - events LRT Hamilton Construction Mitigation - developing plan to engage employers and commuters who will be impacted by construction - developing strategies to ensure workplaces are prepared for construction and developing resources to ensure employers and residents have the tools necessary to thrive during the construction period - engage citizens on new modes of transportation
2017	4031755940	2017-Transportation Tomorrow Survey	205,740	6,463	12,926	186,351	9.4%	M. Philip	Project working in conjunction with same like project 4031955940 (2019 Transportation Tomorrow Survey).
2017	4661717124	2017 On Street Bike Facilities	438,000	231,510	204,451	2,039	99.5%	D. Bender	Remaining projects to be installed include: Britannia/ Melvin (2019), Cannon at Barnesdale (2020), Dalgleish/ Terryberry (2019/20)
2017	4661720924	2017 Truck Route Master Plan	200,000	-	219,030	(19,030)	109.5%	O. Shams	The PO for this project has been approved. The Project kick-off meeting occurred and required data has been transferred to consultant. Consultant has developed the study design and the consultation/engagement strategy plan. The study design and public consultation plans will be presented before the Truck Route sub-committee at the up-coming Sub-committee meeting. Term of reference was amended for additional opportunities for civic engagement, public meetings, therefore, the consultant has recommended additional engagement activities that will result in deficit in this project. Deficit to be offset from Red-light camera reserve as per Report PED19073, Council approval April 10, 2019.

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2018	4031855744	TMP Modelling & Monitoring	80,000	-	-	80,000	0.0%	O. Shams	Terms of reference is developed and is under review. The project works in conjunction with project 4031955744 (2018 TMP Modelling & Monitoring).
2018	4031855815	(SMATS) South Mtn Arterial Study	150,000	-	-	150,000	0.0%	S. Molloy	Project on hold, terms of reference to be developed in Q1-2020.
2018	4661817124	2018 On Street Bike Facilities	4,335,000	409,906	574,521	3,350,573	22.7%	D. Bender	Installation of these funds are now commencing in 2020 including Claremont Access, Sobi bike share, Hunter St, King @ RHVP, Limeridge Rd, Creighton Rd, Barton St, Kitty Murray, Stonehenge, Charlton, bike racks.
2018	4661817125	2018 On Street Bike Facilities/Construction	450,000	394,095	63,837	(7,932)	101.8%	D. Bender	Works are complete and operating. Project to remain open for 1 to 2 years to address any short-term deficiencies. The deficiency will be address when PO's are closed as not all funds will be needed to address deficiencies to complete if any.
2019	4031955744	TMP Modelling & Monitoring	80,000	-	-	80,000	0.0%	O. Shams	Terms of reference is developed and is under review. The project works in conjunction with project 4031855744 (2018 TMP Modelling & Monitoring).
2019	4031955878	Bike Share Expansion Planning	100,000	-	-	100,000	0.0%	P. Topalovic	The project will be tendered in November.
2019	4031955916	Complete Livable Streets Manual	250,000	-	-	250,000	0.0%	P. Topalovic	Staff and the rostered consultant are hosting a kick off meeting to start the work.
2019	4031955940	2019-Transportation Tomorrow Survey	40,000	-	-	40,000	0.0%	M. Philip	TTS is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by the consultant hired by MTO. Preliminary discussions are underway for the 2021 Transportation Tomorrow Survey (TTS). Additional budget will be requested in the 2020 budget. MTO will initiate the project in 2020. The City will pay its share of cost. Project working in conjunction with same like project 4031755940.
2019	4031955985	Highway 403 Connections Study	30,000	-	-	30,000	0.0%	S. Molloy	Project not proceeding, portions of this initiative will be undertaken as part of the LINC / RHVP feasibility study.
2019	4031955986	MMLOS Policy & Trans Impact Study Guidelines Update	130,000	-	-	130,000	0.0%	S. Lucas	Terms of Reference in progress.
2019	4031955987	Road Classification Harmonization Study & R-O-W Review	80,000	-	-	80,000	0.0%	S. Lucas	Terms of reference being developed, expected project initiation in Q4-2019.
Total Transportation Planning			10,055,004	3,066,753	1,291,518	5,696,733	43.3%		

Tourism & Culture Division

Cultural Operations Program

2012	4241209103	Public Art - Ward 1	300,000	25,311	-	274,689	8.4%	K. Coit	Artist has been awarded the commission. Fabrication is underway. Q2-2020 installation anticipated pending RBG agreement.
2012	7101258706	Dundurn Castle Exteriors	254,293	226,861	14,170	13,263	94.8%	C. Samko	Still waiting for report from one archaeological project. Once PO is closed, any remaining funds from PO contingency will be used to offset the deficiency in project ID #7201541702 (Dundurn Castle Outbuildings).
2013	4241309204	Public Art -Cent Mem Rec Centre - mural	17,500	-	-	17,500	0.0%	K. Coit	Consultation planned for Q1-2020.
2014	7201455700	Battlefield Interpretive Study	100,000	74,913	23,134	1,953	98.0%	C. Samko	Drawings and specifications for restoration of the barn still in progress and estimated to be completed by Q4-2019. Project working in conjunction with project ID 7101741707 (Battlefield Barn Restoration) Remaining funds to be applied to the permit and construction phase of the project.

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2015	7101558502	Public Art - Battlefield-Interpretive Panel	16,000	50	-	15,950	0.3%	K. Coit	Working with the artist to finalize the design Q3-2019 installation.
2015	7101558506	Public Art - Dundas Driving Park Phase 2	145,000	88,777	45	56,177	61.3%	K. Coit	Installation planned for Q4-2019 pending approval of new images by artist and weather.
2015	7101558507	Public Art Master Plan Review	18,000	9,196	-	8,804	51.1%	K. Coit	Art in Public Places Policy public consultation underway. Completion Q2-2020.
2015	7101558508	Public Art - King William Art Walk	190,000	2,501	-	187,500	1.3%	K. Coit	Call for artists to be issued Q4-2019. Award anticipated in Q1-2020.
2015	7101558509	Public Art - West Hamilton Rail Trail	25,000	-	-	25,000	0.0%	K. Coit	Consultation with the neighborhood association continues.
2015	7201541702	Dundurn Castle Outbuildings	508,431	535,110	40,177	(66,856)	113.1%	C. Samko	Waiting for reports from one archaeological project. Once PO is closed, project ID will be closed. Deficiency will be covered by funds from project ID #7101258706 Dundurn Castle Exteriors and project ID #7201658602 Dundurn Stoplight Installation.
2015	7201555501	Children's Museum Feasibility Study	150,000	119,218	5,167	25,615	82.9%	S. Mrva	Remaining funds will be applied to next phase of design and expansion in 7201841804 to support the exhibit design process and construction. Project working with same like project 7201841804 (Children's Museum Expansion-Exhibits).
2015	7201555502	Culture Strategic Priorities	548,220	197,851	8,000	342,369	37.5%	P. Tombs	Tourism Hamilton Phase 2 website work in progress. First Animation Plan project (Community and Public Spaces) to be launched Q1-2020. Cultural Plan Storytelling and Icon partner project with the Hamilton Public Library is in progress.
2015	7201558504	Steam Museum Building Repairs	170,250	133,695	1,625	34,930	79.5%	C. Samko	Funds to be used to complete exhibit renovation in the Pumphouse in 2019. Project will be completed in Q4-2019.
2016	7201641602	St Mark's Rehab-Canada 150	1,810,620	1,687,422	5,392	117,806	93.5%	C. Samko	Landscape Architectural work for St. Mark's Church is completed. Construction anticipated to begin late Q4-2019.
2016	7201641603	Fieldcote New Addition Final Design	130,000	31,576	94,900	3,524	97.3%	C. Samko	Drawings are delayed due to redesign requests from the Community Consultation Group. Package due to be completed by Q4-2019.
2016	7201658600	Collections Registration Preservations	321,500	81,570	-	239,930	25.4%	F. Hicks	Collections assistants/students expenses to be offset by Q4-2019. They're primary job is cataloguing artifacts, assisting with exhibit and restoration projects for the museums.
2016	7201658602	Dundurn Stoplight Installation	1,083,029	758,039	25,118	299,871	72.3%	C. Samko	Entrance signage is completed Hiring a consultant to begin plans and specifications to replace HVAC system and associated systems. Any remaining funds will be used to offset the deficiency in Project ID 7201541702 (Dundurn Castle Outbuildings).
2016	7201659600	Heritage Inventory & Priorities	432,970	192,591	23,367	217,012	49.9%	S. Mrva	Strategy public process is nearing completion. Report writing to begin in Q4-2019. Project completion on schedule for Q1-2020.
2017	7101741702	Auchmar Rehab Garden Wall-Can150	881,900	858,768	23,293	(161)	100.0%	C. Samko	Dovecote roof has been completed. Remaining funds will be used on the review of potential rental feasibility for Auchmar Estate to support a council report to be submitted in Q4-2019.
2017	7101741707	Battlefield Barn Restoration	634,600	7,005	29,035	598,561	5.7%	C. Samko	Drawings and specifications for restoration of the barn still in progress and estimated to be completed by Q4-2019. Project working in conjunction with project ID 7201544700 (Battlefield Interpretive Study) Remaining funds to be applied to the permit and construction phase of the project.

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2017	7201741703	St Mark's Restoration Phase 2	260,000	123,226	70,622	66,152	74.6%	C. Samko	Funds in this project being used to support St. Mark's Church Restoration Phase 2 including permit fees, site plan approval reports, easement cost and Committee of Adjustment expenses. Currently awaiting final site plan approval, tender will be issued promptly thereafter". Any funds remaining will be transferred to 7201841803 (St. Mark's Church Interior Restoration) to support construction happening in 2019.
2017	7201758700	Art & Monuments Restoration	229,500	92,756	18,970	117,774	48.7%	C. Samko	Project Manager was hired in Q1-2019. Work plan has been developed and procurement of service has begun. Work to continue until end of Q4-2019. Project working with same like project 7201858802 (2018 Art & Monuments).
2017	7201758701	Electric Box Heritage Program	34,000	(5,059)	-	39,059	-14.9%	I. Kerr-Wilson	Installation underway. Completion by end of 2019. Should be able to close project in Q1-2020.
2017	7201758702	2018 Canadian Country Music Awards	640,000	606,992	-	33,008	94.8%	C. Brooks-Joiner	Awaiting a journal entry into this Project I.D. from Risk Management for damages to equipment incurred during CCMA 2018.
2017	7201758703	Gage House Upper Rooms	182,300	116,898	25,264	40,138	78.0%	C. Samko	Conservation of the remaining rooms of the second floor underway. Estimated to be complete by the end of Q2-2020. Delay due to prioritizing porch and cladding repair project. Project working in conjunction with project ID 7201541506 (Gage House Exterior)
2017	7201758704	Griffin House Condition Remediation	107,800	19,428	40,645	47,727	55.7%	C. Samko	The engineering report is complete. The historic structures report is 75% complete. Planning and implementing of building repairs as per the report recommendations shall commence upon completion of historic structures report.
2017	7201758705	Steam Museum Landscape	90,000	54,620	39,777	(4,397)	104.9%	C. Samko	Deficiency in this project will be covered by funds that are recovered once POs are closed out and project to be closed.
2018	7101851321	Public Art-Century St. Parquet	150,000	-	-	150,000	0.0%	K. Coit	Initial consultation planned for Q4-2019.
2018	7101858812	Public Art - Downtown	936,350	59,197	38,881	838,272	10.5%	K. Coit	Utility Box Wrap project to be completed October 2019.
2018	7101858813	Public Art - Waterdown Memorial Art Project	75,000	198	-	74,802	0.3%	K. Coit	Call for artists issued. Award anticipated in Q4-2019
2018	7201841802	Steam Museum Keefer Steps	95,000	-	88,721	6,280	93.4%	C. Samko	Work has been awarded for the first phase and work is scheduled to be completed for this phase Q4-2019.
2018	7201841803	St. Mark's Interior Restoration	1,740,000	-	-	1,740,000	0.0%	C. Samko	St. Mark's Restoration Phase 2 drawings are completed. Procurement stage is delayed due to requirements from Site Plan Approval process. Estimated to be resolved by October 2019. Once the Site Plan Approval and building permit is cleared, procurement will begin.
2018	7201841804	Children's Museum Expansion- Exhibits	710,000	42,625	6,417	660,958	6.9%	C. Samko	Public consultation has been completed for the Children's Museum exhibit design project. The next phase is to use the findings to design the exhibits for the museum. Design work anticipated to begin Q4-2019. Project working with same like project 7201555501 (Children's Museum Feasibility Study).
2018	7201841805	Dundurn Small Dining Room Conservation	108,400	-	93,500	14,900	86.3%	C. Samko	Plaster work is underway and will be completed by the end of Q4-2019.
2018	7201841807	2018 Whitehern Hall Conservation	121,950	-	-	121,950	0.0%	C. Samko	Wallpaper and paint in Library underway. Library collection conservation underway. Work completed Q4-2019.
2018	7201858801	Hamilton Music Strategy	49,150	11,973	27,434	9,743	80.2%	P. Tombs	Music economic impact study in progress. Live music venue study in progress with anticipated completion Q4-2019.
2018	7201858802	Art and Monuments	110,000	1,485	32,437	76,078	30.8%	C. Samko	Project Manager was hired in Q1-2019. Work plan has been developed and procurement of service has begun. Work to continue until end of Q4-2019. Project working with same like project 7201758700 (2017 Art & Monuments Restoration).

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2019	7101958900	Mount Hope Gateway	282,000	-	-	282,000	0.0%	K. Coit	Project to tender Q4-2019. Construction in Q2/3-2020.
2019	7201941902	Battlefield Park Bridge Replacement	500,000	11,120	31,154	457,726	8.5%	C. Samko	Working with Public Works to do environmental and wildlife assessment in preparation for design stage. These reports will take all of 2019 to complete. Design work is continuing with construction estimated for 2021.
2019	7201941903	Gage House Porch & Exterior Cladding	514,300	-	-	514,300	0.0%	C. Samko	Project entering procurement stage in Q3-2019. Estimated time of construction Q4 2019.
2019	7201941905	Coachouse Interior Improvements	92,000	6,980	11,192	73,828	19.8%	C. Samko	Drawings and Specifications are complete and the contract for this work will be awarded by Q4 2019. Construction to begin early Q1 2020, pending building permit.
2019	7201958904	Steam Museum Landscape Restoration	122,000	-	-	122,000	0.0%	C. Samko	Steam Museum landscape drawings 75% completed. Adjacent construction at 900 Woodward is creating complications regarding access to the museum landscape. Implementation of the plans to be delayed until waterworks construction is completed. Estimated start of work Q2-2021.
Sub-Total Cultural Operations Program			14,887,063	6,172,893	818,435	7,895,735	47.0%		
TOTAL PLANNING & ECONOMIC DEVELOPMENT			477,734,438	251,975,481	12,978,957	212,779,999	55.5%		