



## **AUDIT, FINANCE AND ADMINISTRATION COMMITTEE REPORT 20-006**

**9:30 a.m.  
August 13, 2020  
Council Chambers  
Hamilton City Hall**

---

**Present:** Councillors M. Wilson (Chair), B. Clark, C. Collins, L. Ferguson, B. Johnson, J. Partridge, M. Pearson, and A. VanderBeek

---

**THE AUDIT, FINANCE & ADMINISTRATION COMMITTEE PRESENTS REPORT 20-006 AND RESPECTFULLY RECOMMENDS:**

**1. CONSENT ITEMS:**

That Consent Items 5.1 through 5.3 be received, as presented:

**(i) 2020 First Quarter Request for Tenders and Proposals Report (FCS20033) (City Wide) (Item 5.1)**

That Report FCS20033, respecting the 2020 First Quarter Request for Tenders and Proposals Report, be received.

**(ii) 2020 First Quarter Emergency and Non-competitive Procurements Report (FCS20034) (City Wide) (Item 5.2)**

That Report FCS20034, respecting the 2020 First Quarter Emergency and Non-competitive Procurements Report, be received.

**(iii) First Quarter Non-compliance with the Procurement Policy Report (FCS20035) (City Wide) (Item 5.3)**

That Report FCS20035, respecting the First Quarter Non-compliance with the Procurement Policy Report, be received.

**2. 2020 City Enrichment Funding Recommendations (GRA20003(b)) (City Wide) (Item 8.1)**

(a) That, the 2020 City Enrichment Fund recommended funding allocation in the amount of \$84,663 (as outlined in the attached Appendix "A" to Audit, Finance & Administration Report 20-006), be approved;

(b) That Staff be directed to continue to work with organizations whose Events have been cancelled as listed in Appendix "B" to Audit, Finance &

Administration Report 20-006 and report back with recommendations pending the submission of additional information;

- (c) That Staff be directed to continue to work with organizations whose Programs and Events status are Unknown, (as outlined in Appendix "C" to Audit, Finance & Administration Report 20-006) and report back regarding funding recommendations in a forthcoming report;
- (d) That, Appendix "D" to Report GRA20003(b), being the 2020 City Enrichment Fund Application Summary, be received.

**3. Options for Relief from Municipal Fees and Charges for the Taxi Industry (FCS20067) (City Wide) (Item 8.2)**

- (a) That Report FCS20067, respecting Options for Relief from Municipal Fees and Charges for the Taxi Industry, be received.
- (b) That staff be directed to defer payment of taxi licence fees until September 30, 2020.
- (c) That staff be directed to consult with other municipalities to review the current situation with regards to high insurance premiums on the taxi and snow plow industries and report back to the Audit, Finance & Administration Committee with their findings.

**4. Special Audit Respecting Case Number 2019-013 (AUD20005) (City Wide) (Item 8.3)**

- (a) That the Management Action Plans as detailed in Confidential Appendix "B" to Report AUD20005, Special Audit Respecting Case 2019-013, be approved;
- (b) That the Executive Director of Human Resources and the General Manager of Finance and Corporate Services be directed to instruct the appropriate staff to have the Management Action Plans (attached as Confidential Appendix "B" to Report AUD20005, Special Audit Respecting Case 2019-013) implemented; and,
- (c) That Confidential Appendices "A" and "B" to Report AUD20005, Special Audit Respecting Case 2019-013, remain confidential.

**5. Control Weaknesses Respecting Case 2019-26707 (AUD20004) (City Wide) (Item 8.4)**

- (a) That the Management Action Plans as detailed in Confidential Appendix "A" to Report AUD2004, Control Weaknesses Respecting Case 2019-26707, be approved;
- (b) That the General Manager of Healthy and Safe Communities be directed to instruct the appropriate staff to have the Management Action Plans (as

- detailed in Confidential Appendix “A” to Report AUD2004, Control Weaknesses Respecting Case 2019-26707 implemented; and,
- (c) That Private and Confidential Appendix “A” to Report AUD2004, Control Weaknesses Respecting Case 2019-26707 remain confidential.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised that there were no changes to the agenda.

The agenda for the August 13, 2020 Audit, Finance and Administration Committee meeting was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

Councillor Ferguson declared an interest to Item 8.2, Report FCS20067 respecting Options for Relief from Municipal Fees and Charges for the Taxi Industry as he is an investor in the taxi industry.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) July 9, 2020 (Item 3.1)**

The Minutes of the July 9, 2020 meeting of the Audit, Finance and Administration Committee were approved, as presented.

**(d) CONSENT ITEMS**

**(i) Criteria for Participation in Assessment Appeals (FCS20063) (City Wide) (Item 5.4)**

Report FCS20063, respecting the Criteria for Participation in Assessment Appeals, was referred back to staff for an additional report to include revised levels of participation respecting an appeal not being dependant on the assessed value of a property.

**(e) DISCUSSION ITEMS (Item 8)**

**(i) Special Audit Respecting Case Number 2019-013 (AUD20005) (City Wide) (Item 8.3)**

Consideration of Report AUD20005, respecting Special Audit Respecting Case Number 2019-013, was DEFERRED until after discussion of Confidential Appendices “A” and “B” to Report AUD20005 has taken place in Closed Session.

**(ii) Control Weaknesses Respecting Case 2019-26707 (AUD20004) (City Wide) (Item 8.4)**

Consideration of Report AUD20004, respecting Control Weaknesses Respecting Case 2019-26707, was DEFERRED until after discussion of Confidential Appendix "A" to Report AUD20004 has taken place in Closed Session.

**(f) GENERAL INFORMATION / OTHER BUSINESS (Item 11)**

**(i) Amendments to the Outstanding Business List (Added Item 11.1)**

The following amendment to the Outstanding Business List, was approved:

**(a) Item to be Removed (Item 11.1(a)):**

City Council Correspondence from City of Hamilton's Taxi Brokers asking for some relief with municipal fees related to costs such as; plate renewal fees, lease renewals/registration fees, taxi cab license fees etc.

Added: May 27 and 28, 2020 at Council - Item 4.8

Completed: August 13, 2020 AF&A - Item 8.2

OBL Item: 20-D

**(g) PRIVATE AND CONFIDENTIAL (Item 12)**

**(i) July 9, 2020 – Closed Minutes**

(a) The Closed Session Minutes of the July 9, 2020 Audit, Finance and Administration Committee meeting, were approved as presented; and,

(b) The Closed Session Minutes of the July 9, 2020 Audit, Finance and Administration Committee meeting, remain confidential.

Committee moved into Closed Session respecting Items 12.2 and 12.3, pursuant to Section 8.1, Sub-section (a) of the City's Procedural By-law 18-270, as amended, and Section 239(2), Sub-section (a) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to the security of the property of the municipality or local board.

**(ii) Appendices "A" and "B" to Special Audit Respecting Case Number 2019-013 (AUD20005) (City Wide) (Item 12.2)**

For disposition of this matter, refer to Item 4.

**(iii) Appendix “A” to Control Weaknesses Respecting Case 2019-26707  
(AUD20004) (City Wide) (Item 12.3)**

For disposition of this matter, refer to Item 5.

**(h) ADJOURNMENT (Item 13)**

There being no further business, the Audit, Finance and Administration Committee, adjourned at 10:56 a.m.

Respectfully submitted,

Councillor Wilson, Chair  
Audit, Finance and Administration  
Committee

Angela McRae  
Legislative Coordinator  
Office of the City Clerk

**2020 CITY ENRICHMENT FUND  
Phase 3 - Recommended Grants**

Appendix A to Item 2 of AF&A Report 20-006

**AGRICULTURE**

Ref #	Program Name	Organization	2019 Funded	Rating	2020 Amount Requested	Total Program Budget	2020 Funding Recommended	Program Status
<b>AGR - Programs and Events</b>								
AGR A-2	Rockton World's Fair	Rockton Agricultural Society	\$ 27,139	87	\$ 35,000	\$ -	\$ -	Cancelled
AGR A-3	Binbrook Fair 2020	Binbrook Agricultural Society	\$ 10,200	86	\$ 20,000	\$ -	\$ -	Cancelled
AGR A-7	Ancaster Farmers Market	Ancaster Farmers' Market	\$ 3,000	76	\$ 3,000	\$ 22,921	\$ 3,000	Modified
AGR A-8	Southwentworth Plowmen's Association	Southwentworth Plowmen's Association	\$ 1,428	76	\$ 2,000	\$ -	\$ -	Cancelled
AGR A-13	Locke Street Farmers Market Community Programming	Locke Street Farmers' Market	\$ 1,950	70	\$ 3,000	\$ -	\$ -	Cancelled
AGR A-15	Golden Horseshoe Beekeepers Public Education Program	Golden Horseshoe Beekeepers Association	\$ 1,475	67	\$ 2,200	\$ 3,699	\$ 1,110	Modified
AGR A-16	Farm Safety Matters	Hamilton-Wentworth Federation of Agriculture		63	\$ 5,000	\$ -	\$ -	Cancelled
AGR A-17	Nutritional Education	Ottawa Street Farmers' Market		63	\$ 9,000	\$ -	\$ -	Cancelled
AGR A-18	Agriculture	North Wentworth Plowmen's Association	\$ 1,000	60	\$ 1,437	\$ -	\$ -	Cancelled
<b>AGRICULTURE TOTAL</b>			<b>\$ 46,192</b>		<b>\$ 80,637</b>	<b>\$ 26,620</b>	<b>\$ 4,110</b>	

**ARTS**

Ref #	Program Name	Organization	2019 Funded	Rating	2020 Amount Requested	Total Program Budget	2020 Funding Recommended	Program Status
<b>ART - Arts Festivals</b>								
ART B-6	ArtsFest	Greater Hamilton Arts and Events	\$ 25,000	74	\$ 60,000	\$ 272,000	\$ 25,000 (Hold)	Modified
					<b>\$ 60,000</b>	<b>\$ 272,000</b>	<b>\$ 25,000</b>	
<b>ART - Creation and Presentation Grants for Arts Professionals</b>								
ART D-18	Established Artist Project	Luckystickz - Dejehan Hamilton		72	\$ 3,195	\$ 10,650	\$ 2,237	Modified
ART D-19	Emerging Artist Project	Jamila Bello		71	\$ 8,055	\$ 8,055	\$ 2,416	Modified
					<b>\$ 11,250</b>	<b>\$ 18,705</b>	<b>\$ 4,653</b>	
<b>ARTS TOTAL</b>			<b>\$ 25,000</b>		<b>\$ 71,250</b>	<b>\$ 290,705</b>	<b>\$ 29,653</b>	

**COMMUNITIES, CULTURE & HERITAGE**

Ref #	Program Name	Organization	2019 Funded	Rating	2020 Amount Requested	Total Program Budget	2020 Funding Recommended	Program Status
<b>CCH - Events and Established Activities</b>								
CCH A-2	Barton Village Festival 2020	Barton Village Business Improvement Area	\$ 3,433	90	\$ 5,000	\$ 4,241	\$ 1,272	Cancelled
CCH A-8	PPD Hamilton Annual Harvesfest	Pagan Pride Day Hamilton	\$ 1,156	82	\$ 1,107	\$ -	\$ -	Cancelled
CCH A-15	Imagine in the Park Children's Arts Festival- 10th Annual Event	Rotary Club of Hamilton AM	\$ 5,100	77	\$ 6,000	\$ 982	\$ 295	Cancelled
CCH A-16	Waterdown's Oh Canada Rotary Ribfest	Waterdown's Oh Canada Rotary Ribfest	\$ 2,500	77	\$ 35,000	\$ -	\$ -	Cancelled
CCH A-17	Ancaster Heritage Days (Summer Event)	Ancaster Heritage Days	\$ 26,550	76	\$ 16,140	\$ -	\$ -	Cancelled
CCH A-21	Sew Hungry	Ottawa Street BIA	\$ 7,892	78	\$ 11,068	\$ -	\$ -	Cancelled
CCH A-23	Lynden Canada Day Celebration	Lynden Canada Day Committee	\$ 7,500	75	\$ 7,500	\$ -	\$ -	Cancelled
CCH A-24	Stoney Creek Saturdays in the Creek - Strawberry & Pumpkin Fests and Jazz in the Creek	Stoney Creek BIA	\$ 3,000	75	\$ 5,000	\$ 43,392	\$ 3,000 (Hold)	Modified

CCH A-25	Assyrian Festival of Nusardil	Bet Nahrain Assyrian Heritage Centre	\$ 1,196	74	\$ 4,200	\$ -	\$ -	Cancelled
CCH A-31	Festitalia 2020	FESTITALIA CORPORATION	\$ 18,750	71	\$ 22,500	\$ 120,000	\$ 18,750	No Change
CCH A-32	2020 Labour Day Parade & Picnic	Hamilton and District Labour Council-CLC	\$ 10,000	71	\$ 10,000	\$ 38,545	\$ 10,000	Modified
CCH A-33	Concession Streetfest 2020	Concession Street BIA	\$ 6,450	70	\$ 10,500	\$ 3,065	\$ 920	Cancelled
CCH A-39	Racalmutese Festival Maria Del Monte	Comunità Racalmutese Maria SS Del Monte Inc.	\$ 6,000	67	\$ 11,500	\$ -	\$ -	Cancelled
CCH A-40	Springfest 2020	The Malhar Group	\$ 3,400	67	\$ 3,400	\$ -	\$ -	Cancelled
CCH A-41	Community Development & Networking Events	ACFO - Régionale Hamilton		66	\$ 4,000	\$ 16,100		Modified
CCH A-42	Dickens of a Christmas	Downtown Dundas Business Improvement Area		66	\$ 15,594	\$ 92,130	\$ -	Withdrawn
CCH A-51	Culture & Heritage	Rotary Club of Dundas	\$ 790	60	\$ 1,000	\$ -	\$ -	Cancelled
CCH A-52	2020 Stoney Creek Santa Claus Parade	Stoney Creek Santa Claus Parade	\$ 2,155	60	\$ 5,000	\$ -	\$ -	Cancelled
			\$ 105,872		\$ 174,509	\$ 318,455	\$ 34,237	
<b>CCH - New Projects</b>								
CCH B-1	Hamilton Harbourfront Night Market	Sprout Organization		DNQ	\$ 20,000	\$ -	\$ -	Cancelled
CCH B-3	Arohi 2020	The Malhar Group		82	\$ 1,500	\$ 6,134	\$ -	Cancelled
CCH B-8	PLAY! It's Universal!	The Children's International Learning Centre (Hamilton)	\$ 12,227	65	\$ 20,000	\$ 32,331	\$ 8,340	Cancelled
			\$ 12,227		\$ 41,500	\$ 38,465	\$ 8,340	
		<b>COMMUNITIES, CULTURE &amp; HERITAGE</b>	\$ 118,099		\$ 216,009	\$ 356,920	\$ 42,577	
<b>COMMUNITY SERVICES</b>								
Ref #	Program Name	Organization	2019 Funded	Rating	2020 Amount Requested	Total Program Budget	2020 Funding Recommended	Program Status
<b>CS - Community Capacity Grows</b>								
CS F-9	Seniors' Engagement	Hamilton Council on Aging	\$ 8,323	79	\$ 8,511	\$ 149,000	\$ 8,323	Modified
		<b>COMMUNITY SERVICES TOTAL</b>	\$ 8,323		\$ 8,511	\$ 149,000	\$ 8,323	
<b>ENVIRONMENT</b>								
Ref #	Program Name	Organization	2019 Funded	Rating	2020 Amount Requested	Total Program Budget	2020 Funding Recommended	Program Status
<b>ENVR - Projects and Programs</b>								
ENV B-12	Getting and Keeping Cootes and Red Hill Watersheds Clean	Stewards of Cootes Watershed	\$35,000 (Held)	47	\$ 35,000	\$ 200,000	\$ -	DNQ
		<b>ENVIRONMENT TOTAL</b>			\$ 35,000	\$ 200,000	\$ -	
<b>SPORT &amp; ACTIVE LIFESTYLES</b>								
Ref #	Program Name	Organization	2019 Funded	Rating	2020 Amount Requested	Total Program Budget	2020 Funding Recommended	Program Status
<b>SAL - Sport Development/Inclusion</b>								
SAL D-12	Hamilton Cardinals Summer Camps and Clinics	Hamilton Cardinals Intercounty Baseball League Group Inc.		73	\$ 6,150	\$ -	\$ -	Cancelled
		<b>SPORT &amp; ACTIVE LIFESTYLES TOTAL</b>			\$ 6,150	\$ -	\$ -	
<b>GRAND TOTAL</b>			\$ 197,614		\$ 417,557	\$ 1,023,245	\$ 84,663	

**2020 CITY ENRICHMENT FUND**  
**Phase 3 - Cancelled Programs/ Events**

Ref #	Funding Program	Funding Stream	Program Name	Organization	2019 Funded	2020 Amount Requested	Original Program Budget	Program Status
ART B-5	Arts	Arts Festivals	Festival of Friends	Festival of Friends (Hamilton-Wentworth)	\$ 90,000	\$ 100,000	\$ 488,000	Cancelled
CCH A-3	Communities, Culture & Heritage	Events and Established Activities	Winona Peach Festival - Communities, Culture & Heritage Program	Winona Peach Festival	\$ 86,700	\$ 97,000	\$ 342,400	Cancelled
CCH A-20	Communities, Culture & Heritage	Events and Established Activities	Locke Street Festival	Locke Street BIA		\$ 12,000	\$ 42,500	Cancelled
CCH A-26	Communities, Culture & Heritage	Events and Established Activities	Communities, Culture & Heritage Program	Hamilton Folk Arts Heritage Council	\$ 58,905	\$ 84,881	\$ 282,938	Cancelled
CCH A-34	Communities, Culture & Heritage	Events and Established Activities	Dundas Cactus Parade	Dundas Cactus Parade Inc.	\$ 10,649	\$ 10,649	\$ 35,580	Cancelled
SAL A-6	Sport & Active Lifestyles	Long-Term Athlete Development Planning & Implementation	Improving Player and Coaches Skill Development	Croatian Sports and Community Centre of Hamilton (Hamilton Croatia)	\$ 3,500	\$ 7,500	\$ 25,000	Cancelled
SAL C-2	Sport & Active Lifestyles	Capacity Building	HRDownloads	The Equestrian Association for the Disabled (T.E.A.D.)		\$ 7,500	\$ 25,235	Cancelled
SAL D-4	Sport & Active Lifestyles	Sport Development / Inclusion	Rally Cap Program	Binbrook Minor Baseball Association	\$ 5,414	\$ 5,000	\$ 20,500	Cancelled
SAL D-8	Sport & Active Lifestyles	Sport Development / Inclusion	Equine-Assisted Social and Relational Skills Building	The Equestrian Association for the Disabled (T.E.A.D.)		\$ 7,500	\$ 16,650	Cancelled
SAL E-3	Sport & Active Lifestyles	Accessibility	RHYC Able Sail	Royal Hamilton Yacht Club	\$ 6,120	\$ 7,500	\$ 31,096	Cancelled
<b>TOTAL</b>					<b>\$ 261,288</b>	<b>\$ 339,530</b>	<b>\$ 1,309,899</b>	

**2020 CITY ENRICHMENT FUND**  
**Phase 3 - Unknown Status**

Ref #	Funding Program	Funding Stream	Program Name	Organization	2019 Funded	2020 Amount Requested	Original Program Budget	Program Status
ART B-4	Arts	Arts Festivals	Strange Day at the Bay 2020	Shush Inc.	\$ 4,937	\$ 10,000	\$ 35,600	Unknown
ART C-3	Arts	Capacity Building	Arts Capacity Building	Hamilton Youth Poets		\$ 10,000	\$ 30,000	Unknown
CCH A-5	Communities, Culture & Heritage	Events and Established Activities	Dundas International Buskerfest	Downtown Dundas Business Improvement Area	\$ 28,886	\$ 29,950	\$ 101,150	Unknown
CCH A-10	Communities, Culture & Heritage	Events and Established Activities	Chorus Hamilton 2019-2020 Season	Chorus Hamilton	\$ 5,000	\$ 5,000	\$ 39,365	Unknown
CCH A-11	Communities, Culture & Heritage	Events and Established Activities	A Village Christmas	Ancaster Heritage Days	\$ 1,995	\$ 2,115	\$ 7,050	Unknown
CCH A-22	Communities, Culture & Heritage	Events and Established Activities	Winterfest/EasterEggHunt/Pumpkinfest/MovieNight	Gourley Park Community Association	\$ 2,765	\$ 3,520	\$ 11,736	Unknown
CCH A-27	Communities, Culture & Heritage	Events and Established Activities	Communities, Culture and Heritage	Durand Neighbourhood Association Inc.	\$ 1,378	\$ 1,414	\$ 4,714	Unknown
CCH A-29	Communities, Culture & Heritage	Events and Established Activities	Movie Night in the Village & Victorian Night in the Village	International Village BIA	\$ 2,180	\$ 4,500	\$ 16,500	Unknown
CCH A-30	Communities, Culture & Heritage	Events and Established Activities	7th Annual Something Else! Festival (June 18-21, 2020)	Zula Music & Arts Collective Hamilton	\$ 10,200	\$ 28,000	\$ 117,600	Unknown
CCH A-36	Communities, Culture & Heritage	Events and Established Activities	Sinfonia Ancaster	Sinfonia Ancaster (part of Ancaster Society for the Performing Arts)	\$ 8,231	\$ 11,796	\$ 39,320	Unknown
CCH A-43	Communities, Culture & Heritage	Events and Established Activities	Binbrook Santa Claus Parade	Binbrook Parade Committee		\$ 3,000	\$ 19,000	Unknown
CCH A-45	Communities, Culture & Heritage	Events and Established Activities	Promoting Culture and Diversity by Cameroonians in Hamilton	CAMEROONIAN ASSOCIATION IN HAMILTON	\$ 3,000	\$ 5,000	\$ 12,000	Unknown
CCH A-47	Communities, Culture & Heritage	Events and Established Activities	Flamborough Santa Claus Parade	Flamborough Santa Claus Parade	\$ 15,000	\$ 15,000	\$ 58,400	Unknown
CCH A-48	Communities, Culture & Heritage	Events and Established Activities	The Hamilton Santa Claus Parade	Hamilton Santa Claus Parade Committee	\$ 46,231	\$ 55,000	\$ 95,560	Unknown
CCH B-2	Communities, Culture & Heritage	New Projects	Barton First Fridays	Barton Village Business Improvement Area		\$ 13,500	\$ 45,470	Unknown
CCH B-4	Communities, Culture & Heritage	New Projects	Kadimah - Winter Camp at the J	Hamilton Jewish Community Centre		\$ 2,340	\$ 7,800	Unknown
CCH B-7	Communities, Culture & Heritage	New Projects	Something Else! Composite Arts Series: Watch it Burn!	Zula Music & Arts Collective Hamilton		\$ 28,000	\$ 94,000	Unknown
CS E-19	Community Services	Everyone Can Age in Place	Famee Furlane of Hamilton	Everyone Can Age in Place	\$ 5,719	\$ 5,044	\$ 150,000	Unknown
CS G-2	Community Services	Everyone Has Someone to Talk to	Multiple Sclerosis Society of Canada	Supports for Wellness	\$ 12,000	\$ 12,000	\$ 40,583	Unknown
CS H-11	Community Services	Emerging Needs and Program Innovation	Mission Services of Hamilton Inc.	Youth Afterschool Meal Program	\$ 27,587	\$ 33,222	\$ 225,853	Unknown

CS H-14	Community Services	Emerging Needs and Program Innovation	Habitat for Humanity Hamilton (Hamilton Habitat for Humanity)	Youth Build Program		\$ 30,000	\$ 108,542	Unknown
CS H-29	Community Services	Emerging Needs and Program Innovation	B'nai Brith National Organization of Canada	City of Hamilton - Community Services Grant - Emerging Needs		\$ 20,920	\$ 69,750	Unknown
CS H-35	Community Services	Emerging Needs and Program Innovation	L'Arche Hamilton	Everyone Can Age in Place		\$ 13,025	\$ 43,418	Unknown
SAL A-1	Sport & Active Lifestyles	Long-Term Athlete Development Planning & Implementation	FDSC Follows LTPD for Grassroots Soccer	Flamborough Dundas Soccer Club	\$ 3,902	\$ 7,500	\$ 35,500	Unknown
SAL A-2	Sport & Active Lifestyles	Long-Term Athlete Development Planning & Implementation	Grassroots Development Program	Ancaster Soccer Club	\$ 7,500	\$ 7,500	\$ 205,552	Unknown
SAL A-3	Sport & Active Lifestyles	Long-Term Athlete Development Planning & Implementation	HSC LTAD Education and Information Sessions Year 2	Hamilton Skating Club	\$ 7,500	\$ 7,500	\$ 25,000	Unknown
SAL A-4	Sport & Active Lifestyles	Long-Term Athlete Development Planning & Implementation	H&DSA - Grass Roots Soccer Program - Continuance of Program Initiatives	The Hamilton and District Soccer Association	\$ 7,500	\$ 7,500	\$ 50,000	Unknown
SAL A-5	Sport & Active Lifestyles	Long-Term Athlete Development Planning & Implementation	Learn to Skate/U8	Hamilton Ringette Association		\$ 7,500	\$ 25,000	Unknown
SAL A-7	Sport & Active Lifestyles	Long-Term Athlete Development Planning & Implementation	LTAD Mission – Academy Player Development Program	The Saltfleet Stoney Creek Soccer Club	\$ 3,825	\$ 7,500	\$ 150,000	Unknown
SAL B-1	Sport & Active Lifestyles	Sport Awareness	T.E.A.D. Communications Person	The Equestrian Association for the Disabled (T.E.A.D.)		\$ 7,500	\$ 25,700	Unknown
SAL B-2	Sport & Active Lifestyles	Sport Awareness	Sport Awareness - Rugby	Hamilton Hornets Rugby Football Club	\$ 5,722	\$ 7,500	\$ 26,834	Unknown
SAL B-4	Sport & Active Lifestyles	Sport Awareness	Continued Enhancement of the Match Official Mentorship Program	The Hamilton and District Soccer Association		\$ 7,500	\$ 34,000	Unknown
SAL B-5	Sport & Active Lifestyles	Sport Awareness	GrassRoots - Leading the Training For The Youth	The Saltfleet Stoney Creek Soccer Club	\$ 5,355	\$ 7,500	\$ 300,000	Unknown
SAL B-6	Sport & Active Lifestyles	Sport Awareness	FDSC New Club Awareness	Flamborough Dundas Soccer Club	\$ 7,491	\$ 7,500	\$ 30,200	Unknown
SAL C-4	Sport & Active Lifestyles	Capacity Building	FDSC Builds Capacity	Flamborough Dundas Soccer Club	\$ 7,500	\$ 7,500	\$ 30,000	Unknown
SAL D-9	Sport & Active Lifestyles	Sport Development / Inclusion	Krav Maga at the J	Hamilton Jewish Community Centre		\$ 2,100	\$ 7,002	Unknown
SAL D-10	Sport & Active Lifestyles	Sport Development / Inclusion	Multicultural Championships	Afghan Sports Federation of Canada	\$ 3,600	\$ 7,500	\$ 25,000	Unknown
SAL D-11	Sport & Active Lifestyles	Sport Development / Inclusion	Physical Activation Program	The Jump In Foundation		\$ 7,500	\$ 30,000	Unknown
SAL D-13	Sport & Active Lifestyles	Sport Development / Inclusion	Active For Life	HAMILTON BLACK TIGERS		\$ 3,000	\$ 7,002	Unknown
SAL E-2	Sport & Active Lifestyles	Accessibility	FDSC Special Soccer Program	Flamborough Dundas Soccer Club	\$ 6,900	\$ 7,500	\$ 24,600	Unknown
SAL E-4	Sport & Active Lifestyles	Accessibility	Ancaster All Abilities	Ancaster Soccer Club	\$ 195	\$ 1,400	\$ 5,110	Unknown
SAL E-5	Sport & Active Lifestyles	Accessibility	SSC - Special Team for Special Needs/All Abilities	The Saltfleet Stoney Creek Soccer Club		\$ 5,000	\$ 42,000	Unknown
SAL F-2	Sport & Active Lifestyles	Active for Life	Rookie Riders	The Equestrian Association for the Disabled (T.E.A.D.)		\$ 7,350	\$ 24,501	Unknown
SAL F-3	Sport & Active Lifestyles	Active for Life	Rugby for newcomers and at-risk youth	Hamilton Hornets Rugby Football Club		\$ 7,500	\$ 44,975	Unknown
SAL F-5	Sport & Active Lifestyles	Active for Life	FDSC Soccer for Life	Flamborough Dundas Soccer Club		\$ 7,500	\$ 24,000	Unknown
SAL F-7	Sport & Active Lifestyles	Active for Life	HBA 2019-20 Season	Hamilton Basketball Association	\$ 4,266	\$ 7,500	\$ 101,200	Unknown
SAL F-8	Sport & Active Lifestyles	Active for Life	Sports and Active Lifestyles Program	Hamilton Bay Sailing Club	\$ 7,500	\$ 7,500	\$ 43,560	Unknown
SAL F-9	Sport & Active Lifestyles	Active for Life	Go to Play	Hamilton Chinese Sports Association	\$ 2,283	\$ 5,469	\$ 18,230	Unknown
					<b>TOTAL</b>	\$ 256,148	\$ 509,165	\$ 2,708,377