





✓	72	Completed - Motion implemented
✓	12	Referred to staff
E	15	Referred to the Economic Development Action Plan (EDAP) 2021-2025
\$	2	Referred to staff/financial consideration
X	2	Reviewed/not feasible/completed
Total	103	

Group 1	Recommendation	Status/Comments
✓	1 Establishment of a Small Business Tax Class Status as permitted by the Province of Ontario that will target support for small businesses in the City of Hamilton	City of Hamilton staff continues to conduct analysis and consultations regarding the potential implementation of the Small Business property tax subclass for the 2023 taxation year.
✓	2 Create 'Hardship Grant/ Micro Business Relief Fund'	The Hamilton Business Centre through partnerships with Digital Main Street, Ministry of Economic Development and Job Creation and Fed Dev., Hamilton leveraged more than 2 million in programs and grant to support small business recovery; -96 DMS grants have been approved in the past 3 months for a total of \$240,000 in funding to support businesses digital transform. To date this program has invested more than 1 million dollars into the local economy -33 Starter Company Grants, sustaining and starting 33 local businesses during the past 10 months.
✓	3 Utilize, promote and expand to NFPs or social enterprises granting program through Hamilton Business Centre.	The Hamilton Business Centre through their mandate has not expanded programming to support NFP's and social Enterprises.
✓	4 Waive fees for new businesses being set up; review all fines, fees, interest and penalties; cap business license fees for five years; work with businesses on solutions not just a hard 'no'; lower or eliminate fees for patios (cost isn't worth the return as it is)	Approved December 9, 2020 GIC motion - all General Business License Fees, Trade License Fees, Taxi and Personal Transportation Providers (PTP) Fees, and Film Permit Fees be frozen at 2020 levels for 2021.
✓	5 Industry comparisons of business closures, vacancies, agency and agency program closures city wide to track vulnerable areas/neighbourhoods to focus support	Economic Development - Commercial Districts and Small Business Division - currently administers an office vacancy survey and monitors retail vacancy with the Business Improvement Areas. Staff exploring additional metrics to compare citywide business closures in targeted areas.



✓	6	Undertake collective purchasing of technology to reduce costs that would otherwise be higher for individuals or organizations.	Referred to staff.
✓	7	Provide more public space Wi-Fi (libraries, Career Centres).	The city has identified several opportunities for public Wi-Fi expansion, and along with Hamilton Public Library, is in planning stages for these projects. Project announcements will be forthcoming with additional details.
✓	8	Build on existing community supports. Hamilton Business Centre's Digital Mainstreet initiative; Green Venture/Green Byte refurbishment of computers for community needs; tech savvy organizations teach and support others who are learning (such as about ecommerce).	Underway by Hamilton Business Centre. Additional funding confirmed for Digital Main Street.
✓	9	Build on the City's Intelligent Community Plan	The City of Hamilton has been named one of the Top 7 Intelligent Communities in the World by the Intelligent Community Forum (ICF) in 2020.
✓	10	Provide enhanced support for small business 1) maximize participation in the provincial and federal programs, 2) tech assistance by helping less tech savvy business owners quickly scale solutions, 3) utilize existing programs and education forums to encourage business growth, 4) guidance and support to pivot businesses with modified operations, service models and create new business models, 5) build digital capacity to introduce or increase e-Commerce options, 6) counselling for cash flow management, business concept review, revenue stream analysis, and marketing support, 7) create a toolkit for business, 8) tax relief strategies.	Approved December 9, 2020 GIC motion - Covid Concierge service launched on February 18, 2021.
✓	11	Ensure the City leads with social and local procurement. Hamilton already a Social Procurement program in place and it could be an important part of the recovery for both the NFP/social service sector, as well and job seekers who might be otherwise left behind.	Referred to the City of Hamilton's Procurement section for consideration in the next revision of the City's Procurement Policy.
✓	12	City have more of an open mind about creative solutions (outdoor space); Help create attractive and safe walkable streets; Invest in the streetscapes; Continue outdoor dining program in future years so patios are less expensive and easier to set up. AGCO/road closure guidelines, permitting/ Increase in sustainable transportation; Simplify street closure applications	Downtown Dining Expansion was approved October 6, 2020 at Planning Committee and extended until October 31, 2021. The Canada Healthy Communities Initiative supports communities as they create and adapt public spaces and programming and services for public spaces to respond to ongoing needs arising from COVID-19 over the next two years. There were two intakes for applications under the program, with the City's first submission of the Hamilton Street Art Festival 2021 being unsuccessful and a pending application under the second submission for the Public Space and Park Wi-Fi Connectivity project for \$250K still pending. In November 2021, transportation staff was directed to explore additional street closures to build on the success of the King William Pilot Project.

✓	13	Focus on local tourism. Reorient portion of tourism budget to support local BIAs across city to localize tourism; Ensure local tourism branches/ visitors center are in all local areas to bring people all the areas of the city; Utilize tourism funds for beautification efforts on main streets and BIAs	Approved December 9, 2020 GIC motion - Additional funding to BIAs approved (\$10K each) in 2021. Five videos to increase consumer confidence in supporting Hamilton businesses produced by Tourism Hamilton and Economic Development. To be released in late Feb - late March. Hamilton Street Art Festival project approved by Council on Feb 25 to be submitted to Healthy Communities Initiative Grant Program.
✓	14	For food delivery and courier services - increase opportunities for flexible parking strategies to accommodate curbside pickup and food delivery services. Implement free parking strategies.	Removing rush hour parking restrictions in various commercial areas (Planning).
✓	15	Municipalities can further help NFPs and community organizations access land. Use their zoning tools, as well as municipal loan guarantees, to help community organizations maintain access to real estate (such as for community hubs or affordable housing) and perhaps even purchase assets that will be distressed . (Westmount in Montreal has created a zoning designation for church buildings that ensures they stay in community hands).	The City continues to review opportunities for leveraging city land holdings to assist in the provision of affordable housing. The City's LRT Subcommittee has specifically directed staff to review opportunities for land acquisition/assembly on the LRT Corridor, and this work is underway.
✓	16	Ensure supports (money, loans, expertise, technology) are in place to allow organizations the time to adjust and plan for the future.	Approved December 9, 2020 GIC motion - City forwarded advocacy letter for continued business supports to upper levels of government on January 25, 2021. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.
x	17	Institute a Moratorium on commercial tenant evictions - would apply to businesses and NFPs with a license to operate; also initiate some Property tax breaks to help relieve some rent.	Many other surrounding municipalities have also chosen not to proceed with this option as any reduction to small business through this optional tax property class would be funded by the residential property class. In addition, consultations with BIAs and Chambers were not supportive of this option, as outlined in the 2022 Tax Policy Report (FCS22031).
✓	18	Ensure government and private sector leaders view NFPs, charities, and social enterprises as equal partners in creating a future that is prosperous, equitable, and has a strong social fabric by ensuring seats at decision making tables.	The addition of Hamilton Community Benefits Network to LRT Subcommittee a great example of expanding membership on Boards and Committees to improve representation and to reflect community perspectives. There has been ongoing reviews of recruitment practices for subcommittees and advisory groups, as well additional opportunities for representation and consultation with diverse groups on matters of critical importance.
E	19	Ensure a sustainable food system, which is vulnerable at the moment (reliant on funds and food, which are not always predictable/in place).	Referred to the EDAP 2021-2025.


✓	20	Mental health and addictions support (training for employers; supports for individuals)	City forwarded advocacy letter for mental health and addiction supports. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives
✓	21	Training for NFP staff (and businesses) about serving people with mental health and addictions	Businesses & Not for Profits continue to seek this type of information as many need guidance and resources on equity, diversity and inclusivity to improve their own operations. Specifically, a consolidated resource guide that would strengthen the relationship between businesses, not for profits, and our robust social services sector in Hamilton. Providing contact information and downloaded resources for free would be a critical step that the municipality can take to simplify access to and distribution of these critical resources for local organizations. The Chamber of Commerce will continue to work with the city to explore the development of this resource.
✓	22	Consider providing incentives for staff to get to work (such as reduced transit, recreational passes, etc.) Offer short-term training and certification opportunities in areas including mental health first aid, suicide prevention, CPR, first aid, NVCI, back care, hoier lift training, etc. to improve job seekers' chances of being hired in these settings if they don't have post-secondary education. Offer employers additional incentives to hire full time vs. part time. This recommendation for NFPs that operate 24/7.	The city currently offers the Employer Commuter Pass/subsidized HSR Transit Pass for full-time employees to encourage use of public transit. In addition, first aid/CPR and other training to selected staff along with Nonviolent Crisis Intervention training.
✓	23	Ensure the direct connection is made to the health and wellbeing of the community AND the economy. When people with disabilities, from racialized communities, those living below the poverty line, women, newcomers, youth, etc. have employment, employers and the overall economy benefit.	City reviewing city policy framework (City's Manager Office).
E	24	Invest in construction/infrastructure spending to help get people back to work and expand skilled trades opportunities. Move timelines up of projects already approved.	The proposed gross capital investment by the City of Hamilton in 2022 is \$386.0M. This amount includes the \$356.0M recommended for approval, as well as \$30.0M of previously approved projects for 2022 through the use of reserves and leveraging of grant funding made available from senior levels of government. This funding aligns with City objectives in response to the COVID-19 global pandemic.



	25	<p>Increase investments in skill development, skilled trades, micro training, micro credentialing, employment supports, employment readiness, education, retraining, placements, and employer incentives are policy and funding tools to support job seekers (including those with barriers and/or the already-marginalized groups who risk being left further behind) and the employment that will be key to economic recovery.</p>	<p>Referred to the EDAP 2021-2025. Update: June 29, 2021 - The YMCA Hamilton/Burlington/Brantford received \$250,000 to provide free job-focused language training to 80 newcomers interested in, or currently employed in the food manufacturing sector. This provincially funded project aims to support newcomers and support Food and Beverage Manufacturers with gaining and retaining a skilled labour force. This partnership between Mohawk College, YMCA, and Food Processing Skills Canada demonstrates the value of bringing together community agencies, colleges, and the private sector in order to support and help 2,700 newcomers impacted by the COVID-19 pandemic start new jobs.</p>
E	26	<p>Identify the "jobs of the future" and the skills required. Service providers can then prepare training, retraining, and employment supports for those skills.</p>	<p>Referred to the EDAP 2021-2025.</p>
	27	<p>Increase safe access to childcare in a way that enables providers to operate. The federal government was contemplating a subsidy for providers but that subsidy has not yet materialized.</p>	<p>City forwarded advocacy letter for childcare supports. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives</p>
	28	<p>Encourage flexible work arrangements (continued work from home, or flexible hours, with technology support provided), especially for parents.</p>	<p>Human Resources is undertaking an Human Resources Strategy/Modernization review that will become the framework for attracting and retaining top talent for the organization. This would include a review of the related policies, operating procedures and practices to a more flexible, friendly work environment.</p>
	29	<p>Use schedule, route, and fare tools to enable more access to transportation. Municipal (with government partnerships) - asap -Transportation infrastructure, schedules, routes, fares, etc. Invest in transportation as part of construction/infrastructure spending (above).</p>	<p>Transit implemented Year 5 and 6 of the 10-Year Local Transit Strategy adding additional service hours of 46,000 and 49,000 respectively. These additional hours provide our customers with more frequent transit service. In recognition of the financial difficulties that COVID presented, HSR introduced some promotional pricing options to support our customers. These promotions include:</p> <ul style="list-style-type: none"> •Free fare faster with improved loyalty rewards until December 31, 2022 •Free fare for children 6 -12 old with a PRESTO card until April 30, 2022 •1/2 price Youth fares June, July and August 2022 •\$15 unlimited rides for 72 hours using an E-Ticket




✓	30	A genuinely inclusive, barrier-free planning for people with disabilities and universal design needs to include funding and enforcement to ensure it will be delivered.	Referred to staff.
Group 2		Recommendation	
\$	31	<p>Operational initiatives</p> <ul style="list-style-type: none"> - Improve speed on permitting and approvals for development to enable sustainable growth - Enhance and promote Job boards to support the needs of manufacturing and life sciences sectors - Cultivate the supply chain within Hamilton/Ontario/Canada, as a means to support manufacturing firms that converted to PPE or to those that provide component parts for multinationals; understanding that this might not necessarily be ‘buy local’, but can there be revisions to city procurement policy to factor local production or local suppliers within the supply chain instead of just lowest priced bids, or can City promote Hamilton PPE companies in federal / provincial grant and procurement programs - Consider how to continue property tax deferral program for those companies in need, especially in the event of a second shutdown – this was beneficial to many companies but is lower priority given that the next instalment is due September 30 - Continue pandemic planning in strategic areas in the event of a second wave – e.g. childcare plans in place in the event of school closures to enable parents to keep working 	Referred to Planning Economic Development staff.
E	32	<p>Transportation and Logistics infrastructure</p> <ul style="list-style-type: none"> – increase priority on preventative maintenance and timely repairs – Ensure master traffic plans engage manufacturing to enable optimum traffic flow – Improve public transit to industrial areas/plants (manufacturing companies interviewed did not see LRT as a high priority initiative) – Coordinate with industry regarding public transit needs (timing, routes) 	Referred to the EDAP 2021-2025 and PED staff. In addition, \$77.4M Transit initiatives spending for 2022 Tax Supported Capital Budget, along with funding from the Investing in Canada Infrastructure Program (ICIP). The 10-Year Capital Transit Plan, 2022-2031 proposes \$322.7M in gross capital investments. Within these investments are included a portion of a \$505M of ICIP – Transit Stream projects that were approved by the federal government in 2021 over a seven-year period.



	33	<p>Strategic initiatives</p> <ul style="list-style-type: none"> - Identify programs, resources and partners that City can support to enable postsecondary institutions (Mohawk, McMaster) to expand and build on both academic programs and short courses for industries that are experiencing labour shortages and skills gaps – i.e. training for not only current students as well as re-training of existing workforce - Promote and champion Hamilton region as the Advanced Manufacturing hub of Canada – establish an Advanced Manufacturing council - Champion Hamilton region's on-going transformation as a Life Sciences Cluster – support of Synapse Life Sciences Consortium - Consider strategic development of Bayfront lands as an advanced manufacturing campus that combines academia, training, ancillary services - Continue to promote and champion Hamilton's reputation as an attractive and livable city to attract and retain skilled workforce 	<p>Referred to the EDAP 2021-2025. FedDev Ontario awarded Innovation Factory and Synapse Consortium \$6M in funding that will result in 50 new jobs and maintain 100 others. This announcement is a boost to Hamilton's biotech and health sciences accelerators and is expected to attract another \$7.5 million in capital or in-kind services.</p> <p>Update: June 29, 2021 - The YMCA Hamilton/Burlington/Brantford received \$250,000 to provide free job-focused language training to 80 newcomers interested in, or currently employed in the food manufacturing sector. This provincially funded project aims to support newcomers and support Food and Beverage Manufacturers with gaining and retaining a skilled labour force. This partnership between Mohawk College, YMCA, and Food Processing Skills Canada demonstrates the value of bringing together community agencies, colleges, and the private sector in order to support and help 2,700 newcomers impacted by the COVID-19 pandemic start new jobs.</p>
	34	<p>Continued support of Federal and Provincial programs</p> <ul style="list-style-type: none"> - Corporate Tax deferral programs and advocacy on potential future extensions - Federal /provincial transfers to municipalities to cover budget shortfalls - Continued support for CEWS extension / transition plans (July to Nov) - Support for assistance / subsidy for companies that have reduced productivity due to COVID-related plant preparations (e.g. many companies lose 1 hour of productivity per shift due to sanitization measures and reimbursement for increased PPE costs for companies) 	<p>Approved December 9, 2020 GIC motion - City forwarded advocacy letter supporting tax deferral programs supports to upper levels of government on January 25, 2021. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.</p>
E	35	<p>Procurement policies that promote Canadian manufactured goods</p> <ul style="list-style-type: none"> - transfer federal / provincial procurement dollars to municipalities to provide pro-Canadian decision opportunities at a City level - Emphasize the climate / environmental benefit and security of supply for buying local - Opportunity for City (Mayor, Council, government relations staff) to promote and raise awareness of Hamilton manufacturers for provincial and federal funding programs to ensure Hamilton companies are getting access and visibility 	<p>Referred to the EDAP 2021-2025</p>



✓	<p>36 Support of federal trade policies and their continued improvements – massive impact to manufacturing given changing global trade flows and US policies.</p> <ul style="list-style-type: none"> - Open commercial borders with US, i.e. US232 tariff on aluminum and steel - Maximize benefits of new NAFTA, especially auto parts 	<p>City forwarded advocacy letter supporting federal trade policies. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.</p>
Group 3		
E	<p>37 Regulatory Environment – red tape reduction</p> <ul style="list-style-type: none"> – Advocate in policy and zoning matters to protect Farm and rural business viability – Attract and encourage agricultural inputs suppliers to locate in rural areas (e.g. seed and feed suppliers, grading and packing facilities, large animal veterinarians, food storage and processing facilities) – Maintain the farmland tax property rate proportional to other tax classes (i.e. lower the rate to maintain farmland share of tax burden to offset the disproportionate increase in farmland values) – Streamline and assist businesses with approval processes (e.g. drainage works, CBO, CAs, NEC, Greenbelt, planning department, building department etc.) 	<p>Referred to the EDAP 2021-2025 and Planning staff.</p>
E	<p>38 Support Local food production</p> <ul style="list-style-type: none"> – Implement municipal policies and investments in infrastructure to support agriculture and food processing – Invest in the maintenance of drains, ditches, roads and infrastructure necessary to move agricultural equipment and transport agri-food products – Establish agriculture, agri-food and rural Community Improvement Plan to encourage agri-food business expansion, revitalization and stimulate rural economic development – Provide specialized assistance to businesses identified as critical to the agricultural sector in Hamilton – Host value chain networking workshops to encourage local connections between farmers, processors, distributors, retailers, food service, etc. – Facilitate connections between local institutions (e.g. municipal, hospital, etc.) and local producers to encourage local food procurement. – Investigate feasibility of local food infrastructure based on identified gaps (e.g. food processing hub, food aggregation and distribution) – Continue to move forward on Hamilton's food strategy to support local food security for low income families. 	<p>Referred to the EDAP 2021-2025 and Economic Development staff</p>


	<p>39 Rural Connectivity – Look for ways to expand access to rural Hamilton resident’s and businesses. Strategic economic investments, like expanding reliable internet and cell phone access, will stimulate job creation, contribute to affordable community development, and deliver economic growth and prosperity for all Hamiltonians.</p> <p>– Develop partnerships with the provincial and federal governments and internet and cellular service providers to invest and expand services in the Hamilton area</p>	<p>Referred to the EDAP 2021-2025 and staff (Chief Digital Officer). The City via Office of the Mayor and Digital Office provided letters of support to all Telcos/ISP that submitting applications to either Provincial ICON program and/or Federal Universal Broadband Fund program. One successful application included \$441,200 in funding for Bell Canada to bring high-speed Internet to rural Ontario residents. Bell will contribute \$1,286,200 toward this project that will connect 756 underserved households to high-speed Internet in the following communities and surrounding rural areas: Ashgrove, Campbellville, Carlisle, Cedar Springs, Freulton, Hornby, Morriston, Waterdown and other areas just outside Milton. In addition, CRTC has announced that Cogeco has been awarded funding for their Hamilton 1 project that will provide fibre backhaul (transport) to Jerseyville. As part of its accelerated capital investment in national next-generation network infrastructure, Bell has now reached more than 75,000 Hamilton locations with all-fibre broadband access. The expansion program will bring direct-fibre network connections to an additional 15,000 locations by the end of 2021, including in the communities of Ancaster, Dundas and Mount Hope.</p> <p>ISP will be eligible to participate in the IO reverse auction process to bid on underserved areas in Hamilton with funding.</p>
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	<p>40</p>	<p>Rural Boundary Protection and Environmental Support</p> <ul style="list-style-type: none"> – Establish a firm urban boundary to protect agricultural lands, natural resources, and prevent sprawl that drastically increases greenhouse gas emissions and infrastructure costs. Hamilton’s best opportunity to meet ambitious climate change targets will be to maintain its large rural land base that provides many benefits to the environment. – Permanent urban boundaries a designed to limit the loss of agricultural land, thereby focusing future urban growth within existing urban boundaries. This means urban growth primarily through redevelopment of vacant and underused lands, and higher density development. – In urban areas, higher density development should be mandated province-wide to take full advantage of existing infrastructure. – Urban areas should only be allowed to expand onto abutting agricultural lands only after exhausting redevelopment of underused or vacant areas within their existing urban boundaries. This would include the rehabilitation and redevelopment of both “greyfield” and “brownfield” sites. – Urban expansion onto abutting agricultural land must be directed onto lower class agricultural land adjacent to the existing urban boundaries – Promote environmental BMPs with farmers for a better balance of economics and environment on Hamilton farms – Encourage public awareness of environmental BMPs on farms and their value as environmental goods and services. 	<p>Council adopted a firm urban boundary in May 2022 as part of its 2051 Growth Strategy through the GRIDS/Municipal Comprehensive Review. The implementing policy amendments for this strategy are currently with the province, who are the decision-making authority.</p>
<p>Group 4</p>		<p>Recommendation</p>	
	<p>41</p>	<p>Create mid-sized venues useful for live performance. This could be new construction or conversion of old spaces. Venues would need to be affordable to all artists and accessible. Administration might be shared between venues. One administrative staff keeping up with these venues would keep administrative costs low and allow artists to keep their costs low as well.</p>	<p>Bridgeworks facility open. St Marks adaptive reuse project underway.</p>




	42	<p>Hamilton should have a film commissioner to promote Hamilton's vibrant film/tv community to the industry and film events proactively, and also promote our tax credit incentive which is one of the highest within Canada at 45%. This would further push Hamilton during these times given our better control of COVID while the majority of America is still shut-down. More industry outreach is needed within the industry itself - many people who are in film/tv in Hamilton don't know of others who are in in this sector in Hamilton. A film commissioner can do this.</p>	<p>Film Commissioner role in place in Tourism and Culture across multiple staff positions. These roles support the industry in the areas of Production Services; Industry Support and Business/Sector Development. City is already supporting networking/education events for local industry, e.g. Canada Film Day: virtual event/panel to engage Hamilton industry delivered in April 2021; quarterly Creative Exchange virtual networking events in place. Staff are investigating additional activities/projects to enhance industry outreach in terms of managing and attracting film production and retaining, attracting and expanding bricks and mortar film businesses and workforce.</p> <p>Correction: tax credit is not Hamilton-specific and is not a flat 45%. Tax credits apply to all of Ontario; regional bonus applies to all cities outside of the GTA zone and only certain productions are eligible.</p>
	43	<p>For example - waive film permit fees for the next few months.</p>	<p>Approved December 9, 2020 GIC motion - All General Business License Fees, Trade License Fees, Taxi and Personal Transportation Providers (PTP) Fees, and Film Permit Fees be frozen at 2020 levels for 2021.</p>
	44	<p>When feasible, invite senior management and board members from the Canadian Film Centre to Hamilton. The current chair is the owner of the company that makes Murdoch Mysteries - they film in Hamilton regularly.</p>	<p>Referred to staff (Tourism and Culture). Staff have investigated opportunities for collaborations and recommend engaging with Film Ontario and continuing to work closely with Ontario Creates. Whereas the purpose of the Canadian Film Centre (CFC) is educational programming for Canadian filmmakers, Film Ontario represents a broad range of industry stakeholders. Both Film Ontario and Ontario Creates promote filming in Ontario, and recognize Hamilton as an important film hub within Ontario. Staff maintain close relationships with key stakeholders and collaborate to market Hamilton as a destination for film production and investment in film-related businesses.</p>





	<p>45</p>	<p>1) Reinstate the Anti-Racism Resource Centre, as an independent, arms length organization, to support arts organizations (and other organizations) across Hamilton to build their capacity to do anti-racism, anti-oppression, Equity Diversity Inclusion work in their organizations with assessment metrics.</p> <p>2) City funding should divest from cultural institutions that are not actively working to decolonize and dismantle anti-Black and anti-Indigenous racism within their organizations - put evaluative metrics into place that make City funding conditional on addressing institutional racism/inequities.</p> <p>3) Create a policy to have a minimum of one- third of the seats for Coalition of Black and Racialized Artists members and/or BIPOC representation on the City of Hamilton Arts Advisory Committee at all times.</p> <p>4) City Enrichment Fund to establish a dedicated, strategic funding stream (much like many other funders have done) for BIPOC, LGBTQ+, and other equity-seeking artists and cultural producers at various stages in their careers.</p>	<p>1) The HARRC report with a new board of directors/independent board and was approved at Hamilton City Council on February 24, 2021 (CM20007(b)) with \$50,000 approved for HARCC to hire a consultant that would lead the search for an Executive Director. As of September 2021, the new ED has assumed the role and began developing a five year business and strategic plan. 3) Referred to Arts Advisory Commission (AAC) and Tourism and Culture Staff. The AAC discussed BIPOC representation at its meeting in January and is developing suggested language to guide future recruitment. 2) & 4) the City Enrichment Fund is currently undergoing an Equity, Diversity and Inclusion (EDI) Review. EDI survey was sent out to previous and current CEF applicants (optional). Results have been compiled. Future updates from the grants coordinator will be presented to grants sub-committee in the coming months.</p>
	<p>46</p>	<p>1) Strategize an action plan with long term solutions for a new economic model for the sector that is stable and supports the growth of its workers, cultural producers, and the culture of marginalized communities in sustainable ways to thrive. Create a working group after this taskforce that can look at this.</p>	<p>Referred to staff (Tourism and Culture). Addressed within Ec Dev Action Plan and workforce development actions.</p>

	47	<p>1) Invest in the future of the sector by resourcing emerging BIPOC artists and cultural workers with mentorship, recognition, and other opportunities to nourish their continued growth and success in the field. This could also be the role of a new working group as mentioned above.</p> <p>Advocate for more funding for this provincially and federally through the Ontario Arts Council, the Canada Council and Canadian Heritage.</p> <p>2) Create opportunities for BIPOC artists, curators, and community members to re-interpret permanent collections held in institutions from their own truths, knowledge, lived experiences, and languages.</p> <p>3) Create opportunities for BIPOC youth to train and develop skills in the areas of film, music and media arts to be more readily able to join the arts labour force.</p>	<p>The following outlines city staff work focused on this recommendation: 1) Production Assistant Day: Workforce development for entry level positions in film (April 2022) incl. discussion panels and equipment 'tradeshow' in partnership with various Hamilton film businesses and Lights, Camera Hamilton. 2) Women+ in Business Mentoring Program for women+ entrepreneurs in film, fashion or music were matched with experienced mentors to assist with their professional and business growth. 3) Quarterly Creative Exchange networking events for creative industries workers and businesses: to assist in networking, connecting/collaborating with people and promoting their businesses. In 2022, one virtual session (Feb. 16, 2022) and three in-person sessions (April 27, August 17 and December 7, 2022) 4) 2022 Indie Musician Development Program (expected to launch in August): open to all Hamilton-based musicians or bands where they will receive one-on-one assistance from a local music business/expert to assist with marketing or branding; tour planning; business planning; or audience/fan development. 5) 2022 Musician Conference: open to all Hamilton-based musicians or bands and will consist of ~ 6 bands/musicians receiving Electronic Press Kit tools and mentoring in September and October 17-22 there will be three (3) virtual info sessions to support musicians development. 6) 2022 Professional Development online series (in partnership with the Hamilton Arts Council): the 2022 virtual series (4-5 online info session and social media campaign (online resources) happening September to November, 2022) will have a focus on funding for all artists (i.e. how to create a budget, how to develop sponsorship packages/opportunities etc.). In addition, the Hamilton Arts Council has been offering a BIPOC series for Hamilton musicians.</p>
	48	<p>1) Additional funding for fashion businesses and designers to assist emerging businesses/designers and existing ones scale up/increase client base.</p> <p>2) Provide support by continuing to offer programs that focus on business planning and marketing such as Digital Main St Program and virtual business coaching that help businesses pivot and/or scale up.</p>	<p>Virtual business coaching program (Business Canvas Model) for all Creative Industries businesses/entrepreneurs was initiated in 2020 and continues into 2021 to assist existing businesses in changing or modifying and/or new businesses start-up or expand in Hamilton. 47% of businesses who attended the 2020/2021 sessions were Fashion businesses. Additional funding secured for Digital Main St. Referred to staff (Tourism and Culture & Hamilton Business Centre) to identify other opportunities.</p>




E	49	<p>Work Force Development: attraction, retention and development/training for fashion workers.</p> <p>There are immediate and significant needs for skilled/trained fashion workers (those who make the clothes). Current workers who produced clothing are retiring and in order to grow businesses and scale up fashion businesses more workers are greatly needed. Hamilton doesn't have a local provider who trains in 'fashion production' so the recommendation is for the city to identify, develop partnerships (i.e. provincial, federal etc.), and work with a trainer (i.e. similar to Toronto's Fashion Exchange Program) to offer some funding that will assist with the development of a program that trains and provides paid work experience for fashion workers.</p> <p>City to also assist with attraction of skilled workers who are often trained outside of Canada. This must be done with living wages and safe working conditions.</p>	<p>Referred to the EDAP 2021-2025 and Tourism and Culture staff. Addressed within actions of the Ec Dev Action Plan.</p>
\$	50	<p>Give arts organizations and businesses property tax forgiveness.</p>	<p>In order to create a new property tax sub-class, the province has to create it. A response to the city's letter has not been received to date. Section 3 of the Assessment Act provides property tax exemptions for some philanthropic and charitable organizations. Here is the link to our Hamilton programs - https://www.hamilton.ca/home-property-and-development/property-taxes/tax-assistance-programs.</p>
	51	<p>Better access to technology for arts organizations in order to be able to deliver online programming. This could happen through an equipment bank held at the HPL as part of its maker space.</p> <p>Hamilton Arts Council could play a lead role in organizing knowledge workshops.</p>	<p>Hamilton Public Library made available iPad devices with a Data plan for loan to the public at the maker space and through all library branch locations. Devices are available through partners to deliver programs and services to the public. These devices are either loaned to a partner as part of a program or loaned directly to individuals recommended by the partners. Current partnerships include Mohawk College City Schools and social services programs, Xperience Annex, Empowerment Square, Hamilton Reads, Hamilton Literacy Council, YWCA, YMCA among others . These iPads with Data plan are also available for a shorter one week loan period to any Library member in good standing who lives, works or studies in Hamilton. Hamilton Public Library partners with Hamilton Arts Council on other arts endeavours and will reach to further investigate other programming opportunities with them.</p>

✓	52	Website to let Hamiltonians know what’s open/not in the arts sector in Hamilton.	Underway. The AAC supported the Arts Council's online local arts communication/listings project with seed funding in the amount of \$5,500 in fall 2020. The project has since received federal grant support in the amount of \$90K. The Arts Council is currently surveying the community regarding needs for the site.
✓	53	Update the City of Hamilton’s music strategy to provide a direction for industry recovery and ensure goals are relevant and speak to current industry needs. Seek a new report with recommendations from industry experts on City of Hamilton music policy.	Strategy drafted in partnership with the Chamber, Sonic Unyon and HPL. Media announcement released March 2021. City is currently reviewing the Strategy and its 21 recommendations and will report to Council in 2022 with next steps.
✓	54	Assist with reopening venues and other arts-businesses by providing continued health & safety, licensing, and by-law support through the small business centre.	Support provided through new Concierge Program and Tourism and Culture staff.
✓	55	<p>1) Lobby provincial and federal government to continue current granting programs at full funding amounts for arts organizations to ensure sustainability.</p> <p>2) Ensure CEF funding continues to provide full regular funding to organizations in 2021 that pay artists and arts industry workers to ensure employment continuation within our industries, that also include equity metrics as referenced above. Consider creating an additional one-time grant for CEF 2021 to support the careers of the hardest hit artists (BIPOC) and COVID-related hardships of individual artists and musicians over the next year.</p> <ul style="list-style-type: none"> - Create “minimum wage” pay scale for musicians hired by the City and at city-related/sanctioned events, to ensure musicians are paid fairly as reopening happens and afterwards - Lobby provincially and federally to ensure that CERB (or equivalent program) continues for musicians and gig-workers who are unable to return to work due to gathering constraints. Ensure that the CEWS wage subsidy continues for organizations supporting arts workers. 	<p>Includes multiple actions. Referred to staff/financial consideration. 2) City Policy for Fair Payment for Musicians was developed and approved by Council in June 2021.</p> <p>The City's Music Monday's virtual program in 2021 provided paid work to 15 acts who were compensated in accordance to the Fair Payment policy/rates.</p>

	56	<p>That municipal funding be allocated immediately for ‘Phase 3 Recovery’ to for-profit live music venues that don’t currently qualify for municipal funding (like CEF) and meet the following guidelines:</p> <p>1) COVID-19 IMPACT: - a brick & mortar establishment that was forced to close in March due to the provincial decisions pertaining to COVID-19 - a brick & mortar establishment that was not granted the ability to re-open until late July 2020 under limited capacity, with important health & safety guidelines to presenting live events</p> <p>2) DEFINITION OF LIVE MUSIC VENUE: - establishment whose primary use is the presentation of live music - predominantly charges “admission” to the public to access the live music presentations - invests in ‘live music infrastructure’ to present such as staging, lighting, PA system, ticketing area, promotion expenditures - compensates artists fairly for their live performances depending on the program and requirements, this recommendation could include support to other for-profit arts & culture businesses that demonstrate an equivalent high need and impact on artists and arts workers.</p>	<p>Referred to Finance and Tourism and Culture staff.</p> <p>In October 2021 the province (through FACTOR) introduced a one-time \$20M funding program to support live concerts (virtual and in-person) for music venues, festivals, music promoters and musicians that supported a number of recommendations in #56. In 2022, the province through FACTOR (as part of the Canada Arts and Culture Recovery Program (CACRP) with \$14 M delivered through the Canada Music Fund (CMF) created a program called “Support to Music Venues and Concert Promoters”. This temporary initiative aims to keep Canadian-owned music venues and concert promoters operating and ensuring Canadian artists may continue to perform to audiences across Canada.</p> <p>Hamilton venues were encouraged to apply.</p> <p>Municipal investment was made in the new 470 seat venue at the Ancaster Memorial Arts Centre, St Marks Cultural Centre, and the Music Hall.</p> <p>Staff continue to work with the Hamilton Music Advisory Team and other stakeholders to support the music sector.</p>
Group 5		Recommendation	
	57	<p>Funding for tourism sectors who will be very slow to recover from this, to keep them surviving until they can thrive again.</p>	<p>Promote federal and provincial funding opportunities for the sector.</p>
	58	<p>Provide a playbook which helps provide a solid guide for businesses and organizations about current pandemic rules and protocols. Outline the specific guidelines for hosting events safely within the current numbers that are approved. Provide industry connections/resources such as TIAO and HHBRTO for the tourism sector.</p>	<p>Concierge Program</p>

	59	Lobby the government to look at percentages of capacity, rather than a fixed number (i.e. fifty people) as the venues differ by maximum capacities.	Multiple bodies have advocated for adjustments to capacity limits in Ontario including The Ontario Chamber of Commerce and The Canadian Live Music Association. As of October 25, 2021 capacity limits for music venues were lifted by the Province.
	60	Encourage the city to work with the province in seeking clarity on what comes next relative to measuring status over the coming weeks/months, recognizing that the “second wave” concerns tied to the fall weather change and children returning to schools. How are we evaluating our progress relative to further relaxation of restrictions or regression towards tighter restrictions or lockdowns? Is there a common measurement metric & can that be publicized and explained? Daily case count, hospital occupancy, or another? How is this applied regionally versus province wide? Clarity on this progress and how it’s being measured, would help provide some certainty across sectors as they plan next steps in the coming quarter.	City continues to work with the province on restrictions and protocols and how it affects industry.
	61	Local/Provincial public health working with larger sector/industry to proactively develop next phase of re-opening criteria in a COVID environment. Relate required planning to that of school re-openings. What is required to ensure public safety all-the-while allowing business to progress toward normal operating capacity? This will also provide consumers the benefit of understanding what precautions are being taken as they consider their own decisions about what activities to resume or not.	Referred to Hamilton Public Health and local partners/Hamilton Chamber of Commerce who are working with IPAC (Infection Prevention and Control Canada) on workplace protocols and procedures. As of September 22, 2021 at 12:01 am, Ontario residents will need to provide proof of being fully vaccinated against COVID-19, along with proof of identification to access certain businesses and settings. As per provincial guidelines, proof of vaccination and identification has been rolled out to the general public in consultation with public health units.
	62	Encourage clarity around the future of the CEWS regulations beyond November including lobbying for the continuation of existing benefits (min 75% recovery) for the hardest hit sectors like those represented in our working group. This is the only way to avoid mass layoffs in this sector.	Approved December 9, 2020 GIC motion - City forwarded advocacy letter to upper levels of government on January 25, 2021. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.




✓	63	An extension of Termination and Severance Protection beyond January 2, 2021. Many of the employees in our businesses and sectors in general continue to be laid off. Extending legislation beyond January 2021 is crucial for businesses most impacted	Approved December 9, 2020 GIC motion - City forwarded advocacy letter to upper levels of government focused on extension of Termination and Severance Protection on January 25, 2021. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.
✓	64	Communication to residents of Hamilton about the impact of visitors from other communities. - The safety measures in place to reduce the risks - The economic value to the City and its residents - Clarity on what people can and cannot do if they use local facilities such as attractions, events, hotels and restaurants - The impact it is, or isn't, having on Covid cases to the community	Approved December 9, 2020 GIC motion - Covid Concierge service launched on February 18, 2021.
✓	65	Communication to surrounding areas regarding visitation to Hamilton - The safety and economic value of vacationing closer to home - Clarity on what they can and cannot do when they visit - Help direct them from overused facilities to under used areas	Approved December 9, 2020 GIC motion - Covid Concierge service launched on February 18, 2021. Tourism Hamilton website reflects direction of EOC and Hamilton's most current status within the Provincial framework redirecting to the City's website where applicable.
✓	66	Staying connected and relevant to your market, members, supporters and community. Whether your business is partially open, virtual only, or completely closed it is important to stay in touch so that your supporters will be there when you are ready to welcome them back in physically.	Tourism & Culture and Economic Development produced and released five public oriented videos to increase consumer confidence.
✓	67	Champion street closures and placemaking projects that help revitalize main streets and support local businesses, attractions and tourism facilities. Sponsor all season social distanced outdoor activities by normalizing outdoor gatherings. Encourage patrons for the weather, rather than using carbon producing heating equipment when possible.	Approved December 9, 2020 GIC motion - Launch of public space animation initiative & Winterfest Motion (\$25,000) for additional programming. King William Gate public art project to be installed in May to facilitate closing of King William St for on street events. Hamilton Street Art Festival 2021 Healthy Communities Initiative Grant application includes placemaking enhancements to outdoor spaces that will allow more places for safe outdoor gathering.





	68	<p>Establish a major tourism marketing campaign for Spring 2021 utilizing existing outdoor infrastructure. Local attractions, such as the Peach Festival, Art Crawl and Supecrawl can be redesigned with additional COVID safety protocols in mind in larger facilities such is the Ancaster Fair Grounds or Tim Horton’s Field. Be clear and transparent with the public akin to supporting local restaurant call to action – the local tourism & hospitality industry needs your support. Inspire Local pride and support.</p>	<p>Referred to staff (Tourism and Culture). Marketing plan in place and messaging will be subject to public health restrictions. June to September 2021 Tourism and Culture conducted a Summer marketing campaign using influencers to lure visitors to Hamilton for economic impact. Any redesign of community led events is the role of the event organizers. All activities including public health restrictions are subject to provincial orders.</p>
	69	<p>Dedicate resources (people) to best-practice research within the sector to seek solutions for re-opening in specific sub-sectors that have been successful elsewhere as a guide to implement in Hamilton. Think regionally, provincially, nationally and internationally. How has New Zealand successfully re-opened convention centers? How is the NFL putting fans in stadiums? What is leading to success and progress?</p>	<p>Best practices continue to inform the City’s shift to digital services (e.g. Arts Awards, Music Mondays, and the Musicians Conference) and reopening plans (e.g. civic museum facilities and Tim Hortons Field). Information sharing among governments, sectors, associations and businesses have also informed broader re-opening.</p>
	70	<p>A clear distinction should be made between the nature of business meetings & events and that of mass gatherings. The World Health Organization defines mass gatherings as events that have the potential of compromising the medical system where the “number of people attending is sufficient to strain the planning and response resources of the community, or nation hosting the event.” A phased and graduated approach to reintroduce smaller meetings and events should be considered similar to what has occurred introduced in areas such as BC, Quebec and Nova Scotia. Business events are generally held in lower risk environments, and can be more easily controlled through pre-registration, overall counts and contact tracing. Social distancing practices, proper sanitization controls and food safety measures can be implemented by qualified staff. Hamilton’s meetings and events industry is by nature ready for this controlled restart and being given the green light to do so is vitally important for this industry to move forward in any capacity.</p>	<p>The tourism, sports and events sectors have strongly advocated to Province of Ontario for consideration as public health restrictions are implemented and adjusted. Capacity restrictions have been adjusted for meeting and events related businesses including; concert venues, theatres and cinemas; fairs, rural exhibitions and festivals; museums and similar attractions; meeting or event spaces, conference centres, convention centres; rental accommodations; and restaurants, bars, and other food or drink establishments.</p>




Group 6	Recommendation		
✔	71	Single Point of Authority	Approved December 9, 2020 GIC motion - Covid Concierge service launched on February 18, 2021.
✔	72	Expansion of Commercial Rent Assistance Program	Approved December 9, 2020 GIC motion - City forwarded advocacy letter to upper levels of government focused on Commercial Rent Assistance Program on January 25, 2021. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.
E	73	Support for an Innovative Pilot Program	Referred to the EDAP 2021-2025.
✔	74	Bylaw Enforcement	Approved December 9, 2020 GIC motion - Covid Concierge service launched on February 18, 2021.
✔	75	Well-being supports for Employees	Approved December 9, 2020 GIC motion - Covid Concierge service launched on February 18, 2021.
✔	76	Transportation Infrastructure (LRT, Expansion, Full Schedule)	\$77.4M Transit initiatives spending for 2022 Tax Supported Capital Budget, along with funding from the Investing in Canada Infrastructure Program (ICIP). The 10-Year Capital Transit Plan, 2022-2031 proposes \$322.7M in gross capital investments. Within these investments are included a portion of a \$505M of ICIP – Transit Stream projects that were approved by the federal government in 2021 over a seven-year period. The federal and provincial governments announced matching commitments of \$1.7B each (\$3.4B total) to advance the Hamilton Light Rail Transit (LRT) project in May 2021. In addition, on July 26, 2021, Minister of Transportation Caroline Mulroney announced two-way all-day GO rail service would begin on August 7, 2021 between Toronto and Hamilton's West Harbour GO station.
E	77	Network Infrastructure	Referred to the EDAP 2021-2025.
✔	78	Placemaking in support of well-being and healthy workplaces	Approved December 9, 2020 GIC motion - Launch of public space animation initiative & Winterfest Motion (\$25,000) for additional programming. King William Gate public art project to be installed in May to facilitate closing of King William St for on street events. Hamilton Street Art Festival 2021 Healthy Communities Initiative Grant application includes placemaking enhancements to outdoor spaces that will allow more places for safe outdoor gathering.
✔	79	Occupational Health and Safety requirements	Approved December 9, 2020 GIC motion - Covid Concierge service launched on February 18, 2021.



✓	80	Occupational Health and Safety supports for small business and not-for-profit	Approved December 9, 2020 GIC motion - City forwarded advocacy letter to upper levels of government focused on small business and not-for-profit supports on January 25, 2021. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.
✓	81	Universal Paid Emergency Leave Advocacy	City forwarded advocacy letter to upper levels of government focused on Universal Paid Emergency Leave. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.
✓	82	Municipal Champion for funding supports	At the March 31, 2021 City Council meeting, a new Commercial Vacancy Assistance Program was approved. This temporary two-year program was developed in response to COVID and intended to mitigate the potential for street-facing commercial vacancies. This program would be available to prospective tenants seeking to establish a new business location or test a location in the form of a 'pop-up' venture.
✓	83	Sources for PPE and related required materials	Approved December 9, 2020 GIC motion - Covid Concierge service launched on February 18, 2021.
X	84	Façade Grant Program to include outdoor patio spaces.	The original recommendation referred to the purchase of patio furniture. The city's existing commercial property improvement programs support permanent physical improvements including the creation of new outdoor patios/decks adjacent to a street. Under changes to this program grant eligibility expanded to include the creation of patios/decks located anywhere on a property (not just those facing a street) and could now include rear/laneway patios or rooftop patios (where permitted).




Group 7		Recommendation	
E	85	<p>Ground Transportation Support the acceleration of the City’s, Province and Federal transportation plans. Build awareness of the vision behind City of Hamilton’s transportation plan. Advance shovel ready projects that jumpstart the economy MTO should identify and designate a right of way for the NGTA Corridor as a first step to constructing the highway and specify timelines for the construction of this connecting corridor, as an initial step to getting it built.</p>	<p>Referred to the EDAP 2021-2025 and PED staff. In addition, \$77.4M Transit initiatives spending for 2022 Tax Supported Capital Budget, along with funding from the Investing in Canada Infrastructure Program (ICIP). The 10-Year Capital Transit Plan, 2022-2031 proposes \$322.7M in gross capital investments. Within these investments are included a portion of a \$505M of ICIP – Transit Stream projects that were approved by the federal government in 2021 over a seven-year period.</p>
E	86	<p>Goods Movement All municipalities across the Trade Corridor should closely monitor technological advancement conduct pilot projects as a first step to large-scale rollout. Develop Business Parks where land is planned such that freight hubs or clusters are located nearer to complementary uses. Build supply logistics opportunities and capacity (e.g. additional warehousing, increased manufacturing and innovative distribution systems). Execute Transportation Plans (Freight and Goods Movement Strategy) Obtain data including last mile analytics. Understand technological enhancements. The MTO, in partnership with the OTA, should build on its ongoing study of truck parking needs to implement a strategic truck parking plan to serve the needs of the trucking industry in our trade corridor.</p>	<p>Referred to the EDAP 2021-2025 and PED staff.</p>
E	87	<p>Goods Movement Ensure Hamilton is manufacturing sufficient supply of PPE, medical supplies, and equipment. Obtain critical infrastructure designation from government. The Province and municipalities should support a quick completion of the approval process so that privately funded infrastructure is built without delay.</p>	<p>Referred to the EDAP 2021-2025</p>

	<p>88 Travel and Tourism</p> <p>Implement measures to stimulate travel to promote regional travel to Hamilton with Tourism Hamilton and other regional partners such as Hamilton Halton Brant Regional Tourism Association *Based on provincial guidelines”.</p> <p>Promote Hamilton’s ‘shop local’ campaigns. Create awareness of all the outdoor opportunities/venues for tourism – create new open space options with businesses with excess capacity to rent.</p>	<p>Shop local campaign implemented in Fall 2020 and continues. Five videos to increase consumer confidence in supporting Hamilton businesses produced by Tourism Hamilton and Economic Development. Broader regional promotion is subject to restrictions.</p> <p>Awaiting further direction from Province on Rediscover Ont Tax Credit program outlined in fall budget.</p> <p>Outdoor opportunities subject to framework /restrictions and not wanting to encourage restricted hotspots from coming to Hamilton to enjoy outdoor activities.</p>
	<p>89 Ride sharing programs</p> <p>Support alternative modes of transportation such as UBER, Lyft, SOBI that provide safe and accessible transportation for workers and tourism.</p> <p>Scale the use of public transit vehicles to meet demand.</p>	<p>1) Hamilton Bike Share was transitioned to a Partnership model in 2022 which includes an operating cost contribution by the City to support continued and financially sustainable bike share system.</p> <p>2) In June 2022, the City of Hamilton began issuing parking permits to free-floating car share operators as part of an 18-month pilot program. Free-floating car sharing is a model where car share vehicles holding a valid permit can park in certain on-street locations. During the pilot, car share operators can establish operations in Ward 1, 2 and 3. Vehicles will be able to travel to destinations across Hamilton, but the vehicle must end its trips in these wards (i.e. end the trip in the app). City Council approved the program on June 9, 2021. Staff will report back to Committee before the end of the pilot period.</p> <p>3) In 2021, Council approved a 24-month pilot for commercial e-scooters. The City will partner with the private sector, and all capital and operating costs will be the responsibility of the selected commercial operators.</p> <p>4) In 2022, HSR launched the My Ride on-demand transit within Waterdown. This on-demand model is a “stop to stop” service that dynamically adjusts the route as customers request to be picked up and will improve the customer experience through more direct trips, quicker journeys and shorter wait times.</p>
	<p>90 Public Transit</p> <p>Continue to advocate for the \$1B investment from the province. These monies should be directed to shovel ready projects (including buildings and infrastructure).</p> <p>Meetings with Premier, Mayor, elected officials introduced calling Federal Government to the discussions regarding support for LRT.</p>	<p>The City Manager recently wrote a letter at Council direction to the Province of Ontario asking Metrolinx for status on \$1B investment in 2020. The federal and provincial governments announced matching commitments of \$1.7B each (\$3.4B total) to advance the Hamilton Light Rail Transit (LRT) project in May 2021.</p>

	91	<p>Partnerships Collaborations (Health and Wellbeing) Lobby Province to allocate funding for recovery of healthcare, substance abuse, mental health and other key areas.</p>	City forwarded an advocacy letter in support of funding for recovery of healthcare, substance abuse, mental health and other key areas.
	92	<p>COVID Preparedness, Prevention, and Safety on Construction Sites Ensure there is awareness of proper public health and COVID-19 measures are in place. Support proper protocols and procedures for return to work and ensuring development sites can get to full activity and strength in the safest way.</p>	Concierge Program
	93	<p>Hamilton Fair Wage Policy reflects local ICI prevailing wage Advocate to support prevailing wage language for local construction workers. Advocate to support prevailing fair wages and consistent fair policies for local contractors and workers.</p>	Referred to staff and industry partners.
	94	<p>Construction Contractor Challenges City Purchasing Department and Public Works to work with local contractors affected by these unprecedented challenges caused by the pandemic and the mandatory provincial shutdowns. City Purchasing Department and Public Works Department meet and strategize with local contractors affected by these additional public health measures to find win, win, win solutions. The City can help eliminate future COVID-19 exposures this Fall by having Public Health Office coordinate closer with MOL and small/ mid sized contractors who are at the greatest risk of workplace exposures due to limited resources and smaller operational scale.</p>	Multiple actions. Referred to Procurement, Public Health and Public Works staff.

	<p>95</p>	<p>Labour Expand and build on academic programs to include supply chain industry where there continues to be a shortage. City procurement strategy should support local supply chain including apprenticeship development and training of skilled trades. Advocate for WSIB claims to align with the impacts of COVID-19 and uncertainties in all sectors. COVID Preparedness: Advocate to the province to designate key City assets as Critical Provincial Infrastructure (Airport) and deemed essential. Ensure any future restrictions on construction projects does not interfere with the critical movement of goods, PPE, etc. City offices to reopen and accelerate process to get Hamilton moving, through return of administrative departments, council meetings, approvals, acceleration of process to encourage development.</p>	<p>Approved December 9, 2020 GIC motion - City forwarded an advocacy letter in support of various items including ensuring fair wages/consistent policy for workers WSIB claims to align with COVID-19 impacts on January 25,2021.</p>
	<p>96</p>	<p>Labour: Safety Prevention and PPE Explore measures that would require mandatory testing for critical sectors (i.e. if second wave occurs) and develop rapid testing and delivery of results. Task Force and city stakeholders should endorse and support the COVID-19 Alert App to help assist Public Health with COVID-19 tracking and tracing.</p>	<p>Referred to Public Health staff. In addition, city staff promoted the use of the COVID-19 Alert App. Ontario is now in Step Three of the Roadmap to Reopen. For sector-specific information, the City of Hamilton provided COVID restrictions information and worked with the COVID Concierge to sector specific guidelines as per provincial government protocols.</p>
	<p>97</p>	<p>Labour: Safety on Building and Construction sites Support proper protocols and procedures for return to work and ensuring development sites can get to full activity and strength in the safest way.</p>	<p>Construction was largely operational throughout the duration of the pandemic, subject to certain health and safety requirements. Operators adopted health and safety requirements immediately to ensure the ongoing progress of their sites – this included health screening, masking in enclosed spaces, staggering break times and lunches, working with private and public sector unions to coordinate communications, utilization of Rapid Antigen Tests. The Hamilton Chamber of Commerce hosted over 40 webinars through 2020-2021 that provided rapid policy updates to Hamilton business community educating them on operating requirements and connecting them with public health and provincial ministerial representatives to help navigate business operations at height of pandemic. In addition, the Chamber also supplied local business community and construction sector with over 500,000 free rapid antigen tests to help protect the health and safety of their employees, contractors, and clients from asymptomatic cases of COVID-19.</p>

E	98	<p>Building Capacity Accelerate development of business parks and AEGD lands (servicing, planning, etc.) Continue promoting Hamilton business parks as current policies make parks competitive and attractive. Accelerate future major infrastructure projects through coordinated funding through the province and federal levels of government. Advance shovel ready and "shovel worthy" core infrastructure projects (roads, transit, water, wastewater). Create a list of priority projects and ensure Province is in receipt for consideration and inclusion into the Fall 2020 Budget.</p>	Referred to the EDAP 2021-2025.
	99	<p>Process Improvement: Expediting Processes and Improving Contract Delivery and Execution Encourage the City to adopt process changes that include adequate resources and staff support. Ensure expediting changes can continue into the future. Encourage hiring of more City staff. Encourage municipalities to accept surety bonds as financial security for projects to secure municipal agreements. Lobby and advocate at provincial level and provide support for partner associations (OHBA, CHBA, other local HBA's) lobbying for similar issues and efforts.</p>	Surety bonds were approved by City Council through FCS21056 in June 2021. Finance staff are now accepting them.
	100	<p>Process Improvements: Ensuring Confidence in Hamilton and the Market for all Sectors Ensure working relationships with City staff and stakeholders for collaboration on process improvements to attract new homeowners, business owners, developers, tourism etc. Provide new ideas to City staff and council, for joint efforts at provincial level for policy change regarding building reserve funds. WEHBA to discuss topic further with City staff in future. Encourage staff and Council to explore changes to parking requirements through task force as an opportunity for economic recovery and stimulus. Pursue stimulus funding to get projects moving.</p>	City staff meet regularly with industry stakeholders through the development industry liaison group to discuss opportunities for process improvements in response to Bill 109. City staff are bringing forward a number of process changes in the review process in August 2022.

	101	<p>Supply of Land to Support Supply of Housing Lobbying and advocacy at provincial level with growth-related policies and land needs assessments to ensure land supply will continue or if boundary expansions are necessary. Build on existing municipal incentives to encourage new housing and affordable housing options. Keep people living and working in Hamilton with continued support to the housing and development industry.</p>	<p>Approved December 9, 2020 GIC motion - Motion approved for Affordable Housing Projects - Cash-in-lieu Parking Policy – Downtown Secondary Plan Area and forwarded a letter to the province on December 17,2020. At the April 6,2021 Planning Committee meeting, committee approved to modify the City’s existing Cash-In-Lieu of Parking (CILP) Policy to provide for a temporary, reduced cash-in-lieu of parking fee within the Downtown Secondary Plan (DTSP) Area for an 18th month period. Staff will review the usage of the policy at the end of this temporary period. In addition, the 2021 Tax Supported Capital Budget included \$30.3M towards housing initiatives.</p>
	102	<p>Lobbying and Advocacy Advocacy and awareness. Encourage partnerships and collaborations with similar stakeholders for collective messaging and lobbying efforts at provincial and federal level.</p>	<p>Approved December 9, 2020 GIC motion -City forwarded an advocacy letter supporting partnerships and collaborations with all levels of government on December 17,2020 and January 25,2021. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.</p>
	103	<p>Development Industry as a Tool for Economic Recovery –Jobs and Infrastructure Support lobbying efforts for economic and job-related efforts with development and industry associations. Ensure construction and development are “essential” and will not get shut down again. Encourage City Council to support the initiative of a home renovation tax credit at other levels of government – OHBA pushing for a provincial HRTC as an economic stimulus as it provides an effective tool for combating underground ‘cash’ economy and protects integrity of renovators, contractors etc. as well as the provincial tax base. Ensure incentives provided by the government has obligations to keep investment and create sustainable jobs in the region.</p>	<p>City forwarded advocacy letter to upper levels of government focused on home renovation tax credit. A response was received from the Office of the Prime Minister dated February 27, 2021 focused on economy recovery initiatives.</p>
	103	Total	