

**CITY OF HAMILTON**  
**COMBINED WATER, WASTEWATER, AND STORM SYSTEMS**  
**RATE OPERATING BUDGET VARIANCE REPORT AS AT DECEMBER 31, 2020**

	2020 Approved Budget	2020 Actuals at Dec.31st	2020 Actuals vs. Approved Budget	
			\$	%
<b><u>OPERATING EXPENDITURES:</u></b>				
Divisional Administration & Support	2,308,041	2,662,032	(353,991)	(15.34%)
Woodward Upgrades	1,477,230	1,454,887	22,343	1.51%
Customer Service	314,950	297,744	17,206	5.46%
Outreach & Education	1,239,577	993,190	246,387	19.88%
Service Co-ordination	3,576,310	3,464,063	112,247	3.14%
Engineering Systems & Data Collection	1,460,982	1,559,184	(98,202)	(6.72%)
Compliance & Regulations	976,984	971,505	5,479	0.56%
Laboratory Services	3,660,204	3,681,403	(21,199)	(0.58%)
Environmental Monitoring & Enforcement	1,892,256	1,926,901	(34,645)	(1.83%)
Water Distribution & Wastewater Collection	21,828,939	24,627,665	(2,798,726)	(12.82%)
Plant Operations	22,862,849	27,632,091	(4,769,242)	(20.86%)
Plant Maintenance	10,669,800	10,673,727	(3,927)	(0.04%)
Capital Delivery	1,875,011	1,755,481	119,530	6.37%
Sustainable Initiatives	1,431,094	1,333,690	97,404	6.81%
Infrastructure Planning & System Design	2,377,476	2,474,315	(96,839)	(4.07%)
Gapping Target	(1,448,840)	(1,400,348)	(48,492)	3.35%
Wastewater Abatement Program	1,150,040	1,095,407	54,633	4.75%
Alectra Utilities Service Contract	5,600,000	5,634,278	(34,278)	(0.61%)
Corporate & Departmental Support Services	6,977,580	7,247,944	(270,364)	(3.87%)
Utilities Arrears Program	500,080	51,472	448,608	89.71%
Sewer Lateral Management Program	300,000	257,978	42,022	14.01%
Hamilton Harbour Remedial Action Plan	382,550	287,453	95,097	24.86%
Protective Plumbing Program (3P)	1,250,000	709,723	540,277	43.22%
Financial Charges	86,019	140,000	(53,981)	(62.75%)
	92,749,132	99,531,785	(6,782,653)	(7.31%)
Capital and Reserve Recoveries	(6,029,550)	(5,689,607)	(339,943)	(5.64%)
<b>Sub-Total</b>	<b>86,719,582</b>	<b>93,842,178</b>	<b>(7,122,596)</b>	<b>(8.21%)</b>
<b><u>Capital and Reserve Impacts on Operating</u></b>				
<b><u>Contributions to Capital</u></b>				
Water Quality Initiatives	50,296,000	50,296,000	-	0.00%
Wastewater	52,673,000	52,673,000	-	0.00%
Stormwater	15,685,000	15,685,000	-	0.00%
<b>Sub-Total Contributions to Capital</b>	<b>118,654,000</b>	<b>118,654,000</b>	<b>-</b>	<b>0.00%</b>
<b><u>Contributions for DC Exemptions</u></b>				
Water Quality Initiatives	2,240,000	4,419,693	(2,179,693)	(97.31%)
Wastewater	4,080,000	2,233,246	1,846,754	45.26%
Stormwater	1,680,000	1,347,061	332,939	19.82%
<b>Sub-Total Contributions for DC Exemptions</b>	<b>8,000,000</b>	<b>8,000,000</b>	<b>-</b>	<b>0.00%</b>
<b><u>Capital Debt Charges</u></b>				
Water Quality Initiatives	8,593,943	7,362,881	1,231,062	14.32%
Wastewater	11,514,374	8,256,310	3,258,064	28.30%
Stormwater	3,399,997	2,315,643	1,084,354	31.89%
DC Debt Charges Recoveries	(3,826,205)	(538,937)	(3,287,268)	(85.91%)
<b>Sub-Total Debt Charges</b>	<b>19,682,108</b>	<b>17,395,897</b>	<b>2,286,211</b>	<b>11.62%</b>
<b>Sub-Total Capital Financing</b>	<b>146,336,108</b>	<b>144,049,897</b>	<b>2,286,211</b>	<b>1.56%</b>
<b>Reserve Transfers</b>	<b>(43,888)</b>	<b>138,313</b>	<b>(182,201)</b>	<b>(415.15%)</b>
<b>Sub-Total Capital and Reserve Impacts on Operating</b>	<b>146,292,220</b>	<b>144,188,210</b>	<b>2,104,010</b>	<b>1.44%</b>
<b>TOTAL EXPENDITURES</b>	<b>233,011,802</b>	<b>238,030,388</b>	<b>(5,018,586)</b>	<b>(2.15%)</b>

**REVENUES:****Rate Revenue**

Residential	102,226,242	108,630,789	6,404,547	6.27%
Industrial/Commercial/Institutional/Multi-res	112,557,622	106,076,293	(6,481,329)	(5.76%)
Haldimand / Halton	2,735,900	2,472,994	(262,906)	(9.61%)
Raw Water	125,000	121,068	(3,932)	(3.15%)
Non-Metered	580,000	1,034,700	454,700	78.40%
Private Fire Lines	1,850,000	1,695,697	(154,303)	(8.34%)
Hauler / 3rd Party Sales	1,225,000	1,890,903	665,903	54.36%
Overstrength Agreements	2,892,902	3,299,182	406,280	14.04%
Sewer Surcharge Agreements	5,806,726	5,823,894	17,168	0.30%
<b>Sub-Total Utility Rates</b>	<b>229,999,392</b>	<b>231,045,520</b>	<b>1,046,128</b>	<b>0.45%</b>

**Non-Rate Revenue**

Local Improvement Recoveries	275,850	150,309	(125,541)	(45.51%)
Permits / Leases / Agreements	1,365,050	488,001	(877,049)	(64.25%)
Investment Income	450,000	450,000	-	0.00%
General Fees and Recoveries	921,510	1,303,896	382,386	41.50%
<b>Sub-Total Non-Rate Revenue</b>	<b>3,012,410</b>	<b>2,392,206</b>	<b>(620,204)</b>	<b>(20.59%)</b>

**TOTAL REVENUES**

<b>233,011,802</b>	<b>233,437,726</b>	<b>425,924</b>	<b>0.18%</b>
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**NET DEFICIT**

<b>-</b>	<b>4,592,662</b>	<b>(4,592,662)</b>
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