(\$ 000's)

	2022 Approved	2022 Actuals	2022 Act .vs Approved	l Budget	<u></u>
PLANNING & ECONOMIC DEVELOPMENT	Budget	December	\$	%	Comments/Explanations
General Manager	1,055	833	222	21.0%	Favourable variances of: \$152 K Net gapping due to Senior Advisor Strategic Growth being funded from capital \$38 K savings in Meeting Expenses \$23 K savings in Conferences, Training, Employee recognition
Transportation, Planning and Parking	2,874	759	2,114	73.6%	Favourable variances of: \$1.1 M additional revenues; \$30 K gapping; \$25 K unspent grants; \$100 K settlement with previous bike share operator; \$133 K contractual savings (mostly due to reduced Imperial Parking staffing); \$78 K other employee related; \$74 K building & ground (mostly from hydro at Ellen Fairclough Building); \$48 K internal recoveries (mostly due to unspent traffic services recoveries); \$65 K materials & supplies (mostly due to unspent ticket stock budget);
					Partially offset by: (\$171 K) increased financial costs (credit card charges, processing fees, etc.)
Building	607	1,012	(404)	(66.6)%	\$(275) K Zoning revenues budgeted in Building but transferred and received in Planning, the budget was restated to Planning \$(139) K Property work maintenance unrecovered by fees \$873K surplus in Building Enterprise was transferred to Building fees reserve.
Economic Development	5,667	5,506	161	2.8%	\$161 K divisional surplus mainly attributed to gapping savings in Municipal Land Development Office \$92 K and Commercial District and Small Business of \$66 K \$430 K of the surplus in Urban Renewal transferred to Downtown Hamilton Residential Loan Program Reserve 108036, per report PED12220/FCS12090, approved by council on Nov 28, 2012. \$115 K surplus in Economic Development Investment Fund program transferred to Economic Development Investment Fund reserve per PED07306, approved at COW Dec 10, 2007, item 7.5.
Growth Management	461	(213)	675	146.3%	Favourable variances of: \$42 K additional Airport revenues; \$126 K additional Grading and Peer Review revenues; \$100 K savings in Cost allocations; \$54 K savings in Material and Supply, Partially offset by: \$(46) K pressure in Contractual \$1.3 M was transferred to Development fees stabilization reserve, \$1.1 M representing gapping savings and \$185 K excess revenues and other
Licensing & By-Law Services	6,942	6,250	692	10.0%	Favourable variances of: \$867 K gapping: \$325 K savings in office rent due to move from leased to owned building in 2022; \$49 K other employee related costs; \$45 K reduced transfer to capital;
					Partially offset by: (\$509 K) pressures from unrealized net revenues totalling (Rental Housing portion totalling \$334 K); (\$99 K) increased vehicle expenses; (\$71 K) contractual
Planning	4,298	3,648	650	15.1%	Favourable variances of: \$1.5 M net gapping savings \$100 K savings in Conferences, Training, Travel and Professional membership
					Partially offset by: \$(832) K transferred to Development Fees stabilization reserve \$(70) K Facilities allocations \$(30) K additional Affordable housing grants
Tourism & Culture	9,717	8,758	959	9.9%	Favourable variances of: \$368 K Gapping; \$275 K Contractual budget not spent; \$153 K Materials & supplies; \$70 K Other employee related (mostly training); \$39 K Increased revenues (mainly in film); \$66 K Reserve funding for Canada Day; \$36 K Iower building repairs & maintenance costs
					Partially offset by: (\$125 K) unrealized capital recoveries
TOTAL PLANNING & ECONOMIC DEVELOPMENT	31,621	26,553	5,068	16.0%	

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	2022 Approved	2022 Actuals	2022 Actuals .vs Approved Budget		
	Budget	December	\$	%	Comments/Explanations
HEALTHY AND SAFE COMMUNITIES					
HSC Administration	3,067	3,036	31	1.0%	Favourable variance due to gapping vacancies, step differentials, ancillary cost and savings due to work from home.
Children's and Community Services	10,946	8,072	2,874	26.3%	Favourable variance due to maximizing \$2.3 M in funding flexibility allowed by Ministry of Education, Net Gapping of \$477 K and in-year budget adjustments (Snow Angels & Building Safer Communities) \$244 K, offset by pressures in Indigenous Strategy, (\$200 K).
Ontario Works	12,840	10,851	1,989	15.5%	Favourable variance mainly due to gapping resulting from availability of staff to fill vacancies \$1.4 M, Operational savings of \$477 K due to programs being slow to return to pre COVID levels.
Housing Services	53,937	65,771	(11,834)	(21.9)%	Unfavourable variance is due to unfunded COVID costs of (\$14.5 M) offset by favourable variance due to Social Housing Provider reconciliation recoveries \$1.3 M, underspending in levy rent supplements and portable housing benefits \$578 K, unspent Roxborough operating subsidy due to delay in completing the project, \$400 K, operating savings for bus pass and transportation costs, \$269 K and maximizing available provincial subsidies of \$157 K.
Long Term Care	11,771	11,396	375	3.2%	Favourable variance mostly due to staffing industry shortages and step differentials \$447 K, increased level of care funding net of supply inflationary increases \$46 K, and cost savings in various operating costs \$113 K. Offset partially by (\$231 K) made up of a combination of other revenue adjustments, lost revenue for Adult Day Program due to COVID and Bad Debt write off.
Recreation	36,271	33,154	3,117	8.6%	Favourable variance due to savings from Covid Closures of \$2.1 M, (which is a net of lost Revenue (\$2.9 M) offset by savings from program closures of \$5.0 M. The remaining balance of \$1.1 M is made up of a combination of higher than expected revenues in Golf, Sports Facilities and operational cost savings such as Vehicle costs, publications and brochures to name a few.
Hamilton Fire Department	96,124	97,122	(997)	(1.0)%	Unfavourable variance due to overtime (\$1.1 M) and vehicle fuel costs (\$196 K). Offset by a favourable variance of \$336 K made up of a combination of operating costs savings and general revenues from MTO Billings & false alarms.
Hamilton Paramedic Service	29,113	29,524	(411)	(1.4)%	Unfavourable variance due to ancillary employee related costs (\$413 K) (i.e. Encampment response, other short notice issues, OT, vacation, stat pay) and significantly higher fuel costs (\$239 K). Offset with a favourable variance in revenues from special events and preceptors of \$190 K and \$51 K and various operating cost savings.
Public Health Services	14,068	13,820	248	1.8%	Favourable variance due to staff being redeployed and funded from COVID.
TOTAL HEALTHY AND SAFE COMMUNITIES	268,137	272,746	(4,609)	(1.7)%	
PUBLIC WORKS PW-General Administration	655	2,176	(1,521)	(232.0)%	The General Administration division finished 2022 with an unfavourable variance of (\$1.5 M) mainly due to:
					Favourable variances of: • \$781 K in recoveries from capital for EAM project employee related costs
					Unfavourable variances of: • (\$1.73 M) in unfunded positions in Corporate Asset Management to be covered by overall gapping dollars. • (\$237 K) in undits performed by Internal Audit • (\$255 K) in unrealized gapping target • (\$79 K) in computer maintenance contracts
Energy Fleet and Facilities	14,274	15,379	(1,106)	(7.7)%	The Energy, Fleet & Facilities Management division finished 2022 with an unfavourable variance of (\$1.1 M) mainly due to:
					Favourable variances of: • \$192 K in unbudgeted interest on HCE loan • \$113 K nei ti miscellaneous accounts across numerous DeptIDs • \$106 K in reallocation of wages to COVID warehouse
					Offset by unfavourable variances of: • (\$388 K) in Snow Removal & other non-recovered expenses for Winter major events at Stadium (identified in PED18234(g) & PED22141 Council Reports). • (\$386 K) in unrealized Recovery from Capital due to Maternity leaves, retirements, & non-recoverable expenses • (\$360 K) in winterizing costs at Tim Horton's Field • (\$282 K) in unbudgeted security expense for leased building • (\$102 K) in inventory write-off of Fleet Tires
Engineering Services	0	(399)	399	100%	The Engineering Services division finished 2022 with a favourable variance of \$399 K mainly due to:
					Favorable variances of: • \$399 K in Road Cut Administrative Program fees and Permit Revenues and other user fee revenues collected for various Corridor

\$399 K in Road Cut Administrative Program fees and Permit Revenues and other user fee revenues collected for various Corridor Management activities administered by this section.

(\$ 000's)

	2022	2022	2022 Act	uals	
	Approved	Actuals	.vs Approved	-	
	Budget	December	\$	%	Comments/Explanations
Environmental Services	46,183	46,020	163	0.4%	The Environmental Services division finished 2022 with a favourable variance of \$163 K mainly due to: Favorable variances of: •\$1.4 M in net gapping savings from difficulty hiring students and seasonal employees (\$77 K COVID-19 savings due to staff redeployment), periodic vacancies throughout the year and step differential also contribute to the overall gapping savings. •\$445 K in net Cemetery sales •\$226 K in utilities (lower than anticipated consumption offset by increased utility costs) Offset by unfavorable variances of: •(\$796 K) overall Environmental Services net increased cost for contractual services in part due to increase in Park's maintenance & inspection as a result of pause in infrastructure maintenance during COVID which led to increase in repairs. •(\$139 K) increased costs for diesel and unleaded fuel largely due to rising fuel costs. •(\$196 K) increased costs for cleaning, PPE and other COVID related expenses to maintain normal operations. •(\$196 K) increased consulting services as a result of additional consulting cost for soil management legislative requirements. •(\$116 K) in additional costs relating to the use of several extended use vehicles & equipment rentals for Environmental Services. •(\$112 K) increase in financial fees incurred primarily due to increased credit card charges, legal, survey, licensing and real estate fees.
Waste Management	46,369	46,558	(189)	(0.4)%	 The Waste Management division finished 2022 with an unfavourable variance of (\$189 K) mainly due to: Favourable variances of: \$14.74 M in recycling commodity revenues from increased market rates for commodities like Fibers, Aluminum and Plastic. \$928 K in Transfer Stn/Community Recycling Ctr revenue from increased tonnage and visits at the 3 locations. \$501 K in the Materials Recycling Facility (MRF) contract from lower tonnage volumes compared to budget, offset by increased escalation cost compared to budget (2% budget versus 4.65% actual). \$285 K in recovery from Waste Recycling Reserve to fund Director and Administration per report #PW21017. \$285 K in the Household Special Waste program from contracts with Producers of hazardous waste products which contributes to lower fixed costs to run the current program. \$113 K in capital recoveries. \$113 K in revenues received from sale of compost (\$76 K), utility recovery from CCF operator (\$26 K) and other miscellaneous revenues that are greater than budgeted. Offset by unfavourable variances of: (\$960 K) in waste Collection program from higher than budgeted escalation factor as it relates to higher than expected natural gas prices (2% budget versus 6.48%). (\$701 K) in net negative gapping from temporary unbudgeted positions partially offset by savings from staff seconded to MLE (\$28 K) relating to COVID-19. (\$490 K) in Waste Collections fleet and fleet maintenance costs from extended use of vehicles not included in the budget. Of this, one vehicle is use to COVID-19 with an annual cost of (\$3 K). (\$3701 K) in relaced third party recycling revenues. (\$324 K) in unrealized third party recycling revenues. (\$324 K) in unrealized third party recycling revenues. (\$324 K) in transfer Stn/Community Recycling Ctr operations from higher than forecasted volumes coupled with increased escalation factor from higher d
Transit	86,785	88,485	(1,701)	(2.0)%	The Transit division finished 2022 with an unfavourable variance of (\$1.7 M) mainly due to: Favourable variances of: •\$8.1 M in Safe Restart funding (COVID-19). •\$7.4 M comprised of \$6.8M DARTS contract from fewer trips versus budget (COVID-19); and \$540K in the PRESTO commissions due to lower ridership (COVID-19). •\$1.1M in Taxi Contract (COVID-19). •\$353 K in Financial (Other Fees and Services, BRINKS pick-ups) •\$459 K in Rebuilt Components, Fluids & Lubricants and Tires and Tubes in Fleet Maintenance. •\$358 K in Contractual (Advertising & Promotion, Lease and Service Contracts) •\$355 K in Materials and Supplies (Printing and Reproduction, NGV Station Maintenance, Tickets & Transfer Expense, Repairs Equipment) •\$174 K in heat, hydro, water and sever and telephone) Offset by unfavourable variances of: •(\$13.5 M) in Fare Revenue from decreased ridership & revenue (COVID-19). Ridership achieved 67.2% of 2022 budget. •(\$2.8 M) in Vehicle Parts comprised of (\$1.7 M) due to continued delays experienced in replacing fleet; therefore the need to continue employing older fleet increasing impact on maintenance costs (COVID-19) and (\$1.1 M) due to higher costs and supply chain issues. •(\$2.7 M) in fuel costs, comprised of \$230K favourable consumption variance to the end of March (COVID-19) and (\$2.9 M) unfavourable due primarily to higher than budgeted fuel prices. •(\$1.1 M) in employee related costs comprised of (\$817K) from COVID related absences needing backfill via OT replacement (COVID-19) and (\$250 K) driven by other Sick and OT costs. •(\$433 K) in Tax Scrip and Charter revenue from lower utilization of programs (COVID-19). •(278 K) in TPE, Passenger Protection, MicroTransit, Return to Ridership promotions

(\$ 000's)

]	2022 Approved	2022 Actuals	2022 Ac .vs Approve		
	Budget	December	\$	%	Comments/Explanations
Transportation Operations & Maintenance	84,233	85,092	(858)	(1.0)%	Overall TOM division finished 2022 with an unfavourable variance of (\$858 K) mainly due to:
					Favourable variances of: • \$2.3 M in net gapping due staff vacancies attributed to normal staff turnover (retirements, job transfers, seasonal hiring, difficulties recruiting etc.) • \$398 K in the Summer Season Roads Programs attributed to savings in contractual, materials and vehicle expenses
					Offset by unfavourable variances of: • (\$3.3 M) in the Winter Season Roads Program due to heavier than typical winter season requiring additional in house and contracted equipment, material usage, and overtime to meet the level of service.
TOTAL PUBLIC WORKS	278,499	283,312	(4,813)	(1.7)%	
LEGISLATIVE Legislative General	(363)	(288)	(76)	20.8%	Savings in IC contract costs, contingency, emp costs, and conferences, offset by gapping target, membership fees and communication costs
Mayors Office	1,211	1,138	73	6.0%	Savings in consulting & contractual budgets offset by employee related contractual costs.
Volunteer Committee Ward Budgets	121 4,314	85 3,955	36 359	29.6% 8.3%	Savings in Ward operating budgets, contractual and consulting budgets, contingency, and conferences, offset by gapping target, membership fees, communication and employee contractual costs.
TOTAL LEGISLATIVE	5,283	4,891	393	7.4%	
CITY MANAGER					
Office of the City Auditor	1,201	1,180	21	1.8%	Gapping due to temporary vacancies offset by external investigation costs.
CMO - Admin	233	304	(70)	(30.2)%	
Communications and Strategic Initiatives	2,516	2,546	(30)	(1.2)%	
Digital and Innovation Office	243	480	(237)	(97.4)%	Corporate partnership revenue recorded in other City departments. Target exceeded with revenues recorded in other City Departments.
Government & Community Relations	868	755	113	13.0%	Gapping; savings in contractual costs; offset by membership fees for Ontario Big City Mayors and Chief Administrative Officers Strategy Corp Contributions.
Human Resources	8,587	7,627	960	11.2%	Gapping; savings in corporate training, mediation/arbitration expenses, and contractual costs; offset by deficit in legal fees due to COVID related policies.
TOTAL CITY MANAGER	13,649	12,892	757	5.5%	
CORPORATE SERVICES City Clerk's Office	3,213	3,336	(123)	(3.8)%	Unfavourable variances of: (\$164 K) Employee related costs net of gapping target; (\$78 K) Facilities costs; (\$73 K) Printing and Postage cost net of recoveries
					Partially offset by: \$176 K increased revenue in Death registrations and Marriage Licenses; \$10 K Hamilton Renewable Power Recovery; \$6 K Miscellaneous operating savings
Customer Service, POA and Fin'l Integration	6,003	5,129	875	14.6%	Favourable variances of: \$944 K Employee related costs net of gapping target; \$46 K Computer Software savings; \$12 K Leases and Services; \$3 K Facilities savings
					Partially offset by: (\$132 K) Internal Debt repayment
Financial Serv, Taxation and Corp Controller	4,283	3,223	1,060	24.7%	Favourable variances of: \$754 K Employee related costs net of gapping target; \$195 K Tax fees; \$59 K HST and CPP refund; \$29 K Facilities; \$28 K Rebates on Purchases; \$17 K Printing and Postage Partially offset by: (\$29 K) Auction Services for used equipment

(\$ 000's)

	2022	2022	2022 Actu .vs Approved		
	Approved Budget	Actuals December	\$	%	Comments/Explanations
Legal Services and Risk Management	4,010	3,780	230	5.7%	Favourable variances of: \$338 K Employee related costs net of gapping target; \$16 K Computer costs;
					Partially offset : (\$94 K) Administration Fees; (\$26 K) Outside Council fees and Witness Fees
Corporate Services - Administration	332	288	44	13.3%	\$30 K Consulting and Contractual Service savings; \$20 K Training savings; partially offset by negative gapping
Financial Planning, Admin & Policy	5,370	5,116	254	4.7%	Favourable variances of: \$397 K Employee related costs net of gapping target; \$35 K Operational savings; \$17 K Professional Services
					Partially offset by : (\$0 K) 0.25% Administration cost collected on DC Deferral agreements; (\$17 K) Subdivision Agreement Finance Processing User Fees; (\$64 K) Net Investment costs; (\$22 K) Facilities costs
Information Technology	16,457	14,783	1,674	10.2%	Favourable variances of: \$1.1 M Employee related costs net of gapping target \$824 K Computer Software; \$224 K License and Service Fee savings; \$104 K Computer Hardware; \$42 K Radio Service and Equipment;
					\$23 K Miscellaneous operating savings Partially offset by: (\$511 K) Motorola Reserve Recovery savings; (\$104 K) Consulting Services
TOTAL CORPORATE SERVICES	39,667	35,655	4,012	10.1%	
CORPORATE FINANCIALS					
Corporate Pensions, Benefits & Contingency	4,205	7,751	(3,547)	(84.3)%	Higher Costs related to Insurance (\$3.0 M), Severance (\$378 K), Utilities (\$292 K), offset by higher interest earned (\$299 K) and GST Rebates (\$193 K).
Corporate Initiatives	15,745	17,152	(1,406)	(8.9)%	Higher WSIB Costs (\$1.2 M) offset by lower payouts for Retiree Benefits (\$535 K) and Sick Pay (\$436 K).
TOTAL CORPORATE FINANCIALS	19,950	24,903	(4,953)	(24.8)%	
HAMILTON ENTERTAINMENT FACILITIES Operating	2,338	960	1,377	58.9%	HEF had a favourable variance of \$1.4 M for 2022 mainly due to net revenues received from HUPEG for April to December 2022 after
TOTAL HAMILTON ENTERTAINMENT FACILITIES	2,338	960	1,377	58.9%	deducting facilities recovery costs and net loss guarantee.
TOTAL CITY EXPENDITURES	659,145	661,912	(2,767)	(0.4)%	
CAPITAL FINANCING					
Debt-Healthy and Safe Communities	2,309	2,216	93 1 143	4.0% 97.8%	
Debt-Planning & Economic Development Debt-Public Works	1,169 35,897	26 21,925	1,143 13,971	97.8% 38.9%	
Debt-Corporate Financials	92,885	97,344	(4,459)	(4.8)%	
Infrastructure Renewal Levy TOTAL CAPITAL FINANCING	13,429 145,688	13,429 134,939	0 10,749	0.0% 7.4%	Capital financing had an overall positive variance of \$10.7 M as a result of timing differences in cash flow assumptions in the Capital Budget.
IUTAL CAPITAL FINANCING	145,666	134,939	10,749	7.4%	Capital intancing had an overall postive variance of \$10.7 was a result of unning dimenences in cash now assumptions in the capital budget.
BOARDS & AGENCIES					
Police Services	182,369	181,348	1,021	0.6%	The Hamilton Police Board will be presenting its year-end 2022 operating budget variance report in May or June 2023.
Operating Capital Financing	182,369 1,174	181,348 1,174	1,021	0.6%	пте папляют полое цоата или ререзенилу на уеалена 2022 орегацију радует Vanance report in May or June 2023.
Total Police Services	183,543	182,522	1,021	0.6%	

	2022	2022	2022 Act	uals	
	Approved	Actuals	.vs Approved		
	Budget	December	\$	%	Comments/Explanations
Other Boards & Agencies					
Library	32,710	30,570	2,140	6.5%	Gapping savings as a result of vacancies early in 2022 due to transition from reduced COVID-19 hours to standard operational hours. Also staff secondments to assist with vaccine rollouts at the beginning of the year contributed to additional gapping savings.
Conservation Authorities	8,651	8,684	(33)	(0.4)%	As a result of an excess payment made in 2022. The \$33K overpayment will be collected via a reduction in 2023 levy payments.
Hamilton Beach Rescue Unit	133	133	0	0.0%	
Roval Botanical Gardens	647	647	0	0.0%	
MPAC	6,980	6,845	135	1.9%	Based on actual levy confirmed by MPAC.
Farmers Market	242	243	(1)	(0.4)%	Gapping savings offset by increased security and building and grounds costs.
Total Other Boards & Agencies	49,363	47,123	2,241	4.5%	
Capital Financing - Other Boards & Agencies	166	165	1	0.6%	
City Enrichment Fund	6,088	6,088	0	0.0%	
	-,	-,	-		
TOTAL BOARDS & AGENCIES	239,160	235,897	3,262	1.4%	
TOTAL EXPENDITURES	1,043,994	1,032,750	11,244	1.1%	
NON PROGRAM REVENUES					
Slot Revenues	(5,200)	(5,463)	263	(5.1)%	The opening of the casinos and racetrack slots later in 2022 (previously closed due to COVID-19) attributed to the rebounding of revenues over previous estimates
Investment Income	(4,800)	(4,800)	0	0.0%	
Hydro Dividend and Other Interest	(6,566)	(9,359)	2,792	(42.5)%	Higher than budgeted Dividend received
Tax Remissions and Write Offs	9.750				
		4,482	5,268	54.0%	Based on appeals processed
Payment In Lieu	(17,108)	4,482 (17,585)	5,268 476	54.0% 0.0%	Based on appeals processed
Payment In Lieu Penalties and Interest			.,	0.0% (4.1)%	Based on appeals processed Higher Interest and Penalties Received
	(17,108) (11,400) (3,229)	(17,585) (11,872) (3,230)	476	0.0%	
Penalties and Interest Right of Way Senior Tax Credit	(17,108) (11,400) (3,229) 530	(17,585) (11,872) (3,230) 524	476 472 0 6	0.0% (4.1)%	Higher Interest and Penalties Received
Penalties and Interest Right of Way	(17,108) (11,400) (3,229)	(17,585) (11,872) (3,230)	476 472 0	0.0% (4.1)% 0.0%	Higher Interest and Penalties Received Based on Assessment Roll Update by MPAC
Penalties and Interest Right of Way Senior Tax Credit	(17,108) (11,400) (3,229) 530	(17,585) (11,872) (3,230) 524	476 472 0 6	0.0% (4.1)% 0.0% 1.2%	Higher Interest and Penalties Received Based on Assessment Roll Update by MPAC Lower than anticipated revenue due to trial rescheduling caused by COVID-19. Rescheduling forfeited or delayed fine revenue from
Penalties and Interest Right of Way Senior Tax Credit Supplementary Taxes	(17,108) (11,400) (3,229) 530 (10,130)	(17,585) (11,872) (3,230) 524 (13,999)	476 472 0 6 3,869	0.0% (4.1)% 0.0% 1.2% (38.2)%	Higher Interest and Penalties Received Based on Assessment Roll Update by MPAC

 ^{- ()} Denotes unfavourable variance.
 - Variances include eligible COVID related funding (Safe Restart or Other Streams identified in Appendix "D" to Report FCS22042