



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Mayor and Members General Issues Committee
COMMITTEE DATE:	March 3, 2022
SUBJECT/REPORT NO:	2022 Tax Supported Operating Budget - Recommendations (FCS22002(a)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Kayla Petrovsky Fleming (905) 546-2424 Ext. 1310 Duncan Robertson (905) 546-2424 Ext. 4744
SUBMITTED BY:	Mike Zegarac General Manager, Finance and Corporate Services Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) Council Referred Items, Business Cases and 2023 – 2025 Multi-Year Outlook
 - (i) That the 2022 Council Referred Items in Appendix “A” attached to Report FCS22002(a), be received;
 - (ii) That the 2022 Business Cases in Appendix “B” attached to Report FCS22002(a), be received;
 - (iii) That the 2023 – 2025 Multi-Year Outlook in Appendix “G” attached to Report FCS22002(a), be received;
- (b) Boards and Agencies
 - (i) That the Hamilton Police Services operating budget of \$183,542,540 in Appendix “D” attached to Report FCS22002(a), be approved;
 - (ii) That the City Enrichment Fund operating budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 29) of \$6,088,340, be approved;
 - (iii) That all other Boards and Agencies operating budgets totalling \$49,501,530 in Appendix “D” attached to Report FCS22002(a), be approved;

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- (c) Planning and Economic Development Department
 - (i) That the Planning and Economic Development operating budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 54) of \$31,304,660, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;
- (d) Healthy and Safe Communities Department
 - (i) That the Healthy and Safe Communities operating budget (2022 Tax Supported Operating Budget Book – Appendix “H” attached to Report FCS22002(a), page 74) of \$268,544,350, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;
 - (ii) That the General Manager of the Healthy and Safe Communities Department, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements and any agreements with Community Services Provider(s), as well as, any ancillary agreements, contracts, extensions and documents, associated with, or arising out of, Council’s approval of the budgets, outlined Appendix “H” attached to Report FCS22002(a), inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), which also includes the authority to authorize the submission of budgets and quarterly and / or year-end reporting, as well as, the authority to make appropriate payments to community service providers, in a form satisfactory to the City Solicitor;
 - (iii) That, where required for Public Health Services, the General Manager of the Healthy and Safe Communities Department, or delegate, or the Medical Officer of Health, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements, as well as, any ancillary agreements, contracts, extensions and documents, associated with or arising out of Council’s approval of the budgets outlined in Appendix “H” attached to Report FCS22002(a), inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), and includes the authority to authorize the submission of budgets and quarterly and / or year-end reporting;
- (e) Public Works Department
 - (i) That the Public Works operating budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 98) of \$278,758,300, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;

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- (f) City Manager’s Office
 - (i) That the City Manager’s operating budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 114) of \$13,652,960, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;
- (g) Corporate Services Department
 - (i) That the Corporate Services operating budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 128) of \$38,824,160, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;
- (h) Legislative
 - (i) That the Legislative operating budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 145) of \$5,284,590, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;
- (i) Hamilton Entertainment Facilities
 - (i) That the Hamilton Entertainment Facilities operating budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 152) of \$2,337,710, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;
- (j) Corporate Financials – Expenditures / Non-Program Revenues
 - (i) That the Corporate Financials – Expenditures operating budget (2022 Tax Supported Operating Budget Book - Appendix “H” to Report FCS22002(a), page 146) of \$21,692,160, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;
 - (ii) That the Non-Program Revenues operating budget (2022 Tax Supported Operating Budget Book - Appendix “H” to Report FCS22002(a), page 157) of \$51,256,190, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;
- (k) Capital Financing
 - (i) That the Capital Financing operating budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 153) of

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\$145,688,310, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;

- (ii) That the Capital Financing portion of the Police Services budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 153) of \$1,269,000, inclusive of amendments as per Appendix “C” attached to Report FCS22002(a), be approved;
- (iii) That the Capital Financing portion relating to the Hamilton Public Library budget (2022 Tax Supported Operating Budget Book – Appendix “H” to Report FCS22002(a), page 153) of \$166,000, be approved;
- (l) 2022 By-Law Authorization
 - (i) That the City Solicitor be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy;
- (m) Budgeted Complement Transfer and Extension Schedule
 - (i) That in accordance with the “Budgeted Complement Control Policy”, the requested complement transfers from one department / division / cost category to another, as outlined in Appendix “E” attached to Report FCS22002(a), be approved;
- (n) Budget Exclusions Related to Regulation 284/09
 - (i) That the budget exclusions related to Regulation 284/09 of the *Municipal Act* titled “Budget Matters – Expenses”, as per Appendix “F” attached to Report FCS22002(a), be received;
- (o) That consideration of annual contributions to the Climate Change Reserve be referred to the 2023 Tax Supported Operating Budget process.

EXECUTIVE SUMMARY

The 2022 Preliminary Tax Supported Operating Budget was submitted to the General Issues Committee (GIC) at its meeting on January 14, 2022. The total residential tax impact was presented at 3.3%. City departments, as well as, Boards and Agencies provided GIC with an in-depth presentation of their 2022 budgets. Since the preliminary submission on January 14, 2022, several budget amendments have been approved and proposed throughout budget deliberations in February 2022. The amendments are identified in Appendix “C” attached to Report FCS22002(a). The recommended net levy, inclusive of amendments, is \$993,963,430, which represents an increase of \$39,544,500 over the 2021 net levy or an average total residential tax increase of 2.8%.

The recommendations to Report FCS22002(a) seek Council approval of the budget, as submitted in the preliminary document, including the approved amendments contained in Appendix “C” attached to Report FCS22002(a). Council may approve additional changes, which would then be added to this amendment list.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: Detailed financial information can be found in the 2022 Preliminary Tax Supported Operating Budget Book (Appendix “H” to Report FCS22002(a)).

Staffing: A complement summary can be found in Appendix “4” of the 2022 Preliminary Tax Supported Operating Budget Book (Appendix “H” to Report FCS22002(a)).

Legal: N/A

HISTORICAL BACKGROUND

The 2022 Committee calendar includes key dates pertaining to the 2022 Tax Supported Operating Budget for the GIC meetings. The budget kick-off took place on January 14, 2022 followed by various other GIC dates which allowed for departmental budget presentations and deliberations of the 2022 Tax Supported Operating Budget.

There are no remaining scheduled GIC budget deliberation meeting dates.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

N/A

RELEVANT CONSULTATION

The budget has been developed in conjunction with internal and external partners.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

The recommendations in Report FCS22002(a) to be received or approved are a result of 2022 Budget presentations, public delegations and deliberations at GIC meetings from January to March of 2022.

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Appendix “G” to Report FCS22002(a) provides preliminary information on the multi-year outlook for Tax Supported Operating Budgets in 2023 to 2025 inclusive of impacts of the budget amendments approved in Appendix “C” to Report FCS22002(a).

ALTERNATIVES FOR CONSIDERATION

As part of the budget deliberations, Council can direct changes to the budget as required.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS22002(a) – 2022 Council Referred Items

Appendix “B” to Report FCS22002(a) – 2022 Business Cases

Appendix “C” to Report FCS22002(a) – 2022 Tax Supported Operating Budget Amendments

Appendix “D” to Report FCS22002(a) – 2022 Boards and Agencies Operating Budget

Appendix “E” to Report FCS22002(a) – Budgeted Complement and Extension Transfer Schedule

Appendix “F” to Report FCS22002(a) – Budget Exclusions Related to Regulation 284/09

Appendix “G” to Report FCS22002(a) – 2023 – 2025 Multi-Year Outlook

Appendix “H” to Report FCS22002(a) – 2022 Preliminary Tax Supported Operating Budget Book