

CITY OF HAMILTON
2024-2027 RESERVE FINANCING STRATEGY

Reserve	2023 Uncommitted Balance	2024	2025	2026	2027	Adjusted Uncommitted Balance**	Notes
TAX SUPPORTED OPERATING BUDGET							
Housing Sustainability and Investment Roadmap							
COVID-19 Emergency Reserve (110053) *	\$ 31,387,430	\$ (31,387,430)				\$ -	To fund Encampment Protocol (\$4,637,670), Hotel Overflow (\$13,920,000), Family Shelter System (\$1.852M) and End of Mortgage Strategy (\$10,977,760)
Investment Stabilization Reserve (112300)	\$ 48,913,883	\$ (40,867,440)				\$ 8,046,443	Fund remaining End of Mortgage Strategy (\$9,867,440) and Supportive Housing (\$31.0M)
Subtotal Housing Sustainability and Investment Roadmap	\$ 80,301,313	\$ (72,254,870)	\$ -	\$ -	\$ -	\$ 8,046,443	
Property Tax Affordability Strategy							
Transit Gas Tax Reserve (112204)	\$ 15,955,755	\$ (2,137,000)	\$ (5,077,000)	\$ (5,631,000)	\$ (3,110,755)	\$ -	Utilize available balance in the reserve to fund transit expansion (10-Year Local Transit Strategy) and revenue shortfalls. Any increase in annual provincial contributions to be directed towards offsetting operating pressures.
Grants & Subsidy Reserve (110048) *	\$ 1,090,430	\$ (1,090,430)				\$ -	To fund shortfalls from Provincial Funding Agreements - fund Public Health pressures over funding cap and close out reserve.
Public Health Services Reserve (112219) *	\$ 205,544	\$ (205,544)				\$ -	To fund shortfalls from Provincial Funding Agreements - fund Public Health pressures over funding cap and close out reserve.
Federal Housing Initiatives Reserve (112239) *	\$ 14,424	\$ (14,424)				\$ -	One-time affordable housing grant. To offset RGI subsidy and close out reserve.
Social Housing Transition Reserve (112244) *	\$ 56,070	\$ (56,070)				\$ -	One-time funding for transition to Service Manager. To offset provincial benchmarks and close out reserve.
Early Years System Reserve (112218) *	\$ 3,586,487	\$ (2,325,473)	\$ (1,261,014)			\$ -	Transition to the Early Years System - funding from COVID-19 surplus (\$3M). Fund Children's Services pressures over funding cap, and other Provincial Funding Agreement pressures and close out reserve.
Workplace Safety & Insurance Board Reserve (112040)	\$ 42,532,322	\$ (2,114,600)	\$ (17,357,300)	\$ (9,500,000)		\$ 13,560,422	Phase in Hamilton Police Service WSIB impacts and CBA impacts in future years
Unreported Claims Reserve (112020) *	\$ 4,054,152	\$ (4,054,152)				\$ -	Phase in employer benefit impacts, draw down balance and close out reserve.
Claims Fluctuation Reserve (112025)	\$ 12,590,557	\$ (4,400,000)	\$ (3,000,000)	\$ (1,000,000)		\$ 4,190,557	Phase-in employer benefit impacts with excess surplus funding in reserve (\$1.5M for ATU CBA in 2024)
Winter Control Reserve (112205)*	\$ 3,719,163	\$ (1,991,030)	\$ (1,000,000)	\$ (728,133)		\$ -	To phase in winter control budget pressure and close out reserve
Subtotal Property Tax Affordability Strategy	\$ 83,804,904	\$ (18,388,723)	\$ (27,695,314)	\$ (16,859,133)	\$ (3,110,755)	\$ 17,750,979	
SUBTOTAL TAX SUPPORTED OPERATING BUDGET	\$ 164,106,217	\$ (90,643,593)	\$ (27,695,314)	\$ (16,859,133)	\$ (3,110,755)	\$ 25,797,422	
TAX SUPPORTED CAPITAL BUDGET							
Development Charge Exemptions Phase-in Strategy							
Capital Works-in-Progress Interest (2050101100, 3380101100, 3380101101)	\$ 13,410,849	\$ (13,410,849)				\$ -	To phase in DC exemptions strategy
Unallocated Capital Levy Reserve (108020)	\$ 36,302,922	\$ (10,701,300)	\$ (11,280,000)			\$ 14,321,622	To phase in DC exemptions strategy

* Denotes reserves to be closed upon completion of the proposed funding strategy

**Adjusted Committed Balance represents the current uncommitted balance less the proposed reserve strategy. It does not reflect future year contributions to reserves.

CITY OF HAMILTON
2024-2027 RESERVE FINACING STRATEGY

Reserve	2023 Uncommitted Balance	2024	2025	2026	2027	Adjusted Uncommitted Balance**	Notes
Subtotal Development Charge Exemptions Phase-in Strategy	\$ 49,713,771	\$ (24,112,149)	\$ (11,280,000)	\$ -	\$ -	\$ 14,321,622	
Extraordinary Inflation Funding Strategy							
Community Heritage Program Reserve (102047) *	\$ 68,600	\$ (25,000)	\$ (25,000)	\$ (18,600)		\$ -	Fund project 8202441001 - Hamilton Heritage Conservation Grant Program and close out reserve
Commercial Property Improvement Grant Program (112229) *	\$ 307,119	\$ (200,000)	\$ (107,119)			\$ -	Fund project 8202203204 - Commercial District Revitalization Grant program and close out reserve
General Facility Capital Reserve (108039) *	\$ 197,758	\$ (197,758)				\$ -	Fund projet 7100054702 - Program-Facility Capital Maintenance and close out reserve
Canada Community Building Fund Reserve (112213)	\$ 31,600,000	\$ (26,921,001)	\$ (4,678,999)			\$ -	To fund the Hamilton Street Railway Storage Facility cost escalation
2023 Capital Financing Surplus	\$ 10,500,000	\$ (10,500,000)					To fund historical unfunded DC exemptions (\$6.5M) and inflation on capital blocks (\$4M)
Subtotal Extraordinary Inflation Funding Strategy	\$ 42,673,477	\$ (37,843,759)	\$ (4,811,118)	\$ (18,600)	\$ -	\$ -	
SUBTOTAL TAX SUPPORTED CAPITAL BUDGET	\$ 92,387,248	\$ (61,955,908)	\$ (16,091,118)	\$ (18,600)	\$ -	\$ 14,321,622	
TOTAL	\$ 256,493,465	\$ (152,599,501)	\$ (43,786,432)	\$ (16,877,733)	\$ (3,110,755)	\$ 40,119,044	

*Reserves to be Closed	Identified Year for Closure
COVID-19 Emergency Reserve (110053) *	2024
Grants & Subsidy Reserve (110048) *	2024
Public Health Services Reserve (112219) *	2024
Federal Housing Initiatives Reserve (112239) *	2024
Social Housing Transition Reserve (112244) *	2024
Early Years System Reserve (112218) *	2025
Unreported Claims Reserve (112020) *	2024
Winter Control Reserve (112205)*	2026
Community Heritage Program Reserve (102047) *	2026
Commercial Property Improvement Grant Program (112229) *	2025
General Facility Capital Reserve (108039) *	2024

* Denotes reserves to be closed upon completion of the proposed funding strategy

**Adjusted Committed Balance represents the current uncommitted balance less the proposed reserve strategy. It does not reflect future year contributions to reserves.