

# GENERAL ISSUES COMMITTEE REPORT 23-025

9:30 a.m. September 20, 2023 Council Chambers, City Hall, 2<sup>nd</sup> Floor 71 Main Street West, Hamilton, Ontario

Present: Mayor A. Horwath Deputy Mayor J. Beattie (Chair) Councillors C. Cassar, B. Clark, J.P. Danko, M. Francis, T. Hwang, T. Jackson, C. Kroetsch, T. McMeekin, N. Nann, E. Pauls, M. Spadafora, M. Tadeson, A. Wilson, and M. Wilson

# THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 23-025 AND RESPECTFULLY RECOMMENDS:

# 1. 2022 - 2026 Council Priorities (CM23020) (City Wide) (Item 8.2)

- (a) That the 2022 2026 Council Priorities, including Outcomes and Measures of Success, attached as Appendix "A" to General Issues Committee Report 23-025, be approved;
- (b) That staff be directed to provide progress updates on the 2022 2026 Council Priorities on a biannual (2x/year) basis through Communications Updates and the Our Priorities section of the City Dashboard; and,
- (c) That the 2022 2026 Council Priorities be incorporated by staff into 2024 budget submissions as directed by the Mayor, so that financial and staffing requirements for action items can be considered as part of the upcoming budget process and implemented as soon as possible. Additional actions will be addressed through Committee, Council and budget processes, as required.

# 2. 2024 Budget Outlook (FCS23074) (City Wide) (Item 8.3)

That Report FCS23074, 2024 Budget Outlook, be received.

# 3. Revised Board of Management for the Ottawa Street Business Improvement Area (BIA) (PED23189) (Wards 3 and 4) (Item 9.1)

(a) That the following individual be removed from the Ottawa Street Business Improvement Area Board of Management:

Wes Fletcher – Wick'd Wax;

(b) That the following individual be appointed to the Ottawa Street Business Improvement Area Board of Management:

Ariane Clark – Empire Makes Space.

# 4. Chedoke Creek Order - Remediation Update (PW19008(u)) (City Wide) (Item 9.2)

That Report PW19008(u), Chedoke Creek Order - Remediation Update, be received.

# 5. Airport Sub-Committee Report 23-003 - September 11, 2023 (Item 9.3)

# (a) Airport Master Plan and Strategic Plan (PED19084(h)) (City Wide) (Item 8.2 and 14.2)

- (1) That Report PED19084(h), respecting Airport Master Plan and Strategic Plan, be received; and
- (2) That Confidential Appendix "D" to Report PED19084(h), respecting Airport Master Plan and Strategic Plan, be received and remain confidential.

# 6. Encampment Response Update - August 2023 (HSC23066) (City Wide) (Outstanding Business List Item) (Item 9.4)

That Report HSC23066, Encampment Response Update - August 2023, be received.

# 7. 2022 Municipal Tax Competitiveness Study (FCS23060) (City Wide) (Item 10.1)

That Report FCS23060, 2022 Municipal Tax Competitiveness Study, be received.

# 8. Outstanding Business Item List Review (CM23021) (City Wide) (Item 10.2)

 (a) That the changes to the Outstanding Business List outlined in Appendix "B" and Appendix "C" to General Issues Committee Report 23-025, be approved;

- (b) That going forward, items on the Outstanding Business List are reviewed at the start of each new term of Council; and,
- (c) That Outstanding Business List Items that are outstanding for more than five years, do not relate to the new Council's priorities, and are not required for legislative reasons, be removed.

# 9. Major Hosted Tourism Event Opportunities (PED23129) (City Wide) (Item 10.3)

- (a) That staff be authorized and directed to formally notify the Canadian Academy of Recording Arts and Sciences of the City of Hamilton's desire to host the JUNO Awards in either 2026 or 2027 and request the formal RFP required to pursue this bid opportunity;
- (b) That staff be authorized and directed to formally engage with the Ministry of Tourism, Culture and Sport to notify the Province of Ontario of the City of Hamilton's desire to host the JUNO Awards and to seek the Provincial funding required to secure the JUNO Awards in Hamilton;
- (c) That staff be authorized and directed to formally engage with the Canadian Academy of Recording Arts and Sciences and any other stakeholders required to successfully secure Hamilton as the host city of JUNO Awards;
- (d) That staff be authorized and directed to report back to the General Issues Committee with recommendations for how the City of Hamilton would fund any event bid fees or in-kind municipal services required to successfully secure Hamilton as the host city for the JUNO Awards, using Municipal Accommodation Tax funds, private sector contributions, existing tourism reserves and Provincial funding as applicable, for Council's consideration;
- (e) That staff be authorized and directed to formally notify Golf Canada of the City of Hamilton's desire to host future RBC Canadian Open(s) and enter formal negotiations with Golf Canada to secure the rights to host the RBC Canadian Open in Hamilton on a rotating basis;
- (f) That staff be authorized and directed to formally engage with the Ministry of Tourism, Culture and Sport to notify the Province of Ontario of the City of Hamilton's desire to host future RBC Canadian Open(s) and to seek the Provincial funding required to bring future the RBC Canadian Open(s) to Hamilton;
- (g) That staff be authorized and directed to formally engage with Golf Canada, the Hamilton Golf and Country Club and any other stakeholders required to successfully secure Hamilton as the host city for future RBC Canadian Open(s);

- (h) That staff be authorized and directed to report back to the General Issues Committee with recommendations for how the City would fund any event bid fees or in-kind municipal services required to successfully secure Hamilton as the host city for the RBC Canadian Open(s), using Municipal Accommodation Tax funds, private sector contributions, existing tourism reserves and Provincial funding as applicable, for Council's consideration;
- (i) That upon being approved by Council, confidential Appendix "A" to Report PED23129 be made public.

# 10. Art Gallery of Hamilton (Added Item 11.3)

WHEREAS, the Art Gallery of Hamilton (AGH) has been a significant economic and social anchor in the arts and culture community of Hamilton since its founding by City Council in 1914;

WHEREAS, the City of Hamilton appoints two members of the AGH's Board of Directors from Members of City Council;

WHEREAS, the AGH is a provincially chartered non-profit organization and a Registered Charitable Organization, with the mandate to collect (in trust), preserve, exhibit, and interpret works of art for the community of Hamilton and beyond;

WHEREAS, the AGH collection of 10,500+ works is owned in part by the City of Hamilton;

WHEREAS, the AGH operates downtown (municipally identified as 123 King Street West) on lands owned by the City of Hamilton; pursuant to the terms of a Lease Agreement dated the 1st day of November, 1975, as amended (2005) and expiring the 31st day of October, 2069;

WHEREAS, the agreement executed May 28, 1997 between the City and the Gallery establishes the gallery as a "Municipal Capital Facility";

WHEREAS, the City of Hamilton Final Budget Report of April 20, 2007 established that the City's funding of the Art Gallery of Hamilton (AGH) be based on an annual total grant to the AGH of \$1 million

THEREFORE, IT BE RESOLVED:

(a) That City Staff be directed to work with the Art Gallery of Hamilton to review the AGH's partnership and funding model, based on the unique relationship to the City, in regards to the collection, the land, and the building, and report back to the General Issues Committee with recommendations; and, (b) That City Staff be directed to join in the advocacy to other levels of government to support the Gallery's future vision.

# 11. Disposition of City Owned Mixed Use Land (PED23181) (Ward 1) (Item 14.2)

- (a) That the City's property identified in Confidential Appendix "A" to Report PED23181, be declared surplus for sale in accordance with the City's Real Estate Portfolio Management Strategy Plan and the Sale of Land Policy By-law 14-204;
- (b) That an Offer to Purchase for the sale of the City's property identified in Confidential Appendix "A" to Report PED23181, based substantially on the Major Terms and Conditions outlined in Confidential Appendix "B" to Report PED23181, and such other terms and conditions deemed appropriate by the General Manager of Planning and Economic Development Department, be approved and completed;
- (c) That the proceeds of the Disposition of City Owned Mixed Use Land be credited to Project ID Account No. 47702-3561850200;
- (d) That real estate and legal fees of \$30 K be funded from Project ID Account No. 59806-3561850200 and credited to Dept. ID Account No. 59806-812036 (Real Estate – Admin Recovery);
- (e) That the City Solicitor be authorized to complete the transaction for the Disposition of City Owned Mixed Use Land on behalf of the City, including paying any necessary expenses including but not limited to, disbursements, Land Transfer Tax, property taxes, amending the closing, due diligence and other dates, and amending and waiving terms and conditions on such terms deemed appropriate;
- (f) That the Mayor and City Clerk be authorized and directed to execute any and all necessary documents related to the Disposition of City Owned Mixed Use Land, in a form satisfactory to the City Solicitor; and,
- (g) That Report PED23181 remain confidential until final completion of the property transaction.

# 12. Disposition of City Owned Residential Land (PED23182) (Ward 10) (Item 14.3)

(a) That the City's property identified in Confidential Appendix "A" to Report PED23182, be declared surplus for the purpose of sale in accordance with the City's Real Estate Portfolio Management Strategy Plan and the Sale of Land Policy By-law 14-204;

- (b) That an Offer to Purchase for the sale of the City's property identified in Confidential Appendix "A" to Report PED23182, based substantially on the Major Terms and Conditions outlined in Confidential Appendix "B" to Report PED23182, and such other terms and conditions deemed appropriate by the General Manager of Planning and Economic Development Department, be approved and completed;
- (c) That the proceeds of the Disposition of City Owned Residential Property be received in Project ID Account 47702-3562350003 RE2302;
- (d) That the real estate and legal fees of \$53,505 be funded from Project ID Account No. 59806-3562350003 and credited to Dept. ID Account No. 59806-812036 (Real Estate Admin Recovery);
- (e) That the City Solicitor be authorized to complete the transaction for the Disposition of City Owned Residential Property, on behalf of the City, including paying any necessary expenses, including, but not limited to, disbursements, Land Transfer Tax and property taxes, amending the closing, due diligence and other dates, and amending and waiving terms and conditions on such terms deemed appropriate;
- (f) That the Mayor and City Clerk be authorized and directed to execute any and all necessary documents related to the Disposition of City Owned Residential Property, in a form satisfactory to the City Solicitor; and,
- (g) That Report PED23182, respecting the Disposition of City Owned Residential Property, remain confidential until final completion of the property transaction.

# 13. Fulfilment of Estate Bequest (LS23026) (City Wide) (Added Item 14.5) - REVISED

- (a) That the directions to staff in closed session respecting Report LS23026, Fulfilment of Estate Bequest, be approved and remain confidential until staff have completed the closed section directions, at which time the recommendations can be made public; and,
- (b) That the balance of Report LS2302, Fulfilment of Estate Bequest, remain confidential.

#### FOR INFORMATION:

#### (a) APPROVAL OF AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

### 5. COMMUNICATIONS

- 5.1 Correspondence respecting Item 10.3 Major Hosted Tourism Event Opportunities (PED23129) (City Wide), from the following individuals:
  - (a) Tim Potocic, Supercrawl Productions
  - (b) Tim Potocic, Sonic Unyon Records

Recommendation: Be received and referred to consideration of Item 10.3.

# 6. DELEGATION REQUESTS

6.1 Paul Vermaat, White Star Group, respecting an agreement involving 205-215 Cannon Street East as set out in resolution Report 05-012 and issues relating to non-collectible Taxes, Environmental Concerns and Commercial Development Enterprise (In-Person) (For a future meeting)

#### 8. **PRESENTATIONS**

8.2 2022 - 2026 Council Priorities (CM23020) (City Wide) – REVISED Appendix "A"

# 14. PRIVATE AND CONFIDENTIAL

14.5 Fulfilment of Estate Bequest (LS23026) (City Wide) - REVISED

the agenda for the September 20, 2023 General Issues Committee meeting, was approved, as amended.

# (b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

# (c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 4)

### (i) September 6, 2023 (Item 4.1)

The minutes of the September 6, 2023, General Issues Committee meeting were approved, as presented.

### (d) COMMUNICATIONS (Item 5)

- (i) Correspondence respecting Item 10.3 Major Hosted Tourism Event Opportunities (PED23129) (City Wide), from the following individuals:
  - (a) Tim Potocic, Supercrawl Productions (Added Item 5.1(a))
  - (b) Tim Potocic, Sonic Unyon Records (Added Item 5.1(b))

Recommendation: Be received and referred to consideration of Item 10.3.

#### (e) DELEGATION REQUESTS (Item 6)

(i) Paul Vermaat, White Star Group, respecting an agreement involving 205-215 Cannon Street East as set out in resolution Report 05-012 and issues relating to non-collectible Taxes, Environmental Concerns and Commercial Development Enterprise (In-Person) (For a future meeting) (Added Item 6.1)

The Delegation Request from Paul Vermaat, White Star Group, respecting an agreement involving 205-215 Cannon Street East as set out in resolution Report 05-012 and issues relating to non-collectible Taxes, Environmental Concerns and Commercial Development Enterprise was approved for a future meeting.

# (f) DELEGATIONS (Item 7)

 PJ Mercanti, Hamilton Urban Precinct Entertainment Group, respecting an update on the activities and positive progress of our downtown entertainment district redevelopment initiative (In-Person) (Approved July 10, 2023) (Item 7.1)

PJ Mercanti, Hamilton Urban Precinct Entertainment Group (HUPEG), Tom Pistore, Oak View Group (OVC), and Lou Frapporti, HUPEG/Alinea Group Holdings, addressed the Committee respecting an update on the activities and positive progress of our downtown entertainment district redevelopment initiative.

The delegate was provided with an additional 10 minutes to complete their delegation.

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The delegation from PJ Mercanti, Hamilton Urban Precinct Entertainment Group (HUPEG), Tom Pistore, Oak View Group (OVG), and Lou Frapporti, HUPEG/Alinea Group Holdings, respecting an update on the activities and positive progress of our downtown entertainment district redevelopment initiative, was received.

# (ii) Gail Rappolt, United Nations Association Canada Hamilton Branch, respecting City Hall Peace Garden and the International Day of Peace Event on September 21 (In-Person) (Approved August 14, 2023) (Item 7.2)

Gail Rappolt, and Anne Pearson, United Nations Association Canada Hamilton Branch addressed the Committee respecting City Hall Peace Garden and the International Day of Peace Event on September 21.

The delegate was provided with an additional 5 minutes to complete their delegation.

The delegation from Gail Rappolt, and Anne Pearson, United Nations Association Canada Hamilton Branch, respecting City Hall Peace Garden and the International Day of Peace Event on September 21, was received.

### (iii) Shelley Falconer, Art Gallery of Hamilton, respecting a presentation and update on the Art Gallery of Hamilton and its role in the revitalization of Hamilton's downtown core (In-Person) (Approved September 6, 2023) (Item 7.3)

Shelley Falconer, Eleanor McMahon, Tom Wilson, Scott Galbraith, and Gary Graham, Art Gallery of Hamilton, addressed the Committee respecting an update on the Art Gallery of Hamilton and its role in the revitalization of Hamilton's downtown core.

The delegate was provided with an additional 10 minutes to complete their delegation.

The delegation from Shelley Falconer, Eleanor McMahon, Tom Wilson, Scott Galbraith, and Gary Graham, Art Gallery of Hamilton respecting an update on the Art Gallery of Hamilton and its role in the revitalization of Hamilton's downtown core, was received.  (iv) Shannon Kyles, Doors Open Hamilton, respecting the Doors Open Hamilton Committee and a request to increased funding for Doors Open Hamilton 2024 (In-Person) (Approved September 6, 2023) (Item 7.4)

Shannon Kyles, Doors Open Hamilton, addressed the Committee respecting the Doors Open Hamilton committee and a request to increased funding for Doors Open Hamilton.

The Delegation from Shannon Kyles, Doors Open Hamilton, respecting the Doors Open Hamilton Committee and a request to increased funding for Doors Open Hamilton 2024, was received.

# (g) STAFF PRESENTATIONS (Item 8)

### (i) Principles Integrity, respecting Appendix K to Audit, Finance and Administration Committee Report 23-005 – Feedback from the Advisory Committees on the Code of Conduct for Local Boards (FCS23032) (Item 8.1)

Jeffrey Abrams, Principles Integrity, provided Committee with a presentation respecting Appendix K to Audit, Finance and Administration Committee Report 23-005 – Feedback from the Advisory Committees on the Code of Conduct for Local Boards.

The presentation from Jeffrey Abrams, Principles Integrity, respecting Appendix K to Audit, Finance and Administration Committee Report 23-005 – Feedback from the Advisory Committees on the Code of Conduct for Local Boards, was received.

#### (ii) Recess

The General Issues Committee recessed for 35 minutes until 1:30 pm.

# (iii) 2022 - 2026 Council Priorities (CM23020) (City Wide) (Item 8.2)

Janette Smith, City Manager, provided Committee with a presentation respecting Report CM23020, 2022 - 2026 Council Priorities.

The staff presentation respecting Report CM23020, 2022 – 2026 Council Priorities, was received.

For disposition of this matter, refer to Item 1.

# (iv) 2024 Budget Outlook (FCS23074) (City Wide) (Item 8.3)

Mike Zegarac, General Manager of Finance and Corporate Services, provided Committee with a presentation respecting Report FCS23074, 2024 Budget Outlook.

The staff presentation respecting Report FCS23075, 2024 Budget Outlook, was received.

For disposition of this matter, refer to Item 2.

#### (h) DISCUSSION ITEMS (Item 10)

(i) The General Issues Committee meeting of September 20, 2023, was extended past the 5:30 pm curfew, up to an additional 4 hours.

# (ii) Major Hosted Tourism Event Opportunities (PED23129) (City Wide) (Item 10.3)

- (a) That staff be authorized and directed to formally notify the Canadian Academy of Recording Arts and Sciences of the City of Hamilton's desire to host the JUNO Awards in either 2026 or 2027 and request the formal RFP required to pursue this bid opportunity;
- (b) That staff be authorized and directed to formally engage with the Ministry of Tourism, Culture and Sport to notify the Province of Ontario of the City of Hamilton's desire to host the JUNO Awards and to seek the Provincial funding required to secure the JUNO Awards in Hamilton;
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- (d) That staff be authorized and directed to report back to the General Issues Committee with recommendations for how the City of Hamilton would fund any event bid fees or in-kind municipal services required to successfully secure Hamilton as the host city for the JUNO Awards, using Municipal Accommodation Tax funds, private sector contributions, existing tourism reserves and Provincial funding as applicable, for Council's consideration;

- (e) That staff be authorized and directed to formally notify Golf Canada of the City of Hamilton's desire to host future RBC Canadian Open(s) and enter formal negotiations with Golf Canada to secure the rights to host the RBC Canadian Open in Hamilton on a rotating basis;
- (f) That staff be authorized and directed to formally engage with the Ministry of Tourism, Culture and Sport to notify the Province of Ontario of the City of Hamilton's desire to host future RBC Canadian Open(s) and to seek the Provincial funding required to bring future the RBC Canadian Open(s) to Hamilton;
- (g) That staff be authorized and directed to formally engage with Golf Canada, the Hamilton Golf and Country Club and any other stakeholders required to successfully secure Hamilton as the host city for future RBC Canadian Open(s);
- (h) That staff be authorized and directed to report back to the General Issues Committee with recommendations for how the City would fund any event bid fees or in-kind municipal services required to successfully secure Hamilton as the host city for the RBC Canadian Open(s), using Municipal Accommodation Tax funds, private sector contributions, existing tourism reserves and Provincial funding as applicable, for Council's consideration;
- (i) That upon being approved by Council, confidential Appendix "A" to Report PED23129 be made public.

That consideration of Report PED23129, Major Hosted Tourism Event Opportunities, be DEFERRED until after Closed Session.

For disposition of this matter, refer to Item 9.

# (i) MOTIONS (Item 11)

# (i) City of Hamilton Meta Advertising (Item 11.1)

WHEREAS, Meta announced in June 2023 that it has already started blocking Canadian news content and links on its social media sites, including Instagram and Facebook platforms;

WHEREAS, Meta has refused to comply with federal legislation, the Online News Act, and instead has deliberately chosen to disadvantage 40 million Canadians, including nearly 600,000 Hamilton residents, by removing the ability to share local and national news on their platforms, limiting the ability for Canadians to view content from local and national news publications in Canada; WHEREAS, in the past several years, Hamilton has faced severe weather conditions, including extreme cold and blizzards, heat waves, and funnel clouds; as well as other emergencies, including but not limited to homelessness, crime and an epidemic related to substance use and addictions; and particularly the recent COVID-19 pandemic; in all of these situations, the ability to share timely, reliable, local news with residents was critically essential;

WHEREAS, Meta's decision would severely impact and limit the ability of both the City of Hamilton, and individual Members of Council, to share information with residents; and to share critical and timely updates from local media;

WHEREAS, recognizing that utilizing all available media, may at times be required for disseminating critical and public safety information, as well, that existing communication plans may contain budgetary and contractual legal obligations;

WHEREAS, Hamilton residents have a fundamental right to a strong, free, and independent Press, one that is not censored or dictated by American social media giants; and,

WHEREAS, access to reliable, quality news information, prepared by independent journalists and media, is essential to any healthy, functioning democracy.

THEREFORE, BE IT RESOLVED:

- (a) That any new, non-critical advertising campaigns by Public Information and Media Relations be immediately suspended on all Meta-owned platforms;
- (b) That the suspension last until Meta resumes discussions with the government of Canada, or until it reverses its ban on placing Canadian media news stories on its platforms up to a maximum of 6 months; and,
- (c) That this motion be shared with the Ontario Premier's Office, local Members of Parliament, local Members of Provincial Parliament, the Federation of Canadian Municipalities, and all Ontario municipalities.

Councillor Danko requested that the motion respecting City of Hamilton Meta Advertising be placed on the October 4, 2023 General Issues Committee agenda in order to provide members of the Committee an opportunity to have dialogue with staff in advance of the consideration of this matter.

# (ii) Naming of Parkette, "Jim Howlett Parkette", 505 Beach Blvd, Hamilton (Ward 5) (Item 11.2)

Councillor Francis was not present to present the motion respecting the Naming of Parkette, "Jim Howlett Parkette", 505 Beach Blvd, Hamilton (Ward 5) and therefore, the motion will be placed on the October 4, 2023 General Issues Committee meeting agenda.

# (j) **PRIVATE & CONFIDENTIAL (Item 14)**

# (i) September 6, 2023 - Closed Session Minutes (Item 14.1)

The General Issues Committee Closed Session Minutes of September 6, 2023, were approved and remain confidential.

Committee moved into Closed Session pursuant to Section 9.3, Sub-sections (b), (c) and (k) of the City's Procedural By-law 21-021, as amended, and Section 239(2), Sub-sections (b), (c) and (k) of the *Ontario Municipal Act, 2001*, as amended, as the subject matters pertain to personal matters about identifiable individuals, including municipal or local board employees; a proposed or pending acquisition or disposition of land by the municipality or local board; and a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

# (ii) Disposition of City Owned Mixed Use Land (PED23181) (Ward 1) (Item 14.2)

For disposition of this matter, refer to Item 11.

# (iii) Disposition of City Owned Residential Land (PED23182) (Ward 10) (Item 14.3)

For disposition of this matter, refer to Item 12.

# (iv) Confidential Appendix "A" to Item 10.3 - Major Hosted Tourism Event Opportunities (PED23129) (City Wide) (Item 14.4)

For disposition of this matter, refer to Item 9.

# (v) Fulfilment of Estate Bequest (LS23026) (City Wide) (Added Item 14.5) - REVISED

For disposition of this matter, refer to Item 13.

# (k) ADJOURNMENT (Item 15)

There being no further business, the General Issues Committee adjourned at 6:24 p.m.

Respectfully submitted,

Deputy Mayor Jeff Beattie Chair, General Issues Committee

Angela McRae Legislative Coordinator Office of the City Clerk

# **Council Priorities, Outcomes and Measures of Success**

# **Council Priorities, Goals and Measures of Success**

These priorities were developed by City Council as a reflection of Hamilton's most pressing needs and biggest opportunities, and in support of our vision to be the best place to raise a child and age successfully. They are designed to guide the decisions of Council and City staff and allow for the prioritization of resources and the clear and transparent progression towards achievable goals and measures of success. All of these priorities will be applied with an equity and accessibility lens, ensuring their maximum benefit for the people of Hamilton.

Council priorities are:

- Sustainable Economic & Ecological Development
- Safe and Thriving Neighbourhoods
- Responsiveness and Transparency

# Sustainable Economic & Ecological Development

Great cities need strong, resilient economies, and Hamilton's commitment to being a sustainable global city is part of its competitive advantage. As we facilitate job creation, business growth and industry excellence we will protect our unique natural landscape and waterways and mitigate the impacts of climate change.

Outcome 1: Reduce the burden on residential taxpayers

# Measures of Success

- Increased funding from Provincial and Federal partners and advocate for a new fiscal framework for municipalities
- Exploration and introduction of new City revenue models and efficiencies
- Expanded commercial tax base through the acceleration of new commercial and industrial construction

Outcome 2: Facilitate the growth of key sectors

- Growth of key industries identified in the Economic Development Action Plan to accelerate job creation
- Streamlined services to facilitate the growth and success of small and new business
- Enhancements to the City's reputation as a centre of culture, sport, and tourism

# Outcome 3: Accelerate our response to climate change

# Measures of Success

- Accelerated reduction in the City's GHG emissions
- Assessment of infrastructure projects against their impact on the City's climate resilience and readiness

Outcome 4: Protect green space and waterways

# Measures of Success

- Increased tree canopy by 20,000 trees per year
- Increased inventory of municipally owned natural areas and preservation of farmland, greenspace, woodlots and watersheds
- Acceleration of the City's Water Strategy and delisting of Hamilton Harbour as an International Joint Commission area of Concern

# Safe and Thriving Neighbourhoods

We want Hamilton to be a great place to live, for everyone. That means making sure people of all ages and income levels can afford to live here, that our neighbourhoods are cared for and vibrant, and that people can move around safely and effectively no matter how they travel.

Outcome 1: Increase the supply of affordable and supportive housing and reduce chronic homelessness

# Measures of Success

- Streamlined and accelerated approvals of new residential development, with a goal of 30% rental and 10% affordable or supportive housing
- Preservation and expansion of affordable rental housing
- Reduce the number of individuals who are actively homeless by 30%

Outcome 2: Make sure people can safely and efficiently move around by foot, bike, transit or car

- Expanded and upgraded active transportation networks
- Increased transit ridership and accessibility
- Application of Vision Zero principals to eliminating road injuries and death
- Maintained roads and sidewalks

Outcome 3: Provide vibrant parks, recreation and public spaces

# Measures of Success

- Increased cleanliness of public spaces through the expansion of Public Works standards related to garbage and litter collection, street cleaning and park maintenance
- Increased availability of washroom facilities in public spaces
- Increased access to the Waterfront, recreational and seniors facilities and services

# **Responsiveness and Transparency**

Government plays an important role in people's lives through the provision of vital services, programs and support systems. To fulfill those responsibilities, City Hall must continue to develop its approach to public engagement, respond effectively and efficiently to public need and feedback, and communicate its approach in an accessible and transparent manner.

Outcome 1: Prioritize customer service and proactive communication

# Measures of Success

- Established City-wide customer service strategy that improves response times, accessibility and public satisfaction
- Improved clarity, legibility, availability and accessibility of City communications, reports and products
- Clear service backlogs, including property standards complaints and FOI requests

Outcome 2: Get more people involved in decision making and problem solving

- Expanded stakeholder engagement with public, private, Indigenous and not-forprofit partners through collaborative problem solving around City priorities
- Measurement and expansion of demographic representation of those engaged in City processes, identifying and reducing barriers to participation
- Consistently apply public engagement practices on City initiatives

Outcome 3: Build a high performing public service

# Measures of Success

- Increased participation and performance through the Employee Engagement Index
- Reduction of the voluntary employee turnover rate
- Tracked improvement in the City's job offer acceptance rate

Outcome 4: Modernize City Systems

- Transition to a revised budget process that emphasises long-term financial planning, asset management, public engagement and climate principles
- Implementation of the City's Digital Strategy to enhance customer-centred service design
- Streamlined processes and accelerated approvals for City services

# Appendix "B" to Item 8 of GIC Report 23-025 Page 1 of 26

Date Initiated	Issue	Direction	Council Priority	Rationale
05-Apr-11	Parkland Dedication/Cash-in- Lieu for Schools	<ol> <li>Parkland Dedication/Cash-in-Lieu for Schools referred to the Joint School Boards Liaison Committee (JSBLC), to attempt to find a compromise on the issue &amp; to come up with a new formula</li> <li>JSBLC work on a compromise for parkland dedication with regard to new school procurement</li> <li>JSBLC report back to the Planning Committee with any recommendations for consideration</li> </ol>	Does not align	No longer relevant given provincial changes to parkland dedication fee process
22-Feb-12	Report back re: Role of Natural Heritage Planner with suggestions on how to aligned with the positions of the Conservation Authorities	October 23, 2013: Staff provided verbal explanation and Information Report was requested by the Sub- Committee June 25, 2014 (Item 9.1): Staff to meet with Councillor and report back to the next O4B	Does not align	Direction redundant as a result of provincial changes to role of Conservation Authorities. To be addressed through ongoing discussions with CAs on roles and responsibilities
07-Jun-12	Truck route enforcement, and information on infractions and fines.	Ongoing, updates received at Truck Route meetings	Safe and Thriving Neighbourhoods	Completed as part of the Truck Route Master Plan in 2022
07-Jun-12	Truck Route, Haldmiand	Turning the City's north portion of Haldibrook Road into a Truck Route, to coincide with Haldimand County's decision to make the south portion of Haldibrook Road a designated Truck route, between Upper James and Blackheath Road Staff to review and finalize with area Councillor in June	Safe and Thriving Neighbourhoods	Completed as part of the Truck Route Master Plan in 2022
07-Jun-12	Truck Route, Lincoln	Turning the City's east portion of Westbrook Road into a Truck Route, to coincide with West Lincoln's decision to make the west portion of Westbrook Road a designated Truck Route. Staff to review and finalize with area Councillor in June	Safe and Thriving Neighbourhoods	Completed as part of the Truck Route Master Plan in 2022
10-Oct-12	Policy for Park Ratios	That staff report back on the policy for park ratios and look at excluding parks that also serve as storm management ponds from the ratio.	Does not align	Direction no longer relevant given recent changes to provincial parkland dedication policies
28-Nov-12	Rural Business Issues	June 25, 2014 (Item 9.1): Staff to meet with Councillor & report back to the next O4B	Does not align	Changes to our internal processes were made to
28-May-13	Signage	Truck Route Signage through the City – Restrictive and Permissive Truck Route Signage and the Statue of Dual Signage	Safe and Thriving Neighbourhoods	Completed as part of the Truck Route Master Plan in 2022

#### Date Council Direction Rationale Issue Initiated Priority 04-Jun-13 C.I. – Zoning By-That staff review & report back on the existing zoning regs for the area along Mountain Brow Blvd from Does not align This Matter will be law Amendment 340 Mountain Brow Blvd to Mohawk Rd E. addressed throught for 118 to 338 the Phase 2 of the Mountain Brow Low Densitv Blvd. Residential Zoning Review 28-Jan-14 Former Winona That staff investigate the purchase of the former Winona School and report back Acquired in 2014 for Does not align Parks/Recreation School at Winona Rd 25-Feb-14 Millgrove Truck Safe and Thriving Completed as part of Monitoring route, bylaw approved, signage to be completed Route Neiahbourhoods the Truck Route Master Plan in 2022 16-Sep-14 Heritage (b) That staff in the Planning Division be directed to carry out a review of the processes related to Does not align Dealt with as part of Designation heritage designation and delegated authority to consent to heritage permit applications, in accordance the Bill 23 Report Process and with the Terms of Reference attached as App A to Report PED22211(a). Delegated (c) That staff report back to Planning Committee by the end of the second guarter of 2015. Authority to Consent to Heritage Permits Future Disposition 07-Aug-15 That Councillor Jackson continue to work with City staff on a preliminary assessment respecting the Does not align No action to be taken for the Nora future disposition for the Nora Francis Henderson Secondary School (formerly known as Barton on this school at this Francis Henderson Secondary) by the Hamilton Wentworth District School Board time. If there is in the Secondary School future it will follow the regular cycle of review and reporting. 29-Sep-15 Buildina (a) That Staff be directed to report back to the Open For Business Sub-Committee with clarification on the Does not align Complete. Metrics Department risk and liability involved in missing Building Permit documentation, and recommendations to resolve the continue to be documentation impact on property or business owners who received the permits but the City nor the property owner have reported annually in copies; and budget presentation. (b) That Staff be directed to report back on approval timelines for water permits. 04-Feb-16 LRT Impacts on LRT Impact on Traffic Flow – staff review options to deal with truck traffic flow redirected from King. Safe and Thriving Completed as part of Traffic Barton, James, Burlington, and Cannon streets Neighbourhoods the Truck Route Master Plan in 2027 04-Feb-16 Centennial Investigate the removal of Centennial Parkway between Queenston Rd and Green Mountain Rd Safe and Thriving Completed as part of Neighbourhoods the Truck Route Parkway Master Plan in 2028

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Date Initiated	Issue	Direction	Council Priority	Rationale
08-Feb-16	Endorsement of Report "The Right to an Adequate Standard of Living: An Update to the 2006 Report" to the United Nations Committee on Economic, Social and Cultural Rights in Geneva.		Does not align	Original motion was in 2013. Remove from OBL as this is now outdated.
19-Apr-16	Update on Request for Information – Downtown Parking Structure	Staff was directed to report to the GIC on the outcome of the direction provided in Closed Session.	Safe & Thriving Neighbourhoods	A parking masterplan was approved by Council which addressed this item.
05-May-16	Training for Councillors & Executive Assistants on Geographic Information System (GIS) Enhancements	the on-line release of the new Geographic Information System (GIS) Enhancements.	Does not align	Training is provided on a periodic basis.
10-May-16	Naming Option after Brian Timmis, former football player in the Canadian Football League	That staff be directed to report back to the Facility Naming Sub-Committee on the feasibility of naming the new practice field at the former Dominion Glass Property after Brian Timmis, when the practice field (multi use facility at the former Dominion Glass Property); is completed.		Outdated request from the 2014-2018 term of Council
14-Jun-16	Update of the 2006 Barrier Free Design Guidelines	That financial and administrative resources be put forward by Public Works, in consultation with CityHousing Hamilton, to update the 2006 Barrier Free Design Guidelines and that those guidelines include updated requirements for accessible housing within City owned and operated housing facilities.	Safe and Thriving Neighbourhoods	Received new recommendations from the Advisory Committee for Persons with Disabilities, this is now out of date.

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Date Initiated	Issue	Direction	Council Priority	Rationale
13-Sep-16	Request for an Accessibility Tour Status Updates - Housing Services	That staff be directed to prepare an update to the Advisory Committee on Persons with Disabilities on all accessibility audits completed to date by ACPD, including City Hall, MacNab Street Terminal, Stoney Creek Recreation Centre, Battlefield House and Park, Westmount Recreation Centre, Waterdown Civic Centre, 690 Stone Church Road West and Tim Horton's Field, with dates, outcomes and outstanding items found in each audit.	Safe and Thriving Neighbourhoods	Recommend removing this item as an inventory of accessible washrooms is online
31-Oct-16	Naming Options for the late lvor Wynne, former Chairman of Parks	That staff be directed to report back on naming options for the late Ivor Wynne, former Chairman of Parks.	Does not align	Media Centre at Tim Horton's Field dedication already complete
16-Nov-16	Annual Update - Implementation of the Public Art Master Plan	Tourism and Culture staff were directed to provide an annual update on implementation of the Public Art Master Plan to GIC.	Safe & Thriving Neighbourhoods	Work will continue on the Public Art Masterplan, and reports and updates will be provided as needed with respect to specific projects.
29-Nov-16	Key Performance Indicators on time frames	<ul> <li>(a)That the General Manager, Planning and Economic Development report back to the Open For Business Sub-Committee with a report respecting objective measurements or Key Performance Indicators, on a time frame for processing applications; site plans and getting applications to the building permit application stage;</li> <li>(b) That these Key Performance Indicators be measured in days, and specify within the number of days, whether the application is with the City, or with the Applicant;</li> <li>(c) That the City of Toronto and other comparable city's timeframes be included and used as a comparator in the report; and</li> <li>(d) That current provincial Legislation regarding timeframes for processing applications be incorporated into the report.</li> </ul>	Does not align	This information is brought forward in annual budget presentation and much of the data is on the open data website.
07-Dec-16	Revenue Enhancement Opportunities at the John C. Munro International Airport	Staff was authorized to continue discussions with TradePort to explore the following revenue enhancement opportunities: A mutually beneficial agreement that would increase the revenues received by the City under the Airport operating lease agreement between the City and TradePort; Maximizing rental payments and generating net new property tax payments to the City by working with TradePort to attract new tenants at the Airport; Exploring opportunities to leverage existing Airport and City-owned Airport reserve lands for revenue generating purposes that would not negatively impact existing or planned airport operations; and, Exploring the feasibility of TradePort allocating a larger percentage of their marketing and sponsorship budgets to City events and marketing channels.	Sustainable Economic & Ecological Development	Economic Development continues to provide regular updates through the Airport Subcommittee. Previous direction from 2016 has been updated with more recent Council directions.

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#### Date Council Direction Rationale Issue Initiated **Priority** 20-Jan-17 DARTS DARTS will be required to attend as a Delegation, on a guarterly basis and more often, if requested, at Does not align Can be incorporated the sole discretion of the City, at an Accesible Transit Services Review Sub-committee meeting to provide into Memorandum of a comprehensive presentation to the Sub-committee on DARTS' operational and financial performance Undestanding during the previous quarter with respect to DARTS' obligations under the Memorandum of Agreement, between the parties and answer in good faith all questions asked by members of the Sub-committee. which is under review. 07-Mar-17 Parkland 1. City staff report back at next Hamilton-Wentworth District School Board Liaison Committee to quantify Does not align Update provided at HWDSB Liaison Dedication Fees impact of Parkland Dedication fees on City & Board. 2. Staff report back on clarification of who has legislated waivers to the Parkland Dedication fees. Committee and 3. City Manager meet with Hamilton-Wentworth District School Board & Hamilton-Wentworth Catholic direction no longer School Board to discuss impact of Parkland Dedication fees. relevant given JPAC develop a recommendation for a resolution regarding Parkland Dedication Fees, & report back to provincial changes to the next Hamilton-Wentworth District School Board Liaison Committee meeting. parkland dedication fee process 18-May-17 Durand (f)That Heritage Resource Management staff be directed to prepare a framework and work plan for Does not align Completed with report Neighbourhood continuing the proactive built heritage inventory work in the City of Hamilton and report back to Planning PED20133 Built Heritage Committee in Q4 2017. Inventory 25-May-17 Trees requiring That staff be directed to report back to the Open For Business Committee with a framework and Sustainable Caputured under the protection by Economic & Urban Forest guidelines outlining the species of trees that require protection by Natural Heritage Planners. Natural Heritage Ecological Strategy. Planners Development 05-Jun-17 Public Washrooms That staff be requested to identify existing accessible washroom facilities on Pier 8 and report back to the Does not align Project has been at the Pier 8 West Harbour Dev. Sub-committee on costs respecting optimizing accessibility to today's standards of identified anda Promenade Park those existing washroom facilities. pproved in the Capital Budget 18-Jul-17 Potential (c)That staff be directed to report back to the School Board Properties Sub-committee on an acquisition Does not align Completed Acquisition of King and funding strategy following Phase 2 disposition circulation from the Hamilton-Wentworth District PED17148(b) George School School Board (HWDSB). Property 18-Jul-17 Henderson-Barton Councillor Jackson advised the Committee that he is currently working with private partners on a proposal Does not align No action to be taken Site to repurpose and acquire the Henderson-Barton site located on Palmer Road. The Councillor intends to on this school at this come to a future meeting of the Committee with a proposal on the 12 acre site. time. If there is in the future it will follow the regular cycle of review and reporting.

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Date Initiated	Issue	Direction	Council Priority	Rationale
20-Jul-17	Sale Of Heritage Posters Through Hamilton Tourism	That the Heritage Planning Division (on behalf of the Hamilton Municipal Heritage Committee), enter into an agreement with Hamilton Tourism for the sale of HMHC Heritage Posters for the rate of 20% to be retained by Hamilton Tourism.	Does not align	Complete. These communications did not come to fruition and no further action is required.
20-Jul-17	Hamilton Municipal Heritage Committee Colouring Page Project	<ul> <li>(a) That the test project be approved for wider public distribution;</li> <li>(b) That Hamilton Municipal Heritage Committee be allowed to use the City of Hamilton's logo along-side the logo for the Hamilton Municipal Heritage Committee on all colouring pages;</li> <li>(c) That the costs for production and printing of HMHC colouring pages be covered by the Committee's existing Hamilton Municipal Heritage Committee Printing Account;</li> <li>(d) That this project be expanded as an on-going series; in order to create more municipal heritage-themed colour pages, to be used as a method of public promotion, communication and education about our built municipal heritage and heritage landscapes.</li> </ul>		Complete. The Hamilton Municipal Heritage Committee produced their colouring books and continue to create new series of books for production.
20-Jul-17	2 Hatt Street, Dundas, Ontario	<ul> <li>(a) That the property located at 2 Hatt Street, Dundas, be added to the Register of Property of Cultural Heritage Value or Interest; and</li> <li>(b) That staff conduct a review of the property's heritage and designation value, and report back to the Hamilton Municipal Heritage Committee.</li> </ul>		The property was listed on the Register and added to staff's work plan in 2017. It is now on staff's high priority list for designation.
24-Aug-17	Buildings and Landscapes - St. Marks, 120 Bay Street South, Hamilton	That staff from Tourism and Culture be directed to report back to the Committee on the status of Item 11(c)(iii), St. Marks, 120 Bay Street South, Hamilton (D), to determine whether or not the item should be removed from the list of Buildings and Landscapes.		Restoration work at St. Marks is underway by Tourism and Culture staff.
12-Sep-17	Costs of Maintaining and Operating the Light Rail Transit	Staff to report back with an estimate of the costs involved with the maintenance and operation of the LRT should the City acquire financial responsibility for these cost and that the report include information about the forecasted fare revenue expected from the Light Rail Transit.		Completed
12-Sep-17	Indigenous art at Hamilton LRT Stops	Staff directed to communicate with Metrolinx, the province and the federal government on the idea of, and need for the inclusion and display of, Indigenous art at Hamilton Light Rail Transtic stops and report to the General Issues Committee.		Complete. Metrolinx is aware and public art will be considered through the design process

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Date Initiated	Issue	Direction	Council Priority	Rationale
20-Sep-17	Poverty Reduction Investment Plan		Safe and Thriving Neighbourhoods	To be addressed thrugh the october Housing Sustainability Investment Roadmap progress report
19-Oct-17	Preliminary Screening for the Request to Designate 2 Hatt Street, Dundas, Under Part IV of the Ontario Heritage Act	<ul> <li>(b)That the Cultural Heritage Assessment work be assigned a high priority and be added to staff's work plan for completion and presentation to the Hamilton Municipal Heritage Committee no later than July 1, 2018</li> <li>(e) That a copy of Report PED17187 be forwarded to the property owner for information.</li> </ul>	Does not align	Complete. The property was listed on the Register and added to staff's work plan in 2017. It is now on staff's high priority list for designation.
02-Nov-17	Retention of Larger Buses for Group Trips by Long Term Care Residents	That City Staff be directed to work with DARTS staff to respond in writing to the Delegates to address the concerns outlined in the two hand-outs presented to the Committee, with a copy to be sent to the Accessible Transit Services Review Sub-committee.	Does not align	No further action required
16-Nov-17	Acquisition of 60 Caledon Avenue for Affordable Housing Purposes	That staff be authorized and directed upon successful acquisition of the property to undertake suitable consultation with private, not-for-profit, and public sector organizations to determine appropriate consideration of the property for disposal as affordable housing project, including but not limited to independent meetings and/or undertaking Expression of Interest or Request For Information type processes.	Does not align	City acquired the site and has subsequently sold the site.
16-Jan-18	Exemption of Affordable Housing Projects from Application Fees		Safe & Thriving Neighbourhoods	Addressed through initiative in 2018-2019
06-Feb-18	Relocating the existing waste management facility at 460 Kenora Avenue to an alternate location	That Public Works Department staff be directed to investigate the feasibility of relocating the existing waste management facility at 460 Kenora Avenue to an alternate location, as proposed in the Centennial Neighbourhoods Secondary Plan (Policy 6.7.18.3 b), Appendix B, as amended, to report PED18007); and create a submission for the 2019 capital budget if necessary for costs related to studying the relocation.	Does not align	Item is not aligned with Council Prioritites

Date Initiated	Issue	Direction	Council Priority	Rationale
26-Mar-18	Heritage Locations	That the property located at 224 Robina Road, Ancaster, be added to the City's Register of Properties of Cultural Heritage Value or Interest as it represents an excellent example of a mid-century modern residence designed and owned by Stanley Roscoe who was architect for the Hamilton City Hall. That the property known as Grace Anglican Church, located at 1401 King Street East, Hamilton, be designated under Part IV of the Ontario Heritage Act. (i) That property at 170 Longwood Road North, Hamilton, be designated under Part IV of the Ontario Heritage Act; and (ii) That the designation include glass structures at the rear of the building and on the second floor as well as make specific reference to the interior features of the property outlined in the Cultural Heritage Assessment. (d) 2235 Upper James Street, Glanbrook That the property located at 2235 Upper James Street, Glanbrook, be added to the City's Register of Properties of Cultural Heritage Value or Interest as it represents a scarce example of a pre-Confederation masonry Regency cottage. (e) 3600 Guyatt Road, Glanbrook That the property located at 3600 Guyatt Road, Glanbrook be excluded from the City's Register of Properties of Cultural Heritage Value or Interest. (f) 6 Webster Falls Road, Dundas That the property known as Springdale and located at 6 Webster Falls Road, Dundas be added to the City's Register of Properties of Properties of Cultural Heritage Value or Interest as well as the staff work plan for designation.		Complete. These properties were listed on the Register in 2018.
10-Apr-18	Pier 8 Request for Proposals (RFP) Public Presentation Process	Staff were directed to prepare a detailed costing of the winning components associated with the Pier 8 Promenade and report back to the WHD Sub-committee.	Does not align	Copps Pier was completed and opened in July 2022. Costing was included in media communication materials and posted publicly.
16-Apr-18	Hamilton Airshed Modelling System	That the Board of Health direct Public Health Services' staff to work with City of Hamilton Planning staff to review the Hamilton Airshed Modelling System analysis and determine appropriate applications for planning directions and decisions and report back to Planning Committee in Q1 2019	Sustainable Economic & Ecological Development	Completed.

Date			Council	
Initiated	Issue	Direction	Priority	Rationale
19-Apr-18	to Designate 111	<ul> <li>(a) That the designation of 111 Kenilworth Access, Hamilton (Barton and Kenilworth Reservoirs), shown in Appendix "A" to Report PED18088, as a property of cultural heritage value pursuant to the provisions of Part IV of the Ontario Heritage Act, be approved;</li> <li>(b) That the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, attached as Appendix "B" to Report PED18088, be approved;</li> <li>(c) That the City Clerk be directed to take appropriate action to designate 111 Kenilworth Access, Hamilton (Barton and Kenilworth Reservoirs) under Part IV of the Ontario Heritage Act, in accordance with the Notice of Intention to Designate, attached as Appendix "C" to Report PED18088;</li> <li>(d) That the Public Works Department be directed to report back to Council on the preparation of a combined heritage conservation plan and management plan in consultation with Development Planning, Heritage and Design, Heritage Resource Management, and Municipal Law Enforcement staff, to guide the short to long term protection and preferred conservation treatment of the east portion of the property and to explore options for the future use of the property; and</li> <li>(e) That Council direct the Tourism and Culture Division of the Planning and Economic Department to include the Barton Reservoir, the Pipeline Trail and the Hamilton Waterworks National Historic Site of Canada in the Cultural Heritage Landscape Assessment</li> </ul>	Does not align	This property remains on staff's list for designation, no reportback is required
19-Apr-18	to Designate 1021 Garner Road East, Ancaster (Lampman House) Under Part IV of the Ontario	<ul> <li>(a) That the designation of 1021 Garner Road East, Ancaster, shown in Appendix "A" to Report PED18094, as a property of cultural heritage value pursuant to the provisions of Part IV of the Ontario Heritage Act, be approved;</li> <li>(b) That the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, attached as Appendix "B" to PED18094, be approved;</li> <li>(c) That the City Clerk be directed to take appropriate action to designate 1021 Garner Road East, Ancaster under Part IV of the Ontario Heritage Act, in accordance with the Notice of Intention to Designate, attached as Appendix "C" to Report PED18094.t Study.</li> </ul>		Complete. The property was designated in 2020 by by-law No. 20-244.
10-May-18	to Designate 378 Main Street East, Hamilton under Part IV of theOntario Heritage Act	<ul> <li>(a) That the designation of 378 Main Street East, Hamilton (Former Cathedral Boys' High School), shown in Appendix "A" to Report PED18089, as a property of cultural heritage value pursuant to the provisions of Part IV of the Ontario Heritage Act, be approved;</li> <li>(b) That the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, attached as Appendix "B" to Report PED18089, be approved;</li> <li>(c) That the City Clerk be directed to take appropriate action to designate 378 Main Street East, Hamilton (Former Cathedral Boys' High School) under Part IV of the Ontario Heritage Act, in accordance with the Notice of Intention to Designate, attached as Appendix "C" to Report PED18089.</li> </ul>	Does not align	Complete.
23-May-18	Dominic Agostino Riverdale Community Hub Proposal	Closed session direction Staff to report back to Committee	Does not align	Item is from two terms ago and no longer relevant

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#### Date Council Direction Rationale Issue Initiated Priority 17-Jul-18 DARTS 2018 2<sup>nd</sup> That the DARTS presentation be referred to staff for assessment of DARTS' request for action relating to Does not align This issue is now part the Memorandum of Agreement Issues, and report back to the ATS Review Sub-committee. of the greater review Quarter Service of accessible transit Update services 18-Jul-18 YWCA Active That the request from the YWCA Active Living Centre to retain large buses for the Outreach Nursing Does not align No further action Living Centre Home group trips be referred to staff for a report back to the ATS Review Sub-committee, including required respecting whether the request aligns with the current mandate, what options are available and the potential budget Repercussions of impacts. ATS Changes Affecting the Outreach Nursing Home Program 18-Sep-18 Review of C6 and That staff review the C6 and C7 zoning regulations and report back with proposed changes to zoning Sustainable Consolidating with C7 Zonina regulations Economic & larger strategic Regulations Ecological projects. Development 21-Feb-19 (b) Staff report back on the feasibility of implementing non-discrimination policies & practices in Safe and Thriving Expanding Addressed in the Housing and emergency shelters that protects people on the basis of gender identity or expression; Neighbourhoods shelter right sizing Support Services (e) Sub-Committee report back to E&CS prior to the 2020 Capital & Operating Budget processes with report for Women recommendations to address service level shortfalls. 10-Jun-19 Correspondence (a)That staff be directed to respond to the following recommendations listed in the correspondence from Does not align A response letter was from the Hamilton the Hamilton Burlington Society of Architects: provided to the Burlington Society 1. Restoring the Section 41 Exclusions of the Planning Act Hamilton Burlington Society of Architects of Architects 2. Increasing Accountability to the Public respecting Site 3. Setting and Enforcing a New Timeline, on April 12, 2020. Plan Approval 4. Adjudication System Proposed (b)That a copy to be sent to each member of the Open for Business Sub-Committee. Improvements Report 01-Oct-19 Use of Surplus (a) As part of the Institutional Zoning By-law review that Planning staff report back on options and Does not align This matter is being opportunities to allow for places of worship to utilize surplus parking by third parties; Parking Spaces by addressed through Third Parties in (b) That staff be authorized to schedule a public meeting of the Planning Committee to consider the the comprehensive Downtown proposed zoning by-law changes: and. review of Parking Hamilton (c) That staff report back no later than Q1, 2020. Standards

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Date Initiated	Issue	Direction	Council Priority	Rationale
21-Oct-19	Responding to Increased Demand & Growth in Film Sector to Increase Economic Impacts & Implement Continuous Improvements - Case Study No. 27	<ul> <li>(a)That staff be directed to report back to Open For Business Sub-Committee respecting the gross and net financial benefit to the City of Hamilton and the Film Office; and</li> <li>(b)That staff be directed to provide an annual report respecting the gross and net financial benefit for the City of Hamilton to the Film Office to the General Issues Committee, for their information.</li> </ul>	Does not align	This information is brought forward in annual budget presentation.
19-Nov-19	Angela Riley respecting a Request for a Taxi Stand	That staff be directed to review the possibility of a taxi stand location around Tim Hortons Field, and to consult with other municipalities about their processes for temporary taxi stands.	does not align	Matter has been reviewed by staff and does not warrant committee report. No further requests from public have been received since 2019.
19-Nov-19	Support of Private Member's Bill to Reverse Pit Bull Ban in Ontario	(b) That Licensing and By-law Services Division be directed to review the feasibility of changes to the Responsible Animal Ownership By-law 12-031 to include professional obedience training for dogs, with the participation of the dog's owner and the feasibility of reduced licensing fees for large working dogs (i.e. Rottweilers and Pit Bulls) to mitigate public safety concerns and report back to the Planning Committee.	Does not align	Pitbulls are banned in Ontario, this is provincial regulation.
17-Dec-19	Proposed City- Initiated Rezoning of the land at 65 Frances Avenue, Stoney Creek	(b)That staff be directed to communicate to the Hamilton-Wentworth District School Board that the Hamilton Conservation Authority be pursued as a potential purchaser of the property located at 65 Frances Avenue, Stoney Creek.	Does not align	May 2023 – Acquired site.
13-Jan-20	Feasibility of Implementation of a Digital Automated Information System on the Lincoln Alexander Parkway and Red Hill Valley Parkway	(a) That Transportation, Operations and Maintenance staff be directed to undertake a feasibility study for the implementation of a digital automated information system that provides incident and travel time information to road users on the Lincoln Alexander Parkway and Red Hill Valley Parkway and report back to the Public Works Committee in September 2020 with a proposal for funding and implementation;	Safe and Thriving Neighbourhoods	Completed June 12, 2023
15-Jan-20	Review of Problems Associated with Increased Visitors to Waterfalls	That the multi-disciplinary working group, approved by City Council on March 27, 2019 to investigate the negative impacts to the Greensville and Dundas neighbourhoods associated with the increase in visitors to Webster and Tews Falls and Dundas Peak, continue to meet and report back to the Planning Committee in 2020 following the completion of a comprehensive traffic management plan for this area.	Does not align	Addressed through report February 7, 2023 General Issues Committee Budget meeting

Date Initiated	Issue	Direction	Council Priority	Rationale
20-Feb-20	Correspondence from Janice Lewis- Deeley, Board President, Native Women's Centre, respecting Mountainview Emergency Shelter Operations	That correspondence from Janice Lewis-Deeley, Board President, Native Women's Centre, respecting Mountainview Emergency Shelter Operations, be received and referred to staff for action and to report back to Emergency and Community Services Committee, and referred to the Expanding Housing and Support Services for Women and Transgender Community Sub-Committee for information.	Safe and Thriving Neighbourhoods	Completed March 6, 2020
06-Mar-20	Needs Assessment, Policy Review, and Funding Opportunities	That staff be directed to report back to the Expanding Housing and Support Services for Women and Transgender Community Sub-Committee, with: (a) information on needs assessment and gaps in services as these relate to housing and support services for women, non-binary, and transgender community; (b) a homelessness policy overview as it pertains to the mandate of the Sub-Committee; and, (c) an overview of funding administered through Housing Services Division for housing and support services for women, non-binary, and transgender community from all levels of government, including a five-year historical summary.	Safe and Thriving Neighbourhoods	To be completed though shelter standards Report - September 2023
20-Mar-20	Grant or Low- Interest Loans from FCM	Should the City's submission for grant or low-interest loans from the Federation of Canadian Municipalities be approved, staff was directed to report back to GIC to seek approval of a financing strategy, inclusive of future tax supported levy increases.	Development	Staff have determined that the effort required to complete the application form, and the reporting for this grant/loan exceed the benefit of the funding.
29-Apr-20	Properties of Potential Cultural Heritage Interest in Ancaster	That the following properties be added to the City's Municipal Heritage Register as non-designated properties, after consultation with the Hamilton Municipal Heritage Committee;, See Minutes for full list of Properties	Does not align	Complete. These properties were listed on the Register in 2020.
29-Apr-20	Recognizing Ken Curry	That the Facility Naming Sub-Committee be requested to include 'Ken Curry' on the list of names for a municipal facility and/or property in Stoney Creek.	Does not align	Individual will be considered as part of naming process, no specific reportback is required.
17-Jul-20	Results of Parks Security Patrol Pilot Program	(c) That Corporate Security report back to the Public Works Committee, prior to the completion of the 2- year pilot, presenting the results of the program including the metrics used to measures the value, impacts and improvements as a result of the pilot program.	Does not align	Complete
03-Nov-20	Site Plan Fees for Lapsed Applications	(a) That staff be directed to review the Tariff of Fees for Planning and Engineering Development Applications with respect to Site Plan applications, to introduce a new fee for the renewal of lapsed Site Plans, and report back to Planning Committee; and,	Does not align	Council provided direction to not laspe site plans

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#### Date Council Direction Rationale Issue Initiated Priority 10-Nov-20 Additional That staff be directed to report back to the Expanding Housing and Support Services for Women, Non-Safe and Thriving Addressed in Emergency Shelter Binary. and Transgender Community Sub-Committee, with options and alternatives related to additional Neighbourhoods September report to capital and operating funds related to additional emergency shelter beds. General Isssues Beds Committee. Animation of Piers Staff to report back to the WHD Sub-Cte by the end of the first guarter of 2021 with interim and long-term 02-Dec-20 Does not align Completed. 5-8 Lands strategies for the use of the Waterfront Trust Centre (formerly the Discovery Centre), including animation of the surrounding outdoor area. 04-Dec-20 Women's Shelter That staff be directed to report back to the next meeting of the Expanding Housing and Support Services Safe and Thriving Completed through for Women. Non-Binary, and Transgender Community Sub-Committee with a status update on the use of Neighbourhoods Shelter right sizing and Support Investment Options existing housing and emergency shelter supports for women, non-binary and transgender people during report and Shelter the 2020 winter season, with particular focus on investments that have been made, outcomes that have Standards Reports been achieved, and further existing strains, including measures that could be taken alleviate those strains. 08-Dec-20 Citv of Hamilton (b) That staff be directed to undertake public and stakeholder engagement on the draft Urban Forest Sustainable Completed June 13. Draft Urban Forest Strategy in Q1, 2021; and, Economic & 2023 Strategy (c) That staff report back to Planning Committee, summarizing public input together with the final Urban Ecological Forest Strategy in 2021. Development 16-Jan-21 Recommended (c) That Good Shepherd Non-Profit HOMES – Low Barrier Housing for Women application be referred to Safe and Thriving Complete Projects from the EHSSWTCSC for further review & to seek external financial & operational partnerships. Neighbourhoods Coming Together to End Homelessness: Call for Applications 2019 March 21, 2023 02-Feb-21 Integrating Health (b) That Public Health Services work with the Building Division to: Does not align & Environmental (i) determine the size, scope, building-types of commercial and industrial demolitions that present the Planning Committee -Requirements to highest risk to human health; PED23066 (ii) determine application requirements for permit approval for any higher risk demolitions that qualify. Demolition Permits such as: (1) ensure that a designated substances survey (DSS), as defined within the Occupational Health And Safety Act, has been completed prior to demolition; (2) an appropriate dust management plan will be implemented during demolition; and, (3) inform mitigation requirements of human health impacts (iii) review the dust mitigation plan with the Building Division before final approval; (c) That the Building Division be directed to: (i) review the current demolition permitting process of other Ontario Municipalities which account for human health and environmental impacts and make relevant adjustments in accordance with the Ontario Building Code including but not limited to the above; and, (ii) report back with final recommended revisions to the City of Hamilton Building & Demolition Permit.

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Date Initiated	Issue	Direction	Council Priority	Rationale
03-Feb-21	Advisory Committee for Persons with Disabilities Report 20-007	That Item 4 of the ACPD Report 20-007, respecting Accessible Housing, be referred to the GM HSC, for a report back to E&CS ((b) That the ACPD respectfully requests that COH expand its Housing Unit Modification Guide to incorporate universal design in order to address the accessibility needs of those not yet represented.)	Safe and Thriving Neighbourhoods	Item originates from before the pandemic, and is under consdieration for being included in the Hosing Sustainability Investment Roadmap.
04-Feb-21	Citizen Committee Report - Hamilton Status of Women Advisory Committee - Donation of Remaining 2020 Budget Allocation	(a) That the Advisory Committee Funding Structure be referred to staff for a report back to the Governance Review Sub-Committee.	Does not align	Will be addressed as part of the Voluntary Advisory Committee Review, motion at the September 7, 2023 Audit, Finance, and Administration Committee meeting
18-Mar-21	Winter 2020 Housing and Emergency Shelter Supports	That staff contact the Native Women's Centre to explore and address the funding gap resulting in the loss of 15 shelter beds at the Native Women's Centre.	Safe and Thriving Neighbourhoods	Out of Date and Women's shelter beds to be addressed more broadly through Shelter right sizing report
24-Mar-21	Advisory Committee for Persons with Disabilities, Environmental Working Group Plan	Sub-section (a) to the Advisory Committee for Persons with Disabilities Report 21-003, which reads as follows, was referred to the General Manager of Planning & Economic Development for review and a report back to GIC: (a)Built Environment Working Group Work Plan (Added Item 7.1(a)) That the Built Environment Working Group Work Plan, attached as Appendix "A" to Advisory Committee for Persons with Disabilities Report 21-003, be approved.	Safe & Thriving Neighbourhoods	This item from Advisory Committee for Persons with Disabilities report 21- 003 will be combined with the direction and report back from Council on Report 23- 006.
06-Apr-21	Temporary Amendments to the Cash-In-Lieu of Parking Policy for the Downtown Secondary Plan Area	<ul> <li>(b) That staff be directed to track the usage of the Cash-In-Lieu of Parking Policy, and report back to Planning Committee after 18 months, that being November, 2022, with an Information Report on the number of projects that utilized the Cash-In-Lieu of Parking option, the revenues generated, and the parking spaces that were foregone; and,</li> <li>(c) That Planning staff, in consultation with staff from Transportation Planning and Parking, be directed to review and report back on an Official Plan Amendment that would permit funds collected through cash-in-lieu of parking to be utilized for the purposes of supporting micro-mobility.</li> </ul>	Sustainable Economic & Ecological Development	This item has been completed

Date Initiated	Issue	Direction	Council Priority	Rationale
13-Apr-21	Pier 8 Animation Program and Hamilton Waterfont Trust (Discovery) Centre Status Update	<ul> <li>(a) That staff prepare a long-term strategy including an assessment of the existing conditions of the Hamilton Waterfront Trust (former Discovery) Centre building including the cost of existing operations, future capital requirements, planning approvals, parking requirements, real estate evaluations, market soundings, and other relevant due diligence, and report back to the West Harbour Development Sub Committee identifying options for future uses of the property, as well as various ownership and/or operating models;</li> <li>(b) That staff promote the availability of the Hamilton Waterfront Trust (former Discovery) Centre property for lease, on the following conditions, and report back to the Sub Committee:</li> <li>(i) Any currently unoccupied and available space within and outside of the building;</li> <li>(ii) Suitable uses being restricted to permitted zoning/land use regulations, with a preference for outdoor year-round programming/animation, and a desire for variety, including some food and beverage;</li> <li>(iii) Minimum Term of 1-year and a Maximum Term of 5 years, with potential for options;</li> <li>(iv) Structured on a Fully Net and Carefree basis;</li> <li>(v) A portion of the space be available for some public meetings or events.</li> </ul>	Does not align	Completed.
22-Apr-21	Tenant Defence Fund	2.(a) (iv) staff to report back to E&CS within 6 months regarding the use of the Tenant Defence Fund. (g)(i)(c) Staff to report back to E&CS with a framework, including timeline & resources to develop a comprehensive renovictions strategy for COH as part of our recovery plan, to include: the evaluation of the tenant defence fund, proactive tenant education options, & options for a licensing and by-law regime.		Completed at the August 2023 Emergency and Community Services meeting
30-Apr-21	Evaluation of Hamilton Becoming a Charter City	That staff be directed to look further into the City becoming a Charter City and a review of the City of Hamilton Act for further opportunities for revenues and authorities and report back to the Governance Review Sub-Committee.		Not compelted due to lack of staff resources and other priorities. A more rcent motion was approved related to reviewing other oppotunities
04-May-21	Water and Waste Water Infrastructure Upgrades to Support Intensification	(a) That Planning and Economic Development and Public Works staff be directed to identify strategic locations for the upgrading of water and wastewater servicing capacity to support high potential near-term intensification opportunities within the Downtown Hamilton Urban Growth Centre; and (b) That Planning and Economic Development and Public Works staff jointly report back to Planning Committee with a strategy for advancing the lifecycle replacement of water and wastewater infrastructure within these strategic locations in order to facilitate and support intensification	Economic & Ecological	Incorporated into ongoing Master Plan work as part of DC by- law update

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#### Date Council Direction Rationale Issue Initiated **Priority** Hamilton Municipal 18-May-21 (a) Inventory and Research Working Group Recommendations respecting 322 Mt. Albion Road, Hamilton Does not align Property is stable and Heritage (Item 10.1) not under any Committee Report The Inventory and Research Working Group Recommendations respecting 322 Mt. Albion Road, immediate threat of Hamilton, were DEFERRED to a future Planning Committee meeting to allow staff time to meet with the demolition. Staff have applicants for further discussions. instead added the property to the public list of candidates for designation and notified the owner. 31-May-21 Free-Floating (a) That the City of Hamilton implement a pilot permit program to allow for free-floating carshare parking Sustainable Complete Economic & Carshare Pilot in Wards 1, 2, and 3 for an 18-month period and report back to the Public Works Committee prior to the Program end of the pilot; Ecological Development Care Facilities and (c) That staff report back to the Planning Committee summarizing public input and identifying the Safe & Thriving 15-Jun-21 Planning Staff Group Homes preferred zoning definition and regulations for residential care facilities and group homes to be Neighbourhoods reported in June 2021 (Urban Area) – incorporated into the new residential zones in Zoning By-law No. 05-200. and recommended By-Human Rights and law updates. Council the Zoning By-law adopted staff recommendations Discussion Paper 01-Jul-21 Removal of the (c)That the recommended name be submitted to the City's Facility Naming Sub-Committee for review and Does not align completed Name Ryerson approval; from the Recreation Centre at 251 Duke Street Hamilton 13-Aug-21 Support for the (a) That the Director of By-Law Enforcement be directed to report back to Planning Committee on options Does not align Hate crime is a National Council of to create a by-law(s) to undertake NCCM Recommendation 55: 55. Pass municipal street harassment criminal code matter. Canadian Muslim's bylaws that are proportional and constitutional such as the approach now being adopted in Edmonton enforced by Hamilton Recommendations after the NCCM initiative. Bylaws should also address clearly hateful verbal assaults and give authorities Police Services. the ability to ticket and fine when necessary. Bylaw officers cannot enforce. 13-Aug-21 Block Party The appropriate staff report back to the next E&CS meeting with options for residents wishing to hold safe Does not align Requests are Assistance block parties that are less costly & more efficiently approved. addressed through Program the Special Events Advisory Team.

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Date Initiated	Issue	Direction	Council Priority	Rationale
05-Oct-21	Heritage	<ul> <li>(b) Heritage Permit Application HP2021-033, under Part IV of the Ontario Heritage Act for the relocation of 398 Wilson Street East, Ancaster (PED21196) (Ward 12)</li> <li>(b) That staff be directed to report back to the Planning Committee before July 2022 on how the above Conditions (a) (i) to (xvii) have been cleared.</li> </ul>	Does not align	The Heritage Permit conditions have not been satisfied and, therefore, there is nothing to report back on.
21-Oct-21	Options for Relief from Municipal Charges for the Taxi Industry	That Government Relations staff be directed to begin discussions with the relevant Ministries, Association of Municipalities of Ontario and other municipalities to collaborate on challenges that the Taxi and Snow Plow industries are facing with insurance and report back to the Audit, Finance & Administration Committee;	Does not align	Government Relations resources are focused on Council priorities
03-Nov-21	Recommendations and Alternative Options for the Hamilton Farmers' Market	(i)Use of the Community Improvement Plan, as it relates to the Hamilton Farmers' Market;	Sustainable Economic & Ecological Development	This was directed during COVID and has subsequently been replaced by new direction with respect to the Visioning and Governance reviews.
15-Nov-21	Child & Adolescent Services 2021- 2022 Budget and Base Funding Increase of Five Percent	That staff be directed to provide an information report on the challenges, referrals and waiting lists for child and adolescent counselling services within the City's network of Children's and Adolescent Mental Health Services.	Does not align	Complete

#### Date Council Direction Rationale Issue Initiated Priority Staff was directed to work with the Hamilton Museum Citizen Committee to continue to explore 17-Nov-21 Opportunities to Does not align Hamilton Museum House a Hamilton Citizens' Committee opportunities to house a Hamilton Museum in a new or existing facility; and, Museum Staff was directed to explore opportunities with our federal and provincial governments for cultural is supportive, and Federal and funding to support the development of a physical and virtual Hamilton Museum. staff are working with Provincial Funding the hamilton Public Opportunities library on the proposal 18-Nov-21 Fraud and Waste Working of City That the Senior Leadership Team consider revising the process for disclosure and mitigation of Conflicts Complete Annual Report of Interest as required per the Code of Conduct for Employees and report back to the Audit, Finance and Hall & Administration Committee by June 2022; Transparency in Municipal Government 19-Nov-21 GRIDS 2 and (a) That staff be directed to report to the Planning Committee annually on residential development activity Working of City Direction superceded Municipal including, but not limited to, the City's residential intensification rate; construction activity in terms of Hall & Trust in by new provincial Comprehensive housing mix; the City's supply of vacant land to accommodate forecasted growth; and, a comparison of Municipal requirements for Review – "How Government actual versus forecasted growth, as per the land needs assessment, to allow for adjustment, as needed, quarterly reporting on Should Hamilton due to any negative or positive impacts of the adopted City of Hamilton urban boundary and growth review timelines Grow? Evaluation" strategy. 11-Jan-22 Various Staff was directed to report back to the Planning Committee respecting the Delegations' concerns with Does not align Complete, August 3, 2022 Planning Delegations the taxi industry and how the City can address the issues, including an overview of fees, an explanation of respecting the Taxi the surcharge fee and how it is split, insurance costs, the meter drop, the accessible incentive fee, and Committee -PED22055. Section 52 of the Taxi By-law regarding the discount for the broker and driver. By-law 17-Jan-22 Discovery Centre (b) That staff be directed to report back to the West Harbour Development Sub-Committee by Q1 2023 Does not align Completed. Strategy with a recommended long-term Strategy for the Discovery Centre property and Hamilton Waterfront Trust managed lands immediately south of the Discovery Centre, up to the South Pier wall. Framework 23-Mar-22 Possible portions Staff was directed to review what, if any, portions of the agreement between the City of Hamilton and the Working of City Addressed May 31. Hamilton Urban Precinct Group LP, with regard the lands known as the FirstOntario Centre, the Hamilton Hall & Trust in 2023 General Issues of the agreement between the City of Convention Centre and the FirstOntario Concert Hall may be publicly released, and report back to GIC. Municipal Committee Hamilton and the Government Hamilton Urban Precinct Group LP. with regard the lands known as the FirstOntario Centre, the Hamilton Convention Centre and the FirstOntario Concert Hall may be publicly

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Date Initiated	Issue	Direction	Council Priority	Rationale
23-Mar-22	Annual Report on	Staff were directed to report back annually on the operations of the Hamilton Urban Precinct Group LP,	Priority Does not align	Addressed July 10,
	the Operations of the Hamilton Urban Precinct Group LP, with regard the lands known as the FirstOntario Centre, the Hamilton	with regard the lands known as the FirstOntario Centre, the Hamilton Convention Centre and the FirstOntario Concert Hall, to GIC.		2023 General Issues Committee
	Convention Centre			
05-Apr-22	law to Zoning By- law No. 05-200 – Outdoor	(c) That staff be directed to report back, prior to the expiration of the Temporary Use By-laws attached as Appendix "A" and "B" to Report PED20135(c) or at the request of Council, to present staffs' evaluation of these temporary permissions to determine if any modifications to the regulations for Outdoor Commercial Patios and/or temporary tents in Zoning By-law No. 05-200 is appropriate or whether some or all of the temporary permissions for Outdoor Commercial Patios and/or temporary tents should be established permanently.		This has been addressed through By- law 22-074
27-Apr-22	Accessible Transportation Services Performance Report	Staff were directed to report back to Public Works and ACPD respecting ATS on a quarterly basis.	Neighbourhoods	The process for the quarterley reports has been enacted and will be ongoing.
27-Apr-22	Accessible Transportation Services Performance Report	Staff were directed to report back to Public Works and ACPD respecting ATS on a quarterly basis.		Duplicate entry, consolidating on the Public Works oustanding business list
16-May-22	law 01-219	Staff were directed to report back with best practices respecting the regulation of alcohol consumption in public parks.	Does not align	There are not sufficient staff resources to undertake this project
24-May-22	ACPD Guidance to Hamilton BIA Communities on How to Make Outdoor Dining Locations Fully Accessible	That the Advisory Committee for Persons with Disabilities (ACPD), in collaboration with the ACPD Outreach Working Group, work with staff to develop print materials, to come back to ACPD for approval, for dissemination to Hamilton BIA communities to provide guidance on how to ensure outdoor dining is fully accessible including space, facilities, amenities and services	does not align	Complete

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#### Date Council Direction Rationale Issue Initiated Priority Bayfront Park – 30-May-22 Staff were directed to report back to Public Works Committee in Q4 2023 providing a review of the Safe and Thriving The new Transit Transit Service Bayfront Park - Transit Service Extension modifications, including an opportunity for resident feedback. Neighbourhoods Network design has Extension been released and provides for roust public consultation and this can be captured during that excercise. 02-Jun-22 Follow Up Audit: That the General Manager of Public Works be directed to finish the implementation of the Management Safe and Thriving Completed via Audit, Transportation Responses listed in AUD20008 and that remain incomplete in Appendices "A" and "B" to Audit, Finance Neighbourhoods Finance, and Operations and Administration Committee Report 22-011 and report back to the Audit, Finance and Administration Adminsitration Inventory Audit. Committee by May 2023 on the nature and status of actions taken in response to the audit report. Standing Committee Fraud & Waste on September 21, Investigation, and 2023 Follow Up to Audit Report 2013-17 -Public Works -Traffic Inventory 15-Jun-22 Core Asset That staff be authorized and directed to extend the office of Corporate Asset Management permanently, Does not align Complete, office is Management Plan to be reviewed in 2025. operational 13-Jul-22 Hamilton Future That staff be directed to report back to the Hamilton Future Fund Board of Governors at the next meeting Does not align Completed Fund Audit Report September 16, 2022 with a summary of the: and Governance (a) Future Fund Audit Report (AUD21013) approved by the Audit, Finance and Administration Committee Review and on December 9, 2021; and Reserve Strategy (b) Hamilton Future Fund Governance Review and Reserve Strategy (FCS22045) approved in Governance Sub-Committee Report 22-002 by Audit, Finance and Administration Committee, June 2, 2022. Hamilton Light Rail 18-Jul-22 report back to the Light Rail Transit Sub-Committee at the September 26, 2022 meeting, respecting how Safe and Thriving Completed via the project is being managed on behalf of the City, the design considerations, the City's policy PED23139 Transit (LRT) Neighbourhoods Project Update frameworks that will be informing the design process and how the changes since 2019 can be incorporated into the design. That staff be directed to prepare the report in full collaboration with Metrolinx, in order to ensure it is a joint project.

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Date Initiated	Issue	Direction	Council Priority	Rationale
03-Aug-22	Application for Amendment to Glanbrook Zoning By-law No. 464 for Lands Located at 0 Gowland Drive and 3435 Binbrook Road, Glanbrook	(b) That staff be directed to explore a secondary egress; and, (c) That staff be directed to ensure the design of the building conforms to the Binbrook Village Design Guidelines.		In December 2022 the City Received an updated Site Plan Submission for 3435 Binbrook Road which included a secondary egress. Staff are reviewing the Site Plan to ensure conformity with the Binbrook Village Design Guidelines.
	Security Report on Theft and Vandalism Prevention in City- Ownered Spaces. Results of 2-year Pilot Program	Staff were directed to report back respecting The Results of the 2 year Pilot Program re Security Report on theft and vandalism prevention in City-owned spaces. That item ADC on the Public Works Committee Outstanding Business List respecting "Staff were directed to report back respecting the results of the two year Pilot Program re Security Report on theft and vandalism prevention in City owned spaces.", be referred to staff for a report back to the Public Works Committee.	Sustainable Ecoomic & Ecological Development	Complete
11-Aug-22	2022 External Audit Services 1 Year Contract Extension	That staff be directed to report back with the results of the negotiations with KPMG LLP to a future Audit, Finance and Administration Committee meeting for Council approval.	does not align	Completed December 2022
	Applications for Amendments to the Urban Hamilton Official Plan, Stoney Creek Zoning By-law No. 3692-92, and Hamilton Zoning By-law No. 05-200, and Draft Plan of Subdivision for Lands Located at 11, 19, 20, 21, 23, 27 and 30 Lakeside Drive and 81 Waterford Crescent (Stoney Creek)	That Report PED 22150 respecting Applications for Amendments to the Urban Hamilton Official Plan, Stoney Creek Zoning By-law No. 3692-92, and Hamilton Zoning By-law No. 05-200, and Draft Plan of Subdivision for Lands Located at 11, 19, 20, 21, 23, 27 and 30 Lakeside Drive and 81 Waterford Crescent (Stoney Creek) (Ward 10) (Item 10.1) be DEFERRED to the new term of Council.	Does not align	Appealed to the Ontario Land Tribunal.

#### Date Council Direction Rationale Issue Initiated **Priority** 29-Nov-22 Bill 23, Proposed (c) That staff report back to Council should Bill 23, More Homes Built Faster Act, 2022 be proclaimed on Does not align Staff report back More Homes Built any required staffing, process, fee and By-law changes necessary to implement Bill 23, More Homes quarterly through Faster Act, 2022 Built Faster Act, 2022; budget variance report 30-Nov-22 Commencement Working of City Staff was directed to report back to General Issiues Committee with the commencement date of the completed by Legal, Dec 1. 2022 Date of the external legal counsel for the Chedoke Creek Remediation Order matter. Hall & External Legal Transparency in Counsel for the Municipal Chedoke Creek Government Remediation Order Matter 19-Jan-23 Winter Response (d) That staff report back to the August 17, 2023 Emergency and Community Services Committee Safe and Thriving Completed Strategy meeting with recommendations for an annual winter response strategy. Neighbourhoods September 7, 2023 Emergerncy and **Community Services** Standing Committee 25-Jan-23 Hamilton Alliance That staff be directed to work with the Hamilton Alliance for Tiny Shelters (HATS) on their model to: Safe and Thriving Hamilton Alliance for for Tiny Shelters (a) align the intake, operational, community consultation and site selection processes of their initiative to Neighbourhoods Tiny Shelters has Site Options and withdrawn their the Housing and Homelessness Strategy framework and that of the Homeless Serving sector in Considerations Hamilton: funding request - site (b) address the needs of people that are currently living in encampments with an equity lens; and location will be (c) report to the Emergency and Community Services Committee with a summary of assessment and addressed as part of August Encampment recommendations for consideration. Protocol CLOSED SESSION DIRECTION – See Feb. 1st CLOSED Minutes 01-Feb-23 Encampment Safe and Thriving Completed in report Litigation Update Neighbourhoods to Council in March 2023 That the collective results of the working groups be reported back to the General Issues Committee with a Does not align 01-Feb-23 Establishing a Complete Process to Appoint recommended process for jointly appointing a single municipal representative to the Hamilton-Oshawa a Municipal Port Authority Board of Directors. Representative to the Hamilton Oshawa Port Authority Board of Directors 08-Feb-23 Complted September Upper Paradise Upon the conclusion of the Upper Paradise Road in-service road safety review that the Transportation Safe and Thriving Road In-Service Operations & Maintenance Division, staff were directed report back to the Public Works Committee with Neighbourhoods 18, 2023 Road Safety the review's findings inclusive of costs and a proposed implementation plan in Q3 of 2023. Review

#### Date Council Direction Rationale Issue Initiated **Priority** Burlington Street 13-Feb-23 The General Manager, Public Works was directed to provide an annual update report to the Public Works Sustainable Complete Sewage Spill Committee regarding sewage spills from City of Hamilton sewer infrastructure. Economic & Update Ecological Development 15-Feb-23 Innovation Factory That City staff, together with Innovation Factory, including Synapse Life Sciences Consortium, report Sustainable Given the low dollar and Synapse Life back to General Issues Committee with an annual review of the Municipal Funding Program prior to the Economic & value of the request Sciences Ecological approval of a renewal option for 2023 and subject to satisfactory Key Performance Indicator (KPI) results the General Manager Consortium of the previous year. Development can approve through Request for delegated authority. Funding Renewal 16-Feb-23 Hamilton Alliance That REVISED Report HSC22015(a) respecting a Hamilton Alliance for Tiny Shelters Proposal be Safe and Thriving Hamilton Alliance for for Tiny Shelters referred back to staff to work with the Hamilton Alliance for Tiny Shelters on the establishment of an Neighbourhoods Tiny Shelter has Proposal operational plan and report back to the Emergency and Community Services Committee. withdrawn their REVISED funding request - site location will be address as part of August Encampment Protocol 16-Feb-23 Hamilton Women That the Hamilton Women and Gender Equity Committee, Citizen Committee Report, respecting Working of City Duplicative of the Budget Review and Gender Equity Applying a gender lens to the City of Hamilton Budget, be received and referred to staff for report back to Hall & Committee. Citizen the Audit, Finance and Administration Committee in advance of the 2024 budget process on how a Transparency in process, will be Committee Report, gender-based lens can be applied through a municipal budgeting process. Municipal included within that Government respecting work Applying a gender lens to the City of Hamilton for the Operational Budget 22-Feb-23 Restoration of d) That staff report back to Planning Committee with an update regarding this matter; and Safe & Thriving Addressed as part of Clean, Running e) That staff report back to the Planning Committee on any changes to the current Property Standards, Neighbourhoods the renovictions water for the Vital Services, public health and other related by-laws to ensure that enforcement mechanisms are report Residents who available to address issues such as the ones faced by residents at 1083 Main Street East. Reside at 1083 Main Street East

#### Date Council Direction Rationale Issue Initiated **Priority** 22-Mar-23 Temporary (a)That staff consult with the Advisory Committee for Persons with Disabilities (ACPD) at their next Does not align Addressed through Outdoor Patio meeting and consider recommendations from delegate James Kemp as delivered at the March 22, 2023 July 10 GIC -PED23108. Program's General Issues Committee and other best practices. Compliance with (b)That staff report back to the General Issues Committee with recommendations the Accessibility for Ontarians with **Disabilities** Act 22-Mar-23 Annual Report on That staff be directed to report back to the General Issues Committee annually on the impacts of the no Does not align Direction superceded the Impacts of the growth option; specifically, on Social housing unit cost, land cost, square footage development costs, and by new provincial No Growth Option mixed housing contrasting with benchmarking on current values requirements for quarterly reporting on review timelines Safe and Thriving 03-Apr-23 Hamilton Street That the General Manager, Public Works or designate, be directed to seek stakeholder feedback on the completed Railway (HSR) Fare Assist Program through public consultation to be completed by May 31, 2023, with a Neighbourhoods Fare Policies recommendation back to the Public Works Committee. Safe and Thriving Duplicative of ADR -03-Apr-23 Hamilton Street That the General Manager, Public Works or designate, be directed to seek stakeholder feedback on the Railway (HSR) Fare Assist Program through public consultation to be completed by May 31, 2023, with a Neighbourhoods Hamilton Street Fare Policies recommendation back to the Public Works Committee. Railway (HSR) Fare Policies 06-Apr-23 Accessible Transit That the General Manager of Public Works be directed to implement the Management Action Plans Safe and Thriving Completed via Audit, Services: DARTS (attached as Appendix "A" to Report AUD22007(a) and report back to the Audit, Finance and Neighbourhoods Finance and Fleet Management Administration Committee by October 2023 on the nature and status of actions taken in response to the Adminstration. April 6. and Vehicle Safety audit report. 2023 Audit (Report 50695) Management Action Plans 12-Apr-23 Outdoor That staff be directed to amend the interpretation note for Routine Minor Variance applications in the Completed Does not align Commercial Patios Tariff of Fees By-law to include variances to the zoning by-law regulations for Outdoor Commercial Patios Minor Variances and the temporary use provisions where a Temporary Use By-law applies to the property for Outdoor and Temporary Commercial Patios as a Routine Minor Variance Use By-laws 19-Apr-23 Housing (i) That staff be directed to communicate to Council on how the remaining balance of the Homelessness Safe and Thriving Completed -Prevention Program (HPP) funding will be applied in support of the Housing Sustainability Investment Neighbourhoods Sustainability and communicated to Investment Roadmap (HSIR) and Housing and Homelessness Action Plan (HHAP) once final amounts are known Council Roadmap (HSIR) and able to be publicly communicated;

Date		Direction	Council	Rationale
Initiated	Issue	Direction	Priority	Rationale
	Renovictions Stakeholder Consultation part (e) referred to planning	<ul> <li>(a)That Council approve increasing the balance of the Tenant Defence Fund Project ID 6731841801 by \$50 K in 2023 through a transfer from Project ID 6731941901 Hamilton Portable Housing Benefit to the Tenant Defence Fund Project ID 6731841801; and,</li> <li>(b)That the Tenant Defence Fund eligibility be expanded to include N12 notices;</li> <li>(c)That staff be directed to report back on the expansion of the Tenant Defence Fund program scope and flexibility to allow the City to support eligible tenants to preserve affordable rental housing in the private market, through the following components:</li> <li>(i) Increase the annual overall fund amount;</li> <li>(ii) Streamline access to professional services</li> <li>(iii) Tenant organizing and capacity building; and</li> <li>(v) Research and policy development</li> <li>(d) Staff to report back to E&amp;CS in August 2023, with recommendations on the full suite of options to halt renovictions in the COH including Rent SafeTO, the City of Toronto Tenant Support Program and amendments to various City by-laws, rental replacement policies, the use of building permits, and a city-wide Licensing by-law and Renovictions by-law;</li> <li>(e) That staff report back on the ability for the municipality to track sale notices for multi unit buildings, to monitor trends in this area and create process to inform tenants of their right in case of ownership change; and</li> <li>(f) That staff be requested to assess the feasibility of coordinating with health care partners to track tenants who are receiving homecare are also being subject to eviction notices.</li> <li>(g) That staff be requested to assess the feasibility of coordinating with health care partners to track tenants who are receiving homecare are also being subject to eviction notices.</li> </ul>		Completed at th August 2023 Emergency and Community Services meeting
03-May-23	Our City Survey 2022 Results	Our City Survey, including best practices, recommendations on methodology, resourcing and data integration opportunities, in June or July 2023, prior to initiation of the 2024 budget process.	Working of City Hall & Transparency in Municipal Government	Complete as per Our City Survey CM23011(a) - Aug 14, 2023 General Issues Committee
15-May-23	2023 Hamilton Community Heat Response Plan	That staff in Healthy and Safe Communities be directed to report back to the Emergency & Community Services Committee on the feasibility of the development of a municipal program to support low-income tenants with the cost to run an air conditioning unit and to support retrofits of private purpose-built rental housing in Q4 2023;		Work was completed on a previous project, results will be shared via communications update

Date	Issue	Direction	Council	Rationale
Initiated			Priority	
17-May-23	Protocol	<ul> <li>(c)That staff be directed to make the Proposed Encampment Protocol attached as Appendix "A" to Report HSC20038(f) / PED21188(c) available for public comment (including written comments) until June 30, 2023, and that staff report back with a final recommended protocol at the General Issues Committee on August 2023;</li> <li>(d)That staff be directed to conduct a scan of jurisdictions that currently operate sanctioned encampments and further research/consultation as required and bring back options regarding operating models, parameters and criteria for site identification and potential sites with the goal of incorporating sanctioned sites into a new encampment protocol once site(s) and operating model are approved by Council;</li> <li>(e)That staff be directed to work with stakeholders to: <ul> <li>i.Address washrooms, showers, and access to drinking water;</li> <li>ii.Integrate of peer and Indigenous supports into encampment response;</li> <li>iii.Develop a task force or committee, comprised of City staff, community stakeholders, and people with lived experience to advise on the development and policy of encampment response and appeals process;</li> <li>iv.Report back to the General Issues Committee with recommendations and required resourcing; and,</li> <li>(g) That staff be directed to prepare a detailed report on the Proposal for Supportive Housing.</li> </ul> </li> </ul>	Neighbourhoods	Completed at August 2023 General Issues Committee meeting
25-May-23	Update on Ontario Land Tribunal (OLT) Appeals for 41-61 Wilson Street and 97, 99 and 117 John Street North; and 474 Provident Way; and 16 Cannon Street East	Closed Minutes		No reportback is required. Staff will report back as part of the appeals process, if needed.
21-Jun-23		(d) That staff report back to Council should Bill 97, Helping Homebuyers, Protecting Tenants Act, 2023, and the proposed new Provincial Planning Statement be proclaimed on any required staffing, process, fee and By-law changes necessary to implement the proposed changes;	Safe and Thriving Neighbourhoods	Complete
29-Jun-23	West Harbour Growth Accommodation in Schools	That the matter be referred to City Staff for a report back to the HWCDSB Liaison Committee.	Does not align	Completed

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
08-Aug-17	Locations of Accessible Washrooms in City Owned Facilities	That staff be directed to provide an inventory of accessible public washrooms in City owned facilities, to be made available to the public	does not align	Current: N/A New: Q1 2024 N/A	
09-Apr-18	Commercial Relationship Between the City of Hamilton and M.J. Dixon Construction Ltd	That staff be directed to review the operations of M.J. Dixon Construction Limited, in the 5 <sup>th</sup> year of the bid, proposal and quotation ban, and report back to the Audit, Finance & Administration Committee.	does not align	Current: Apr-23 New: Q3 2023 Staff workload and competing priorities	
04-Jun-18	Parkland Acquisition Strategy	Staff from the Public Works, and Planning and Economic Development departments complete a city-wide parkland acquisition strategy, and report back with recommendations to GIC	Sustainable Economic & Ecological Development	Current: Sep-23 New: Oct-23 The Park Master Plan will address this item	
17-Jun-19	Roadway Safety Measures on Aberdeen Avenue from Queen Street to Longwood Road	(v) That staff be directed to evaluate the effectiveness of the roadway safety measures and report back to the Public Works Committee within six months of implementation; and,	Safe and Thriving Neighbourhoods	Current: N/A New: Nov-23 N/A	
01-Oct-19	Construction Hoarding	<ul> <li>(a) That staff be directed to include in the update to the City's Construction Management Plan Guidelines, language to encourage developers to incorporate art or other means of beautifying construction hoarding, particularly in the case of infill development where there are existing residents and businesses located close by; and,</li> <li>(b) That staff be directed to review the City's Sign By-law, and any related City by-laws, and report back to the Planning Committee with options for charging an additional fee for construction hoarding located on the public realm that includes construction branding or advertising, with such funds to be directed toward providing public art or other beautification of construction hoarding.</li> </ul>	does not align	Current: Sep-21 New: Q4 2024 Initiative has been delayed due to higher priority by-law initiatives, recommending Q4 2024	
02-Oct-19	Community Benefits Policy Regarding Electric Message Display Signs	That staff be directed to develop a Community Benefits Policy as part of an updated Electric Message Display (video) Sign By-law.	does not align	Current: Dec-22 New: Q4 2024 Sign by-law review deferred to 2024 due to competing priorities. Recommending a new due date of Q4 2024.	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
02-Dec-19		(b)That Public Health Services report back to the BOH with recommended updates to the Municipal Alcohol Policy	does not align	Current: Sep-23 New:Q4 2023 Recommend this report be delayed to Q4 2023 as staff resources were needed on higher priority issues.	
13-Jan-20		(c) That the General Manager, Public Works, or their designate be directed to provide semi-annual status updates to the Public Works Committee on benefits progress post implementation;	does not align	Current: Jun-24 New: Q2 2025 Not required until post project implementation and benefits have started to be realized. Recommending to move out one year to accommodate project delays.	
06-Feb-20	Municipal Property Tax Billing Software	That staff report back to Audit, Finance and Administration Committee on the results of this program along with recommendations on how best to proceed with respect to the Property Tax Billing Software.	does not align	Current: Q1 2023 New: Q4 2023 Recommnd revising the timeline to Q4 2023 in order to prioritize other projects.	
13-May-20	2020 Property and Liability Insurance Renewal Report	(i) That Risk Management Services report back to Council with a work plan for expanding enterprise risk management.	does not align	Current: Mar-23 New: Q2 2024 Delay report to Q2 2024 to prioritize higher priority work	

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Date Initiated	مريعا	Direction	Council Priority	Due Date & Rationale	Rationale
07-Nov-20	Alternative Budget Reporting Approaches of Operating Impacts from Contributed Assets	Staff was directed to review and investigate alternative budget reporting approaches of operating impacts, related to future growth-related projects, from contributed assets and report back through the Audit, Finance & Administration Committee with the final report being referred to the 2022 Tax Supported Capital Budget process for consideration.	Working of City Hall & Transparency in Municipal Government	Current: N/A New: Q3 2025 Report targeting July 2025 aligned with the Council Priority outcome of implementing an updated budget process	
09-Dec-20	Creative Enterprise Facilities Property Tax Sub-class	<ul> <li>(a) That staff be directed to report back to the Audit, Finance &amp; Administration Committee with options for the creation of a Small Business Tax Sub-class;</li> <li>(c) That, should the Province support extending the Creative Enterprise Facilities Property Tax Sub-class to the City of Hamilton, Finance staff be directed to report back to the Audit, Finance &amp; Administration Committee with options for creating such a sub-class.</li> </ul>	does not align	Current: Q4 2022 New: TBD Follow-up needed with Province, a new date will be determined following engagement with government counterparts	
13-Jan-21	Updated Hamilton Tourism Strategy 2021 to 2025	Staff was directed to report back to GIC in late 2021 to provide recommendations related to the updated Hamilton Tourism Strategy 2021 to 2025.	Sustainable Economic & Ecological Development	Current: Sep-23 New: Dec-23 delay report to December 2023 to prioritize Council interests	
06-Apr-21	Former St. Giles Church, located at 679 Main Street East, and 85 Holton Street South, Hamilton	<ul> <li>(a) That the designation of the former St. Giles Church, located at 679 Main Street East, and 85 Holton Avenue South, Hamilton, be referred back to Planning Committee to allow the Ward Councillor time to meet with the applicant and the community with respect to the proposed future development of the site; and</li> <li>(b) That the owner of 85 Holton Avenue be invited to attend a future Planning Committee to present their proposed approach and concept for the development of 85 Holton Avenue, prior to making a formal application for planning approval.</li> </ul>	Sustainable Economic & Ecological Development	Current: Dec-21 New: Q2 2024 Revise timeline to Q2 2024 to allow time for appropriate meetings and preperation.	
21-Apr-21	Protection of Privacy	Staff was directed to review all legislation regarding the protection of privacy, and report back to GIC with a report that includes, but is not limited to, the scope and roles and responsibilities of each of the responsible parties (members of Council and staff).	does not align	Current: Apr-23 New: Q4 2024 Targeting report for Q4 2024. Report has been delayed to focus on higher priority projects	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
30-Apr-21	Advisory Committee for Persons with Disabilities	That Communications staff be directed to review the branding standards used throughout the City of Hamilton and report back to the Governance Review Sub-Committee.	does not align	Current: N/A New: Oct-23 N/A	
	Plan Amendment and Zoning By- law Amendment for Lands Located at 65 Guise Street East (Pier 8, Block 16), Hamilton	(a) That Report PED22031, together with any written submissions and input from delegations on Official Plan Amendment Application No. UHOPA-22-001 and Zoning By-law Amendment Application No. ZAC-22-003 be received at Planning Committee be referred to staff for consideration and incorporated into a future Recommendation Report to Planning Committee;	Liveable Neighbourhoods	Current: Q2 2024 New: Q4 2024 Application review is progressing. Timeline has changed due to delay in receiving resubmission from applicant. Final Recommendatio n Report is anticipated in Q4 2024.	
30-Mar-22	Advisory Committee for Persons with Disabilities' Request respecting Accessible Transport related to the City's Accessible Taxicab Financial Incentive	<ul> <li>(a) Investigate methods of revamping or improving the Accessible Taxicab Financial Incentive Program in an effort to recruit drivers and to ensure the program's sustainability in the future, and report back to the Planning Committee;]</li> <li>(b) Consider the feasibility of compensation to the Accessible Taxicab Operators that provided accessible service during the lockdown and the Accessible Taxicab Financial Incentive Program's suspension period, and report back to the Planning Committee;</li> <li>(c) Develop a pandemic contingency plan with respect to the Accessible Taxicab Financial Incentive Program's audit process to ensure continuity of service while maintaining pandemic protocols as well as the safety of the staff, and report back to the Planning Committee; and</li> <li>(d) Determine if Personal Transport Provider Operators that are providing Accessible Transport in the City are charging an additional fee for the service, if they have plans to provide accessible service in the future or if they are willing to pay a more proportionally equivalent annual fee to opt-out of the requirement to provide Accessible Transport, and report back to the Planning Committee.</li> </ul>	Safe and Thriving Neighbourhoods	Current: N/A New: Q3 2024 N/A	
07-Apr-22	Shelter System Complaint Resolution Process	(c) That once established, staff report back to E&CS on the details of the formalized shelter system complaint resolution process.	Safe and Thriving Neighbourhoods	Current: N/A New: Q3 2023 Delayed to address other priority report	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
27-Apr-22	(i) Luca Giuliano respecting the 12 Hour Parking Rule	That staff be directed report back to Planning Committee with a review of the 12 Hour Parking Regulation and options for potential modifications.	Safe & Thriving Neighbourhoods	Current: Dec-23 New: Q2 2024 This matter is best considered as part of a larger review of residential parking regulations.	
27-Apr-22	Normal Farm Practice Peer Review by the Agricultural and Rural	That the Planning Committee direct staff to investigate implementing a per diem, comparable to that of the Committee of Adjustment, in a future report to the Planning Committee respecting the Site Plan Alteration By-law.	does not align	Current: N/A New: Q3 2024 N/A	
30-May-22	Environmentall y Sustainable Solutions for Food Trucks in Bayfront (and other Parks)	Staff were directed to report back on the trial of the electrical hook up at Sam Lawrence Park by Q4 2023.	Sustainable Economic & Ecological Development	Current: Dec-23 New: Q4 2024 Park construction permitting took longer than anticipated. The trial should encompass 1 full summer season and then report back. Recommend updating the timeline to Q4 2024 to ensure data can be collected.	
10-Jun-22	Condominium Conversion Policy Review	<ul> <li>(a) That Planning Division and Legal Services Division Staff be authorized to consult with stakeholders and the public on:</li> <li>(i) The proposed Official Plan Amendment attached as Appendix "A" to Report PED22091, relating to polices about conversion of rental housing to condominium tenure and demolition of rental housing;</li> <li>(ii) The proposed Municipal Act By-law attached as "Appendix "B" to Report PED22091, to regulate the demolition and conversion of rental housing in the City of Hamilton;</li> <li>(b) That Planning Division and Legal Services Staff be directed to report back to Planning Committee with final recommendations on the Official Plan Amendment and the Municipal Act By-law, with any modifications based on the results of the stakeholder and public consultation;</li> </ul>	Liveable Neighbourhoods	Current: Aug-23 New: Q4 2023 Report is delayed to September to prioritize higher needs work	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
19-Jul-22	Discovery Centre Strategy Framework: Strategy Development Process Update and Next Steps (Opportunity Study)	(b) That in accordance with Step 3 "Confirm Vision" of the Discovery Centre Strategic Framework approved by Council in February 2022, that staff report back to the West Harbour Development Sub-Committee by no later than Q1 2023 with a summary of the stakeholder and community consultation, including HPL and the Hamilton Museum Citizens Group consultation; findings of the general market assessment; findings of the capital and operational cost analysis; and an assessment of alternatives for the future vision of the Site.	Transparency in Municipal Government	Current: Sep-23 New: Q4 2023 delay report to December 2023 to prioritize Council interests	
11-Aug-22	IT Asset Management Review)	Committee by August 2023 on the nature and status of actions taken in response to the audit report; and,	Working of City Hall & Transparency in Municipal Government	Current: Aug-23 New: Q4 2023 Staff are handling high workload and competing priorities	
09-Sep-22	Accessible Transit Services: DARTS Fleet Management and Vehicle Safety Audit	That the General Manager of Public Works be directed to report back to the Office of the City Auditor by January 2023 with a detailed management action plan, which will then be reported to the Audit, Finance and Administration Committee for approval.	Safe and Thriving Neighbourhoods	Current: Jan-23 New: Q1 2024 Staff are handling high workload and competing priorities	
21-Sep-22	Agreement Regarding Access to Hamilton/Burli ngton Piers	<ul> <li>(a) Staff were authorized and directed to enter into negotiations with the Hamilton-Oshawa Port Authority on the assumption of responsibility by the City for the maintenance of public access on the Hamilton portion of the Hamilton/Burlington Piers, and to report back to GIC with a recommended; and,</li> <li>(b) Staff was directed to finalize a risk assessment for the Hamilton/Burlington Piers and include the information along with the report to GIC on the proposed agreement.</li> </ul>	Sustainable Economic & Ecological Development	Current: N/A New: TBD 'Date pending response from HOPA related to agreement content and coordination with Burlington	
22-Sep-22	Cold Alert Response	(b)That Staff report back to the Emergency and Community Services Committee to in Q2 2023 summarizing whom these funds were allocated and how they were spent in order to address the needs of the community;	Safe and Thriving Neighbourhoods	Current: Aug-23 New: Q4 2023 Delayed while staff addressed encampment reports	

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#### Date Due Date & Council Issue Direction Rationale Initiated Priority Rationale Snow Clearing 14-Dec-22 That staff be directed to review, in collaboration with the Advisory Committee for Persons with Disabilities, City of does not align Current: N/A By-Law Hamilton Snow Clearing By-Law 03-296, so that it may be revised to meet the needs of all persons with disabilities in New: Q1 2024 Review preparation for the 2023/24 winter season N/A 18-Jan-23 Residential (e) That staff be directed to report back with the findings from the first year of the Residential Vacant Unit Tax as part of Safe and Thriving Current: Mar-24 Vacant Unit New: Q3 2024 an annual reporting requirement. Neighbourhoods Tax Program Framework The vacant unit tax will be added to tax bills mailed in June 2024. Appeals begin in July 2024. Al report on the findings in Aug/ Sept 2024 would be appropriate. 08-Feb-23 Report on (a) That staff engage in consultation with appropriate City of Hamilton Advisory Committees, community partners, does not align Current: Sep-23 healthcare professionals, members of the public and other interested stakeholders to identify issues and opportunities New: Q4 2023 Recommendat ions for a with the current Board of Health's governance process: Board of (b) That based on the results of the consultation, staff report back with options for the Board of Health's governance Staff resources which will include as an option a dedicated Board of Health Advisory Committee as well as an option for a semi-Health were needed on Advisory autonomous board of health, and report back to the Governance Review Sub-Committee with recommendations prior to higher priority Committee the end of Q3 of 2023: issues. (e) That staff report back to the Emergency and Community Services Committee with financial recommendations in the Safe and Thriving 15-Feb-23 Canada Current: Aug-23 Mortgage and case that actual financial obligations against the City related to construction overages incurred for projects approved Neighbourhoods New: Q4 2023 under the Cities Stream, exceed Council approved funding; Housing Corporation Delayed while (CMHC) Rapid staff addressed Housing encampment Initiative (RHI) reports Round 3 16-Feb-23 Enabling Sub-section (a) of the Citizen Committee Report from the LGBTQ Advisory Committee entitled. In Response to the does not align Current: Aua-23 New: Q4 2023 Recommendat passing of Redeemer University LGBTQIA+ student Bekett Noble, was referred to the Senior Leadership Team and ions Citizen egal Services to ensure that City protocols are being followed and that the recommendation can be enabled, with a Committee report back to the Emergency and Community Services Committee: Delayed while staff addressed Report from (a) That, going forward the City of examine any contractual agreement it holds with Redeemer University, including the the LGBTQ permanent funding of institutions that benefit Redeemer University, focusing on adherence to the Protocol for Gender encampment Advisorv Identity and Gender Expression; Transgender and Gender Non-Conforming Persons; reports Committee entitled. In Response to the passing of Redeemer University LGBTQIA+ student Bekett Noble

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
16-Feb-23	Constituent Management Software	That Information Technology staff be directed to explore user friendly database software options and report back to the Audit, Finance and Administration Committee with those options, complete with any costs associated with adopting such software for use by Councillors and their administrative staff.	Working of City Hall & Transparency in Municipal Government	Current: Aug-23 New: Q4 2023 Staff resources were needed on higher priority issues.	
22-Feb-23	Inclusionary Zoning - Housing Needs Assessment	c) That staff be directed and authorized to undertake public and stakeholder consultation on the Housing Needs Assessment report and addendum letter	Liveable Neighbourhoods	Current: Sep-23 New: Q4 2024 Prioritizing the Condominium Conversion Policy Review.	
27-Feb-23	Investigate Increase in the Tax Rate on the Pipeline Class	That staff be directed to report back on the options to increase the tax rate on the Pipeline class, thereby decreasing the burden on other property classes, including residential.	Sustainable Economic & Ecological Development	Current: N/A New: Q1 2024 Included in Tax Policies and Area Rating Report FCS23049 at GIC on May 17. Provincial government approval is required	
22-Mar-23	Hamilton Waterfront Trust - Options for Future Operations, Programs & Services	That staff report back to City Council on the preferred model and the cost including the resources necessary to deliver the programs and services required.	does not align	Current: N/A New: Q4 2023 Model approved at Hamlton Waterfront Trust Board on April 11, 2023. Staff report in development.	
23-Mar-23	Feasibility of a Bring Your Own Device Policy	That Information Technology staff investigate the feasibility of implementing a bring-your-own-device policy that would allow Councillors and their staff to use personal computers, mobile phones and other personal devices to conduct City of Hamilton business and report back to the Audit, Finance and Administration Committee on the following: (a) the risks, operational impacts, and cost implications of implementing a bring-your-own-device policy (b) the possible implementation of a pilot for a bring-your-own-device policy, that shall be limited to Councillors and their administrative staff; and (c) an investigation of other direct paths to allow Councillors and their staff to use a range of personal technology to meet their individual needs.	does not align	Current: N/A New: Q1 2024 N/A	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
29-Mar-23	Implementing OPA No. 167 – Secondary Planning Strategy for Urban Expansion Areas and Municipal Comprehensiv e Review Update	<ul> <li>(a) That Planning and Economic Development Department staff be directed to:</li> <li>(ii) Prepare a City initiated Official Plan Amendment which establishes a policy framework outlining requirements for Secondary Plans in Urban Expansion Areas; (ii) Consult with the public and stakeholders on the draft Official Plan Amendment; (iii) Provide public notice as required by the Planning Act and bring the Official Plan Amendment and the results on the public consultation forward for consideration by Planning Committee at a future meeting;</li> <li>(b) That the interim draft Secondary Plan Guidelines, attached as Appendix "A" to Report PED21067(d):</li> <li>(i) Be endorsed, to guide future Secondary Planning processes for Urban Boundary Expansion Areas and to confirm minimum Secondary Plan requirements as part of a complete Planning Act Application; (ii) That Planning and Economic Development Department staff be directed to: (1) Consult with the public and stakeholders on the draft Secondary Plan Guidelines attached as Appendix "A" to Report PED21067(d);</li> <li>(2) Bring a final Secondary Plan Guidelines durent at the General Manager of the Planning Committee for approval at a future Planning Committee meeting; (iii) That the General Manager of the Planning and Economic Development Department, or their designate, be granted the authority to make minor modifications to the draft Secondary Plan Guidelines;</li> <li>(c) That the Planning and Economic Development Department staff be directed to:</li> <li>(i) Lead the development of comprehensive Secondary Plans for the lands added to the City of Hamilton's Urban Area as part of the Province's decision on Official Plan Amendment No. 167 (Municipal Comprehensive Review); (ii) Report back to Planning and Economic Development Department staff be directed to:</li> <li>(i) Lead the development of comprehensive Secondary Plans for the lands added to the City of Hamilton's Urban Area as part of the Province's decision on Official Plan Amendment No. 167 (Municipal Compr</li></ul>	Liveable Neighbourhoods	Current: Q3 2023 New:Q4 2023 Item has been partially completed. Initial report back occurred on July 11 (PED23144) and included the Policy Framework and Secondary Plan Guidelines. A Second staff report on budget needs, sequencing and scheduling for City-led processes and private application fees is anticipated in October 2023.	
05-Apr-23	Stairs at Grant Boulevard, Hamilton	<ul> <li>(a) That Corporate Real Estate Office staff be authorized and directed to negotiate the requisite agreement(s) between the City and the Hamilton Conservation Authority (HCA) to permit the City to design, construct and maintain a new set of stairs on HCA property located at the end of Grant Boulevard, and report back to General Issues Committee for approval; and,</li> <li>(b) That Public Works staff be directed to determine the budget and work required to design, construct (capital) and maintain (operating) a new set of stairs on Hamilton Conservation Authority property located at the end of Grant Boulevard, and report back to General Issues Committee for approval; and,</li> <li>(b) That Public Works staff be directed to determine the budget and work required to design, construct (capital) and maintain (operating) a new set of stairs on Hamilton Conservation Authority property located at the end of Grant Boulevard, and report back to General Issues Committee for approval.</li> </ul>	Liveable Neighbourhoods	Current: Sep-23 New: Q2 2024 Staff resources are overcapacity. Anticipate that this can be completed by the Accelerated Cycling team, once hired and established. Revise timeline to Q2 2024.	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
06-Apr-23	Policy Review	<ul> <li>(a) That Human Resources and Finance and Corporate Services staff be directed to engage in a review of the Fair Wage Policy and any related schedules through stakeholder meetings for report back to the Audit, Finance and Administration Committee by the end of Q3 2023 with recommendations on next steps; based on stakeholder feedback;</li> <li>(b) That the following stakeholder groups be included in the consultation: Christian Labour Association Canada; Electrical Construction Association Hamilton; Hamilton Brantford Ontario Building &amp; Construction Trades Council; Golden Horseshoe General Contractors Association; Greater Hamilton &amp; Niagara Construction Association; Hamilton Halton Construction Association; Mechanical Contractors Association of Ontario;</li> <li>(c) That there be two stakeholder meetings, inviting all stakeholders to each, at the beginning of Q3 2023; and (d) That members of City Council be permitted to attend the first meeting as guests to hear stakeholder feedback directly, in an observer role only.</li> </ul>	Working of City Hall & Transparency in Municipal Government	Current: N/A New: Q4 2023 The Fair Wage Ad Hoc group is scheduled to initially meet in late July. There will not be enough time to resolve any issues or write a report to Audit Finance and Administration by end of Qtr 3.	
2-Apr-23	Item 18 of General Issues Committee Report 23-004 respecting the Audit of the	<ul> <li>(a)That the City Auditor be directed to:</li> <li>(i)Undertake and oversee, an audit of the administration of the 2022 municipal election in the city of Hamilton and report back in May of 2023 to General Issues Committee on the findings of the audit to ensure that sufficient systems, resources, vendors and vendor agreements, and policies and procedures are in place to comply with the provisions of the Municipal Elections Act;</li> <li>(ii)produce an actionable set of recommendations focused on improving the administration of the City of Hamilton's elections for the 2026 municipal election; and,</li> <li>(iii)and make recommendations to Council with regards to suggested legislative reforms to the Municipal Elections Act; and,</li> </ul>	does not align	Current: May-23 New: Q4 2023 The General Issues Committee voted to keep this on the Outstanding Business List until the detailed management responses are received	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
02-May-23	Biodiversity Action Plan for Consultation (PED21065(c) ) (City Wide) (Item 8.1)	<ul> <li>(i)(a) That Appendix "A" to Planning Committee Report 23-007, "Draft Biodiversity Action Plan – March 2023", be received;</li> <li>(b) That Planning and Economic Development staff be authorized to assist the Hamilton Naturalists' Club and other Biodiversity Action Plan partners to undertake public and stakeholder consultation on the Draft Biodiversity Action Plan attached as Appendix "A" to Planning Committee Report 23-007;</li> <li>(c) That Planning and Economic Development staff be directed to report back to Planning Committee, summarizing the public input together with the final Hamilton Biodiversity Action Plan by Q4 of 2023;</li> <li>(d) That the Clerk provide written communication to the Ville de Montreal to confirm that the City of Hamilton will become a signatory to The Montreal Pledge – Cities United in Action for Biodiversity.</li> <li>(e) That the Biodiversity Action Plan partners include as part of the consultation on the draft Biodiversity Action Plan, the Global Biodiversity Action Plan partners include as part of the consultation on the draft Biodiversity Action Plan, the Global Biodiversity Framework (GBF) adopted at the 15th Conference of Parties to the UN Convention on Biological Diversity, and that the partners seek input from the public on the potential for including the 23 targets of the GBF as the community-wide targets for Hamilton's Biodiversity Action Plan, that staff include recommendations, including staffing and financial impacts, for a Biodiversity Action Plan, that staff include recommendations, (ii)Draft Biodiversity Action Plan - City of Hamilton's Natural Areas Acquisition Fund</li> <li>(b)That staff be authorized and directed to initiate an intake for proposals under the Natural Areas Acquisition Fund based on the same Natural Areas Acquisition Fund Strategy Implementation Guidelines previously approved by Council through Report</li> <li>(iii)Draft Biodiversity Action Plan - Natural Areas Inventory for the City of Hamilton</li> <li>(b) That City staff work with the Ham</li></ul>	Sustainable Economic & Ecological Development	Current: N/A New: Q4 2023 Engagement on the Draft Biodiversity Action Plan is wrapping up in July / August, the results of which have to be synthesized and incorporated into the final Biodiversity Action Plan	
10-May-23	Ambassador on the	(a)That Licensing and By-law Services be directed to hire two summer students to act as City Ambassadors on the Hamilton Beach Waterfront Trail for the months of May through August 2023 at a cost of approximately \$32,392.86 to be funded by the Hamilton Beach Reserve Account 108037; and (b)That City staff in Planning and Economic Development report back on the outcomes of the City Ambassadors on the Hamilton Beach Waterfront program from May through August 2023 in Q4 2023, with an evaluation of the program, and recommendations as to whether it should be made permanent as part of the 2024 Budget process, and/or whether it should be extended to other areas of the City	does not align	Current: N/A New: Q4 2023 N/A	
17-May-23	Registry for	That staff be directed to determine the feasibility, financial impacts to the municipality, and potential liability of a registry for advocates, members of Council, and residents to voluntarily add their name to host a person experiencing homelessness as identified by housing support staff, and report back to the General Issues Committee.	Safe and Thriving Neighbourhoods	Current: N/A New: Q2 2024 N/A	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
	Redevelopme nt / Reuse of the former King George School Site, at 77 Gage Avenue North	Facilities staff directed to undertake a two-phased redevelopment study for the former King George School site, at 77 Gage Avenue North, which would include a general building condition assessment in the first phase, and a study of the improvements that would be required to the school to support the identified uses as well as an operating plan in the second phase and report back to the Public Works Committee.	Safe & Thriving Neighbourhoods	Current: Sep-23 New: Q4 2023 Need to change the date to Decemeber 2023. Dependent on 3rd Party investigation of feasibility of Indigenous housing project.	
31-May-23	Elections Administration on Audit	That the City Manager's Office be directed to explore all possibilities to improve future voter turnout and report back to the General Issues Committee.	Working of City Hall & Transparency in Municipal Government	Current: Nov-23 New: Q4 2024 Recommending Q4 2024 as there is sufficient lead time before the next election, and other issues to prioritize in that time	
	Equity Related Complaints and Unconscious Bias	<ul> <li>(a) That staff be directed to identify options for best practices and standards of procedure that clarifies how equity-related complaints that relate specifically to experiences that are systemic in nature can be acted upon and reported on and report back to General Issues Committee;</li> <li>(b) That staff, as part of their report back no later than Q4 2023 respecting an updated Harassment and Discrimination Prevention Policy that staff be directed to include an overview of best practices and standards of procedure that addresses how equity-related complaints involving the public as part of the delivery of City services, that relate specifically to experiences that are systemic in nature, can be acted upon and reported on; and,</li> <li>(c) That staff be directed to report back on the feasibility of introducing an independent office of a Hamilton ombudsperson as part of City staff's 2024 workplan and in advance of the 2025 budget.</li> </ul>	Working of City Hall & Transparency in Municipal Government	Current: Q4 2023 New: Q2 2024 Some of this item has already been completed, but remainder requires additional time	
	Limiting or Prohibiting the Acceptance of Gifts in the Code of Conduct for Employees and the Council Code of Conduct	(a) That Human Resources staff be directed to conduct a review of the Codes of Conduct for employees at other municipalities and report back to AF&A with recommendations respecting limiting or prohibiting the accepting of gifts for employees; and (b) That the City Clerk be directed to coordinate a review of the Council Codes of Conduct at other municipalities and report back to Audit, Finance and Administration Committee with recommendations respecting limiting or prohibiting the accepting of gifts for elected officials.	Working of City Hall & Transparency in Municipal Government	Current: N/A New: Q1 2024 N/A	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
	ce from Dr. Penny Sutcliffe, Medical Officer of health and Chief Executive Officer, Public Health Sudbury & Districts, respecting Physical Literacy for Healthy Active Children		does not align	Current: N/A New: Q4 2023 N/A	
	Rob MacIsaac, Hamilton Health Sciences, respecting a request for Hamilton Health Sciences and St Joseph's Healthcare Hamilton to present an update regarding Hamilton hospital redevelopmen t	Feasibility of Municipal Local Share Contribution to Hamilton Health Sciences and St. Joseph's Healthcare Hamilton (a) That City staff be directed to engage in a working group with Hamilton Health Sciences and St Joseph's Healthcare Hamilton to explore their multi-year development needs and plans, and local share funding options and report back to the General Issues Committee, on the following: (1) the municipal portion of the local share contribution request received from Hamilton Health Sciences and St. Joseph's Healthcare Hamilton; and, (2) the financial framework and guiding principles to allow Committee and Council to explore the municipal local share and investment options for a municipal local share contribution.	does not align	Current: N/A New: Q4 2023 N/A	
21-Jun-23	Hamilton Urban Forest Strategy Final Report	<ul> <li>(d) That the City adopt a target of 40% tree canopy coverage for the urban area by 2050, and to achieve the 40% tree canopy target:</li> <li>(vi) That staff be directed to report back with recommendations to revise the Tree Protection Guidelines and polices for private property to require compensation for the removal of existing trees to accommodate new development through replanting or payment to the city based on calliper and species as per the current polices for City property;</li> </ul>	Safe and Thriving Neighbourhoods	Current: N/A New: Q3 2024 Partially complete. Part vi will require a new By-Law	

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Date Initiated	Issue	Direction	Council Priority	Due Date & Rationale	Rationale
	Residential Zones and Expanded Transit Oriented Corridor	(b) That staff be authorized to proceed with public engagement on the Draft Zoning By-law regulations with respect to Mid Rise Residential Zones and that staff report back to the Planning Committee summarizing public input and to identify the preferred approach for the new Zones to be incorporated into Section 15: Residential Zones in Hamilton Zoning By-law No. 05-200; (c) That staff be authorized to proceed with public engagement for the proposed expansion of the Transit Oriented Corridor Zones along the BLAST transit network, and that staff report back to the Planning Committee summarizing public input and to identify the preferred approach for incorporating additional lands into the Transit Oriented Corridor Zones in Hamilton Zoning By-law No. 05-200.	Neighbourhoods	Current: N/A New: Q4 2023 N/A	
05-Jul-23	Public Notification	Communications, Clerks and Information Technology staff were directed to work to provide and promote the mechanism for the public to be notified respecting changes to By-Laws for report back to the next Governance Review Sub-Committee meeting.	Hall & Transparency in	Current: N/A New: Q4 2024 N/A	
	Mitigation and	(b) That should the City's submission for the Disaster Mitigation and Adaptation Fund Intake Three program be approved by Infrastructure Canada, staff be directed to report back to the General Issues Committee to seek approval of a financing strategy, inclusive of future tax supported levy increases, for the City's portion of approximately \$22.950 M related to eligible project costs between 2023 to 2033, as outlined in Appendix "A" to Report FCS21090(b), in accordance with the terms and conditions associated with the Disaster Mitigation and Adaptation Fund Intake Three;		Current: N/A New: Q4 2024 Deadline is dependant on grant application status	
	for Lands	That staff be directed to report back upon receipt of comments from Canadian National Railway on the Class 4 Area designation additional noise assessment information from the applicant and a peer review, if deemed necessary by staff and at the expense of the owner, of the updated noise and vibration study to confirm the assumptions made in the study relating to impulse sound levels and indoor noise levels for sleeping quarters for lands located at 115 and 121 Vansitmart Avenue.	5	Current: N/A New: Q3 2024 N/A	
		Staff were directed to report back to the Audit, Finance and Administration Committee on a full cost recovery approach as it relates to the transference of Letters of Credit and cash securities to Surety Bonds, such report to include an assessment of how this program will assist the City's housing pledge.		Current: N/A New: Q4 2024 N/A	