Appendix "A" to Report FCS 17008(a) Page 1 of 13



# Presentation to City of Hamilton Audit, Finance & Administration Committee Thursday, October 22, 2020 9:30 a.m.

# Mountain Plaza Mall – Hamilton Development Charge Credits – SmartCentres REIT Kevin Rachman, Senior Director Development

Appendix "A" to Report FCS 17008(a) Page 2 of 13





Aerial of Enclosed Shopping Centre Prior to Redevelopment (2009)



SmartCentres REIT is committed to the continued redevelopment and modernization of **Mountain Plaza Mall**.

SmartCentres REIT is requesting a 5-year extension to the remaining Development Charge Credits, accrued as a result of the demolition of portions of the original enclosed mall.

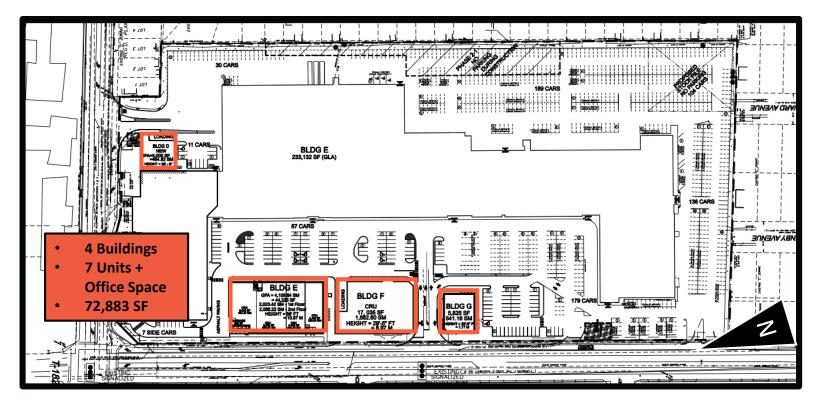


Mountain Plaza Mall 2020



#### **2009 – Retail Building Construction**

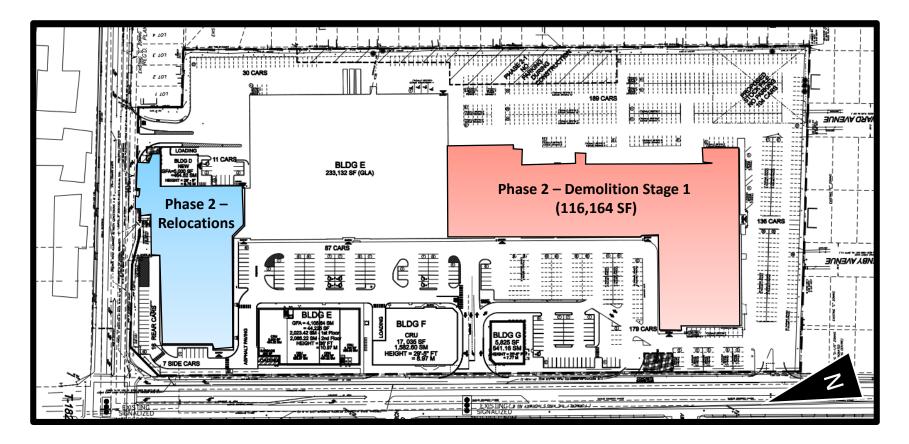
- 4 buildings, containing a total of 7 retail units and some 2<sup>nd</sup> Floor office space (totaling 72,883 SF /6,771 m<sup>2</sup> GLA) were constructed
- Construction along the Upper James frontage allowed for the entire enclosed shopping centre to remain open throughout the build
- Development Charge Credits from the upcoming demolition were used for these buildings





## **2010 – Relocations and Stage 1 Demolition**

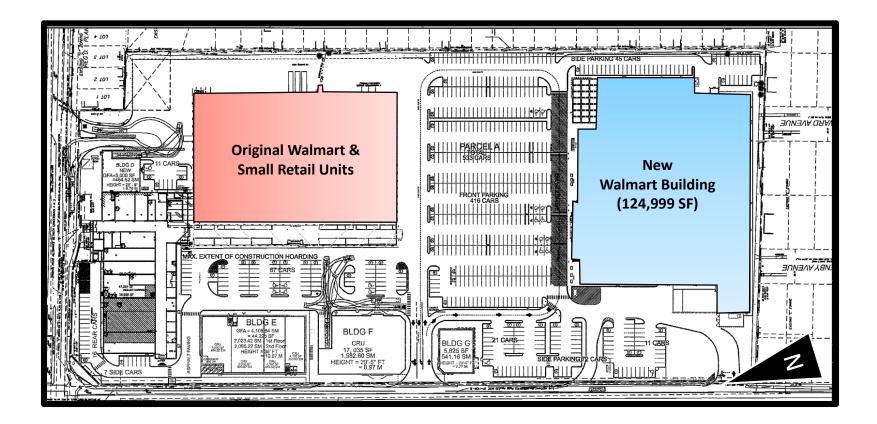
- Various retail tenants relocated to the northern area of the original enclosed mall (in blue)
- Stage 1 of demolition included the south portion of the shopping centre (in red)





#### **2010 – New Walmart Building Construction**

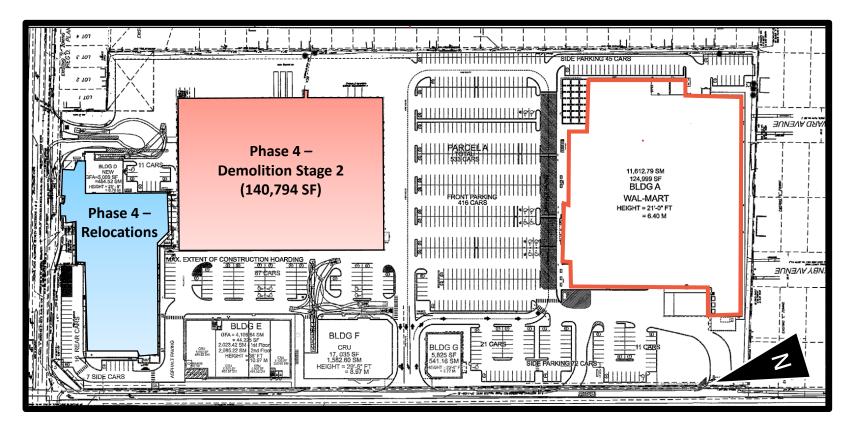
- New stand-alone Walmart building constructed along the southernmost property line
- Original Walmart remained operational within the enclosed mall throughout construction





## 2011 - Demolition of Original Walmart & Adjacent Small Retail Units

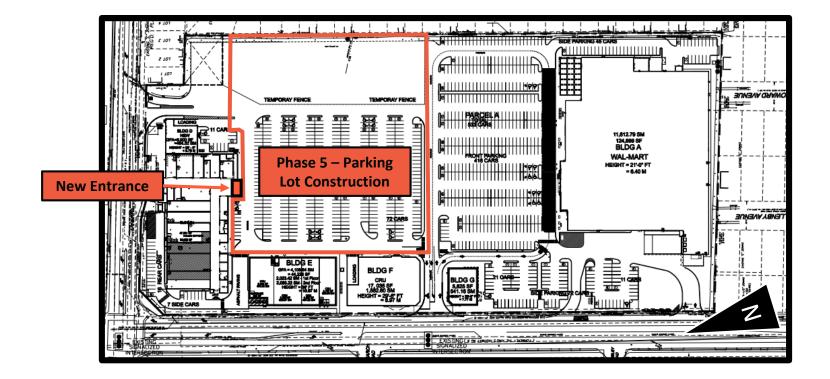
- Walmart was moved to its new building
- Various businesses within the adjacent small retail units were relocated
- Stage 2 of demolition included the original Walmart and a serious of small retail units





### **2011/2012 – Parking Lot and New Entrance Construction**

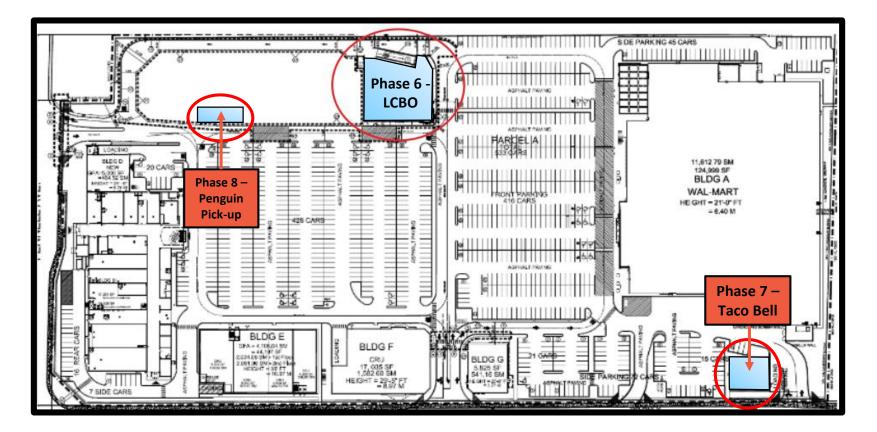
- Parking lot constructed in multiple phases to facilitate customer access to all stores and ensure all tenants remained open throughout
- New entrance to enclosed mall was constructed with direct access to the new parking lot





### **2013-2017 – Construction of Additional Buildings**

- 2013 LCBO (Building C6) 11,994 SF/1,114m<sup>2</sup>
- 2017 Taco Bell with drive-thru (Building K) 2,190 SF/202m<sup>2</sup>
- 2017 Penguin Pick-up (Building C7) 293 SF/27m<sup>2</sup>



# **Building & Demolition Permit Totals**



<b>BUILDING &amp; DEMOLITION PERMIT LIST</b>						
PERMIT TYPE	BUILDING	PERMIT DATE	PERMIT #	PHASE	SQ.M.	SQ.FT.
Building	Building E (Multi-unit)	Apr. 14, 2009	08-276885	1	(4,168.00)	(44,863.99)
Building	Building F (Shopper's)	Mar. 31, 2009	08-276387	1	(1,581.02)	(17,017.96)
Building	Building G (CIBC)	Mar. 10, 2009	09-181866	1	(541.25)	(5,825.97)
Building	Building D (Beer Store)	Apr. 14, 2009	09-182310	1	(465.74)	(5,013.18)
Demolition	Enclosed - South	Apr. 8, 2009	09-181866	2	10,792.00	116,164.12
Building	Building A (Walmart)	Nov. 24, 2009	09-191857	3	(11,612.41)	(124,994.94)
Demolition	Enclosed - Walmart	Jan. 12, 2010	09-201602	4	13,080.16	140,793.67
Building	Building C6 (LCBO)	Apr. 10, 2012	12-104533	6	(1,114.20)	(11,993.15)
DEVELOPMENT CHARGE CREDITS EXTENDED IN 2017					4,389.54	47,248.61
Building	Building K (Taco Bell)	Mar. 31, 2017	17-100989	7	202.00	2,174.31
Building	Building C7 (Penguin Pick-Up)	Apr. 11, 2017	16-123541	7	27.21	292.91
DEVELOPMENT CHARGE CREDITS REQUESTED FOR EXTENSION IN 2020					4,160.33	44,781.21



### **2017-Present – Completing Mountain Plaza Redevelopment**

- SmartCentres has actively engaged with potential tenants, since before the time of its previous extension request in 2017
- The intervening time has seen a significant shift in the retail landscape with the rise of e-commerce (online retail), ultimately impacting potential new tenancies
- COVID-related closures have further impacted the willingness/ability of retailers to open new locations, as they diligently focus on their *bricks & mortar* stores
- This redefined retail economy has necessitated a 'rethink' to SmartCentres' approach to further stages of the redevelopment of Mountain Plaza Mall
- SmartCentres continues to work diligently to identify the highest and best use for the unbuilt and vacant parcels, as well as the remaining section of the enclosed mall
- The modernization of this prominent community destination remains our objective, however additional time in required to develop a plan that will prove to be viable for our company and welcomed by Hamilton Council and Staff

Appendix "A" to Report FCS 17008(a) Page 12 of 13



SmartCentres REIT is requesting a <u>5-year</u> extension of the remaining Development Charge Credits accrued through the demolition and redevelopment of Mountain Plaza Mall.



#### **Projected Timeline for Further Redevelopment**

- 2021 Engage with Staff in a Pre-Application Conference (PAC)
- 2021-2022 Phase 1 Applications & Consultation with Staff
- 2023 Phase 1 Council Approval
- 2023-2025 Phase 1 Building Permit & Construction
- 2025-2026 Phase 2 Applications & Consultation with Staff\*
- <sup>\*</sup> It is expected that any remaining Development Charge Credits would be enveloped in this application

Appendix "A" to Report FCS 17008(a) Page 13 of 13

