

**Pilon, Janet**

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**Subject:** Invitation for Stakeholder Consultation: Safety Framework for Urban and Regional Rail

**From:** Josh Arbess <[Josh.Arbess@ca.ey.com](mailto:Josh.Arbess@ca.ey.com)>

**Sent:** Tuesday, July 4, 2023 11:16 AM

**To:** McIntosh, Carrie <[Carrie.McIntosh@hamilton.ca](mailto:Carrie.McIntosh@hamilton.ca)>

**Cc:** [railsafety@ontario.ca](mailto:railsafety@ontario.ca); Arjun Basu <[Arjun.Basu@ca.ey.com](mailto:Arjun.Basu@ca.ey.com)>

**Subject:** Invitation for Stakeholder Consultation: Safety Framework for Urban and Regional Rail

Dear Carrie,

Ernst & Young LLP (“EY”) has been engaged by the Ministry of Transportation (“MTO”) as a third-party consultant providing strategic advice on creating a rail safety framework that considers the safe design, construction, operation and maintenance of urban and regional rail in Ontario (the “Project”). The scope of EY’s mandate includes review and analysis of subways, regional/commuter rail, light rail transit and streetcars currently operating within the province or are in planning or construction phases.

EY is organizing consultation sessions with key stakeholders to gain further insight into how rail safety is currently managed throughout the infrastructure lifecycle. The consultation sessions will seek to identify strengths and areas for improvement in the current model, seek input on potential regulatory options to oversee urban and regional rail safety matters, and determine the potential impacts that proposed improvements may have on stakeholders’ activities and responsibilities.

Consultation sessions will be held with rail transit operators and developers in Ontario, municipalities with existing or future urban rail service, federal rail transport oversight agencies, railway industry organizations, and jurisdictions similar to Ontario with urban and regional rail.

Following up on the initial outreach email sent by MTO on June 26<sup>th</sup>, MTO and EY would like to engage the City of Hamilton as part of this analysis. EY will send a consultation package that provides context for the Project as well as a list of questions to guide our discussion at least five business days before the scheduled session.

Please suggest a few date and time options between July 17<sup>th</sup> and August 4<sup>th</sup> for a one-hour engagement session with you and your team and we will do our best to accommodate. Engagement sessions will be held using Microsoft Teams. Accessibility accommodations and technical assistance will be made available upon request.

In the interim, feel free to reach out to our team by replying to this email and copying [railsafety@ontario.ca](mailto:railsafety@ontario.ca) if you have any questions related to your participation in this project. We would appreciate a response by Wednesday, July 12<sup>th</sup> indicating convenient dates and times to meet and who to include on the invite. We will send out a meeting invitation shortly after we receive your response.

Thank you,

Josh Arbess  
*on behalf of EY and MTO*



**Josh Arbess** | Analyst, Infrastructure Advisory

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Have an upcoming meeting with me? [I stutter](#). Thank you for your understanding and for supporting equity, diversity & inclusion in the workplace.