



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Sub-Committee
COMMITTEE DATE:	January 27, 2020
SUBJECT/REPORT NO:	Public Works - Capital Projects Status Report as of September 30, 2019 (FCS19077(a)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Tran Trang (905) 546-2424 Ext. 4371 Duncan Robertson (905) 546-2424 Ext. 4744
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) That the Capital Projects Status Report, Public Works Tax Supported Projects, as of September 30, 2019, attached as Appendix "A" to Report FCS19077(a), be received;
- (b) That the Capital Projects Status Report, Public Works Rate Supported Projects, as of September 30, 2019, attached as Appendix "B" to Report FCS19077(a), be received.

EXECUTIVE SUMMARY

Report FCS19077(a) presents the status of capital projects for the Public Works Tax and Rate Supported Capital Budget and is based on forecasted and committed expenditures to September 30, 2019.

Appendix "A" to Report FCS19077(a) reflects the status of the Public Works Tax Supported Projects totalling \$1.1 B of which \$799.1 M or 73.0% is spent or committed as of September 30, 2019.

Appendix "B" to Report FCS19077(a) reflects the status of the Public Works Rate Supported Projects and consists of projects totalling \$1.1 B of which \$845.9 M or 79.1% is spent or committed as of September 30, 2019.

The Table 1 shows the trend, over the last four years, in project completion percentage.

**Table 1
Percentage of Completion Comparison as of September 30**

	2019	2018	2017	2016
Tax Supported Program	73.0%	73.1%	76.1%	82.4%
Rate Supported Program	79.1%	77.7%	93.3%	81.5%

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Project Monitoring Policy (Report FCS14031). Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submit the Status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

Previously, on December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and Closing process and that a process where departments report to their respective Standing Committees on the status of the Capital Work-in-Progress projects be implemented. Finance staff finalized a procedure and provided departments with templates to commence Standing Committee reporting for the June 30, 2013 reporting period. Reports are brought forth to Standing Committees three times per reporting year, as of June 30, September 30 and December 31. This allows Standing Committees to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS19077(a) meets the requirements of the Capital Project Monitoring Policy and Capital Projects Closing Policy including:

- That a Capital Projects Status report be submitted to Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

RELEVANT CONSULTATION

All Capital Project managers within Public Works have been consulted on the status of their projects.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

Council approved that capital projects are reviewed in accordance with the City's approved Capital Projects' Monitoring Policy (Report FCS14031). For each variance report, staff determines if projects can be closed and also monitors financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

The purpose of the Capital Projects Status Report is to provide a framework to ensure clarity, transparency and accountability over Capital Projects by placing staff accountable for mitigating cost overruns, ensuring that Capital Projects are completed in a timely matter and encouraging detailed, accurate and consistent reporting on the status and timely closure of Capital Projects.

The financial information in Report FCS19077(a) is based on spending to September 30, 2019.

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS19077(a) – Capital Projects Status Report – Public Works – Tax Supported Projects as of September 30, 2019

Appendix “B” to Report FCS19077(a) – Capital Projects Status Report – Public Works – Rate Supported Projects as of September 30, 2019.

TT/dt