



**CITY OF HAMILTON**  
**CORPORATE SERVICES DEPARTMENT**  
**Financial Planning, Administration and Policy Division**

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	March 4, 2020
<b>SUBJECT/REPORT NO:</b>	2020 Tax Supported Operating Budget - Recommendations (FCS20001(a)) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Simone Patel (905) 546-2424 Ext. 3626 Andreia Bevilacqua (905) 546-2424 Ext. 4190
<b>SUBMITTED BY:</b>  <b>SIGNATURE:</b>	Mike Zegarac General Manager, Finance and Corporate Services Corporate Services Department

**RECOMMENDATION(S)**

- (a) Council Referred Items, Business Cases and 2021 – 2023 Multi-Year Outlook
- (i) That the 2020 Council Referred Items in Appendix “A” attached to Report FCS20001(a), be received;
  - (ii) That the 2020 Business Cases in Appendix “B” attached to Report FCS20001(a), be received;
  - (iii) That the 2021 – 2023 Multi-Year Outlook in Appendix “G” attached to Report FCS20001(a), be received;
  - (iv) That the Proposed Amendment to 2020 Approved User Fees in Appendix “H” attached to Report FCS20001(a), be approved;
- (b) Boards and Agencies
- (i) That the Boards and Agencies operating budget of \$219,326,870 in Appendix “D” attached to Report FCS20001(a), inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;

**SUBJECT: 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide) – Page 2 of 6**

---

- (ii) That the City Enrichment Fund operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 21, \$6,088,340, be approved;
- (c) Planning and Economic Development Department
  - (i) That the Planning and Economic Development operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 34, \$29,034,290, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (d) Healthy and Safe Communities Department
  - (i) That the Healthy and Safe Communities operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 54, \$251,009,170, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
  - (ii) That the General Manager of Healthy and Safe Communities Department, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements, and any agreements with Community Services Provider(s), as well as any ancillary agreements, contracts, extensions and documents, associated with, or arising out of, Council’s approval of the budgets outlined in Report FCS20001. This also includes the authority to authorize the submission of budgets and quarterly and/or year-end reporting as well as the authority to make appropriate payments to Community Service Providers; and
  - (iii) Where required for Public Health Services that the General Manager of Healthy and Safe Communities Department, or delegate, or the Medical Officer of Health, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements, as well as any ancillary agreements, contracts, extensions and documents, associated with, or arising out of, Council’s approval of the budgets outlined in Report FCS20001. This also includes the authority to authorize the submission of budgets and quarterly and/or year-end reporting;
- (e) Public Works Department
  - (i) That the Public Works operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 76, \$253,786,730, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;

**SUBJECT: 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide) – Page 3 of 6**

---

(f) City Manager's Office

- (i) That the City Manager's operating budget (2020 Tax Supported Operating Budget Book – Appendix "A" to Report FCS20001), page 90, \$12,243,120, inclusive of amendments as per Appendix "C" attached to Report FCS20001(a), be approved;

(g) Corporate Services Department

- (i) That the Corporate Services operating budget (2020 Tax Supported Operating Budget Book – Appendix "A" to Report FCS20001), page 100, \$32,559,370, inclusive of amendments as per Appendix "C" attached to Report FCS20001(a), be approved;

(h) Legislative

- (i) That the Legislative operating budget (2020 Tax Supported Operating Budget Book – Appendix "A" to Report FCS20001), page 115, \$5,099,220, inclusive of amendments as per Appendix "C" attached to Report FCS20001(a), be approved;

(i) Hamilton Entertainment Facilities

- (i) That the Hamilton Entertainment Facilities operating budget (2020 Tax Supported Operating Budget Book – Appendix "A" to Report FCS20001), page 122, \$4,051,190, inclusive of amendments as per Appendix "C" attached to Report FCS20001(a), be approved;

(j) Corporate Financials – Expenditures / Non-Program Revenues

- (i) That the Corporate Financials – Expenditures operating budget (2020 Tax Supported Operating Budget Book - Appendix "A" to Report FCS20001), page 116, \$22,920,850, inclusive of amendments as per Appendix "C" attached to Report FCS20001(a), be approved;
- (ii) That the Non-Program Revenues operating budget (2020 Tax Supported Operating Budget Book - Appendix "A" to Report FCS20001), page 127, (\$46,544,680), inclusive of amendments as per Appendix "C" attached to Report FCS20001(a), be approved;

**SUBJECT: 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide) – Page 4 of 6**

---

(k) Capital Financing

- (i) That the Capital Financing operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 123, \$136,571,240 inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (ii) That the Capital Financing portion of the Police Services budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 20, \$662,390, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (iii) That the Capital Financing portion relating to the Hamilton Public Library budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 20, \$191,240, be approved;

(l) 2020 By-Law Authorization

- (i) That the City Solicitor be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy;

(m) Budgeted Complement Transfer Schedule

- (i) That in accordance with the “Budgeted Complement Control Policy”, the requested complement transfers from one department / division / cost category to another, as outlined in Appendix “E” attached to Report FCS20001(a), be approved;

(n) Budget Exclusions Related to Regulation 284/09

- (i) That the budget exclusions related to Regulation 284/09 of the *Municipal Act* titled “Budget Matters – Expenses”, as per Appendix “F” attached to Report FCS20001(a), be received.

**EXECUTIVE SUMMARY**

The 2020 Preliminary Tax Supported Operating Budget was submitted to the General Issues Committee (GIC) at its meeting on January 17, 2020. The Average Municipal Residential tax impact, excluding the reassessment impact, was presented at 5.0%. City departments, as well as Boards and Agencies, provided GIC with an in-depth presentation of their 2020 budget. Since the preliminary submission on January 17, 2020, several budget amendments have been approved and proposed. The amendments are identified in Appendix “C” attached to Report FCS20001(a).

**SUBJECT: 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide) – Page 5 of 6**

---

The Municipal portion of the total tax bill is 86%, while the remaining share of 14% supports local School Boards. The proposed Municipal Residential tax increase of 3.6%, when combined with the 2020 increase for Education of 0.4%, would result in an average total residential tax increase of 3.1%.

The recommendations to Report FCS20001(a) seek Council approval of the budget, as submitted in the preliminary document, including the approved amendments contained in Appendix “C” attached to Report FCS20001(a). Council may approve additional changes, which would then be added to this amendment list.

The average total residential tax impact of 3.1% includes the approved Council Referred Items and Business Cases in appendices “A” and “B” to Report FCS20001(a). Following the General Issues Committee budget deliberations on March 2, 2020, there remains one pending Council Referred item for consideration. Should Council wish to approve the remaining item from the Council Referred Items (Appendix “A” attached to Report FCS20001(a)), they may do so by motion and it would then be added to Appendix “C” of Report FCS20001(a) (the amendment schedule). The remaining Council Referred item represents a net total levy increase of \$45K – the Average Total Residential Tax Impact will remain at 3.1%.

**Alternatives for Consideration – Not Applicable**

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: Full financial information can be found in the 2020 Preliminary Tax Supported Operating Budget Book (Appendix “A” to Report FCS20001).

Staffing: A complement summary can be found in Appendix “1 – 4” of the 2020 Preliminary Tax Supported Operating Budget Book (Appendix “A” to Report FCS20001).

Legal: N/A

**HISTORICAL BACKGROUND**

The 2020 Committee calendar includes key dates pertaining to the 2020 Tax Operating Budget for the GIC meetings. The budget kick-off took place on January 17, 2020, followed by various other GIC dates which allowed for departmental budget presentations.

The next GIC Budget Deliberations meeting is scheduled for March 25, 2020.

## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

N/A

## **RELEVANT CONSULTATION**

The budget has been developed in conjunction with internal and external partners.

## **ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)**

N/A

## **ALTERNATIVES FOR CONSIDERATION**

As part of the budget deliberations, Council can direct changes to the budget as required.

## **ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

### **Community Engagement and Participation**

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

### **Our People and Performance**

Hamiltonians have a high level of trust and confidence in their City government.

## **APPENDICES AND SCHEDULES ATTACHED**

Appendix “A” to Report FCS20001(a) – 2020 Council Referred Items

Appendix “B” to Report FCS20001(a) – 2020 Business Cases

Appendix “C” to Report FCS20001(a) – 2020 Tax Supported Operating Budget  
Amendments

Appendix “D” to Report FCS20001(a) – 2020 Boards and Agencies Operating Budget

Appendix “E” to Report FCS20001(a) – Budgeted Complement Transfer Schedule

Appendix “F” to Report FCS20001(a) – Budget Exclusions Related to Regulation 284/09

Appendix “G” to Report FCS20001(a) – 2021 – 2023 Multi-Year Outlook

Appendix “H” to Report FCS20001(a) – Proposed Amendment to 2020 Approved User  
Fees and Charges

SP/AB/dt