



AUDIT, FINANCE AND ADMINISTRATION COMMITTEE REPORT 22-017

**9:30 a.m.
December 1, 2022
Council Chambers
Hamilton City Hall**

Present: Councillors C. Kroetsch (Chair), T. Hwang (Vice-Chair), J. Beattie, B. Clark, M. Tadeson, A. Wilson and M. Wilson

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. Appointment of Committee Chair and Vice-Chair for 2022 - 2023 (Item 1.1)

- (a) That Councillor Cameron Kroetsch be appointed as Chair of the Audit, Finance & Administration Committee for 2022 - 2023.
- (b) That Councillor Tammy Hwang be appointed as Vice-Chair of the Audit, Finance & Administration Committee for 2022 - 2023.

2. 2022 City Enrichment Fund Status Update (GRA22003) (City Wide) (Item 8.1)

That Report GRA22003 respecting the 2022 City Enrichment Fund Status Update, be received.

3. Office of the City Auditor - Overview (AUD22008) (City Wide) (Item 8.2)

That Report AUD22008 respecting Office of the City Auditor - Overview, be received.

4. 2022 Third Quarter Emergency and Non-competitive Procurements Report (FCS22046(b)) (City Wide) (Item 9.1)

That Report FCS22046(b) respecting the 2022 Third Quarter Emergency and Non-competitive Procurements Report, be received.

5. 2022 Third Quarter Non-compliance with the Procurement Policy Report (FCS22047(b)) (City Wide) (Item 9.2)

That Report FCS22047(b) respecting the 2022 Third Quarter Non-compliance with the Procurement Policy Report, be received.

6. 2022 Third Quarter Request for Tenders and Proposals Report (FCS22048(b)) (City Wide) (Item 9.3)

That Report FCS22048(b) respecting the 2022 Third Quarter Request for Tenders and Proposals Report, be received.

7. Hamilton Future Fund Governance Review and Reserve Strategy Update (FCS22045(a)) (City Wide) (Item 9.4)

That Report FCS22048(b) respecting the Hamilton Future Fund Governance Review and Reserve Strategy Update, be received.

8. Citizen Committee Report - Women and Gender Equity Advisory Committee - Developing an Immediate Winter Housing Strategy (Item 10.1)

That Citizen Committee Report from the Women and Gender Equity Advisory Committee respecting Developing an Immediate Winter Housing Strategy, be referred to Healthy and Safe Communities Staff for a report back to the January 19, 2023 Emergency and Community Services Committee meeting.

9. Citizen Committee Report - Women and Gender Equity Advisory Committee - Inclusionary Zoning Along the LRT Corridor (Item 10.2)

That Citizen Committee Report from the Women and Gender Equity Advisory Committee respecting Inclusionary Zoning Along the LRT Corridor, be referred to the Light Rail Transit Sub-Committee for consideration.

10. Citizen Committee Report - Women and Gender Equity Advisory Committee - Updated Terms of Reference (Item 10.3)

That the Terms of Reference for the Hamilton Women and Gender Equity Advisory Committee, be updated to include the following in their Strategic Objectives:

- (a) That the committee identify the needs of women, trans and nonbinary individuals in the community and evaluate requests for support in collaboration with stakeholders working with equity seeking groups within the City of Hamilton.

11. 2022 External Audit Services 1 Year Contract Extension (FCS22068(a)) (City Wide) (Item 10.4)

- (a) That Council approve a single source procurement, pursuant to Procurement Policy #11 – Non-competitive Procurements, for a one-year contract extension to Contract C12-12-11 for External Audit Services for fiscal year end 2022 for the City of Hamilton (City) and its Consolidated Entities; and,

- (b) That the General Manager, Finance and Corporate Services Department be authorized to execute an amendment(s) to the City's existing agreement and any ancillary documents required to give effect thereto with KPMG LLP, in a form satisfactory to the City Solicitor.

12. 2023 City Enrichment Fund (CEF) Advance Payments (GRA22004) (City Wide) (Item 10.5)

- (a) That effective Jan 1, 2023, an advance of funds be provided to the organizations specified in Appendix "A" to Audit, Finance and Administration Committee Report 22-017; and,
- (b) That any outstanding arrears due to the City of Hamilton by the organizations (as shown in Appendix "A" to Audit, Finance and Administration Committee Report 22-017) be first applied against the approved grant funding, including advances until the debt is satisfied, prior to that organization receiving the balance of any approved payment.

13. Update: Investigate Potential Matching Funding Opportunities (GRA22001(a)) (City Wide) (Item 10.6)

That Report GRA22001(a) respecting Update: Investigate Potential Matching Funding Opportunities, be received.

14. Indigenous Advisory Committee 2023 Budget Request (HSC22058) (City Wide) (Item 10.7)

That the Indigenous Advisory Committee base budget submission attached as Appendix "A" to Report HSC22058 in the amount of \$3,552, be approved and referred to the 2023 budget process for consideration.

15. Information Technology Cyber Security Program (FCS22088) (City Wide) (Item 10.8)

- (a) That Council authorize Information Technology Services (IT) staff to single source a third-party consultant, pursuant to Section 4.11 – Procurement Policy #11 – Non-competitive Procurements to engage CIMA to address the needs outlined in the Information Technology Cyber Security Program; and,
- (b) That the General Manager, Finance and Corporate Services Department, be authorized to negotiate, enter into and execute any agreement and any ancillary documents required to give effect thereto with CIMA, in a form satisfactory to the City Solicitor.

16. City Auditor Reporting of Serious Matters to Council (Case #58061 Taxi Scrips) (AUD22009) (City Wide) (Item 10.9)

That Report AUD22009, respecting City Auditor Reporting of Serious Matters to Council (Case #58061 Taxi Scrips), be received.

17. 1770 Fiddler's Green Road, Ancaster, Water Account Credit Adjustment (FCS22086) (Ward 12) (Item 10.10)

That the General Manager, Finance and Corporate Services, be authorized to direct Alectra Utilities to credit account number 3675091300 and service address of 1770 Fiddler's Green Road, Ancaster, pertaining to water charges for a total amount of \$440,741.42.

18. In-House Bid for Utility Billing Contact Centre Services Request of Proposal (RFP) (FCS21082(c)) (City Wide) (Item 10.11)

That the General Manager, Finance and Corporate Services, be authorized and directed to establish an in-house bid team for the Utility Billing Contact Centre Services to prepare and submit a bid to the Request for Proposals (RFP) as outlined in the City's Procurement Policy #22 – In-House Bid Submission.

19. Policy #11 Credit and Debit Payment Processing (FCS22063) (City Wide) (Item 10.12)

- (a) That Council approve the single source procurement, pursuant to Procurement Policy By-law 20-205 amended, Policy #11, Non-competitive Procurements, for credit and debit payment services until February 28, 2026;
- (b) That the General Manager, Corporate Services Department, be authorized to negotiate, enter into and execute a contract or amendment(s) to the City's existing agreement and any ancillary documents required to give effect thereto with Moneris Solutions Corporation, in a form satisfactory to the City Solicitor; and,
- (c) That staff be directed to issue a competitive procurement process for a vendor to provide credit and debit payment processing in 2023.

20. 2023 Temporary Borrowing and Interim Tax Levy By-laws (FCS22080) (City Wide) (Item 10.13)

- (a) That Appendix "A" attached to Report FCS22080, "By-law to Authorize the Temporary Borrowing of Monies to Meet Current Expenditures Pending Receipt of Current Revenues for 2023", be passed; and,
- (b) That Appendix "B" attached to Report FCS22080, "By-law to Authorize an Interim Tax Levy for 2023", be passed.

**21. Capital Project Closing Report as at June 30, 2022 (FCS22079) (City Wide)
(Item 10.14)**

- (a) That the General Manager, Finance and Corporate Services, be authorized to transfer a net amount of \$574,953 to the Unallocated Capital Levy Reserve (108020) and a net draw \$13,393 from other reserves as outlined in Appendix “B” to Audit, Finance and Administration Committee Report 22-017;
- (b) That the General Manager, Finance and Corporate Services, be directed to close the completed and / or cancelled capital projects listed in Appendix “C” to Audit, Finance and Administration Committee Report 22-017 in accordance with the Capital Projects Closing and Monitoring Policy;
- (c) That Appendix “C” to Report FCS22079, Capital Projects Budget Appropriations for the period covering January 1, 2022 through June 30, 2022, be received as information;
- (d) That Appendix “D” to Audit, Finance and Administration Committee Report 22-017 Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding Requiring Council Approval, be approved;
- (e) That Appendix “E” to Audit, Finance and Administration Committee Report 22-017, Capital Projects Requiring a Budget Adjustment, be approved; and,
- (f) That the amended financing plan related to the Increase in Capital Project Expenses Report, initially approved through Report FCS20067, outlined in Appendix “F” to Audit, Finance and Administration Committee Report 22-017, be approved.

**22. Capital Projects Status Report as of June 30, 2022 (FCS22089) (City Wide)
(Item 10.15)**

- (a) That Appendix “A” attached to Report FCS22089 respecting Capital Projects Status Report – Tax Supported, as of June 30, 2022, be received;
- (b) That Appendix “B” attached to Report FCS22089 respecting Capital Projects Status Report – Rate Supported, as of June 30, 2022, be received; and,
- (c) That Confidential Appendix “C” attached to Report FCS22089 respecting Capital Projects Status Report as of June 30, 2022, be received and remain confidential.

23. Tax and Rate Operating Budgets Variance Report as at August 31, 2022 – Budget Control Policy Transfers (FCS22042(a)) (City Wide) (Item 10.16)

- (a) That the Tax and Rate Operating Budgets Variance Report, as at August 31, 2022, attached as Appendices “A” and “B”, respectively, to Report FCS22042(a), be received;
- (b) That the City of Hamilton continue to participate in efforts with other municipalities seeking financial support from senior levels of government for the unfunded financial pressures of the COVID-19 pandemic response and recovery;
- (c) That, in accordance with the “Budgeted Complement Control Policy”, the 2022 complement transfer transferring complement from one department / division to another with no impact on the levy, as outlined in Appendix “G” to Audit, Finance and Administration Committee Report 22-017, be approved;
- (d) That, in accordance with the “Budgeted Complement Control Policy”, the extensions of temporary positions with 24-month terms or greater, with no impact on the levy, as outlined in Appendix “H” to Audit, Finance and Administration Committee Report 22-017, be approved;
- (e) That, in accordance with the “Budget Control Policy”, the 2022 budget transfers from one department / division to another with no impact on the property tax levy, as outlined in Appendix “I” to Audit, Finance and Administration Committee Report 22-017, be approved; and,
- (f) That the complement addition with no impact on the net levy, attached as Appendix “G” to Report FCS22042(a), for which the General Manager of Planning and Economic Development has delegated authority for approval, be received.

24. Development Charge Demolition Charge Credit Extension for 708 Rymal Road East, Hamilton, Ontario (Item 11.1)

WHEREAS, on August 12, 2022 Council authorized staff to issue a demolition permit for 708 Rymal Road East, Hamilton, Ontario, L8W 1B3, pursuant to Section 33 of the Planning Act, as amended, without having to comply with the conditions of Sub-section 6.(a) of Demolition Control Area By-law 22-101;

WHEREAS, the City Development Charge Demolition Credit expires 5 years from the date of issuance of the demolition permit; and,

WHEREAS, the development of the applicant’s lands cannot proceed until servicing is available, which is dependent on the timing of adjacent lands, which is outside of the control of the applicant;

WHEREAS, Education Development Charges are not within Municipal Authority and therefore Education Development Charge Demolition Credits cannot be extended by Council;

THEREFORE, BE IT RESOLVED:

- (a) That staff be authorized to extend the City Development Charge Demolition Credit at 708 Rymal Road East, Hamilton, Ontario, L8W 1B3 such that it expires 5 years after all the downstream servicing (storm, sanitary sewers & watermains) within the Sandrina Gardens development, connecting to the existing services on Terni Blvd., have been constructed and operational to the satisfaction of the City. Specifically, the 5 year limit would commence at the time of “acceptance of services” by the City in accordance with the Subdivision Agreement for Sandrina Gardens development; and,
- (b) That any foregone City Development Charge revenue related to the extension of City Development Charge Demolition Credits at 708 Rymal Road East, Hamilton, Ontario L8W 1B3, estimated at \$58,500 as at September 18, 2022 be funded through the Waterworks Capital Reserve (108015), the Sanitary Sewer Reserve (108005), the Storm Sewer Reserve (108010) and the Unallocated Capital (108020); at \$5,564, \$11,046, \$12,212 and \$29,678 respectively.

FOR INFORMATION:

(a) APPOINTMENT OF COMMITTEE CHAIR AND VICE-CHAIR FOR 2022 – 2023 (Item 1)

Councillor T. Hwang nominated Councillor C. Kroetsch as Chair to the Audit, Finance and Administration Committee for 2022 - 2023.

Councillor M. Wilson nominated Councillor T. Hwang as Vice-Chair to the Audit, Finance and Administration Committee for 2022 - 2023.

For further disposition of this matter, refer to Item 1.

(b) CHANGES TO THE AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

11. MOTIONS - DEFERRED

11.1 Development Charge Demolition Charge Credit Extension for 708 Rymal Road East, Hamilton, Ontario (Item 11.1)

As Councillor Brad Clark was not able to be in attendance, he requested his motion be deferred to the January 19, 2022 meeting of the Audit, Finance and Administration Committee.

The agenda for the December 1, 2022 Audit, Finance and Administration Committee meeting was approved, *as amended*.

(c) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(d) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) September 22, 2022 (Item 4.1)

The Minutes of the September 22, 2022 meeting of the Audit, Finance and Administration Committee were approved, as presented.

(e) DELEGATION REQUEST (Item 6)

(i) Patricia Ford, WCC 128 at 860 Rymal Rd. E., respecting a water service line leak (For a future meeting) (Item 6.1)

The delegation request from Patricia Ford, WCC 128 at 860 Rymal Rd. E., respecting a water service line leak, was approved for a future meeting.

(f) PRESENTATIONS (Item 8)

(i) 2022 City Enrichment Fund Status Update (GRA22003) (City Wide) (Item 8.1)

Morgan Stahl, Director of Government Relations & Community Engagement and Mimi John, Grants and Strategic Partnerships Coordinator addressed the Committee with a presentation on the 2022 City Enrichment Fund Status Update.

The staff presentation respecting the 2022 City Enrichment Fund Status Update, was received.

For disposition of this item, refer to Item 2.

All Discussion Items (Item 10) were moved up on the agenda to immediately follow Presentations (Item 8), to allow for the Chair of the Women and Gender Equity Advisory Committee to be present during the discussion of Women and Gender Equity Advisory Committee items.

(ii) Office of the City Auditor - Overview (AUD22008) (City Wide) (Item 8.2)

Charles Brown, City Auditor addressed the Committee with a presentation on the Office of the City Auditor - Overview.

The staff presentation respecting the Office of the City Auditor - Overview, was received.

For disposition of this item, refer to Item 3.

(iii) **Hamilton Women and Gender Equity Committee Annual Report 2022 (Item 8.3)**

Deanna Allain, Chair of the Hamilton Women and Gender Equity Committee addressed the Committee with a presentation on the Hamilton Women and Gender Equity Committee Annual Report 2022

The presentation respecting the Hamilton Women and Gender Equity Committee Annual Report 2022, was received.

That staff be directed to attend each Advisory Committee during one of their regular meetings to obtain feedback and recommendations on the new Code of Conduct (in effect May 1, 2023) and report back to the Audit, Finance and Administration Committee.

(g) **DISCUSSION ITEMS (Item 10)**

(i) **Information Technology Cyber Security Program (FCS22088) (City Wide) (Item 10.8)**

- (a) That Council authorize Information Technology Services (IT) staff to single source a third-party consultant, pursuant to Section 4.11 – Procurement Policy #11 – Non-competitive Procurements to engage CIMA to address the needs outlined in the Information Technology Cyber Security Program.

That Report FCS22088, respecting Information Technology Cyber Security Program, **be amended** by adding sub-section (b) as follows:

- (b) ***That the General Manager, Finance and Corporate Services Department, be authorized to negotiate, enter into and execute any agreement and any ancillary documents required to give effect thereto with CIMA, in a form satisfactory to the City Solicitor.***

For further disposition of this matter, refer to Item 15.

(h) **MOTIONS (Item 11)**

(i) **Development Charge Demolition Charge Credit Extension for 708 Rymal Road East, Hamilton, Ontario (Item 11.1)**

As Councillor Clark was in attendance for his motion, the motion was on the floor at this meeting.

For disposition of this matter, refer to Item 24.

(i) GENERAL INFORMATION / OTHER BUSINESS (Item 13)

The following amendment to the Audit, Finance & Administration Committee's Outstanding Business List, was approved:

(a) Items Considered Complete and Needing to be Removed: (Item 13.1(a)):

Fraud and Waste Annual Report (AUD21011) (City Wide) (Item 8.1)
That the Senior Leadership Team consider revising the process for disclosure and mitigation of Conflicts of Interest as required per the Code of Conduct for Employees and report back to AF&A.
OBL Item: 21-P
Added: November 18, 2022 - at AF&A (Item 8.1)
Completed: September 9, 2022 - at Governance (Item 7.1)

(j) ADJOURNMENT (Item 15)

There being no further business, the Audit, Finance and Administration Committee adjourned at 1:01 p.m.

Respectfully submitted,

Councillor Cameron Kroetsch, Chair
Audit, Finance and Administration
Committee

Angela McRae
Legislative Coordinator
Office of the City Clerk

City Enrichment Fund
Requiring Advance Payments in 2023

| Agency | Advance Payment Schedule for 2023 | #of Payments (advance) | 2022 Approved Annual Budget | 2023 Advance Payment Amount (Monthly) | 2023 Advance Payment Amount (5 Payments) |
|--------------------------------|-----------------------------------|------------------------|-----------------------------|---------------------------------------|--|
| Art Gallery of Hamilton | 1st of each month | 5 | \$1,000,000.00 | \$83,333.33 | \$416,666.67 |
| Theatre Aquarius | 1st of each month | 5 | \$260,100.00 | \$21,675.00 | \$108,375.00 |
| Hamilton Philhamonic Orchestra | 1st of each month | 5 | \$171,666.00 | \$14,305.50 | \$71,527.50 |
| Brott Music Festival | 1st of each month | 5 | \$182,800.00 | \$15,233.33 | \$76,166.67 |
| Total | | | \$1,614,566.00 | \$134,547.17 | \$672,735.83 |

| CITY OF HAMILTON CAPITAL PROJECT CLOSINGS AS OF June 30, 2022 | | | | | | |
|---|-----------|-------------|----------------------------|---------|-------------|--|
| Projects impacting the Unallocated Capital Levy Reserve and Other Sources | | | | | | |
| Year | ProjectID | Description | Surplus/ (Deficit) (\$) | Reserve | Description | |
| Approved | | | | | | |

Projects impacting the Unallocated Capital Levy Reserve

Projects requiring funds

| | | | | | | |
|------|------------|---|--------------------|--------|----------------------|--|
| 2018 | 4661817125 | 2018 On Street Bike Facilities in Co-ordination with Construction | (32,502.98) | 108020 | Unalloc Capital Levy | |
| | | | (32,502.98) | | | |

Projects returning funds

| | | | | | | |
|------|------------|--|-------------------|--------|----------------------|--|
| 2020 | 7202058200 | Heritage Resource Strategies and Initiatives | 13.95 | 108020 | Unalloc Capital Levy | |
| 2017 | 6301751700 | Wentworth Lodge - Building Automation System | 18.44 | 108020 | Unalloc Capital Levy | |
| 2019 | 4401952100 | CSA Safety Material Replacement Program | 19.54 | 108020 | Unalloc Capital Levy | |
| 2019 | 4401956903 | Stonechurch Road Trail Link @ Dartnall | 121.55 | 108020 | Unalloc Capital Levy | |
| 2021 | 4402145800 | Urban Park Parking Lot Paving Program | 631.10 | 108020 | Unalloc Capital Levy | |
| 2015 | 7101558502 | PublicArt-Battfield IntraPanel | 1,907.09 | 108020 | Unalloc Capital Levy | |
| 2020 | 4402055600 | Parks Testing and Reporting | 2,221.82 | 108020 | Unalloc Capital Levy | |
| 2019 | 4031955622 | Active Transportation Benchmarking | 4,602.24 | 108020 | Unalloc Capital Levy | |
| 1999 | 8109955004 | SC Highway 8 Urban Design | 6,407.04 | 108020 | Unalloc Capital Levy | |
| 2020 | 4032011017 | Beach Boulevard - Woodward to Eastport | 12,323.15 | 108020 | Unalloc Capital Levy | |
| 2020 | 4032011224 | Sidewalk Rehabilitation Program | 35,165.44 | 108020 | Unalloc Capital Levy | |
| 2019 | 4451953444 | Tree Planting Program | 76,128.88 | 108020 | Unalloc Capital Levy | |
| 2016 | 4031617642 | Sherman Access Retaining Wall Replacement | 467,895.86 | 108020 | Unalloc Capital Levy | |
| | | | 607,456.10 | | | |
| | | | 574,953.12 | | | |

Net impact to the Unallocated Capital Levy Reserve

Projects impacting the Other Capital Reserves

Projects requiring funds

| | | | | | | |
|------|------------|---|-----------------------|-----------|--------------------------------------|--|
| 2014 | 4141446102 | Summerlea West Phase 4 | (64,720.68) | DC | Development Charge Reserves | |
| 2017 | 7101754508 | Public Use Feasibility Needs & Study | (1,835.94) | DC | Development Charge Reserves | |
| 2012 | 4031280289 | RR 56 - Binbrook Rd to Cemetery | (455,015.04) | DC | Development Charge Reserves | |
| 2013 | 4031380383 | RR 56 - Southbrook to Binbrook Rd | (30,710.58) | DC | Development Charge Reserves | |
| 2013 | 4401356124 | William Connell Community Park | (683,612.44) | DC/104090 | Development Charge Reserves/Parkland | |
| 2016 | 4031680684 | Upper Mount Albion - Stone Church to Rymal | (41,309.22) | DC | Development Charge Reserves | |
| 2019 | 4031218228 | Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane - DESIGN | (199,961.81) | 112213 | Federal Gas Tax Reserve | |
| | | | (1,477,165.71) | | | |

Projects returning funds

| | | | | | | |
|------|------------|---|----------|--------|--------------------------------------|--|
| 2021 | 4242109805 | Ward 8 Native Trees | 1,096.25 | 108058 | Ward 8 Special Capital Re-investment | |
| 2021 | 7501857201 | Events Management Software | 2,221.20 | 106011 | Redeployment & Training Fund | |
| 2020 | 4242009121 | A/R - Fiddlers Green Sidewalk (W12) | 5,634.62 | 108030 | Capital Projects - Ancaster | |
| 2021 | 4242109703 | A/R - Speed Cushion Delancey (W7) | 6,649.42 | 108057 | Ward 7 Special Capital Re-investment | |
| 2021 | 4242109502 | A/R - Greenford - Queenston to south end (W5) | 7,840.98 | 108055 | Ward 5 Special Capital Re-investment | |

| CITY OF HAMILTON CAPITAL PROJECT CLOSINGS AS OF June 30, 2022 | | | | | |
|--|------------|--|----------------------------|---------------|---|
| Projects impacting the Unallocated Capital Levy Reserve and Other Sources | | | | | |
| Year Approved | ProjectID | Description | Surplus/ (Deficit) (\$) | Reserve | Description |
| 2012 | 7642051101 | Annual Equipment Replacement | 8,495.87 | 100033 | Hamilton Paramedic Service - Equipment Replacement Reserve |
| 2020 | 4242109702 | A/R - Speed Cushion Brigade (W7) | 14,298.18 | 108057 | Ward 7 Special Capital Re-investment |
| 2021 | 4242009301 | North Central Prk Pedestrian L | 15,255.49 | 108053 | Ward 3 Special Capital Re-investment |
| 2016 | 4242009406 | Play Structure - Parkdale Park | 28,409.17 | 108054 | Ward 4 Special Capital Re-investment |
| 2021 | 4402156122 | HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Gree | 31,000.00 | DC / 108032 | Capital Projects - Flamborough/DC Reserves |
| 2021 | 4242109202 | A/R - Traffic Calming (W2) | 37,562.27 | 108057 | Ward 7 Special Capital Re-investment |
| 2021 | 4242109111 | A/R - Traffic Calming (W1) | 45,056.20 | 108052 | Ward 2 Special Capital Re-investment |
| 2018 | 4241909502 | A/R - Traffic Calming (W5) | 52,570.50 | 108055 | Ward 5 Special Capital Re-investment |
| 2020 | 4402156001 | Leash Free Dog Park Program | 80,000.00 | 108032/112202 | Capital Projects - Flamborough/Leash Free Park Reserve |
| 2021 | 4242109801 | A/R - Inverness & Arcade (within Southam Neighbourhood) (W8) | 84,997.01 | 108058 | Ward 8 Special Capital Re-investment |
| 2020 | 7101654603 | Beverly Recreation Centre/School | 314,423.04 | 108032 | Capital Projects - Flamborough |
| 2017 | 4401756612 | Up Country Estates Proposed Park (Developer Build) | 74,317.58 | DC | DC Reserves |
| 2017 | 4401756824 | William Connell Community Park | 64,000.00 | DC | DC Reserves |
| 2013 | 4031380391 | North Service Road/Green Road Intersection | 103,648.43 | DC | DC Reserves |
| 2013 | 4031380392 | North Service Road/Millen Road Intersection | 106,202.87 | DC | DC Reserves |
| 2019 | 5141970010 | Parkdale - Burlington to north end & Steel City Crt - Coordinated Road I | 1,457.99 | 108015 | Waterworks Capital |
| 2019 | 5141971310 | Parkdale - Burlington to north end & Steel City Court | 1,939.53 | 108015 | Waterworks Capital |
| 2021 | 5142101999 | Lakeside Litigation | 116,229.05 | 108015 | Waterworks Capital |
| 2021 | 5142160073 | Structural Watermain Lining - Charlton Ave 750mm | 34,674.99 | 108015 | Waterworks Capital |
| 2021 | 5142171304 | Strachan - James to east end | 60,718.43 | 108015 | Waterworks Capital |
| 2021 | 5142171309 | Inverness Court & Arcade Crescent (within Southam Neighbourhood) | 10,091.32 | 108015 | Waterworks Capital |
| 2016 | 5161660610 | Binbrook Manhole and Sewer Rehabilitation | 93,472.72 | 108005 | Sanitary Sewr Capital Reserve |
| 2008 | 5180880855 | Cathcart - Barton to approx. 150m s/o Barton | 57,866.13 | 108010 | Storm Sewer Capital |
| 2018 | 5181880872 | Flanders Drive Flooding | 3,643.22 | 108010 | Storm Sewer Capital |
| | | | 1,463,772.46 | | |
| Net impact to Other Reserves | | | (13,393.25) | | |
| Total Net impact to the Unallocated Capital Levy Reserve & Other Reserves | | | 561,559.87 | | |

| CITY OF HAMILTON CAPITAL PROJECTS' CLOSING SCHEDULE AS OF JUNE 30, 2022 | | | | | | | | |
|---|------------|--|----------------------|---------------------|---------------------|---------------------------------|--------------|--|
| YEAR | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | REVENUES (\$) | EXPENDITURES (\$) | PROJECT SURPLUS/ (DEFICIT) (\$) | % SPENT | |
| APPROVED | | | a | b | c | d = b - c | e = c/a | |
| UNALLOCATED CAPITAL LEVY RESERVE | | | | | | | | |
| 2020 | 4032011017 | Beach Boulevard - Woodward to Eastport | 1,510,000.00 | 1,372,963.29 | 1,360,640.14 | 12,323.15 | 90.1% | |
| 2016 | 4031617642 | Sherman Access Retaining Wall Replacement | 3,800,000.00 | 3,800,000.00 | 3,332,104.14 | 467,895.86 | 87.7% | |
| 2019 | 4401952100 | CSA Safety Material Replacement Program | 157,975.56 | 157,995.10 | 157,975.56 | 19.54 | 100.0% | |
| 2021 | 4402145800 | Urban Park Parking Lot Paving Program | 48,000.00 | 48,000.00 | 47,368.90 | 631.10 | 98.7% | |
| 2019 | 4451953444 | Tree Planting Program | 1,760,814.72 | 1,760,874.85 | 1,684,745.97 | 76,128.88 | 95.7% | |
| 2020 | 4402055600 | Parks Testing and Reporting | 34,000.00 | 34,000.00 | 31,778.18 | 2,221.82 | 93.5% | |
| 2019 | 4401956903 | Stonechurch Road Trail Link @ Dartnall | 205,000.00 | 205,000.00 | 204,878.45 | 121.55 | 99.9% | |
| 2017 | 6301751700 | Wentworth Lodge - Building Automation System | 426,042.73 | 426,061.17 | 426,042.73 | 18.44 | 100.0% | |
| 1999 | 8109955004 | SC Highway 8 Urban Design | 27,000.00 | 27,245.03 | 20,837.99 | 6,407.04 | 77.2% | |
| 2020 | 7202058200 | Heritage Resource Strategies and Initiatives | 104,623.69 | 104,623.69 | 104,609.74 | 13.95 | 100.0% | |
| 2015 | 7101558502 | PublicArt-Battfield IntraPanel | 16,000.00 | 16,000.00 | 14,992.91 | 1,907.09 | 88.1% | |
| 2020 | 4032011224 | Sidewalk Rehabilitation Program | 778,000.00 | 778,000.00 | 742,834.56 | 35,165.44 | 95.5% | |
| 2019 | 4031955622 | Active Transportation Benchmarking | 48,000.00 | 48,000.00 | 43,397.76 | 4,602.24 | 90.4% | |
| 2018 | 4661817125 | 2018 On Street Bike Facilities in Co-ordination with Construction | 450,000.00 | 423,171.87 | 455,674.85 | (32,502.98) | 101.3% | |
| TOTAL FUNDS TO UNALLOCATED CAPITAL LEVY (14) | | | 9,365,456.70 | 9,201,935.00 | 8,626,981.88 | 574,953.12 | 92.1% | |
| OTHER PROGRAM SPECIFIC RESERVES | | | | | | | | |
| 2013 | 4031380391 | North Service Road/Green Road Intersection | 200,000.00 | 200,000.00 | 96,351.57 | 103,648.43 | 48.2% | |
| 2013 | 4031380392 | North Service Road/Millen Road Intersection | 200,000.00 | 200,000.00 | 93,797.13 | 106,202.87 | 46.9% | |
| 2014 | 4141446102 | Summerlea West Phase 4 | 1,431,480.00 | 1,431,480.81 | 1,496,201.49 | (64,720.68) | 104.5% | |
| 2016 | 7101654603 | Beverly Recreation Centre/School | 1,800,000.00 | 1,800,000.00 | 1,485,576.96 | 314,423.04 | 82.5% | |
| 2017 | 7101754508 | Public Use Feasibility Needs & Study | 150,000.00 | 150,000.00 | 151,835.94 | (1,835.94) | 101.2% | |
| 2012 | 4031218228 | Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane - DESIGN | 476,000.00 | 260,874.91 | 460,836.72 | (199,961.81) | 96.8% | |
| 2012 | 4031280289 | RR 56 - Binbrook Rd to Cemetery | 3,200,000.00 | 3,200,000.00 | 3,655,015.04 | (455,015.04) | 114.2% | |
| 2013 | 4031380383 | RR 56 - Southbrook to Binbrook Rd | 2,600,000.00 | 2,600,000.00 | 2,630,710.58 | (30,710.58) | 101.2% | |
| 2021 | 4242109502 | A/R - Greenford - Queenston to south end (W5) | 402,000.00 | 402,000.00 | 394,159.02 | 7,840.98 | 98.0% | |
| 2021 | 4242109801 | A/R - Inverness & Arcade (within Southam Neighbourhood) (W8) | 500,000.00 | 500,000.00 | 415,002.99 | 84,997.01 | 83.0% | |
| 2017 | 4401756612 | Up Country Estates Proposed Park (Developer Build) | 567,000.00 | 567,000.00 | 492,682.42 | 74,317.58 | 86.9% | |
| 2013 | 4401356124 | William Connell Community Park | 5,830,000.00 | 5,830,000.00 | 6,513,612.44 | (683,612.44) | 111.7% | |
| 2021 | 4402156001 | Leash Free Dog Park Program | 160,000.00 | 160,000.00 | 80,000.00 | 80,000.00 | 50.0% | |
| 2021 | 4242109805 | Ward 8 Native Trees | 2,715.00 | 2,715.00 | 1,618.75 | 1,096.25 | 59.6% | |
| 2021 | 4402156122 | HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Greenhill Avenue | 209,000.00 | 74,764.73 | 43,764.73 | 31,000.00 | 20.9% | |
| 2020 | 4242009301 | North Central Prk Pedestrian L | 20,000.00 | 20,000.00 | 4,744.51 | 15,255.49 | 23.7% | |
| 2020 | 4242009406 | Play Structure - Parkdale Park | 160,000.00 | 160,000.00 | 131,590.83 | 28,409.17 | 82.2% | |
| 2017 | 4401756824 | William Connell Community Park | 962,000.00 | 781,716.93 | 717,716.93 | 64,000.00 | 74.6% | |
| 2018 | 7501857201 | Events Management Software | 65,000.00 | 65,000.00 | 62,778.80 | 2,221.20 | 96.6% | |
| 2016 | 4031680684 | Upper Mount Albion - Stone Church to Rymal | 2,757,128.19 | 2,757,128.19 | 2,798,437.41 | (41,309.22) | 101.5% | |
| 2020 | 7642051101 | Annual Equipment Replacement | 381,000.00 | 381,000.00 | 372,504.13 | 8,495.87 | 97.8% | |
| 2020 | 4242009121 | A/R - Fiddlers Green Sidewalk (W12) | 65,000.00 | 65,000.00 | 59,365.38 | 5,634.62 | 91.3% | |
| 2021 | 4242109703 | A/R - Speed Cushion Delancey (W7) | 21,000.00 | 21,000.00 | 14,350.58 | 6,649.42 | 68.3% | |
| 2021 | 4242109111 | A/R - Traffic Calming (W1) | 100,000.00 | 100,000.00 | 54,943.80 | 45,056.20 | 54.9% | |
| 2021 | 4242109202 | A/R - Traffic Calming (W2) | 79,500.00 | 79,500.00 | 41,937.73 | 37,562.27 | 52.8% | |
| 2019 | 4241909502 | A/R - Traffic Calming (W5) | 130,000.00 | 130,000.00 | 77,429.50 | 52,570.50 | 59.6% | |
| 2021 | 4242109702 | A/R - Speed Cushion Brigade (W7) | 35,000.00 | 35,000.00 | 20,701.82 | 14,298.18 | 59.1% | |
| 2019 | 5141971310 | Parkdale - Burlington to north end & Steel City Court | 1,062,000.00 | 1,062,000.00 | 1,060,060.47 | 1,939.53 | 99.8% | |
| 2021 | 5142171304 | Strachan - James to east end | 640,000.00 | 640,000.00 | 579,281.57 | 60,718.43 | 90.5% | |
| 2019 | 5141970010 | Parkdale - Burlington to north end & Steel City Cr - Coordinated Road Restoration | 943,000.00 | 943,000.00 | 941,542.01 | 1,457.99 | 99.8% | |
| 2021 | 5142101999 | Lakeside Litigation | 202,000.00 | 202,000.00 | 85,770.95 | 116,229.05 | 42.5% | |
| 2021 | 5142160073 | Structural Watermain Lining - Charlton Ave 750mm | 35,000.00 | 35,000.00 | 325.01 | 34,674.99 | 0.9% | |
| 2016 | 5161660610 | Binbrook Manhole and Sewer Rehabilitation | 180,000.00 | 180,000.00 | 86,527.28 | 93,472.72 | 48.1% | |
| 2021 | 5142171309 | Inverness Court & Arcade Crescent (within Southam Neighbourhood) | 150,000.00 | 150,000.00 | 139,908.68 | 10,091.32 | 93.3% | |

| CITY OF HAMILTON CAPITAL PROJECTS' CLOSING SCHEDULE AS OF JUNE 30, 2022 | | | | | | | | |
|---|------------|---|----------------------|----------------------|----------------------|---------------------------------|--------------|--|
| YEAR | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | REVENUES (\$) | EXPENDITURES (\$) | PROJECT SURPLUS/ (DEFICIT) (\$) | % SPENT | |
| APPROVED | | | a | b | c | d = b - c | e=c/a | |
| 2018 | 5181880872 | Flanders Drive Flooding | 281,000.00 | 281,000.00 | 277,356.78 | 3,643.22 | 98.7% | |
| 2008 | 5180880855 | Cathcart - Barton to approx. 150m s/o Barton | 500,000.00 | 250,000.00 | 192,133.87 | 57,866.13 | 38.4% | |
| TOTAL FUNDS FROM PROGRAM SPECIFIC RESERVES (36) | | | 26,496,823.19 | 25,717,180.57 | 25,730,573.82 | (13,393.25) | 97.1% | |
| DELAYED/CANCELLED PROJECTS | | | | | | | | |
| 2020 | 7102154001 | Kiwanis Community Centre Roof & HVAC (Stoney Creek) | 0.00 | 0.00 | 0.00 | 0.00 | 0.0% | |
| 2020 | 7402541100 | Binbrook Station Renovation | 0.00 | 0.00 | 0.00 | 0.00 | 0.0% | |
| 2020 | 7402341101 | Winona Station Renovation | 0.00 | 0.00 | 0.00 | 0.00 | 0.0% | |
| 2021 | 5142266220 | Water Treatment Plant - Clearwells Concrete Restoration Upgrades | 600,000.00 | 0.00 | 0.00 | 0.00 | 0.0% | |
| TOTAL DELAYED/CANCELLED PROJECTS (4) | | | 600,000.00 | 0.00 | 0.00 | 0.00 | 0.0% | |
| COMPLETED PROJECTS | | | | | | | | |
| CORPORATE SERVICES DEPARTMENT (Tax Budget) | | | | | | | | |
| Councillor Infrastructure Program | | | | | | | | |
| 2020 | 4242009201 | Corktown Basketball Court | 81,408.16 | 81,408.16 | 81,408.16 | 0.00 | 100.0% | |
| 2019 | 4241909503 | Father Sean O'Sullivan Court | 160,781.11 | 160,781.11 | 160,781.11 | 0.00 | 100.0% | |
| Healthy & Safe Communities (Tax Budget) | | | | | | | | |
| Housing Services | | | | | | | | |
| 2019 | 6731941110 | COCHI - Administration Yr 3 | 139,239.00 | 139,239.25 | 139,239.25 | 0.00 | 100.0% | |
| 2019 | 6731941120 | OPHI - Administration Yr 3 | 185,955.00 | 185,955.00 | 185,955.00 | 0.00 | 100.0% | |
| 2017 | 6731741302 | Social Housing Capital Repairs and Regeneration-Block Portion | 513,200.00 | 513,240.25 | 513,240.25 | 0.00 | 100.0% | |
| 2014 | 6732241302 | Social Housing Capital Repairs and Regeneration | 500,000.00 | 500,000.00 | 500,000.00 | 0.00 | 100.0% | |
| 2021 | 6732141101 | Affordable Housing Development Charges Program | 191,877.00 | 153,881.75 | 153,881.75 | 0.00 | 80.2% | |
| Public Health | | | | | | | | |
| 2019 | 6772051100 | Vaccine Refrigerator Replacement | 189,000.00 | 123,145.11 | 123,145.11 | 0.00 | 65.2% | |
| Planning & Economic Development (Tax Budget) | | | | | | | | |
| Growth Management & Economic Development | | | | | | | | |
| 2019 | 3620604501 | Update Fed Zoning Regulations | 165,639.52 | 104,929.87 | 104,929.87 | 0.00 | 63.3% | |
| 2019 | 4142046102 | Waterdown Bay - Phase 2 | 2,212,206.58 | 2,171,841.06 | 2,171,841.06 | 0.00 | 98.2% | |
| 2019 | 4141646101 | MC2 Homes Phase 2 | 535,463.04 | 535,463.04 | 535,463.04 | 0.00 | 100.0% | |
| 2019 | 4140946107 | Fairgrounds East - Phase 1 | 683,000.00 | 643,382.01 | 643,382.010 | 0.00 | 94.2% | |
| 2019 | 4141046107 | 510 Dundas St E MDA-09-134 | 24,000.00 | 0.00 | 0.00 | 0.00 | 0.0% | |
| 2019 | 4141146104 | Silverwood Homes Subdivision | 631,500.00 | 602,820.60 | 602,820.60 | 0.00 | 95.5% | |
| 2019 | 4141346105 | Victory Ridge Phase 1 | 282,000.00 | 281,059.52 | 281,059.52 | 0.00 | 99.7% | |
| 2019 | 4141446103 | MC2 Homes Phase 3 | 60,000.00 | 40,494.29 | 40,494.290 | 0.00 | 67.5% | |
| 2019 | 4141546101 | The Crossings | 116,000.00 | 115,553.22 | 115,553.22 | 0.00 | 99.6% | |
| 2019 | 4141546104 | Ancaster Glen- Phase 2 | 474,500.00 | 470,252.82 | 470,252.82 | 0.00 | 99.1% | |
| Tourism & Culture | | | | | | | | |
| 2019 | 7201858802 | Art and Monuments | 185,588.94 | 189,644.83 | 189,644.83 | 0.00 | 102.2% | |
| 2019 | 7201658602 | Dundurn New Entrance, Stoplight Installation & Parking Lot Improvements | 787,372.47 | 787,356.01 | 787,356.01 | 0.00 | 100.0% | |
| 2019 | 7201758701 | Electrical Box Heritage Presentation Program | 23,026.58 | 23,026.58 | 23,026.58 | 0.00 | 100.0% | |
| Transportation, Planning & Parking | | | | | | | | |
| 2019 | 4031955986 | Multi-modal Level-of-Service (MMLOS) Policy and Transportation Impact Study Guidelines Update | 0.00 | 0.00 | 0.00 | 0.00 | 0.0% | |
| Long Term Care Facilities | | | | | | | | |
| 2018 | 6301855801 | ML - Building Components Study | 0.00 | 0.00 | 0.00 | 0.00 | 0.0% | |
| 2017 | 6301741702 | Wentworth Lodge - Exterior Walls - Batten Repair | 564,898.12 | 564,898.12 | 564,898.12 | 0.00 | 100.0% | |

| CITY OF HAMILTON CAPITAL PROJECTS' CLOSING SCHEDULE AS OF JUNE 30, 2022 | | | | | | | | |
|---|------------|---|----------------------|----------------------|----------------------|---------------------------------|--------------|--|
| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | REVENUES (\$) | EXPENDITURES (\$) | PROJECT SURPLUS/ (DEFICIT) (\$) | % SPENT | |
| | | | a | b | c | d = b - c | e=c/a | |
| 2017 | 6301751708 | Wentworth Lodge - HVAC Upgrades | 106,848.21 | 106,848.21 | 106,848.21 | 0.00 | 100.0% | |
| Public Works (Tax Budget) | | | | | | | | |
| Energy, Fleet & Facilities | | | | | | | | |
| 2020 | 7102051001 | Program - Mechanical Infrastructure Life-cycle renewal | 75,934.42 | 75,934.42 | 75,934.42 | 0.00 | 100.0% | |
| 2020 | 7102041701 | Program - Community Halls Retrofits | 3,397.34 | 3,397.34 | 3,397.34 | 0.00 | 100.0% | |
| 2020 | 7102054702 | Program - Facility Capital Maintenance | 18,713.72 | 18,713.72 | 18,713.72 | 0.00 | 100.0% | |
| 2019 | 3541941910 | Stoney Creek City Hall -RCMP Lease Capital Replacement | 210,000.00 | 216,087.39 | 216,087.39 | 0.00 | 102.9% | |
| 2016 | 7101654609 | Greensville Recreation Centre/School | 2,379,246.20 | 2,365,259.15 | 2,365,259.15 | 0.00 | 99.4% | |
| 2019 | 3541941648 | Program - Parking Lot Rehabilitation | 279,092.61 | 279,092.61 | 279,092.61 | 0.00 | 100.0% | |
| 2018 | 3721851801 | First Ontario Centre Vertical Transportation | 3,381,779.88 | 3,381,779.88 | 3,381,779.88 | 0.00 | 100.0% | |
| 2020 | 3542051900 | Generator Compliance Testing and Upgrades | 90,193.49 | 90,193.49 | 90,193.49 | 0.00 | 100.0% | |
| 2020 | 3542041014 | Demolitions - Facilities | 161,841.26 | 161,841.26 | 161,841.26 | 0.00 | 100.0% | |
| 2018 | 7101854803 | Domenic Agostino Riverdale Community Centre - Expansion | 118,704.32 | 118,704.32 | 118,704.32 | 0.00 | 100.0% | |
| 2013 | 3541349003 | Backflow Prevention-Facilities | 1,871,233.34 | 1,871,233.34 | 1,871,233.34 | 0.00 | 100.0% | |
| 2020 | 3542041409 | Program - Facilities Code & Legislative Compliance | 428,607.66 | 428,607.66 | 428,607.66 | 0.00 | 100.0% | |
| 2018 | 7101841800 | Parks North Yard at Bayfront Park | 4,762,133.22 | 4,762,133.22 | 4,762,133.22 | 0.00 | 100.0% | |
| Engineering Services | | | | | | | | |
| 2013 | 8201355880 | Implementation of Components of Setting Sail | 461,100.41 | 461,100.41 | 461,100.41 | 0.00 | 100.0% | |
| 2021 | 4032101999 | Lakeside Litigation | 70,214.54 | 70,214.54 | 70,214.54 | 0.00 | 100.0% | |
| Environmental Services | | | | | | | | |
| 2019 | 4401951903 | Confederation Beach Park - Capital Maintenance Program | 165,249.56 | 165,249.56 | 165,249.56 | 0.00 | 100.0% | |
| 2020 | 4452051900 | Horticulture Infrastructure Replacement | 61,232.10 | 61,232.10 | 61,232.10 | 0.00 | 100.0% | |
| 2018 | 4401856615 | John St. N. & Rebecca St. Park - Master Plan Implementation (July 12 per CGraham) | 3,196,122.62 | 3,196,122.62 | 3,196,122.62 | 0.00 | 100.0% | |
| 2021 | 4402149100 | Stair Replacement and Repair Program | 2,398.95 | 2,398.95 | 2,398.95 | 0.00 | 100.0% | |
| 2019 | 4401949101 | Park Pathway Resurfacing Program | 220,711.20 | 220,711.20 | 220,711.20 | 0.00 | 100.0% | |
| 2018 | 4401849107 | Park Fencing Program | 90,974.44 | 106,972.79 | 106,972.79 | 0.00 | 117.6% | |
| 2019 | 4401949107 | Park Fencing Program | 98,626.24 | 103,626.24 | 103,626.24 | 0.00 | 105.1% | |
| Public Works (Rate Budget) | | | | | | | | |
| Waterworks Regular Program | | | | | | | | |
| 2010 | 5141080092 | Binbrook Rd W - Water Tower to 250m e/o Fletcher | 480,000.00 | 356,773.99 | 356,773.99 | 0.00 | 74.3% | |
| 2014 | 5161480480 | Cormorant Rd Sanitary Sewer Extension | 620,000.00 | 568,822.08 | 568,822.08 | 0.00 | 91.7% | |
| 2013 | 5181380390 | Highland - Upper Mount Albion to Easement | 850,000.00 | 293,225.89 | 293,225.89 | 0.00 | 34.5% | |
| 2019 | 5181980960 | RR56 and Swayze Road (Summit Park Phase 10 - 25T201309) | 3,320,000.00 | 3,313,942.17 | 3,313,942.17 | 0.00 | 99.8% | |
| 2008 | 5180880864 | SWMP - W6 North - Parkside Hills Subdivision | 511,090.00 | 491,288.02 | 491,288.02 | 0.00 | 96.1% | |
| 2012 | 5161280292 | South Service Road Sanitary Sewer (Flying J / Pilot) | 2,840,000.00 | 1,691,200.55 | 1,691,200.55 | 0.00 | 59.5% | |
| 2006 | 5180680685 | SWMP - A15 - Meadowlands Neighbourhood IV Pond | 1,620,000.00 | 1,387,907.08 | 1,387,907.08 | 0.00 | 85.7% | |
| Engineering Services | | | | | | | | |
| 2021 | 5162101999 | Lakeside Litigation | 90,289.89 | 90,289.89 | 90,289.89 | 0.00 | 100.0% | |
| 2021 | 5142161305 | Fraser - Edinburgh to Campbell | 161,047.41 | 161,047.41 | 161,047.41 | 0.00 | 100.0% | |
| 2021 | 5142170004 | Strachan - James to east end - Coordinated Road Restoration | 462,077.77 | 462,077.77 | 462,077.77 | 0.00 | 100.0% | |
| 2021 | 5142161304 | Robert - Victoria to Emerald | 480,287.10 | 480,287.10 | 480,287.10 | 0.00 | 100.0% | |
| TOTAL COMPLETED PROJECTS (58) | | | 38,636,803.42 | 36,160,647.53 | 36,160,647.52 | 0.00 | 93.6% | |
| GRAND TOTAL COMPLETED/CANCELLED PROJECTS (112) | | | 75,099,083.31 | 71,079,763.10 | 70,518,203.23 | 561,559.87 | 93.9% | |

CITY OF HAMILTON
CAPITAL PROJECTS BUDGET APPROPRIATIONS OF \$250,000 OR GREATER AND CAPITAL PROJECT RESERVE FUNDING REQUIRING COUNCIL APPROVAL
FOR THE PERIOD COVERING JANUARY 1, 2022 TO JUNE 30, 2022

| Appropriated/ Transferred From | Description | Appropriated/ Transferred To | Description | Amount (\$) | Council Approval / Comments | Comments |
|--|--|---------------------------------|--|----------------------|-----------------------------------|--|
| Energy, Fleet & Facilities | | | | | | |
| 3542141532 | Program - Facility Capital Maintenance | 3721851801 | First Ontario Centre Vertical Transportation | 274,779.88 | | Project 3721851801 to be closed. Funds to WIP transfer from Project 3542141532 to offset project deficit prior to closure. |
| Energy, Fleet & Facilities (Tax Budget) Total | | | | \$ 274,779.88 | | |
| Project Totals | | | | \$ 274,779.88 | | |

CITY OF HAMILTON
CAPITAL PROJECTS REQUIRING A BUDGET ADJUSTMENT
AS OF JUNE 30, 2022

Recommendations

| Project | Description | Amount (\$) | Comment |
|--|--------------------------------|----------------------|---|
| Planning & Economic Development | | | |
| <u>Transportation Planning and Parking</u> | | | |
| 4661817124 | 2018 On Street Bike Facilities | \$ 207,644.31 | Inter Capital Transfers |
| Public Works (Tax) | | | |
| <u>Energy Fleet and Facilities</u> | | | |
| 7501841700 | Carlisle Branch Library | \$ 300,000.00 | Increase as per Board Meeting Dated June 16, 2021 (#9.4) and September 8, 2021 (#7.3) |
| <u>Environmental Services</u> | | | |
| 4402249900 | Mohawk Sports Park Track Impr | \$ 70,800.00 | Third Party Billings received. |
| <u>Transportation Operations & Maintenance</u> | | | |
| 4031420425 | HWDSB-Up Wentworth & Fieldway | \$ 98,897.34 | Third Party Billings received. |
| Total Budget Increase | | \$ 677,341.65 | |

City of Hamilton Financing Plan

Amendment to Increase in Capital Projects Expenses in Appendix "B" to Report FCS22067

| Financing Sources | | | | | | | | | | | | |
|---|---|---------------------|---------------------|--------------------------|-------------------|------------------|----------------|-----------------------------|----------|--------------------------|------------------------------|---|
| Project ID | Description | Estimate Variance | Development Charges | Development Charges Debt | Area Rating Funds | Source Reserves | Rates Reserves | Unallocated Capital Reserve | Debt | Total Additional Funding | Estimated Variance Remaining | Source Reserves |
| 7402251101 | Annual Vehicle Replacement | (150,000) | | | | 150,000 | | | | 150,000 | - | 110021 - Vehicle Replacement Fire |
| 7642251100 | Annual Vehicle Replacement | (497,936) | | | | 497,936 | | | | 497,936 | - | 110022 - Vehicle Replacement Ambulance |
| 7642251101 | Annual Equipment Replacement | (8,610) | | | | 8,610 | | | | 8,610 | - | 100033 - EMS Equipment Reserves |
| 4031280288 | Mountain Brow Rd-Waterdown | (1,322,000) | 1,255,900 | | | | | 66,100 | | 1,322,000 | - | |
| 4031380360 | Waterdown-Burlington Rd Upgrade | (4,944,000) | | 4,944,000 | | | | | | 4,944,000 | - | |
| 4901751700 | Parking Payment Equipment | (33,000) | | | | 33,000 | | | | 33,000 | - | 108021 - Parking Capital Reserve |
| 4901945900 | Waterproof Convention Parking | (450,000) | | | | 450,000 | | | | 450,000 | - | 108021 - Parking Capital Reserve |
| 4901957900 | Online Parking Module | (50,000) | | | | 50,000 | | | | 50,000 | - | 108021 - Parking Capital Reserve |
| 4901957901 | Pay-on-Foot System Replacement | (100,000) | | | | 100,000 | | | | 100,000 | - | 108021 - Parking Capital Reserve |
| 7201941902 | Battlefield Park Bridge Replacement | (200,000) | | | | | | 200,000 | | 200,000 | - | |
| 7201941903 | Gage House Porch & Exterior Cladding | (74,656) | | | | | | 74,656 | | 74,656 | - | |
| 7202041201 | Griffin House Stabilization | (53,192) | | | | | | 53,192 | | 53,192 | - | |
| 7202041204 | Children's Museum Expansion Ph2 | (179,000) | | | | | | 179,000 | | 179,000 | - | |
| 7202141213 | Dundurn HVAC Replacement | (10,000) | | | | | | 10,000 | | 10,000 | - | |
| 5161596855 | Royal to Main-King CSO (WW-22) | (1,200,000) | | 1,200,000 | | | | | | 1,200,000 | - | |
| 4401856803 | RHV Trails Mstr Plan The Nest | (200,000) | | | | | | 200,000 | | 200,000 | - | |
| 4401856819 | Waterfalls Viewing | (597,500) | 298,750 | | | 298,750 | | | | 597,500 | - | 112300 - Investment Stabilization Res |
| 4941851100 | Fleet Vehicle&Equipment Replace Program | (565,000) | | | | 565,000 | | | | 565,000 | - | 110025 - Vehicle Replace Central Garage |
| 4031911025 | Dewitt - Highway 8 to Barton | (1,014,300) | | | | 1,014,300 | | | | 1,014,300 | - | 112300 - Investment Stabilization Res |
| 5162171025 | Dewitt - Highway 8 to Barton | (485,700) | 242,850 | | | | 242,850 | | | 485,700 | - | |
| 4941951100 | Fleet Vehicle&Equipment Replace Program | (304,741) | | | | 304,741 | | | | 304,741 | - | 110025 - Vehicle Replace Central Garage |
| 4032019103 | Marion - Longwood to Dromore | (670,000) | | | | | 175,000 | 495,000 | | 670,000 | - | |
| 4402056918 | BeasleyPk RehabPh2-KellySt Ped | (128,104) | | | | | | 128,104 | | 128,104 | - | 108020 - Unallocated Capital Levy |
| 4942051100 | 2020 Central Fleet Replacement | (1,449,975) | | | | 1,449,975 | | | | 1,449,975 | - | 110025 - Vehicle Replace Central Garage |
| 5142096520 | Garner Rd Trunk Watermain | (5,700,000) | | 5,700,000 | | | | | | 5,700,000 | - | |
| 4242109204 | Curb Extension - MacNab & Barton | (60,000) | | | 60,000 | | | | | 60,000 | - | 108052 - Ward 2-Capital Infrastructure |
| 4402156117 | Victoria Prk Spray Pad Replace | (65,000) | | | 65,000 | | | | | 65,000 | - | 108051 - Ward 1-Capital Infrastructure |
| 4942151100 | Fleet Vehicle & Equipment | (2,687,625) | | | | 2,687,625 | | | | 2,687,625 | - | 110025 - Vehicle Replace Central Garage |
| 5142171303 | Marion - Longwood to Dromore | (230,000) | | | | | 230,000 | | | 230,000 | - | |
| 5162271303 | Marion - Longwood to Dromore | (100,000) | | | | | 100,000 | | | 100,000 | - | |
| 5302185804 | Bus Stop Shelter Rehab | (75,000) | | | | | | 75,000 | | 75,000 | - | |
| 5302185902 | Transit Shelter Expansn Prgrm | (150,000) | | | | 150,000 | | | | 150,000 | - | 112204 - Transit Prov Gas Tax Reserve |
| 4402256102 | Stadium Precinct Community | (2,200,000) | | 1,254,000 | | | | 946,000 | | 2,200,000 | - | |
| 4402256110 | Golf Links Park Ice Rink | (20,000) | 16,000 | | | | | 4,000 | | 20,000 | - | |
| 5302249001 | Operator Washroom Conveniences | (150,000) | | | | | | 150,000 | | 150,000 | - | |
| TOTAL AMENDED FINANCING PLAN | | (26,125,339) | 1,813,500 | 13,098,000 | 125,000 | 7,759,937 | 747,850 | 2,581,052 | - | 26,125,339 | - | |
| PROJECTS REMOVED FROM THE FINANCING PLAN | | | | | | | | | | | | |
| 7201841803 | St. Mark's Interior Restoration | (1,197,295) | | | | | | 1,197,295 | | 1,197,295 | - | |
| TOTAL WITH REMOVED PROJECTS | | (27,322,634) | 1,813,500 | 13,098,000 | 125,000 | 7,759,937 | 747,850 | 3,778,347 | - | 27,322,634 | - | |

**CITY OF HAMILTON
BUDGET AMENDMENT SCHEDULE**

STAFF COMPLEMENT CHANGE

Complement Transfer to another division or department ^(1,2)

| ITEM # | TRANSFER FROM | | | | TRANSFER TO | | | |
|--------|---|-----------------------------------|------------------------------------|------|-----------------------------------|-----------------------------------|--|------|
| | Department | Division | Position Title (2) | FTE | Department | Division | Position Title (2) | FTE |
| 1 | Planning and Economic Development | Licensing & By-Law Services | Student Coordinator Trainer | 1.0 | Planning and Economic Development | Licensing & By-Law Services | Supervisor, Operations & Enforcement | 1.0 |
| | Explanation: Change will move the pay band up two levels (from grade 4 to 6) but can be accommodated within the current operating budget. Increase in staffing levels, student programs, permanent and pilot programs requires the Supervisory position for reporting purposes. The Student Coordinator/Trainer position only support students with some additional training of permanent staff. A 1041 Supervisory role is essential to maintain operations at an acceptable level of service and can support students seasonally and co-op students throughout the year. | | | | | | | |
| 2 | Planning and Economic Development | Tourism & Culture | Children's Museum Clerk | 0.68 | Planning and Economic Development | Tourism & Culture | Museum Operations Clerk- Various Locations | 0.68 |
| | Explanation: Position underwent a job evaluation to align it with other positions in the same Job Code. Change will move the pay band up three levels but can be accommodated within the current operating budget. | | | | | | | |
| 3 | Planning and Economic Development | Tourism & Culture | Heritage Facility Mtce Repairperso | 1.0 | Planning and Economic Development | Tourism & Culture | Heritage Facility Mtce Repairperson | 1.0 |
| | Explanation: Position underwent a job evaluation to align it with other positions in the same Job Code. Change will move the pay band up two levels but can be accommodated within the current operating budget. | | | | | | | |
| 4 | Planning and Economic Development | Animal Services | Operations Clerk Animal Control P | 0.50 | Corporate Services | Customer Service & POA | CRM Solutions Analyst | 0.50 |
| | Explanation: Transfer is to facilitate the call consolidation for identified services, as identified in the Call Handling report, from Building Services to the Customer Contact Centre. | | | | | | | |
| 5 | Corporate Services | Information Technology | Business Supp Services Analyst | 1.0 | Corporate Services | Information Technology | Enterprise DatacentreOpsSpclst | 1.0 |
| | Explanation: Business Supp Services Analyst position (grade I) was an operating impact of capital for project 3502157202, used on budget load. An Enterprise Datacentre Operations Specialist position (grade 6) was determined to be the required position after completion of the job scope for the project. | | | | | | | |
| 6 | Corporate Services | Financial Planning Admin & Policy | Financial Asst I | 1.0 | Corporate Services | Financial Planning Admin & Policy | Financial Coordinator | 1.0 |
| | Explanation: Financial Assistant 1 position is redundant. Union to be notified of redundancy. Requirement is for a Financial Coordinator to assist the Business Administrator coordinate overall financial & administrative services including budget preparation, budget variance reporting, departmental purchases, cash application, development of computerized budget spreadsheets on current, capital, reserve and balance sheet accounts, as well as co-ordinating various subsidy claims and reconciliation reports. Net levy impact is \$9,300. | | | | | | | |
| 7 | Corporate Services | Financial Planning Admin & Policy | Financial Asst I | 1.0 | Corporate Services | Financial Planning Admin & Policy | Financial Coordinator | 1.0 |
| | Explanation: Conversion of student positions to a permanent Financial Coordinator to assist the Business Administrator coordinate overall financial & administrative services including budget preparation, budget variance reporting, departmental purchases, cash application, development of computerized budget spreadsheets on current, capital, reserve and balance sheet accounts, as well as co-ordinating various subsidy claims and reconciliation reports. Net levy impact of \$55,900 is incorporated into 2023 Tax Operating | | | | | | | |
| 8 | Corporate Services | Financial Planning Admin & Policy | Financial Asst I | 1.0 | Corporate Services | Financial Planning Admin & Policy | Financial Coordinator | 1.0 |
| | Explanation: Requirement is for a Financial Coordinator to assist the Business Administrator coordinate overall financial & administrative services. Budget cost variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |
| 9 | Corporate Services | Financial Planning Admin & Policy | Financial Asst II Coop Student | 1.0 | Corporate Services | Financial Planning Admin & Policy | Financial Coordinator | 1.0 |
| | Explanation: Requirement is for a Financial Coordinator to assist the Business Administrator coordinate overall financial & administrative services. Budget cost variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |
| 10 | Healthy & Safe Communities | Public Health Services | Laboratory Field Techn Coop | 0.80 | Healthy & Safe Communities | Public Health Services | Public Health Inspector | 0.80 |
| | Explanation: Transfer Laboratory Field Techn Coop FTE with no budget to create budgeted Public Health Inspector to be paid from Provincial COVID funding making no Net Levy impact | | | | | | | |
| 11 | Healthy & Safe Communities | Public Health Services | Laboratory/Field Techn-student | 0.80 | Healthy & Safe Communities | Public Health Services | Public Health Inspector | 0.80 |
| | Explanation: Transfer Laboratory Field Techn student FTE with no budget to create budgeted Public Health Inspector to be paid from Provincial COVID funding making no Net Levy impact | | | | | | | |
| 12 | Public Works | Environmental Services | Horticulture Supervisor - Seasonal | 1.16 | Public Works | Environmental Services | Horticulture Supervisor | 2.0 |
| | Public Works | Environmental Services | Summer Student | 0.84 | | | | |
| | Explanation: To approve the conversion of existing budgeted FTE within Horticulture DeptID 446026 for 2 Seasonal Horticulture Supervisors (1.16 FTE) and Summer Student Local 5, to create 2 Full Time Horticulture Supervisors. Budget cost variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |

**CITY OF HAMILTON
BUDGET AMENDMENT SCHEDULE**

STAFF COMPLEMENT CHANGE

Complement Transfer to another division or department ^(1,2)

| ITEM # | TRANSFER FROM | | | | TRANSFER TO | | | |
|--------|---|---|--------------------------|------|--------------|---|--|------|
| | Department | Division | Position Title (2) | FTE | Department | Division | Position Title (2) | FTE |
| 13 | Public Works | Environmental Services | Data Entry Clerk | 1.0 | Public Works | Environmental Services | Cemetery Services Coord | 1.0 |
| | Explanation: To approve the conversion of a Data Entry Clerk (CUPE 5167 Job Grade C) to a Cemetery Services Coordinator (CUPE 5167 Job Grade G). Budget variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |
| 14 | Public Works | Environmental Services | Summer Student | 1.0 | Public Works | Environmental Services | Project Manager - Parks Capital | 1.0 |
| | Explanation: To approve the conversion 1.0 FTE Summer Student Local 5 to create a new Project Manager for Parks Capital projects. The net financial impact of this conversion has been absorbed within the existing Parks budget to result in no net levy increase. | | | | | | | |
| 15 | Public Works | Hamilton Water | Water Meter Technician | 1.0 | Public Works | Hamilton Water | Water Meter Technician Investigator | 1.0 |
| | Explanation: To approve the conversion of a Water Meter Technician (CUPE 5167 Job Grade H) to a Water Meter Technician Investigator (CUPE 5167 Job Grade J). Budget variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |
| 16 | Public Works | Energy, Fleet & Facilities | Specification Clerk | 1.0 | Public Works | Energy, Fleet & Facilities | Project Coordinator | 1.0 |
| | Explanation: To convert/transfer 1 permanent FTE currently charged to the reserves (Specification Cler, Job ID#1441, Grade F) within EFFF, from Energy to 1 permanent FTE (Project Coordinator, SPCC - Capital, Level M, Job ID# 7081) in Facilities/Construction that will now be 100% fully recoverable through chargebacks. As part of the Capital staffing requirements, additional Project Coordinators are needed to support the Project Managers, as well as to oversee smaller projects due to the volume of assignments as well as for succession planning. | | | | | | | |
| 17 | Public Works | Waste Management | Opr Roads | 0.58 | Public Works | Waste Management | Customer Service Coordinator | 0.58 |
| | Explanation: To approve the conversion of a vacant seasonal Roads Opr (CUPE 5167 Job Grade D, 40 hrs/week) in Waste Collections to create a permanent part time Customer Service Coordinator (CUPE 5167 Job Grade I, 35 hrs/week). No net levy impact. | | | | | | | |
| 18 | Public Works | Transportation Operations & Maintenance | Concrete Finisher | 1.0 | Public Works | Transportation Operations & Maintenance | Inspector – Programs & Contracts | 1.0 |
| | Explanation: To approve the conversion of a Concrete Finisher (Job Grade E) to a Inspector - Programs & Contracts (Job Grade M). Budget variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |
| 19 | Public Works | Transportation Operations & Maintenance | Concrete Finisher | 1.0 | Public Works | Transportation Operations & Maintenance | Project Manager – Programs & Contracts | 1.0 |
| | Explanation: To approve the conversion of a Concrete Finisher (Job Grade E) to a Project Manager - Programs & Contracts (Job Grade 6). Budget variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |
| 20 | Public Works | Transportation Operations & Maintenance | Concrete Finisher | 1.0 | Public Works | Transportation Operations & Maintenance | Drainage Technician – Programs & Contracts | 1.0 |
| | Explanation: To approve the conversion of a Concrete Finisher (Job Grade E) to a Drainage Technician - Programs & Contracts (Job Grade M). Budget variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |
| 21 | Public Works | Transportation Operations & Maintenance | Concrete Finisher | 1.0 | Public Works | Transportation Operations & Maintenance | District Supervisor Roads | 1.0 |
| | Explanation: To approve the conversion of a Concrete Finisher (Job Grade E) to a District Supervisor Roads (Job Grade 4). Budget variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |
| 22 | Public Works | Transportation Operations & Maintenance | Heavy Equipment Operator | 1.0 | Public Works | Transportation Operations & Maintenance | District Supervisor Roads | 1.0 |
| | Explanation: To approve the conversion of a Heavy Equipment Operator (Job Grade E) to a District Supervisor Roads (Job Grade 4). Budget variance will be absorbed within the current operating budget to result in no net levy increase. | | | | | | | |

(1) - All other budgeted complement changes that require Council approval per Budgeted Complement Control Policy must be done through either separate report or the budget process (i.e. Increasing/decreasing budgeted complement).

(2) - If a position is changing, the impact of the change is within 1 pay band unless specified.

**CITY OF HAMILTON
BUDGETED COMPLEMENT TEMPORARY EXTENSION SCHEDULE**

TEMPORARY POSITION EXTENSIONS

Extensions to temporary positions with terms of 24 months or greater as per the Budgeted Complement Control Policy

| ITEM # | TRANSFER FROM | | | | TRANSFER TO | | | |
|--------|--|------------------|--|-----|------------------------------|------------------|--|-----|
| | Department | Division | Position Title | FTE | Department | Division | Position Title | FTE |
| 1 | City Manager | Human Resources | Return to Work Specialist | 1.0 | City Manager | Human Resources | Return to Work Specialist | 1.0 |
| | Explanation: The temporary Return to Work Specialist position requires and extension to June 30, 2023 to assist with the large volume of requests for support being received. | | | | | | | |
| 2 | Healthy and Safe Communities | Housing Services | Housing Support Worker | 1.0 | Healthy and Safe Communities | Housing Services | Housing Support Worker | 1.0 |
| | Explanation: Contract extension for temporary staff requested for additional 24 months - period Jan 2023 to Dec 2024. No net levy impact. | | | | | | | |
| 3 | Healthy and Safe Communities | Housing Services | Housing Support Worker | 1.0 | Healthy and Safe Communities | Housing Services | Housing Support Worker | 1.0 |
| | Explanation: The temporary Housing Support Worker position requires and extension to March 31, 2023 to assist with the large volume of requests for support being received. To be funded using 100% HPP admin funds. | | | | | | | |
| 4 | Public Works | Hamilton Water | Sr. Project Manager - Hamilton Water | 1.0 | Public Works | Hamilton Water | Sr. Project Manager - Hamilton Water | 1.0 |
| | Explanation: Temporary position is expiring, requesting approval for additional 24 months extension. The additional costs will be absorbed in the Operating budget with gapping. No impact on water/wastewater/storm rates. | | | | | | | |
| 5 | Public Works | Hamilton Water | Technologist - Plant Capital Co-op | 2.0 | Public Works | Hamilton Water | Technologist Plant Capital Co-op | 2.0 |
| | Explanation: Temporary positions are expiring, requesting approval for additional 24 months extension. The additional costs will be absorbed in the Operating budget with gapping. No impact on water/wastewater/storm rates. | | | | | | | |
| 6 | Public Works | Hamilton Water | Technologist - Wastewater Capital Delivery Co-op | 2.0 | Public Works | Hamilton Water | Technologist - Wastewater Capital Delive | 2.0 |
| | Explanation: Temporary positions are expiring, requesting approval for additional 24 months extension. The additional costs will be absorbed in the Operating budget with gapping. No impact on water/wastewater/storm rates. | | | | | | | |

**CITY OF HAMILTON
BUDGET AMENDMENT SCHEDULE**

BUDGET RESTATEMENT

Budget Transfer to another division or department

| ITEM # | TRANSFER FROM | | | TRANSFER TO | | |
|---|---------------------------------|---|-----------|---------------------------------|-----------------------------------|-----------|
| | Department | Division | Amount | Department | Division | Amount |
| 1 | Healthy & Safe Communities | CCSD - Children's and Community Services Division | | Healthy & Safe Communities | Ontario Works | |
| | | DeptID 679119 | | | DeptID 672269 | |
| | | <u>Accounts</u> | | | <u>Accounts</u> | |
| | | 56328 - Conferences | \$3,710 | | 56328 - Conferences | \$3,710 |
| | | 56401 - Training | \$2,160 | | 56401 - Training | \$2,160 |
| | | 53130 - Program Costs | \$5,000 | | 53130 - Program Costs | \$5,000 |
| | | 55931 - Cont Services Temp Agency | \$28,720 | | 55931 - Cont Services Temp Agency | \$28,720 |
| | | 55740 - Honorariums | \$4,630 | | 55740 - Honorariums | \$4,630 |
| | 51743 - Other Earnings | \$67,090 | | 51743 - Other Earnings | \$67,090 | |
| | TOTAL | \$111,310.00 | | TOTAL | \$111,310.00 | |
| Explanation: Responsibility for the Snow Angels Program is being transferred from CCS to OW; CCS has the budget for this program in 679119 and OW has now set up the new DeptID 672269 to record the costs | | | | | | |
| 2 | Planning & Economic Development | Growth Management | \$700,000 | Planning & Economic Development | Economic Development | \$700,000 |
| | | Explanation: Airport Business moving to the Corporate Real Estate Office (dept. ID 812037) | | | | |

Note - Above budget transfers remain in the same cost category.