

HAMILTON POLICE SERVICES BOARD

- INFORMATION -

DATE: 2019 October 10
REPORT TO: Chair and Members
Hamilton Police Services Board
FROM: Eric Girt
Chief of Police
SUBJECT: *Year-End Report: A.C.T.I.O.N. Strategy - 2018*
PSB 19-083

BACKGROUND:

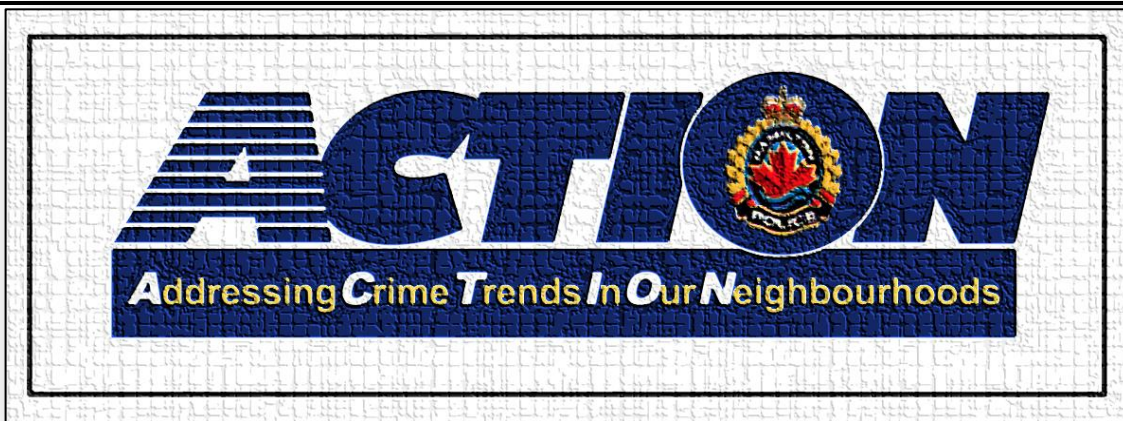
Attached is the A.C.T.I.O.N. Strategy Annual Report – 2018, outlining the accomplishments of the Strategy.



Eric Girt
Chief of Police

EG/G. Huss
Attachment: *A.C.T.I.O.N. Strategy Annual Report – 2018*

cc: Jamie Anderson, Acting Deputy Chief – Support
Greg Huss, Superintendent – Community Mobilization Division



2018 Annual Report

S/Sgt Jeff Byers
Prepared and Submitted by PC Lauren Malone

Resources of the ACTION Strategy



The **A.C.T.I.O.N. Team** is a proactive and preventative unit of five teams (each with a supervisor), totaling 33 foot and bike patrol officers. They are deployed to the areas of the city that experience violent crime and disorder issues.



The **Mounted Patrol Unit** is a highly visible Police Unit that performs operational police functions, crime prevention, crowd management, and provides search and rescue capabilities. The Mounted Unit is comprised of five horses, and nine officers (including four spares and a supervisor). The MPU works closely with the ACTION Team and responds to areas identified by hotspot analysis that require focused proactive patrol.



The **Bail Compliance Unit** is a proactive, crime prevention strategy designed to promote public safety and reduce fear of crime by holding offenders on bail release and their sureties accountable. The two officer unit actively monitors the offender to ensure that they are adhering to the bail conditions imposed upon them by the courts. The BCU will actively search for and arrest those offenders who are breaching court imposed conditions.

Executive Summary

The *Addressing Crime Trends in Our Neighborhoods* (ACTION) Strategy is based on a disciplined approach to strategic and targeted patrol techniques. The ACTION strategy utilizes the resources of three different units; the ACTION Team, Mounted Patrol Unit (MPU) and Bail Compliance Unit (BCU).

The Hamilton Police Service (HPS) utilizes a comprehensive approach to the prevention and disruption of street gang activity and violent crime. Since 2010, the HPS Community Mobilization Division (CMD) has proactively engaged community partners and stakeholders to work with local officers in their mission to prevent disorder and violence. The CMD adheres to the Ontario Association of Chiefs of Police Mobilization and Community Engagement model. The highly visible ACTION Team is deployed to communities throughout the city and partners with them to address challenges.

In 2018, ACTION Team officers arrested 825 persons, removed approximately \$16,249.25 in controlled drugs from our streets, and issued 5,346 offence notices. In addition, the ACTION Team has continued to be an indispensable resource to the Hamilton Police Service for large community event planning, managing related street level disorder and major incident response.

The Mounted Patrol Unit (MPU) made 4 arrests and issued 96 provincial offence notices. This Unit has continued to play a key role in crime prevention due to its high visibility, managing problems in the downtown core and entertainment district, assisting with search and rescue, park and trail patrol, community relations, and performing regular police functions (including investigations, arrests, and enforcement).

The Bail Compliance Unit (BCU) has continued to maintain a zero-tolerance approach to violent offenders who have failed to comply with their release conditions. In 2018, the BCU arrested 116 offenders and 5 Hamilton Drug Treatment Court offenders.

This report outlines the successes of the HPS ACTION Strategy.

Quantitative Results

A significant commitment was made to public safety by the ACTION Strategy as evidenced by the achieved Performance Measures shown below for both the ACTION Team and the MPU. The ACTION Team and MPU figures include a breakdown of categories over the last five years (2014 to 2018).

ACTION Team Performance Measures

Performance Measure Type	2014 Total (January to December)	2015 Total (January to December)	2016 Total (January to December)	2017 Total (January to December)	2018 Total (January to December)
ACTION Arrests	1045	766	656	869	825
ACTION Firearms Seized	*95	*92	3	1	*56
ACTION \$ Drugs Seized	\$32,719.40	\$87,068.10	\$23,917.00	\$81,889.60	\$16,249.25
ACTION PONs	4,683	3,041	3,627	5,049	5,346
ACTION Charges	706	614	477	416	534
ACTION Intel Reports	188	197	151	129	90
SNP Total Referrals	123	156	52	56	24

* Includes firearms or ammunition seized by Action Team related to the HPS Firearms Amnesty

Mounted Patrol Unit Performance Measures

Performance Measure Type	2014 Total (January to December)	2015 Total (January to December)	2016 Total (January to December)	2017 Total (January to December)	2018 Total (January to December)
MPU Arrests	33	23	21	17	4
MPU PONs	536	298	287	275	96
MPU Intel Reports	10	18	5	14	2

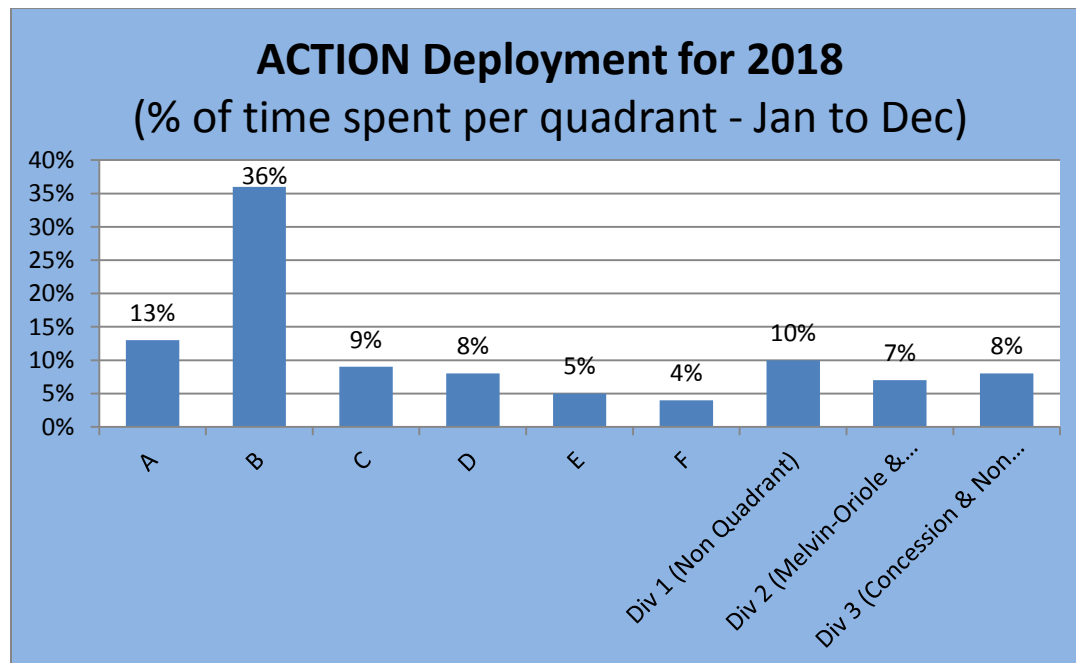
2018 Goals and Objectives

HPS Business Plan (2016-2018)

Goal 1.1 Implement effective and innovative approaches for the Hamilton Police Service to respond to crime, safety and quality of life issues

Deployment Zones

Crucial in developing effective and innovative response approaches to crime and safety concerns is the identification of appropriate deployment areas and providing high visibility. The directed patrol deployment areas for the ACTION Team continued to include the initial ACTION strategy primary deployment areas/quadrants (the Downtown BIA area; the Hess Street Village Entertainment Area; the Concession Street BIA area; the McQuesten Neighbourhood (including Melvin-Oriole Crescent) and identified areas of concern that had been strategically identified by the Division Crime Managers, Division Analysts, and the ACTION Analyst. These other areas were identified through Problem Oriented Policing (POP) Projects, Special Attention areas (identified via problems or complaints), and geographical violent crime “hot spots” (as determined by crime analysis). In 2018, the majority of the deployment time was spent within the Hamilton Downtown core (i.e., 49% within the Hess Village Entertainment Area - Quadrant A & B/Beat 1374). The following graph represents the percentage of time spent within the quadrants/other areas of the City.

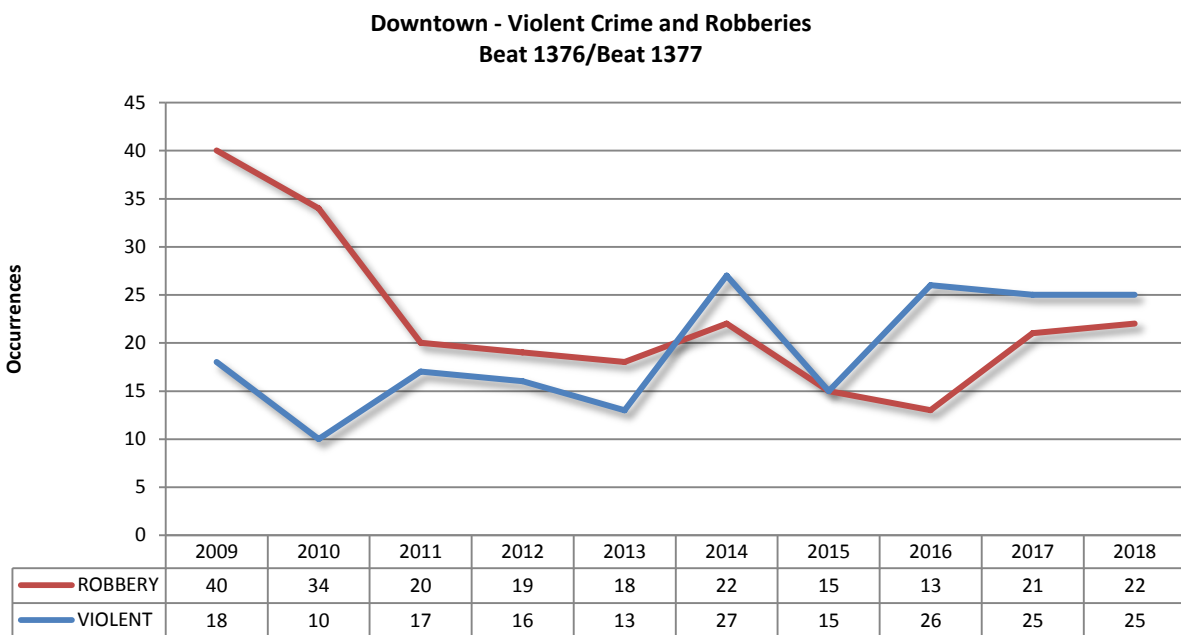


The MPU deploys during dayshift in the BIA areas throughout the City; however, their primary focus is the Downtown core. MPU night shifts are concentrated in the entertainment zones.

Violent Crime Trends

Violent Crime increased in 2 of the 4 major quadrant deployment areas in 2018 when compared to 2017 figures (Concession Street and Hess Village). As well, robberies (which are a subset of Violent Crimes), also showed increases in 2 of the 4 quadrants, when comparing this same time period (Downtown and Hess Village). Assaults have decreased in 3 of the 4 quadrants (Downtown, McQuesten, and Concession Street) between 2017 and 2018. Break and Enters have decreased in 2 of the 4 quadrants (McQuesten and Concession Street) between 2017 and 2018. Theft of Auto has decreased in 3 of the 4 quadrants (Downtown, Concession Street, and Hess Street) between 2017 and 2018. Theft from Auto has increased in 3 of the 4 quadrants (Downtown, McQuesten, and Hess Street) between 2017 and 2018. The following graphs were developed by the Strategic Analyst of the Crime Information Analysis Unit. The data was extracted from Niche with the following removed – Unfounded, Domestic, Attempts, and occurrences situated at 155 King William Street.

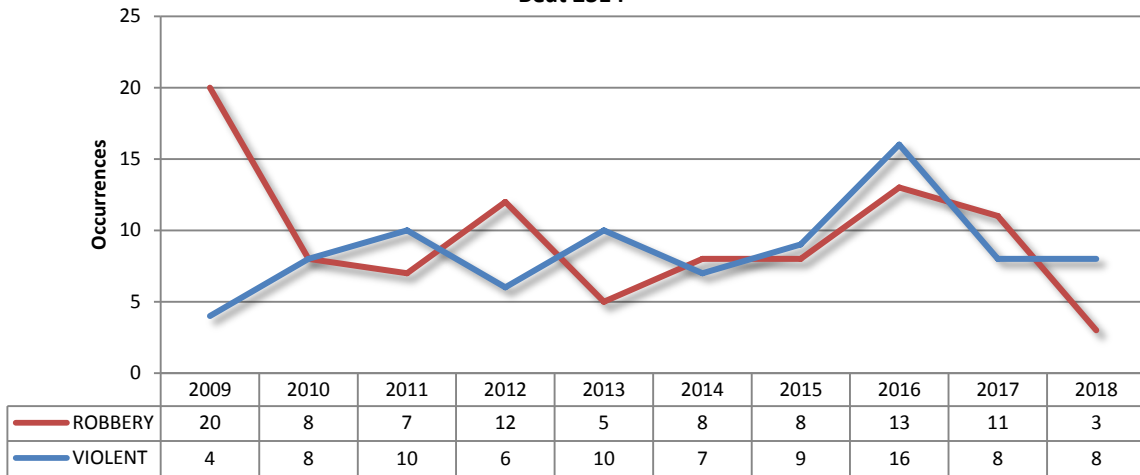
Graph 1a



Robbery incidents within the Downtown Quadrant area increased slightly between 2017 and 2018, yet they remained lower than pre-ACTION figures in 2009. Violent incidents remained the same between 2017 and 2018 within the Downtown Quadrant.

Graph 1b

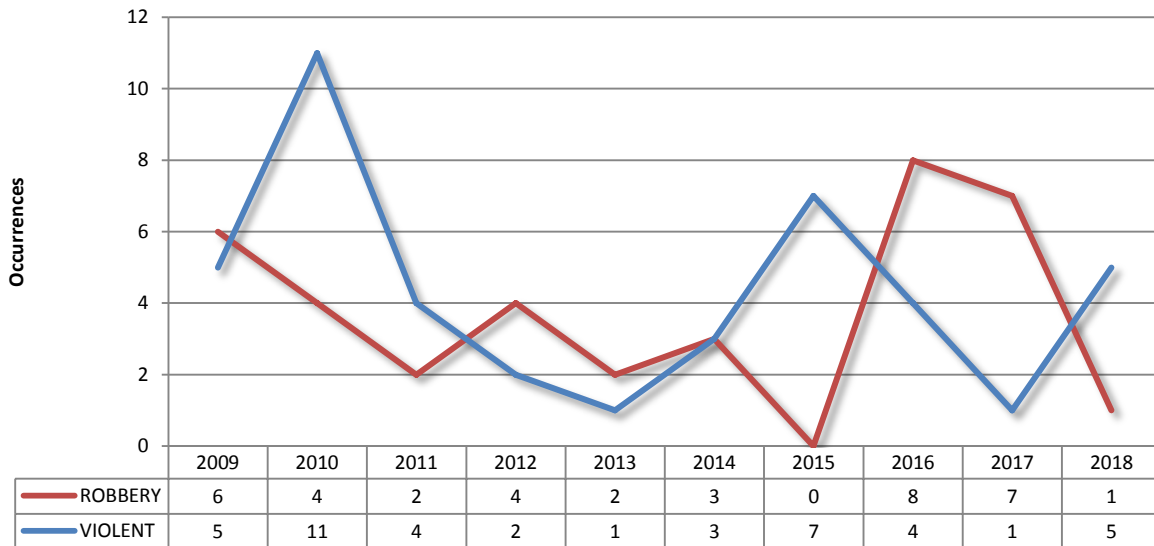
McQuesten - Violent Crime and Robberies
Beat 2314



Robbery incidents showed a decrease in 2018 compared to 2017 and still remain significantly lower than pre-ACTION figures in 2009. Violent incidents remain unchanged between 2017 and 2018; however, are higher than pre-ACTION figures in 2009.

Graph 1c

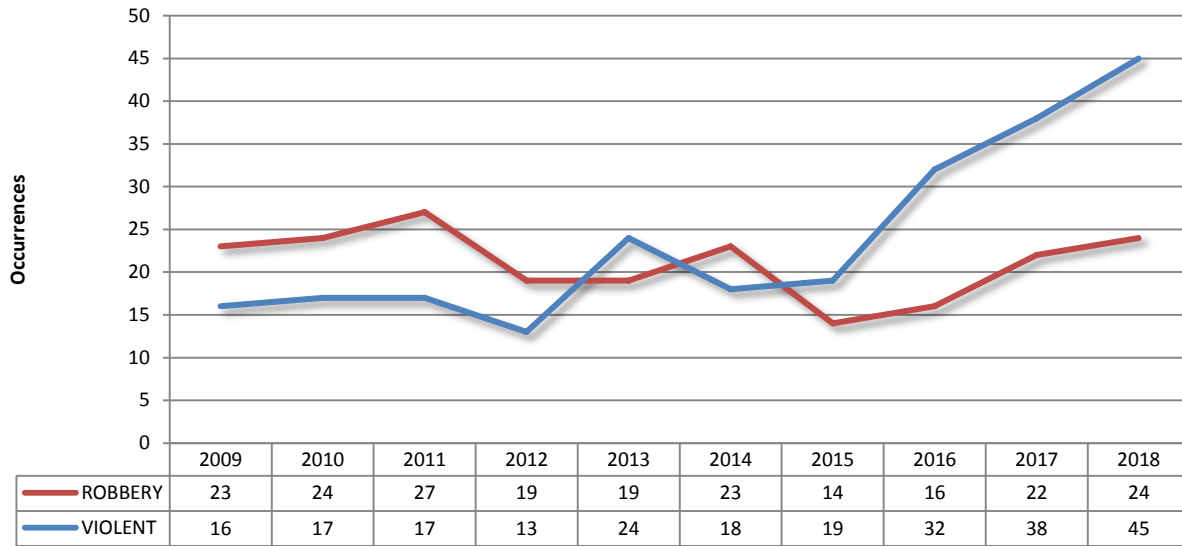
Concession St - Violent Crime and Robberies
Beat 3239/Beat 3342



Robbery incidents decreased significantly in 2018 compared to 2017 and remain lower than pre-ACTION figures in 2009. There was an increase in violent incidents between 2017 and 2018 and remain unchanged from pre-ACTION figures in 2009.

Graph 1d

**Hess Village - Violent Crime and Robberies
Beat 1347**

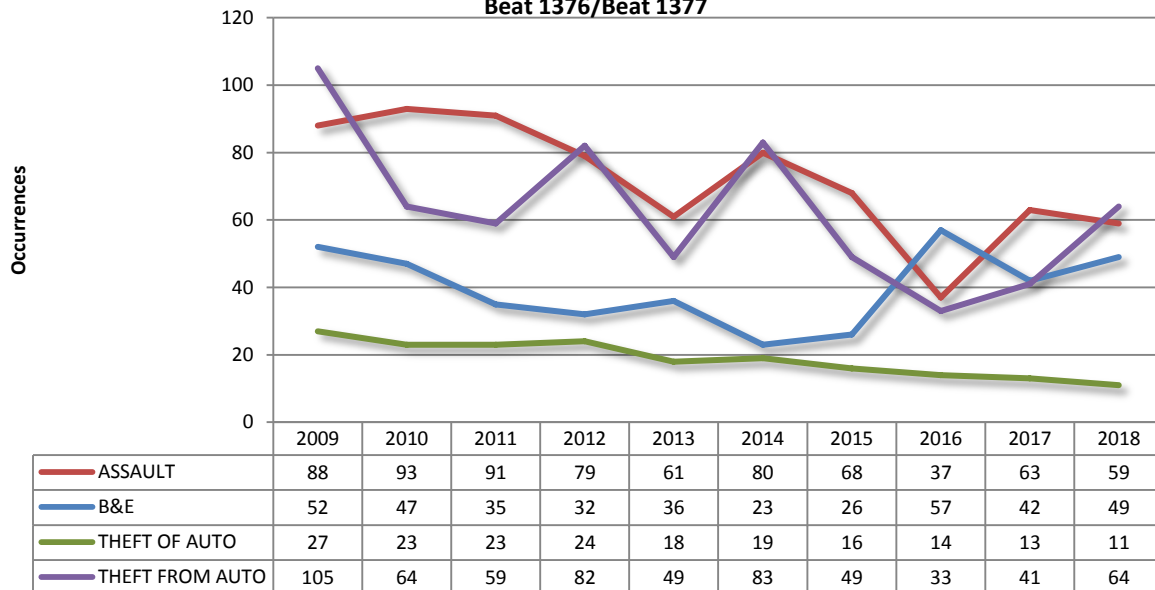


Both robbery and violent incidents increased in 2018 compared to 2017, and are currently higher than pre-ACTION figures in 2009.

Other Crime

Graph 2a

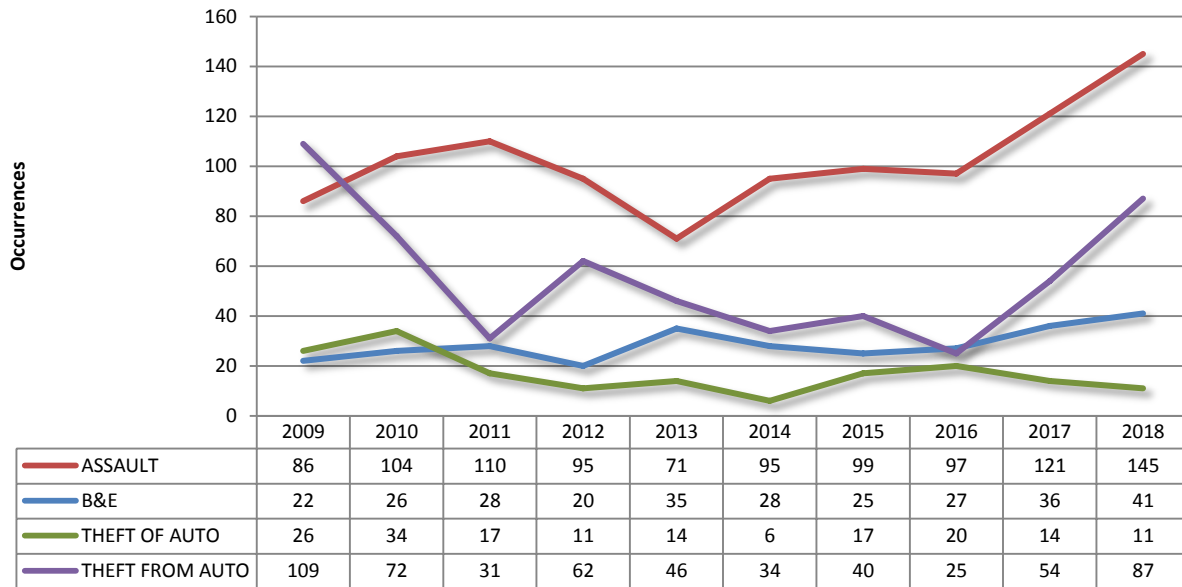
**Downtown - Assault, Break and Enter, Theft of Auto and Theft From Auto
Beat 1376/Beat 1377**



There were increases in Break & Enter and Theft from Auto incidents between 2017 and 2018 within the Downtown Quadrant area. Assault and Theft of Auto incidents show a decrease between 2017 and 2018. All four crime categories are lower than pre-ACTION figures in 2009.

Graph 2b

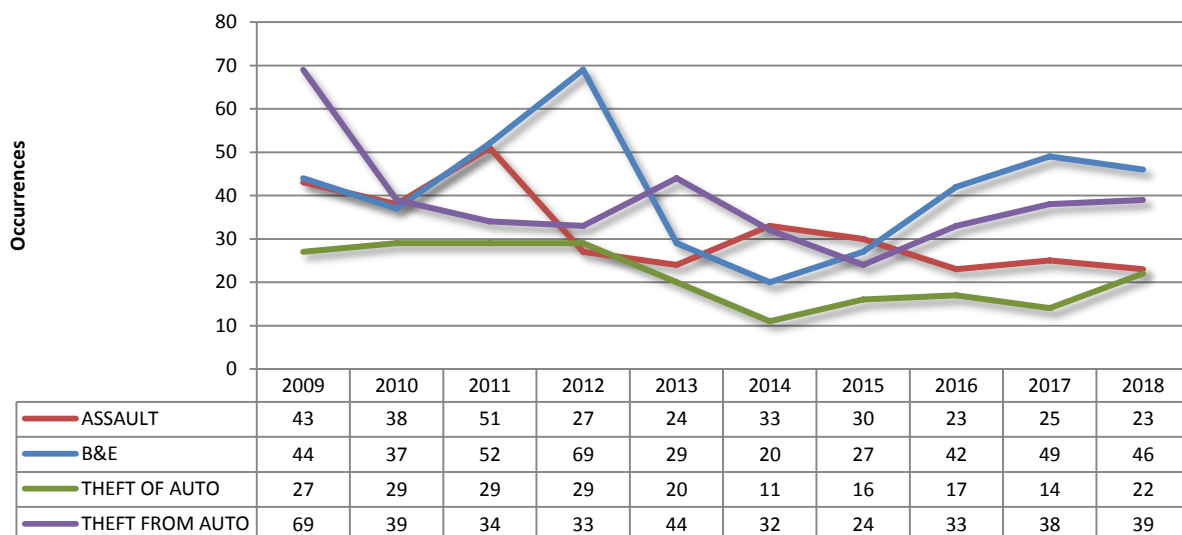
Hess Village - Assault, Break and Enter, Theft of Auto and Theft From Auto
Beat 1347



Within the Hess Village Entertainment Area, Theft of Auto incidents decreased between 2017 and 2018; however, Assault, Break & Enter, and Theft from Auto have increased. Two out of the four crime groups are lower than pre-ACTION figures in 2009.

Graph 2c

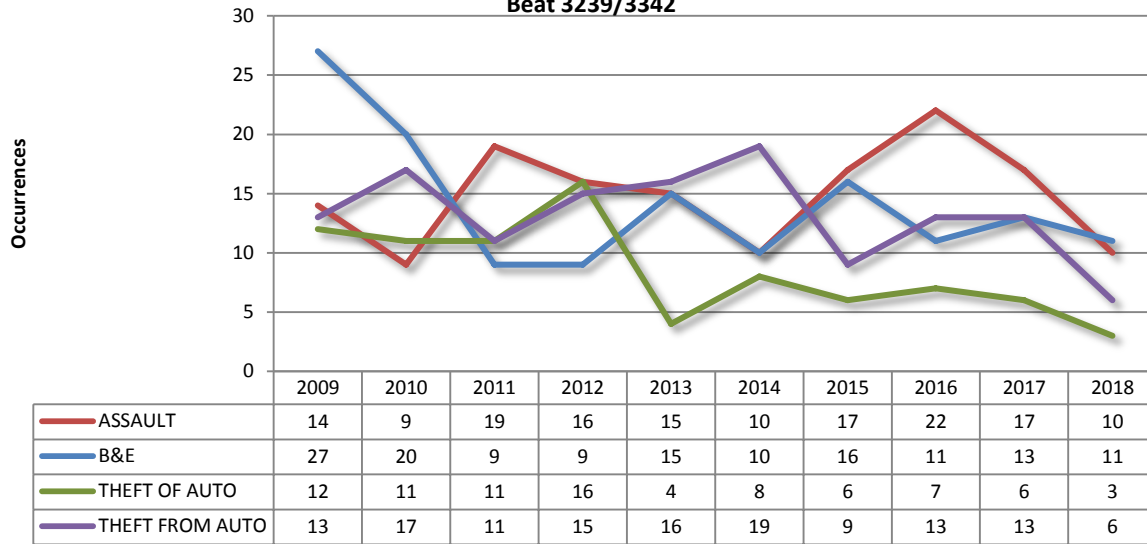
McQuesten - Assault, Break and Enter, Theft of Auto and Theft From Auto
Bear 2314



In the McQuesten neighbourhood, Assault and Break & Enter incidents decreased between 2017 and 2018; however, Theft of Auto and Theft from Auto have increased. Three out of the four crime groups are lower than pre-ACTION figures in 2009.

Graph 2d

**Concession St - Assault, Break and Enter, Theft of Auto and Theft From Auto
Beat 3239/3342**



All four crime categories have decreased between 2017 and 2018 and all remain lower than pre-ACTION figures in 2009.

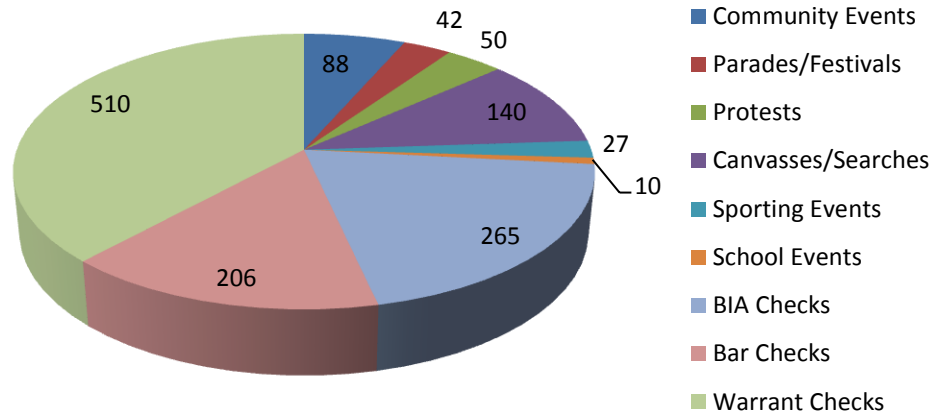
Non-Patrol Deployment

In addition to directed patrol, deployment strategies also include non-patrol deployment functions. In 2018, ACTION and MPU attended various community events, parades/festivals, sporting events, school events, protests/demonstrations, and conducted regular BIA visits, bar checks, and warrant checks throughout the City of Hamilton. Having ACTION and the MPU assigned to perform these tasks has not only assisted with lessening the workload of front line officers, but it has also allowed these units to develop an expertise in this area and provided consistency in the manner they are performed.

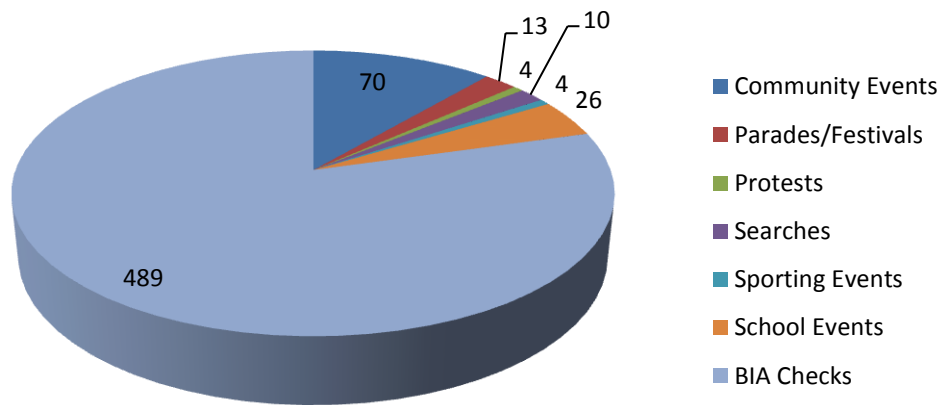
Both ACTION and the MPU also played key roles in many events and Operational Plans developed for in 2018. Some of these included Art Crawl, Dundas Buskerfest, International Day Against Police Brutality, Up in Smoke Protest, Love Locke Day, Festival of Friends, Dundas Cactus Festival, Winona Peach Festival, Super Crawl, McMaster Homecoming, BTS World Tour, Santa Clause Parade, Canadian Country Music Awards, Locke Street Festival, World Cup, St. Patrick's Day, and more.

The two charts below illustrate non-patrol deployment for the ACTION Team and the MPU in 2018:

ACTION in the Community January-December 2018



MPU in the Community January-December 2018



HPS Business Plan (2016-2018)

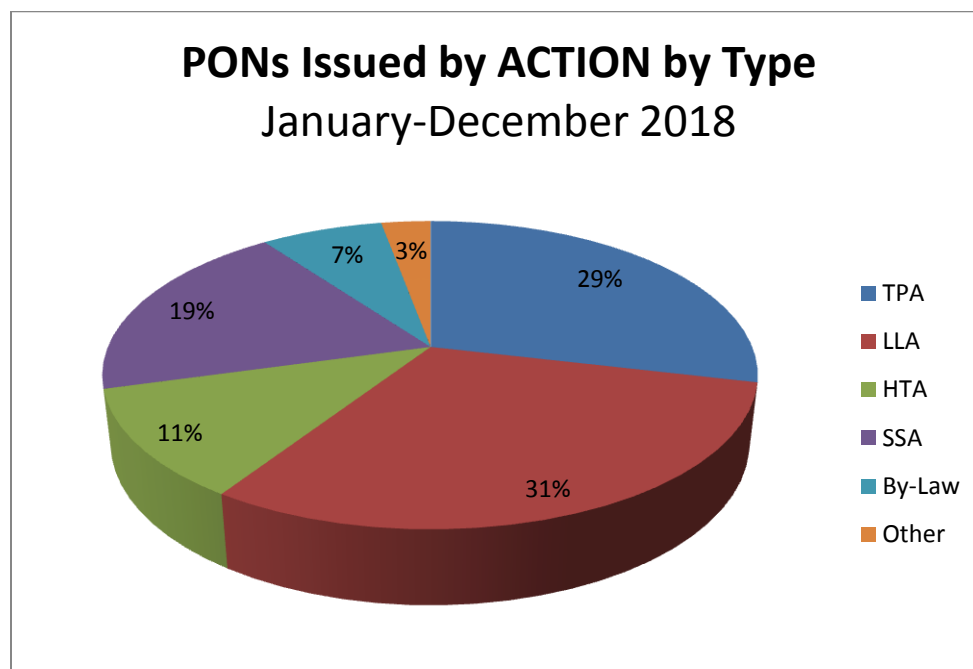
Goal 1.2 Implement effective and innovative approaches to improve traffic safety for pedestrians, cyclists, drivers and passengers

Improving Traffic Safety

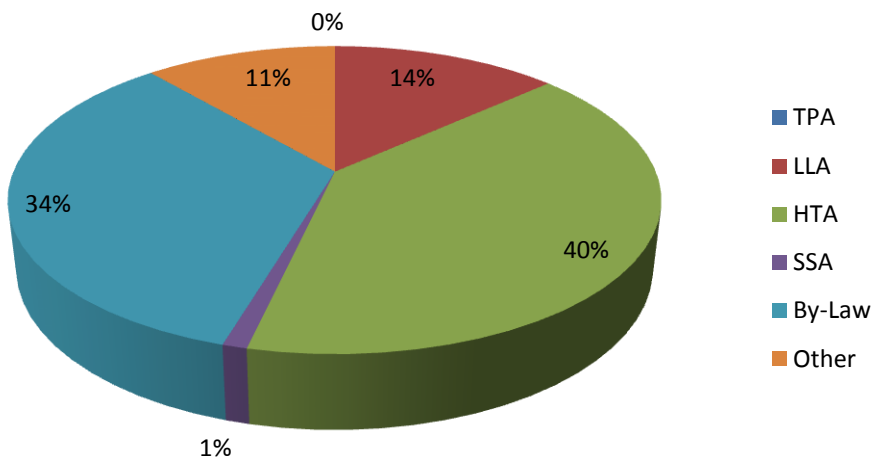
The ACTION team strived to improve the safety of the community by issuing a total of 5,346 Provincial Offence and Municipal By-Law Notices in 2018. The majority of the Provincial Offence Notices issued included vehicle, bicycle and pedestrian traffic infractions under the Highway Traffic Act (HTA), City By-Law infractions, as well as Safe Streets Act violations. This breakdown remained unchanged from 2017.

The MPU strived to improve the safety of the community by issuing a total of 96 Provincial Offence and By-Law Notices in 2018. The majority of the Provincial Offence Notices issued also included vehicle, bicycle and pedestrian traffic infractions under the HTA, Safe Streets Act violations, and City By-Law infractions. This breakdown also remained consistent with those issued in 2017.

The two charts below illustrate the breakdown of PONs issued by ACTION and the Mounted Police Unit in 2018.



PONs Issued by MPU by Type January-December 2018



ACTION TEAM

The ACTION Team is a proactive unit of officers who provide strategic and directed high visibility patrols to various neighbourhoods in the city experiencing violent crime or disorder issues. The ACTION team also supports other divisions with; canvasses for investigations, searches for missing persons and evidence and managing demonstrations, protests or rallies. In an effort to foster strong relationships, the ACTION Team continues to attend various community events.

ACTION Team Specific Objectives

HPS Business Plan (2016-2018)

Goal 2.1 Reach out to share information and to build relationships and partnerships by interacting with all communities including Children and Youth, Newcomers, People in Crisis, Seniors and Diverse Groups

Regular Communication and Attendance at BIA, School and Community Events and Meetings

ACTION has continued to foster communication with the Business Improvement Areas by conducting regular patrols of the BIAs and attending several events in the community. Events include; Winterfest, Beer and Wine Festival, Concession Street Sidewalk Sounds Festival, St. Patrick's Day Festivities, Rockton

Fair, Locke Street Festival, Festival of Friends, Dundas Cactus Festival, Winona Peach Festival, Supercrawl, Ribfest, Artcrawl, Buskerfest, Soaring Spirit Aboriginal Day, Canadian Country Music Awards, Remembrance Day Parade, the Santa Clause Parade and sporting events such as the Hamilton Bulldogs.

ProAction Events and Other Community Programs

ACTION continued involvement with area youth through programs including ProAction Cops & Kids, with events such as Umuganda Hamilton which was a friendly soccer game between Rwandan Youth of Hamilton and the HPS, a friendly hockey game between Churchill High School and the HPS, and sporting events at the Hamilton Social Club.

Other community events and youth programs that ACTION Team members have supported and participated in include; Ancaster Community Food Drive, Eva Rothwell Inner City Outreach Ministry bowling event for local at risk youth, Climb for Cancer, Mac Kids Walk & Wheel, Walk a Mile in her Shoes, Movember, Winter Coat Drive, Police in the Park, and Cops and Rodders.

People in Crisis

Working closely with the Social Navigator Program (SNP), ACTION encountered numerous individuals dealing with significant life challenges. Of these, a total of 24 referrals were made to the SNP. ACTION consistently assisted the SNP on a frequent basis with client checks and events such as the Winter Coat Drive.

Overall, these activities have helped our members connect with a diversity of youth and community members. This has fostered positive community relations, and provided support for those challenged individuals so that they may reach their full potential.

HPS Business Plan (2016-2018)

Goal 2.2 Collaborate with communities to help them implement solutions and manage public safety needs

Working with the Public to Share Responsibilities for Community Safety

In 2018, ACTION participated in four Problem Oriented Policing (POP) Projects – Project Leg Day, Project Village, Project Textile, and POP Triple Threat. ACTION was the sole unit who enforced and actively participated in POP Triple Threat. This project was a result of the downtown community expressing concerns regarding the overt levels of Liquor License Act violations, panhandling, and drug use that were

regularly seen in the community. Although those problems were evident throughout the downtown core, three “hot spot” locations were identified – FirstOntario Centre, the Hamilton Federal Building and the Urban Core. ACTION took a zero tolerance approach to this project with the issuing of 807 provincial offence notices, 210 CAD occurrences, 30 arrests, 20 charges, and 82 seizures (seizures consisted of CDSA, LLA, and shopping carts).

HPS Business Plan (2016-2018)

Goal 3.2 Implement and communicate formalized succession and mentoring strategies and tactics for all members that facilitate the transfer of knowledge and reflect the demographics of our communities.

Facilitating Mentoring Opportunities

In 2018, ACTION members continued to job shadow and receive experiential training and knowledge in other specialized units of the Hamilton Police Service which were of interest to them. Members received time in the Sexual Assault Unit, Vice & Drugs, Fugitive Apprehension Unit, MPU, Marine Unit, Surveillance, and the Bail Compliance Unit. This program has continued to afford all participants with the opportunity to obtain valuable “on the job” training, as well as providing exposure to those areas for future career development opportunities.

HPS Business Plan (2016-2018)

Goal 3.4 Increase training to achieve our vision by sharing knowledge and resources in our communities, freeing up time for training and expanding the training budget.

Training and Development

The ACTION Team continued to develop their knowledge base by attending a number of courses, training seminars, and online learning including CPKN.

Training courses completed by members included the initial ACTION annual training week, Public Order Unit, Block Training, Critical Incident Training, MPU training, Dynamic Entry Training, Carbine training, Narcan training, Surveillance Unit training, Bill 175 training, Cannabis Legislation training, Bill C-46 training, OHRC ‘Call it Out’, and Non-Violent Crisis intervention training.

HPS Business Plan (2016-2018)

Goal 4.1 Keep pace with technology

Exploring New Technologies

The ACTION Analyst utilized the ACCURINT program to assist with identifying geographical violent crime “hot spots” for deployment purposes and trend analysis within the deployment quadrants and other areas of the City. This crime mapping tool was rolled out during 2018-2019 Block Training and is now available for all HPS personnel to utilize.

MOUNTED PATROL UNIT

The Mounted Patrol Unit is a highly visible Police Unit that performs operational police functions, crime prevention, crowd management, and provides search and rescue capabilities. The Mounted Unit is comprised of five horses, and nine officers (including four spares and a supervisor). The MPU works closely with the ACTION Team and responds to areas identified by hotspot analysis that require focused proactive patrol.

Mounted Patrol Unit Specific Objectives

HPS Business Plan (2016-2018)

Goal 1.1 Implement effective and innovative approaches for the Hamilton Police Service to respond to Crime, Safety and Quality of Life Issues

Deployments

The MPU continued to focus on community engagement and crime prevention through high visibility patrols across the City of Hamilton. The MPU deployed to areas of concern that have been identified as geographical crime “hot spots” or special attention areas. Additional areas within the City were strategically identified and benefitted from an increased police presence in response to recent crime trends such as car entries or break and enters (as identified by beat Crime Managers from all three Divisions, Divisional Analysts, and the Action Analyst). As well, the MPU responded to several calls for service to render assistance to patrol units or to alleviate the need for patrol to attend, some of which resulted in arrests and/or charges. The MPU also conducted patrols in Special Attention areas within the divisions. These patrols were directed within specific neighbourhoods in response to violent crime

incidents (ie shooting) had occurred. In 2018 the MPU conducted 138 of these patrols. The MPU met with many community members who expressed their gratitude for the Unit and the increased police presence and reassurance in their neighbourhoods.

HPS Business Plan (2016-2018)

Goal 1.2 Implement effective and innovative approaches to improve traffic safety for the pedestrians, cyclists, drivers and passengers in our communities.

Commitment to Traffic Safety

The MPU conducted enforcement in various problem areas of the City, which resulted in the issuing of several provincial offences notices and warnings. Aside from the issuing of provincial offence notices, the MPU's high visibility often worked as a deterrent. The MPU also conducted enforcement lanes in known problem locations to address traffic concerns, specifically focusing on impaired and distracted driving offences. Problem locations were identified by crime managers and the public and addressed by the MPU.

HPS Business Plan (2016-2018)

Goal 2.1 Reach out to share information and to build relationships and partnerships by interacting with all communities including children and youth, newcomers, people in crisis, seniors and diverse groups.

Maintaining Partnerships with Neighbourhood Groups and BIAs

A significant amount of patrol time was dedicated to Business Improvement Areas (BIAs) throughout the City of Hamilton. These BIAs included Dundas, Waterdown, Ancaster, Stoney Creek, Concession Street, Ottawa Street, Barton Village, Waterdown, Westdale, King Street West, Locke Street, International Village, Downtown, and Main Street West. In total, the MPU made 489 BIA visits in 2018 to the 13 BIA areas. In addition the MPU also frequented the areas of Binbrook and Winona.

The MPU spent 48% of their directed patrol time for 2018 within Division 1, 16% within Division 2, and 36% within Division 3. The deployment strategy provided high visibility for businesses during weekdays and entertainment facilities on weekends and at night. In 2018, patrol time increased within Division 2 by 4% and 6% in Division 3 from 2017. Furthermore, the percentage of patrol time for the MPU averaged 66% throughout the year.

The MPU maintained a relationship with Hamilton Health Sciences who often requested the MPU's presence at the local hospitals. As a result of this request, the MPU made frequent visits and attended community events at the hospitals.

New for 2018, the MPU began a Twitter account (@HPSMounted) to interact even further with communities around the world. This Unit has amassed over 700 followers in 2018 and is one of the most active HPS social media accounts.

Developing and Fostering Relationships with Children and Youth in Area Schools

Between January and December of 2018, the MPU continued to develop and foster relationships with children and youth in area schools through scheduled visits and presentations, as well as library visits. During these scheduled visits, the MPU provided education not only on the Unit but on how to prevent and report crime. As well, the MPU discussed safety, quality of life, and traffic issues. The MPU continued to partnership with McMaster University with a study related to working with people in crisis and the impact of working with horses during patrol in policing scenarios. As well, the MPU hosted various youth groups such as Beavers, Brownies, Sparks, and day camps at the barn to provide education.

HPS Business Plan (2016-2018)

Goal 2.3 Engage the community with meaningful and varied volunteer experiences.

Providing the Community with Meaningful and Varied Volunteer Experiences

The MPU was able to provide a number of meaningful and varied volunteer opportunities to various segments of the community in 2018. Volunteers were utilized by the Unit who had an interest in horses with respect to clean up, and tac in the barn area, grooming of the horses, and in providing assistance with ground support at special events. Additional volunteer opportunity included assistance on MPU training days as "actors" in crowd scenarios. These latter volunteer positions were filled by McMaster and Mohawk co-op students, who were extremely helpful every Wednesday, during both morning and afternoon training sessions throughout the year

HPS Business Plan (2016-2018)

Goal 3.2 Implement and communicate formalized succession and mentoring strategies and tactics for all our members that facilitate the transfer of knowledge and reflect the demographics of our communities.

Utilizing the SPARE Program for Backfilling

The MPU continued to implement the SPARE program with respect to backfilling for full-time members when they were away on holiday, days off, court time, or sick. In 2018, there were four spares who were fully trained MPU Spare Officers that participated in backfilling for any missing full-time MPU Officers. These designated MPU SPARE officers participated in all regular training exercises, numerous special events, and ceremonies.

In other aspects, the entire Unit received consistent training through videos, articles, and riding lessons. This has provided the MPU members with a strong foundation of horse training and riding skills to also assist them for possible future promotion.

HPS Business Plan (2016-2018)

Goal 3.4 Increase training to achieve our vision by sharing knowledge and resources in our communities, freeing up time for training and expanding the training budget.

Continuing to Implement an Officer Fitness Program and Utilizing Equine Professionals to improve both rider and horse

The MPU continued to implement a rider fitness program which took place on a weekly basis during the MPU troop training day. An equine chiropractor was consulted and the service of an OEF (Ontario Equestrian Federation) trainer was also utilized to assist with regular basic training and problem solving with the horses.

All mounts and riders showed improvement over the year. The new training program initiated in 2016, has continued and is instrumental in the improvement of the Unit.

Continuation of Training

In 2018, the new members of MPU all successfully completed 4 months of training with the Toronto Police Mounted Unit. New members also completed a three day training session on Large Animal Rescue by Equine Guelph at the Meaford Fire Department Training Centre. The training provided knowledge and practical skills using real life scenarios in the event that our own, or other large animals within the community, develop or suffer an injury.

BAIL COMPLIANCE UNIT

The Bail Compliance Unit (BCU) is a visible uniform response, supportive to the ACTION Strategy. The mandate of the BCU is to promote public safety and reduce the fear of crime by implementing a Bail Compliance Program. This program is a Service-wide crime prevention initiative intended to identify and manage violent offenders through education and bail compliance investigations. The BCU visits the offenders and sureties following release and provides education concerning the Bail Compliance Program. This includes the consequences of non-compliance by the offender as it applies to both the offenders and the surety.

The strategy holds offenders and sureties accountable. The BCU actively monitors the offender to ensure that they are adhering to the conditions imposed upon them by the courts. The BCU actively searches for and arrests any offenders found breaching court imposed conditions. The HPS remains committed to monitoring violent offenders and strictly enforcing conditions to help prevent future offences. Monitoring and enforcement is done through bail compliance checks, which results in some offenders being arrested and charged. For 2018, the BCU was comprised of two full time Constables and a cadet to assist with administrative duties.

Hamilton Drug Treatment Court

The Hamilton Drug Treatment Court, in cooperation with the HPS, takes a comprehensive approach to reduce the number of crimes committed by a drug dependent offender. The program incorporates judicial supervision, comprehensive substance abuse treatment, random and frequent drug tests, incentives and sanctions, clinical case management, social services support, and bail compliance checks. The approach is aimed at reducing the harm people cause to themselves and to others through their drug use, as well as reducing the risk that these individuals will continue to use drugs and thereby come into conflict with the law. The HDTC began in 2014 with the first offender released into the program on January 29.

Drug Treatment Courts focus on facilitating treatment for drug-motivated offenders who meet specified criteria. They provide an alternative to incarceration by offering an opportunity to complete a drug treatment program. In 2018, the number of offenders that participated in the Hamilton Drug Treatment Court ranged from 7 to 15. Throughout the year some offenders were expelled from the program, new ones joined, and others continued on to success and sobriety.

Bail Compliance Unit Specific Objectives

HPS Business Plan (2016-2018)

Goal 1.1 Implement effective and innovative approaches for the Hamilton Police Service to respond to crime, safety and quality of life issues.

Addressing Violent Crime in the Community

The specific mandate of the BCU is to monitor high risk offenders who have been released on bail for violent crimes. In 2018, the BCU conducted 457 compliance checks, 39 arrests involving bail compliance offenders, and 77 arrests were made regarding non-bail compliance offenders. As well, 36 arrests were conducted by other members of the organization involving Bail Compliance Offenders for a total of 152 arrests in 2018. Of the 152 arrests made by BCU and patrol, 28% of these arrests had a firearms component.

An additional goal was set by BCU in 2018 of continuing the Bail Compliance Check Program for those participating in the Hamilton Drug Treatment Court (HDTC) Program. In 2018, the BCU conducted a total of 415 compliance checks. As a result of these compliance checks and maintaining a zero tolerance approach, the BCU conducted 5 arrests involving members of the HDTC and 2 arrests were made by other members of the organization, totalling 7 arrests involving the HDTC.

New for 2018, the BCU began participating in pre-meetings with Justice Agro, the Federal and Provincial Crowns, Mission Services, the Canadian Mental Health Association, and Duty Counsel in regards to the HDTC participants. As opposed to arresting and incarcerating, the offender is held accountable for their actions but is provided the opportunity to rehabilitate their behaviour. The participants are given the opportunity to receive addiction treatment through programing as opposed to being untreated in custody, thus providing quality of life. The BCU thoroughly vets each applicant to ensure the program would be suitable and beneficial to them. As well, the BCU assists in the selection of housing for the HDTC clients to ensure the residence is suitable for the individual.

Of further significance in 2018 was the number of PONs issued, and the number of criminal intelligence (CI) reports submitted by BCU members. The total number of PONs issued between January and December by BCU members was 39 while the number of CI reports submitted by BCU members was 8. Also, the BCU issued 95 warrants, opened 62 new files, and closed 132 files.

HPS Business Plan (2016-2018)

Goal 1.3 Provide knowledge to the public on how to prevent and report crime as well as safety, quality of life and traffic issues in our communities.

Providing Education and Support to Sureties along with Follow-Up Checks

In 2018, BCU continued to provide education and support to sureties with respect to the court process and their responsibilities while released on bail for violent crimes. Associated with this education and support were follow-up checks to ensure that members were abiding by their conditions. In total, BCU conducted 283 surety checks which resulted in 15 surety revocations.

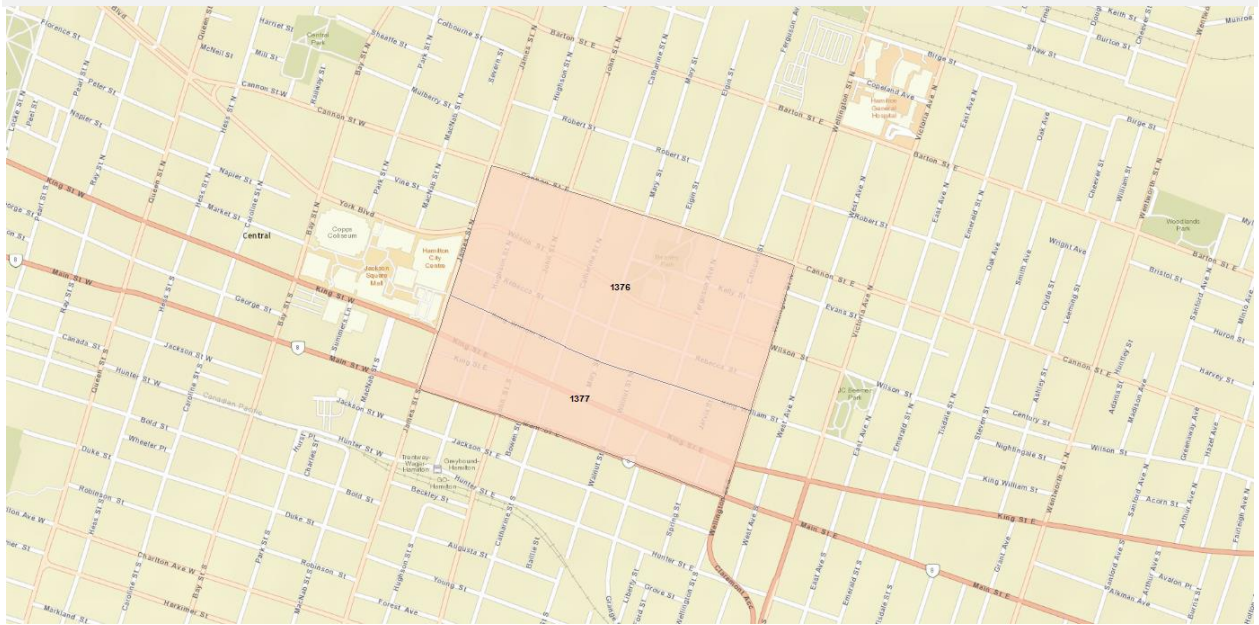
Conclusion

The ACTION Team and the Mounted Patrol Unit have continued to be a valuable resource to the Hamilton Police Service for large community event planning, managing related street level disorder and major incident response. The ACTION Strategy will continue to focus on reducing violent crime and disorder in our neighbourhoods in order to ensure that the City of Hamilton is safe and to improve the quality of life for all residents.

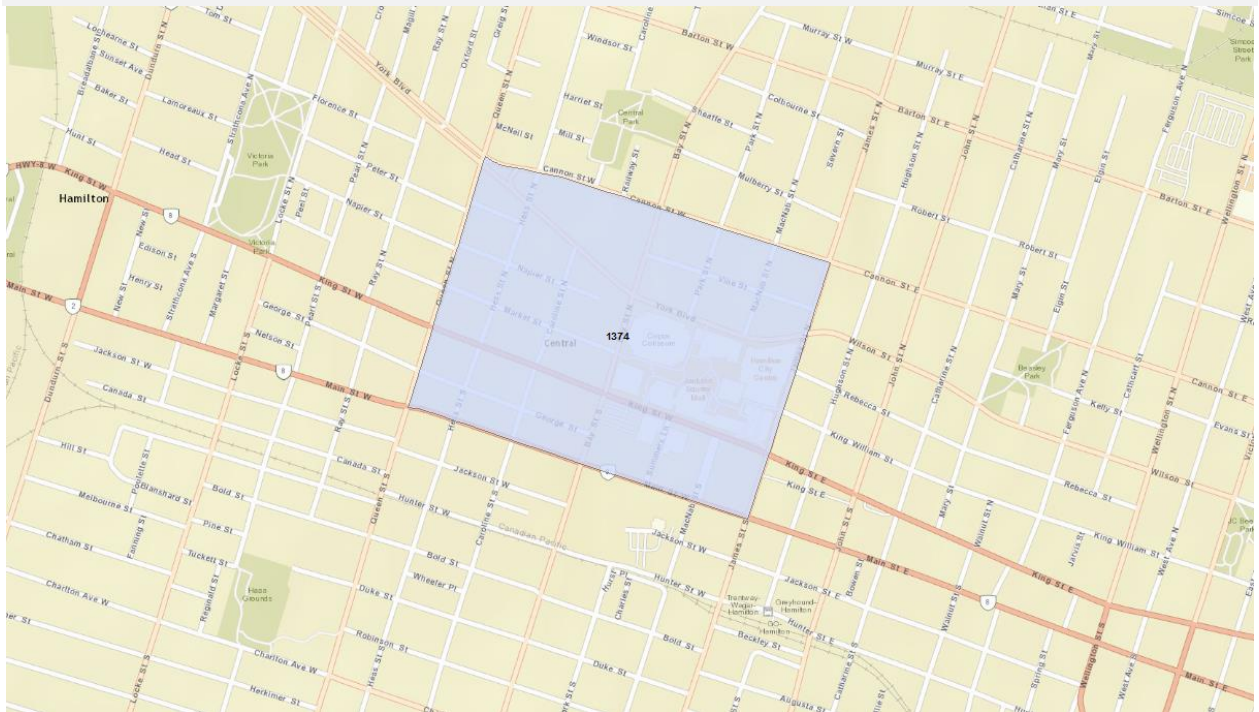
The Bail Compliance Unit has continued to develop and maintain a zero-tolerance approach to violent offenders who have failed to comply with their release conditions. Also, they have provided individuals suffering from drug addiction with the opportunity to receive treatment for their addiction as opposed to being untreated and incarcerated.

Appendix A – Geographical Locations

Downtown (Beats 1376 & 1377)



Hess Village (Beat 1374)



McQuesten (Beat 2314)



Concession (Beats 3239 & 3342)

