

GENERAL ISSUES COMMITTEE (CAPITAL BUDGET) REPORT 21-026

9:30 a.m.

November 26, 2021 and December 2, 2021 Due to COVID-19 and the closure of City Hall, this meeting was held virtually.

November 26, 2021:

Present: Mayor F. Eisenberger, Deputy Mayor M. Pearson (Chair)

Councillors M. Wilson, J. Farr, S. Merulla, R. Powers, E. Pauls, J. P. Danko, B. Clark, B. Johnson, L. Ferguson, A. VanderBeek

Absent: Councillors T. Whitehead, T. Jackson, N. Nann – Personal

Councillor J. Partridge – Other City Business

December 2, 2021:

Present: Mayor F. Eisenberger, Deputy Mayor T. Jackson (Chair)

Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, R. Powers,

E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson, A.

VanderBeek, J. Partridge

Absent: Councillor T. Whitehead - Personal

THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 21-025, AND RESPECTFULLY RECOMMENDS:

1. Cycling Infrastructure 2022 (PED21219/PW21068) (City Wide) (Item 5.1) (November 26, 2021)

That Report PED21219/PW21068, respecting Cycling Infrastructure 2022, be received.

2. 2022 Tax Supported Capital Budget Update (FCS21096(a)) (City Wide) (Item 5.1) (December 2, 2021)

That Report FCS21096(a), respecting the 2022 Tax Supported Capital Budget Update, be received.

- 3. 2022 Tax Supported Capital Budget (FCS21096) (City Wide) (Item 6.1) (December 2, 2021)
 - (a) That the 2022 Tax Supported Capital Levy in the amount of \$133,563,000 be approved, inclusive of:
 - (i) a net levy increase of \$4,800,000 (0.50%) for discretionary block funded projects to be used principally for state-of-good-repair in the City's 10-year Capital Financing Plan;
 - (ii) a net levy increase of \$1,024,000 (0.11%) to fund the debt servicing costs associated with the City's share of the approved Investing in Canada Infrastructure Program Transit Stream projects for 2022; and,
 - (iii) a net levy increase of \$374,000 (0.04%) to fund the debt servicing costs associated with the West Harbour Waterfront strategic initiatives in 2022;
 - (b) That the 2022 Tax Supported Capital Budget and Financing Plan in the amount of \$280,083,810, attached as Appendix "A" to Report 21-025, be approved, with the following funding sources:
 - (i) \$52,000 from government grants and subsidies;
 - (ii) \$387,000 from other external sources;
 - (iii) \$25,866,850 from Development Charges Reserves;
 - (iv) \$6,450,000 from Rate Revenues;
 - (v) \$35,347,810 from Reserves;
 - (vi) \$15,103,000 from Work-in-Progress and other internal transfers;
 - (vii) \$89,823,150 from the 2022 Tax Supported Capital Levy:
 - (viii) \$5,300,000 from Hamilton Utilities Corporation (HUC) / Alectra Dividends;

- (ix) \$34,057,000 from Canada Community Building Fund / Federal Gas Tax Reserve (112213);
- (x) \$20,259,000 from Tax Supported Debenture Financing; and,
- (xi) \$47,438,000 from Development Charge Supported Debenture Financing;
- (c) That the General Manager, Finance and Corporate Services, be authorized and directed to provide an internal loan of \$970,000 from the Investment Stabilization Reserve (112300) to finance the Albion Falls Waterfalls Viewing project (4401856819), to be repaid from Parks and Open Space Operating Budget over a 15-year term at an annual interest rate of 2.78%;
- (d) That the Tax Supported Discretionary Net Capital Funding Forecast 2023– 2031, attached as Appendix "B" to Report 21-025, which assumes the following, be approved, in principle, and re-visited by Council each budget year:
 - (i) a net levy increase of \$4,800,000 (0.50%) in each year from 2023 to 2031; and,
 - (ii) an additional net levy increase of \$671,000 (0.07%) in 2023, \$1,829,000 (0.19%) in 2024, \$54,000 (0.01%) in 2025, \$20,000 (0.00%) in 2026, \$59,000 (0.01%) in 2027, \$87,000 (0.01%) in 2029, \$3,072,000 (0.32%) in 2030 and \$3,238,000 (0.34%) in 2031 to fund the debt servicing costs associated with the Investing in Canada Infrastructure Program Transit Stream and West Harbour Waterfront Strategic Initiatives;
- (e) That the operating budget and full-time equivalent (FTE) impacts of the 2022 Tax Supported Capital Budget, estimated at \$762,000 and 4.0 FTEs for 2022 and \$884,585 and 2.6 FTEs for future years, included in Appendix "C" to attached Report 21-025, be incorporated into future Tax Supported Operating Budgets, subject to Council approval;
- (f) That the General Manager, Finance and Corporate Services, be authorized to negotiate the terms and placement of a debenture issue(s), and / or private placement debenture issue(s), in either a public or private market and / or bank loan agreement and debenture issue(s) and / or variable interest rate bank loan agreement and debenture issue(s), in an amount not to exceed \$67,697,000 Canadian currency, as attached in Appendix "A" to Report 21-025, which includes \$20,259,000 in Tax Supported municipal debt and \$47,438,000 in Development Charges Tax Supported municipal debt;

- (g) That the General Manager, Finance and Corporate Services, be authorized to engage the services of all required professionals to secure the terms and issuance of the debenture issue(s) described in Recommendation (f) including, but not limited to, external legal counsel, fiscal agents and Infrastructure Ontario's Loan Program;
- (h) That the General Manager, Finance and Corporate Services, Mayor and City Clerk are each authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents requiring their respective signatures, to secure the terms and issuance of the debenture issue(s) described in Recommendations (f) and (g), in a form satisfactory to the City Solicitor;
- (i) That the Mayor and City Clerk are authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents not requiring any specific signing authority, to secure the terms and issuance of the debenture issue(s) described in Recommendations (f) and (g), in a form satisfactory to the City Solicitor and with content acceptable to the General Manager, Finance and Corporate Services;
- (j) That all necessary By-Law(s) be passed to authorize the debenture issue(s) negotiated placed and secured in accordance with Recommendations (f) and (g).

FOR INFORMATION:

November 26, 2021:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

5. CONSENT ITEMS

5.1. Cycling Infrastructure 2022 (PED21219/PW21068) (City Wide)

7. DISCUSSION ITEMS

7.1. Hamilton Police Services Board Report 21-098 Hamilton Police Service Projected Capital Expenditures for 2022 – 2023

The agenda for the November 26, 2021 General Issues Committee was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

Councillor E. Pauls declared an interest to Item 7.1, respecting the Hamilton Police Services Board Report 21-098 Hamilton Police Service Projected Capital Expenditures for 2022 – 2031, as her son is employed by the Hamilton Police Service.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) November 22, 2021 (Item 3.1)

The Minutes of the November 22, 2021 General Issues Committee (Budget) meeting were approved, as presented.

(d) CONSENT ITEMS (Item 5)

(i) Cycling Infrastructure 2022 (PED21219/PW21068) (City Wide) (Item 5.1)

Staff was directed to report back to the General Issues Committee, during the 2022 Operating Budget process, with options to effectively and efficiently provide financial sustainability for the Hamilton Bikeshare program in the city of Hamilton.

(e) STAFF PRESENTATIONS (Item 6)

(i) 2022 Tax Supported Capital Budget (FCS21096) (City Wide) (Item 6.1)

Mike Zegarac, General Manager, Finance & Corporate Services provided a PowerPoint presentation, respecting Report FCS21096 - 2022 Tax Supported Capital Budget.

The presentation respecting Report FCS21096 - 2022 Tax Supported Capital Budget was received.

Consideration of Report FCS21096, respecting the 2022 Tax Supported Capital Budget, was DEFERRED to the December 2, 2021 General Issues Committee.

For disposition of this matter, please refer to Item 3.

(f) DISCUSSION ITEMS (Item 7)

(i) Hamilton Police Services Board Report 21-098 Hamilton Police Service Projected Capital Expenditures for 2022 – 2031 (Item 7.1)

Consideration of the 2022 Capital Budget expenditure recommendation Items 1 through 7, outlined in the Hamilton Police Services Board Report 21-098, respecting the Hamilton Police Service Projected Capital Expenditures for 2022 to 2031, was DEFERRED until the December 2, 2021 General Issues Committee, to be considered as part of Report FCS21096 - 2022 Tax Supported Capital Budget.

For disposition of this matter, please refer to Item 3.

(g) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee adjourned at 12:17 p.m.

December 2, 2021:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

5. CONSENT ITEMS

5.1 2022 Tax Supported Capital Budget Update (FCS21096(a)) (City Wide)

The agenda for the December 2, 2021 General Issues Committee was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

Councillor E. Pauls declared an interest to the Hamilton Police Services Board portion of the 2022 Tax Supported Capital Budget, as her son is employed by the Hamilton Police Service.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) November 26, 2021 (Item 3.1)

The Minutes of the November 26, 2021 General Issues Committee (Budget) meeting were approved, as presented.

(d) 2022 Tax Supported Capital Budget (FCS21096) (City Wide) (Item 6.1)

Due to a declared Conflict of Interest, the Hamilton Police Services Board portion of the 2022 Tax Supported Capital Budget was voted on separately, as follows:

That the Hamilton Police Services' Board 2022 Tax Supported Capital budget, be approved as part of the 2022 Tax Supported Capital Levy.

(e) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee adjourned at 10:58 a.m.

	Respectfully submitted,
	Maria Pearson, Deputy Mayor (November) Chair, General Issues Committee
	Tom Jackson, Deputy Mayor (December) Chair, General Issues Committee
Stephanie Paparella Legislative Coordinator, Office of the City Clerk	

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			1	1			1	, ,			1	ļ.,	Financi	ng Sources	1
Department	Division	Project ID	Project Title	Gross Costs	Grants and Subsidies	Other External Revenue	Development Charges (* Debt)	Rate Funding	Reserves	WIP	Net Cost	From Operating	External Debt	Federal Gas Tax	Other: Reserves and HUC Dividends
City Manager	Digital & Innovation Office	3381858502	Enhancing City of Hamilton App for citizen services	25,000	•	•	•				25,000	25,000		•	
			Digital/Open Data Infrastructure	100,000							100,000	100,000			
	Digital & Innovation Office Total	3381959501	Digital Office: Smart City and Digital Transformation	300,000 425,000							300,000 425,000				
City Manager Total	Digital & Innovation Office Total			425,000						<u>:</u>	425,000			:	
city Manager Total			Replacement of Integrated Court Offences Network and	423,000							423,000	423,000			
Corporate Services	Customer Service & POA	2052157002	Collections Administration Management Software	200,000		-					200,000	-			200,000
		2052255200	Study-Generator Back Up	95,000							95,000	95,000			
	Customer Service & POA Total			295,000	-	-	-	-	-	-	295,000	95,000	-	-	200,000
	Finance	2052180510	DC Exemptions Recovery	10,000,000							10,000,000	7,700,000			2,300,000
		2052255201	Administrative Penalties Expansion and Operational	252.000							252.000	252.000			
	Finance Total		Enhancement Review	250,000 10,250,000							250,000 10,250,000	250,000 7,950,000			2,300,000
	rillance Total		Network Infrastructure Sustainability and Continuous	10,230,000	-	-	•	-	•	•	10,230,000	7,530,000		-	2,300,000
	Information Technology	3501757702	Improvement	340,000					340,000		-				
		3501957905	IT Strategy - Strategic Theme Enabling Our People	190,000					,		190,000	190,000			
		3501957906	IT Strategy - Strategic Theme IT Optimization	100,000							100,000	100,000			
		3501957910	Messaging (Email) Platform Migration	295,000							295,000	295,000			
		3502157602	IT Security	142,000					142,000						
		3502157907	Business Systems and Services Continuity Plan	150,000							150,000				
		3502157202 3502257200	IT Asset Management Program IT Strategy Refresh	200,000 410.000							200,000 410,000				
		3502257200	Accounts Payable Approval and Workflow Software	225,000							225,000	225,000			
		3502257202	Deployment of Enterprise reporting and Visualization	70,000							70,000	70,000			
		3502257203	Information Security Program	850,000							850,000	850,000			
		3502257204	Legacy software upgrade	150,000							150,000	150,000			
		3502257205	EDRMS - Enterprise Data and Records Management												
	Information Technology Total		System Project	350,000 3,472,000					482,000		350,000 2,990,000	350,000 2,990,000			
Corporate Services Total	information rechnology rotal			14,017,000					482,000		13,535,000				2.500.000
Council Initiatives	Council Initiatives	3302109014	Ward 14 Capital Reinvestment	100,000					100,000		- 13,333,000	11,033,000			2,300,000
			Ward 1 Capital Reinvestment	100,000					100,000		=.				
		3302109200	Ward 2 Capital Reinvestment	100,000					100,000		-				
		3302109300	Ward 3 Capital Reinvestment	100,000					100,000		-				
		3302109400	Ward 4 Capital Reinvestment	100,000					100,000		-				
		3302109500	Ward 5 Capital Reinvestment	100,000					100,000		=				
		3302109600 3302109700	Ward 6 Capital Reinvestment Ward 7 Capital Reinvestment	100,000 100,000					100,000 100,000		-				
		3302109700	Ward 8 Capital Reinvestment	100,000					100,000		-				
		2112156401	Confidential - Parkland Acquisition	1,500,000					200,000		1,500,000	1,500,000			
	Council Initiatives Total			2,400,000	-	-	-	-	900,000		1,500,000	1,500,000	-		-
Council Initiatives Total				2,400,000	-	-	-	-	900,000	-	1,500,000	1,500,000	-	-	-
Healthy & Safe Communities	Hamilton Fire Department	7402251100	Annual Equipment Replacement	1,407,600					1,407,600		Ξ				
		7402251101	Annual Vehicle Replacement	3,554,000					3,554,000		-	500,000			
	Hamilton Fire Department Total	7402251102	HFD Technology	500,000 5,461,600					4,961,600		500,000 500,000	500,000 500,000			
	Hamilton Paramedic Service	7642251100	Annual Vehicle Replacement	1,659,780	-	-	•	-	1,659,780	•	300,000	300,000	•	•	-
			Annual Equipment Replacement	3,307,870					2,807,870		500,000	500,000			
	Hamilton Paramedic Service Total			4,967,650	-	-	-	-	4,467,650	-	500,000	500,000	-	-	-
		6731841610	Poverty Reduction Investment (PRI) - Indigenous Poverty												
	Housing Services	0,310,1010	Reduction	1,000,000					-		1,000,000				1,000,000
		6731841611	Poverty Reduction Investment (PRI) - Social Housing	2 000 000							2 000 000				2 000 000
		6732241302	Repairs & Renovations Social Housing Capital Repairs and Regeneration	2,000,000 500,000							2,000,000 500,000	500,000			2,000,000
	Housing Services Total	0/32241302	Social flousing capital repairs and regeneration	3,500,000	_	_	_	-	-		3,500,000	500,000		-	3,000,000
			Human Services Integration - Continuous Improvement	-,,							-,,	,			-,,
	Social Services	6502141100	Projects	160,000							160,000	160,000			
	Social Services Total			160,000	-	-	-	-	-	-	160,000	160,000	-	-	-
Healthy & Safe Communities Total				14,089,250	-	-	-	-	9,429,250		4,660,000		-	-	3,000,000
Outside Boards & Agencies	CityHousing Hamilton	6182141602	City Housing Contribution	500,000							500,000	500,000			
	CityHousing Hamilton Total H.C.A. & Westfield Heritage Village	3802156100	Hamilton Conservation Authority Critical and Safety	500,000 1,850,000	-	-	-	-	-	-	500,000 1,850,000	500,000 1,850,000	-	-	-
	in.e.m. & westness fieldage village		Westfield Heritage Village - Critical and/or Safety Projects	1,850,000							1,850,000	1,850,000			
	H.C.A. & Westfield Heritage Village Total	3002130302	Treatment Treatmage Village Critical and/or Safety Projects	2,000,000	-		_				2,000,000				_
	Hamilton Beach Rescue (HBRU)	2862151700	HBRU Renovations & Equipment Purchases	70,000					70,000		-,500,000	_,_,,,,,,,			
	Hamilton Beach Rescue (HBRU) Total		• •	70,000	-	-	-	-	70,000	-	-	-	-	-	-
	Police Services	3761951812	Hamilton Police Stations- Roof Repairs and HVAC	200,000							200,000	200,000			
		3762051007	Police Personal Issued Portable Radio Replacement	1,400,000							1,400,000	1,400,000			
			Basement Superstructure & Brick Repairs (Central)	275,000							275,000	275,000			
			Generator System/Fuel Upgrade - Station 10 - Central	75,000							75,000	75,000			
		3762251203	2022 Fuel Tank Replacement - Station 20 - East End	350,000							350,000	350,000			

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				(4)									Financi	ng Sources	
Department	Division	Project ID	Project Title	Gross Costs	Grants and Subsidies	Other External Revenue	Development Charges (* Debt)	Rate Funding	Reserves	WIP	Net Cost	From Operating	External Debt	Federal Gas Tax	Other: Reserves and HUC Dividends
	•	3762251204	Boiler Replacement/Humidifier Piping - Station 20 - East	260,000					•		260,000	260,000			
		3762251205	2022 Generator/Diesel Tank Repair - Station 30 - Mountain	65,000							65,000	65,000			
		3762251207	2022 Chubb Panel Upgrade - All Police Stations	150,000					150,000		-				
		3762251208	9MM Conversion (Glock Program)	183,060					183,060		-				
		3762251103	Mobile Command Centre (MCC)	750,000			562,500		187,500		-				
	Police Services Total			3,708,060	-	-	562,500	-	520,560	-	2,625,000		-	-	
Outside Boards & Agencies Total Planning & Economic Development	Economic Development	2624700000	Formania Development Intelletion	6,278,060 1,000,000		-	562,500	-	590,560	-	5,125,000	5,125,000 1.000.000			
Planning & Economic Development	Economic Development	3621708900 3621750301	Economic Development Initiatives Confidential - Employment Land Bank Interest	300,000					300,000		1,000,000	1,000,000			
		4031980940	New Traffic Signal - Garner @ Hwy 6	250,000			237,500		300,000		12,500	12,500			
			Office Tenancy Assistance Program	37,500			257,500				37,500	37,500			
		3622208202	Brownfield Development	400,000							400,000	400,000			
		8202241200	Hamilton Heritage Property Improvement Grant Program												
		8202241200	(Downtown Block)	500,000							500,000	500,000			
		8202203202	Barton/Kenilworth Commercial Corridor Building Improvement Grant Program	100,000							100,000	100,000			
		8202203201	Barton and Kenilworth Rebate of Planning and Building												
			Fees (Downtown Block)	200,000							200,000				
		8202203203	BIA Commercial Property Improvement Grant Program	500,000							500,000	500,000			
		8202203204	Commercial Property Improvement Grant Program (Downtown Block)	223,500							223,500	223,500			
		8202203206	Community Downtowns and BIAs	224,000							224,000				
		8202203207	Downtown West Harbourfront Remediation Loan Program	25,000							25,000	25,000			
	Economic Development Total			3,760,000	-	-	237,500	-	300,000	-	3,222,500			-	-
	Growth Management	4031280288	Burke St/Mountain Brow Road - Waterdown	1,500,000			1,425,000				75,000	75,000			
		4031380360	Waterdown - Burlington Road Upgrades	9,990,000			9,990,000	•			=				
		4031380390 4032280280	East-West Road Corridor (Waterdown By-Pass) CASH RHBP - Nebo - 800m s/o Twenty to future Dartnall Rd	10,000,000			9,500,000				500,000				
			Extention	350,000			297,500				52,500	52,500			
		4032280285	Southcote - Garner to 970m southerly (hydro corridor)	3,500,000			2,975,000				525,000	525,000			
		4032280253	Arvin Ave - McNeilly to Lewis	1,900,000			1,900,000				-	400.000			
		4032280281	Shaver Rd - Trustwood to Garner (AIP)	726,000 6,840,000			617,100 5,814,000				108,900				
		4032280282	Binbrook - Royal Winter/Binhaven to Fletcher Southcote / Smith / Collector 2W Corridor Class EA	725,000			616,250				1,026,000 108,750				
		4032255281	Twenty Road Extension - Glover Road to future Upper Red	725,000			010,230				106,750	106,750			
		4032280283	Hill Valley Parkway	3,375,000			3,075,000				300,000	300,000			
	Growth Management Total			38,906,000	-	-	36,209,850	-	-	-	2,696,150			-	-
		8121255620	Part IV Designation of Properties under the Ontario												
	Planning Services		Heritage Act	135,000							135,000	135,000			
		8121957900	3D Model Development	130,000							130,000	130,000			
		8122255200	Future Urban Growth Areas Secondary Plans and	4 005 000			4 000 750					004.050			
	Planning Services Total		Associated Studies	1,825,000 2,090,000			1,003,750 1,003,750				821,250 1,086,250	821,250 1,086,250			
	Tourism & Culture	7201941902	St. Mark's Restoration	1,372,000	-	-	1,003,750	-	-	-	1,372,000		-	-	-
	Tourism & Culture	7202058202	Collections Management	100,000							100,000	100,000			
			Built Heritage Inventory	80,000							80,000	80,000			
			Museum Development Process	55,000							55,000	55,000			
		7102258200	Binbrook Branch Hamilton Public Library Public Art	100,000					100,000		-				
			Vincent Massey Park Public Art	125,000					125,000		-				
			Andrew Warburton Memorial Park Public Art	125,000					125,000		-	l .			
		7202241201	Dundurn Balcony Restoration	95,000							95,000	95,000			
	Tourism & Culture Total	0122255001	Engineering Standards Undet-	2,052,000	-	-	225.000	-	350,000	-	1,702,000	1,702,000	-	-	-
	General Manager PED		Engineering Standards Update 2022 - City Share of Servicing Costs In Subdivisions	250,000 3,000,000			225,000 3,000,000		25,000		-				
	General Manager PED Total	4142240100	2022 City Strate of Servicing Costs III Subdivisions	3,250,000		-	3,225,000	_	25,000		-	_	_	_	-
	Transportation, Planning and Parking	4901751700	Parking Payment Equipment	250,000	-		3,223,000		250,000		-		•	_	
		4901945900	Waterproofing Membrane Replacement - Convention		== ==										
			Centre Parking Garage	500,000 430,000	52,000				448,000		430.000	430.000			
		4031718126 4032017050	Centennial Bridge over the QEW - multi-use path Bicycle Infrastructure Upgrades	430,000 250,000							430,000 250.000	430,000 250,000			
			Waterdown Traffic Management Implementation	250,000							250,000	250,000		•	
			Bicycle Boulevard (Neighbourhood Greenways) Program	170,000							170,000	170,000		_	
			TMP Modelling & Monitoring	50,000							50,000	50,000			
		4032155820	Sustainable Mobility Program	400,000							400,000	400,000			
		4032155940	Transportation Tomorrow Survey	100,000							100,000	100,000			
			On Street Bike Facilities	450,000						310,000	140,000	140,000		-	
		4902157201	Parking Meter Mechanism and Housing Replacement	200,000					200,000		-				
		4902257200	Municipal Car Park and Wayfinding Signage Replacement	50,000			242		50,000		-				
			Transportation Network Review and Implementation Plan	210,000			210,000			C7 000	-				
			Highway 403 Ramp EA Curbside Management Tool	134,000 100,000			67,000		100,000	67,000		-			
		4502257201	Carosiae Manakement 1001	100,000					100,000		=	1			

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Department Division Division Project Tile Project Tile Project Tile Department Division Project Tile Department Division	Other: Reserves and IUC Dividends - - -
Public Works Tax Funded Pergy, Reet and Facilities 7101754805 St Wilfrid Laurier Gymnasium Addition. 3,650,000 3,650,000 3,650,000 173,000 170,000 1,000,0	-
Public Works Tax Funded Energy, Fleet and Facilities Foliage Septiment Foliage	
342415001 Shop Explanement Replacement 170,000 1	
May 170,000	
Street Newsper Purchase 780,000	
Pact	
17102141076 Program - Recreation Centre Retrofits 240,000 240,000 240,000 7102154305 Program - Area Retrofits 800,000 800,000 7102154305 Program - Area Retrofits 115,000 125,000 125,000 90,000 90,000 90,000 90,000 90,000 7102154703 Program - Senior Centre Retrofits 60,000 60,000 60,000 7102154703 7102155703 710215703	
1701154536 Program - Area Retrofits 125,000 125,	
100145707 Program - Facility Capital Maintenance 90,000 90	
Program - Senior Centre Retroffts 50,000 210,000 210,000 200,000	
Solvey Creek City Hall R-CMP Lease Capital Replacement 210,000 210,000 200,000	
354214109 Program - Capillace Remediation 200,000 310,000	
1,500,000 1,50	
34241532 Program - Facility Capital Maintenance 228,000 229,000 200,000 20	
S42151010 Program - Mechanical Infrastructure Life-cycle Renewal 200,000 3542141013 Program - Firestations Facility Upgrade 250,000	
A S42151010 Corporate Facilities Audit Program 170,000 170	
S42141013 Program - Firestations Facility Upgrade S50,000	
354214101 Program - Facility Upgrades to Hamilton Public Libraries 250,000 3542155001 Vard Capital Renewal Program 225,000	
Saction Sact	
Forgram - ML & WL Facility Capital Maintenance 250,000 250,000 50,0	
Maassa Lodge Carpet Removal 50,000 50,000 - 6302151101 Program - ML & WL Keyscan and Hardware 20,000 265,000 - 70215101 Program - ML & WL Equipment Ufe-cycle Renewal 265,000 265,000 - 70215101 Program - Mechanical Infrastructure Life-cycle Renewal 75,000 75,000 75,000 75,000 75,000 702155101 Program - Recreation Facilities Audit 90,000	
Figure F	
Forgram - ML & WL Equipment Life-cycle Renewal 265,000 265,000 75,0	
Forgram - Mechanical Infrastructure Life-cycle Renewal 75,000	
7102155101 Program - Recreation Facilities Audit 90,000 90,000 90,000 7102145215 Program - Parking Lot Management 200,000 200,00	
T102145215 Program - Parking Lot Management 200,000 200,000 2,850,00	
7102154216 Program - Roof Management 2,850,000 7102254201 Stadium Preicinet Park Fieldhouses & Washrooms 6,100,000 3542241201 Program - Building Automation System 250,000 6302251201 ML/WL Touchless Faucets 150,000 3722241805 Program - Facilities Security 800,000 6302251201 Maccassa Lodge Laundry 15,000 490248201 Bennetto Aquatic Centre: Rec Heat Reclaim & Controls 50,000	
3542241201 Program - Building Automation System 250,000 250,000 250,000 6302251201 ML/WI Touchless Faucets 150,000 150,000 - 3722241805 Program - Facilities Security 800,000 800,000 6302251202 Macassa Lodge Laundry 15,000 15,000 - 7902248201 Bennetto Aquatic Centre: Rec Heat Reclaim & Controls 50,000 50,000 -	
6302251201 ML/WL Touchless Faucets 150,000 150,000 - 3722241805 Program - Facilities Security 800,000 800,000 800,000 6302251202 Macassa Lodge Laundry 15,000 15,000 15,000 - 900248201 Bennetto Aquatic Centre: Rec Heat Reclaim & Controls 50,000 50,000 - 9	
3722241805 Program - Facilities Security 800,000 800,000 800,000 6302251202 Macassa Lodge Laundry 15,000 15,000 - 7902248201 Bennetto Aquatic Centre: Rec Heat Reclaim & Controls 50,000 -	
6302251202 Macassa Lodge Laundry 15,000 15,000 - 7902248201 Bennetto Aquatic Centre: Rec Heat Reclaim & Controls 50,000 50,000 -	
7902248201 Bennetto Aquatic Centre: Rec Heat Reclaim & Controls 50,000 50,000 -	
7902248203 Dundas Town Hall: Demand Control Ventilation and	
Lighting Upgrade to LEDS 75,000 75,000 -	
7902248204 Fire Station 5 Complex: Lighting Upgrade to LEDs 75,000 75,000 - 702248205 Limput Phomeson Pool: Filter Pumps VED installation 13,000 13,000 -	
1502240205 Similary Hompson Fool. Fitch Fumps vi & installation 15,000	
7902248206 Ryerson Aquatic Centre: Heat Reclaim/Controls & Heating Pump/HVAC VFD Project 83,000 - 83,000 -	
7902248207 Wentworth Ops Centre: 2022 Lighting Upgrade to LEDs 275,000 275,000 -	
7102251201 Facility Vehicles 50,000 50,000 50,000	
4942251205 Upgrade to Winfuel Attendants 60,000 60,000 -	
Energy, Fleet and Facilities Total 33,053,000 - 9,750,000 - 12,840,000 - 10,463,000	-
Transit Services 5302185803 Terminal and End of Line Rehabilitation 75,000 75,000 75,000 75,000 135,00	
5302185804 Bus Stop Shelter Rehabilitation 125,000	
5302249001 Operator Washroom Conveniences 300,000 300,000 300,000	
5302283002 Reserve Shortfall - OBR Program 700,000 700,000 700,000 -	
Transit Services Total 1,435,000 235,000 - 1,200,000	-
Waste Management 5121949003 CCF Lifecycle Replacement 267,000 95,000 172,000 172,000	
5122051501 Waste Collection Fleet Replacement 500,000 500,000 - 5122091001 Glanbrook Landfill Stage 3 Development- Cells C, D, & E 5,500,000 5,500,000 5,500,000	
512225101	
5122190200 Diversion Container Replacement Program 980,000 98,000 882,000 -	
5122191000 Glanbrook Landfill Capital Improvement Program 327,000 327,000 327,000	
5122192000 Closed Landfill Maintenance & Capital Improvement 396,000 396,000 396,000	
Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program 304,000 106,400 197,600 197,600	
Transfer Station/CRC Maintenance & Capital Improvement Program 221,000 221,000 221,000	
Program 221,000 221,000 221,000 221,000 5122194920 Environmental Services Legislative Compliance Program 185,000 185,000 185,000	
5122195525 SWMMP Approvals 150,000 150,000 150,000 150,000	
5122251102 Security System Upgrades - Waste Collections Yard 15,000 15,000 15,000	
5122251103 Waste Packers Reversing Safety Sensors 48,000 48,000 48,000 5122251104 Waste Collection Vehicle Technology 20,000 20,000 20,000	

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City of Hamilton Tax Capital Budget 2022 Capital Budget Project List (\$)

				(\$)									Financin	g Sources	
							Development					_			Other:
Department	Division	Project ID	Project Title	Gross Costs	Grants and Subsidies	Other External Revenue	Charges	Rate Funding	Reserves	WIP	Net Cost	From Operating	External Debt	Federal Gas Tax	Reserves and HUC Dividends
		F122104020	SWMMP - Recommendation 6: Alternative Disposal	200,000			(* Debt)				200,000	200,000			HUC Dividends
	Waste Management Total	3122194029	SWIVINIP - RECOMMENDATION 6. AILEMATIVE DISPOSAL	9,258,000	_	_	204,400	_	1,477,000		7,576,600	1,353,600	6.223.000	_	-
	Engineering Services	4031218526	Bridge 451 - Hwy 5 E, 120m e/o Mill St S	200,000			, , , ,		, , ,		200,000	200,000	., .,		
			Bridge 089 - Creighton Rd, 30 m s/o Mill St	1,200,000							1,200,000	180,000		1,020,000	
			Bridge 159 - Regional Rd 56 to 615m s/o Hall Rd	1,260,000							1,260,000	189,000		1,071,000	
			Bridge 189 - Regional Rd 56, 565 m s/o Kirk Rd - CASH	422,000						450,000	422,000	422,000			
			Bridge 296 - Governor's Rd, 45m e/o Ogilvie St Bridge 404 - Harrison Rd - 910m s/o Kirk Road	1,170,000 1,400,000						450,000	720,000 1,400,000	108,000 210,000		612,000 1,190,000	
			Bridge 437 - Miles Rd, 610m s/o Dickenson Rd E	230,000						230,000		210,000		1,150,000	
		4031911601		180,000							180,000	180,000			
				180,000					-		180,000	180,000		-	
			Council Priority - Ward 3 Minor Rehabilitation	180,000							180,000	180,000		-	
			Council Priority - Ward 4 Minor Rehabilitation	180,000							180,000	180,000		-	
			Council Priority - Ward 5 Minor Rehabilitation	180,000							180,000	180,000		-	
			Council Priority - Ward 6 Minor Rehabilitation	180,000 180.000							180,000	180,000		=	
		4031911607 4031911608	Council Priority - Ward 7 Minor Rehabilitation Council Priority - Ward 8 Minor Rehabilitation	180,000							180,000 180,000	180,000 180,000		-	
		4031911608	Council Priority - Ward 9 Minor Rehabilitation	180,000							180,000	180,000		-	
			Council Priority - Ward 10 Minor Rehabilitation	180,000							180,000	180,000		-	
			Council Priority - Ward 11 Minor Rehabilitation	180,000							180,000	180,000		-	
			Council Priority - Ward 12 Minor Rehabilitation	180,000							180,000	180,000		-	
			Council Priority - Ward 13 Minor Rehabilitation	180,000							180,000	180,000		-	
			Council Priority - Ward 14 Minor Rehabilitation	180,000							180,000	180,000		-	
			Council Priority - Ward 15 Minor Rehabilitation	180,000							180,000	180,000		-	
			Sherman Access East Retaining Wall Replacement	150,000							150,000	150,000			
			Bridge 048 - Jones St, 110m w/o King St E	680,000 700.000						650,000	30,000	30,000		F0F 000	
			Dundas - First to Hamilton-Burlington boundary Mud - Paramount to Upper Centennial Parkway	300,000							700,000 300.000	105,000 300,000		595,000	
			Southcote - Garner to Highway 403 Bridge	3,060,000			1,836,000				1,224,000	1,224,000		=	
			LINC Rehabilitation - Asphalt Repair	1,500,000			1,030,000				1,500,000	225,000		1,275,000	
			Bridge 414 - Miles Road, 130m s/o Dickenson Rd E	155,000						155,000	-	.,		-	
			Marion - Longwood to Dromore	1,560,000				480,000		390,000	690,000			690,000	
		4032019105	Glenmorris / Underhill / Sleepy Hollow / Wilmar (York												
			Heights / Hunter NBHD)	2,490,000				910,000			1,580,000	316,000		1,264,000	
			Rymal EA - Dartnall to Upper James	50,000							50,000	50,000			
			Pier 5-7 Boardwalk	6,000,000							6,000,000	717,100	1,260,000	4,022,900	
			Macassa Bay Shoreline Improvements Macassa Bay Boardwalk and Trail	3,200,000 3,000,000							3,200,000 3,000,000	450,000	3,200,000	2,550,000	
			West Harbour Public Art	150,000							150,000	150,000		2,550,000	
			Arvin - Dosco to Jones	150,000							150,000	150,000			
			Hatt & Bond - King to Market	250,000				-			250,000	250,000		-	
		4032211020	Highland Rd W - Winterberry to Glenhollow	860,000							860,000	129,000		731,000	
		4032211022	Burlington - James to Ferguson	1,350,000							1,350,000	202,500		1,147,500	
			Governor's – Main to Ogilvie (Bridge 296)	1,140,000				240,000		900,000	=			-	
			Bridge 086 - Cross St, 25m s/o Alma	150,000							150,000	150,000		-	
			Bridge 301 - Cootes Dr, 660m e/o Olympic Dr	150,000						450.000	150,000	150,000		-	
			Bridge 346 - Centre Rd, 195m s/o Carlisle Rd	150,000 120,000						150,000 120,000	-				
			Bridge 347 - Carlisle Rd, 355 m w/o Wildberry Way Rymal - Upper James to Upper Wellington	120,000			153,000 [*]			120,000	27,000	27,000			
			Rymal - Upper Ottawa to Dartnall	180,000			153,000				27,000	27,000			
			Mohawk – McNiven to Hwy 403	150,000			90,000				60,000	60,000			
			Police Marine Facility Replacement	5,700,000			3,420,000*				2,280,000	2,280,000			
			Minor Construction Program	270,000							270,000	270,000		-	
			New Sidewalk Program	1,096,000			237,500			846,000	12,500	12,500			
			Geotechnical Investigation Program	720,000							720,000	720,000			
		4032118217	Bridge and Culvert Major Maintenance - Engineering	1,160,000						500,000	660,000	99,000		561,000	
		4032118218	OSIM Bridge, Culvert, Retaining Wall & Overhead Sign Inspections	670,000						370,000	300,000	300,000			
		4032118210	Inspections Structural Investigations and Reports	490,000						90,000	400,000	400,000			
			Kelvin - Old Orchard to south end	240,000				100,000	140,000	50,000		-			
			Scenic - Mohawk to Chateau Crt	5,000,000				_30,000	0,000	100,000	4,900,000	735,000		4,165,000	
			Strathearne - Main to Britannia	1,850,000				600,000		.,	1,250,000	-		1,250,000	
		4032149555	QA-QC Service Contract Program	290,000						230,000	60,000	60,000			
			Mapping Update Program	40,000							40,000	40,000			
			Field Data Systems Program	110,000							110,000	110,000			
			Escarpment Slope & Appurtenance Stabilization Program	1,170,000						170,000	1,000,000	150,000		850,000	
			Retaining Wall Rehabilitation Program AM	360,000				750.000		360,000 692,000	350.000	250.000		-	
			Contaminated Soil & Rock Disposal Program Consultation and Accommodation	1,692,000 146,000				750,000		692,000 116,000	250,000 30,000	250,000 30,000			
			Engineering Services Staffing Costs - Road	4,500,000				-		1,885,000	2,615,000	2,615,000			
			Concession / Mountain Brow - Upper Gage to Oakcrest	4,900,000				1,800,000		1,000,000	3,100,000	2,013,000		3,100,000	
		.032113100		.,500,000				_,_ 30,000			-,-50,000	•		-,-30,000	

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				(4)									Financir	ng Sources	
Department	Division	Project ID	Project Title	Gross Costs	Grants and Subsidies	Other External Revenue	Development Charges (* Debt)	Rate Funding	Reserves	WIP	Net Cost	From Operating	External Debt	Federal Gas Tax	Other: Reserves and HUC Dividends
•			Barton - Sherman to Ottawa	150,000		•		-			150,000	150,000			
		4032118329	Bridge 329 - Burlington St E over Wilcox St	270,000							270,000	270,000		-	
		4032119114	Pinelands / Teal / Garden / Community / Greensfield	150,000				-			150,000	150,000			
		4032211018	Highland - Glenhollow to First Rd W	1,950,000						388,000	1,562,000	234,300		1,327,700	
			King - Stoney Brook to Highway No. 8	2,400,000							2,400,000	360,000		2,040,000	
			Bridge 350 - Centre, 435 metres n/o Concession 5E	180,000						180,000	=				
		4032219107		150,000				-		100,000	50,000	50,000			
		4242209801	A/R - Lynbrook / Miami - Millbank to Rolston (within												
			Rolston Neighbourhood)	750,000					750,000						
		4032255222	Corridor Infrastructure Condition and Programming	1,158,000				270,000		618,000	270,000	270,000			
		4242209201	Area Rating - Simcoe - James to Wellington & Hughson - Strachan to Simcoe	450,000					150,000						
			Area Rating - Hughson - Simcoe to Brock & Wood - James	150,000					150,000		-				
		4242209202	to Hughson	150,000					150,000		_				
		4032255962	Road Network Pavement Inspection	200,000					150,000		200,000	200,000			
				430,000							430,000	430,000		_	
			Bridge 113 - Sulphur Springs Rd, 255m s/o Governor's Rd	200,000							200,000	200,000		-	
		4032218111	Bridge 111 - Mineral Springs Rd, 65m w/o Martin Rd	400,000							400,000	400,000		-	
			Retaining Wall - RW0069 Wilson Street E, 150m w/o Lions												
		4032210069	Club Rd	150,000							150,000	150,000			
				100,000							100,000	100,000			
		4032218330	Bridge 330 - Birch Ave, 75 metres south of Burlington	300,000							300,000	300,000		-	
		4032218280	Bridge 280 - Claremont Ac, 250m w/o Claremont Ac (West												
			5th Ramp)	150,000							150,000	150,000		-	
		4032218318		50,000							50,000	50,000			
		4032210520	Retaining Wall - RW0520 - Lawrence Rd. 78m west of									450.000		050.000	
			Kenilworth Ave S Retaining Wall - RW0447 - Weirs Lane, 392m north of	1,000,000							1,000,000	150,000		850,000	
		4032210329	Johnston Ave	730,000							730,000	109,500		620,500	
			Retaining Wall - RW0032 - Arkledun Ave, 200m w/o	730,000							730,000	109,300		020,300	
		4032210032	Claremont Access	150,000							150,000	150,000			
			Asset Preservation - Westdale South Neighbourhood	150,000							150,000	150,000			
		4031911021	(North Section)	900,000							900,000	194,000		706,000	
		4411606106	Pier 8 Promenade	300,000							300,000	300,000			
		4411706102		500,000							500,000	500,000			
		4412006105	Pier 8 - Utilities	1,000,000							1,000,000	1,000,000			
		4032218050	Bridge 050 - Third Rd E, 1000m s/o Ridge Rd	200,000							200,000	200,000		-	
		4032218105	Bridge 105 - Book Rd W, 330m w/o Trinity Rd S	200,000							200,000	200,000		-	
	Engineering Services Total			81,229,000	-	-	5,889,500	5,150,000	1,190,000	9,690,000	59,309,500	23,210,900	4,460,000	31,638,600	-
		4451153001	Emerald Ash Borer (EAB) Management Plan Council Cost												
	Environmental Services		(Option 3)	2,600,000			407 500				2,600,000	2,600,000			
			Mountain Brow Path	150,000			127,500				22,500	22,500		-	
			Albion Falls - Waterfalls Viewing Alexander Park Skate Park	1,940,000 2,109,000			970,000 2,109,000		970,000	-	-				
				327,000			327,000				-				
				800,000			400,000				400,000	400,000			
			Beasley Park Rehabilitation Phase 2 - Kelly Street	500,000			400,000				-00,000	700,000			
		4402056918	Pedestrianization	1,213,000						400,000	813,000	813,000		-	
		4402149003	Backflow Prevention for Various Parks Facilities	200,000						,	200,000	200,000			
			Gourley Park Spray Pad Redevelopment	70,000							70,000	70,000			
			William Connell Phase 3	1,200,000			700,000		500,000		=				
			Tree Inventory	150,000							150,000				
			Cemetery Roads Rehabilitation Program	133,000							133,000	133,000			
			Cemetery Columbarium	70,000					70,000		-				
			Park Pathway Resurfacing Program	210,000							210,000	210,000			
			Outdoor Ice Rink Program	50,000			247.000				50,000	50,000			
			Equipment Acquisition (DC) Program	247,000 85,000			247,000		85,000		-	-			
			Small Equipment Replacement (Reserve) Program Confederation Beach Park - Capital Maintenance Program	455.000					455,000		-				
			Playground Lifecycle Replacement Program	525.000					175,000		350,000	350,000			
				120,000					5,000		120,000	120,000			
			Leash Free Dog Park Program	80,000					80,000		-				
			Tree Planting Program	1,345,000	-	387,000					958,000	958,000			
			Equipment Upgrades	50,000							50,000	50,000			
				1,020,000					749,000	271,000	-	-			
			Cherry Beach Park	120,000			120,000		-		-				
			Tiffany Hills Park Pathway Connection to School	280,000			280,000				-	-			
				100,000			100,000				-				
			Brightside Park (Stadium Precinct Community)	16,800,000			7,224,000				9,576,000	100.000	9,576,000		
			Broughton Park Upgrades Eastwood Park Redevelopment	100,000 878,000							100,000 878,000			702,400	
		4402250105	castwood Park Redevelopment	0/0,000							0/0,000	1/3,000		702,400	

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				(\$)									Financir	ng Sources	
Department	Division	Project ID	Project Title	Gross Costs	Grants and Subsidies	Other External	Development Charges	Rate Funding	Reserves	WIP	Net Cost	From Operating	External Debt	Federal Gas Tax	Other: Reserves and
					Substates	nevenue	(* Debt)					.,	5000	·ux	HUC Dividends
			Millgrove Drainage & Repair	25,000							25,000	25,000			
			Golf Links Park Ice Rink Servicing	150,000			120,000		400.000		30,000	30,000			
			Highland Gardens Park Olympic Park Hockey Rink	120,000 336,000					120,000 336,000		-				
			Pipeline Trail Gateway	777,500					330,000		777,500	777,500			
			Horticulture Depot Upgrades Feasibility Study	175,000							175,000	175,000			
			Fleet Assets - Forestry & Horticulture	120,000			120,000				-	, , , , , , , , , , , , , , , , , , , ,			
		4452253205	Horticulture Polyhouse Construction	62,000							62,000	62,000			
			Churchill Park	150,000							150,000	150,000			
		4402256124	Sam Lawrence Park	1,701,000			-		1,701,000		-				
	Environmental Services Total	4664030034	Nov. Torffe Sired Deles @ North Societ Dd	37,043,500	-	387,000	12,844,500	-	5,241,000	671,000	17,900,000	7,621,600	9,576,000	702,400	-
	Transportation Operations & Maintenance		New Traffic Signal - Drakes @ North Service Rd Neighbourhood Speed Reduction Initiative	150,000 450.000			142,500				7,500 450,000	7,500 450,000			
			New Traffic Signal - York @ Old Guelph	550,000			522,500				27,500	27,500			
			Sidewalk Rehabilitation Program	1,000,000			,				1,000,000	1,000,000			
		4022447244	Fencing/Sound Barrier Rehabilitation/Replacement within												
		4032117241	the Road Allowance	250,000							250,000	250,000			
			Preventative Asphalt Road Maintenance Program	2,250,000						1,741,000	509,000	509,000			
			Bridge and Structure Maintenance - T.O.M.	250,000							250,000	250,000			
			Fleet Additions - Roads O&M	400,000			400,000				400.00	400.00-			
			Yard Facility Maintenance and Improvement Program	400,000 50,000					50,000		400,000	400,000			
			Roads - Small Equipment Replacement Street Lighting Capital Program	350,000					50,000		350,000	350,000			
			Roads - Alleyway Rehabilitation	100,000					-		100,000	100,000			
			Guide Rail Replacement Program	400,000							400,000	400,000			
		4662115820	Traffic Counts Program	180,000						50,000	130,000	130,000			
		4662116102	Traffic Calming	150,000						75,000	75,000	75,000			
		4662120001	ATMS – Advanced Traffic Management System	750,000						750,000	-				
			Traffic Signal Upgrades	300,000						69,000	231,000	231,000			
			Traffic Signal LED Lighting Upgrade Program	220,000						275 000	220,000	220,000		-	
			Traffic Controller Replacement Program Engagement Priorities - Vision Zero	375,000 140,000					140,000	375,000	-	-			
			Education Priorities - Vision Zero	400,000					400,000		-				
			Evaluation Priorities - Vision Zero	200,000					200,000		-				
			Engineering Priorities - Vision Zero	450,000					450,000		-				
		4662120525	Pedestrian Crossovers (Type B & C)	200,000							200,000	200,000			
			APS - Accessible Pedestrian Signals	150,000							150,000	150,000			
			Durable Plastic Pavement Marking Rehabilitation	500,000							500,000	500,000			
		4662120722	Overhead Sign Structure	50,000						50,000	-	-			
		4662110018	Cootes Drive: Spencer Creek to East St N / Dundas St - Street Lighting System Rehabilitation	280,000							280,000	280,000			
		4662110012	Railway Roadway Crossings Rehabilitation Program	100,000							100,000	100,000			
			Major Road Mill & Pave Program	500,000							500,000	75,000		425,000	
			Durable Pavement Markings (New Installations)	600,000						545,000	55,000	55,000		-,	
			New Traffic Signal - RR#56 @ Kirk Road	330,000			313,500				16,500	16,500			
			New Traffic Signal - South Service Rd @ Vince Mazza Way	220,000			209,000				11,000	11,000			
		4032211223	New Sidewalk - Missing Links	250,000							250,000	250,000		-	
		4662220227	New Signalized Intersection – Wellington St. S. & Hunter St. E	250,000							250,000	350.000			
		4042210222	St. E Nicola Tesla Underpass Lighting LED Retrofit	250,000 200,000							250,000	250,000 200,000			
			TOC Upgrades	250,000							250,000	250,000			
			Asset Management & GIS Processing	350,000							350,000	350,000			
			Preventative Maintenance - Crack Sealing	150,000							150,000	150,000			
			Retaining Wall Maintenance - TOM	150,000							150,000	150,000			
			Eco Counter Program	140,000							140,000	140,000			
			Signals & Street Lighting Metal Pole Condition Assessment	150,000							150,000	150,000			
			Signalized Intersection Asset Management	150,000 420,000							150,000 420,000	150,000 420,000			
			Street Lighting Pole Replacements Stoney Creek Metal Pole Replacements	420,000 275,000							420,000 275,000	420,000 275,000			
		4662220244	Cootes MUP (Hatt Phase 2) (250m) Dundas - First to Avonsyde - New Street Light System	231,000							231,000	231,000			
		4662210022	Installation	200,000							200,000	200,000			
		4662220229	New Traffic Signal - Fennell Ave & 50m W/O East 43rd St	330,000			313,500				16,500	16,500			
			New Traffic Signal - Main & Paradise	308,000			292,600				15,400	15,400			
			New Traffic Signal - Mud St & First Rd E	350,000			332,500				17,500	17,500			
		4662220541	Traffic Signal Modernization - Queenston & Kenora &								_				
			Greenford	275,000			242 555				275,000	275,000			
			New Traffic Signal - Rymal Rd & Pritchard Rd Traffic Signal Modernization - Barton & Kenilworth	330,000 710,000			313,500				16,500 710,000	16,500 710,000			
			Intersection widening - Upper James & White Church	400,000							400,000				
		4002220242	menseedon widening - opper James & White Charen	+00,000							+00,000	+00,000			

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				(\$)									Financi	ng Sources	
Department	Division	Project ID	Project Title	Gross Costs	Grants and Subsidies	Other External Revenue	Development Charges (* Debt)	Rate Funding	Reserves	WIP	Net Cost	From Operating	External Debt	Federal Gas Tax	Other: Reserves and HUC Dividends
		4662220246	Upper Gage & Stone Church - Intersection Geometric	275,000							275,000	275,000			
			Wilson & Shaver - Pedestrian Crossovers (4 x Type C and 4	275,000							2/3,000	275,000			
		4662220211	x Type D)	220,000						220,000	-				
		4662220232	New Traffic Signal - York & Olympic	275,000			261,250				13,750	13,750			
		4662220245	Hamilton - Brantford Rail Trail - Raised Crosswalks and Geometric Modifications	450,000							450,000	450,000			
		4662210023	Sanders - Thorndale to West Park & Sterling - North Oval	,							,	,			
			to Forsyth - New Street Light	35,000							35,000	35,000			
		4662220247	Stone Church - Arbour to Upper Red Hill Valley Pkwy	755,000							755,000	144,000		611,000	
		4662220248 4662220988	Victoria South (Cannon/Stinson) Signal Cabinet Wrapping	380,000 50,000							380,000 50,000	380,000 50,000			
		4662255240	Capacity Reviews & Closure Plans/Implementations	75,000							75,000	75,000			
		4662220723	Portable Variable Message Sign /Queue End Warning	270,000							270,000	270,000			
			Sherman Access/Cut Equipment inventory, audit/condition								,				
		4662255201	& needs assessment and specifications and tw	175,000							175,000	175,000			
		4662220234	Main & Paradise - Pedestrian Cross-Over - (IPS and 2 x	320,000						290,000	30,000	30,000			
		4662201099	TOM Cost Allocation to Engineering Services Projects	520,000							520,000	520,000			
		4042210204	70 Brookstream Court Slope Stabilization	200,000							200,000	200,000			
		4662255242	Decorative Street Lighting LED Retro-fit Study	80,000							80,000	80,000			
		4662220285	Rebecca Street Upgrades - John to Catharine	750,000							750,000	750,000			
		4662220250	North End Gateway In-Fill Street Lighting Program in Former Town of Ancaster	100,000 250,000							100,000 250,000	100,000 250,000			
		4242009701	A/R - Eastmount Neighbourhood	800,000							800,000	120,000		680,000	
	Transportation Operations & Maintenance To		Tyte Editional reignbournood	24,544,000	_	_	3,100,850	-	1.240.000	4,165,000	16,038,150	14,322,150		1,716,000	
	,		PW Asset Management (PW-AM) System Implementation -				.,,		, .,	,,		, , , , ,		, ,,,,,,	
	PW-General Administration	4031957944	CASH FLOW	2,710,000				1,300,000			1,410,000	1,410,000			
	PW-General Administration Total			2,710,000				1,300,000			1,410,000	1,410,000			
Public Works Tax Funded Total TOTAL 2022 CAPITAL PROJECTS REQ.	LUDING ADDROVAL			189,272,500 280,083,810	52.000	387,000 387,000	31,789,250 73,304,850	6,450,000 6,450,000	22,223,000 35.347.810	14,526,000 14,903,000	113,897,250 149,639,150	59,581,250 89.823.150	20,259,000	34,057,000 34,057,000	5,500,000
TOTAL 2022 CAPITAL PROJECTS REQ	OINING AFFROVAL			280,083,810	32,000	387,000	47,438,000		33,347,610	14,303,000	143,033,130	63,623,130	20,233,000	34,037,000	3,300,000
For Reference															
Previously Approved 2022 Capital Pr	rogram Projects														
Planning & Economic Development	Tourism & Culture		ICIP CCR Griffin House Stabilization	250,000	183,330					66,670	-				
		7202041204	ICIP CCR Children's Museum Expansion Phase 2	845,000	619,640					225,360	-				
	Tourism & Culture Total			1,095,000	802,970	-	-	-	-	292,030	-	-	-	-	-
Planning & Economic Development	Total Energy, Fleet and Facilities	6202444402	Macassa Lodge D-Wing	1,095,000 23,700,000	802,970		7,270,000		16,430,000	292,030			-	-	
Public Works Tax Fullded	Energy, Fleet and Facilities	7102054006		3,373,000	2,355,360		7,270,000		10,430,000	1,017,640					
			ICIP CCR - Cen Mem Rec Ctr Elevator Modernization	324,000	219,990					104.010	_				
	Energy, Fleet and Facilities Total	. 10203 1007		27,397,000	2,575,350	-	7,270,000	-	16,430,000	1,121,650	-	-	-	-	-
	Transit Services	5302083001	HSR Expansion Buses - Modal Split	7,491,000	5,493,000		605,000		1,393,000		-				
		5302183100	HSR Bus Replacement Program	18,684,000	13,041,000				5,643,000		-				
		5301783700	HSR Bus Expansion Program - 10 Year Plan	4,162,000	3,052,000		336,000		774,000		=				
		5302183101	Active Transportation Connections	900,000	660,000				240,000		-				
		5302218001	Birch Avenue Bridge/Road Works	39,965,000	29,306,300						10,658,700		10,658,700		
			Real-Time Operations Management	2,750,000	2,016,600						733,400		733,400		
	Transit Services Total	3302184103	A-Line Priority Bus Corridor	2,000,000 75,952,000	1,466,600 55,035,500		941,000	_	8,050,000	_	533,400 11,925,500	_	533,400 11,925,500		
	Transic Scrvices rotal		ICIP CCR - HAAA Park Redevelopment (Hamilton Amateur	73,332,000	33,033,300	-	341,000	•	3,030,000	•	11,323,300	-	11,323,300	-	-
	Environmental Services	4402056926	Athletic Assoc.)	1,483,000	945,610					537,390	-				
	Environmental Services Total		•	1,483,000	945,610	-	-	-		537,390	-	-	-	-	-
Public Works Tax Funded Total				104,832,000	58,556,460	-	8,211,000		24,480,000	1,659,040	11,925,500	-	11,925,500		-
Total Previously Approved 2022 Cap	ital Program Projects			105,927,000	59,359,430	-	8,211,000	-	24,480,000	1,951,070	11,925,500	-	11,925,500	-	-
TOTAL 2022 CAPITAL PROGRAM				386,010,810	59 //11 //20	387,000	81,515,850	6,450,000	59,827,810	16 854 070	161,564,650	80 833 1E0	32,184,500	34,057,000	5,500,000
I O I AL 2022 CAFITAL PROGRAM				300,010,010	JJ,411,45U	307,000	01,313,630	0,430,000	22,027,010	10,034,070	101,304,050	02,043,130	32,104,300	34,037,000	3,300,000

Discretionary Tax Supported Net Capital Funding 2022 - 2031 Forecast

Sources of Funding (Net)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Totals
(\$000°s)	Final	Proposed	Forecast	2022-2031								
Sustainable Funding Sources												
Contribution from Operating	86,657	92,770	96,264	101,740	106,442	115,511	122,593	126,442	130,305	140,680	144,578	1,177,325
HUC/Alectra Dividends	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	23,000
HUC/Alectra Dividends - Poverty reduction	3,000	3,000	3,000	3,000	3,000	3,000	3,000	-	-	-	-	18,000
Future Fund - Poverty Reduction	4,000	-	-	- 1	-	-	- 1	-	-	-	-	-
Federal Gas Tax	39,543	34,057	35,537	35,537	35,537	35,537	35,537	35,537	35,537	35,537	35,537	353,890
Previous Yrs. Capital Financing Surplus	-	-	-	- 1	-	-	- 1	-	-	-	-	-
Total Sustainable Funding Sources	135,500	132,127	137,101	142,577	147,279	156,348	163,430	164,279	168,142	178,517	182,415	1,572,215
Non-Sustainable Funding Sources												
Unallocated / Other Capital Reserve	5,125	2,447	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	-	54,447
COVID-19 Reserve	1,100	-	-	-	-	-	-	-	-	-	-	-
Roads, Bridges and Traffic Capital Reserve	2,090	-	-	- 1	-	- 1	- 1	-	-	-	-	-
Total Non-Sustainable Funding Sources	8,315	2,447	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	-	54,447
Total New External Debt (Principal)	29,076	32,185	10,620	33,510	650	1,742	700	30,000	1,037	6,360	98,350	215,154
Total Funding (Net)	172,891	166,759	154,221	182,587	154,429	164,590	170,630	200,779	175,679	191,377	280,765	1,841,815
Net Capital Funding (Block Funding)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Totals
(\$000's)	Final			Forecast								2022-2031
Corporate Services	90	345	118	121	124	127	130	133	137	140	144	1,519
Information Technology	7,588	2,990	2,000	2,051	2,104	2,158	2,213	2,269	2,328	2,387	2,448	22,948
Corporate Facilities	7,040	4,583	5,989	6,142	6,300	6,461	6,626	6,796	6,970	7,148	7,331	64,347
Cultural Facilities	1,702	1,702	2,224	2,281	2,340	2,399	2,461	2,524	2,588	2,655	2,723	23,897
DC exemptions	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	85,000
Commercial Districts and Small Business	2,210	2,210	2,888	2,962	3,038	3,116	3,195	3,277	3,361	3,447	3,535	31,029
Economic Development Initiatives	2,000	1,956	2,614	2,681	2,749	2,820	2,892	2,966	3,042	3,120	3,199	28,037
Entertainment Facilities	800	-	ı	-]	-	-	-]	-	-	-	-	-
Fire / Paramedic Services	5,940	1,000	1,307	1,340	1,375	1,410	1,446	1,483	1,521	1,560	1,600	14,040
Forestry & Horticulture	1,565	1,345	1,758	1,803	1,849	1,896	1,945	1,994	2,045	2,098	2,152	18,884
Health and Safe Communities - Other Div	160	160	209	214	220	226	231	237	243	250	256	2,246
Housing Services	7,500	3,500	3,653	3,670	3,687	3,705	3,723	741	760	780	800	25,020
Long Term Care Facilities	500	500	653	670	687	705	723	741	760	780	800	7,020
Park Development (New/Expansion)	3,590	4,211	4,235	4,344	4,455	4,569	4,686	4,806	4,929	5,055	5,185	46,475
Park's Operations	1,678	1,138	1,487	1,525	1,564	1,604	1,645	1,687	1,731	1,775	1,820	15,978
Parkland Acquisition	1,500	1,500	1,960	2,010	2,062	2,115	2,169	2,224	2,281	2,340	2,400	21,060
Planning / Development	639	130	170	174	179	183	188	193	198	203	208	1,825
Recreation Facilities	4,581	4,580	5,985	6,138	6,296	6,457	6,622	6,791	6,965	7,144	7,327	64,305
Roads / Bridges / Sidewalk / Street Lighting / Traffic	65,764	64,826	65,852	68,486	71,226	74,075	77,038	80,119	83,324	86,657	86,657	758,261
Block Funding Total	123,347	105,177	111,603	115,114	118,752	122,524	126,433	127,484	131,684	136,037	137,084	1,231,891

Discretionary Tax Supported Net Capital Funding 2022 - 2031 Forecast

Net Capital Funding (Corporate Initiatives) (\$000's)	2021 Final	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	Totals 2022-2031
Ash Borer	2,600	2,600	-	-	-	-	-	-	-	-	-	2,600
City Manager	-	425	425	100	-	-	-	-	-	-	-	950
DC Exemptions Beyond Block	-	1,500	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	1,500	67,000
Provision for ICIP												-
Provision for in-year S.O.G.R/Boards & Agencies												-
Stadium Precinct Master Plan	-	9,576	-	-	-	-	_	-	-	-	-	9,576
National Housing Strategy	10,000	-	-	-	-	-	-	-	-	-	-	-
Coprorate Facilities Security Program	-	800	800	800	800	800	800	800	800	800	800	8,000
Randle Reef	500	-	-	-	-	-	-	-	-	-	-	-
Transit & ICIP	19,350	13,126	1,733	1,567	900	900	12,600	7,600	7,600	7,600	7,600	61,226
Waste Management	4,034	9,054	2,870	11,920	10,104	4,459	11,030	33,012	3,048	2,168	98,173	185,837
West Harbour Development	9,020	16,430	7,472	21,168	650	242	700	-	1,037	-	-	47,699
Corporate Initiatives Total	45,504	53,510	21,300	43,555	20,454	14,401	33,130	49,412	20,485	18,568	108,073	382,888
Total Block & Corporate Initiatives	168,851	158,687	132,903	158,669	139,206	136,925	159,562	176,896	152,169	154,605	245,157	1,614,779
Net Capital Funding (Boards & Agencies)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Totals
(\$000's)	Final	Proposed	Forecast	2022-2031								
CityHousing Hamilton	500	500	500	500	500	500	500	500	500	500	500	5,000
Hamilton Conservation Authority	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Library	-	-	2,615	11,675	-	1,500	-	-	-	6,360	350	22,500
Police Services	1,540	2,625	1,400	1,400	-	1,300	-	-	-	-	-	6,725
Boards & Agencies Total	4,040	5,125	6,515	15,575	2,500	5,300	2,500	2,500	2,500	8,860	2,850	54,225
Total Expenditures (Net of Surplus/Shortfall)	172,891	163,812	139,418	174,244	141,706	142,225	162,062	179,396	154,669	163,465	248,007	1,669,004
Provision for S.O.G.R./Asset Mgmt	0	2,947	14,803	8,343	12,722	22,365	8,568	21,383	21,011	27,912	32,759	172,812
Total Expenditures including Provisions	172,891	166,759	154,221	182,587	154,429	164,590	170,630	200,779	175,679	191,377	280,765	1,841,815
Net Capital Funding Requiring Approval	172,891	166,759	154,221	182,587	154,429	164,590	170,630	200,779	175,679	191,377	280,765	1,841,815
Net Capital Funding Available	-	-	-	-	-	-	-	-	-	-	-	-

2022 Tax Supported Capital Budget - Operating Budget Impacts for Projects Included in the 2022 Financing Plan

Project	FTE'S (#)	Operating Costs (\$)
Corporate Services		
Corporate Services Administration		
2052255201 - Administrative Penalties Expansion and Operational Enhancement Review	0.50	50,000.00
Corporate Services Administration Total	0.50	50,000.00
Customer Service, POA and Fin'l Integration 2052157002 - Replacement of Integrated Court Offences Network and Collections		
Administration Management Software	0.50	45,000.00
Customer Service, POA and Fin'l Integration Total	0.50	45,000.00
Information Technology		
3501957906 - IT Strategy - Strategic Theme IT Optimization	-	15,000.00
3501957910 - Messaging (Email) Platform Migration	-	100,000.00
3502157202 - IT Asset Management Program	-	60,000.00
3502157907 - Business Systems and Services Continuity Plan	-	96,000.00
3502257203 - Information Security Program	1.00	140,000.00
Information Technology Total	1.00	411,000.00
Corporate Services Total	2.00	506,000.00
Healthy & Safe Communities		
Hamilton Fire Department		
7402251102 - HFD Technology	-	100,000.00
Hamilton Fire Department Total	-	100,000.00
Healthy & Safe Communities Total	-	100,000.00
Planning & Economic Development		
Commercial Districts and Small Business		
8202203206 - Community Downtowns and BIAs	-	55,800.00
Commercial Districts and Small Business Total	-	55,800.00
Growth Management		
4031380390 - East-West Road Corridor (Waterdown By-Pass) CASH FLOW	0.06	146,243.00
4032280253 - Arvin Ave - McNeilly to Lewis	0.06	26,817.00
4032280282 - Binbrook - Royal Winter/Binhaven to Fletcher	0.06	13,456.00
4032280283 - Twenty Road Extension - Glover Road to future Upper Red Hill Valley Parkway	0.09	14,214.00
Growth Management Total	0.27	200,730.00
Planning Services		
8121255620 - Part IV Designation of Properties under the Ontario Heritage Act	0.10	11,500.00
Planning Services Total	0.10	11,500.00
Tourism & Culture		
7102258200 - Binbrook Branch Hamilton Public Library Public Art	0.10	10,785.00
7102258201 - Vincent Massey Park Public Art	0.10	10,785.00

NOTE: Operating Budget impacts of \$762,000 and 4.0 FTE are estimated for 2022 and \$884,585 and 2.6 FTE for future years.

	FTE'S	Operating Costs
Project	(#)	(\$)
7102258202 - Andrew Warburton Memorial Park Public Art	0.10	10,785.00
Tourism & Culture Total	0.30	32,355.00
Transportation, Planning and Parking		
4032155744 - TMP Modelling & Monitoring	0.25	30,000.00
4032155820 - Sustainable Mobility Program	0.50	60,000.00
4032255242 - Transportation Network Review and Implementation Plan	0.25	30,000.00
Transportation, Planning and Parking Total	1.00	120,000.00
Planning & Economic Development Total	1.67	420,385.00
Public Works		
Engineering Services		
4032011028 - Southcote - Garner to Highway 403 Bridge	0.03	36,245.00
Engineering Services Total	0.03	36,245.00
Environmental Services		
4401756703 - Mountain Brow Path	-	6,000.00
4401856819 - Albion Falls - Waterfalls Viewing	0.50	39,970.00
4401956922 - Alexander Park Skate Park	0.34	39,095.00
4401956932 - HRTMP Iniatiative 15-12 Mountain Brow Road Link	-	4,000.00
4402049006 - Millgrove Drainage & Repair	-	2,000.00
4402056011 - Valley Community Centre Park	0.33	37,944.00
4402056918 - Beasley Park Rehabilitation Phase 2 - Kelly Street Pedestrianization	0.33	37,944.00
4402149003 - Backflow Prevention for Various Parks Facilities	=	66,217.00
4402149007 - Cemetery Columbarium	=	3,500.00
4402151601 - Equipment Acquisition (DC) Program	-	2,200.00
4402156001 - Leash Free Dog Park Program	-	8,000.00
4402156117 - Victoria Park Spray Pad Replacement	-	500.00
4402156121 - Tiffany Hills Park Pathway Connection to School	-	1,000.00
4402256102 - Brightside Park (Stadium Precinct Community)	0.50	47,205.00
4402256110 - Golf Links Park Ice Rink Servicing	-	2,000.00
4402256116 - Pipeline Trail Gateway	-	2,000.00
4402256204 - William Connell Phase 3	0.50	39,000.00
4452153444 - Tree Planting Program	-	21,000.00
4452253204 - Fleet Assets - Forestry & Horticulture	-	4,200.00
4452253205 - Horticulture Polyhouse Construction	-	500.00
Environmental Services Total	2.50	364,275.00
Transportation Operations & Maintenance		
4662220223 - New Traffic Signal - York @ Old Guelph	0.05	13,810.00
4662220227 - New Signalized Intersection – Wellington St. S. & Hunter St. E	0.05	5,410.00
4662220228 - New Traffic Signal - Mud St & First Rd E	0.05	5,410.00
4662220229 - New Traffic Signal - Fennell Ave & 50m W/O East 43rd St	0.05	5,410.00
4662220230 - New Traffic Signal - Rymal Rd & Pritchard Rd	0.05	5,410.00
4662220232 - New Traffic Signal - York & Olympic	0.05	5,410.00
4662220234 - Main & Paradise - Pedestrian Cross-Over - (IPS and 2 x Type C)	0.05	5,410.00
4662220247 - Stone Church - Arbour to Upper Red Hill Valley Pkwy	0.05	5,410.00
Transportation Operations & Maintenance Total	0.40	51,680.00

Appendix "C" to Item 3 of GIC Report 21-026 Page 3 of 3

	FTE'S	Operating Costs
Project	(#)	(\$)
Transit Services		
5302249001 - Operator Washroom Conveniences		168,000.00
Transit Services Total	-	168,000.00
<u>Public Works Total</u>	2.93	620,200.00
Grand Total	6.60	1,646,585.00