## List of 2016-2020 EDAP Actions by Status

## **Completed Actions**

Collaborate with stakeholders on a comprehensive review of the potential opportunities associated with Stelco lands.

Complete a comprehensive asset mapping exercise of all Information Communication Technology (ICT) sector companies and infrastructure.

Complete a re-zoning of the Port lands to accommodate appropriate uses and multi-modal activity.

Complete an Internet of Things Cluster Feasibility Study.

Complete lean review of the approvals process.

Create an international business "Soft-Landing" space in Hamilton.

Create and implement a Creative Cultural Industries Sector Strategy.

Create and implement a FIRE Sector Strategy.

Create and implement a Life Science Sector Strategy.

Create and implement an Incentive Program for Business Parks and Industrial Areas to increase the investment attractiveness for targeted investments.

Design a targeted multi-year marketing campaign related to Hamilton's commercial office opportunities.

Design and deliver an Annual Work Intentions Survey to current post-secondary students and workers commuting in and around Hamilton.

Develop a regional manufacturing asset map, identifying key service providers and supply chain linkages.

Develop an industry-based tourism advisory group.

Develop and implement a Comprehensive Customer Service Program.

Develop and implement an ICT and Digital Media Sector Strategy.

Establish a Sports Analytics Cluster to pursue a nationally recognized area of expertise.

Establish the Bi-National Research, Innovation and Education Corridor.

Establish the International Business Machines Company/Hamilton Health Sciences Collaboration Space (now known as Innovation Exchange).

Obtain official designation for lands around the John C. Munro Hamilton International Airport as a Foreign Trade Zone Point.

Pursue extension in scope and funding for programs delivered by the Hamilton Business Centre.

Pursue potential funding and partnership opportunities related to the Premier's Highly Skilled Workforce Expert Panel report.

Realign staffing assignments to increase coverage of key sectors.

Redevelopment of the Tourism website.

Refresh the Invest in Hamilton website to be a better promotional tool for Hamilton to enable the attraction of new companies.

Review and update commercial zoning to provide greater flexibility for business attraction and growth.

Complete a comprehensive review of the City's Business Licensing By-law.

Review zoning and other barriers to the establishment of Creative Cultural Industries.

Undertake review on the future viability of the Hamilton Technology Centre.

Update and implement the Economic Development Marketing Strategy.

Update Commercial Market Assessments for specific Business Improvement Areas.

Implement process for the prioritization of non-residential applications and permits.

## **Ongoing Multi-Year Actions Performed in 2020**

Implement the State of Manufacturing in Hamilton (Advanced Manufacturing) Strategy.

Implement the Food and Farming Action Plan 2021 to support the agricultural sector.

Implement the Music Strategy and launch the City of Music marketing efforts.

Implement the Cultural Plan.

Create a City of Animation Strategy targeting the improvement of public space animation.

Promote the Airport Employment Growth District as a North American Gateway hub for logistics, distribution and goods movement.

Implement the City of Hamilton's 2015 Foreign Direct Investment Strategy.

Implement the Invest in Hamilton-Niagara Partnership Work Plan.

Acquire lands in industrial parks for business attraction.

Strategically sell surplus City properties.

Implement the West Harbour Redevelopment plans.

Implement the Bayfront Strategy.

Conduct analysis on the viability of operating the Small Business Enterprise Centre across multiple sites in the City.

Leverage Regional Innovation Centre and the ONE Network to enhance the reach, scope and impact on the Hamilton community.

Complete the BLAST network to link workers to employment areas across all parts of the City.

Provide regular, reliable and frequent transit access to all business parks.

Implement the 2015-2020 Tourism Strategy.

Enhance and animate the Visitor Centre to include opportunities to support Creative Industries and Culture and Diversity.

Implement the recommendations provided by the Mayor's Blue-Ribbon Task Force for Workforce Development.

Implement process for the prioritization of non-residential applications and permits.

## **Deferred and/or Delayed Actions**

Establish a food terminal or hub for food producers to distribute their products.

Update the Goods Movement Sector Strategy.

Create and implement a Digital Strategy for the City of Hamilton that identifies strategies to improve the ICT infrastructure (broadband internet) in the City.

Complete a feasibility study on a food business incubator to provide space, training, resources and distribution assets for entrepreneurs to access wholesale or retail markets.

Create an updated Global Hamilton Strategy (formerly known as the Immigration Attraction Strategy).

Create and implement a comprehensive Business Succession Program.

Implement the Council-approved LRT project.

Create strategy to maximize future economic uplift and actions resulting from the LRT project.

Establish incubative makers' space for specialty manufacturing in the creative/cultural industries.