

**CITY OF HAMILTON  
2021 COMBINED WATER, WASTEWATER AND STORM OPERATING BUDGET MACRO  
as at December 31st, 2021**

|   | <b>2020<br/>Approved<br/>Budget</b> | <b>2021<br/>Year-end Results<br/>as of Dec.31st</b> | <b>2021<br/>Variance<br/>\$</b> | <b>2021<br/>Variance<br/>%</b> |
|---|-------------------------------------|---|---------------------------------|--------------------------------|
| <b><u>OPERATING EXPENDITURES:</u></b>                     |                                     |   |                                 |                                |
| Divisional Administration & Support                       | 2,464,490                           | 2,961,442   | (496,952)                       | (20.2%)                        |
| Woodward Upgrades   | 1,735,670                           | 1,879,377   | (143,707)                       | (8.3%)                         |
| Customer Service  | 325,250                             | 283,528   | 41,722                          | 12.8%                          |
| Outreach & Education                                      | 1,189,417                           | 857,401   | 332,016                         | 27.9%                          |
| Service Co-ordination                                     | 3,660,840                           | 3,373,407   | 287,433                         | 7.9%                           |
| Engineering Systems & Data Collection                     | 1,172,372                           | 777,499   | 394,873                         | 33.7%                          |
| Compliance & Regulations                                  | 1,005,054                           | 942,011   | 63,043                          | 6.3%                           |
| Laboratory Services                                       | 3,553,884                           | 3,699,497   | (145,613)                       | (4.1%)                         |
| Environmental Monitoring & Enforcement                    | 2,215,026                           | 2,239,840   | (24,814)                        | (1.1%)                         |
| Water Distribution & Wastewater Collection                | 22,563,399                          | 22,414,311  | 149,088                         | 0.7%                           |
| Plant Operations  | 27,373,740                          | 28,909,435  | (1,535,695)                     | (5.6%)                         |
| Plant Maintenance   | 11,577,879                          | 11,036,932  | 540,947                         | 4.7%                           |
| Capital Delivery  | 2,072,271                           | 2,195,145   | (122,874)                       | (5.9%)                         |
| Watershed Management                                      | 1,275,560                           | 1,254,352   | 21,208                          | 1.7%                           |
| Infrastructure Planning & System Design                   | 2,799,873                           | 2,597,282   | 202,591                         | 7.2%                           |
| Gapping Target  | (1,855,000)                         | -   | (1,855,000)                     | 100.0%                         |
| Wastewater Abatement Program                              | 1,192,450                           | 1,281,903   | (89,453)                        | (7.5%)                         |
| Alectra Utilities Service Contract                        | 5,712,000                           | 5,743,938   | (31,938)                        | (0.6%)                         |
| Corporate & Departmental Support Services                 | 7,242,552                           | 8,046,515   | (803,963)                       | (11.1%)                        |
| Utilities Arrears Program                                 | 500,320                             | 162,146   | 338,174                         | 67.6%                          |
| Sewer Lateral Management Program                          | 300,000                             | 258,298   | 41,702                          | 13.9%                          |
| Hamilton Harbour Remedial Action Plan                     | 370,964                             | 346,580   | 24,384                          | 6.6%                           |
| Protective Plumbing Program (3P)                          | 752,870                             | 757,321   | (4,451)                         | (0.6%)                         |
| Financial Charges   | 86,020                              | 173,750   | (87,730)                        | (102.0%)                       |
| <b>Sub-total</b>  | <b>99,286,901</b>                   | <b>102,191,910</b>                                  | <b>(2,905,009)</b>              | <b>(2.9%)</b>                  |
| Capital and Reserve Recoveries                            | (8,635,161)                         | (9,025,602)   | 390,441                         | (4.5%)                         |
| <b>Operating Expenditures Sub-Total</b>                   | <b>90,651,740</b>                   | <b>93,166,308</b>                                   | <b>(2,514,568)</b>              | <b>(2.8%)</b>                  |
| <b><u>Capital and Reserve Impacts on Operating</u></b>    |                                     |   |                                 |                                |
| <b><u>Contributions to Capital</u></b>                    |                                     |   |                                 |                                |
| Water Quality Initiatives                                 | 50,498,000                          | 50,498,000  | -                               | 0.0%                           |
| Wastewater  | 57,237,984                          | 57,237,984  | -                               | 0.0%                           |
| Stormwater  | 17,632,679                          | 17,632,679  | -                               | 0.0%                           |
| <b>Sub-Total Contributions to Capital</b>                 | <b>125,368,663</b>                  | <b>125,368,663</b>                                  | <b>-</b>                        | <b>0.0%</b>                    |
| <b><u>Contributions for DC Exemptions</u></b>             |                                     |   |                                 |                                |
| Water Quality Initiatives                                 | 2,520,000                           | 3,874,739   | (1,354,739)                     | (53.8%)                        |
| Wastewater  | 4,590,000                           | 3,070,571   | 1,519,429                       | 33.1%                          |
| Stormwater  | 1,890,000                           | 2,054,690   | (164,690)                       | (8.7%)                         |
| <b>Sub-Total Contributions for DC Exemptions</b>          | <b>9,000,000</b>                    | <b>9,000,000</b>                                    | <b>-</b>                        | <b>0.0%</b>                    |
| <b><u>Capital Debt Charges</u></b>                        |                                     |   |                                 |                                |
| Water Quality Initiatives                                 | 9,844,773                           | 8,273,665   | 1,571,108                       | 16.0%                          |
| Wastewater  | 12,534,242                          | 8,079,041   | 4,455,201                       | 35.5%                          |
| Stormwater  | 2,490,898                           | 3,004,684   | (513,786)                       | (20.6%)                        |
| DC Debt Charges Recoveries                                | (4,335,428)                         | (531,498)   | (3,803,930)                     | 87.7%                          |
| <b>Sub-Total Debt Charges</b>                             | <b>20,534,486</b>                   | <b>18,825,892</b>                                   | <b>1,708,594</b>                | <b>8.3%</b>                    |
| <b>Sub-Total Capital Financing</b>                        | <b>154,903,149</b>                  | <b>153,194,555</b>                                  | <b>1,708,594</b>                | <b>1.1%</b>                    |
| <b>Reserve Transfers</b>                                  | <b>-</b>                            | <b>221,961</b>                                      | <b>(221,961)</b>                | <b>0.0%</b>                    |
| <b>Sub-Total Capital and Reserve Impacts on Operating</b> | <b>154,903,149</b>                  | <b>153,416,516</b>                                  | <b>1,486,633</b>                | <b>1.0%</b>                    |
| <b>TOTAL OPERATING EXPENDITURES</b>                       | <b>245,554,888</b>                  | <b>246,582,824</b>                                  | <b>(1,027,936)</b>              | <b>(0.4%)</b>                  |

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|   | <b>2020<br/>Approved<br/>Budget</b> | <b>2021<br/>Year-end Results<br/>as of Dec.31st</b> | <b>2021<br/>Variance<br/>\$</b> | <b>2021<br/>Variance<br/>%</b> |
|---|-------------------------------------|---|---------------------------------|--------------------------------|
| <b>REVENUES:</b>                              |                                     |   |                                 |                                |
| <b><u>Rate Revenue</u></b>                    |                                     |   |                                 |                                |
| Residential                                   | 107,653,756                         | 110,075,582   | 2,421,826                       | 2.2%                           |
| Industrial/Commercial/Institutional/Multi-res | 118,417,217                         | 108,417,375   | (9,999,842)                     | (8.4%)                         |
| Haldimand                                     | 2,588,952                           | 3,250,506   | 661,554                         | 25.6%                          |
| Halton  | 269,837                             | 268,437   | (1,400)                         | (0.5%)                         |
| Raw Water                                     | 128,750                             | 120,522   | (8,228)                         | (6.4%)                         |
| Non-Metered                                   | 880,000                             | 922,695   | 42,695                          | 4.9%                           |
| Private Fire Lines                            | 1,924,000                           | 1,757,953   | (166,047)                       | (8.6%)                         |
| Hauler / 3rd Party Sales                      | 1,400,000                           | 1,939,272   | 539,272                         | 38.5%                          |
| Overstrength Agreements                       | 3,210,510                           | 2,758,102   | (452,408)                       | (14.1%)                        |
| Sewer Surcharge Agreements                    | 6,224,456                           | 6,748,400   | 523,944                         | 8.4%                           |
| <b>Sub-Total Utility Rates</b>                | <b>242,697,478</b>                  | <b>236,258,844</b>                                  | <b>(6,438,635)</b>              | <b>(2.7%)</b>                  |
| <b><u>Non-Rate Revenue</u></b>                |                                     |   |                                 |                                |
| Local Improvement Recoveries                  | 275,850                             | 144,892   | (130,958)                       | (47.5%)                        |
| Permits / Leases / Agreements                 | 1,065,050                           | 689,973   | (375,077)                       | (35.2%)                        |
| Investment Income                             | 450,000                             | 450,000   | -                               | 0.0%                           |
| General Fees and Recoveries                   | 1,066,510                           | 1,225,352   | 158,842                         | 14.9%                          |
| <b>Sub-Total Non-Rate Revenue</b>             | <b>2,857,410</b>                    | <b>2,510,217</b>                                    | <b>(347,193)</b>                | <b>(12.2%)</b>                 |
| SRA Funding Opportunity                       | -                                   | 7,322,557   | 7,322,557                       | 0.0%                           |
| <b>TOTAL REVENUES</b>                         | <b>245,554,888</b>                  | <b>246,091,618</b>                                  | <b>536,729</b>                  | <b>0.2%</b>                    |
| <b>NET SURPLUS / (DEFICIT)</b>                | <b>(0)</b>                          | <b>(491,206)</b>                                    | <b>(491,206)</b>                |                                |