



CORPORATE STRATEGIC GROWTH INITIATIVES (CSGI) – MASTER PLAN UPDATES AND DEVELOPMENT CHARGE BY-LAW APPROACH

April 13, 2023

To outline a direction for the update to the Corporate Strategic Growth Initiatives (CSGI) Master Plans, which in turn will inform the City's DC Bylaw, set to expire in 2024

Corporate Strategic Growth Initiatives (CSGI) Overview

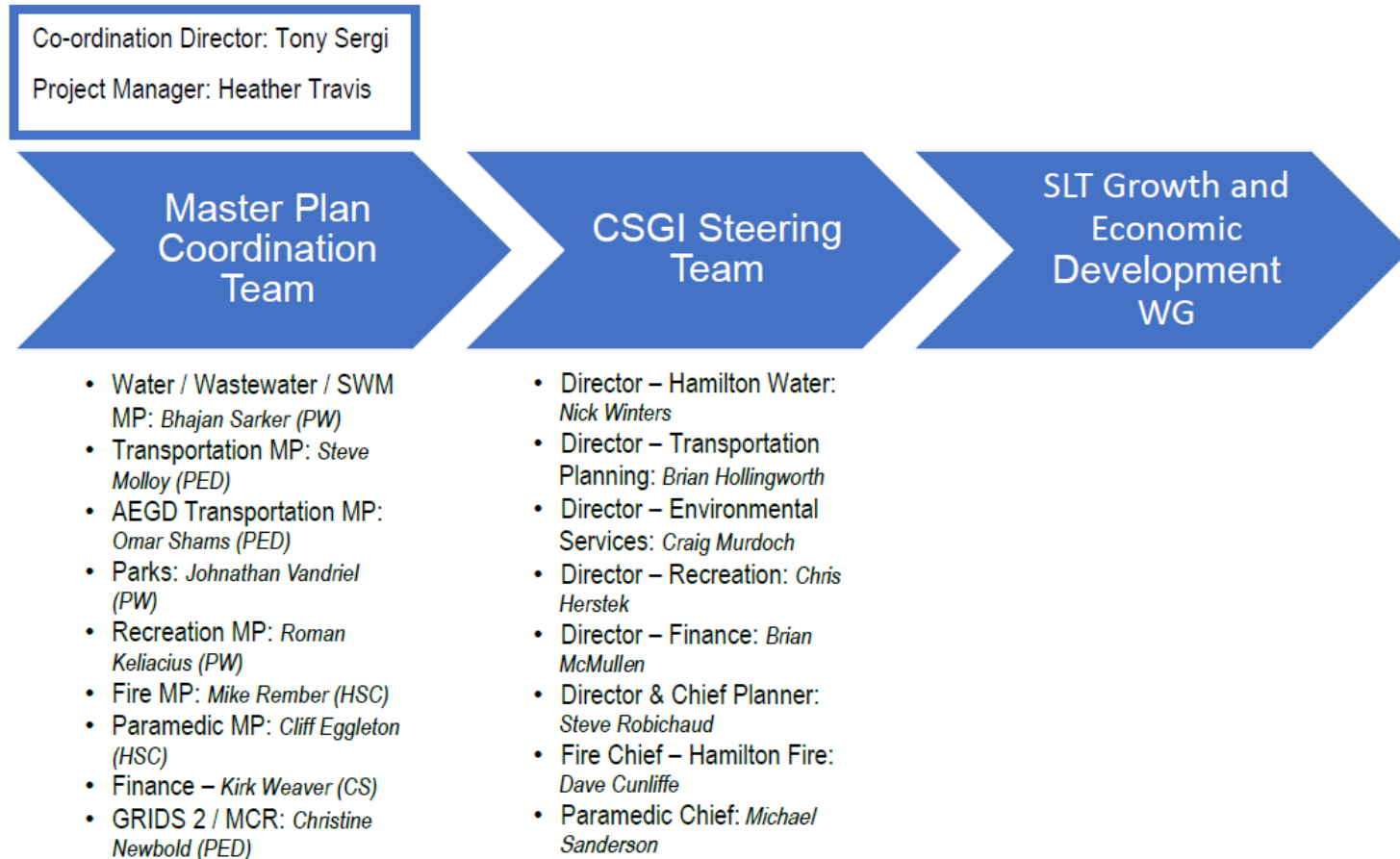
Established in 2016 to coordinate all strategic growth related projects and ensure coordination and completion for the Development Charges Background Study and By-law in June 2024

Key objectives include:

- Driving the outcomes of the projects included in CSGI, but not the technical work
- Maintaining overall time frame / critical path of CSGI projects in a collaborative manner
- Identify risks and gaps in process and process adjustments

As per Council direction provided in 2016 through Report CM16013, updates related to CSGI and the component projects are to be provided annually to the General Issues Committee.

Governance Structure



Master Plans – Status Update

Master Plan	Status	Time Horizon	Growth Allocations
W / WW / SWM	In process	30 years	Both Ambitious Density and No Urban Expansion
Transportation	In process	30 years	Ambitious Density
AEGD TMP	In process	30 years	Ambitious Density
Parks	In process	30 years	No Urban Boundary Expansion
Recreation	Complete	30 years	No Urban Boundary Expansion
Paramedic	Complete	10 years	N/A
Fire	Complete, but being updated annually	10 years	N/A

Growth Allocations

- Planning staff are reviewing updates to the City's growth allocations in light of the Provincial decision on OPA 167 – urban boundary expansion.
- The growth allocations are based on the targets in the City's Official Plans:

Year	Population	Households	Employment (Jobs)
2021	584,000	222,500	238,000
2031	652,000	258,100	271,000
2041	733,000	295,200	310,000
2051	820,000	332,800	357,000
Change 2021 to 2051	236,000	110,300	119,000

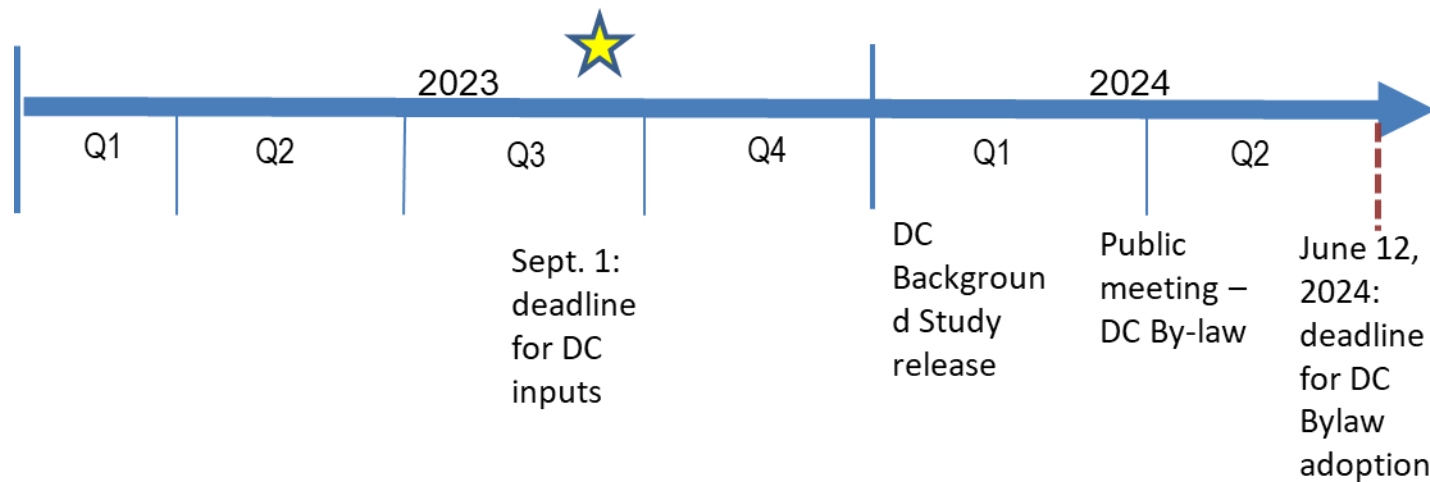
- Staff are considering that growth in the urban expansion areas will be allocated to the post 2041 timeframe

Master Plan Updates

The amount of time required to update Master Planning work and provide DC inputs following receipt of updated data varies by Plan, and is summarized in the following table:

Master Plan	Additional Time Required to Provide DC Inputs Following Receipt of New Growth Data
Water / Wastewater / Stormwater	+ 8 to 10 months
Transportation	+ 6 to 8 months
Parks	+ 4 months
Recreation	+ 2 months
Paramedic Services	+ 1 to 2 months
Fire	+ 4 to 6 months

DC By-law Critical Dates



DC By-law Approach - Recommendations

1. **The City's new 2024 Development Charges (DC) By-laws be prepared based on the 2031 growth forecast.** Master Plan teams would provide an update to the projects that are already identified in the existing DC Background Study by updating the project lists and the anticipated costing of the remaining projects.
2. **Notwithstanding the above, the City's new 2024 DC By-laws may include growth allocations to facilitate DC considerations to 2041 for certain service categories, based on timing of completed Master Plan updates.** Some Master Plan teams may be in a position to provide DC inputs to the year 2041. For these service categories, a DC Bylaw with a growth forecast to 2041 may be utilized.

- Current DC By-law expires June 2024. Failure to have a new By-law (s) in place means the City would be unable to collect DC's
- Traffic zone data required to move forward
- Some additional work required for service areas

Workplan/Next Steps

- Planning to confirm growth allocations at the traffic zone level
- Update all capital costs and service standards to 2031 (base)
- Master Plan teams provide 2041/2051 Master Plan DC inputs to Finance, as able, in time for DC critical deadlines
- Produce and release DC Background Study
- Pass a new DC By-law for each service for up to 10 years



Hamilton

THANK YOU