

## CITY OF HAMILTON 2022 - 2024 Multi-Year Outlook

Multi-Year Outlook									
2022				2023			2024		
\$	2022 vs 2021			\$	2023 vs 2022		\$	2024 vs 2023	
	\$	%			\$	%		\$	%
<b>Planning &amp; Economic Development</b>									
General Manager	1,088,500	33,770	3.2%	1,134,820	46,320	4.3%	1,170,260	35,440	3.1%
Transportation, Planning and Parking	2,303,540	326,670	16.5%	2,307,480	3,940	0.2%	2,290,780	(16,700)	(0.7%)
Building	1,146,890	34,820	3.1%	1,171,380	24,490	2.1%	1,194,230	22,850	2.0%
Economic Development	5,713,700	140,050	2.5%	5,850,190	136,490	2.4%	5,961,850	111,660	1.9%
Growth Management	522,080	36,290	7.5%	646,630	124,550	23.9%	703,810	57,180	8.8%
Licensing & By-Law Services	6,999,420	218,060	3.2%	7,163,090	163,670	2.3%	7,303,460	140,370	2.0%
LRT Office	0	0	0.0%	0	0	0.0%	0	0	0.0%
Planning	4,029,900	176,640	4.6%	4,150,110	120,210	3.0%	4,279,620	129,510	3.1%
Tourism & Culture	9,679,880	190,350	2.0%	9,844,410	164,530	1.7%	9,998,450	154,040	1.6%
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>31,483,910</b>	<b>1,156,650</b>	<b>3.8%</b>	<b>32,268,110</b>	<b>784,200</b>	<b>2.5%</b>	<b>32,902,460</b>	<b>634,350</b>	<b>2.0%</b>
<b>Healthy and Safe Communities</b>									
HSC Administration	3,095,980	107,660	3.6%	3,176,920	80,940	2.6%	3,257,030	80,110	2.5%
Children's Services and Neighbourhood Dev.	13,530,370	1,275,460	10.4%	13,702,970	172,600	1.3%	13,922,090	219,120	1.6%
Ontario Works	12,916,420	606,700	4.9%	13,399,930	483,510	3.7%	13,861,500	461,570	3.4%
Housing Services	48,235,730	1,421,630	3.0%	49,390,530	1,154,800	2.4%	50,487,180	1,096,650	2.2%
Long Term Care	12,351,050	826,190	7.2%	13,104,200	753,150	6.1%	13,960,200	856,000	6.5%
Recreation	36,514,640	1,195,000	3.4%	37,097,950	583,310	1.6%	37,650,320	552,370	1.5%
Hamilton Fire Department	97,390,170	2,744,720	2.9%	100,207,140	2,816,970	2.9%	103,025,500	2,818,360	2.8%
Hamilton Paramedic Service	28,192,700	613,010	2.2%	28,719,820	527,120	1.9%	29,303,190	583,370	2.0%
Public Health Services	16,667,150	3,159,430	23.4%	17,550,350	883,200	5.3%	18,375,470	825,120	4.7%
<b>TOTAL HEALTHY AND SAFE COMMUNITIES</b>	<b>268,894,210</b>	<b>11,949,800</b>	<b>4.7%</b>	<b>276,349,810</b>	<b>7,455,600</b>	<b>2.8%</b>	<b>283,842,480</b>	<b>7,492,670</b>	<b>2.7%</b>
<b>Public Works - Tax</b>									
PW-General Administration	750,660	25,780	3.6%	777,140	26,480	3.5%	804,320	27,180	3.5%
Energy Fleet and Facilities	13,388,870	181,440	1.4%	13,636,770	247,900	1.9%	14,638,840	1,002,070	7.3%
Engineering Services	0	0	0.0%	0	0	0.0%	0	0	0.0%
Environmental Services	92,253,680	3,897,780	4.4%	94,498,620	2,244,940	2.4%	96,550,630	2,052,010	2.2%
Transit	89,140,460	8,385,760	10.4%	96,644,940	7,504,480	8.4%	104,138,260	7,493,320	7.8%
Transportation Operations & Maintenance	84,394,910	1,317,630	1.6%	85,634,730	1,239,820	1.5%	86,801,340	1,166,610	1.4%
<b>TOTAL PUBLIC WORKS</b>	<b>279,928,580</b>	<b>13,808,390</b>	<b>5.2%</b>	<b>291,192,200</b>	<b>11,263,620</b>	<b>4.0%</b>	<b>302,933,390</b>	<b>11,741,190</b>	<b>4.0%</b>

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		\$	%		\$	%		\$	%
<b>Legislative</b>									
Legislative General	(388,390)	(2,210)	0.6%	(390,850)	(2,460)	0.6%	(393,320)	(2,470)	0.6%
Mayors Office	1,210,320	20,870	1.8%	1,231,850	21,530	1.8%	1,253,890	22,040	1.8%
Volunteer Committee	124,650	0	0.0%	124,650	0	0.0%	124,650	0	0.0%
Ward Budgets	4,303,280	66,680	1.6%	4,376,480	73,200	1.7%	4,448,780	72,300	1.7%
<b>TOTAL LEGISLATIVE</b>	<b>5,249,860</b>	<b>85,340</b>	<b>1.7%</b>	<b>5,342,130</b>	<b>92,270</b>	<b>1.8%</b>	<b>5,434,000</b>	<b>91,870</b>	<b>1.7%</b>
<b>City Manager</b>									
Office of the City Auditor	1,199,450	24,320	2.1%	1,223,250	23,800	2.0%	1,247,010	23,760	1.9%
CMO - Admin	424,410	11,190	2.7%	436,540	12,130	2.9%	448,840	12,300	2.8%
Comms And Govt Relations	2,706,020	58,530	2.2%	2,766,280	60,260	2.2%	2,825,900	59,620	2.2%
Digital Innovations and S/Partnerships	628,040	9,880	1.6%	644,150	16,110	2.6%	659,120	14,970	2.3%
Human Resources	8,192,220	179,300	2.2%	8,376,370	184,150	2.2%	8,569,320	192,950	2.3%
<b>TOTAL CITY MANAGER</b>	<b>13,150,140</b>	<b>283,220</b>	<b>2.2%</b>	<b>13,446,590</b>	<b>296,450</b>	<b>2.3%</b>	<b>13,750,190</b>	<b>303,600</b>	<b>2.3%</b>
<b>Corporate Services</b>									
City Clerk's Office	2,916,800	53,900	1.9%	2,971,500	54,700	1.9%	3,027,090	55,590	1.9%
Customer Service, POA and Financial Integration	5,781,400	116,330	2.1%	5,900,140	118,740	2.1%	6,006,390	106,250	1.8%
Financial Serv, Taxation and Corp Controller	4,192,170	109,160	2.7%	4,303,840	111,670	2.7%	4,418,120	114,280	2.7%
Legal Services and Risk Management	3,694,420	116,720	3.3%	3,813,910	119,490	3.2%	3,936,250	122,340	3.2%
Corporate Services - Administration	334,580	6,860	2.1%	341,610	7,030	2.1%	348,790	7,180	2.1%
Financial Planning, Administration and Policy	5,370,010	154,060	3.0%	5,516,310	146,300	2.7%	5,667,070	150,760	2.7%
Information Technology	14,227,360	139,310	1.0%	14,370,350	142,990	1.0%	14,517,330	146,980	1.0%
<b>TOTAL CORPORATE SERVICES</b>	<b>36,516,740</b>	<b>696,340</b>	<b>1.9%</b>	<b>37,217,660</b>	<b>700,920</b>	<b>1.9%</b>	<b>37,921,040</b>	<b>703,380</b>	<b>1.9%</b>
<b>Corporate Financials - Expenditures</b>									
Non Program Expenditures	19,164,890	(881,950)	(4.4%)	18,238,650	(926,240)	(4.8%)	17,265,850	(972,800)	(5.3%)
<b>TOTAL CORPORATE FINANCIALS</b>	<b>19,164,890</b>	<b>(881,950)</b>	<b>(4.4%)</b>	<b>18,238,650</b>	<b>(926,240)</b>	<b>(4.8%)</b>	<b>17,265,850</b>	<b>(972,800)</b>	<b>(5.3%)</b>
<b>Hamilton Entertainment Facilities</b>									
Contract Management	1,448,270	650	0.0%	0	(1,448,270)	(100.0%)	0	0	0.0%
Mgr. Carmen Group	595,290	13,330	2.3%	0	(595,290)	(100.0%)	0	0	0.0%
Mgr. Global Spectrum	2,052,420	44,820	2.2%	0	(2,052,420)	(100.0%)	0	0	0.0%
<b>TOTAL HAMILTON ENTERTAINMENT FACILITIES</b>	<b>4,095,980</b>	<b>58,800</b>	<b>1.5%</b>	<b>0</b>	<b>(4,095,980)</b>	<b>(100.0%)</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>TOTAL CITY EXPENDITURES</b>	<b>658,484,310</b>	<b>27,156,590</b>	<b>4.1%</b>	<b>674,055,150</b>	<b>15,570,840</b>	<b>2.3%</b>	<b>694,049,410</b>	<b>19,994,260</b>	<b>2.9%</b>

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	\$	%			\$	%		\$	%
<b>City Depts Capital Financing</b>									
Debt-Healthy & Safe Communities	1,961,620	0	0.0%	1,961,620	0	0.0%	1,961,620	0	0.0%
Debt-Infrastructure Renewal Levy	13,428,870	0	0.0%	13,428,870	0	0.0%	13,428,870	0	0.0%
Debt-Corporate Financials	108,122,000	5,697,000	5.6%	113,293,000	5,171,000	4.8%	119,622,000	6,329,000	5.6%
Debt-Planning & Economic Development	26,290	0	0.0%	26,290	0	0.0%	26,290	0	0.0%
Debt-Public Works	26,200,080	0	0.0%	26,200,080	0	0.0%	26,200,080	0	0.0%
<b>TOTAL CAPITAL FINANCING</b>	<b>149,738,860</b>	<b>5,697,000</b>	<b>4.0%</b>	<b>154,909,860</b>	<b>5,171,000</b>	<b>3.5%</b>	<b>161,238,860</b>	<b>6,329,000</b>	<b>4.1%</b>
<b>BOARDS &amp; AGENCIES</b>									
<b>POLICE SERVICES</b>									
Operating	177,693,450	3,434,700	2.0%	181,259,810	3,566,360	2.0%	184,947,640	3,687,830	2.0%
Capital Financing	1,057,034	0	0.0%	1,057,034	0	0.0%	1,057,034	0	0.0%
<b>TOTAL POLICE SERVICES</b>	<b>178,750,484</b>	<b>3,434,700</b>	<b>2.0%</b>	<b>182,316,844</b>	<b>3,566,360</b>	<b>2.0%</b>	<b>186,004,674</b>	<b>3,687,830</b>	<b>2.0%</b>
<b>OTHER BOARDS &amp; AGENCIES</b>									
Library	33,104,290	1,073,910	3.4%	33,716,860	612,370	1.8%	34,393,930	676,880	2.0%
Conservation Authorities	8,618,820	167,100	2.0%	8,786,320	167,500	1.9%	8,961,320	175,000	2.0%
Other Agencies	8,035,670	156,550	2.0%	8,190,540	154,870	1.9%	8,348,320	157,780	1.9%
<b>TOTAL OTHER BOARDS &amp; AGENCIES</b>	<b>49,758,780</b>	<b>1,397,560</b>	<b>2.9%</b>	<b>50,693,720</b>	<b>934,740</b>	<b>1.8%</b>	<b>51,703,570</b>	<b>1,009,660</b>	<b>2.0%</b>
<b>Capital Financing - Other Boards &amp; Agencies</b>									
Debt-Library	166,280	0	0.0%	166,280	0	0.0%	166,280	0	0.0%
<b>City Enrichment Fund</b>	<b>6,088,340</b>	<b>0</b>	<b>0.0%</b>	<b>6,088,340</b>	<b>0</b>	<b>0.0%</b>	<b>6,088,340</b>	<b>0</b>	<b>0.0%</b>
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>234,763,884</b>	<b>4,832,260</b>	<b>2.1%</b>	<b>239,265,184</b>	<b>4,501,100</b>	<b>1.9%</b>	<b>243,962,864</b>	<b>4,697,490</b>	<b>2.0%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,042,987,054</b>	<b>37,685,850</b>	<b>3.7%</b>	<b>1,068,230,194</b>	<b>25,242,940</b>	<b>2.4%</b>	<b>1,099,251,134</b>	<b>31,020,750</b>	<b>2.9%</b>

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	\$		%		\$	%		\$	%
<b>NON PROGRAM REVENUES</b>									
<b>POA Revenues</b>	(1,258,720)	63,550	(4.8%)	(1,190,820)	67,900	(5.4%)	(1,127,540)	63,280	(5.3%)
<b>Corporate Revenues</b>									
Hydro Dividend and Other Interest	(5,281,480)	0	0.0%	(5,281,480)	0	0.0%	(5,281,480)	0	0.0%
Investment Income	(4,100,000)	0	0.0%	(4,100,000)	0	0.0%	(4,100,000)	0	0.0%
Slot Revenues	(5,200,000)	0	0.0%	(5,200,000)	0	0.0%	(5,200,000)	0	0.0%
<b>TOTAL Corporate Revenues</b>	<b>(14,581,480)</b>	<b>0</b>	<b>0.0%</b>	<b>(14,581,480)</b>	<b>0</b>	<b>0.0%</b>	<b>(14,581,480)</b>	<b>0</b>	<b>0.0%</b>
<b>Tax Adjustments</b>									
Payment In Lieu	(16,399,700)	0	0.0%	(16,399,700)	0	0.0%	(16,399,700)	0	0.0%
Penalties and Interest	(11,000,000)	0	0.0%	(11,000,000)	0	0.0%	(11,000,000)	0	0.0%
Right of Way	(3,227,000)	0	0.0%	(3,227,000)	0	0.0%	(3,227,000)	0	0.0%
Senior Tax Credit	537,000	0	0.0%	537,000	0	0.0%	537,000	0	0.0%
Supplementary Taxes	(9,925,000)	0	0.0%	(9,925,000)	0	0.0%	(9,925,000)	0	0.0%
Tax Remissions and Write Offs	9,570,000	0	0.0%	9,570,000	0	0.0%	9,570,000	0	0.0%
<b>TOTAL Tax Adjustments</b>	<b>(30,444,700)</b>	<b>0</b>	<b>0.0%</b>	<b>(30,444,700)</b>	<b>0</b>	<b>0.0%</b>	<b>(30,444,700)</b>	<b>0</b>	<b>0.0%</b>
<b>TOTAL NON PROGRAM REVENUES</b>	<b>(46,284,900)</b>	<b>63,550</b>	<b>(0.1%)</b>	<b>(46,217,000)</b>	<b>67,900</b>	<b>(0.1%)</b>	<b>(46,153,720)</b>	<b>63,280</b>	<b>(0.1%)</b>
<b>TOTAL LEVY REQUIREMENT</b>	<b>996,702,154</b>	<b>37,749,400</b>	<b>3.9%</b>	<b>1,022,013,194</b>	<b>25,310,840</b>	<b>2.5%</b>	<b>1,053,097,414</b>	<b>31,084,030</b>	<b>3.0%</b>