

Mike Zegarac

General Manager, Finance and Corporate Services

November 26, 2021 General Issues Committee

#### **AGENDA**

#### 2022 Tax Supported Capital Budget

- 1. Preliminary 2022 Tax Capital Summary
- 2. 2023-2025 Tax Capital Forecast



# 2022-2025 Capital Financing Plan: Key Objectives

- Maintaining assets in a state-of-good-repair
- Resiliency and economic recovery in response to the COVID-19 global pandemic
- Leveraging funding programs from senior levels of government
- Ongoing support for transportation and housing priorities
- Supporting integrated growth and development, as well as all other priorities for the 2016-2025 Strategic Plan and 2019-2022 Term of Council



## 2022-2025 Capital Financing Plan: Key Elements

- Additional \$4.8M (0.50%) for state-of-good-repair
- Additional \$1.4M (0.15%) for debt servicing related to ICIP Transit and West Harbour
- 2023-2025 capital block allocations adjusted for inflation based on the Non-Residential Construction Price Index
- Initiates a multi-year financing strategy to address the \$54M funding shortfall for discretionary DC exemptions
- Follows City's debt policy to support the City's AA+ credit rating

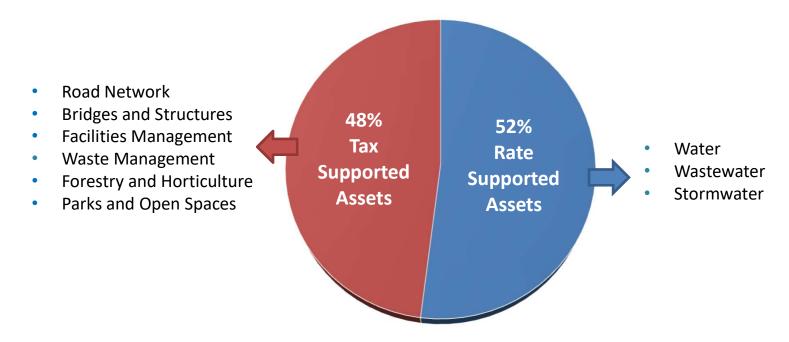




**2022 Tax Supported Capital Budget** 

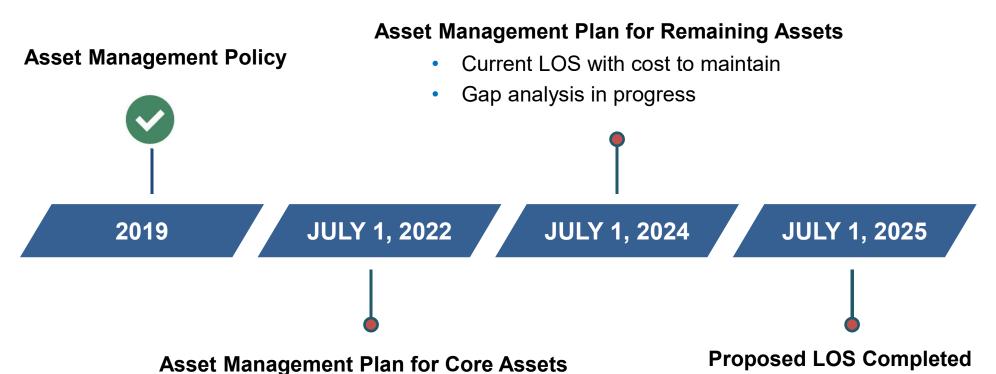
# ASSET VALUE Snap Shot

Replacement value of hard assets is approx. \$20B





#### ONTARIO REGULATION 588/17 MANDATES



- Roads, Bridges, Water, Wastewater,
- Current Levels of Service (LOS) with cost to maintain
- Expected Q2 2022

Stormwater



7

#### 2022 GROSS CAPITAL

- The 2022 Tax Supported Capital Budget is \$386.0M compared to \$484.4M in 2021 (\$538.9M for 2021 Revised)
- Decrease of \$2.5M in 2022 compared to the forecasted amount for 2022 in the approved 2021 Capital Financing Plan
  - Mount Hope Library Expansion deferred to 2023 \$2.6M
  - National Housing Strategy Co-Investment Fund considered operating exp. vs. capital exp. - \$10.0M
  - Increase in ICIP Transit debt for Birch Avenue Bridge \$2.4M
  - Increase in debt for Stadium Precinct Park \$1.3M
  - Additional contribution from Reserves \$2.4M



# Federal & Provincial Funding Announcements

#### **Supplemental to 2022 Tax Capital Budget**

| Hamilton LRT                                    | \$<br>3,400.0 M |
|---|-----------------|
| ICIP - Transit                                  | \$<br>370.0 M   |
| ICIP - Community, Culture and Recreation        | \$<br>9.0 M     |
| ICIP - Resilience Stream                        | \$<br>7.0 M     |
| FGT/Canada Community Building Fund              | \$<br>32.7 M    |
| CMHC Rapid Housing Initiative                   | \$<br>12.9 M    |
| Green and Inclusive Community Buildings Program | \$<br>1.2 M     |
| Canada Healthy Communities Initiative           | \$<br>0.3 M     |
| Total Confirmed                                 | \$<br>3,833.1 M |
|   |                 |
| Disaster Mitigation and Adaptation Fund         | \$<br>41.0 M    |
| Canada Community Revitalization Fund            | \$<br>5.5 M     |
| Total Pending                                   | \$<br>46.5 M    |
|   |                 |
|   | \$<br>3,879.6 M |
|   |                 |



#### CAPITAL LEVY INCREASE

| (\$000's)                        |          |          |       |     |
|----------------------------------|----------|----------|-------|-----|
|                                  | 2021     | 2022     | CHANG | E   |
|                                  | Restated | PROPOSED | \$    | %   |
| Debt Charges                     | 40,708   | 40,793   | 85    | 0.2 |
| Transfer from Operating          | 86,657   | 92,770   | 6,113 | 7.1 |
| Total Tax Supported Capital Levy | 127,365  | 133,563  | 6,198 | 4.9 |



#### UPDATED MUNICIPAL TAX INCREASE

#### **2022 Capital Financing Tax Impact**

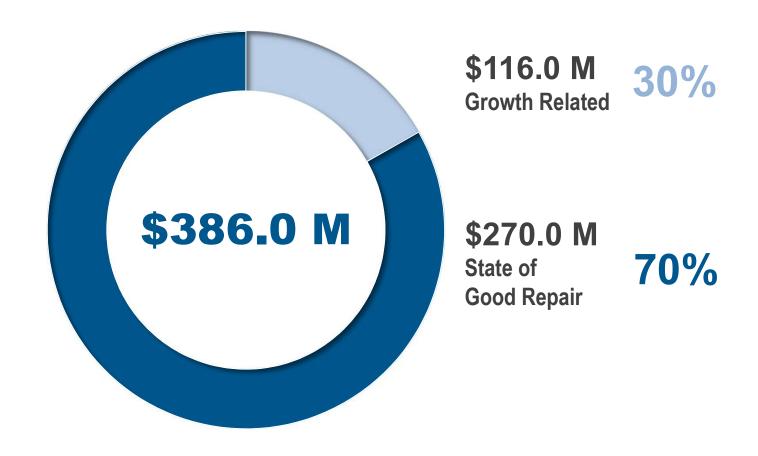
Municipal Taxes

|                              | \$       | %     |
|------------------------------|----------|-------|
| Discretionary Capital Blocks | \$ 21.79 | 0.50% |
| ICIP - Transit               | \$ 4.79  | 0.11% |
| West Harbour                 | \$ 1.74  | 0.04% |
| MUNICIPAL TAXES              | \$ 28.32 | 0.65% |

 The proposed 2022 Capital Financing Plan would result in a 0.65% residential tax impact and approximately \$28.32 for the average household assessed at \$381,000

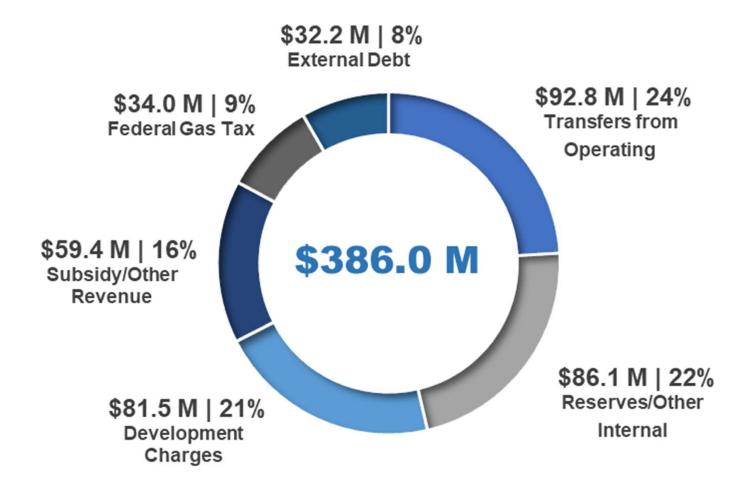


#### 2022 TAX CAPITAL GROSS INVESTMENT





#### 2022 GROSS CAPITAL FUNDING





# 2022 Capital Gross Investment

#### \$386.0 M Gross

| *                | Roads/Bridges/Sidewalk/Street Lighting/Traffic      | 130.0 | 33.7% |
|------------------|---|-------|-------|
| <del>Q</del>     | Transit Initiatives                                 | 77.4  | 20.0% |
|                  | Energy, Fleet and Facilities                        | 60.5  | 15.7% |
| 1                | Environmental Services                              | 38.5  | 10.0% |
|                  | West Harbour Strategic Initiatives                  | 19.9  | 5.2%  |
|                  | Other   | 13.4  | 3.5%  |
|                  | Planning, Economic Development, Tourism and Culture | 13.3  | 3.4%  |
| ÔŻ               | Fire and Paramedic Services                         | 10.4  | 2.7%  |
|                  | Waste Management                                    | 9.3   | 2.4%  |
| (( <b>(@)</b> )) | Outside Boards & Agencies                           | 6.3   | 1.6%  |
|                  | Affordable Housing Initiatives                      | 3.5   | 0.9%  |
|                  | Information Technology                              | 3.5   | 0.9%  |



## 2022 Roads/Bridges/Traffic

#### \$130.2 M Gross Total Dollar Investment

**\$75.2 M**State of Good Repair





**\$55.0 M**Gross Growth Projects



#### 2022 Transit Initiatives

#### \$77.4 M Gross Total Dollar Investment













#### 2022-31 Transit Initiatives

#### \$323 M Gross Total Dollar Investment

| (\$000's)                               | GROSS     | NET      |
|---|-----------|----------|
| Bus Replacement Program                 | \$181,853 | \$18,500 |
| Bus Expansion                           | \$52,792  | \$0      |
| Birch Avenue Bridge                     | \$39,965  | \$10,659 |
| Active Transportation Connections       | \$7,700   | \$0      |
| A Line Priority Bus Corridor            | \$6,500   | \$1,733  |
| PRESTO Equipment                        | \$5,000   | \$5,000  |
| Bus Shelters                            | \$2,750   | \$1,250  |
| Real Time Management                    | \$2,750   | \$734    |
| Terminal and End of Line Rehabilitation | \$750     | \$750    |
| Operator Washrooms                      | \$600     | \$600    |
| Other                                   | \$22,000  | \$22,000 |
| Total                                   | \$322,660 | \$61,226 |



#### 2022 West Harbour

#### \$19.8 M Gross Total Dollar Investment





# 2022 Growth Projects

#### \$81.5 M Development Charges

| #                | Roads/Bridges/Sidewalk/Street Lighting/Traffic      | \$<br>42.3 | M |
|------------------|---|------------|---|
|                  | Energy, Fleet and Facilities                        | \$<br>17.0 | M |
| 业                | Environmental Services                              | \$<br>12.8 | M |
| 8                | Planning, Economic Development, Tourism and Culture | \$<br>4.2  | M |
|                  | Waterfront Development                              | \$<br>3.4  | M |
| Q                | Transit Initiatives                                 | \$<br>0.9  | M |
| (( <b>(6)</b> )) | Outside Boards & Agencies                           | \$<br>0.6  | M |
|                  | Waste Management                                    | \$<br>0.2  | M |
|                  |   | \$<br>81.5 | M |



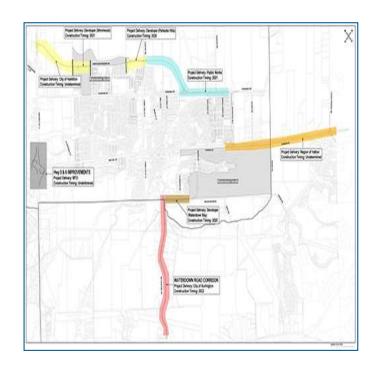


\$10 M Waterdown – Burlington Road Upgrades

DC Debt

\$ 10.0 M





# \$10.0 M East-West Road Corridor (Waterdown By-Pass)

| DC Debt         | \$ 9.5 M |
|-----------------|----------|
| Operating Funds | \$ 0.5 M |





\$22.9 M Brightside Park – Stadium Precinct Community (including fieldhouse and washroom)

| DC Debt       | \$ 13.3 M |
|---------------|-----------|
| External Debt | \$ 9.6 M  |





# \$23.7 M Macassa Lodge D-Wing

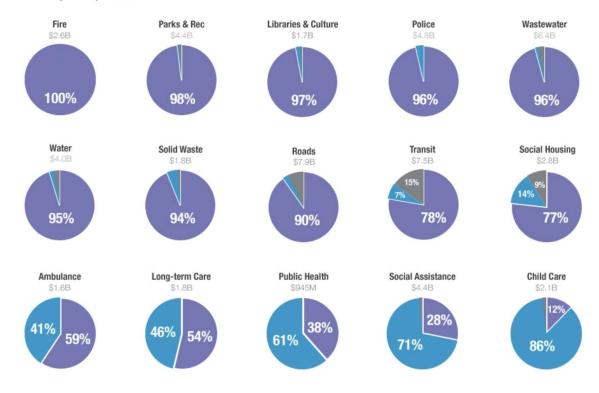
| Development charge<br>Reserve | \$ 7.3 M  |
|-------------------------------|-----------|
| Internal Loan                 | \$ 16.4 M |



## Who Pays for Local Services?

Figure 2: SPENDING ON SELECT LOCAL SERVICES

Share funded by **Municipal Revenues**, **Provincial Transfers**, and **Federal Transfers** in 2018 Sorted by municipal share



Source: Compiled from Ontario Ministry of Municipal Affairs, Financial Information Return. Note: Excludes unconditional transfers.

Source: Ontario 360 – Policy Solutions for Ontario's Prosperity



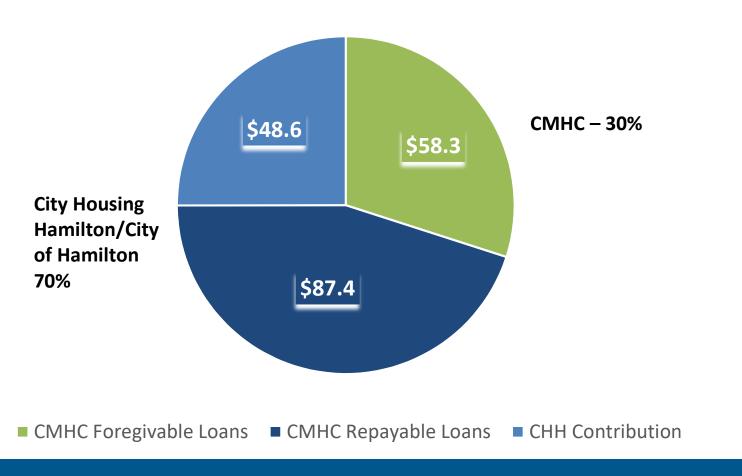
# Addressing Affordable Housing & Homelessness

|  | Pre-2022       | 2022          | 2023          | 2024          | 2025          | 2026-2031     |
|--|----------------|---------------|---------------|---------------|---------------|---------------|
| Poverty Reduction Funds-Affordable Rental Housing Poverty Reduction Funds-Indigenous | 20,000,000     |               |               |               |               |               |
| Poverty Reduction  | 4,000,000      | 1,000,000     | 1,000,000     | 1,000,000     | 1,000,000     | 2,000,000     |
| Poverty Reduction Funds-Social Housing Repairs and Renovations                       | 8,000,000      | 2,000,000     | 2,000,000     | 2,000,000     | 2,000,000     | 4,000,000     |
| Roxborough Construction Loan   | 29,225,000     |               |               |               |               |               |
| McNab Rehabilitation Loan  | 9,229,500      |               |               |               |               |               |
| CMHC Rapid Housing Initiative  | 23,706,520     |               |               |               |               |               |
| CityHousing Hamilton Block Funding-  |                |               |               |               |               |               |
| General Repairs and Rehabilitation<br>Social Housing Capital Repairs and             | Annual         | 500,000       | 500,000       | 500,000       | 500,000       | 3,000,000     |
| Regeneration Block Funding   | Annual         | 500,000       | 500,000       | 500,000       | 500,000       | 3,000,000     |
| CHH-CMHC National Housing<br>Strategy Co-Investment Fund                             |                |               |               |               |               |               |
| CityHousing Hamilton City of Hamilton (CMHC Repayable                                | 4,306,649      | 4,835,771     | 5,016,487     | 5,200,817     | 5,388,834     | 23,814,402    |
| Loan)  | 20,000,000     | 10,000,000    | 10,000,000    | 10,000,000    | 10,000,000    | 27,413,328    |
| CMHC Forgiveable Loan  | 16,827,773     | 10,147,466    | 7,501,189     | 6,095,448     | 3,922,711     | 13,780,965    |
| Subtotal National Housing Strategy   | 41,134,422     | 24,983,237    | 22,517,676    | 21,296,265    | 19,311,545    | 65,008,695    |
| GRAND TOTAL  | \$ 135,295,442 | \$ 28,983,237 | \$ 26,517,676 | \$ 25,296,265 | \$ 23,311,545 | \$ 77,008,695 |



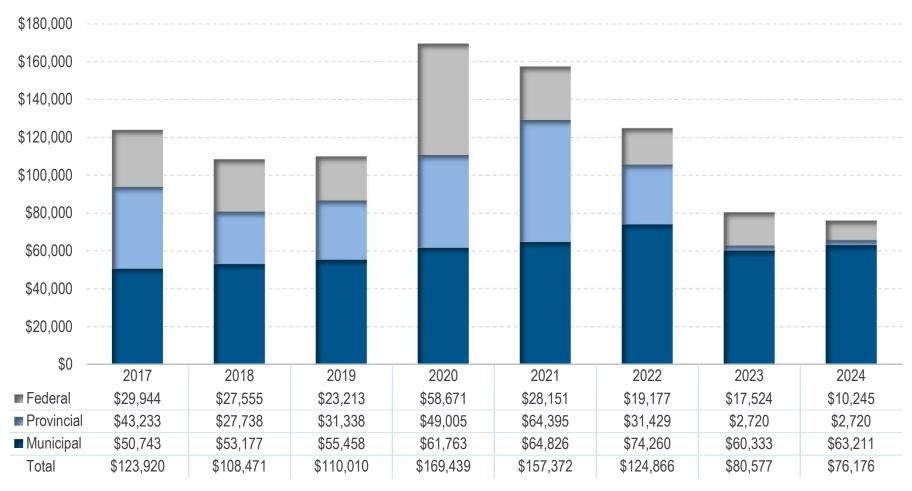
# National Housing Strategy Co-Investment Fund \$Millions

City Housing Hamilton Co-Investment Fund - \$194.3



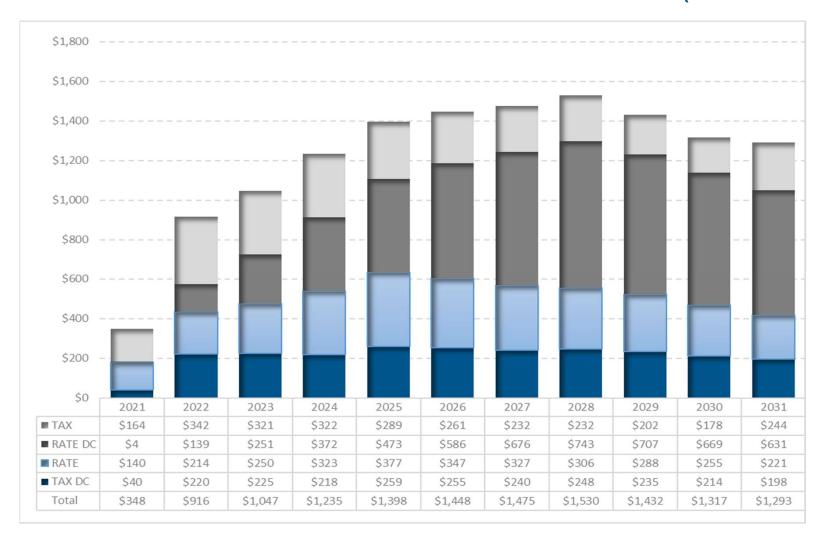


# 2017 to 2024 Total Housing Investment (\$000's)



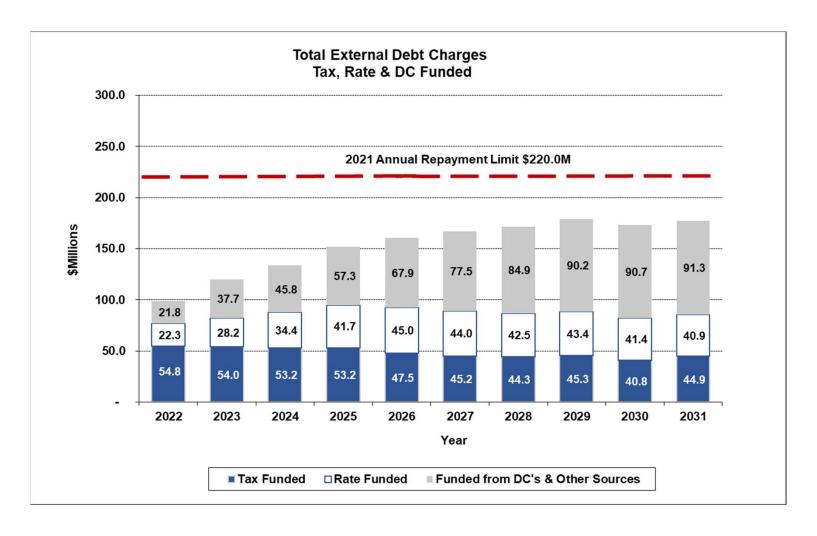


# Total Forecasted Debt (\$Millions)



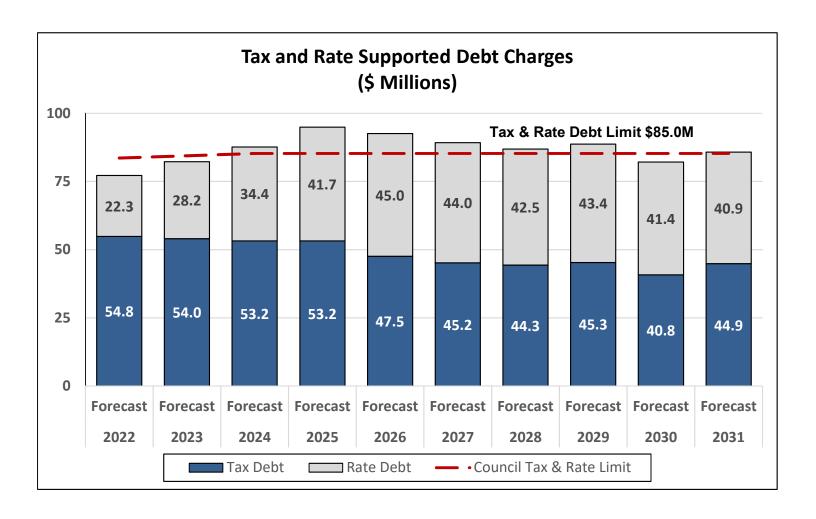


## Forecasted Debt Charges



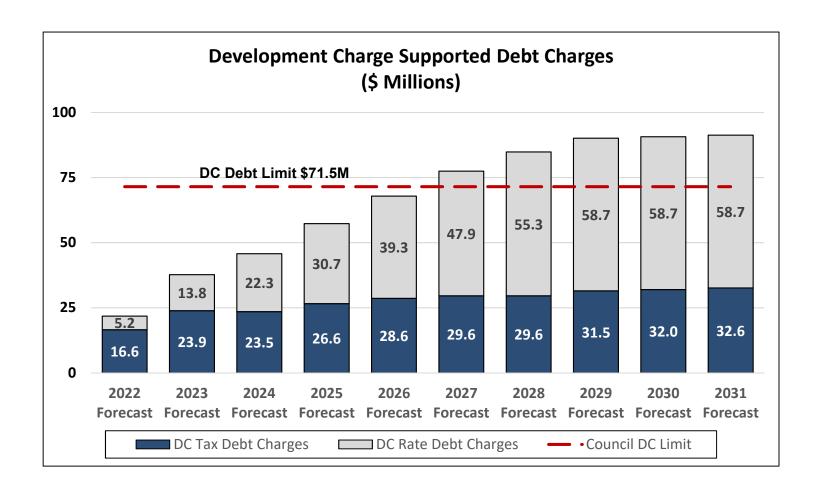


## Forecasted Tax and Rate Supported Debt Charges





### Forecasted DC Supported Debt Charges





# Capital Reserves – 2022 Funded Projects



WEST STANCE TRACTIONS SHEET PLANER.

PLANER.

PLANER.

PAGE

PLANER.

PG

PAGE



\$10.2 M

\$9.4 M

\$5.6 M

Fleet Vehicles & Equipment

Emergency Vehicles & Fire Apparatus

HSR Bus Replacement Program





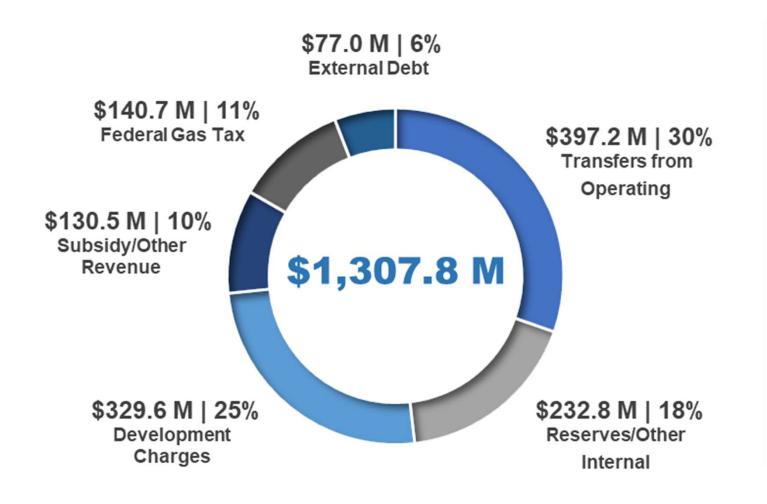
**2022 Tax Supported Capital Budget** 

# Forecasted Levy Increases

|   | 2022  | 2023  | 2024  | 2025  |
|---|-------|-------|-------|-------|
| Capital Levy Increase dedicated to rehab of existing Assets         | 0.50% | 0.50% | 0.50% | 0.50% |
| Additional Capital Levy Impact:                                     |       |       |       |       |
| Capital Levy Increase for ICIP - Transit Stream (City Share - debt) | 0.11% | 0.00% | 0.01% | 0.00% |
| Capital Levy Increase for West Harbour MP increase (debt)           | 0.04% | 0.07% | 0.19% | 0.01% |
| Capital Levy Increase for DC Exemption Funding increase             | 0.00% | 0.00% | 0.00% | 0.00% |
| Total Levy Impact   | 0.65% | 0.57% | 0.70% | 0.51% |

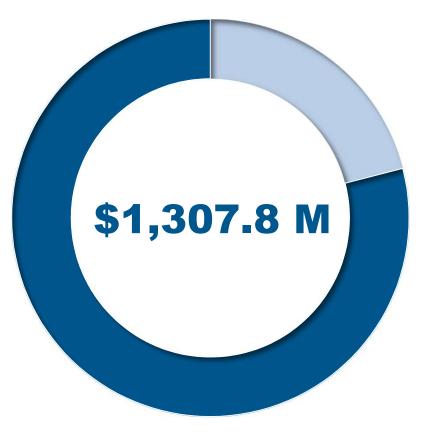


## 2022-2025 Gross Capital Funding





# 2022-2025 Gross Capital



\$468.5 M Growth Related 36%

\$839.3 M State of Good Repair

64%



### 2023-2025 Major Investments

#### **Transit Services**

- HSR Bus Expansion Program 10 Year Plan \$16M
- HSR Expansion Buses Modal Split \$23M
- HSR Bus Replacement Program \$44M

#### **Growth Management**

- Garner Road Hwy 2/Wilson to Fiddlers Green (AEGD) \$20M
- Arterial Road 1N Oversizing (AEGD) Glancaster Road to Dickenson
   Road \$13M



### 2023-2025 Major Investments

#### Recreation

- Waterdown Pool and Recreation Centre Feasibility \$24M
- Riverdale Community Hub \$19M
- Winona Recreation Centre Feasibility \$27M

#### Library

- Mount Hope Library Expansion \$6M
- East Hamilton Replace & Expand \$9M
- Downtown Stoney Creek \$9M

#### **Parks**

- Sam Lawrence Park \$10M
- Confederation Park Redevelopment \$6M



# **Next Steps**

| ITEM                                  | DATE                                   |
|---------------------------------------|--|
| GIC – 2022 Tax Capital Budget         | December 2 <sup>nd</sup> (if required) |
| Council – Tax Capital Budget approval | December 15 <sup>th</sup>              |





# THANK YOU