



Hamilton

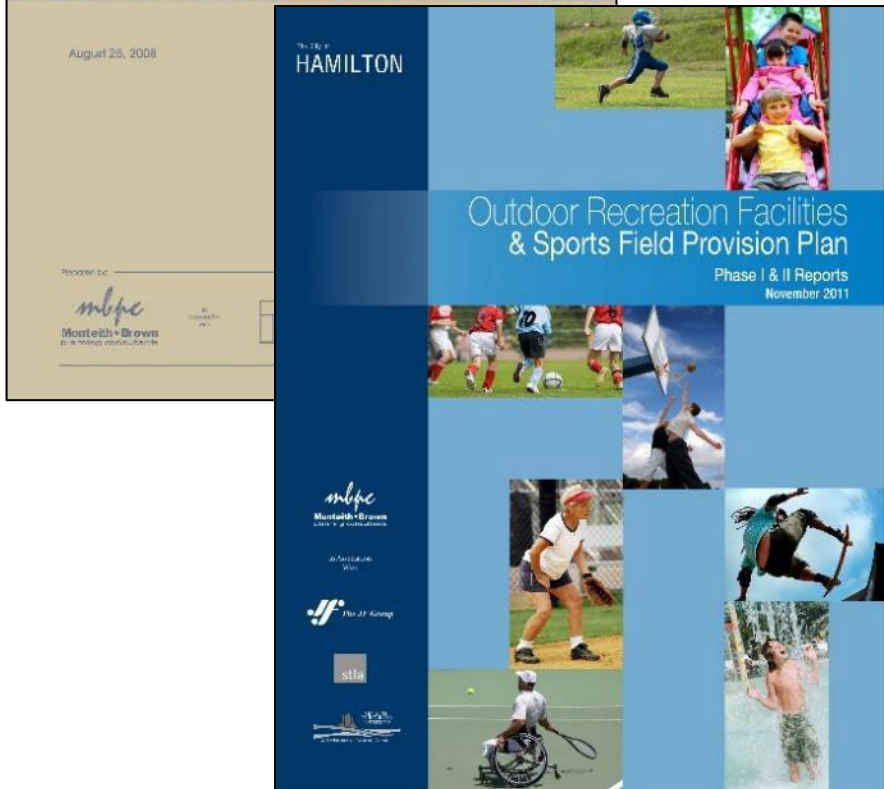
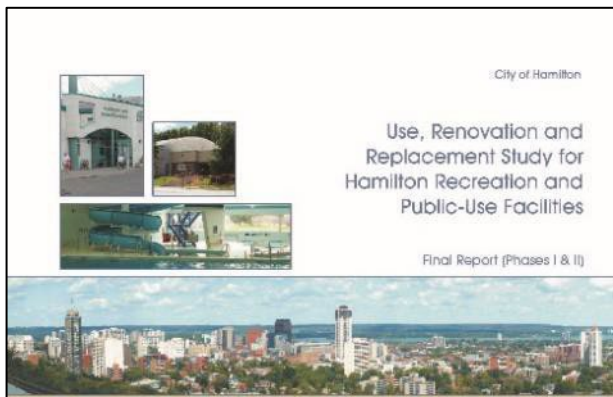
RECREATION MASTER PLAN

Emergency and Community Services Committee Meeting

August 11, 2022



Monteith♦Brown
planning consultants

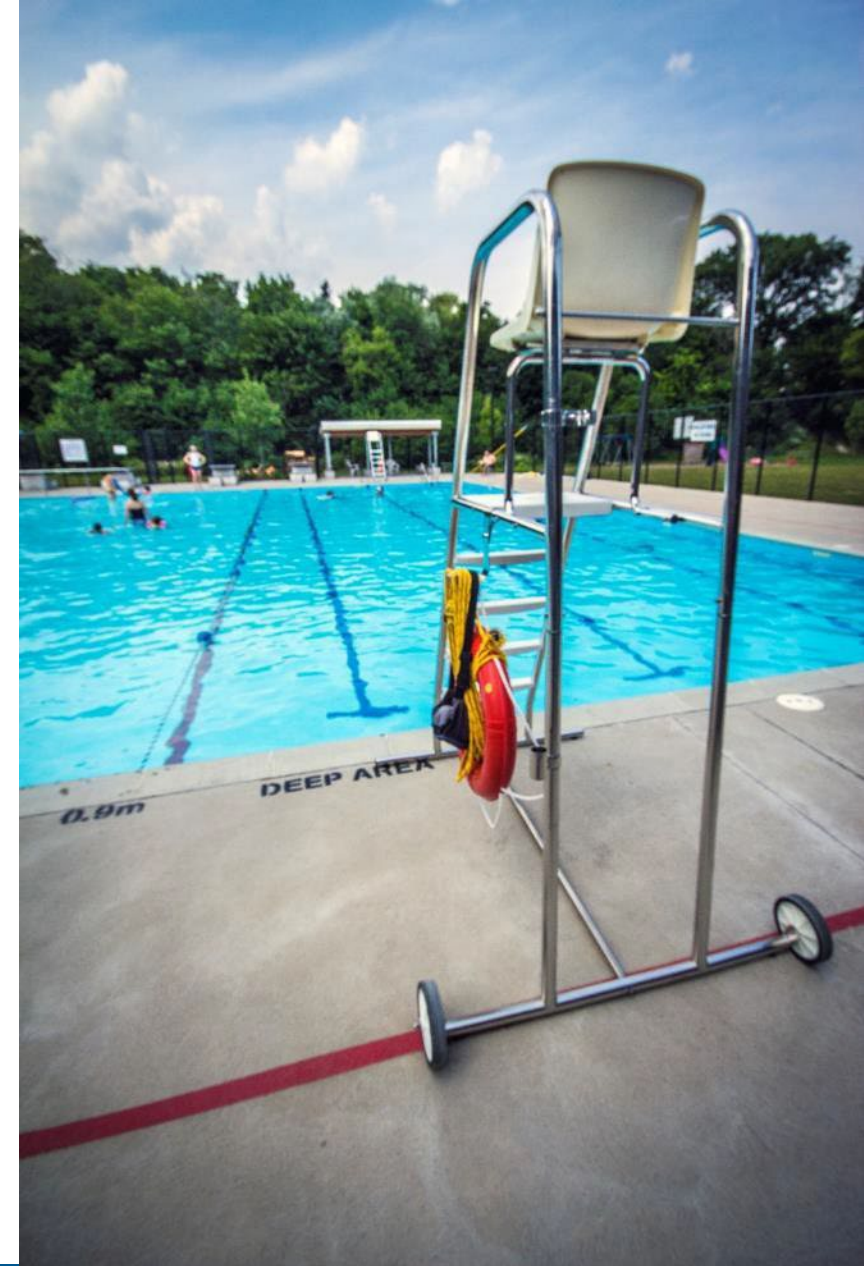


Planning Context

- For over ten years, major recreation facility development has been guided by the City's **indoor and outdoor recreation facility strategies**.
- An **update** is required to meet the City's emerging planning and policy context, including alignment with **GRIDS 2 and other City initiatives**.
- The indoor and outdoor studies have been combined within one overarching **Recreation Master Plan** that will guide our capital plan and how we deliver services in the future.

Recreation Master Plan Overview

- The **goal** of the Master Plan is to ensure the City's recreation portfolio is responsive to needs in a manner that is responsible, equitable and cost-effective.
- This is a **long-range study** that looks at needs across the **entire City of Hamilton**.
- The Plan will guide future decision-making. **Facility needs** have been identified to 2051, though the primary emphasis is on the next 10 years. **Service directions** are also provided for a 10 year timeframe.
- The Plan contains **85 recommendations**, divided into short, medium, and long-term timeframes.



A “Made-in-Hamilton” Plan

The Master Plan is evidence-based, built on:

- public and stakeholder input
- demographic data and growth forecasts
- usage data and trends
- municipal benchmarking
- program and facility inventories
- asset management information
- current policies and financial information
- supporting studies and reports



Public Engagement

Input and feedback was solicited from the public and user groups in 2021 and 2022

- **Project Webpage**
- **Community Survey**
- **Stakeholder Questionnaire**
- **Public Information Centres**



households, representing
6,000 to 7,000 residents



organizations, representing
over 60,000 people



individuals through the
public information centres



Recreation is an Essential Service

- We maintain over 1,400 recreation facilities and amenities. Annually, there are 1.7 million participant visits to our programs 187,000 rental hours of our assets.
- We also work in partnership with many other providers to deliver exceptional service to all Hamiltonians.
- The pandemic has created a new appreciation for our recreation and parks spaces, but has also led to short-term staff shortages and growing waitlists.



Maximizing Our Assets

- The design and supply of our existing recreation facilities reflect historic provision approaches.
- Many facilities are aging (the average community recreation centre is almost 40 years old) – deteriorating facilities affect user experience, create risk, and increase our costs.

The Plan aims to ensure that we maintain our facilities in a state of good repair and strategically fill gaps where previous planning has left communities underserved.



New Facilities for a Growing City

- Hamilton is growing – there will be **236,000 new residents** by 2051, with most of this growth projected for the downtown core and along key transit corridors.

In the face of a growing city, the Plan aims to maintain current provision rates for most facilities and services over the next 30 years.



Guiding Principles

Five guiding principles have been developed to inform the Plan's recommendations and its implementation:

- 1. Equity and Inclusion**
- 2. A Spectrum of Recreation Service Choices**
- 3. High Quality Facilities and Services**
- 4. Partnerships and Collective Impact**
- 5. Financial Sustainability**



Big Moves (1 of 2)

1. **Developing strategies to strengthen resident participation**, including accessible and affordable services and facilities.
2. **Aligning our capital needs with the City's new growth plan**, such as community facilities in areas of higher density and updated design standards.
3. **Making the case for capital renewal and upgrades to existing facilities**, recognizing that sufficient funding is needed to take care of the assets the community values the most.



Big Moves (2 of 2)

4. **Identifying long-term capital projects for major facilities**, which will inform our financial forecasts and partnership discussions.
5. **Creating tools to reinforce the effective delivery of services**, such as pandemic recovery, inclusion, community sport, partnership evaluation, and cross-sector collaboration.
6. **Maximizing our impact through accessible, multi-use and high quality amenities** that can address many needs across the age, ability, and activity spectrums.



Recreation Facilities

Key recommendations for the next ten years include:

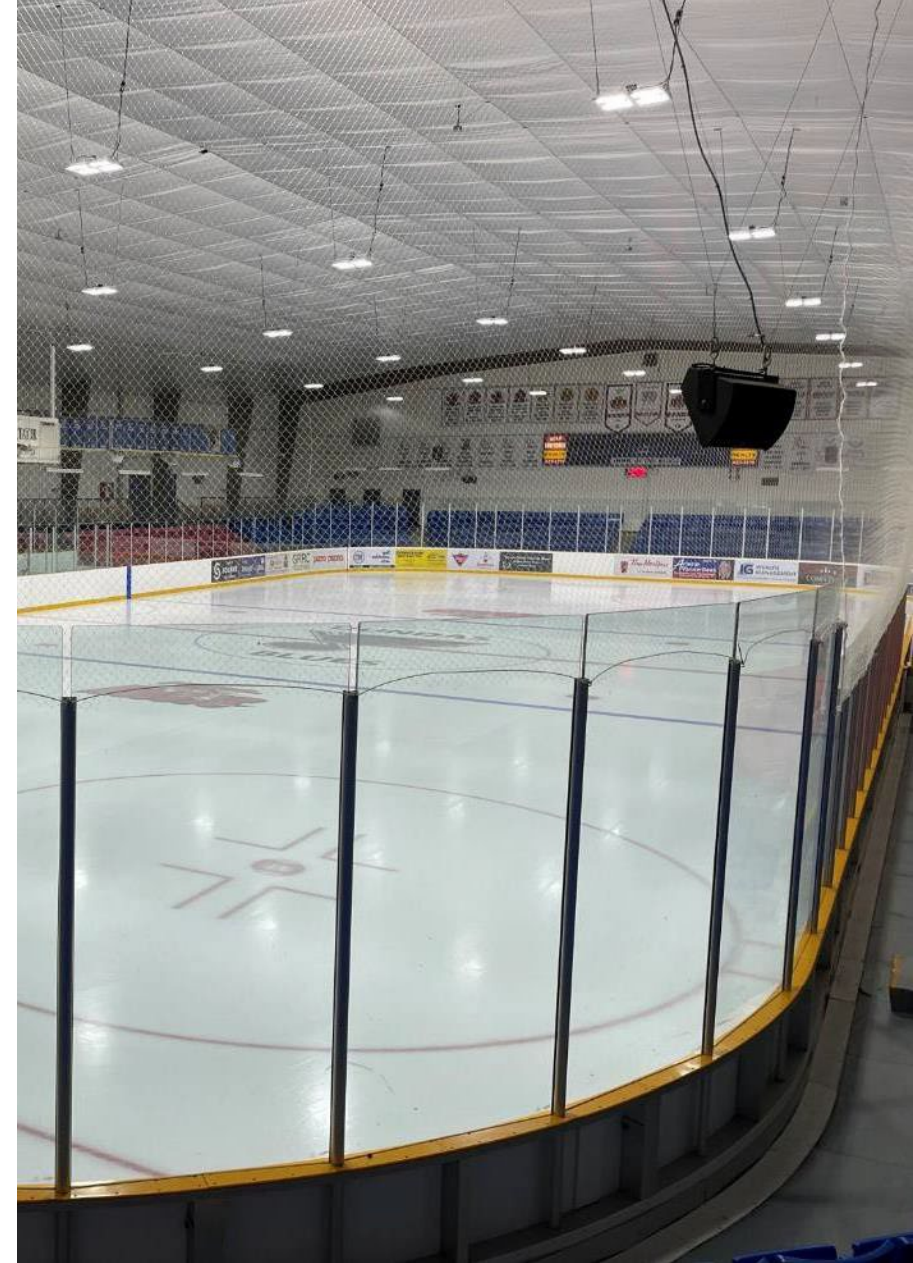
- Prepare a Community Recreation Centre Renewal and Redevelopment Strategy to guide major reinvestment in existing facilities
- Establish 3 new growth-related Community Recreation Centres by 2031:
 - Waterdown: pool, gym, program space (Harry Howell Arena)
 - Binbrook: gym, program space (Glanbrook Arena)
 - Fruitland-Winona: gym, program space (secondary plan site)
- Advance the Mount Hope Community Hub project



Recreation Facilities

Key recommendations for the next ten years include:

- Consider options for renewing or replacing Dundas Community Pool
- Redevelop Victoria Park Pool
- Add gymnasiums to Pinky Lewis RC and Stoney Creek RC
- Expand Sackville Hill and Ancaster Seniors' Centres
- Complete the Alexander Park Community Hub project
- Undertake renewal projects at Dave Andreychuk Mountain Arena and Chedoke Twin Pad Arena
- Decommission 3 arenas (Stoney Creek, Saltfleet and Eastwood) to accommodate other facility projects



Park Facilities

Key recommendations for the next ten years include:

- Expand community access to high quality sports fields (soccer, baseball, multi-use, cricket), with a short-term focus on ball diamond enhancement and development
- Develop new sport courts to address gaps and growth-related needs; initiate a sport court rehabilitation program
- Review budgetary requirements to address the increasing number of playground replacement; investigate external funding sources
- Install spray pads in gap and growth areas, and evaluate the removal of selected spray pads at end of life
- Continue to expand the skate and bike park network



Recreation Service Delivery

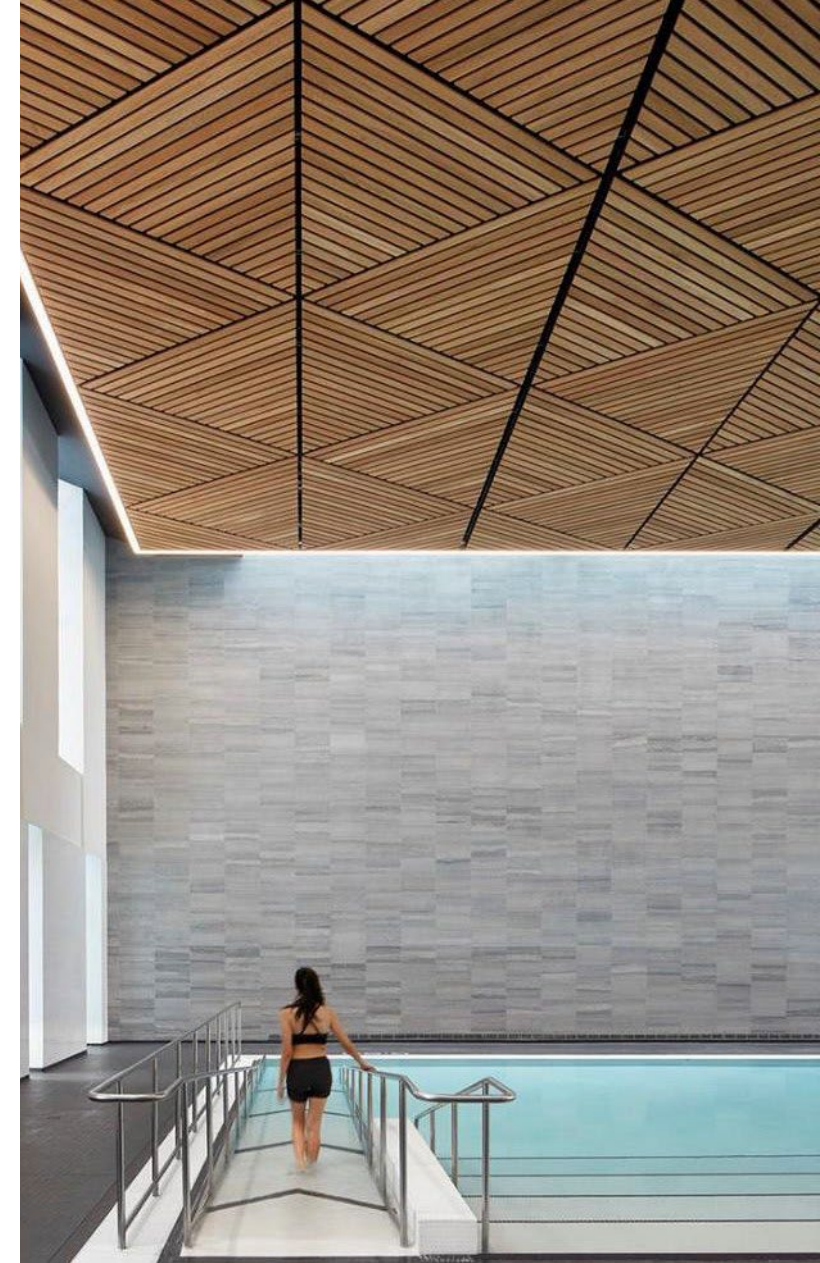
Key recommendations for the next ten years include:

- Focus on pandemic recovery through initiatives directed toward bolstering participation, user satisfaction, staff recruitment, and volunteer support
- Develop tools to better engage under-served populations in community recreation and sport
- Work collectively with other service providers to advance strategic goals and participation rates
- Establish a standardized partnership framework to guide relationships with outside entities
- Develop a Recreation Services Pricing Policy, Community Sport Plan, and Sport Tourism and Hosting Strategy



Funding, Evaluation & Next Steps

- **There is no specific request for additional funding at this time**, but the Plan does make the case for sustainable funding.
- Multiple funding sources and partnerships will be required for full implementation and a continued commitment to increasing block funding is needed.
- Hamilton residents will continue to be consulted on specific projects as they move forward, such as new recreation centres and parks.



Funding, Evaluation & Next Steps

Key recommendations include:

- Use the Master Plan as a resource in developing budgets, secondary plans, and related studies
- Continue to increase spending on facility rehabilitation and replacement
- Develop an Implementation Strategy for the Master Plan to assess financial implications and establish a prioritized listing of capital projects
- Review the Plan every 10 years to ensure that decision-making is responsible, sustainable and transparent.



Summary of Staff Report Recommendations

1. That the Recreation Master Plan be approved;
2. That staff develop and report back on an implementation strategy to include funding considerations for short-term facility recommendations; and
3. That any recommendations requiring capital funding be brought forward for consideration as a separate report or be included in the annual Capital Budget.





THANK YOU