



**GENERAL ISSUES COMMITTEE
(2023 TAX SUPPORTED CAPITAL BUDGET)
REPORT 22-022**

9:30 a.m.

November 25, 2022 – January 20, 2023
Council Chambers, City Hall, 2nd Floor
71 Main Street West, Hamilton, Ontario

November 25, 2022

Present: Mayor A. Horwath, Councillors B. Clark (Chair)
Councillors J. Beattie, C. Cassar, M. Francis, T. Hwang, C. Kroetsch,
T. McMeekin, N. Nann, E. Pauls, M. Spadafora, M. Tadeson, A. Wilson,
M. Wilson

Absent: J. P. Danko, T. Jackson – Personal

December 5, 2022

Present: Mayor A. Horwath, Councillors B. Clark (Chair)
Councillors J. Beattie, C. Cassar, J. P. Danko, M. Francis, T. Hwang,
T. Jackson, C. Kroetsch, T. McMeekin, N. Nann, E. Pauls,
M. Spadafora, M. Tadeson, A. Wilson, M. Wilson

January 20, 2023

Present: Mayor A. Horwath, Councillors B. Clark (Chair)
Councillors J. Beattie, C. Cassar, J. P. Danko, M. Francis, T. Hwang,
T. Jackson, C. Kroetsch, N. Nann, E. Pauls, M. Spadafora,
M. Tadeson, A. Wilson, M. Wilson

Absent: Councillor T. McMeekin - Personal

**THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 22-022, AND
RESPECTFULLY RECOMMENDS:**

Council – January 25, 2023

1. Hamilton Light Rail Transit (LRT) Project Capital Budget Overview (PED22202) (City Wide) (Item 7.1) (November 25, 2022)

That Report PED22202, respecting the Hamilton Light Rail Transit (LRT) Project Capital Budget Overview, be received.

2. Completion of Design Work of Item “4032320222 - York Road and Newman Road Improvements (Item 7.2) (December 5, 2022)

That staff be directed to report to the Public Works Committee upon the completion of design work of item “4032320222 - York Road and Newman Road Improvements” including alternatives for consideration.

3. The Canada Community Building Fund (CCBF) Projects Update (PW21073(a)) (City Wide) (Item 7.1) (January 20, 2023)

That Report PW21073(a), respecting The Canada Community Building Fund (CCBF) Projects Update, be received.

4. Cycling Infrastructure 2023 (PED23042 / PW23008) (City Wide) (Item 7.2) (January 20, 2023)

That Report PED23042 / PW23008, respecting Cycling Infrastructure 2023, be received.

5. Ecosystem Services Study (PED23048) (City Wide) (Added Item 7.4) (January 20, 2023)

That Report PED23048, respecting the Ecosystem Services Study, be received.

6. 2023 Tax Supported Capital Budget (FCS22081) (City Wide) (Item 7.3) (January 20, 2023)

(a) That the 2023 Tax Supported Capital Levy in the amount of \$142,959,430 be approved, inclusive of the following increases to the net levy;

- (i) \$5,000,000 (0.50%) for discretionary block funded projects principally for rehabilitation and replacement investments and to transition to the expected outcomes of the Strategic Asset Management Policy and Asset Management Plan;
- (ii) \$2,500,000 (0.25%) for dedicated annual funding towards the implementation of the Climate Change Action Strategy;

- (iii) \$53,140 (0.01%) to fund the debt servicing costs associated with the City's share of the approved Investing in Canada Infrastructure Program Transit Stream projects for 2023;
 - (iv) \$774,290 (0.08%) to fund the debt servicing costs associated with the West Harbour Waterfront strategic initiatives in 2023;
 - (v) \$869,000 (0.09%) to fund the debt servicing costs associated with the Hamilton Paramedic and Central Stores facility project approved in 2022;
- (b) That the 2023 Tax Supported Capital Budget and Financing Plan, attached as Appendix "B" to Report FCS22081, in the amount of \$251,838,300 be approved with the following funding sources:
- (i) \$2,692,000 from government grants and subsidies;
 - (ii) \$2,485,200 from other external sources;
 - (iii) \$18,771,150 from Development Charges Reserves;
 - (iv) \$454,750 from Community Benefit Charges Reserve;
 - (v) \$6,250,000 from Rate Supported Revenues;
 - (vi) \$40,702,910 from Reserves;
 - (vii) \$3,792,000 from Work-in-Progress and other internal transfers;
 - (viii) \$101,598,290 from the 2023 Tax Supported Capital Levy;
 - (ix) \$183,000 from the 2023 Hamilton Police Service Operating Budget;
 - (x) \$5,300,000 from Hamilton Utilities Corporation (HUC) / Alectra Dividends;
 - (xi) \$35,537,000 from Canada Community Building Fund Reserve (112213);
 - (xii) \$6,500,000 from the Unallocated Capital Levy Reserve (108020);
 - (xiii) \$7,772,000 from Tax Supported Debenture Financing;
 - (xiv) \$19,800,000 from Development Charge Supported Debenture Financing;

- (c) That the Tax Supported Discretionary Net Capital Funding Forecast 2024–2032, attached as Appendix “C” to Report FCS22081, which assumes the following, be approved, in principle, and re-visited by Council each budget year:
 - (i) \$11,180,000 (1.12%) in each year from 2024 to 2032 to transition to the expected outcomes of the Strategic Asset Management Policy and Asset Management Plan;
 - (ii) \$645,000 (0.06%) in 2024, \$2,463,000 (0.25%) in 2025, \$938,000 (0.09%) in 2026, \$59,000 (0.01%) in 2027, \$2,513,000 (0.25%) in 2028, \$118,000 (0.01%) in 2029, \$9,119,000 (0.91%) in 2031 and \$8,042,000 (0.80%) in 2032 to fund additional debt servicing costs;
- (d) That the operating budget and full-time equivalent (FTE) impacts of the 2023 Tax Supported Capital Budget, estimated at \$3.2 M and 15.39 FTE positions, included in Appendix “D” to Report FCS22081 be referred to the 2023 Tax Supported Operating Budget and 2024 to 2026 Multi-Year Outlook deliberations for consideration;
- (e) That the General Manager, Finance and Corporate Services, be authorized and directed to negotiate and confirm the terms for the placement and issuance of all debenture issue(s), in either a public or private market and / or bank loan agreements and debenture issue(s), in and / or variable interest rate bank loan agreement and debenture issue(s), in an amount not to exceed \$29,072,000 Canadian currency, as attached in Appendix “B” to Report FCS22081, which includes \$7,772,000 in Tax Supported municipal debt and \$19,800,000 in Development Charges municipal debt;
- (f) That the General Manager, Finance and Corporate Services, be authorized to engage the services of all required professionals to secure the terms and issuance of the debenture issue(s) described in recommendation (e) and (g) including, but not limited to, external legal counsel and fiscal agents;
- (g) That the General Manager, Finance and Corporate Services, is authorized and directed, on behalf of the City of Hamilton, to enter into and / or execute, all agreements and necessary ancillary documents to secure the terms and issuance of the debenture issue(s) described in recommendations (e) and (g), on terms satisfactory to the General Manager, Finance and Corporate Services and in a form satisfactory to the City Solicitor;

- (h) That staff be authorized and directed to prepare all necessary By-Law(s) for Council's consideration, for the purpose of authorizing debenture issue(s) described in Recommendation (e).
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November 24, 2022:

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised that there were no changes to the agenda.

The agenda for the November 25, 2022 General Issues Committee (Budget) meeting, was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) CONSENT ITEMS (Item 5)

(i) Requirements for the Implementation of a 311 Customer Service Call Platform (FCS22058) (City Wide) (Item 5.1)

That staff be directed to review the 311 Customer Service Call Platform to determine the costs associated with having the 311 system operated by staff 24 hours per day, 7 days per week, and report back to the General Issues Committee during the 2023 operating budget process.

(d) STAFF PRESENTATIONS (Item 6)

(i) Corporate Asset Management 2023 Capital Budget Presentation (Item 6.1)

Patricia Leishman, Director, Corporate Asset Management, Public Works, provided the presentation respecting the Corporate Asset Management 2023 Capital Budget.

The General Issues Committee recessed for 10 minutes.

The presentation, respecting the Corporate Asset Management 2023 Capital Budget, was received.

(ii) 2023 Tax Supported Capital Budget (FCS22081) (City Wide) (Item 6.2)

Mike Zegarac, General Manager, Finance & Corporate Services, provided the presentation respecting Report FCS22081 - 2023 Tax Supported Capital Budget.

The General Issues Committee recessed for lunch at 11:45 for 45 minutes.

The presentation respecting Report FCS22081 - 2023 Tax Supported Capital Budget, was received.

That staff be directed to report back to a January 2023 General Issues Committee (Budget) meeting on the expenditures of the Canadian Community Building Fund.

That consideration of Report FCS22081, respecting the 2023 Tax Supported Capital Budget, be DEFERRED to the December 5, 2022 General Issues (Budget) meeting.

(e) ADJOURNMENT (Item 15)

There being no further business, the General Issues Committee adjourned at 3:01 p.m.

December 5, 2022:

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETINGS

3.2 December 2, 2022

4. COMMUNICATIONS

4.1 Correspondence from Elizabeth Selizardo respecting the Hamilton Alliance for Tiny Shelters (HATS) Proposal

Recommendation: Be received and referred to the General Manager of Healthy and Safe Communities for consideration when preparing the forthcoming staff report respecting the same matter.

- 4.2 Correspondence from Marshia Hopmans respecting the Hamilton Alliance for Tiny Shelter (HATS) Proposal

Recommendation: Be received and referred to the General Manager of Healthy and Safe Communities for consideration when preparing the forthcoming staff report respecting the same matter.

7. DISCUSSION ITEMS

- 7.1 Upgrade of 911 System to the Next Generation 911 Messaging Service Delivery (FCS20082(a) / HSC20045(a) / PW22087) (City Wide)

The agenda for the December 5, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) November 25, 2022 and December 2, 2022 (Items 3.1 and 3.2)

The minutes of the November 25, 2022 and the December 2, 2022 General Issues Committee meetings, were approved, as presented.

(d) COMMUNICATION ITEMS (Item 4)

The following Communication Items, respecting the Hamilton Alliance for Tiny Shelters (HATS) Proposal, were received and referred to the General Manager of Healthy and Safe Communities for consideration when preparing the forthcoming staff report respecting the same matter:

- (i) Correspondence from Elizabeth Selizardo respecting the Hamilton Alliance for Tiny Shelters (HATS) Proposal (Item 4.1)
- (ii) Correspondence from Marshia Hopmans respecting the Hamilton Alliance for Tiny Shelter (HATS) Proposal (Item 4.2)

(e) DISCUSSION ITEMS (Item 7)

(i) Upgrade of 911 System to the Next Generation 911 Messaging Service Delivery (FCS20082(a) / HSC20045(a) / PW22087) (City Wide) (Item 7.1)

That staff be directed to report back to the General Issues Committee regarding the relocation of community space (Saltfleet Room) and long-term plans for the Municipal Service Centre at the Former Stoney Creek City Hall Building (Municipal Service Centre).

(ii) 2023 Tax Supported Capital Budget (FCS22081) (City Wide) (Item 7.2)

1. Cycling Master Plan / Active Transportation

That staff be directed to report back to the General Issues Committee:

- (a) with an update on the status of the Cycling Master Plan including the date of completion;
- (b) to identify what portion of the City's transportation budget is used to fund active transportation;
- (c) to identify all funding sources to-date for the fulfillment of the Cycling Master Plan;
- (d) to identify what other jurisdictions are doing in terms of efforts to invest in their active transportation infrastructure;
- (e) with options available to accelerate the completion of the Cycling Master Plan by 25% to 50%; and,
- (f) to identify the corporate policies (such as the Vision Zero Action Plan, Complete Street Design Manual and Climate Action Plan) that would be used to inform the active transportation investments.

3. Sidewalk Replacements

That staff be directed to evaluate the different funding models for sidewalk replacements, and review how to delineate the replacement of sidewalk bays, as part of future capital/operating budgets, for easier reference, and report back to the General Issues Committee.

That consideration of Report FCS22081, respecting the 2023 Tax Supported Capital Budget, be DEFERRED to the January 20, 2023 General Issues (Budget) meeting.

(f) ADJOURNMENT (Item 15)

There being no further business, the General Issues Committee adjourned at 12:50 p.m.

January 20, 2023:

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

7. DISCUSSION ITEMS

7.4 Ecosystem Services Study (PED23048) (City Wide)

CHANGE TO THE ORDER OF ITEMS:

That Item 7.4, Report PED23048, respecting Ecosystem Services Study be considered prior to Item 7.3, Report FCS22081, respecting the 2023 Tax Supported Capital Budget.

The agenda for the January 20, 2023 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) December 5, 2022 (Item 3.1)

The minutes of the December 5, 2022 General Issues Committee Budget meeting, were approved, as presented.

(d) MOTIONS (Item 8)

(i) Accelerated Implementation of the Cycling Master Plan (Added Item 8.1)

That staff initiate an Integrated Active Transportation Delivery Team comprised of staff from Planning and Economic Development (PED) and Public Works (PW) with the goal of filling connectivity gaps and accelerated implementation of the Cycling Master Plan and report to 2023 operating budget on financial implications of such an accelerated plan.

(e) ADJOURNMENT (Item 15)

There being no further business, the General Issues Committee Budget adjourned at 12:46 p.m.

Respectfully submitted,

Councillor Brad Clark
Chair, General Issues Committee Budget

Angela McRae
Legislative Coordinator
Office of the City Clerk