

**Ministry of Long-Term Care**

Assistant Deputy Minister  
Long-Term Care Capital Development

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**Ministère des Soins de longue durée**

Sous-ministre adjointe  
Optimisation des immobilisations dans le secteur  
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eApprovals: 66-2020-167

November 20, 2020

Mr. Paul Johnson  
General Manager  
Macassa Lodge - Regional Municipality of Hamilton - Wentworth  
28 James St. North  
Hamilton ON L8V 3M7

Dear Mr. Johnson:

**Re: Long-Term Care Development Project (PROJ 925)**

I am writing to provide details regarding the applicable conditions and next steps, further to the letter from the Honourable Dr. Merrilee Fullerton, Minister of Long-Term Care (the "Minister"), regarding the Ministry of Long-Term Care (the ministry)'s allocation of 20 long-term care (LTC) beds to the City of Hamilton ("the Operator") as part of the City of Hamilton – Macassa Lodge - Hamilton project (the "Project").

The application for the Project includes the following at a long-term care home known as Macassa Lodge (the "Home"):

- 20 long-term care beds that would be eligible for LTC Capital Development Funding; and
- 44 existing long-term care beds from Macassa Lodge that would be ineligible for LTC Capital Development Funding.

This letter will provide you with additional information regarding the ministry's requirements and next steps related to the review of your application for the Project.

The allocation of 20 long-term care beds is subject to approval of the above application, the execution of a Development Agreement with the ministry, and all applicable requirements being fulfilled, including the following condition(s):

The performance of the LTC home(s) with beds that are proposed to be part of the project must achieve and remain in good standing prior to executing a Development Agreement with the ministry.

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The Operator must provide the ministry with further information that is necessary to (1) continue the review of their application and (2) potentially advance their project into the necessary capital and licensing review.

As a next step, the ministry will continue its review of the application for the Project. During the review process, the ministry will review both the capital and licensing components of your application. If all of the applicable conditions under the *Long-Term Care Homes Act, 2007* and other requirements are met, this review may result in the Minister's approval of your application and an issuance of a new approval to operate the Home as proposed in the application (or as may be otherwise stipulated by the ministry), subject to applicable requirements.

The ministry's licensing review has multiple components, including, but not limited to, an assessment of past regulatory compliance and public consultation (if applicable). The Long-Term Care Capital Development Division will contact you via separate correspondence regarding the ministry's requirements and expectations for the licensing review.

If your application is approved, the Operator must execute a Development Agreement with the ministry within ninety (90) days of the date of the approval. The Operator will be required to follow the construction schedule and all other requirements and conditions set out in the Development Agreement and the *Long-Term Care Home Capital Development Funding Policy, 2020*, in carrying out the project.

Please note that this letter and the Minister's letter do not constitute an approval of your application, or a commitment to provide funding of any kind for the Project. Furthermore, this letter, the Minister's letter, and any correspondence from the ministry that does not explicitly indicate otherwise, do not constitute the issuance of a licence or approval for operating LTC beds, an undertaking to issue such a licence or approval, or the approval of any transfer of a licence (including a licence transfer to change the location of any long-term care beds) under the *Long-Term Care Homes Act, 2007*. This allocation is automatically withdrawn if the ministry decides not to approve any part of your application.

Please sign below indicating (as authorized representative on behalf of the applicant/proposed Operator) that you have read and understand the terms of this allocation, and return a scanned copy to your designated project manager, Julie Girard at [Julie.A.Girard@ontario.ca](mailto:Julie.A.Girard@ontario.ca) within ten (10) business days of the date of this letter.

If a duly authorized sign-back is not received by the ministry within that time, this allocation may be withdrawn.

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Staff in the Long-Term Care Capital Development Division will be in contact with you in the coming weeks to discuss next steps in greater detail. If you should have any questions, please contact your designated project manager, Julie Girard at 416-212-3956 or Julie.A.Girard@ontario.ca.

Sincerely,

A handwritten signature in black ink, appearing to read 'B. Pollard', written in a cursive style.

Brian Pollard  
Assistant Deputy Minister

- c. Bill Hatanaka, Board Chair, Ontario Health  
Matthew Anderson, Chief Executive Officer, Ontario Health  
Mark Walton, Chief Executive Officer, Hamilton Niagara Haldimand Brant LHIN  
Michelle-Ann Hylton, Director, Capital Planning Branch

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Mr. Johnson

Acknowledged and agreed to this \_\_\_\_ day of \_\_\_\_\_, 2020

On behalf of: Macassa Lodge – City of Hamilton  
Regional Municipality of Hamilton - Wentworth

<b>Signed in the presence of</b>	[insert name of Applicant]
	Signature of Authorized Signing Officer (I/we have authority to bind the Applicant)  <b>Print Name</b>
<b>Witness</b>	<b>Title</b>
<b>Date</b>	<b>Date</b>

<b>Signed in the presence of</b>	[insert name of Substitute Applicant]
	Signature of Authorized Signing Officer (I/we have authority to bind the Substitute Applicant)  <b>Print Name</b>
<b>Witness</b>	<b>Title</b>
<b>Date</b>	<b>Date</b>