



## GENERAL ISSUES COMMITTEE REPORT 21-013

9:30 a.m.

Wednesday, June 16, 2021

Due to COVID-19 and the closure of City Hall, this meeting was held virtually.

**Present:** Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)  
Councillors M. Wilson, N. Nann, S. Merulla, C. Collins, T. Jackson,  
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Leave of Absence

### THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 21-013, AND RESPECTFULLY RECOMMENDS:

**1. Annual Update - Implementation of the Public Art Master Plan  
(PED19053(b)) (City Wide) (Item 7.1)**

That Report PED19053(b), respecting the Annual Update - Implementation of the Public Art Master Plan, be received.

**2. 2022-2024 Multi-Year Outlook and Capital Financing Plan Update  
(FCS21057) (City Wide) (Item 8.2)**

That Report FCS21057, respecting the 2022-2024 Multi-Year Outlook and Capital Financing Plan Update, be received.

**3. Updated Net Operating Cost Estimates for a Hamilton LRT  
(CM21006/PED21145/PW21040/FCS21068) (City Wide) (Item 10.1)**

That Report CM21006/PED21145/PW21040/FCS21068, respecting the Updated Net Operating Cost Estimates for a Hamilton LRT, be received.

**4. Light Rail Transit Investment and City of Hamilton Financial Incentive Programs (FCS21066) (City Wide) (Item 10.2)**

That Report FCS21066, respecting the Light Rail Transit Investment and City of Hamilton Financial Incentive Programs, be received.

**5. Historical Development Activity in the Proposed LRT Corridor (PED21142) (City Wide) (Item 10.3)**

That Report PED21142, respecting the Historical Development Activity in the Proposed LRT Corridor, be received.

**6. Facility Naming Sub-Committee Report 21-001, May 27, 2021 (Item 10.4)**

**(a) Naming of Brightside Park, 43 Lloyd Street, Hamilton (PW21028) (Ward 3)**

That the yet to be constructed park site located at 43 Lloyd Street, Hamilton, (internally referred to as Stadium Precinct Community Park), be named Brightside Park.

**(b) Jennie Florence Parker Sports Complex (Item 11.1)**

WHEREAS Jennie Florence Parker (1902-1965) proposed to civic leaders in 1958 that a waterfront park be constructed in the City's east end;

WHEREAS there exists a small plaque in Confederation Beach Park celebrating her contribution to the development and opening of the park in the 1960s; and

WHEREAS the new sports complex (former RV campground) in Confederation Beach Park is scheduled to open in 2021,

THEREFORE BE IT RESOLVED:

That staff be directed to investigate naming the new sports complex in honour and recognition of Jennie Parker for her contribution in the establishment of Confederation Beach Park, and report back to the Facility Naming Sub-committee.

**7. Hamilton Tax Increment Grant - 40 King Street East, Stoney Creek (PED21116) (Ward 5) (Item 10.5)**

- (a) That a Hamilton Tax Increment Grant Program Application submitted by Simnat Consulting Inc. (Joseph Trombetta), for the property known as 40 King Street East, Stoney Creek, estimated at \$27,972.48 over a maximum of a five (5) year period, and based upon the incremental tax increase attributable to the renovation of 40 King Street East, Stoney Creek, be authorized and approved, in accordance with the terms and conditions of the Hamilton Tax Increment Grant Program;
- (b) That the Mayor and City Clerk be authorized and directed to execute a Grant Agreement together with any ancillary documentation required, to give effect to the Hamilton Tax Increment Grant for Simnat Consulting Inc. for the property known as 40 King Street East, Stoney Creek, in a form satisfactory to the City Solicitor; and,
- (c) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any Grant Amending Agreements, together with any ancillary amending documentation, if required, to give effect to the Hamilton Tax Increment Grant for Simnat Consulting Inc. for the property known as 40 King Street East, Stoney Creek, provided that the terms and conditions of the Hamilton Tax Increment Grant Program, as approved by City Council, are maintained.

**8. Hamilton Tax Increment Grant - 81 King Street East, Hamilton (PED21103) (Ward 2) (Item 10.6)**

- (a) That a Hamilton Tax Increment Grant Program Application submitted by 1787493 Ontario Inc.(Sonalben Gandhi), for the property at 81 King Street East, Hamilton, estimated at \$41,242.71 over a maximum of a five (5) year period, and based upon the incremental tax increase attributable to the redevelopment of 81 King Street East, Hamilton, be authorized and approved, in accordance with the terms and conditions of the Hamilton Tax Increment Grant Program;
- (b) That the Mayor and City Clerk be authorized and directed to execute a Grant Agreement together with any ancillary documentation required, to affect the Hamilton Tax Increment Grant for 1787493 Ontario Inc. (Sonalben Gandhi), for the property at 81 King Street East, Hamilton, in a form satisfactory to the City Solicitor; and,
- (c) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any Grant Amending Agreements, together with any ancillary amending documentation, if

required, to give effect to the Hamilton Tax Increment Grant for 1787493 Ontario Inc. (Sonalben Gandhi), for the property at 81 King Street East, Hamilton, provided that the terms and conditions of the Hamilton Tax Increment Grant Program, as approved by City Council, are maintained.

**9. Hamilton Tax Increment Grant – 34 Main Street North, Flamborough (PED21122) (Ward 15) (Item 10.7)**

- (a) That a Hamilton Tax Increment Grant Program Application submitted by 1955037 Ontario Inc. (Koosh Kahnamoui and Kamyar Kahnamoui), for the property at 34 Main Street North, Flamborough estimated at \$6,917.55 over a maximum of a five (5)-year period, and based upon the incremental tax increase attributable to the development of 34 Main Street North, Flamborough, be authorized and approved, in accordance with the terms and conditions of the Hamilton Tax Increment Grant Program;
- (b) That the Mayor and City Clerk be authorized and directed to execute a Grant Agreement together with any ancillary documentation required, to give effect to the Hamilton Tax Increment Grant for 1955037 Ontario Inc. (Koosh Kahnamoui and Kamyar Kahnamoui) for the property known as 34 Main Street North, Flamborough, in a form satisfactory to the City Solicitor; and,
- (c) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any Grant Amending Agreements, together with any ancillary amending documentation, if required, to give effect to the Hamilton Tax Increment Grant for 1955037 Ontario Inc. (Koosh Kahnamoui and Kamyar Kahnamoui) for the property known as 34 Main Street North, Flamborough, provided that the terms and conditions of the Hamilton Tax Increment Grant Program, as approved by City Council, are maintained.

**10. Hamilton Tax Increment Grant - 155-161 Wellington Street North, Hamilton (PED21100) (Ward 2) (Item 10.8)**

- (a) That a Hamilton Tax Increment Grant Program Application submitted by JRAD Investments Inc. (John Ribson), for the property at 155-161 Wellington Street North, Hamilton, estimated at \$60,274.41 over a maximum of a five (5) year period, and based upon the incremental tax increase attributable to the redevelopment of 155-161 Wellington Street North, Hamilton, be authorized and approved, in accordance with the terms and conditions of the Hamilton Tax Increment Grant Program;

- (b) That the Mayor and City Clerk be authorized and directed to execute a Grant Agreement together with any ancillary documentation required, to effect to the Hamilton Tax Increment Grant for JRAD Investments Inc. (John Ribson) for the property at 155-161 Wellington Street North, Hamilton, in a form satisfactory to the City Solicitor; and,
- (c) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any Grant Amending Agreements, together with any ancillary amending documentation, if required, to effect to the Hamilton Tax Increment Grant for JRAD Investments Inc. (John Ribson) for the property at 155-161 Wellington Street North, Hamilton, provided that the terms and conditions of the Hamilton Tax Increment Grant Program, as approved by City Council, are maintained.

**11. Fair Payment of Musicians for City-Led Events Policy (PED21041(a)) (City Wide) (Item 10.9)**

- (a) That the Fair Payment of Musicians for City-Led Events Policy (Policy) outlined in Appendix “A” to Report PED21041(a), be approved; and,
- (b) That the Outstanding Business List item, City Guidelines and/or Policy Establishing a Practice of Payment for Musicians, be identified as completed and removed from the list.

**12. Potential for Major Event in 2024 (PED20071(c)) (City Wide) (Item 10.10)**

- (a) That the City of Hamilton enter into the agreements necessary to facilitate the hosting of the June 10 to 16, 2024 RBC Canadian Open, under terms and conditions substantially similar to those previously approved by Council, for the hosting of the June 5 to 11, 2023 RBC Canadian Open; and,
- (b) That the General Manager of the Planning and Economic Development Department be authorized, on behalf of the City of Hamilton, to approve and execute any required agreements and associated documents, for the hosting of the June 10 to 16, 2024 RBC Canadian Open, each in a form satisfactory to the City Solicitor.

**13. Green and Inclusive Community Buildings Program (FCS21055) (City Wide)  
(Item 10.11)**

- (a) That the projects listed in Appendix “A” to Report FCS21055, be approved as the City of Hamilton’s submission for consideration to Infrastructure Canada for the requested funding amount of \$1,240,000, for projects with a total project cost of \$1,550,000, in accordance with the terms and conditions associated with the Green and Inclusive Community Buildings Program;
- (b) That the Mayor and City Clerk be authorized and directed to execute all necessary documentation, including Funding Agreements, to receive funding under the Green and inclusive Community Buildings Program with content satisfactory to the General Manager of Corporate Services, and in a form satisfactory to the City Solicitor;
- (c) That the City Solicitor be authorized and directed to prepare any necessary by-laws for Council approval, for the purpose of giving effect to the City’s acceptance of funding from the Green and Inclusive Community Buildings Program;
- (d) That, should a project submission for the Green and Inclusive Community Buildings Program, be approved, the City’s contribution be funded from the City’s Energy Reserve (Account 112272); and,
- (e) That copies of Report FCS21055, respecting the Green and Inclusive Community Buildings Program, be forwarded to local Members of Parliament.

**14. Hamilton Tax Increment Grant and Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant – a Portion of the Property currently known as 3311 Homestead Drive, Mount Hope (PED20125(a)) (Ward 11) (Item 10.12)**

- (a) That the Hamilton Tax Increment Grant Program (HTIGP) Application, submitted by 1804482 Ontario Limited (Sonoma Homes - Michael Chiaravalle 50%, Rita Chiaravalle 50%) for the property currently known as 3311 Homestead Drive, Mount Hope, to be known as Part of 8533 Airport Road West, Mount Hope, upon successful completion of severance, (“the Property”) estimated at \$49,844.76 over a maximum of a five (5) year period, and based upon the incremental tax increase attributable to the development occurring on the portion of 3311 Homestead Drive, Mount Hope, as depicted on Appendix “A” attached to Report PED20125(a), be authorized and approved, in accordance with the

terms and conditions of the (HTIGP), and subject to the following conditions:

- (i) the portion of the Property generally depicted on Appendix "A" attached to Report PED20125(a) be severed;
  - (ii) the HTIGP Grant only apply to the future severed portion of the Property generally depicted on Appendix "A" attached to Report PED20125(a);
  - (iii) the approval of the Grant shall not prejudice or fetter City Council's discretion with respect to any current or future *Planning Act* Application regarding 3311 Homestead Drive, Mount Hope, including, but not limited to, a future Consent Application for a severance on the Property;
  - (iv) Only the tax increment generated, based on the apportioned pre-development municipal taxes and actual post development taxes applicable to the future parcel, generally depicted in Appendix "A" attached to Report PED20125(a), will be used to determine future Grant payments; and,
  - (v) all the terms and conditions of the HTIGP; and,
- (b) That the Mayor and City Clerk be authorized and directed to execute a Grant Agreement together with any ancillary documentation required, to give effect to the Hamilton Tax Increment Grant for 1804482 Ontario Limited, owner of the property at 3311 Homestead Drive, Mount Hope, at such time as the property has been severed, as generally depicted on Appendix "A" attached to Report PED20125(a), in a form satisfactory to the City Solicitor; and,
- (c) That the General Manager of the Planning and Economic Development Department. be authorized to approve and execute any Grant Amending Agreements, together with any ancillary amending documentation, if required, to give effect to the Hamilton Tax Increment Grant Program (HTIGP) Application, submitted by 1804482 Ontario Limited (Sonoma Homes - Michael Chiaravalle 50%, Rita Chiaravalle 50%) for the property currently known as 3311 Homestead Drive, Mount Hope, to be known as Part of 8533 Airport Road West, Mount Hope, provided that the terms and conditions of the Hamilton Tax Increment Grant Program, as approved by City Council, are maintained.

**15. Hamilton Light Rail Transit (LRT) Project Memorandum of Understanding (Item 11.1)**

- (a) That staff be directed to meet with Metrolinx, the Ministry of Transportation and other governmental entities, as required, to prepare a Memorandum of Understanding (MOU) for the Hamilton Light Rail Transit project, and report back to the General Issues Committee, as soon as possible, with a draft MOU;
- (b) That Scenario One, as outlined in Report CM21006 / PED21145 / PW21040 / FCS21068 (page 10), which anticipates a system-wide 8% ridership increase after the Hamilton Light Rail Transit (LRT) is operating and a reduction of 29 buses in the LRT area, which will result in a net operating and maintenance cost of \$6.4 million annually for the LRT, be approved;
- (c) That the downtown Hamilton CIPA development charge (DC) exemption of 40%, effective July 6, 2021, be considered through the September 2023 DC by-law review, which is estimated to result in an annual savings of \$8 million; and,
- (d) That the Hamilton Tax Increment Grant Program be eliminated in downtown Hamilton through the next incentive program review, which is estimated to result in additional estimated savings of \$0.917 million annually for the City.

**16. Disposition of City-Owned Downtown Property (PED21099) (Ward 2) (Item 14.2)**

- (a) That the City's vacant property, identified in Appendix "A" to Report PED21099, be declared surplus for sale in accordance with the City's Real Estate Portfolio Management Strategy Plan and the Sale of Land Policy By-law 14-204;
- (b) That an Offer to Purchase for the sale of the City's property, identified in Appendix "A" attached to Report PED21099, based substantially on the Major Terms and Conditions outlined in Appendix "B" attached to Report PED21099, and such other terms and conditions deemed appropriate by the General Manager of Planning and Economic Development Department, be approved and completed;
- (c) That the net proceeds of the sale of the City's vacant property, identified in Appendix "A" attached to Report PED21099, be credited to Project ID No. 3561850200 (Property Purchase & Sales);



- (d) That the Real Estate and Legal fees of \$18,750 be funded from Project ID No. 3561850200 (Property Purchase & Sales) and credited to Dept. ID No. 812036 (Real Estate – Admin Recovery);
- (e) That the City Solicitor be authorized and directed to complete the transaction for the sale of the City's vacant property, identified in Appendix "A" attached to Report PED21099, on behalf of the City, including paying any necessary expenses, amending the closing, due diligence and other dates, and amending and waiving terms and conditions on such terms deemed appropriate;
- (f) That the Mayor and City Clerk be authorized and directed to execute any and all necessary documents related to the sale of the City's vacant property, identified in Appendix "A" attached to Report PED21099, in a form satisfactory to the City Solicitor; and,
- (g) That Report PED21099, respecting the Disposition of City-Owned Downtown Property, remain confidential until final completion of the real estate transaction.

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**5. ADDED COMMUNICATION ITEMS**

- 5.2. Correspondence respecting the Fair Payment of Musicians for City-Led Events Policy
  - 5.2.a. Patricia LeClair, Chair, of the Hamilton Music Advisory Team
  - 5.2.b. Keanin Loomis, President and CEO, of the Hamilton Chamber of Commerce
  - 5.2.c. Alan Willaert, Vice-President. of the Canada American Federation of Musicians of the United States and Canada
  - 5.2.d. Larry Feudo, President; and, Brent Malseed, Secretary-Treasurer, of the Hamilton Musicians' Guild, AFM Local 293, CFM

5.3 Correspondence respecting the Hamilton Light Rail Transit (LRT) Matter

5.3.b. Gabriel Nicholson

5.3.c. Martin Zarate

5.3.d. Hamilton Transit Alliance

**6. ADDED DELEGATION REQUESTS**

6.1. Delegation Requests respecting the Light Rail Transit (LRT) Matter  
(For the June 16 2021 GIC)

6.1.b. Eric Tuck, Amalgamated Transit Union, Local 107

6.1.c. Karl Andrus, Hamilton Transit Riders Union

6.1.d. Ian Borsuk, Environment Hamilton

6.1.e. Michelle Diplock, West End Homebuilders' Association

**8. ADDED STAFF PRESENTATIONS**

8.1. Light Rail Transit (LRT) Operating and Maintenance Reports

8.3. 2022-2024 Multi-Year Outlook and Capital Financing Plan  
Update (FCS21057) (City Wide)

**10. ADDED DISCUSSION ITEMS**

The following items were added to the agenda, and inserted at the beginning of the agenda, with the balance of the items re-numbered accordingly:

10.1. Updated Net Operating Cost Estimates for a Hamilton LRT  
(CM21006 / PED21145 / PW21040 / FCS21068) (City Wide)

10.2. Light Rail Transit Investment and City of Hamilton Financial  
Incentive Programs (FCS21066) (City Wide)

10.3. Historical Development Activity in the Proposed LRT Corridor  
(PED21142) (City Wide)

**13. ADDED GENERAL INFORMATION / OTHER BUSINESS**

**13.1 Amendments to the Outstanding Business List**

**13.1.b. Items to be Removed:**

- 13.1.b.b. Possible Credits that may be Built in to Credit the Cost of the LRT Annual Operations and Maintenance**  
(Addressed on this agenda as Item 10.2 - Report FCS21066)
- 13.1.b.c. Light Rail Transit (LRT) Supportive Development and a Summary of the Transit Oriented Corridor Policy**  
(Addressed on today's agenda as Item 10.3 - Report PED21142)

**CHANGE TO THE ORDER OF ITEMS**

Following the approval of the Delegation Requests, Committee will consider the Light Rail Transit (LRT) items in the following order:

- 8.1 Light Rail Transit (LRT) Operating and Maintenance Reports Presentation**
- 9.1 Committee will hear the delegations (pending approval)**
- 10.1 Updated Net Operating Cost Estimates for a Hamilton LRT (CM21006/PED21145/PW21040/FCS21068) (City Wide)**
- 10.2 Light Rail Transit Investment and City of Hamilton Financial Incentive Programs (FCS21066) (City Wide)**
- 10.3 Historical Development Activity in the Proposed LRT Corridor (PED21142) (City Wide)**
- 11.1 Motion respecting the Hamilton Light Rail Transit (LRT) Project Memorandum of Understanding (Deferred from the June 2<sup>nd</sup> GIC)**

Subsequent to addressing the LRT matters, Committee will return to the balance of the agenda, and in the order shown.

That the agenda for the June 16, 2021 General Issues Committee meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

**(i) June 2, 2021 (Item 4.1)**

The Minutes of the June 2, 2021 General Issues Committee meeting were approved, as presented.

**(d) COMMUNICATION ITEMS (Item 5)**

The Communication Items were approved, as follows:

**(i) Correspondence respecting the Naming of Brightside Park (Item 5.1):**

- (1) John Michaluk (Item 5.1.a.)
- (2) John Brodnicki (Item 5.1.b.)
- (3) Karen Beattie (Item 5.1.c.)

Recommendation: Be received and referred to the consideration of Item 10.4.

**(ii) Correspondence respecting Fair Payment of Musicians for City-Led Events Policy (Item 5.2):**

- (1) Patricia LeClair, Chair, of the Hamilton Music Advisory Team (Item 5.2.a.)
- (2) Keanin Loomis, President and CEO, of the Hamilton Chamber of Commerce (Item 5.2.b.)
- (3) Alan Willaert, Vice-President from Canada, American Federation of Musicians of the United States and Canada (Item 5.2.c.)
- (4) Larry Feudo, President; and, Brent Malseed, Secretary-Treasurer, of the Hamilton Musicians' Guild AFM Local 293, CFM (Item 5.2.d.)

Recommendation: Be received and referred to the consideration of Item 10.9.

(iii) Correspondence respecting the Hamilton LRT Matter (Item 5.3):

- (1) Sarah Wayland (Item 5.3.a.)
- (2) Gabriel Nicholson (Item 5.3.b.)
- (3) Martin Zarate (Item 5.3.c.)
- (4) Hamilton Transit Alliance (Item 5.3.d.)

Recommendation: Be received.

For disposition of Item 10.4, please refer to Item 6.

For disposition of Item 10.9, please refer to Item 11.

For disposition of the LRT matters, Items 10.1, 10.2, 10.3 and 11.1, please refer to Items 3, 4, 5 and 15, respectively.

**(e) DELEGATION REQUESTS (Item 6)**

The following Delegation Requests, respecting Light Rail Transit (LRT) Matters, were approved to appear before the General Issues Committee on June 16, 2021:

- (i) Anthony Marco, Hamilton District Labour Council (Item 6.1.a.)
- (ii) Eric Tuck, Amalgamated Transit Union, Local 107 (Item 6.1.b.)
- (iii) Karl Andrus, Hamilton Transit Riders Union (Item 6.1.c.)
- (iv) Ian Borsuk, Environment Hamilton (Item 6.1.d.)
- (v) Michelle Diplock, West End Homebuilders' Association (Item 6.1.e.)

For disposition of the LRT matters, Items 10.1, 10.2, 10.3 and 11.1, please refer to Items 3, 4, 5 and 15, respectively.

**(f) STAFF PRESENTATIONS (Item 8)**

**(i) Light Rail Transit (LRT) Operating and Maintenance Reports Presentation (Item 8.1)**

Janette Smith, City Manager, introduced the presentation respecting the Light Rail Transit (LRT) Operating and Maintenance Reports; and, Jason Thorne, General Manager, Planning & Economic Development, provided Committee with a PowerPoint presentation respecting the LRT Operating and Maintenance Reports.

The presentation, respecting the Light Rail Transit (LRT) Operating and Maintenance Reports, was received.

For disposition of the Light Rail Transit (LRT) Operating and Maintenance reports, Items 10.1, 10.2, 10.3, please refer to Items 3, 4, and 5 respectively.

The General Issues Committee recessed for 40 minutes until 12:30 p.m.

**(ii) 2022-2024 Multi-Year Outlook and Capital Financing Plan Update (FCS21057) (City Wide) (Item 8.2)**

Mike Zegarac, General Manager of Finance & Corporate Services, provided Committee with a PowerPoint presentation respecting Report FCS21057 - 2022-2024 Multi-Year Outlook and Capital Financing Plan Update.

The presentation, respecting Report FCS21057 - 2022-2024 Multi-Year Outlook and Capital Financing Plan Update, was received.

For disposition of this matter, please refer to Item 2.

**(iii) COVID-19 Verbal Update (Item 8.3)**

Paul Johnson, General Manager of the Healthy & Safe Communities Department; and, Dr. Elizabeth Richardson, Medical Officer of Health, provided the update regarding COVID-19.

The verbal update regarding COVID-19 was received.

**(g) PUBLIC HEARINGS / DELEGATIONS (Item 9)**

**(i) Anthony Marco, Hamilton District Labour Council respecting the ATU Collective Agreement, as it relates to replacing HSR buses/drivers with the LRT (Item 9.1.a.)**

Anthony Marco, Hamilton District Labour Council, addressed Committee respecting the ATU Collective Agreement, as it relates to replacing HSR buses/drivers with the LRT.

The presentation, provided by Anthony Marco, Hamilton District Labour Council, respecting the ATU Collective Agreement, as it relates to replacing HSR buses/drivers with the LRT, was received.

For disposition of the LRT matters, Items 10.1, 10.2, 10.3 and 11.1, please refer to Items 3, 4, 5 and 15, respectively.

**(ii) Eric Tuck, Amalgamated Transit Union, Local 107, respecting HSR Operation of Higher Order Transit Re-deployment of B-line buses to Blast ATU 107 Vested Stakeholder (Item 9.1.b.)**

Eric Tuck, Amalgamated Transit Union, Local 107, addressed Committee respecting HSR operation of higher order transit re-deployment of B-line buses to Blast ATU 107 Vested Stakeholder.

The presentation, provided by Eric Tuck, Amalgamated Transit Union, Local 107, addressed Committee respecting HSR Operation of Higher Order Transit Re-deployment of B-line buses to Blast ATU 107 Vested Stakeholder, was received.

For disposition of the LRT matters, Items 10.1, 10.2, 10.3 and 11.1, please refer to Items 3, 4, 5 and 15, respectively.

**(iii) Karl Andrus, Hamilton Transit Riders Union, respecting the Potential of HSR Operations of the Hamilton LRT from the Perspective of Transit Riders (Item 9.1.c.)**

Karl Andrus, Hamilton Transit Riders Union, addressed Committee respecting the potential of HSR Operations of the Hamilton LRT from the perspective of transit riders.

The presentation, provided by Karl Andrus, Hamilton Transit Riders Union, addressed Committee respecting the potential of HSR Operations of the Hamilton LRT from the perspective of transit riders, was received.

For disposition of the LRT matters, Items 10.1, 10.2, 10.3 and 11.1, please refer to Items 3, 4, 5 and 15, respectively.

**(iv) Ian Borsuk, Environment Hamilton, respecting the B-Line LRT Project (Item 9.1.d.)**

Ian Borsuk, Environment Hamilton, addressed Committee respecting the B-Line LRT project.

The presentation, provided by Ian Borsuk, Environment Hamilton, respecting the B-Line LRT project, was received.

For disposition of the LRT matters, Items 10.1, 10.2, 10.3 and 11.1, please refer to Items 3, 4, 5 and 15, respectively.

**(v) Michelle Diplock, West End Homebuilders' Association, respecting the Hamilton Light Rail Transit (LRT) Project Memorandum of Understanding (Item 9.1.e.)**

Michelle Diplock, West End Homebuilders' Association, addressed Committee respecting the Hamilton Light Rail Transit (LRT) Project Memorandum of Understanding.

The presentation, provided by Michelle Diplock, West End Homebuilders' Association, respecting the Hamilton Light Rail Transit (LRT) Project Memorandum of Understanding, was received.

For disposition of the LRT matters, Items 10.1, 10.2, 10.3 and 11.1, please refer to Items 3, 4, 5 and 15, respectively.

**(h) DISCUSSION ITEMS (Item 10)**

Items 10.1 to 10.3, as shown below, were considered together as the subject matters are integrated:

- 10.1 Updated Net Operating Cost Estimates for a Hamilton LRT (CM21006/PED21145/PW21040/FCS21068) (City Wide)
- 10.2 Light Rail Transit Investment and City of Hamilton Financial Incentive Programs (FCS21066) (City Wide)
- 10.3 Historical Development Activity in the Proposed LRT Corridor (PED21142) (City Wide)



For disposition of the LRT matters, Items 10.1, 10.2, and 10.3, please refer to Items 3, 4, and 5, respectively.

(i) **MOTIONS (Item 11)**

(i) **Hamilton Light Rail Transit (LRT) Project Memorandum of Understanding (Item 11.1)**

- (a) The Motion, respecting the Hamilton Light Rail Transit (LRT) Project Memorandum of Understanding, was amended by adding a new sub-section (b) to read as follows:
  - (b) ***That Scenario One, as outlined in Report CM21006 / PED21145 / PW21040 / FCS21068 (page 10), which anticipates a system-wide 8% ridership increase after the Hamilton Light Rail Transit (LRT) is operating and a reduction of 29 buses in the LRT area, which will result in a net operating and maintenance cost of \$6.4 million annually for the LRT, be approved;***
- (b) The Motion, respecting the Hamilton Light Rail Transit (LRT) Project Memorandum of Understanding, was amended by adding a new sub-section (c) to read as follows:
  - (c) ***That the downtown Hamilton CIPA development charge (DC) exemption of 40%, effective July 6, 2021, be considered through the September 2023 DC by-law review, which is estimated to result in an annual savings of \$8 million; and,***
- (c) The Motion, respecting the Hamilton Light Rail Transit (LRT) Project Memorandum of Understanding, was amended by adding a new sub-section (d) to read as follows:
  - (d) ***That the Hamilton Tax Increment Grant Program be eliminated in downtown Hamilton through the next incentive program review, which is estimated to result in additional estimated savings of \$0.917 million annually for the City.***

**(j) GENERAL INFORMATION / OTHER BUSINESS (Item 13)**

**(i) Amendments to the Outstanding Business List (Item 13.1)**

WHEREAS, at its meeting of December 4, 2019, Report HSC19066, respecting the Community Benefits Protocol Advisory Committee, as amended, was DEFERRED to a future General Issues Committee meeting, with the following direction:

- (a) That staff be directed to report back to the General Issues Committee with a clear explanation of the differences between the Social Procurement Policy and the proposed Community Benefits Protocol Advisory Committee's mandate; and,
- (b) That the Legislative Coordinator be directed to invite Anthony Marco, President of the Hamilton District Labour Council; and, Mark Ellerker, Representative of the Hamilton - Brantford Building & Construction Trades Council, in their capacity as representatives of the Hamilton Community Benefits Network, to attend at the same future General Issues Committee meeting as the forthcoming staff report to provide clarity to the objective of the proposed Community Benefits Protocol Advisory Committee.

WHEREAS, as the City of Hamilton currently does not have a Social Procurement Policy; therefore, the Healthy & Safe Communities Department staff are unable conduct the comparison between the two, at this time;

THEREFORE, BE IT RESOLVED:

- (a) The due date for the Community Benefits Protocol Advisory Committee (HSC19066) matter, on the General Issues Committee's Outstanding Business List, shall remain open at this time; and,
  - (b) That the timeline for the Community Benefits Protocol Advisory Committee (HSC19066) matter shall be revisited, shortly after Council has made its decision respecting the Hamilton Light Rail Transit (LRT) Memorandum of Understanding.
- (ii) The following amendments to the General Issues Committee's Outstanding Business List, were approved, as amended:

**(a) Proposed New Due Dates (Item 13.1.a.):**

- (1) Budgetary Plan to Address the Chedoke Creek Matter (Item 13.1.a.a.)  
Current Due Date: June 16, 2021  
Proposed New Due Date: July 5, 2021
- (2) Potential Solutions to the Chedoke Creek Matter (Item 13.1.a.b.)  
Current Due Date: June 16, 2021  
Proposed New Due Date: July 5, 2021
- (3) Multi-Purpose Community Hub for Diverse & Marginalized Communities – Business Case (Item 13.1.a.c.)  
Current Due Date: June 16, 2021  
Proposed New Due Date: October 20, 2021
- (4) Community Benefits Protocol Advisory Committee (Item 13.1.a.d.)  
Current Due Date: September 22, 2021  
Proposed New Due Date: TBD
- (5) Revenue Enhancement Opportunities at the John C. Munro International Airport (Item 13.1.a.e.)  
Current Due Date: June 16, 2021  
Proposed New Due Date: September 22, 2021
- (6) Communications Strategy to assist in ensuring residents on the Municipal Elections Voters List  
Current Due Date: June 16, 2021 (Item 1.1.a.f.)  
Proposed New Due Date: July 5, 2021
- (7) Establishment of a Climate Change Reserve for Sustainable Funding (Item 13.1.a.g.)  
Current Due Date: June 16, 2021  
Proposed New Due Date: October 6, 2021
- (8) Hate-Related Flags and Symbols (Item 13.1.a.h.)  
Current Due Date: June 16, 2021  
Proposed New Due Date: August 9, 2021
- (9) Mayor's Task Force on Economic Recovery – Initiatives (Item 13.1.a.i.)  
Current Due Date: June 16, 2021  
Proposed New Due Date: December 8, 2021

- (10) Election Expense Reserve Needs related to consideration of Internet Voting for the 2026 Municipal Election (Item 13.1.a.j.)  
Current Due Date: June 16, 2021  
Proposed New Due Date: July 5, 2021
  - (11) Farmers' Market – Rent Relief and Governance Comparators (Item 13.1.a.k.)  
Current Due Date: June 2, 2021  
Proposed New Due Date: August 9, 2021
  - (12) Considerations to Implement a Vacant Home Tax in Hamilton (Item 13.1.a.l.)  
Current Due Date: June 16, 2021  
Proposed New Due Date: July 5, 2021
- (b) Items to be Removed (Item 13.1.b.):
- (1) Hamilton Home Energy Retrofit Opportunity (HERO Program) (Item 13.1.b.a.)  
(Addressed as Item 10.5 at the May 19, 2021 GIC - Report CM21008/HSC21016))
  - (2) Possible Credits that may be Built in to Credit the Cost of the LRT Annual Operations and Maintenance (Item 13.1.b.b.)  
(Addressed on this agenda as Item 10.2 (Report FCS21066))
  - (3) Light Rail Transit (LRT) Supportive Development and a Summary of the Transit Oriented Corridor Policy (Item 13.1.b.c.)  
(Addressed on today's agenda as Item 10.3 (Report PED21142))

**(k) PRIVATE & CONFIDENTIAL (Item 14)**

**(i) Closed Session Minutes – June 2, 2021 (Item 14.1)**

- (a) The Closed Session Minutes of the June 2, 2021 General Issues Committee meeting, were approved; and,
- (b) The Closed Session Minutes of the June 2, 2021 General Issues Committee meeting shall remain confidential.

**(ii) Disposition of City-Owned Downtown Property (PED21099) (Ward 2)**

Committee determined that it wasn't necessary to move into Closed Session to discuss Report PED21099 respecting the Disposition of City-Owned Downtown Property.

For disposition of this matter, please refer to Item 16.

**(I) ADJOURNMENT (Item 14)**

There being no further business, the General Issues Committee adjourned at 2:40 p.m.

Respectfully submitted,

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J. Farr, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator,  
Office of the City Clerk

## Fair Payment of Musicians for City-Led Events Staff Policy (Policy)

### Rates of Pay and Factors for Consideration

<p><b>Guiding Principles</b></p>	<p><b>Fair Payment for Work</b></p> <p>The City recognizes musicians as an integral part of Hamilton’s economy. The Creative Industries Sector has been identified as key to Hamilton’s economy and the Music Industry is one of the leading industries for economic growth within the sector.</p> <p>A music performance is recognized as work and as such represents a significant source of income for musicians as creative industry workers. The City has an important role in developing the Creative Industries Sector and in supporting a vibrant arts and culture scene.</p> <p>The City leads by example in building awareness and understanding of the importance of fair payment practices for a musicians’ work and implementing that practice.</p> <p><b>Consistency and Collective Ownership</b></p> <p>The Policy of fair payment for musicians is shared, communicated and upheld across the Corporation.</p> <p><b>Courageous Change and Continuous Improvement</b></p> <p>Implementing and communicating a policy that:</p> <ul style="list-style-type: none"> <li>• Strengthens the City of Hamilton’s support of the Music Industry;</li> <li>• Builds on the City’s status as a music city; and</li> <li>• Demonstrates leadership as being the first municipality in Ontario to implement a corporate policy that encourages and supports fair payment of musicians.</li> </ul>
<p><b>Definitions</b></p>	<p><b>Musician:</b></p> <p>For the purpose of this Policy, musician is defined as an individual who has selected music as their career; pursuing work as a musician on a full or part-time basis and relying on this work for at least a portion of their income. It does not include hobbyists.</p> <p><b>City-Led Event:</b></p> <p>City-led event includes in-person events, virtual events or activities for the public or for City staff that is initiated by City Staff, or at the direction of Council, or under the guidance of City boards or committees; organized by City staff or contracted to a third party vendor (i.e. Victoria Day, Winterfest) and where a musical performance is a component of the event or activity.</p>

<b>Facts and History</b>	<ul style="list-style-type: none"> <li>• Hamilton is recognised as seventh in the world for independent musicians per capita.</li> <li>• Musicians are recognized as “core creators” within the Creative and Music Industries. As core creators, the opportunity for musicians to be paid for creating, producing and performing music is critical in driving and maintaining the overall Music Industry supply chain.</li> <li>• In 2018, the City of Hamilton was recognized as the first Canadian municipality to be awarded with a special SOCAN Licensed to Play designation. This designation supports fair compensation for recorded music from musicians and music creators.</li> <li>• This Policy aligns with existing City of Hamilton policies such as the Fair Wage Policy and Fair Wage Schedule on all Construction Contracts with the City.</li> <li>• This Policy does not contravene the direction or intent of the Street Performance Policy and Guidelines allowing for “busking” on City property.</li> </ul>
<b>Purpose</b>	<ul style="list-style-type: none"> <li>• To recognize the value of all aspects of musicians’ work (i.e. performances, song writing, production etc.).</li> <li>• To align with the City’s approved Music Strategy and further advance music as one of Hamilton’s key creative industry sectors.</li> <li>• To help ensure Corporate consistency through a formal policy for staff and third-party vendors who are planning and/or implementing City-led events with music programming.</li> <li>• To educate staff on the importance of paying musicians fairly and providing resources to facilitate their fair payment.</li> <li>• To demonstrate leadership and model fair payment practices that further supports, recognizes, retains and attracts musicians to Hamilton.</li> </ul>
<b>Objectives</b>	<ul style="list-style-type: none"> <li>• Create a policy that formalizes the better practice of paying fair wages to musicians.</li> <li>• Ensure that City-led events or activities where musicians are hired (virtually or in-person) meets the minimum rates set and reviewed annually by Canadian Music Industry experts (i.e. Canadian Federation of Musicians [CFM] represented locally by the Hamilton Musicians Guild Local 293).</li> <li>• Increase awareness about the importance and context of fair payment of musicians.</li> <li>• Encourage private and non-profit organizations to consider the fair payment of musicians.</li> </ul>
<b>Scope</b>	<p>Policy applies to City staff with responsibility for internal or external City-led events or staff who oversee contracts for third-party vendors where musicians are hired for in-person or virtual performances.</p>
<b>Exclusions</b>	<p>Does not apply to community-led events that receive the City Enrichment Fund funding for live or virtual events or programming (i.e. Winona Peach Festival, Ancaster Heritage Days, etc.).</p> <p>Does not apply to community-led events including those held on City property that are reviewed through the Special Events Advisory Team process.</p>

	<p>Does not apply when a musician or music group creates their own event and/or has decided on their own (not in response to an ask from the City) to donate their service of a live or virtual performance.</p> <p>If a donated performance is part of a City-led event, City staff or the third-party vendor must clearly document that the musician or group have initiated and agreed to the donation of their services.</p> <p><b>Note:</b> While the above are excluded from this Policy; the City encourages all community or privately-led event organizers to consider adopting the principles of this Policy and seek to better understand the impacts and goals of fair payment for musicians.</p>												
<b>Rates</b>	<p>Musicians hired for City-led events are to be paid at least, the current minimum rates as established annually by the Canadian Federation of Musicians represented locally by the Hamilton Musicians Guild Local 293. Minimum rates are based on the number of musicians who are part of the performance and a performance time between 15 minutes and one hour.</p> <p><b>Reference:</b> Minimum CFM rates for 2021 are as follows and may change annually:</p> <table border="1"> <thead> <tr> <th>Number of Band Members</th><th>Suggested *Minimum Fee</th></tr> </thead> <tbody> <tr> <td>1</td><td>\$150</td></tr> <tr> <td>2</td><td>\$260</td></tr> <tr> <td>3</td><td>\$370</td></tr> <tr> <td>4</td><td>\$480</td></tr> <tr> <td>5+</td><td>\$590</td></tr> </tbody> </table> <p>*Musicians may charge, and be paid by the City, rates higher than the minimum CFM rates.</p>	Number of Band Members	Suggested *Minimum Fee	1	\$150	2	\$260	3	\$370	4	\$480	5+	\$590
Number of Band Members	Suggested *Minimum Fee												
1	\$150												
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3	\$370												
4	\$480												
5+	\$590												
<b>City Staff Responsibility</b>	<ul style="list-style-type: none"> <li>• Ensure minimum payment to all musicians for City-led events within the scope of this Policy.</li> <li>• Seek out resources and information to assist in event or activity decision-making, planning and organization.</li> <li>• Inclusion of the requirement to pay musicians fair rates (with reference to CFM rates) in third-party vendor contracts.</li> </ul>												
<b>Consideration of Factors that Impact Fair Payment</b>	<p>In addition to meeting minimum rates, staff should also consider the following:</p> <ul style="list-style-type: none"> <li>• Hiring Hamilton-based musicians where possible.</li> <li>• Musicians may have their own fee schedules and charge higher fees based on skill, experience, expenses and demand for their services.</li> <li>• Travel, accommodation, sound equipment and production, meals or other expenses are not included in these fees and should be negotiated in addition to performance fees if/where applicable.</li> <li>• Industry standards for concerts and festivals with an audience of more than 1,000 people typically result in higher musician fees.</li> </ul>												



	<ul style="list-style-type: none"> <li>• Minimum payments include requests to perform a single set (i.e. several songs) to a one-hour time frame, or two sets of 30 minutes with a break in between.</li> <li>• The time requested of the musician also includes set-up and soundcheck, which is typically outlined in artist agreements.</li> </ul>
<b>Related Documents</b>	Music Strategy: <a href="http://www.hamilton.ca/music-strategy">www.hamilton.ca/music-strategy</a>
<b>Additional Resources</b>	<p>For additional advice or guidance on fair payment of musicians including musician agreement templates or to access information about Society of Composers, Authors and Music Publishers of Canada fees, please email <a href="mailto:music@hamilton.ca">music@hamilton.ca</a>.</p> <p>For the Hamilton’s Musician Guild’s Band and Musician Directory or for more information about the Guild contact:  <a href="http://www.hamiltonmusicians.org">www.hamiltonmusicians.org</a>  Phone: 905-525-4040  Email: <a href="mailto:local293hmq@bellnet.ca">local293hmq@bellnet.ca</a></p>
<b>Date Approved</b>	

Green and Inclusive Community Buildings (GICB) Program Project Submissions

Project Ranking	Project Description	Cost Sharing Breakdown				
		Total Gross	Total Eligible	Federal Share	City Share	City Ineligible
		(000's)	(000's)	(000's)	(000's)	(000's)
1	Harry Howell Arena Retrofit - Solar PV System	\$ 650,000	\$ 650,000	\$ 520,000	\$ 130,000	\$ -
2	Morgan Firestone Arena Retrofit - Solar PV and HVAC	\$ 900,000	\$ 900,000	\$ 720,000	\$ 180,000	\$ -
		\$ 1,550,000	\$ 1,550,000	\$ 1,240,000	\$ 310,000	\$ -