

Niagara Peninsula Conservation Authority

2023 DRAFT BUDGETS & MUNICIPAL LEVIES

November 2022



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2023 DRAFT BUDGET SUMMARY

Operating Budget - Revenues	2023 Budget	2022 Budget	Variance
Municipal Funding	6,947,104	6,337,748	609,356
Provincial Funding	538,760	391,978	146,782
Federal Funding	268,000	120,000	148,000
Program Revenue	4,084,201	3,443,838	640,363
Other	1,044,418	564,485	479,933
Total - Operating Revenues	12,882,483	10,858,049	2,024,434
Operating Budget - Expenses	2023 Budget	2022 Budget	Variance
Salaries and benefits, Employee Related	8,641,201	7,475,602	1,165,599
Governance	41,000	57,600	- 16,600
Professional Fees, Contractor Services	1,071,133	514,500	556,633
Materials & Supplies, Vehicles & Equipment	663,790	575,250	88,540
Occupancy Costs	630,522	540,460	90,062
Park Maintenance	626,300	580,300	46,000
Information Management/GIS	473,487	418,037	55,450
Marketing, Advertising, Printing, Signs	92,000	111,000	- 19,000
Special Events (Festival, Holiday Trail)	331,000	315,600	15,400
Flood Forecasting	131,500	127,000	4,500
Miscellaneous	180,550	142,700	37,850
Total - Operating Expenses	12,882,483	10,858,049	2,024,434
Capital and Special Projects	2023 Budget	2022 Budget	Variance
Corporate Administration	54,026	-	54,026
Corporate Services	124,259	218,469	- 94,210
Land Operations - Balls Falls	189,089	174,564	14,525
Land Operations - Binbrook	64,831	52,898	11,933
Land Operations - Chippawa Creek	108,050	195,723	- 87,673
Land Operations - Long Beach	135,064	105,796	29,268
Land Operations - Passive Parks	875,442	457,040	418,402
Watershed	467,398	550,140	- 82,742
Total - Capital & Special Projects	2,018,159	1,754,630	263,529
Total Operating, Capital & Special Projects	14,900,642	12,612,679	2,287,963

2023 DRAFT OPERATING BUDGET

Description	2022 Budget (Realigned)	2023 Draft Budget	2023 Draft Operating Budget Funding Sources				
			Program Revenue	Provincial Funding	Federal Funding	Municipal Funding	Other
Corporate Administration							
- Office of the CAO and Governance	598,515	546,579		32,377		514,202	
- People and Performance	427,910	547,745				547,745	
- Business Planning and Public Relations	283,399	299,756				299,756	
Total - CAO and Governance	1,309,824	1,394,080	-	32,377	-	1,361,703	-
Corporate Services							
- Management, General Corporate Services and Administration	386,257	410,927		27,646		117,045	266,236
- Occupancy Costs	540,460	630,522				630,522	
- Financial Services, Corporate Support, Procurement	411,170	517,074				517,074	
- Information Management and GIS	567,538	756,269				716,269	40,000
- Fleet and Equipment Management	188,800	202,800				202,800	
- Infrastructure Engineering and Asset Management	110,371	76,203				19,801	56,402
- Grant and Fund Centre	4,952	123,077				123,077	
- Flood and Erosion Management	30,728	61,185		5,200		55,985	
- Flood Risk Management	264,925	235,640		31,000		204,640	
- Shoreline Hazard Management	30,728	23,785				23,785	
Total - Corporate Services	2,535,929	3,037,482	-	63,846	-	2,610,998	362,638
Conservation Area Services							
- Capital Projects and Land Asset Coordinator	-	23,505					23,505
- Conservation Area Services	318,147	344,974	109,000				23,878
- Balls Falls Conservation Area	299,847	340,881	479,890				
- Binbrook Conservation Area	383,542	448,723	718,250				
- Chippawa Creek Conservation Area	252,966	297,722	468,791				
- Long Beach Conservation Area	345,729	371,842	627,160				
- Thanksgiving Festival	149,369	209,089	323,000				
- Educational Programming	313,534	360,000	360,000				
- Land Care - Passive Parks	920,941	1,014,474				202,570	
- Holiday Trail	164,833	182,943	258,110				
Total - Conservation Area Services	3,148,908	3,594,153	3,344,201	-	-	202,570	47,383

2023 DRAFT OPERATING BUDGET

Description	2022 Budget (Realigned)	2023 Draft Budget	2023 Draft Operating Budget Funding Sources				
			Program Revenue	Provincial Funding	Federal Funding	Municipal Funding	Other
Watershed							
- Integrated Watershed Planning	222,705	251,316				241,827	
- Ecology	117,228	119,699				115,179	
- Community Engagement	240,600	276,900				241,544	25,000
- Technical Studies	49,755	53,796				51,765	
- Source Water Protection and Hydrogeologist	153,332	201,937		201,937		-	
- Special Projects	16,500	16,500				15,877	
- Restoration	566,559	612,326				312,526	276,680
- Niagara Remedial Action Plan	223,964	360,000		202,000	158,000	-	
- Watershed Monitoring and Reporting	383,097	406,856				200,994	190,500
- Climate Action Plan		167,451				161,128	
- Two Billion Trees	-	110,000			110,000		
- Water Resources	-	58,869				56,646	
- Environmental Planning and Policy	293,791	348,124				334,980	
- Plan Review Not Related to Natural Hazards	157,775	128,639				123,782	
- Land Planning	-	263,717				126,543	127,217
- Planning and Permits	675,903	619,066	700,000	38,600		-	15,000
- Compliance and Enforcement	479,684	542,794	40,000			482,300	
- Watershed Forester	106,708	43,865				42,209	
- Planning Ecology	175,787	274,913				264,533	
Total - Watershed	3,863,388	4,856,768	740,000	442,537	268,000	2,771,833	634,397
TOTAL OPERATING PROGRAMS	10,858,049	12,882,483	4,084,201	538,760	268,000	6,947,104	1,044,418

2023 CAPITAL, SPECIAL PROJECTS AND LAND SECUREMENT

Description	2022 Approved Budget	2023 Draft Budget	2023 Draft Capital & Special Projects Budget Funding Source			
			Municipal Funding			Other
			Niagara	Hamilton	Halldimand	
Corporate Administration						
- Human Resources Information System	-	27,013	20,789	5,713	511	
- Automated External Defibrillators (8 units)	-	27,013	20,789	5,713	511	
Total - Corporate Administration	-	54,026	41,578	11,426	1,023	-
Corporate Services						
- Annual PC Replacements	69,102	81,039	62,366	17,138	1,534	
- Information Technology Infrastructure	21,262	43,220	33,261	9,140	818	
- Large Scale Surface Water Inventory Mapping Update	106,311	-				
- Asset Management and Capital Planning	22,857	-				
Total - Corporate Services	219,532	124,259	95,628	26,279	2,352	-
Conservation Area Services						
- Balls Falls - Heritage Building Restoration	147,236	81,038	81,038			
- Balls Falls - Pedestrian Path Upgrades	26,292	-	-			
- Balls Falls - Centre for Conservation Upgrades	-	108,051	108,051			
- Binbrook - Parking Infrastructure Pavilion 2	54,784	-		-		
- Binbrook - New Washroom Building (Phase 1)	-	64,831		64,831		
- Chippawa Creek - Roads Infrastructure	157,753	-	-			
- Chippawa Creek - Comfort Station Tanks	36,809	-	-			
- Chippawa Creek - Natural Playground	-	108,051	108,051			
- Cave Springs CA - Exterior Infrastructure	131,461	-	-			
- Long Beach - Electrical & Water Services - Ridge	105,169	-	-			
- Long Beach - Workshop (Phase 1)	-	135,064	135,064			
- Rockway - Parking Area Enhancement	-	324,381	324,381			
- St. John's Education Centre Structural Rest.	-	135,064	135,064			
- Stevensville Fishing Pier	-	64,831	64,831			
- Equipment Sustainment	220,063	243,115	187,098	51,415	4,602	
- Hazard Tree Removal and Reforestation	106,003	108,051	11,154	22,851	2,046	72,000
Total - Conservation Area Services	985,570	1,372,477	1,154,732	139,097	6,648	72,000
Watershed						
- Floodplain Mapping - Coyle and Drapers Creek	120,944		-			
- Floodplain Mapping - Oswego Creek	-	56,804				56,804
- Dam Safety Review (Binbrook and Welland River)	132,889					
- Shoreline Mapping Update - Lake Erie	157,753		-			
- Karst Void Mapping	90,102					
- Welland River Water Quality Non Point Source Model	-	64,831				64,831
- Integrated Water Resources Spatial Drainage Framework	-	81,038	62,366	17,138	1,534	
- Integrated Watershed Monitoring Program Startup	-	27,013	20,789	5,713	511	
- Upper Welland River Tributaries Floodplain Mapping	-	108,050	83,154	22,851	2,045	
- Watershed & Sub Watershed Data Analysis/Monitoring	-	81,038	81,038			
- Sustainment - Stream Gauge Equipment	21,262	21,610	16,631	4,570	409	
- Sustainment - Water Quality Monitoring Equipment	26,578	27,013	20,789	5,713	511	
Total - Watershed	549,528	467,397	284,766	55,985	5,011	121,635
TOTAL CAPITAL AND SPECIAL PROJECTS - 2023	1,754,630	2,018,159	1,576,703	232,786	15,035	193,635
Land Securement Reserve Contribution	-	700,000	538,710	148,039	13,252	-
TOTAL CAPITAL, SPECIAL PROJECTS & LAND SECUREMENT - 20	1,754,630	2,718,159	2,115,413	380,825	28,286	193,635

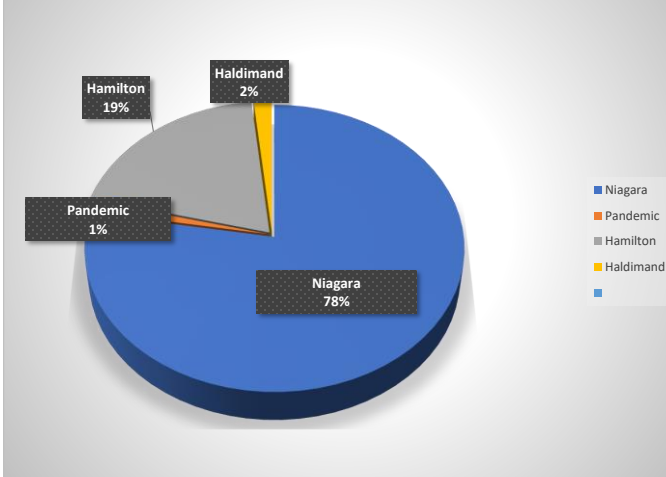
2023 MUNICIPAL LEVY SUMMARY

Levy Apportionment - 2023

The levy apportionment ratios are calculated from assessment data provided by MPAC, and further revised based on the Conservation Authority Levies Regulation.

Municipality	% in CA	Municipal Population	Municipal Population in CA	Prior Year CVA in CA	2023 Levy Apportionment	2022 Levy Apportionment	Variance
Haldimand	25%	41,050	10,139	\$1.845B	1.8931%	1.8685%	0.0246%
Hamilton	21%	448,563	94,647	\$20.386B	21.1484%	21.1634%	-0.0150%
Niagara	100%	370,401	370,401	\$74.182B	76.9585%	76.9681%	-0.0096%
Total		860,014	475,187	\$95.170B	100.0000%	100.0000%	0.0000%

2023 Municipal Levy - Consolidated



LEVY SUMMARY - 2023

	2023	2022	Variance	
			Amount	%
NIAGARA				
General Levy	5,235,095	4,767,623	467,472	
Special Levy	1,576,703	1,505,490	71,213	
SUB TOTAL	6,811,798	6,273,113	538,685	8.59%
Pandemic Funding	111,292	110,422	870	
SUB TOTAL	6,923,090	6,383,535	539,555	
Land Securement	538,710	-	538,710	
TOTAL	7,461,800	6,383,535	1,078,265	
HAMILTON				
General Levy	1,469,201	1,341,283	127,918	
Special Levy	232,786	232,986	- 200	
SUB TOTAL	1,701,988	1,574,269	127,719	8.11%
Land Securement	148,039	-	148,039	
TOTAL	1,850,026	1,574,269	275,757	
HALDIMAND				
General Levy	131,516	118,420	13,096	
Special Levy	15,035	12,697	2,338	
SUB TOTAL	146,550	131,117	15,433	11.77%
Land Securement	13,252	-	13,252	
TOTAL	159,802	131,117	28,685	
CONSOLIDATED				
General Levy	6,835,812	6,227,326	608,486	
Special Levy	1,824,524	1,751,173	73,351	
SUB TOTAL	8,660,336	7,978,499	681,837	8.55%
Pandemic Funding	111,292	110,422	870	
SUB TOTAL	8,771,628	8,088,921	682,707	

2023 UNFUNDED BUDGET PRIORITIES

Description	2023 Unfunded Priority	2023 Unfunded Budget Priorities - Proposed Funding Sources			
		Municipal Funding			Other
		Niagara	Hamilton	Haldimand	
<u>Integrated Watershed Strategies</u>					
Water Quality Non-Point Source Modelling	60,000	46,175	12,689	1,136	
Carbon Analytics and Budget (Year 2)	75,000	57,719	15,861	1,420	
Restoration Warranty Provision - plant material	30,000	23,088	6,345	568	
Four Mile Creek Water Budget	150,000	115,438	31,723	2,840	
Total - Integrated Watershed Strategies	315,000	242,419	66,617	5,963	-
<u>Natural Hazard Management</u>					
Shoreline Management & Resiliency Update (Lake Ontario)	220,000	220,000	-	-	
Fort Erie Shoreline Resiliency Study (NPC Partnership)	60,000	46,175	12,689	1,136	
Total - Natural Hazard Management	280,000	266,175	12,689	1,136	-
<u>Planning and Growth Pressures</u>					
Terrestrial and Aquatic monitoring	100,000	76,959	21,148	1,893	
City View Reconfiguration	50,000	38,479	10,574	947	
Upper Virgil Dam Erosion Protection	200,000	200,000			
Total - Planning and Growth Pressures	350,000	315,438	31,723	2,840	-
<u>Conservation Authority Act Transition</u>					
Watershed Based Resource Management Strategy	25,000	19,240	5,287	473	
Land Management Plan Updates	125,000	96,198	26,436	2,366	
Total - Conservation Authority Act Transition	150,000	115,438	31,723	2,840	-
<u>Corporate Services and Asset Management</u>					
Strategic Asset Management Policy/Planning	80,000	61,567	16,919	1,514	
Sustainable Technologies and Green Infrastructure	100,000	76,959	21,148	1,893	
Total - Corporate Services and Asset Management	180,000	138,525	38,067	3,408	-

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2023 UNFUNDED BUDGET PRIORITIES

Description	2023 Unfunded Priority	2023 Unfunded Budget Priorities - Proposed Funding Sources			
		Municipal Funding			Other
		Niagara	Hamilton	Haldimand	
State of Good Repair (SOGR) / Health and Safety					
Asset replacement and sustainment (amortization)	875,000	673,387	185,049	16,565	
Speed Bumps - All Parks (Phase 2)	100,000	76,959	21,148	1,893	
Barn Storage Facility	50,000	50,000			
Argo (Bog & Wainfleet Wetlands)	20,000	20,000			
Passive Parks Gates	330,000	330,000			
Furniture	50,000	38,479	10,574	947	
New Metal Stairs for Bruce Trail	100,000				100,000
Info Signs / Kiosk	300,000	230,876	63,445	5,679	
Pavilion 1 Demolition	50,000		50,000		
Playground Upgrade	300,000		300,000		
New Washroom Facility	340,000		340,000		
Main Boat Launch Upgrade	100,000		100,000		
Northside Playground	125,000	125,000			
Drainage South Side	100,000	100,000			
Rebuild Comfort station #2 South Side	400,000	400,000			
Long Beach Workshop	300,000	300,000			
Electrical Upgrades	1,000,000	1,000,000			
New Pavilion	125,000	125,000			
Roadway Improvements	965,000	742,650	204,082	18,268	
St. Johns Valley Centre Septic System	225,000	225,000			
Fencing for All Parks	170,000	130,829	35,952	3,218	
Waste bins for All Parks	30,000	23,088	6,345	568	
Picnic tables for passive parks	15,000	11,544	3,172	284	
Washroom Renovations - Morgan's Point	75,000	75,000			
Outdoor Education Natural and Cultural Heritage Camp	1,000,000	1,000,000			
Total - State of Good Repair / Health and Safety	7,145,000	5,677,810	1,319,767	47,422	100,000
TOTAL 2023 UNFUNDED BUDGET PRIORITIES	8,420,000	6,755,806	1,500,586	63,608	100,000