John C. Munro Hamilton International Airport Airport Master Plan Update

City of Hamilton
September 11th 2023



Avia NG Inc.

Avia NG Inc. is Canadian airport consulting firm specializing in airport planning, design, contract administration and construction supervision services for airport infrastructure projects.



Over 18 Active Airport
Construction Projects
Over 100+ Active
Airport Projects

We operate from four Canadian-based offices located in Calgary,
Toronto, Kitchener and Southampton and serve airports,
government and private clients throughout Canada and the
Caribbean.

OUR TEAM

Our team of over 60 aviation professionals offers a broad range of experience with a combined 500+ years of airport consulting experience including over 250+ airport design and consulting assignments. Our projects range from simple to complex including rehabilitation, expansion, greenfield developments and airport master planning. Our mission is to provide our clients with timely and high-quality aviation consulting services through technical excellence, extensive industry experience, innovation, and long-term collaborative relationships.





WHAT WE DO

Master Planning and Land Use Planning Engineering, Design, and Project Management Contract Admin and Commissioning Services AIAs and Airport Zoning Regulation Design Airport Capacity and Demand Assessments Nav Canada Land Use Applications Plan of Construction Operations (PCO) Owner's Technical Representative Services Stakeholder and Public Consultations Funding Applications and Due Diligence Reviews SMS and Regulatory Compliance Audits





SELECT PROJECTS



John C. Munro Hamilton International Airport





Toronto Pearson International Airport





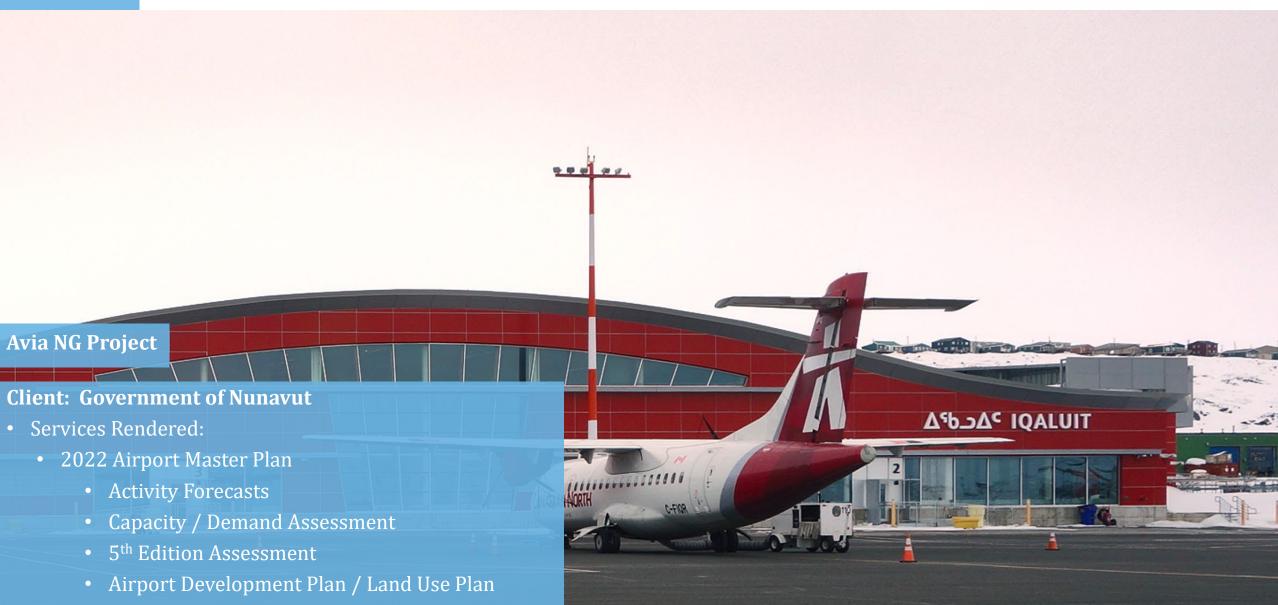
Winnipeg James Armstrong Richardson International Airport





Iqaluit International Airport











The Master Plan informs secondary plans and shorter-term strategic plan over the twenty-year horizon









A comprehensive study of an airport that provides a rational long-term vision

Protects for long-term operational and business objectives

Assists airport management in making informed strategic decisions

Informs airport stakeholders, tenants and government of the vision

NOTE: The Airport Master Plan is not a regulatory document, and the Airport is not bound to implement any of the recommendations. The implementation and phasing of recommendations will be assessed with respect to several criteria including operational necessity, financial capability and cost/benefit. The Airport Master Plan is a living document, and other plans may rely on it (i.e. Transportation Master Plan).

Master Plan Update – Process



Industry standard and accepted process utilized to update the Plan

AVIA NG

Demand Forecast

- Creation of the YHM 20-year forecast which provides the inputs needed to create land use, capital and other development plans
- Utilized a well known third party that delivered cargo and passenger forecasts, including peak hourly passenger demands

AVIA NG/YHM Management

Stakeholder Consultation

- From November 2022 to January 2023, completed stakeholder consultations, soliciting feedback from our tenants and the City
- In March 2023, went live with a website that allows the public to track progress and provide input
- On May 10, held an in-person public consultation session that allowed for discussion with Airport Management and AVIA NG

AVIA NG/ YHM Management

Plan Development

- Completed Opportunity and Constraints review and Needs assessment, which drove the creation of the:
 - Land Use Plan
 - Development Plan
 - Capital Phasing Plan
 - OLS/AZR Plan
 - NEF Contours

AVIA NG/YHM Management

Updated Master Plan

- Vantage feedback received in April on proposed plans
- Stakeholder feedback incorporated into the development
- Draft Master Plan provided on May 23 for feedback from Airport Management
- Public facing Master Plan will have a new design, consistent with more modern documents

Findings have shown:



Even with industry disruptors, growth is expected in pessimistic, baseline and optimistic scenarios



Growth is challenged by the lack of readily available, serviced airside land

Stakeholder and Public Consultation



Robust consultation process allowed for stakeholders and the community to provide input that was incorporated into the Plan

Stakeholder Consultation

- Beginning in November 2022, the Airport and consultants engaged with various airport stakeholders, including operators, tenants and government agencies, including the City of Hamilton.
- Earlier in 2022, all major cargo stakeholders participated in a cargo strategy session where feedback was provided, and this information was also used, with cargo carriers given the ability to update previous discussions if circumstances changed.

Public Consultation

- A 2043 Airport Master Plan project website was published on in March 2023 as part of the public consultation and outreach strategy.
 - The website updated the public on the progress of the Airport Master Plan and provided draft Airport Land Use Plan and Airport Development Plan.
 - Website allowed the public to provide comment and feedback 33 responses were received.
- A public open house event was held on May 10, 2023, where the public and stakeholders were invited to review the draft Land
 Use Plan and Airport Development Plan and provide feedback.

Stakeholder and Public Consultation





Early pre-planning and stakeholder feedback is critical for a Master Plan

City Consultations and Workshop Sessions

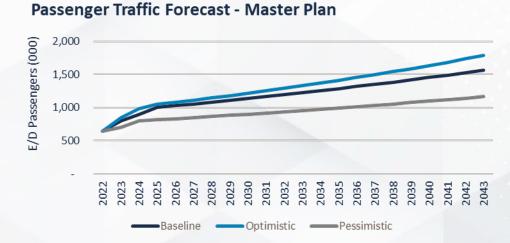
- On **January 11, 2023** the Airport and consultants presented to representatives from the City of Hamilton the details of the update, including:
 - Process being followed;
 - Key project tasks;
 - Plans for stakeholder consultation and public outreach;
 - Plans for further City engagement and discussion;
 - Project schedule; and
 - Key components of the master plan.
- On January 25, 2023 the Airport and consultants hosted an all-day workshop with representatives from the City of Hamilton aimed at obtaining inputs from the City that influenced the development of the master plan. The workshop included five (5) sessions covering the following topics:
 - Land Use Surrounding land use and potential for changes, official plan and airport employment growth district plans.
 - Transportation Landside access and transportation network.
 - Airside System Airfield capacity and demand, existing constraints, triggers for improvements, Runway 06-24, and AZRs.
 - Environment Sensitive areas on or adjacent to the Airport, storm water management considerations, aircraft deicing, and noise.
 - Utilities Municipal infrastructure existing constraints, anticipated future upgrades, and future servicing requirements.

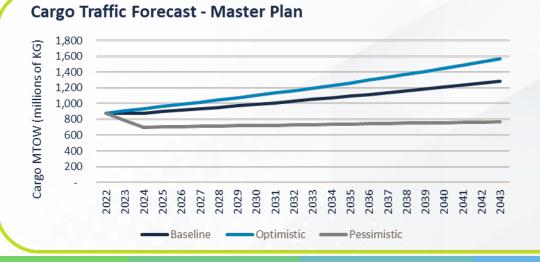
Forecasting for the Next 20 Years



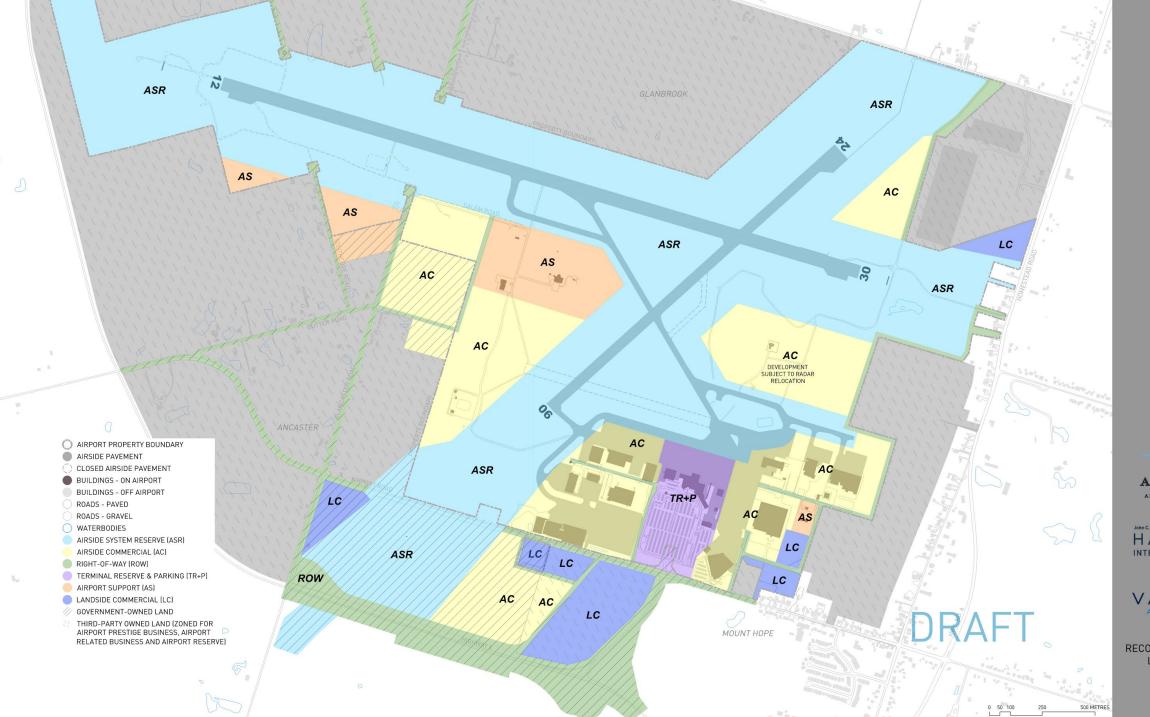
Industry expert created many scenarios to guide our planning

- Hamilton's fluctuating passenger base has become more stable over the past five non-pandemic years, with the optimism of growth
- Each scenario offers varying growth rates based on consumer behaviour
- Baseline passenger traffic (What drawings are based on) has been projected to grow at an average annual rate between 2.5-3% per year following the recovery from the pandemic.
- 2043 annual traffic levels are all over 1 million passengers (Baseline 1.6M, Optimistic – 1.8M, Pessimistic – 1.1M)





- Cargo traffic has been more stable over YHM's history
- Baseline cargo traffic has been projected to grow at an average annual rate of approximately 2% per year following the effects of the pandemic and stabilization of the cargo market.
- This activity will drive the majority of commercial land development
- Optimistic growth rates are between 2.5% to 3%, while pessimistic growth rates are 0.5% after a market decline



SIRPORT MASTER PLAN 2023-2043



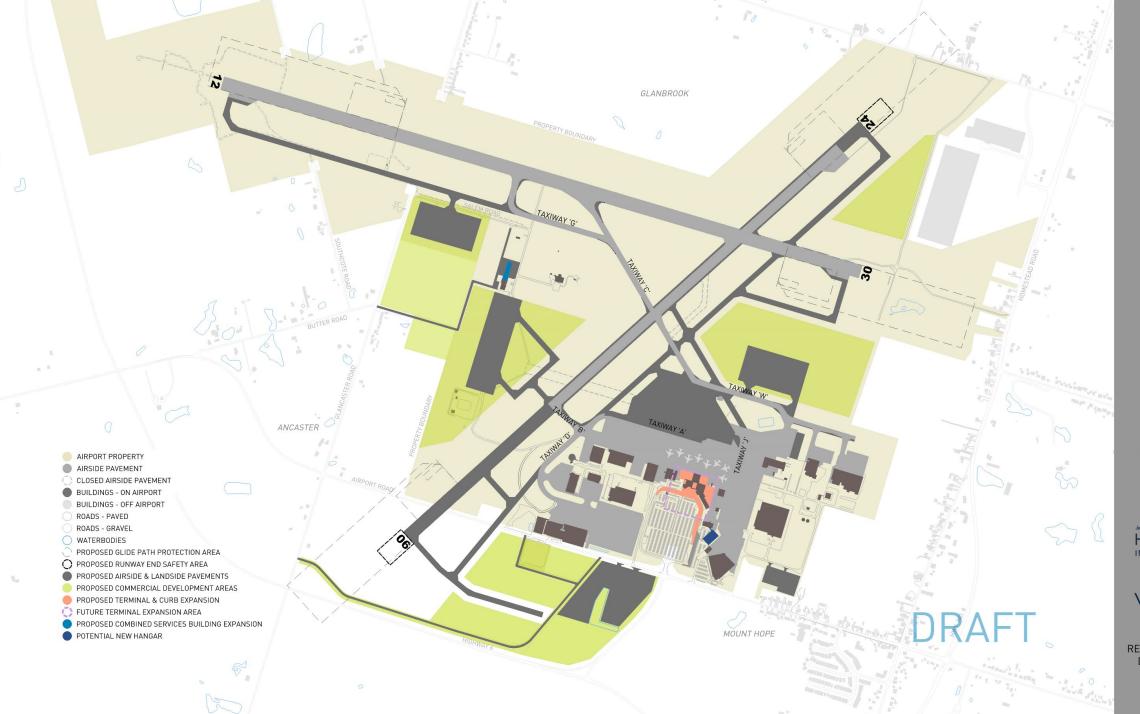


HAMILT N INTERNATIONAL AIRPORT



RECOMMENDED AIRPORT LAND USE PLAN

EXHIBIT 6-9













RECOMMENDED AIRPORT DEVELOPMENT PLAN

EXHIBIT 7-1





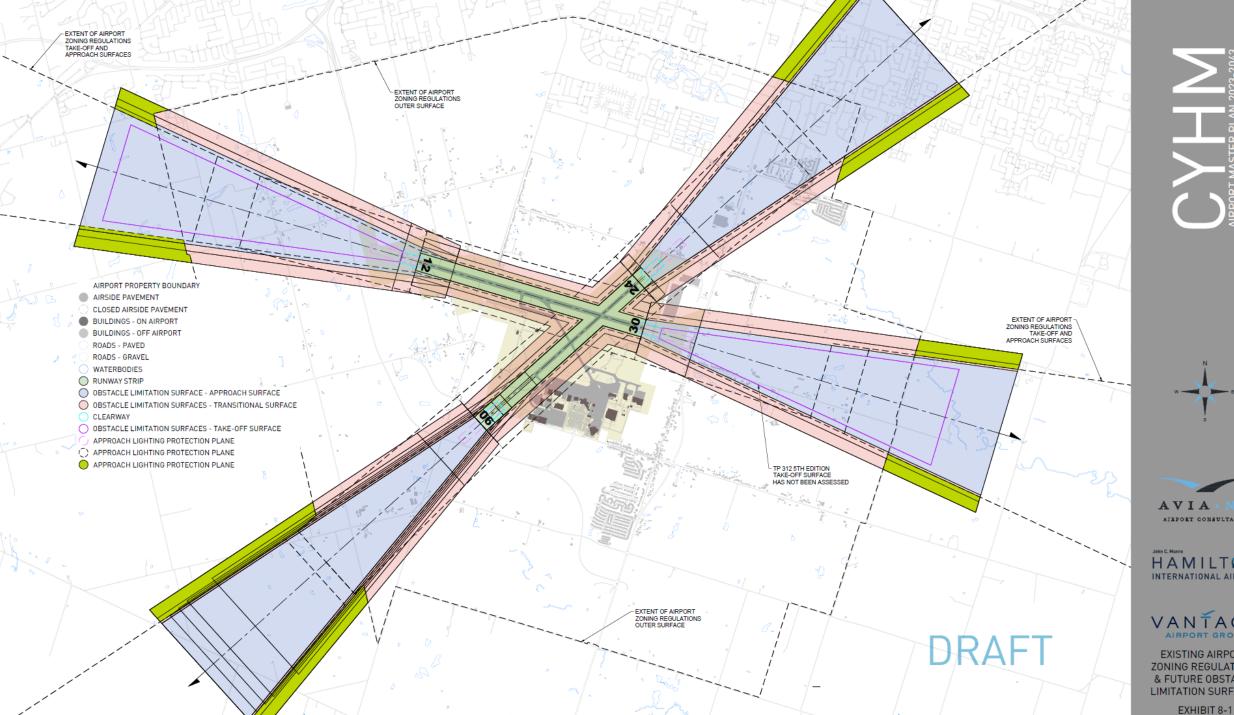


HAMILT N INTERNATIONAL AIRPORT



PROPOSED CAPITAL PHASING PLAN

EXHIBIT 7-2







HAMILTON

INTERNATIONAL AIRPORT

VANTAGE AIRPORT GROUP

EXISTING AIRPORT ZONING REGULATIONS & FUTURE OBSTACLE LIMITATION SURFACES

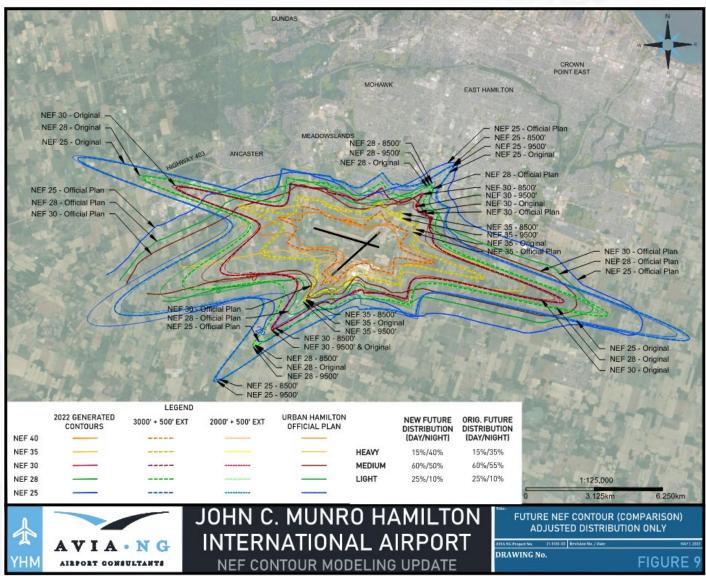
NEF Contours





Several variations exist depending on runway extension selected

- 1. Potential to extend runway 06/24 up to 9,500 ft in order to provide unrestricted B777 movement
- 2. Need to hold contours at the largest runway extension length, which now includes a 500 ft extension to the north (previously 9,000 ft in last master plan)
- 3. Will impact development in the area north of the Airport, requiring extended contours past previous City Official Plans
- 4. City would need to amend by-laws for changes in contours
- 5. Potential legal involvement as changes would likely be challenged



Master Plan Recommendations



Future growth is dependent on additional land, which will lead to increased jobs, development charges, property taxes and economic impact

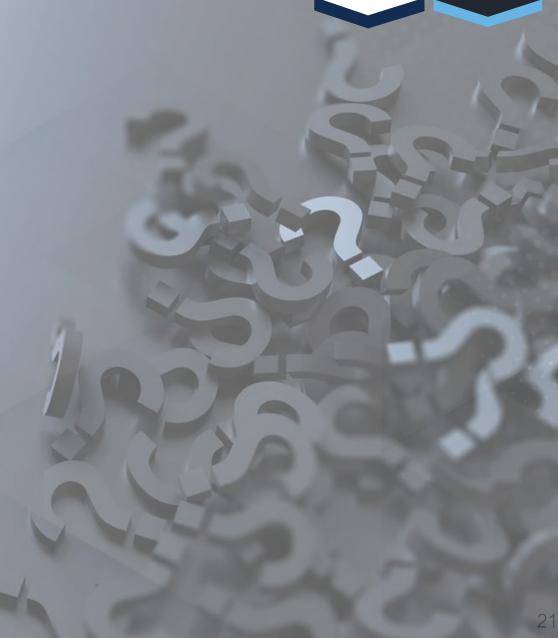
The following items are the key opportunities from the Master Plan:

- Creation of Additional Serviced Land Land is at capacity, and multiple existing tenants have communicated the need to continue to grow their respective facilities on the Airport. Additional serviced land is required.
- Radar Needs Assessment The existing radar needs to be replaced per Nav Canada <u>national replacement program</u>. If required onsite, alternative locations are proposed to reduce impact on land that would otherwise be proposed for commercial development.
- Capacity and Infrastructure Requirements Planned growth in cargo and passenger demand requires investments to be made in the short, medium and long-term.
- Runway 06/24 Expansion Potential expansion would not add capacity, rather provide redundancy, with minimally improved overall system usability and current noise abatements and is not forecasted to be required based on traffic levels.
- AZR Assessment Gaps in protection have been identified based on comparison to TP 312 5th Edition OLS requirements. Recommendation is to undertake further study of risks and mitigations, as well as cost v. benefit of updating the AZRs.

Questions?













Airport Existing Conditions
Opportunities and Constraints
Additional NEF Contour Support
Airport Employment Growth District







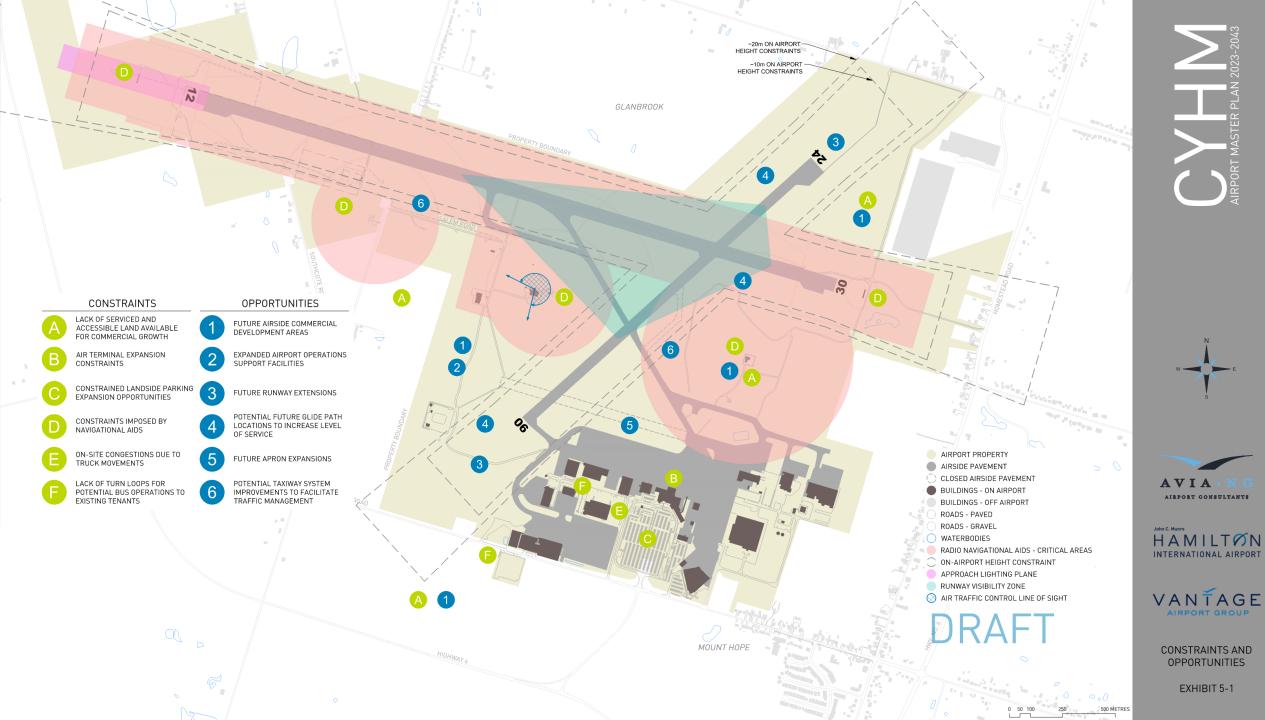


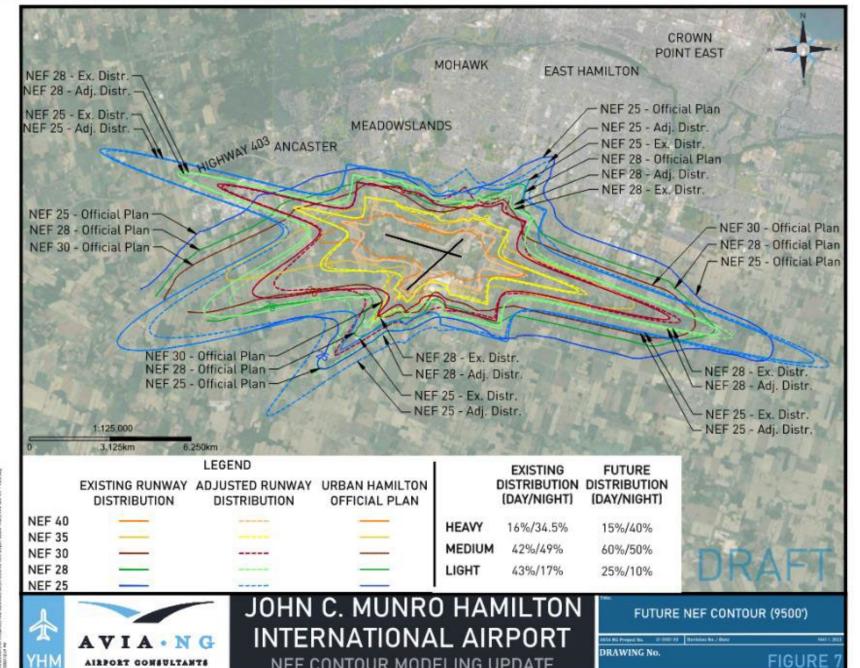




EXISTING CONDITIONS PLAN

EXHIBIT 1-1



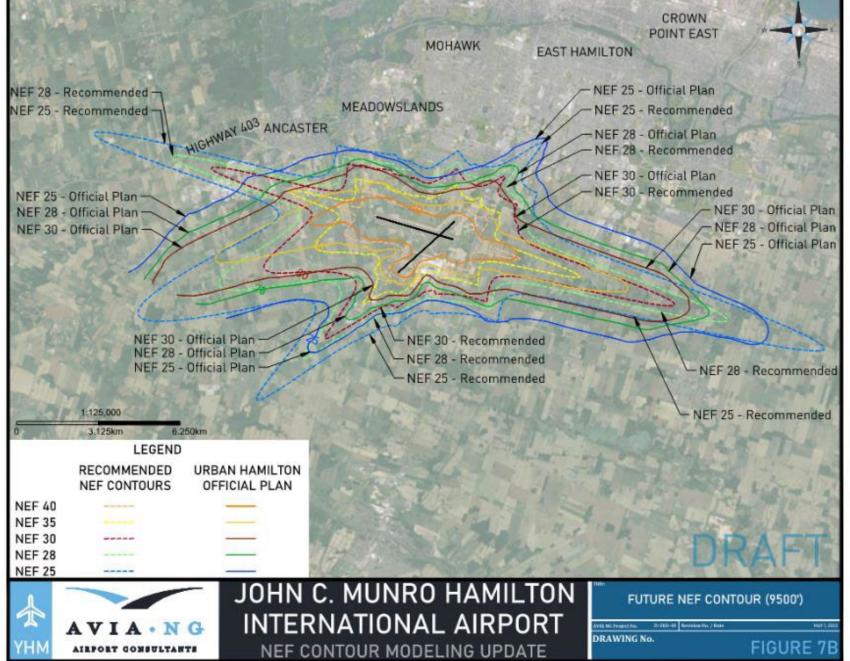


NEF CONTOUR MODELING UPDATE



AIRPORT CONSULTANTS







Airport Employment Growth District

