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TO WHOM IT MAY CONCERN

January 18, 2023

Re: HATS (Hamilton Alliance for Tiny Shelters)

Many Hamiltonians are homeless having lost their housing. Indwell is actively working to address this situation through developing new supportive, affordable housing. We are also sharing our experience with organizations exploring new solutions and even temporary measures to address the homelessness crisis. This includes providing input to HATS organizers as they contextualize the experiences of using tiny shelters in other communities.

Indwell's permanent housing programs are most successful when tenants join our communities having achieved some level of stability in their lives, for example having participated in health or addiction treatments.

The HATS program holds good potential to help people stabilize their lives instead of experiencing encampment conditions. We look forward to working with HATS, alongside the City and other community partners to help ensure this stop-gap measure leads people into long-term housing stability. Towards that end, we are pursuing a range of projects that could create significant new supportive housing beginning in 2023. These programs will be designed in concert with the City of Hamilton, Health partners, and allied community agencies. This could lead to welcoming HATS participants within 12-18 months.

We are committed to working with anyone pursuing humanitarian efforts to address Hamilton's homelessness situation. We look forward to using our strengths in developing new supportive housing to enable HATS, the City of Hamilton, and health partners to ensure appropriate long-term solutions are created as quickly as possible.

Sincerely,

A handwritten signature in blue ink that reads "Graham Cubitt".

Graham Cubitt

Director of Projects & Development