

**CITY OF HAMILTON**  
**TAX OPERATING BUDGET VARIANCE REPORT AS AT APRIL 30, 2023**  
**(\$ 000's)**

	2023 Approved Budget	2023 Actuals to April 30	Projected Actuals to Dec. 31	2023 Projected Actuals vs Approved Budget		Comments/Explanations
				\$	%	
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>						
General Manager	1,586	478	1,538	48	3.0%	\$21 K Administrative expense savings, \$14 K Space allocation savings for Climate Change Office, \$11 K Net gapping saving.
Transportation, Planning and Parking	3,154	816	3,018	135	4.3%	\$659 K Fees & General: increased revenues Admin fees, Fines, Parking revenue, Processing fees, Tow Fees, On-Street Parking Fees, On-Street Meter Revenue); \$273 K Gapping; Partially offset by: (\$418 K) Reserves: Budgeted \$1.5 M of COVID-19 reserve funding but estimating only receiving \$1.08 M for projected Covid-19 related revenue losses for MTO-Plate Denials (\$1 M), Permit (\$55 K), Parking Revenue (\$25 K); (\$315 K) Contractual: Imperial Parking staffing (\$364 K), partially offset by savings in Information Retrieval \$50 K; (\$41 K) Material and Supply: mostly Computer software (\$17 K) for ticketing software & Ticket expense (\$12 K) due to increased issuance; (\$18 K) Financial: Credit Card Charges (\$11 K) & Processing Fees (6 K)
Building	1,196	(1,723)	1,221	(25)	(2.1)%	Pressure of \$(25) K attributed mainly to \$(58) K gapping pressure partially offset by small savings in various accounts \$1.4 M projected permit fees above forecast inclusive of deferred revenues transferred to Building reserve
Economic Development	5,485	2,496	5,485	(0)	(0.0)%	Forecast to be on budget. Gapping pressure of \$46 K will be absorbed within the divisional budget, being offset by savings in Contractual, Cost allocations and Financial expenditures.
Growth Management	858	(4,603)	852	6	0.7%	\$3.9 M projected revenues above forecast inclusive of deferred revenues and \$806 K projected gapping transferred to Development Fees Stabilization Reserve.
Licensing & By-Law Services	7,162	2,158	7,136	26	0.4%	Gapping savings of \$245 K, \$54 K additional revenues (mostly from unbudgeted Administration Fees), Partially offset by: (\$252 K) Unrealized Budgeted Covid reserve funding for lost revenues likely not required due to positive revenue trends; (\$19 K) Material & Supply due to increased costs for Handheld ticketing software & support.
Planning	3,699	(2,997)	3,696	2	0.1%	\$2.9 M projected revenues above forecast inclusive of deferred revenues and \$385 K net gapping transferred to Development Fees Stabilization Reserve.
Tourism & Culture	10,332	3,290	10,275	57	0.5%	Saving in revenue of \$114 K and \$45 K Gapping; Partially offset by (\$58 K) decreased Site Rental revenues, (\$44 K) increased security at various sites.
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>33,471</b>	<b>(83)</b>	<b>33,223</b>	<b>249</b>	<b>0.7%</b>	
<b>HEALTHY AND SAFE COMMUNITIES</b>						
HSC Administration	3,018	1,211	3,066	(48)	(1.6)%	Unfavourable variance due to (\$59 K) gapping due to additional temporary positions offset by \$11 K step differential due to backfilling vacant positions.
Children's and Community Services	11,132	1,897	10,851	281	2.5%	Favourable variance due to gapping and youth employment sponsorship.
Ontario Works	13,419	2,534	13,651	(232)	(1.7)%	Unfavourable variance due to \$371 K pressure attributable to increase in client benefit referrals offset by \$61K in gapping savings and Contractual service savings of \$65 K.
Housing Services	70,051	21,158	71,910	(1,859)	(2.7)%	Unfavourable variance of (\$1.9 M) due to a pressure of (\$4.1 M) in family hotels costs offset by \$2.2 M in social housing provider AIR recoveries.
Affordable Housing Secretariat	3	22	3	0	0.1%	Favourable variance due to gapping and ancillary cost.
Long Term Care	12,826	3,921	13,290	(464)	(3.6)%	Unfavourable variance due to (\$586 K) staffing costs, work accommodation, overtime, Long-term disability, sick pay, cohorting, and (\$105 K) supply and support services costs. This is offset partially by \$227 K in revenue received greater than anticipated including increased level of care funding.
Recreation	37,847	9,206	39,037	(1,190)	(3.1)%	Unfavourable variance due to projected lost revenue in arenas of \$1.2 M, slow return to normal operations as a consequence of COVID, as well as higher than expected costs in contractual obligations offset by savings in Employee Related costs due to challenges in recruitment of required staff. This is mainly attributable to market conditions resulting from COVID.
Hamilton Fire Department	101,107	36,464	101,488	(381)	(0.4)%	Unfavourable variance due to overtime costs for COVID absences with no assumed funding to offset the expenses, (\$229 K), vehicle costs for fuel and tires, (\$85 K), and other contractual costs (\$67 K).
Hamilton Paramedic Service	35,809	8,781	36,194	(385)	(1.1)%	Unfavourable variance due to employee related costs such as overtime (\$520 K), unfunded COVID costs for enhanced cleaning (\$135 K), and operating costs such as oxygen and prescription medications, (\$117 K). Offset partially by a favourable variance due to higher than expected user fee revenue, \$197 K, and lower than expected vehicle costs including fuel, \$190 K.
Public Health Services	14,807	4,012	14,736	71	0.5%	Favourable variance attributable to Registered Nurse full-time equivalent (FTE) vacancy in the Health Hazards and Vector Borne Disease Program.
<b>TOTAL HEALTHY AND SAFE COMMUNITIES</b>	<b>300,020</b>	<b>89,206</b>	<b>304,227</b>	<b>(4,207)</b>	<b>(1.4)%</b>	

- ( ) Denotes unfavourable variance.

- Variances include eligible COVID related funding (identified in Appendix "E" to Report FCS23063)

**CITY OF HAMILTON**  
**TAX OPERATING BUDGET VARIANCE REPORT AS AT APRIL 30, 2023**  
**(\$ 000's)**

	2023 Approved Budget	2023 Actuals to April 30	Projected Actuals to Dec. 31	2023 Projected Actuals vs Approved Budget		Comments/Explanations
				\$	%	
<b>PUBLIC WORKS</b>						
PW-General Administration	(228)	70	0	(228)	100.2%	The General Administration Division is forecasting a variance of (\$225 K) due to: <ul style="list-style-type: none"> <li>\$225 K in unachievable gapping target</li> </ul>
Corporate Asset Management	2,292	679	2,724	(432)	(18.8)%	The Corporate Asset Management Division forecasted variance of (\$432 K) due to: <ul style="list-style-type: none"> <li>\$425 K for unbudgeted temporary staffing to be offset by Departmental gapping</li> </ul>
Corporate Facilities & Energy Management	14,597	4,506	14,855	(258)	(1.8)%	The Corporate Facilities and Energy Management Division is forecasting a variance of (\$258 K) due to: <ul style="list-style-type: none"> <li>Gapping target of \$258 K will not be realized due to the amount of Cost Recovery for the division.</li> </ul>
Engineering Services	0	83	(250)	250	0.0%	The Engineering Services division is forecasting a favourable surplus of \$250 K attributed to: <ul style="list-style-type: none"> <li>\$250 K surplus due to Road Cut Administrative Program fees and Permit Revenues along with other user fee revenues collected for various Corridor Management activities administered by this section.</li> </ul>
Environmental Services	48,073	11,987	47,773	300	0.6%	The Environmental Services Division is forecasting a variance of \$300 K due to: <ul style="list-style-type: none"> <li>\$300 K gapping savings, above the gapping target, from known difficulties in hiring students and seasonal workers, rate differentials and periodic vacancies throughout the year.</li> </ul>
Waste Management	48,596	15,419	51,457	(2,861)	(5.9)%	The Waste Management Division is projecting an unfavourable variance of \$2.9 M mainly due to: <ul style="list-style-type: none"> <li>\$1.3 M higher forecasted contractual costs mainly due from draft 2023 escalation factors calculating higher than budgeted.</li> <li>\$1.2 M lower forecasted revenues on commodities based on tonnages, year-to-date activities and actual v. budgeted commodity prices</li> <li>\$80 K higher forecasted Scale House contractual costs due to current contractor issues and needing to get an emergency contract in place. Tender to follow.</li> <li>\$250 K higher forecasted costs for site security at the Transfer Stations. To be included in the 2024 budget.</li> </ul>
Transit	93,254	44,315	94,961	(1,707)	(1.8)%	The Transit Division is forecasting a unfavourable variance of \$1.7 M mainly due to: <p>Favourable variances of:</p> <ul style="list-style-type: none"> <li>\$6.0 M Salaries, Wages net of Year 7 offset and Gapping Allocation</li> <li>\$1.5 M DARTS Contract</li> <li>\$435 K Taxi Contract</li> <li>\$408 K PRESTO Commissions</li> <li>\$223 K Uniform Expense</li> <li>\$144 K Rebuilt Engines, Transmissions, etc.</li> <li>\$119 K Brinks Pickups, Other Fees and Services</li> <li>\$110 K Pass, Ticket and Transfer Expenses</li> <li>\$80 K Tires and Tubes</li> </ul> <p>Unfavourable variances of:</p> <ul style="list-style-type: none"> <li>(\$3.0 M) Fare Revenue</li> <li>(\$4.1 M) Overtime</li> <li>(\$2.9 M) Sick</li> <li>(\$688 K) Vacation Pay and Stat Holiday Pay</li> <li>(\$567 K) Vehicle Parts inflation impacts</li> <li>(\$194 K) Taxi Scrip Program Coupon Revenue</li> </ul>
Transportation Operations & Maintenance	86,994	34,512	85,730	1,264	1.5%	The Transportation Division is forecasting a surplus of \$1.3 M mainly due to: <p>Favourable variance of \$1.8 M due to:</p> <ul style="list-style-type: none"> <li>\$1.8 M net gapping savings due to seasonal staff due to hiring delays, staff vacancies attributed to normal staff turnover (retirements, job transfers, seasonal hiring, etc.).</li> </ul> <p>Partially offset by unfavourable variances of (\$527 K):</p> <ul style="list-style-type: none"> <li>(\$527 K) mainly due to (\$308 K) of costs associated with increased Diesel Fuel and (\$219 K) for Unleaded Fuel.</li> </ul>
<b>TOTAL PUBLIC WORKS</b>	<b>293,579</b>	<b>111,571</b>	<b>297,251</b>	<b>(3,672)</b>	<b>(1.3)%</b>	

- ( ) Denotes unfavourable variance.

- Variances include eligible COVID related funding (identified in Appendix "E" to Report FCS23063)

**CITY OF HAMILTON**  
**TAX OPERATING BUDGET VARIANCE REPORT AS AT APRIL 30, 2023**  
**(\$ 000's)**

	2023 Approved Budget	2023 Actuals to April 30	Projected Actuals to Dec. 31	2023 Projected Actuals vs Approved Budget		Comments/Explanations
				\$	%	
<b>LEGISLATIVE</b>						
Legislative General	(286)	91	(238)	(48)	16.9%	Savings in contingency & contractual budgets; offset by gapping target, legal and membership fees.
Mavors Office	1,243	356	1,243	(0)	(0.0)%	
Volunteer Committee	121	26	121	(0)	(0.0)%	
Ward Budgets	4,421	1,348	4,421	0	0.0%	
<b>TOTAL LEGISLATIVE</b>	<b>5,499</b>	<b>1,821</b>	<b>5,547</b>	<b>(48)</b>	<b>(0.9)%</b>	
<b>CITY MANAGER</b>						
Auditor General	1,238	368	1,238	(0)	(0.0)%	Gapping due to temporary vacancies offset by external consulting costs to complete audits.
CMO - Admin	254	170	416	(161)	(63.4)%	Temporary staffing costs to support Council transition and City Manager's Office government relations function; retro payments.
Communications and Strategic Initiatives	2,796	946	2,914	(118)	(4.2)%	Additional costs related to recruitment & retention efforts (Internal Communications Officer) to be funded from corporate surplus; Employee leave backfill costs
Digital and Innovation Office	452	(180)	486	(34)	(7.5)%	Temporary Senior Project manager (SPM) costs offset by unused contractual budget.
Government & Community Relations	1,329	320	1,234	95	7.1%	Vacant positions; savings in Government Relations budget.
Human Resources	8,758	2,687	8,920	(161)	(1.8)%	Additional costs related to recruitment and retention efforts (senior project manager) to be funded by corporate surplus; offset by savings in training costs.
<b>TOTAL CITY MANAGER</b>	<b>14,827</b>	<b>4,311</b>	<b>15,207</b>	<b>(380)</b>	<b>(2.6)%</b>	
<b>CORPORATE SERVICES</b>						
City Clerk's Office	3,620	1,729	3,508	112	3.1%	\$224 K Postage recovery, \$71 K Employee cost net of Gapping; Partially offset by: (\$140 K) Postage and freight costs; (\$33 K) Marriage license costs.
Customer Service, POA and Fin'l Integration	6,355	1,937	6,095	260	4.1%	\$209 K Employee related cost, \$75 K Computer software, \$14 K Training, \$12 K Telephone costs; Partially offset by: (\$64 K) Consulting costs.
Financial Serv, Taxation and Corp Controller	4,538	1,320	4,297	241	5.3%	\$269 K Employee cost net of Gapping; Partially offset by: (\$26 K) Consulting services.
Legal Services and Risk Management	4,669	2,308	4,340	329	7.0%	\$336 K Employee related cost; Partially offset by: (\$4 K) Information retrieval.
Corporate Services - Administration	341	97	320	21	6.1%	\$12 K Training, \$5 K Contractual Services, \$3 K Membership Fees
Financial Planning, Admin & Policy	5,576	2,284	5,536	40	0.7%	\$73 K Employee related cost, \$19 K Facilities savings, \$6 K Union billing revenue; Partially offset by: (\$49 K) Subdivision processing fees and interest earned, (\$9 K) Printing and computer costs
Information Technology	19,108	3,967	17,727	1,382	7.2%	\$1.6 M Employee related cost, \$150 K Computer software; Partially offset by: (\$200 K) Temp and contract work, (\$181 K) Training and executive coaching.
<b>TOTAL CORPORATE SERVICES</b>	<b>44,207</b>	<b>13,641</b>	<b>41,822</b>	<b>2,385</b>	<b>5.4%</b>	
<b>CORPORATE FINANCIALS</b>						
Corporate Pensions, Benefits & Contingency	4,017	(519)	4,017	(0)	(0.0)%	Assumed on budget for year-end
Corporate Initiatives	20,513	5,409	20,513	0	0.0%	Assumed on budget for year-end
<b>TOTAL CORPORATE FINANCIALS</b>	<b>24,530</b>	<b>4,890</b>	<b>24,530</b>	<b>(0)</b>	<b>(0.0)%</b>	
<b>HAMILTON ENTERTAINMENT FACILITIES</b>						
Operating	150	3,833	0	150	100.0%	Insurance recoveries budgeted and projected to be recovered from HUPEG.
<b>TOTAL HAMILTON ENTERTAINMENT FACILITIES</b>	<b>150</b>	<b>3,833</b>	<b>0</b>	<b>150</b>	<b>100.0%</b>	
<b>TOTAL CITY EXPENDITURES</b>	<b>716,283</b>	<b>229,189</b>	<b>721,807</b>	<b>(5,524)</b>	<b>(0.8)%</b>	

- ( ) Denotes unfavourable variance.

- Variances include eligible COVID related funding (identified in Appendix "E" to Report FCS23063)

**CITY OF HAMILTON**  
**TAX OPERATING BUDGET VARIANCE REPORT AS AT APRIL 30, 2023**  
**(\$ 000's)**

	2023 Approved Budget	2023 Actuals to April 30	Projected Actuals to Dec. 31	2023 Projected Actuals .vs Approved Budget		Comments/Explanations
				\$	%	
<b>CAPITAL FINANCING</b>						
Debt-Healthy and Safe Communities	1,169	(314)	660	509	43.5%	
Debt-Planning & Economic Development	1,304	0	25	1,279	98.1%	
Debt-Public Works	33,165	0	19,553	13,612	41.0%	
Debt-Corporate Financials	105,911	101,817	105,187	724	0.7%	
Infrastructure Renewal Levv	13,429	13,429	13,429	(0)	(0.0)%	
<b>TOTAL CAPITAL FINANCING</b>	<b>154,977</b>	<b>114,932</b>	<b>138,854</b>	<b>16,123</b>	<b>10.4%</b>	Surplus in principal and interest savings due to timing in the issuance of debt.
<b>BOARDS &amp; AGENCIES</b>						
<b>Police Services</b>						
Operating	192,361	64,208	192,361	0	0.0%	The March 31, 2023 variance report will be provided to the Hamilton Police Services Board on June 22, 2023.
Capital Financing	1,235	0	1,235	0	0.0%	
<b>Total Police Services</b>	<b>193,596</b>	<b>64,208</b>	<b>193,596</b>	<b>0</b>	<b>0.0%</b>	
<b>Other Boards &amp; Agencies</b>						
Library	33,956	10,242	33,753	203	0.6%	Due to favourable gapping.
Conservation Authorities	8,930	4,678	8,930	0	0.0%	
Hamilton Beach Rescue Unit	6,833	50	6,833	0	0.0%	
Royal Botanical Gardens	143	271	143	0	0.0%	
MPAC	660	3,417	660	0	0.0%	
Farmers Market	242	37	242	(0)	(0.0)%	Planning to be on budget, gapping savings offset by pressures in Consulting for HFM Vision project and Financial for projected unrecoverable bad debts.
<b>Total Other Boards &amp; Agencies</b>	<b>50,765</b>	<b>18,695</b>	<b>50,562</b>	<b>203</b>	<b>0.4%</b>	
<b>Capital Financing - Other Boards &amp; Agencies</b>	<b>198</b>	<b>0</b>	<b>198</b>	<b>(0)</b>	<b>(0.0)%</b>	
<b>City Enrichment Fund</b>	<b>6,575</b>	<b>202</b>	<b>6,575</b>	<b>(0)</b>	<b>(0.0)%</b>	
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>251,135</b>	<b>83,105</b>	<b>250,930</b>	<b>203</b>	<b>0.1%</b>	
<b>TOTAL EXPENDITURES</b>	<b>1,122,395</b>	<b>427,226</b>	<b>1,111,592</b>	<b>10,803</b>	<b>1.0%</b>	
<b>NON PROGRAM REVENUES</b>						
Slot Revenues	(5,695)	0	(5,695)	0	0.0%	Assumed on budget for year-end
Investment Income	(4,800)	(9,055)	(4,800)	0	0.0%	Assumed on budget for year-end
Hydro Dividend and Other Interest	(6,568)	546	(6,568)	0	0.0%	Assumed on budget for year-end
Tax Remissions and Write Offs	8,818	(3,547)	8,818	0	0.0%	Assumed on budget for year-end
Payment In Lieu	(17,519)	0	(17,519)	0	0.0%	Assumed on budget for year-end
Penalties and Interest	(11,500)	(4,431)	(11,500)	0	0.0%	Assumed on budget for year-end
Right of Way	(3,230)	0	(3,230)	0	0.0%	Assumed on budget for year-end
Senior Tax Credit	534	2	534	0	0.0%	Assumed on budget for year-end
Supplementary Taxes	(10,130)	30	(10,130)	0	0.0%	Assumed on budget for year-end
POA Revenues	(2,698)	(600)	(2,698)	0	0.0%	Assumed on budget for year-end
<b>TOTAL NON PROGRAM REVENUES</b>	<b>(52,787)</b>	<b>(17,056)</b>	<b>(52,787)</b>	<b>0</b>	<b>0.0%</b>	
<b>TOTAL LEVY REQUIREMENT</b>	<b>1,069,608</b>	<b>410,169</b>	<b>1,058,805</b>	<b>10,803</b>	<b>1.0%</b>	

- ( ) Denotes unfavourable variance.

- Variances include eligible COVID related funding (identified in Appendix "E" to Report FCS23063)